Helen Ingold

CITY OF CRESTWOOD

ANNUAL BUDGET
JANUARY 1, 2016 – DECEMBER 31, 2016

BOARD OF ALDERMEN

FINAL

CITY OF CRESTWOOD, MISSOURI
DECEMBER 8, 2015

2016 GENERAL FUND BUDGET NOTES

As of December 8, 2015

	2015 BUDGET	2016 BUDGET	VARIANCE
GENERAL FUND DEFICIT	(249,592)	(466,356)	**(216,764)**
GENERAL FUND REVENUES	7,859,792	7,714,793	(144,999)
INTERFUND LOAN REPAYMENT	131,000	0	(131,000)
REVENUE IMPACT			**(275,999)**

GENL FUND KEY EXPENDITURE INCREASES

HEALTH INSURANCE		**80,000**	(80,000)
SENATE BILL 5 IMPLEMENT		**37,000**	(37,000)
PAY PLAN		**151,169**	(151,169)
COMPREHENSIVE PLAN		**35,000**	(35,000)
~~OPERATING CAPITAL (Policy)~~		~~**53,000**~~	-
~~WATSON TRAFFIC STUDY~~		~~50,000~~	-
~~ORDINANCE/CODE UPDATE~~		~~50,000~~	-
~~SIDEWALK REPAIRS~~		~~120,000~~	-
TOTAL			**(303,169)**

HISTORICAL REFERENCE

	2006	**2016 BDGT**	CHANGE	
SALES TAXES	4,373,201	3,495,718	**(877,483)**	**-20%**
PROPERTY TAXES	1,793,577	1,083,950	**(709,627)**	**-40%**
TOTAL REVENUES	9,746,162	7,714,793	**(2,031,369)**	**-21%**
TOTAL OPER EXPENDITURES	8,020,353	8,181,149	**160,796**	**2%**
SURPLUS/(DEFICIT)	1,725,809	(466,356)		

CITY OF CRESTWOOD

TO: Mayor Gregg Roby
Board of Aldermen

FROM: Frank R. Arnoldy FRA
Interim City Administrator

DATE: December 8, 2015

RE: Proposed Operating Budget for the Fiscal Year Beginning
January 1, 2016 – Board of Aldermen

Transmitted with this document you will find the Board of Aldermen Annual Operating Budget for the fiscal year beginning January 1, 2016 and ending December 31, 2016. The 2016 Budget includes total expenditures over total revenues (total all four Funds) of $687,092.

Beginning in 2009 and continuing with the 2016 Budget, the City has continued to monitor expenditures in all four major funds. In 2013 and continuing into 2015, these reductions included process and staff realignments and departmental restructurings in order to allow the City to function more effectively and economically. Staff continues to use the money entrusted to the City by the taxpayers and use it efficiently and effectively.

The 2015 Budget was submitted with annual expenditures projected to exceed annual revenues by $656,616. The 2016 Budget continues forward and recognizes that costs for the City as a whole are expected to continue to outpace the flat to declining key revenue streams that the City must rely on to provide critical services to the residents and businesses of the City of Crestwood. Total Fund balance (reserves all four Funds) is expected to decline ($687,092) from $6,940,812 to $6,253,720 as reserves are used to supplement 2016 operations.

In 2015, Phase II of the Spellman Street project, a federally funded reconstruction project was begun. The City's share of the project has been the largest drain on the Capital Improvement Fund. In 2014, the City started a program to address the needs of the aging City capital. This program needs to continue through the 5-year forecast. The City started a Police vehicle replacement program and the City is already seeing positive results with lower maintenance cost and increased reliability of the vehicles. In 2015, the City started a similar program to meet the needs of the aging Public Works fleet and equipment. Some of the vehicles continue to rapidly eat up dollars in maintenance costs. The vehicle and equipment replacement programs are needed to ensure the City meets the needs of the residents.

General Fund

The City's General Fund accounts for the day-to-day operations of the City. This includes Police Services, Fire Services, Public Works, and City Administration.

Revenues in the General Fund are anticipated to be $7,714,793 for the 2016 fiscal year, with expenditures of $8,181,149 resulting in a deficit of ($466,356). The 2016 revenue projections reflect the flat to declining key revenue streams of the Fund. For example, sales taxes (45% of total revenues) are projected at only $3,495,718 in 2016, which is $877,000 less than 10 years ago (2006). This reflects the loss of key retail businesses (primarily) along the Watson Road business corridor. Similarly, property taxes are projected at $1,083,950 in 2016, which is $710,000 less than 10 years ago (2006) when Proposition S was available.

Please note that the Fiscal Year 2016 Budget includes implementation of the Pay Plan (impact approx. $151,000) that was approved by the Board in 2015 and some mandates from Senate Bill #5 (impact approx. $37,000). The budget also includes a 15% cost increase for health insurance and a 10% increase in dental insurance half way through the budget year (impact approx. $80,000) General Fund expenditures are detailed within Section two of the attached Budget.

City staff will continue to look for ways to generate more revenue and decrease expenditures and will continue to update the Board of Aldermen regarding the City's finances.

Capital Improvement Fund

The Capital Improvement Fund is primarily funded through a ½ cent Capital Improvement sales tax on all commercial sales within the City of Crestwood. The Capital Improvement sales tax was originally approved by the voters in 1994 and was extended for an additional fifteen-year period (to March 31, 2024) by the voters in August of 2002. The revenues are used to fund street improvements, building improvements, and to purchase capital vehicles and equipment.

The Capital Improvements sales tax is the major source of revenue for this fund, comprising 98% of the total revenues in the 2016 fiscal year. The only revenues, other than sales tax, which are in the 2016 Budget are from surplus property sales. The (General Fund) comments (above) regarding sales tax revenue trends (since 2006) apply to this Fund as well.

City staff continues to look for cost cutting and cost efficiencies. The largest obstacle is the need to repair and maintain City facilities, vehicles and equipment. The City had gone many years without putting enough money into capital improvements and now is in the process of playing catch-up. The vehicle and equipment programs also need an influx of spending just to not continue to fall further behind on repairs and maintenance. These items are described in more detail within the capital portion of the five-year projection. For 2015, the BOA approved (amended) $1,807,458 (excluding Grant funded projects), which was spent on capital repairs and maintenance on facilities. The 2016 proposed budget is trimmed to $1,252,294 and is $376,000 less than originally requested by the departments, reflecting some deferrals into the future, some transfers to other Funds, and some outright reductions.

Park and Stormwater Fund

The Park and Stormwater Fund receives revenues from a ½ cent sales tax (69% of total revenues) that was approved by the voters in 2000 with no sunset provision. The (General Fund) comments (above) regarding sales tax revenue trends (since 2006) apply to this Fund as well. The Park and Stormwater Fund also receives substantial revenues through passes and programs offered at the Whitecliff Park Community Center and Aquatic Center. These revenues are used to fund Community Center operations, Aquatic Center operations, park maintenance, and the Sappington House historic facility.

Conclusion

The City will continue to look for more efficiencies in the staff and the processes we use to support the City services. The City has reduced expenditures, created a comprehensive and reasonable five year plan for maintenance and repair of capital items and facilities. While these are successes for the City, the City still has to develop a long term plan to continue addressing revenues in the general fund, capital issues and fund balances to provide continued service levels as revenues fall short of expenditures. We believe an increase in key revenues in the General Fund and economic development increases in revenue in the other funds will provide long term stability for the City.

ELECTED OFFICIALS

Mayor.. Gregg Roby

Board of Aldermen:

Ward One.. Richard Breeding
Darryl Wallach

Ward Two.. Justin Charboneau
Mary Stadter

Ward Three...................................... Grant Mabie
Bill Boston

Ward Four.. Timothy Anderson
Cynthia Minor

APPOINTED OFFICIALS

City Administrator (Interim)...................... Frank Arnoldy

City Clerk.. Helen Ingold

Chief of Fire Services.............................. Mark Menning

Chief of Police...................................... Frank Arnoldy

Director of Public Services........................ Jim Gillam

Finance Officer.................................... Rick Jett

The Mission:

"The City Government's Mission is to be a financially sustainable City that provides superior municipal services, maintains high quality City facilities and infrastructure, leads the City to the future and engages citizens and community, resulting in added value to citizens' lives."

City Goals:

1) Financially Sustainable and Responsible City Government
2) Upgraded City Infrastructure and Facilities
3) Livable Neighborhoods with Quality Homes
4) Development of "Historic Route 66" as the Heart of Crestwood
5) Crestwood: The Community of Choice to Live

The mission and goals drive the development of all budgets in order to ensure that the City develops into the City in which everyone will continue to take pride.

General Information

The City of Crestwood is one of 91 incorporated municipal governments that make up the incorporated areas of St. Louis County. The county government provides specialized services (maintenance of county roads, real estate and personal property assessments and collections, election services, etc.) to the 91 municipalities, as well as full basic services to the unincorporated area.

The present Crestwood Government Center was completed and dedicated in October 1973. The project was an addition to the original government center, with the Administration, Police and Fire Departments being newly constructed.

In August 1997, the residents of Crestwood (by a margin of nearly 9 to 1) and residents of the Watson-Grant Road annexation area (by a margin of 2 to 1) voted for an eastern boundary expansion of the City. On February 5, 1998 the City of Crestwood was joined by 699 households and 1,601 new residents. Crestwood police now patrol the area and respond to emergency calls. The Public Works department assumes responsibility for streets in the area. Under Missouri State law, fire and EMS services continue to be provided by the Affton Fire Protection District. Properties in the annexed area were taxed on Affton Fire Protection District rates, however, now the area is taxed on the Crestwood City rates and the City is required to make an annual payment to the District based upon the difference in property tax rates.

Governmental Organization

On November 8, 1994 the citizens of Crestwood voted to create a Charter Commission to draft a Home Rule Charter designed specifically for Crestwood. The Charter vests the powers of government in the City residents instead of the State Legislature. Crestwood voters approved the Charter on November 7, 1995. The Charter retained the Mayor-Board of Aldermen-City

Administrator form of government. All legislative power and policy-making authority for the City rest with the Board of Aldermen.

The Board of Aldermen is comprised of two duly elected Aldermen from each of the City's four wards. The length of the term of the office of Alderman is three years. Crestwood's voters also chose to include term limits for the office of Alderman. A person serving in the office of Alderman is limited to three successive, full three-year terms, not including service to complete an unexpired term. That person is prohibited from serving again as an Alderman in that ward for three years. The terms of the two Aldermen representing each ward are staggered.

The Mayor continues to be elected by Crestwood's voters at large. The length of the term of the office of Mayor is three years. Crestwood voters chose to include term limits for the office of Mayor. A person serving in the office of Mayor is limited to three successive, full three-year terms, not including service to complete an unexpired term. That person is then prohibited from serving again as Mayor for three years.

Reporting Entity

The City of Crestwood follows Governmental Accounting Standards Board (GASB) provisions for defining the financial reporting entity and identifying entities to be included in its general-purpose financial statements. GASB requirements for inclusion are based upon financial accountability, as compared with previous standards based upon oversight responsibility. Based on these requirements, the general purposes financial statements include all funds, account groups, agencies, boards, commissions, and authorities for which the City is financially accountable.

Departmental Information

Department of Administration

The Offices of City Administrator, Finance, City Clerk, Municipal Court, Management Information Systems (MIS), and City Planner make up the administrative portion of the Crestwood City Municipal Government.

City Administrator

The City Administrator's Office is responsible for day to day general administration, economic development and human resources. The City Administrator's Office oversees all City Departments and works directly with the Mayor and Board of Aldermen.

Finance

The Finance Office is responsible for the accounting functions of the City. Principal operations include budget preparation, budget monitoring, financial reporting, cash disbursements, and receipts/revenues.

City Clerk

The City Clerk's Office maintains and distributes official records for the City, including minutes, ordinances, contracts and various other vital documents. The City Clerk's Office administers the Oath of Office to elected officials and serves as the official election administrator. Additionally, the City Clerk's Office issues various types of City licenses, such as business, liquor and vending machines.

Municipal Court

The Municipal Court, led by the Board appointed Municipal Judge, includes a Provisional Judge, City Prosecutor, and Court Administrator. Court is conducted formally on three evenings each month and court offices are open during the standard business day. As required by law, the Court maintains a separate bank account for bonds.

Management Information Systems (MIS)

The City's MIS Office, through contract support, provides computer software and hardware services to all other departments and elected officials.

Police Department

The department provides a very high level of service to the residents with 26 commissioned officers and 6 civilian employees and is proud of its emergency response time of less than two minutes. All officers are state certified and up-to-date with 48-hour continuing education requirements.

Fire Department

The City staffs 21 professional fire fighters, a Fire Chief and an Assistant Fire Chief. All 21 firefighters are certified by the state through the St. Louis County Fire Academy. The paramedics have completed 900 hours of training and are state certified.

The department stresses fire prevention, as well as suppression. The department is also responsible for inspecting local businesses and industries. These inspections are designed to educate the owners and prevent fires from occurring. Annually, Crestwood's per capita fire loss is lower than the national average. The department maintains an average response time of less than three minutes.

Public Services

The Public Services Department is comprised of two divisions, Public Works and Parks and Recreation.

Public Works

The Public Works Division handles all zoning related issues, commercial and residential code enforcement, permitting, sewer lateral, solid waste contract, building maintenance, capital project management, the maintenance of all streets, bridges, parks, and vehicles within the City of Crestwood.

Parks & Recreation

The City has a total of eight parks, which include 119 acres of land. The largest park is Whitecliff Park, which includes a recreational complex, an Aquatic Center, restroom facility and lighted athletic fields and tennis courts.

Approximately 33 acres in Whitecliff Park have been left in a natural state for those who enjoy hiking in the woods and taking in the scenic beauty. This ground has never been developed and can be experienced in the same condition as it might have been 200 years ago.

The City of Crestwood family Aquatic Center in Whitecliff Park, includes a 25-meter by 25-yard, ten lane multi-purpose/lap pool with two diving boards, a family play pool with three small slides, a cargo net climber, water squirting features, and a waterfall. In addition, there is a leisure pool with a zero-depth beach entry. A lazy river flows around the leisure pool and features a bridge, waterfalls, and inner tubes for floating. The entire facility was landscaped to retain the forested feel of Whitecliff Park.

Historical Facility

The Thomas Sappington House, located at 1015 South Sappington Road, was built by slave labor in 1808 for Thomas and Mary Ann Sappington. It is considered a prime example of the Federal architecture of the Maryland and Virginia colonies. The City of Crestwood owns the Thomas Sappington House and the 2.2 acre park site upon which it is located. The City purchased the house in 1961 and with the help of St. Louis County and the Sappington House Restoration Committee, the house was restored. The Sappington House was opened to the public in July 1966. On June 28, 1974, the house was placed on the National Register of Historic Places.

Demographics

Information from the 2010 U.S. Census follows:

- Crestwood's population is 11,912.
- Population by gender: 5,607 (47.1%) male and 6,305 female (52.9%).
- Median age is 46.0 years.
- Population 65 and over is 2,652 (22.3%).
- Average household size is 2.3 persons per unit.
- The number of occupied housing units is 5,153, with rental units comprising approximately 11.6% of the total.
- The number of non-mortgaged household units is 1,672 (32.4%).

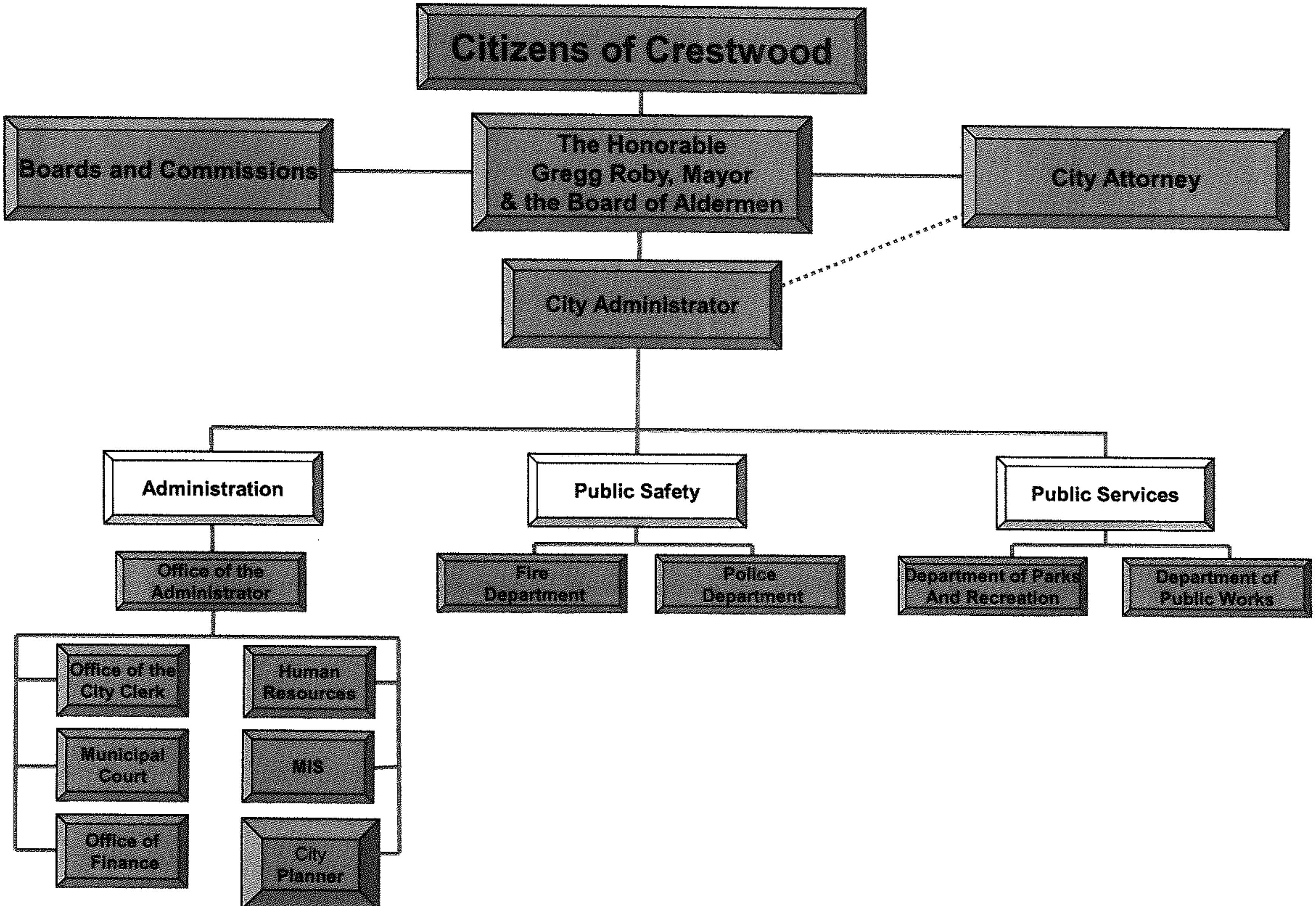
- Median value of an owner-occupied single family house in Crestwood is $193,000.
- Median family income is $63,569.

Watson Road Commercial District

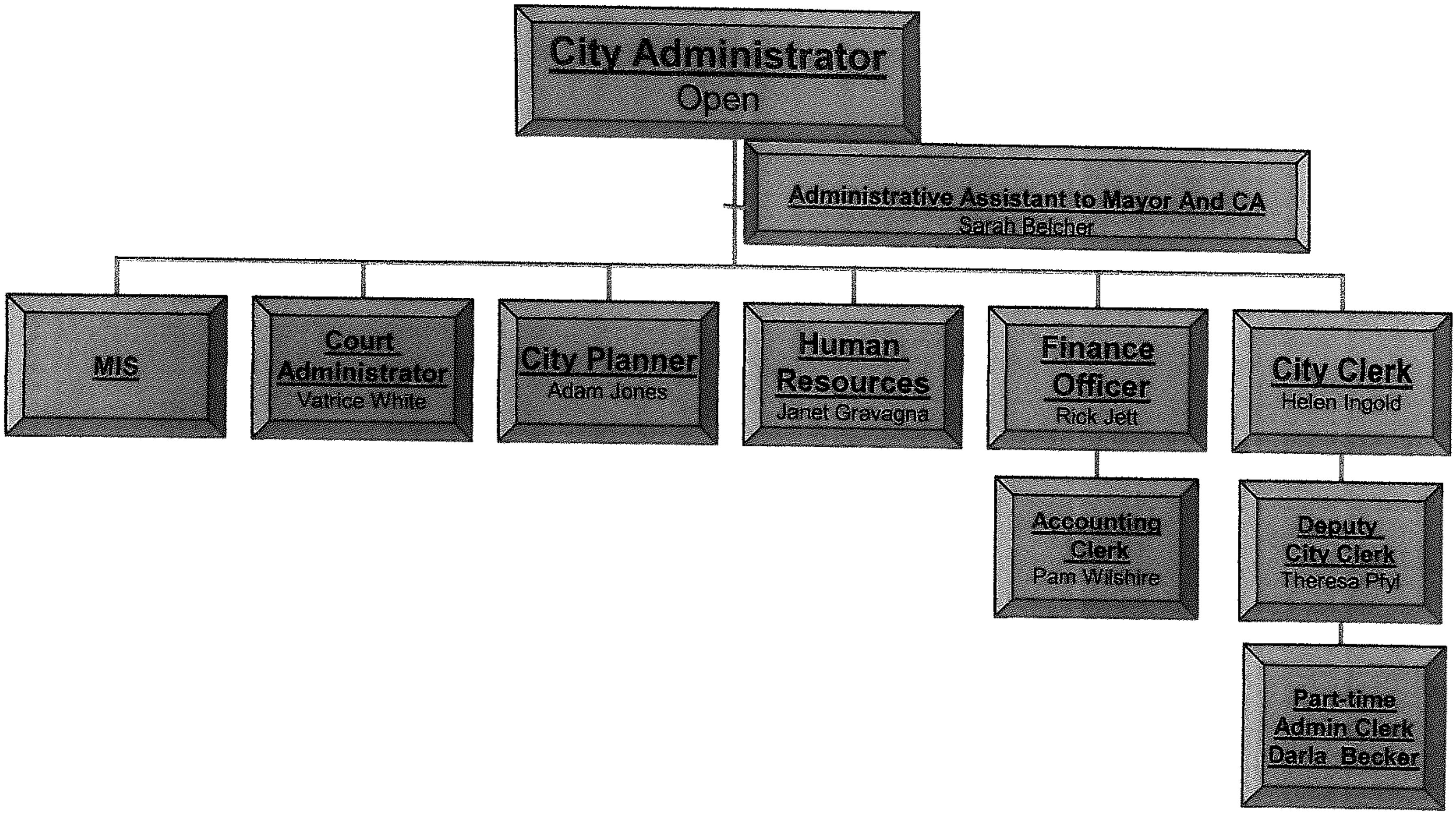
There are approximately 213 acres of land within the Watson Road commercial district. The predominant land use category in this area is shopping center type use, which comprises 93 acres or 44% of the total land. In addition to the shopping center-type use, retail and services comprise 22 acres or 10% of the total land within the district. Motor vehicle oriented business, automotive goods and services, public/semi-public, and vacant buildings account for another 32 acres or 15% of total land use. Office and residential use comprise 42 acres or 20% of the land.

The City is concerned about the long-term future of the Watson Road commercial district and believes that too much of any one kind of commercial development may affect the ability of businesses to survive over the long term. It is, therefore, the primary goal of the City, through its redevelopment plan, to foster a diversity of the land uses and to maintain an aesthetic and economic atmosphere in the district which will do the utmost to ensure the long-term health of the area. The City believes that the current development along the Watson Road corridor and redevelopment of the Plaza site will complement the existing commercial developments.

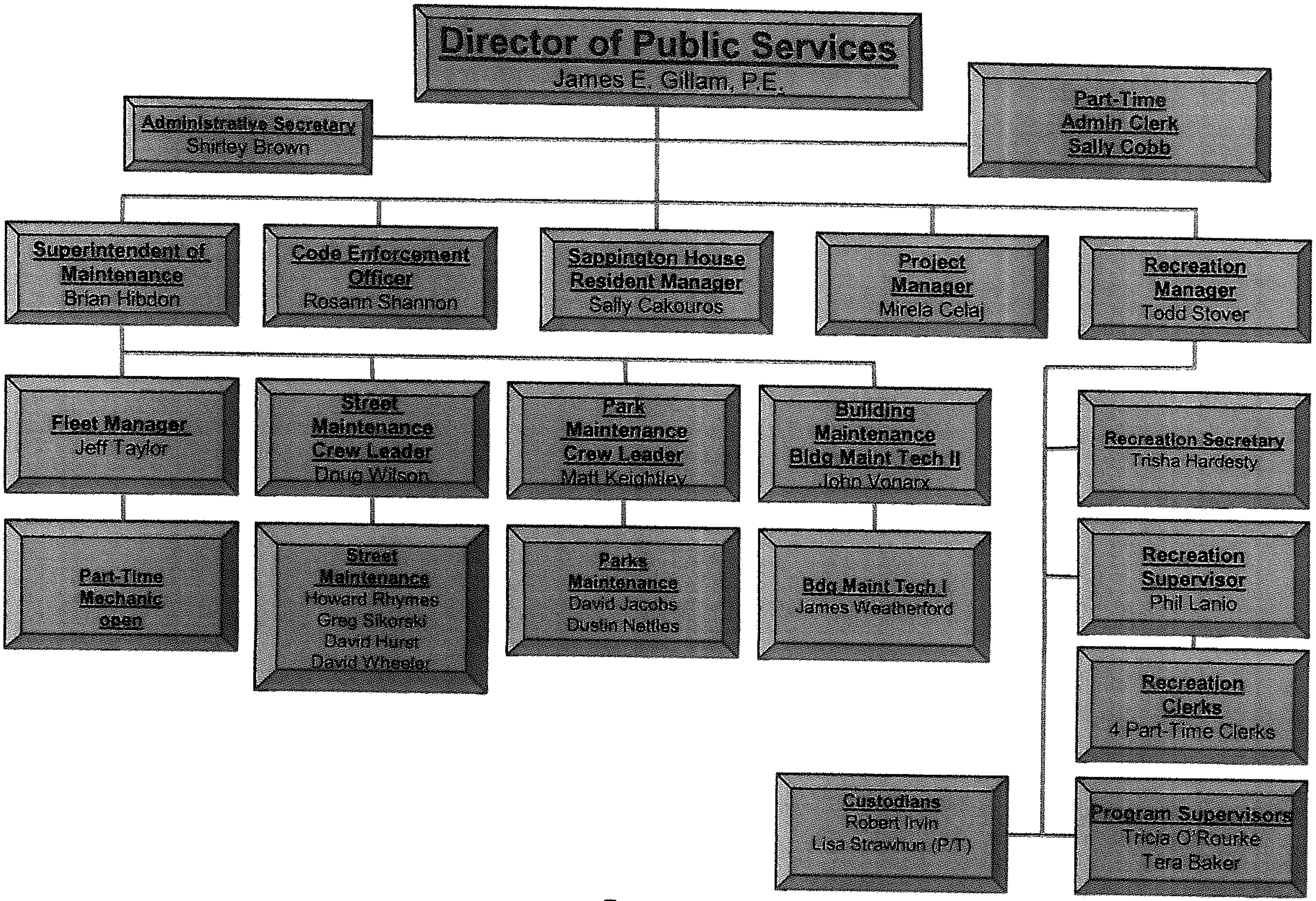
CITY OF CRESTWOOD, MO



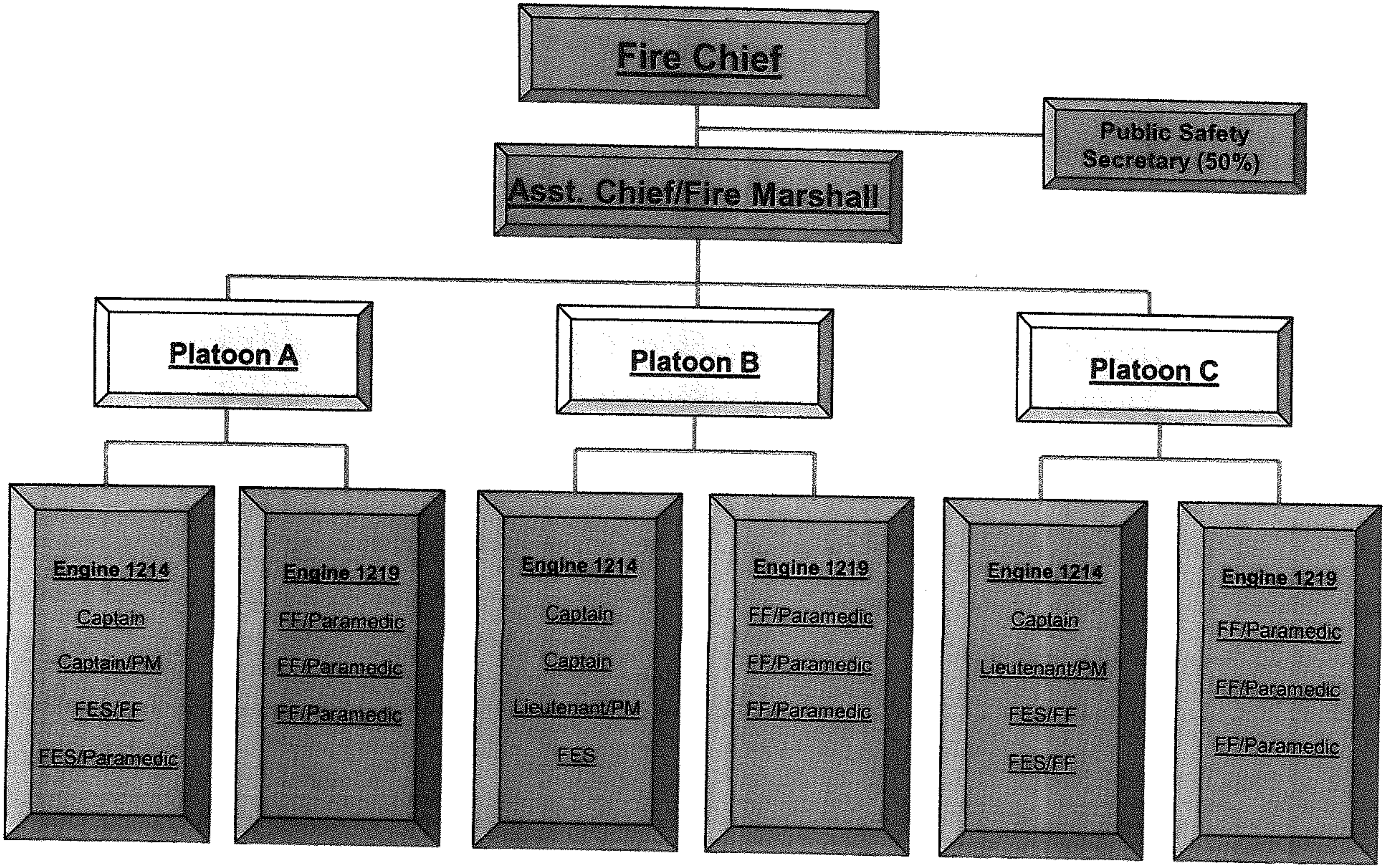
DEPARTMENT OF ADMINISTRATION



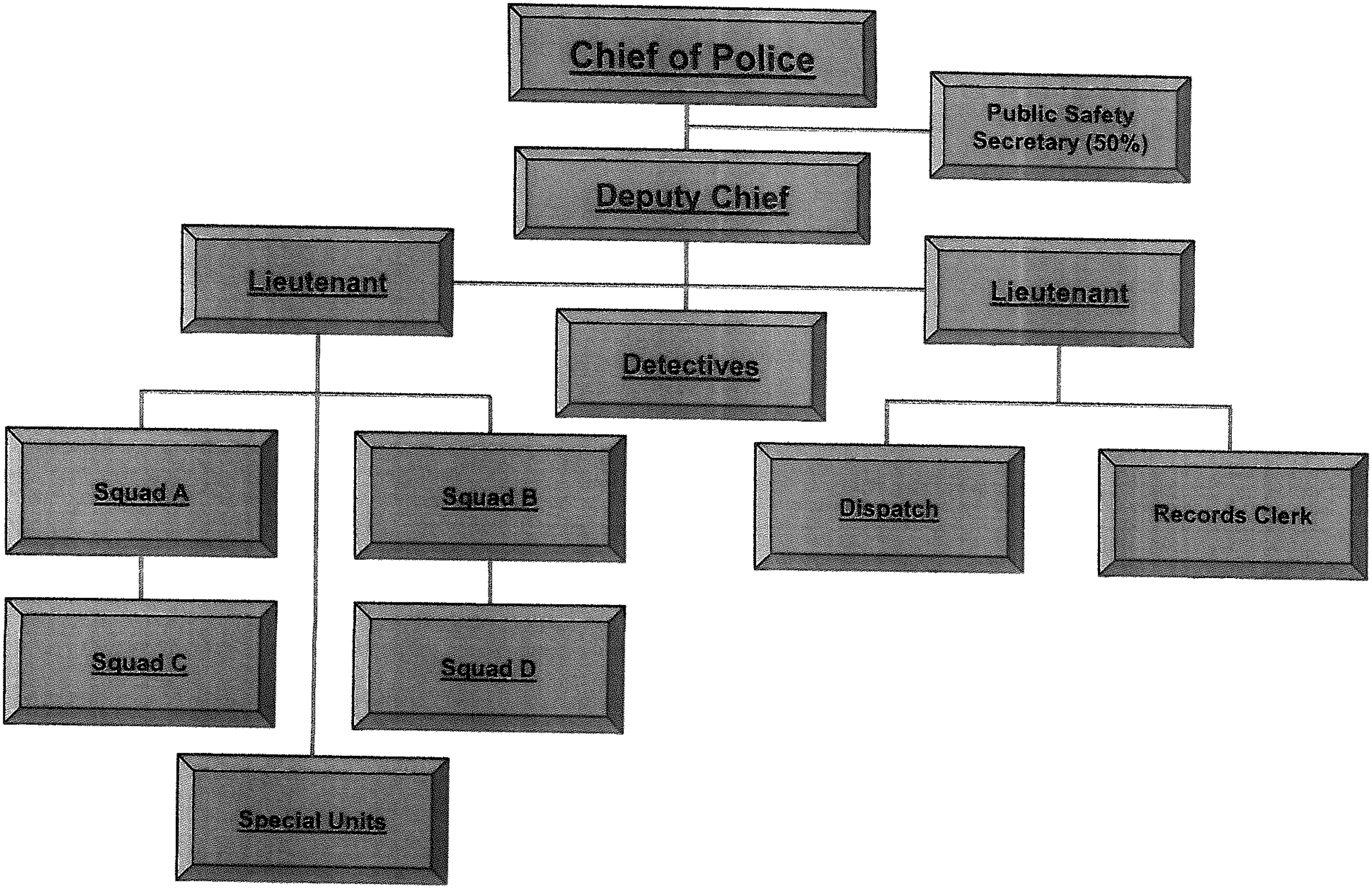
DEPARTMENTS OF PUBLIC WORKS AND PARKS AND RECREATION



FIRE DEPARTMENT



POLICE DEPARTMENT



Governmental Funds

Finance Office personnel account for the City's financial activities in funds. A fund represents a set of self-balancing accounts comprised of assets, liabilities, fund balance, revenues and expenditures. Resources are allocated to and accounted for in funds based upon the purpose for which they are to be spent.

The following major and non-major funds comprise the City's general ledger:

General Fund- The General Fund is the City's regular operating fund. It accounts for all financial resources, except for those required to be accounted for in another fund.

Special Revenue Funds- Special Revenue Funds account for specific revenue sources that are legally restricted for special-purpose expenditures. The City has the following funds:

- <u>*Capital Improvement Fund*</u>- The Capital Improvement sales tax revenues and related expenditures for the operation, improvement and maintenance of capital assets, are accounted for in this special revenue fund.

- <u>*Park & Stormwater Fund*</u>- The Park & Stormwater sales tax and Parks & Recreation Department revenues and related expenditures for the purpose of providing funds for local parks and stormwater control are accounted for in this special revenue fund. The Certificates of Participation Series 2001 (Aquatic Center) debt payments are recorded in this fund. However, for the purpose of financial statement presentation, the debt is shown in the Debt Service Fund.

- <u>*Sewer Lateral Fund*</u>- The revenues and expenditures to pay for certain repairs to defective sewer lateral lines for this program are accounted for in the sewer lateral fund.

Other Funds- Other funds account for auxiliary activities of the City and include the Sappington House, Municipal Court bond and Tax Increment Financing Funds.

Basis of Accounting

The City maintains its records on the modified-accrual basis of accounting. Revenues are recognized when measurable and available. *Measurable* means the amount of the transaction can be determined, and *available* means the revenue can be collected within the current period or soon enough to pay current liabilities. A sixty-day availability period is used for revenue recognition for most governmental fund revenues. However, licenses, permits, fines, fees, recreation program and miscellaneous revenues are not susceptible to accrual because they are not generally measurable until cash is received. Expenditures are recorded when the related fund liability is incurred.

Budgetary Process

Article VII, Section 7.2 (a-l), governs the budgetary process. The City Administrator is charged with the responsibility of providing to the Board of Aldermen a proposed final budget within 45 days prior to the beginning of the fiscal year. The budget is required to include proposed expenditures as well as the method for financing the expenditures. The proposed final budget must also include a five-year capital plan.

The Board of Aldermen must hold a public hearing on the proposed final budget prior to its adoption. A public hearing provides citizens with the opportunity to provide input during the budgetary process.

The Board of Aldermen must adopt the proposed final budget. After adoption, amendments may be made to the budget; however, at no time can the Board of Aldermen authorize expenditures greater than the total of estimated revenues plus undesignated fund balance (cash) from the previous year.

The City Administrator is responsible for alerting the Board of Aldermen if it appears probable that revenues and appropriated fund balance (as approved by the Board of Aldermen) will be insufficient to meet the amount of authorized expenditures. In this event, the Board of Aldermen shall take necessary steps to adjust the budget such as reducing authorized expenditures.

The City Administrator may initiate budget amendments within a department. These amendments will have no effect on the bottom line of the budget. The Board of Aldermen must approve budget amendments between departments.

Appropriations shall lapse at year-end to the extent they have not been spent, lawfully encumbered or authorized for pro-rata expenditure in a fiscal year for which a budget has not been adopted by the first day of the new fiscal year.

Additional detailed accounting and budgetary policies are noted in the financial statement notes of the City's annual audit as well as in the City's charter. Also, the following schedule was compiled to provide a basis for preparing, submitting and approving a proposed final budget in a timely manner, in compliance with the City's charter:

<u>July 16, 2015</u>
Finance Office personnel will close the month of June 2015 and provide the department Directors with detailed expenditure reports.

<u>July 17, 2015 – August 14, 2015</u>
Department directors will budget 2016 departmental expenditures as well as any grant-related revenues. The Fire Chief, Police Chief, Director of Public Works in conjunction with the Recreation Manager will update the five-year plans for the Capital and Park & Stormwater Funds, as applicable. The Director of Public Works and Recreation Manager will estimate 2016 revenues relating to the Community and Aquatic Centers.

Finance Office personnel will estimate 2016 revenues (aside from those mentioned above) and Administration will estimate personnel expenditures for all departments.

August 14, 2015
Department directors shall submit electronic versions of budget documents to the Finance Office by 12:00 PM.

August 17, 2015 – August 28, 2015
The City Administrator will compare estimated revenues and expenditures and make adjustments accordingly. Adjustments will be provided to Department directors, who may make appointments with the City Administrator to discuss changes if desired.

August 31, 2015 – September 30, 2015
The City Administrator will complete the budget transmittal, and the Finance Officer will make the final modifications to the draft.

October 1, 2015
The City Administrator will provide a draft budget to the Ways & Means Committee members.

October 15, 2015, October 16, 2015
Ways & Means Committee meetings will be held in the Board of Aldermen Chambers, and department directors will present respective budgets to the Committee.

October 19, 2015 - October 23, 2015
The Ways & Means Committee budget will be finalized, and the City Administrator will submit a draft budget to the Mayor and Board of Aldermen.

October 28, 2015, October 29, 2015
Board of Aldermen budget work sessions will be held. Additional or alternate sessions may be scheduled at the direction of the Board of Aldermen.

November 6, 2015
The City Clerk will prepare and post a Notice of Public Hearing for November 24, 2015.

November 24, 2015
Public hearing and first reading of the 2016 budget.

December 8, 2015
Second reading and adoption of the 2016 budget.

The purpose of this schedule is to provide a basis for preparing, submitting and approving a budget in a timely manner. It should be viewed as a working document that is subject to change.

City of Crestwood, Missouri
2016 Budget Summary- All Funds
Budget For the Year Ending December 31, 2016

	MAJOR FUNDS				
	General	Capital Improvement	Park & Stormwater	Sewer Lateral	Total
REVENUES					
Taxes:					
Sales Tax	$ 3,495,718	$ 1,043,888	$ 1,227,380		$ 5,766,986
Utilities	1,609,500	-	-	-	1,609,500
Property	1,083,950	-	-	-	1,083,950
Intergovernmental	501,200	-	-	-	501,200
Licenses and permits	789,925	-	-	-	789,925
Charges for services	-	-	524,140	$ 137,500	661,640
Fines and forfeitures	189,500	-	-	-	189,500
Investment earnings	2,000	750	290	75	3,115
Grants	-	-	6,000	-	6,000
Other	43,000	17,500	35,000	-	95,500
Total estimated revenues	$ 7,714,793	$ 1,062,138	$ 1,792,810	$ 137,575	$ 10,707,316
EXPENDITURES					
General Government	$ 1,429,531	$ -	-	-	$ 1,429,531
Public Works	1,453,974	1,115,000	365,940	140,000	3,074,914
Public Safety:		-	-	-	-
Police	2,595,753	87,294	-	-	2,683,047
Fire	2,701,892	50,000	-	-	2,751,892
Parks & Recreation		-	1,455,025	-	1,455,025
Debt Service		-	-	-	-
Total estimated expenditures	$ 8,181,149	$ 1,252,294	$ 1,820,965	$ 140,000	$ 11,394,409
REVENUES OVER (UNDER) EXPENDITURES	$ (466,356)	$ (190,156)	$ (28,155)	$ (2,425)	$ (687,092)
Transfers:					
Transfer in	-	-	-	-	-
Transfer out	-	-	-	-	-
CHANGES IN FUND BALANCES	$ (466,356)	$ (190,156)	$ (28,155)	$ (2,425)	$ (687,092)
BEGINNING FUND BALANCE (estimated)	$ 4,663,773	$ 1,345,296	$ 745,401	$ 186,342	$ 6,940,812
ENDING FUND BALANCE	**4,197,417**	**$ 1,155,140**	**$ 717,246**	**$ 183,917**	**6,253,720**
Fund Balance Reserve as % of Expenditures	**51.3%**				

	CASH RESERVE ACCOUNT BALANCES	
	General	Capital Improvement
General Reserves	$ 571,033	$ -
Fire Truck Purchase	-	139,857
Police Car Purchase	-	-
TOTAL	**571,033**	**$ 139,857**

Notes
1) Due to the sum of expenditures exceeding the sum of revenues and transfers-in for the General Fund, the Board of Aldermen approves the use of Fund reserves to balance the Fund's budget.
2) Cash Reserve account balances are shown to reflect funds that have been reserved in prior years and to record funds being reserved in the current year budget. These funds have been reserved to be used specifically for the expeditures noted above. The cash balances are part of and are included in the ending fund balance in each respective major fund account.

Overview

The routine activities associated with the daily operation of the City are recorded in the General Fund. General Fund revenues are generally unrestricted and will be used to fund expenditures incurred by the following departments and divisions in 2016:

- Elected Officials
  - Mayor
  - Board of Aldermen

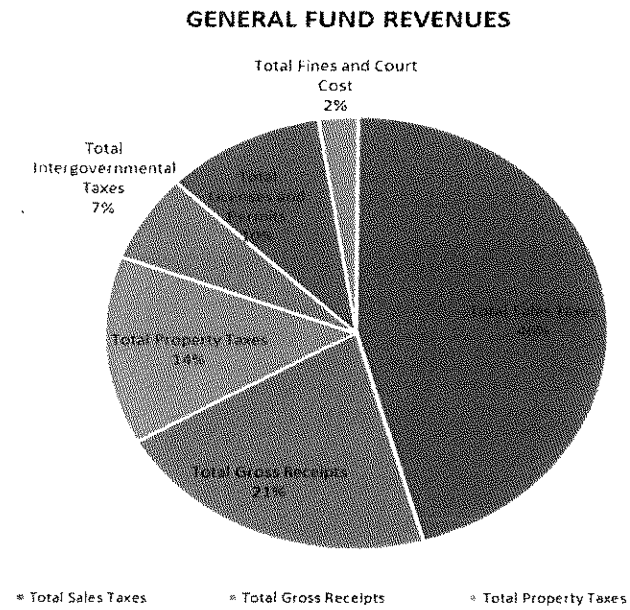
- Department of Administration
  - City Administrator
    - General services
    - Management Information Systems (MIS)
    - City Clerk
    - Municipal Court
    - Finance
    - City Planning

- Department of Public Works
  - Public Works
    - Facilities and Code Enforcement
    - Administration
    - Street Maintenance
    - Fleet Management

- Department of Public Safety
  - Police
  - Fire

Analysis of Revenue Sources

The General Fund is projected to realize revenues of $7,714,793 during 2016. These revenues are comprised of sales taxes, utility taxes, property taxes, intergovernmental taxes, licenses and permits, fines and court costs, investment earnings, grants and other revenues. The following graph depicts the breakdown of revenues by source:



Sales Taxes

Approximately 45 percent of 2016 General Fund revenues are expected to be generated by sales taxes from businesses within the City of Crestwood. In addition to the one-cent General sales tax levied within St. Louis County municipalities, the City of Crestwood levies a ¼-cent Local Options and a ¼-cent Fire Protection sales tax. The City has budgeted sales tax revenues of approximately $3.49 million for 2016.

Gross Receipts Taxes

Taxes are imposed on companies providing utility services to citizens within the City of Crestwood. Approximately 21 percent of General Fund revenues are expected to be generated by these taxes in 2016. The City expects to receive about $1.6 million in the General Fund from utility taxes in 2016.

Property Taxes

Property tax revenues are expected to comprise approximately 14 percent of General Fund revenues in 2016. Taxes are assessed on Residential real estate, Commercial real estate and Personal Property.

Property assessments as well as tax collections and disbursements are handled by St. Louis County. Property taxes are due to St. Louis County by December 31 each year.

The City has budgeted $1.08 million for 2016.

Intergovernmental Taxes

Approximately 6 percent of expected General Fund revenues will come from taxes levied by the State of Missouri and St. Louis County and distributed to the City of Crestwood. These include motor fuel, motor vehicle sales, motor vehicle fees, cigarette taxes and financial institution taxes. Motor fuel taxes are levied on a per gallon basis and distributed to the City based upon the proportion of Crestwood's population to the total population of all incorporated cities. Motor vehicles sales and fees are imposed on the sales of vehicles, drivers' licenses, and vehicle license plates and are also distributed based upon population. The 2016 budget includes $501,000 in intergovernmental revenues.

Licenses and Permits

Crestwood businesses are required to obtain a merchant's license by June 30 of each year. The license fee is based upon the greater of a merchant's previous year's gross receipts ($1.25/$1000 gross receipts) or its square footage. In addition, the City collects revenues for liquor, vending machine, coin-operated machine, alarm service provider and home occupation licenses as well as rental property inspections. Revenues from the issuance of licenses and permits are expected to total about 10 percent of total General Fund revenues. The City expects to receive $789,000 in licenses and permits in 2016.

Other

The remaining budgeted revenues, or approximately 3 percent, are derived from municipal court fines, court costs and bond forfeitures; investment earnings; grant and miscellaneous revenues. The majority of these revenues are generated by the municipal court.

City of Crestwood, Missouri
General Fund Revenues
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	6/30/15 YTD 2015			GENERAL FUND REVENUES	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
2,262,082	2,228,320	2,342,070	2,408,532	2,440,000	2,440,000	1,429,114	405	4010	One-Cent General	2,353,660	2,353,660	2,353,660
537,804	516,270	538,827	543,518	566,000	566,000	280,280	405	4011	1/4-Cent Local Options	528,368	528,368	528,368
585,748	561,761	609,625	631,805	639,000	639,000	327,670	405	4014	1/4-Cent Fire Protection	613,690	613,690	613,690
31,962	28,971	11,091	-	-	-	-	405	4015	1/4-Cent TIF Fire Protection	-	-	-
3,417,595	**3,335,322**	**3,501,613**	**3,583,855**	**3,645,000**	**3,645,000**	**2,037,064**			**Total Sales Taxes**	**3,495,718**	**3,495,718**	**3,495,718**
678,057	652,687	688,850	661,680	700,000	700,000	256,419	410	4020	Electric Franchise Fee	661,000	661,000	661,000
366,291	313,992	339,324	372,233	330,000	330,000	257,666	410	4021	Natural Gas Franchise Fee	369,500	369,500	369,500
176,979	166,130	128,062	132,403	130,000	130,000	46,895	410	4023	Telephone Franchise Fee	95,000	95,000	95,000
119,769	159,531	135,283	127,255	120,000	120,000	62,260	410	4024	Water Franchise Fee	128,000	128,000	128,000
84,574	51,819	79,998	82,899	60,000	60,000	56,928	410	4025	Cable Franchise Fee	114,000	114,000	114,000
270,868	283,007	242,722	242,189	250,000	250,000	108,129	410	4026	Wireless Franchise Fee	242,000	242,000	242,000
1,696,538	**1,627,165**	**1,614,239**	**1,618,660**	**1,590,000**	**1,590,000**	**788,298**			**Total Gross Receipts**	**1,609,500**	**1,609,500**	**1,609,500**
593,043	680,192	637,018	651,432	668,000	668,000	330,220	415	4030	Real Estate Taxes	640,217	640,217	640,217
438,335	94,885	1,397	(2,775)			(830)	415	4036	Real Estate Taxes- Prop S	-	-	-
72,794	77,023	73,027	79,965	83,000	83,000	45,911	415	4031	Personal Property Taxes	79,733	79,733	79,733
52,184	5,613	708	179			26	415	4037	Personal Property Taxes- Prop S	-	-	-
269,315	274,861	254,529	258,275	285,000	285,000	119,215	415	4033	County Road Fund	258,000	258,000	258,000
85,461	86,467	72,889	81,491	75,000	75,000	62,683	415	4034	Penalty Surcharge	81,000	81,000	81,000
36,131	22,021	23,597	25,125	23,000	23,000	25,128	415	4035	Railroad/Utility Taxes	25,000	25,000	25,000
1,547,262	**1,241,061**	**1,063,165**	**1,093,692**	**1,134,000**	**1,134,000**	**582,355**			**Total Property Taxes**	**1,083,950**	**1,083,950**	**1,083,950**
322,014	302,031	301,899	310,629	310,000	310,000	154,136	420	4110	Motor Fuel Tax	323,000	323,000	323,000
70,985	74,236	81,218	92,874	80,000	80,000	47,526	420	4111	Motor Vehicle Sales Tax	97,000	97,000	97,000
51,213	50,796	50,384	49,817	50,000	50,000	27,159	420	4112	Motor Vehicle Fee Increases	50,000	50,000	50,000
33,715	34,207	31,847	31,059	30,000	30,000	15,150	420	4113	Cigarette Tax	31,000	31,000	31,000
2,722	11	792	204	700	700	205	420	4114	Financial Institution Tax	200	200	200
480,649	**461,280**	**466,140**	**484,584**	**470,700**	**470,700**	**244,176**			**Total Intergovernmental Taxes**	**501,200**	**501,200**	**501,200**
685,069	714,620	748,995	724,266	700,000	700,000	692,557	425	4210	Merchant Licenses	733,000	733,000	733,000
9,963	10,992	8,742	11,676	8,000	8,000	2,625	425	4211	Liquor Licenses	12,500	12,500	12,500
1,093	1,470	420	1,025	400	400	1,042	425	4212	Other Licenses	1,000	1,000	1,000
14,280	27,475	27,565	20,255	25,000	25,000	11,405	425	4224	Rental Inspections	23,000	23,000	23,000
21,039	24,063	21,109	22,774	22,000	22,000	9,418	425	4225	Permits & Inspections	17,300	17,300	17,300
-	-						425	4226	Sign Permits	725	725	725
-	-						425	4227	Right-of- Way & Demolition Permits	2,400	2,400	2,400
731,443	**778,620**	**806,830**	**779,996**	**755,400**	**755,400**	**717,047**			**Total Licenses and Permits**	**789,925**	**789,925**	**789,925**
225,990	151,874	225,227	182,523	180,000	180,000	79,625	430	4250	Traffic Fines	160,000	160,000	160,000
23,484	15,637	21,423	20,088	20,000	20,000	9,156	430	4251	Traffic Court Cost	15,000	15,000	15,000
3,916	2,654	3,560	3,349	3,500	3,500	1,531	430	4252	Police Training Fund	3,000	3,000	3,000
8,660	3,830	6,730	5,505	6,500	6,500	3,197	430	4253	Miscellaneous Fines	4,175	4,175	4,175
429	409	513	446	500	500	140	430	4254	Police Reports	500	500	500
7,804	6,750	9,225	7,584	7,500	7,500	1,100	430	4255	Bond Forfeitures	5,000	5,000	5,000
732	486	666	629	600	600	286	430	4256	Crime Victims' Compensation	500	500	500
			200				430	4257	Miscellaneous Court-Restitution			

City of Crestwood, Missouri
General Fund Revenues
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	6/30/15 YTD 2015			GENERAL FUND REVENUES	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
							430	4260	Credit Card Convenience Fees	950	950	950
							430	4261	Inmate Security Fund	375	375	375
271,014	**181,640**	**267,344**	**220,324**	**218,600**	**218,600**	**95,035**			**Total Fines and Court Cost**	**189,500**	**189,500**	**189,500**
(20,679)	10,783	504	3,263	500	500	835	465	4710	Interest	2,000	2,000	2,000
(20,679)	**10,783**	**504**	**3,263**	**500**	**500**	**835**			**Total Interest**	**2,000**	**2,000**	**2,000**
2,646	1,135	2,201	(278)	1,000	1,000	260	470	4700	Donations	1,500	1,500	1,500
1,885	1,460	1,498	1,606	1,000	1,000		470	4702	POST	1,500	1,500	1,500
2,260	325						470	4710	Economic Development Adm Reimb			
		24,795	-				470	4749	Alternative			
33,033	46,579	50,520	42,803	25,000	25,000	14,689	470	4750	Other Revenue	25,000	25,000	25,000
14,107	13,629	13,821	12,833	13,000	13,000	6,701	470	4751	Trash Bags	15,000	15,000	15,000
-	-						470	4752	Rental Property Income			
-	-						470	4753	Sale of Property			
-	50,245	46,374	22,637				470	4755	Insurance Refunds or Claims			
-	-						470	4756	Sale of Property			
53,931	**113,373**	**139,209**	**79,600**	**40,000**	**40,000**	**21,651**			**Total Other Revenue**	**43,000**	**43,000**	**43,000**
-	-	-	-				475	4757	TDD-Big Bend Crossing			
-	-	-	-				475	4758	TDD-Crestwood Point			
-	-	-	-				475	4759	Glenwood Watson TDD			
-	-	-	-				475	4760	TIF admin Fees			
-	-	-	-				475	4761	Crestwood Point CID			
-	-	-	-				475	4762	Crestwood Market CID			
-	-	-	-				475	4809	PD Training-MO			
-	-	-	-				475	4810	Revenue Grants-PD			
-	-	-	-				475	4811	60th Anniversary			
-	-	-	-				475	4812	City Store			
-	-	-	-	-	-	-			**Total Economic Development Fees**	-	-	-
-	18,905		1,200	1,000	1,000	-	480	4810	FD Grant Income	-	-	-
19,385	14,435	7,372	3,015	1,000	4,592	3,592	480	4800	Grant- Police Department	-	-	-
						-			Grant - Streets			
19,385	**33,340**	**7,372**	**4,215**	**2,000**	**5,592**	**3,592**			**Total Grants**	-	-	-
8,197,138	**7,782,583**	**7,866,415**	**7,868,188**	**7,856,200**	**7,859,792**	**4,490,054**			**TOTAL REVENUES- GENERAL FUND**	**7,714,793**	**7,714,793**	**7,714,793**
-	197,829	150,000	144,000	131,000	131,000	131,000	000	8000	Transfer In	-	-	-
8,197,138	**7,980,412**	**8,016,415**	**8,012,188**	**7,987,200**	**7,990,792**	**4,621,054**			**TOTAL REVENUES AND TRANSFERS- GENERAL FUND**	**7,714,793**	**7,714,793**	**7,714,793**

City of Crestwood, Missouri
General Fund Expenditures- Summary
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET Adopted 2015	BUDGET Amended 2015	JUNE YTD 2015	Department and Division	Department Request 2016	City Adm. Recommended 2016	Ways & Means Recommended 2016	BOA Approved 2016
							ELECTED OFFICIALS				
							Mayor				
9,072	9,059	9,058	3,019	9,075	9,075	4,528	Personnel Services	9,057	9,057	9,057	9,057
2,034	1,114	891	2,849	3,500	3,500	662	Contractual Services	3,500	3,500	3,500	1,500
16	-	-	35	-	-	-	Commodities	-	-	-	-
11,122	10,173	9,949	5,903	12,575	12,575	5,190	Sub-Total	12,557	12,557	12,557	10,557
							Board of Aldermen				
37,139	38,727	36,233	35,479	36,270	36,270	17,925	Personnel Services	36,228	36,228	36,228	36,228
-	-	-	-	1,000	1,000	-	Contractual Services	2,200	2,200	2,200	2,200
-	-	-	-	-	-	-	Commodities	-	-	-	-
37,139	38,727	36,233	35,479	37,270	37,270	17,925	Sub-Total	38,428	38,428	38,428	38,428
							ADMINISTRATION				
							City Administrator				
223,737	195,717	137,206	111,782	258,160	275,329	101,843	Personnel Services	283,758	283,758	283,758	298,884
2,586	1,674	1,098	2,465	9,500	9,500	2,550	Contractual Services	15,000	17,000	17,000	8,500
784	114	59	490	250	250	527	Commodities	-	-	-	-
227,106	197,505	138,363	114,736	267,910	285,079	104,920	Sub-Total	298,758	300,758	300,758	307,384
							General Services				
110,173	99,992	149,818	132,924	140,685	127,685	49,084	Personnel Services	135,061	135,061	135,061	135,061
323,115	356,970	374,689	356,681	368,000	373,300	128,008	Contractual Services	390,800	390,800	390,800	390,800
12,732	17,347	17,233	19,213	18,000	18,000	8,972	Commodities	23,000	23,000	23,000	18,000
446,020	474,308	541,741	508,818	526,685	518,985	186,064	Sub-Total	548,861	548,861	548,861	543,861
							Management Information Systems (MIS)				
75,020	78,034	55,387	-	-	-	-	Personnel Services	-	-	-	-
10,898	16,836	44,532	92,718	82,700	82,700	36,015	Contractual Services	-	-	-	-
9,294	4,730	30	2,645	250	250	-	Commodities	123,500	123,500	123,500	116,500
-	-	-	-	47,400	47,400	12,241	Capital	15,000	15,000	15,000	-
95,212	99,600	99,949	95,364	130,350	130,350	48,256	Sub-Total	138,500	138,500	138,500	116,500
							Finance				
162,466	165,719	133,178	120,890	127,494	127,494	50,839	Personnel Services	153,851	153,851	153,851	153,851
1,365	657	420	731	1,500	1,300	823	Contractual Services	2,025	2,025	2,025	2,025
638	220	266	846	200	400	337	Commodities	1,000	1,000	1,000	1,000
-	-	-	-	-	-	-	Capital	-	-	-	-
164,469	166,596	133,865	122,467	129,194	129,194	52,000	Sub-Total	156,876	156,876	156,876	156,876
							Municipal Court				
63,894	61,364	57,171	58,277	59,577	59,577	27,947	Personnel Services	61,127	61,127	61,127	61,127
35,645	40,024	37,785	29,934	39,550	38,600	15,787	Contractual Services	40,050	40,050	38,550	38,550
11	563	-	488	250	1,200	62	Commodities	-	-	-	-
99,550	101,952	94,956	88,698	99,377	99,377	43,796	Sub-Total	101,177	101,177	99,677	99,677

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City of Crestwood, Missouri
General Fund Expenditures- Summary
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015	Department and Division	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
							City Clerk				
140,200	128,090	213,373	193,804	187,068	139,491	61,631	Personnel Services	132,398	132,398	132,398	132,398
6,983	7,746	9,785	12,036	13,200	15,500	10,906	Contractual Services	24,600	24,600	24,600	22,750
876	1,343	832	842	800	800	578	Commodities	1,400	1,400	1,400	1,100
148,058	137,179	223,990	206,682	201,068	155,791	73,114	Sub-Total	158,398	158,398	158,398	156,248
1,228,677	1,226,041	1,279,046	1,178,148	1,404,429	1,368,621	531,265	Total Expenditures- General Government	1,453,554	1,455,554	1,454,054	1,429,531
							PUBLIC WORKS				
							Public Works Facilities and Code Enf				
212,566	221,896	230,054	169,101	181,925	181,924	86,403	Personnel Services	186,579	186,579	186,579	186,579
206,846	187,282	187,473	182,593	216,000	216,000	76,739	Contractual Services	205,260	205,260	205,260	196,260
14,274	15,295	10,471	14,652	14,100	14,100	6,568	Commodities	15,600	15,600	15,600	15,600
433,687	424,472	427,998	366,346	412,025	412,024	169,711	Sub-Total	407,439	407,439	407,439	398,439
							Public Works- Administration				
200,395	305,567	235,651	171,430	248,203	245,723	110,604	Personnel Services	239,400	239,400	239,400	239,400
6,407	7,206	10,713	8,238	61,119	61,119	988	Contractual Services	12,740	192,740	142,740	90,140
2,286	3,023	195	2,354	1,200	1,200	1,037	Commodities	1,600	1,600	1,600	1,600
209,088	315,796	246,559	182,022	310,522	308,042	112,630	Sub-Total	253,740	433,740	383,740	331,140
							Public Works- Street Maintenance				
293,319	264,853	277,164	337,739	363,321	363,321	180,914	Personnel Services	379,720	379,720	379,720	379,720
24,307	24,085	29,496	25,599	34,900	37,380	11,243	Contractual Services	152,340	152,340	32,340	30,340
70,261	56,751	64,997	80,474	117,300	117,300	68,767	Commodities	126,600	126,600	126,600	126,600
387,887	345,689	371,657	443,812	515,521	518,001	260,924	Sub-Total	658,660	658,660	538,660	536,660
							Public Works- Fleet Management				
41,196	53,079	56,125	61,358	74,081	79,903	33,789	Personnel Services	82,836	82,836	82,836	82,836
32,791	16,181	22,125	28,127	35,600	35,600	10,648	Contractual Services	32,600	32,600	32,600	32,600
61,800	74,891	72,738	78,529	75,700	75,700	24,949	Commodities	79,300	75,300	75,300	72,300
135,787	144,151	150,989	168,015	185,381	191,203	69,387	Sub-Total	194,736	190,736	190,736	187,736
1,166,448	1,230,109	1,197,203	1,160,196	1,423,450	1,429,271	612,652	Total Expenditures- Public Works	1,514,574	1,690,574	1,520,574	1,453,974

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City of Crestwood, Missouri
General Fund Expenditures- Summary
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE					
				Adopted	Amended	YTD	Department and Division	Department Request	City Adm. Recommended	Ways & Means Recommended	BOA Approved
2011	2012	2013	2014	2015		2015		2016			
							PUBLIC SAFETY				
							Police				
2,425,166	2,445,255	2,464,408	2,262,666	2,517,594	2,505,194	1,101,505	Personnel Services	2,414,341	2,414,341	2,414,341	2,359,648
160,360	170,012	164,332	153,224	172,918	175,318	76,013	Contractual Services	171,280	171,280	171,280	165,380
73,532	73,016	73,799	65,121	74,500	74,500	18,045	Commodities	76,125	72,125	72,125	69,725
9,915	-	-	-	-	3,592	3,562	Capital Outlay	18,650	18,650	18,650	1,000
2,668,973	2,688,283	2,702,539	2,481,011	2,765,012	2,758,604	1,199,125	Sub-Total	2,680,396	2,676,396	2,676,396	2,595,753
							Fire				
2,085,739	2,185,960	2,101,971	2,036,856	2,057,253	2,087,253	1,082,922	Personnel Services	2,064,910	2,064,910	2,064,910	2,079,142
434,300	544,817	528,972	545,784	570,935	560,935	86,595	Contractual Services	583,050	583,050	583,050	578,450
40,437	34,556	67,660	37,022	40,700	35,700	10,983	Commodities	46,300	44,300	44,300	44,300
-	21,745	-	1,185	-	-	-	Capital Outlay	19,000	19,000	19,000	-
2,560,477	2,787,078	2,698,603	2,620,847	2,668,888	2,683,888	1,180,500	Sub-Total	2,713,260	2,711,260	2,711,260	2,701,892
5,229,450	5,475,361	5,401,141	5,101,859	5,433,900	5,442,492	2,379,626	Total Expenditures- Public Safety	5,393,656	5,387,656	5,387,656	5,297,645
							DEBT SERVICE				
311,031	-	-	-	-	-	-	Debt Service	-	-	-	-
311,031	-	-	-	-	-	-	Sub-Total	-	-	-	-
							SUMMARY				
6,080,082	6,253,311	6,156,799	5,695,325	6,260,707	6,238,240	2,909,935	Total Personnel	6,179,265	6,179,265	6,179,265	6,153,929
1,247,638	1,374,604	1,412,311	1,440,980	1,610,422	1,611,752	456,979	Total Contractual	1,635,445	1,817,445	1,645,945	1,559,495
286,940	281,850	308,280	302,713	343,250	339,400	140,826	Total Commodities	494,425	484,425	484,425	466,725
9,915	21,745	-	1,185	47,400	50,992	15,802	Total Capital	52,650	52,650	52,650	1,000
311,031	-	-	-	-	-	-	Total Debt Service	-	-	-	-
7,935,606	**7,931,511**	**7,877,391**	**7,440,202**	**8,261,779**	**8,240,384**	**3,523,542**	**TOTAL EXPENDITURES- GENERAL FUND**	**8,361,785**	**8,533,785**	**8,362,285**	**8,181,149**
192,229	476,543	-	-	-	-	-	Transfers Out	-	-	-	-
8,127,835	**8,408,054**	**7,877,391**	**7,440,202**	**8,261,779**	**8,240,384**	**3,523,542**	**TOTAL EXPENDITURES AND TRANSFERS OUT - GENERAL FUND**	**8,361,785**	**8,533,785**	**8,362,285**	**8,181,149**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			MAYOR	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015			10-10-010-XXX-XXXX	2016			
8,400	8,400	8,400	2,800	8,400	8,400	4,200	505	5012	Wages, Elected Officials	8,400	8,400	8,400	8,400
19	17	16	5	25	25	7	510	5116	Workers' Compensation Ins.	14	14	14	14
529	521	521	174	525	525	260	515	5210	FICA Taxes	521	521	521	521
124	122	122	41	125	125	61	515	5211	Medicare Taxes	122	122	122	122
9,072	**9,059**	**9,058**	**3,019**	**9,075**	**9,075**	**4,528**			**Total Personnel**	**9,057**	**9,057**	**9,057**	**9,057**
481	-	-	-	500	500	-	605	6011	Travel & Expenses				
-	-	-	475	500	500	350	605	6012	Employee Memberships	500	500	500	500
-	-	-	-		-	-	610	6115	Other Professional Services				
140	-	-	-		-	-	615	6217	Mobile Phones				
-	-	-	-		-	-	640	6610	City Memberships				
-	-	-	-		-	-	640	6611	Periodicals & Books				
1,362	1,114	891	2,374	2,500	2,500	312	645	6710	Public Relations & Promotion	3,000	3,000	3,000	1,000
50	-			-			645	6711	Printing & Binding	-	-	-	-
2,034	**1,114**	**891**	**2,849**	**3,500**	**3,500**	**662**			**Total Contractual**	**3,500**	**3,500**	**3,500**	**1,500**
				-									-
4	-	-	35	-	-	-	710	7110	Office Supplies	-	-	-	-
16	**-**	**-**	**35**	**-**	**-**	**-**			**Total Commodities**	**-**	**-**	**-**	**-**
11,122	**10,173**	**9,949**	**5,903**	**12,575**	**12,575**	**5,190**			**Total Expenditures- Mayor**	**12,557**	**12,557**	**12,557**	**10,557**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015			Account Description BOARD OF ALDERMEN 10-10-011-XXX-XXXX	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
32,900	33,600	33,600	32,900	33,600	33,600	16,625	505	5012	Wages, Elected Officials	33,600	33,600	33,600	33,600
1,649	2,489	-	-	-	-	-	505	5015	Security Wages	-	-	-	-
73	67	63	63	100	100	28	510	5116	Workers' Compensation Insurance	57	57	57	57
2,040	2,083	2,083	2,040	2,083	2,083	1,031	515	5210	FICA Taxes	2,083	2,083	2,083	2,083
477	487	487	477	487	487	241	515	5211	Medicare Taxes	487	487	487	487
37,139	**38,727**	**36,233**	**35,479**	**36,270**	**36,270**	**17,925**			**Total Personnel**	**36,228**	**36,228**	**36,228**	**36,228**
-	-	-	-	-	-	-	605	6011	Travel & Expenses	1,000	1,000	1,000	1,000
-	-	-	-	1,000	1,000	-	610	6115	Other Professional Services	1,000	1,000	1,000	1,000
-	-	-	-	-	-	-	610	6116	BOA Meeting Security	-	-	-	-
-	-	-	-	-	-	-	640	6611	City Memberships	-	-	-	-
-	-	-	-	-	-	-	645	6711	Printing & Binding	200	200	200	200
-	-	-	-	**1,000**	**1,000**	-			**Total Contractual**	**2,200**	**2,200**	**2,200**	**2,200**
-	-	-	-	-	-	-	710	7110	Office Supplies	-	-	-	-
-	-	-	-	-	-	-			**Total Commodities**	-	-	-	-
37,139	**38,727**	**36,233**	**35,479**	**37,270**	**37,270**	**17,925**	-		**Total Expenditures- BOA**	**38,428**	**38,428**	**38,428**	**38,428**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET Adopted 2015	BUDGET Amended 2015	JUNE YTD 2015			Account Description CITY ADMINISTRATOR 10-25-040-XXX-XXXX	Department Request 2016	City Adm. Recommended 2016	Ways & Means Recommended 2016	BOA Approved 2016
89,803	85,744	95,810	98,377	98,000	149,658	60,529	505	5010	Salaries, Exempt Employees	161,670	161,670	161,670	161,670
88,175	64,779	20,447	-	80,000	34,319	6,336	505	5011	Wages, Non-Exempt Employees	34,319	34,319	34,319	35,177
				36,452	36,452	18,811	505	5013	Wages, Part-time	37,882	37,882	37,882	37,882
32	-	-	-				505	5014	Wages, Seasonal				
25,044	28,572	7,762	-	11,644	17,222	4,513	510	5110	Health Insurance	18,618	18,618	18,618	32,233
754	1,358	755	515	1,396	1,801	598	510	5111	Dental Insurance	1,396	1,396	1,396	1,942
687	431	464	389	839	1,036	384	510	5112	Life/AD&D/LTD Insurance	975	975	975	977
62	52	31	21	63	84	52	510	5114	Employee Assistance Program	84	84	84	84
6,825	5,320	3,132	4,957	12,867	15,026	4,109	510	5115	Retirement Plan	10,524	10,524	10,524	10,563
395	381	201	178	493	572	144	510	5116	Workers' Compensation Insurance	398	398	398	399
(838)	(2,034)	-	-			-	510	5118	Other taxable benefits				
10,372	9,007	6,971	5,953	13,296	15,527	5,161	515	5210	FICA Taxes	14,500	14,500	14,500	14,553
2,426	2,106	1,632	1,392	3,110	3,632	1,207	515	5211	Medicare Taxes	3,391	3,391	3,391	3,404
223,737	**195,717**	**137,206**	**111,782**	**258,160**	**275,329**	**101,843**			**Total Personnel**	**283,758**	**283,758**	**283,758**	**298,884**
390	667	904	1,551	5,000	5,000	1,009	605	6010	Training & Education	5,000	7,000	7,000	3,500
877	427	-	789	3,000	3,000	1,112	605	6011	Travel & Expenses	5,000	5,000	5,000	2,500
1,294	580	150	125	1,000	1,000	249	605	6012	Employee Memberships	3,000	3,000	3,000	1,500
			-	-	-	-	610	6114	Computer Services	1,000	1,000	1,000	500
-	-	-	-	250	250	30	640	6611	Periodicals & Books	500	500	500	250
25	-	44	-	250	250	150	645	6711	Printing & Binding	500	500	500	250
2,586	**1,674**	**1,098**	**2,465**	**9,500**	**9,500**	**2,550**			**Total Contractual**	**15,000**	**17,000**	**17,000**	**8,500**
784	114	25	490	250	250	527	710	7110	Office Supplies	-			
		34	-										
784	**114**	**59**	**490**	**250**	**250**	**527**			**Total Commodities**	-	-	-	-
227,106	**197,505**	**138,363**	**114,736**	**267,910**	**285,079**	**104,920**			**Total Expenditures- City Administrator**	**298,758**	**300,758**	**300,758**	**307,384**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET Adopted 2015	BUDGET Amended 2015	JUNE YTD 2015			Account Description GENERAL SERVICES 10-25-041-XXX-XXXX	Department Request 2016	City Adm. Recommended 2016	Ways & Means Recommended 2016	BOA Approved 2016
20,478	-			-	-	-	505	5013	Wages, Part-Time Employees				
38,742	37,517	71,124	82,415	75,685	67,685	32,671	510	5110	Health Insurance (retirees)	72,061	72,061	72,061	72,061
21	-						510	5114	Employee Assistance Program				
52	-						510	5116	Workers' Compensation Insurance				
3,655	2,240	13,717	7,070	5,000	5,000	-	510	5119	Employment Security Benefit Payments	3,000	3,000	3,000	3,000
45,659	60,234	64,977	43,440	60,000	55,000	16,413	510	5120	Deductible reimbursement	60,000	60,000	60,000	60,000
1,270	-						515	5210	FICA Taxes				
297	-					-	515	5211	Medicare Taxes				
110,173	**99,992**	**149,818**	**132,924**	**140,685**	**127,685**	**49,084**			**Total Personnel**	**135,061**	**135,061**	**135,061**	**135,061**
-	-	-	-	-	-		605	6014	Emergency Management Operations	-	-	-	-
95,800	123,784	162,583	144,363	135,000	135,000	50,800	610	6110	Legal Services	135,000	135,000	135,000	135,000
25,000	26,900	25,056	26,616	32,500	29,800	21,800	610	6112	Auditing Services	31,000	31,000	31,000	31,000
10,594	27,767	15,022	11,863		13,000	5,608	610	6115	Other Professional Services	13,000	13,000	13,000	13,000
28,535	29,017	25,645	23,630	27,000	27,000	13,401	615	6215	Telephone/Telecommunications	20,000	20,000	20,000	20,000
-	-	-	-	-	-	-	615	6216	Telecommunications Internet	2,400	2,400	2,400	2,400
-	-	-	-	-	-	-	615	6218	Cable TV	1,600	1,600	1,600	1,600
-	-	-	-	-	-	-	620	6315	Solid Waste Disposal	2,000	2,000	2,000	2,000
-	-	-	-	-	-	-	620	6316	Maintenance Agreements	15,000	15,000	15,000	15,000
-	-	-	-	-	-	-	630	6451	Equipment Leases	1,300	1,300	1,300	1,300
5,206	4,456	1,859	1,843	1,500	1,500	1,036	630	6452	Other Rentals/Leases	1,500	1,500	1,500	1,500
39,486	41,124	43,047	46,404	50,000	48,300	-	635	6510	Property Policy	51,000	51,000	51,000	51,000
57,142	53,040	52,033	52,332	60,000	55,000	26,238	635	6511	General/Auto/Police Liability (SLAIT)	64,000	64,000	64,000	64,000
12,551	12,523	12,523	12,982	17,000	17,000		635	6512	Public Officials Liability	19,000	19,000	19,000	19,000
1,187	1,255	1,283	1,351	2,000	2,000		635	6513	City Insurance	2,000	2,000	2,000	2,000
-	-	-	-	1,000	2,700		635	6514	Internet Liability Insurance	3,000	3,000	3,000	3,000
1,000	606	1,134	1,134	1,500	1,500	-	635	6515	Other Insurance Expense	1,500	1,500	1,500	1,500
6,397	6,982	7,197	7,556	6,500	6,500	2,181	640	6610	City Memberships	8,000	8,000	8,000	8,000
13,129	10,905	9,013	7,829	10,000	10,000	619	645	6710	Public Relations & Promotion	1,000	1,000	1,000	1,000
435	103	812	693	1,500	1,500	-	645	6711	Printing & Binding	1,500	1,500	1,500	1,500
4,743	5,843	4,661	2,910	6,000	6,000	1,204	645	6712	Advertising and Publication	6,000	6,000	6,000	6,000
10,809	8,585	8,187	9,678	12,000	12,000	2,356	650	6810	Postage	6,000	6,000	6,000	6,000
11,102	4,081	4,636	5,497	4,500	4,500	2,766	650	6811	Interest Expense	5,000	5,000	5,000	5,000
323,115	**356,970**	**374,689**	**356,681**	**368,000**	**373,300**	**128,008**			**Total Contractual**	**390,800**	**390,800**	**390,800**	**390,800**
3,647	4,295	3,685	4,592	5,000	5,000	1,472	710	7110	Office Supplies	10,000	10,000	10,000	5,000
245	52	49	-				715	7210	Household Supplies				
-	-		121			-	740	7713	Other Supplies				
8,840	13,000	13,500	14,500	13,000	13,000	7,500	740	7714	Senior Trash Program	13,000	13,000	13,000	13,000
12,732	**17,347**	**17,233**	**19,213**	**18,000**	**18,000**	**8,972**			**Total Commodities**	**23,000**	**23,000**	**23,000**	**18,000**
446,020	**474,308**	**541,741**	**508,818**	**526,685**	**518,985**	**186,064**			**Total Expenditures- General Services**	**548,861**	**548,861**	**548,861**	**543,861**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET Adopted 2015	BUDGET Amended 2015	JUNE YTD 2015	Account Description MANAGEMENT INFORMATION SYSTEMS 10-25-042-XXX-XXXX	Department Request 2016	City Adm. Recommended 2016	Ways & Means Recommended 2016	BOA Approved 2016
61,234	61,422	43,970	-	-	-		505 5010 Wages, Exempt Employees	-	-	-	-
-			-	-	-		505 5014 Wages, Seasonal	-	-	-	-
6,667	7,968	5,367	-	-	-		510 5110 Health Insurance	-	-	-	-
284	341	227	-	-	-		510 5111 Dental Insurance	-	-	-	-
235	293	182	-	-	-		510 5112 Life/AD&D/LTD Insurance	-	-	-	-
21	21	21	-	-	-		510 5114 Employee Assistance Program	-	-	-	-
2,669	3,280	2,235	-	-	-		510 5115 Retirement Plan	-	-	-	-
136	123	76	-	-	-		510 5116 Workers' Compensation Ins.	-	-	-	-
3,059	3,718	2,682	-	-	-		515 5210 FICA Taxes	-	-	-	-
716	869	627	-	-	-		515 5211 Medicare Taxes	-	-	-	-
75,020	**78,034**	**55,387**	**-**	**-**	**-**	**-**	**Total Personnel**	**-**	**-**	**-**	**-**
399	-						605 6010 Training & Education				
-	-	-	-	-	-	-	610 6114 Computer Services				
85	151	116	85,415	70,000	70,000	35,705	610 6115 Other Professional Services				
519	540	393	-				615 6216 Telecommunications Internet				
420	420	280	-				615 6217 Mobile Phones				
-	6,600	27,118	7,303	12,700	12,700	310	620 6316 Maintenance Agreements				
9,475	9,125	16,625	-				625 6410 REJIS Services				
10,898	**16,836**	**44,532**	**92,718**	**82,700**	**82,700**	**36,015**	**Total Contractual**	**-**	**-**	**-**	**-**
9,294	4,730	30	-	250	250	-	710 7110 Office Supplies				
			981				730 7110 Computer Parts	13,000	13,000	13,000	6,000
			840				730 7111 Network Maintenance	70,000	70,000	70,000	70,000
			824				730 7112 Software License	40,500	40,500	40,500	40,500
9,294	**4,730**	**30**	**2,645**	**250**	**250**	**-**	**Total Commodities**	**123,500**	**123,500**	**123,500**	**116,500**
				12,000	12,000	549	820 8310 Computer Parts	15,000	15,000	15,000	0
						-	820 8312 Network Maintenance				
				35,400	35,400	11,692	820 8313 Software License	-	-	-	-
-	**-**	**-**	**-**	**47,400**	**47,400**	**12,241**	**Total Capital**	**15,000**	**15,000**	**15,000**	**-**
95,212	**99,600**	**99,949**	**95,364**	**130,350**	**130,350**	**48,256**	**Total Expenditures- MIS**	**138,500**	**138,500**	**138,500**	**116,500**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015			Account Description FINANCE 10-25-044-XXX-XXXX	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
61,204	61,412	30,155	18,660	63,750	63,750	22,313	505	5010	Salaries, Exempt Employees	85,897	85,897	85,897	85,897
35,374	35,482	35,943	37,602	36,791	36,791	18,458	505	5011	Wages, Non-Exempt Employees	38,783	38,783	38,783	38,783
34,868	35,154	35,685	36,203			-	505	5013	Wages, Part-time Employees	-	-	-	-
15,581	15,117	17,379	15,509	11,644	11,644	4,062	510	5110	Health Insurance	12,412	12,412	12,412	12,412
793	1,053	893	900	851	851	304	510	5111	Dental Insurance	851	851	851	851
585	730	541	487	461	461	196	510	5112	Life/AD&D/LTD Insurance	505	505	505	505
62	62	62	46	42	42	31	510	5114	Employee Assistance Program	42	42	42	42
4,270	7,002	5,110	4,581	6,032	6,032	2,446	510	5115	Retirement Plan	5,611	5,611	5,611	5,611
291	262	183	170	231	231	68	510	5116	Workers' Compensation Insurance	212	212	212	212
7,650	7,654	5,858	5,456	6,234	6,234	2,401	515	5210	FICA Taxes	7,730	7,730	7,730	7,730
1,789	1,790	1,370	1,276	1,458	1,458	561	515	5211	Medicare Taxes	1,808	1,808	1,808	1,808
162,466	**165,719**	**133,178**	**120,890**	**127,494**	**127,494**	**50,839**			**Total Personnel**	**153,851**	**153,851**	**153,851**	**153,851**
370	90	-	311	1,000	380	125	605	6010	Training & Education	525	525	525	525
-	97			500	500	488	605	6011	Travel & Expenses	1,250	1,250	1,250	1,250
100	50	-	-	-	-		605	6012	Employee Memberships	250	250	250	250
385	420	420	420		420	210	610	6115	Other Professional Services	-	-	-	-
420	-	-	-	-	-		615	6217	Mobile Phones	-	-	-	-
-	-			-	-		620	6313	Maint/Repair Other Equipment	-	-	-	-
90	-	-	-	-	-		645	6711	Printing & Binding	-	-	-	-
-	-			-	-		645	6712	Advertising & Publication	-	-	-	-
1,365	**657**	**420**	**731**	**1,500**	**1,300**	**823**			**Total Contractual**	**2,025**	**2,025**	**2,025**	**2,025**
638	220	266	846	200	400	337	710	7110	Office Supplies	1,000	1,000	1,000	1,000
		-	-				740	7713	Other Supplies	-			
638	**220**	**266**	**846**	**200**	**400**	**337**			**Total Commodities**	**1,000**	**1,000**	**1,000**	**1,000**
-	-	-	-	-	-	-	825	8466	Furniture, Fixtures & Equipment	-	-	-	-
-	-	-	-	-	-	-			**Total Capital**	-	-	-	-
164,469	**166,596**	**133,865**	**122,467**	**129,194**	**129,194**	**52,000**			**Total Expenditures- Finance**	**156,876**	**156,876**	**156,876**	**156,876**

City of Crestwood, Missouri
General Fund Expenditures -Summary
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015			Account Description MUNICIPAL COURT 10-25-045-XXX-XXXX	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
37,659	30,118	34,540	36,454	35,570	35,570	17,920	505	5011	Wages, Non-Exempt Employees	36,936	36,936	36,936	36,936
8,418	13,305	-	-	-	-		505	5013	Wages, Part-time Employees	-	-	-	-
8,508	7,412	2,116	3,117	7,000	7,000	2,211	505	5015	Overtime Wages	7,000	7,000	7,000	7,000
3,182	4,589	15,381	13,234	10,335	10,335	4,867	510	5110	Health Insurance	11,017	11,017	11,017	11,017
376	359	442	535	546	546	264	510	5111	Dental Insurance	546	546	546	546
235	232	211	222	196	196	109	510	5112	Life/AD&D/LTD Insurance	194	194	194	194
30	26	21	21	21	21	15	510	5114	Employee Assistance Program	21	21	21	21
2,097	2,188	1,979	1,993	2,554	2,554	1,188	510	5115	Retirement Plan	1,977	1,977	1,977	1,977
107	90	86	73	98	98	33	510	5116	Workers' Compensation Insurance	75	75	75	75
2,661	2,468	1,940	2,130	2,639	2,639	1,087	515	5210	FICA Taxes	2,724	2,724	2,724	2,724
622	577	454	498	617	617	254	515	5211	Medicare Taxes	637	637	637	637
63,894	**61,364**	**57,171**	**58,277**	**59,577**	**59,577**	**27,947**			**Total Personnel**	**61,127**	**61,127**	**61,127**	**61,127**
484	450	450	467	700	700	467	605	6010	Training & Education	500	500	500	500
105	516	219	724	1,000	1,000	788	605	6011	Travel & Expenses	1,200	1,200	1,200	1,200
90	91	90	90	100	100	90	605	6012	Employee Memberships	100	100	100	100
							610	6110	Legal Services	27,400	27,400	27,400	27,400
32,731	35,855	35,281	26,056	32,000	32,000	13,468	610	6115	Other Professional Services	-	-	-	-
-				500	500	300	610	6120	Municipal Court Mental Health Docket	750	750	750	750
1,590	1,860	1,140	1,320	4,000	3,050	30	610	6121	Prisoner Services	4,000	4,000	2,500	2,500
188							620	6313	Maint/Repair Other Equipment	-	-	-	-
							625	6410	Rejis Services	4,600	4,600	4,600	4,600
							640	6611	Periodicals & Books	-	-	-	-
	720		613	500	500	178	645	6711	Printing & Binding	750	750	750	750
458	532	604	664	750	750	467	650	6815	Municipal Court Bank Fees	750	750	750	750
35,645	**40,024**	**37,785**	**29,934**	**39,550**	**38,600**	**15,787**			**Total Contractual**	**40,050**	**40,050**	**38,550**	**38,550**
11	563		488	250	1,200	62	710	7110	Office Supplies	-			
11	**563**		**488**	**250**	**1,200**	**62**			**Total Commodities**	**-**	**-**	**-**	**-**
99,550	**101,952**	**94,956**	**88,698**	**99,377**	**99,377**	**43,796**			**Total Expenditures- Municipal Court**	**101,177**	**101,177**	**99,677**	**99,677**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015			Account Description CITY CLERK 10-25-046-XXX-XXXX	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
81,300	69,195	125,580	138,741	118,794	84,474	41,701	505	5011	Wages, Non-Exempt Employees	83,021	83,021	83,021	83,021
19,355	18,164	16,671	-	16,000	16,000	4,878	505	5013	Wages, Part-time Employees	16,000	16,000	16,000	16,000
-	772	8,962	3,756	4,000	4,000	1,297	505	5015	Overtime Wages	4,000	4,000	4,000	4,000
27,394	28,897	43,179	31,549	27,652	20,074	6,861	510	5110	Health Insurance	15,862	15,862	15,862	15,862
665	784	1,564	1,669	1,638	933	516	510	5111	Dental Insurance	1,092	1,092	1,092	1,092
465	454	803	761	617	424	229	510	5112	Life/AD&D/LTD Insurance	409	409	409	409
53	51	72	83	63	42	31	510	5114	Employee Assistance Program	42	42	42	42
4,358	3,834	6,436	6,860	7,368	5,309	2,596	510	5115	Retirement Plan	3,916	3,916	3,916	3,916
222	173	261	253	319	244	79	510	5116	Workers' Compensation Insurance	175	175	175	175
5,178	4,673	7,979	8,212	8,605	6,477	2,790	515	5210	FICA Taxes	6,387	6,387	6,387	6,387
1,211	1,093	1,866	1,921	2,013	1,515	652	515	5211	Medicare Taxes	1,494	1,494	1,494	1,494
140,200	**128,090**	**213,373**	**193,804**	**187,068**	**139,491**	**61,631**			**Total Personnel**	**132,398**	**132,398**	**132,398**	**132,398**
672	1,036	654	732	1,200	1,200	559	605	6010	Training & Education	1,950	1,950	1,950	1,200
-	-	300	-	600	900	700	605	6011	Travel & Expenses	2,300	2,300	2,300	1,200
467	-	270	600	500	500	54	605	6012	Employee Memberships	350	350	350	350
94	-						640	6611	Periodicals & Books	-	-	-	-
-	790	1,536	345	800	800	-	645	6711	Printing & Binding	-	-	-	-
1,653	2,695	2,892	4,780	4,500	4,500	1,994	645	6714	Code Book Codification	3,000	3,000	3,000	3,000
-	-						650	6812	Other Services	-	-	-	-
4,096	3,225	4,133	5,579	5,600	7,600	7,599	650	6813	Elections - General & Special	17,000	17,000	17,000	17,000
6,983	**7,746**	**9,785**	**12,036**	**13,200**	**15,500**	**10,906**			**Total Contractual**	**24,600**	**24,600**	**24,600**	**22,750**
876	1,343	832	842	800	800	578	710	7110	Office Supplies	1,400	1,400	1,400	1,100
-	-			-	-		740	7713	Other Supplies	-	-	-	-
876	**1,343**	**832**	**842**	**800**	**800**	**578**			**Total Commodities**	**1,400**	**1,400**	**1,400**	**1,100**
148,058	**137,179**	**223,990**	**206,682**	**201,068**	**155,791**	**73,114**			**Total Expenditures- City Clerk**	**158,398**	**158,398**	**158,398**	**156,248**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD	BLIC WORKS FACILITIES AND CODE ENFORCEME			Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015	10-35-060-XXX-XXXX			2016			
149,438	145,332	148,442	107,559	115,768	115,767	57,413	505	5011	Wages, Non-Exempt Employees	119,694	119,694	119,694	119,694
5,835	5,837	5,956	5,723	5,202	5,202	3,132	505	5013	Wages, Part-Time Employees	6,831	6,831	6,831	6,831
8,594	7,780	8,327	9,400	11,000	11,000	4,013	505	5015	Overtime Wages	11,000	11,000	11,000	11,000
24,769	35,821	39,326	25,951	24,416	24,416	11,356	510	5110	Health Insurance	26,027	26,027	26,027	26,027
1,044	1,417	1,637	1,307	1,517	1,517	665	510	5111	Dental Insurance	1,517	1,517	1,517	1,517
615	884	864	618	610	610	309	510	5112	Life/AD&D/LTD Insurance	602	602	602	602
83	83	83	62	63	63	46	510	5114	Employee Assistance Program	63	63	63	63
5,379	8,163	8,492	5,660	7,606	7,606	2,792	510	5115	Retirement Plan	5,881	5,881	5,881	5,881
4,807	5,220	5,347	4,037	5,648	5,648	2,037	510	5116	Workers' Compensation Insurance	4,444	4,444	4,444	4,444
9,727	9,207	9,386	7,119	8,182	8,182	3,761	515	5210	FICA Taxes	8,527	8,527	8,527	8,527
2,275	2,153	2,195	1,665	1,914	1,914	880	515	5211	Medicare Taxes	1,994	1,994	1,994	1,994
212,566	**221,896**	**230,054**	**169,101**	**181,925**	**181,924**	**86,403**			**Total Personnel**	**186,579**	**186,579**	**186,579**	**186,579**
489	-	-	175	600	600	-	605	6010	Training and Education	600	600	600	600
2,126	2,041	3,016	2,109	1,000	1,000	-	610	6115	Other Professional Services	1,000	1,000	1,000	1,000
11,524	22,427	22,205	16,628	24,000	24,000	6,237	610	6117	Rental Inspections	20,000	20,000	20,000	20,000
-	-	-	-	3,700	3,700	741	612	6150	Contract Mowing	2,500	2,500	2,500	2,500
42,205	39,848	43,195	41,439	40,000	40,000	13,052	615	6210	Electric	40,000	40,000	40,000	40,000
9,502	7,521	9,456	10,967	11,500	11,500	5,831	615	6211	Natural Gas	11,500	11,500	11,500	11,500
2,713	2,607	2,658	2,610	2,500	2,500	616	615	6212	Sewer	2,000	2,000	2,000	2,000
1,608	1,784	1,963	2,246	2,000	2,000	917	615	6213	Water	2,000	2,000	2,000	2,000
104,057	93,262	76,077	75,707	90,000	90,000	31,662	615	6214	Street Lighting	80,000	80,000	80,000	80,000
1,278	1,260	1,750	1,313	1,400	1,400	630	615	6217	Mobile Phones	1,260	1,260	1,260	1,260
88	22		-	-	-	-	615	6218	Cable TV	-	-	-	-
9,392	1,302	2,362	1,264	2,500	2,500	495	620	6311	Maint/Repair Communication Equipment	2,500	2,500	2,500	2,500
19,433	12,285	21,930	26,280	32,000	32,500	15,943	620	6312	Maint/Repair Buildings / Facilities	40,000	40,000	40,000	31,000
216	295	12	222	2,000	1,500	-	620	6313	Maint/Repair Other Equipment	1,000	1,000	1,000	1,000
2,217	2,628	2,850	1,634	2,800	2,800	615	630	6452	Other Rentals/Leases	900	900	900	900
206,846	**187,282**	**187,473**	**182,593**	**216,000**	**216,000**	**76,739**			**Total Contractual**	**205,260**	**205,260**	**205,260**	**196,260**
4,569	5,269	4,625	4,615	5,000	5,000	1,224	715	7211	Janitorial Supplies	5,000	5,000	5,000	5,000
8,909	9,020	5,529	9,560	8,500	8,500	5,294	715	7212	Building Maint. Supplies	9,000	9,000	9,000	9,000
501	550	128	148	400	400	-	725	7411	Small Tools & Equipment	400	400	400	400
-	-	-	-	-	-	-	725	7413	Machinery & Equipment	1,000	1,000	1,000	1,000
295	456	188	330	200	200	51	740	7713	Other Supplies	200	200	200	200
14,274	**15,295**	**10,471**	**14,652**	**14,100**	**14,100**	**6,568**			**Total Commodities**	**15,600**	**15,600**	**15,600**	**15,600**
433,687	**424,472**	**427,998**	**366,346**	**412,025**	**412,024**	**169,711**			**Total Expenditures- PW Facilities/Code**	**407,439**	**407,439**	**407,439**	**398,439**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015			Account Description PUBLIC WORKS ADMINISTRATION 10-35-061-XXX-XXXX	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
37,921	96,463	40,749	70,306	89,352	89,352	44,609	505	5010	Salaries, Exempt Employees	89,352	89,352	89,352	89,352
113,434	131,451	140,124	67,162	82,375	82,375	40,934	505	5011	Wages, Non-Exempt Employees	83,315	83,315	83,315	83,315
1,441	219	-	1,521	16,000	16,000	6,066	505	5013	Wages, Part-Time	16,000	16,000	16,000	16,000
-	4,692	-	-				505	5014	Wages, Seasonal	-	-	-	-
6,770	1,633	1,329	1,895	15,000	12,520	198	505	5015	Overtime Wages	8,000	8,000	8,000	8,000
15,365	32,978	23,900	13,920	16,157	16,157	7,515	510	5110	Health Insurance	17,223	17,223	17,223	17,223
755	1,208	988	725	971	971	463	510	5111	Dental Insurance	971	971	971	971
585	1,083	825	587	740	740	389	510	5112	Life/AD&D/LTD Insurance	725	725	725	725
83	83	83	62	63	63	46	510	5114	Employee Assistance Program	63	63	63	63
6,749	11,766	9,804	4,353	11,204	11,204	3,277	510	5115	Retirement Plan	8,130	8,130	8,130	8,130
4,473	4,685	4,403	509	833	833	287	510	5116	Workers' Compensation Insurance	575	575	575	575
838	2,034	-	-				510	5118	Other Taxable Benefits	-	-	-	-
9,708	13,999	10,898	8,420	12,569	12,569	5,527	515	5210	FICA Taxes	12,193	12,193	12,193	12,193
2,272	3,274	2,549	1,969	2,939	2,939	1,293	515	5211	Medicare Taxes	2,852	2,852	2,852	2,852
200,395	**305,567**	**235,651**	**171,430**	**248,203**	**245,723**	**110,604**			**Total Personnel**	**239,400**	**239,400**	**239,400**	**239,400**
225	110	225	1,075	2,570	2,570	199	605	6010	Training & Education	2,500	2,500	2,500	1,200
354	54	20	21	2,800	2,800	40	605	6011	Travel & Expenses	2,500	2,500	2,500	1,200
911	812	743	394	1,209	1,209	-	605	6012	Employee Memberships	1,200	1,200	1,200	1,200
3,674	3,935	7,435	5,820	53,000	53,000	250	610	6115	Other Professional Services	5,000	185,000	135,000	85,000
945	1,225	490	455	840	840	420	615	6217	Mobile Phones	840	840	840	840
34	-	-	-	100	100		620	6313	Maint/Repair Other Equipment	100	100	100	100
-	100	-	-	100	100		640	6611	Periodicals & Books	100	100	100	100
-	-	-	-				640	6711	Advertising and Publications	-	-	-	-
226	971	847	473	500	500	79	645	6711	Printing & Binding	500	500	500	500
37	-	953	-				650	6810	Postage	-	-	-	-
6,407	**7,206**	**10,713**	**8,238**	**61,119**	**61,119**	**988**			**Total Contractual**	**12,740**	**192,740**	**142,740**	**90,140**
1,415	2,674		1,573	1,000	1,000	868	710	7110	Office Supplies	1,200	1,200	1,200	1,200
676	333	187	12	100	100		715	7210	Household Supplies	100	100	100	100
195	6		185	100	100		725	7411	Small Tools & Equipment	100	100	100	100
-	9	8	585			169	740	7713	Other Supplies	200	200	200	200
2,286	**3,023**	**195**	**2,354**	**1,200**	**1,200**	**1,037**			**Total Commodities**	**1,600**	**1,600**	**1,600**	**1,600**
209,088	**315,796**	**246,559**	**182,022**	**310,522**	**308,042**	**112,630**			**Total Expenditures- PW Administration**	**253,740**	**433,740**	**383,740**	**331,140**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET Adopted 2015	BUDGET Amended 2015	JUNE YTD 2015	Account Description PUBLIC WORKS STREET MAINTENANCE 10-35-062-XXX-XXXX			Department Request 2016	City Adm. Recommended 2016	Ways & Means Recommended 2016	BOA Approved 2016
-	-	-	58,314			-	505	5010	Wages, Exempt Employees				
194,043	184,206	173,986	170,902	237,510	237,508	119,418	505	5011	Wages, Non-Exempt Employees	252,691	252,691	252,691	252,691
23,570	10,435	19,413	19,442	31,000	31,000	17,699	505	5015	Overtime Wages	31,000	31,000	31,000	31,000
36,363	31,749	46,505	41,574	33,623	33,623	15,639	510	5110	Health Insurance	40,653	40,653	40,653	40,653
1,294	1,286	1,281	2,176	2,368	2,368	1,128	510	5111	Dental Insurance	2,368	2,368	2,368	2,368
919	1,074	1,053	1,266	1,234	1,234	654	510	5112	Life/AD&D/LTD Insurance	1,234	1,234	1,234	1,234
103	103	103	119	126	126	93	510	5114	Employee Assistance Program	126	126	126	126
9,433	9,940	10,035	11,206	16,111	16,111	8,252	510	5115	Retirement Plan	12,766	12,766	12,766	12,766
12,094	11,793	10,841	14,276	20,810	20,810	7,774	510	5116	Workers' Compensation Insurance	17,179	17,179	17,179	17,179
12,561	11,563	11,305	14,965	16,648	16,648	8,313	515	5210	FICA Taxes	17,589	17,589	17,589	17,589
2,938	2,704	2,644	3,500	3,893	3,893	1,944	515	5211	Medicare Taxes	4,114	4,114	4,114	4,114
293,319	**264,853**	**277,164**	**337,739**	**363,321**	**363,321**	**180,914**			Total Personnel	**379,720**	**379,720**	**379,720**	**379,720**
220	320	195	475	1,000	1,000	700	605	6010	Training & Education	1,500	1,500	1,500	1,500
-	101	164	597	500	500	-	605	6011	Travel & Expenses	800	800	800	800
15	-		292	400	400	450	605	6012	Employee Memberships	500	500	500	500
370	306	554	942	900	900	366	610	6111	Medical Services	900	900	900	900
1,150	1,732	2,100	530	600	600	-	610	6115	Other Professional Services	600	600	600	600
-	-	-	-	-	-	-	612	6170	Sidewalk Repairs	120,000	120,000	0	0
5,073	4,943	5,401	5,447	5,800	5,800	2,037	615	6210	Electric	5,800	5,800	5,800	5,800
5,350	4,173	6,501	5,809	6,800	6,800	2,764	615	6211	Natural Gas	6,800	6,800	6,800	6,800
590	935	761	557	800	800	221	615	6212	Sewer	700	700	700	700
772	1,118	813	751	1,200	1,200	380	615	6213	Water	1,100	1,100	1,100	1,100
-	-	-	-	-	-	-	615	6215	Telephone	400	400	400	400
-	-	-	-	-	-	-	615	6216	Telecommunications Internet	-	-	-	-
420	280	420	805	700	700	420	615	6217	Mobile Phones	840	840	840	840
722	722	438	-				615	6218	Cable TV	1,200	1,200	1,200	1,200
1,374	878	1,337	2,901	5,800	7,280	1,853	620	6312	Maint/Repair Building/Facilities	6,800	6,800	6,800	5,000
647	1,400	350	909	1,000	2,000	-	620	6315	Solid Waste Disposal	1,000	1,000	1,000	1,000
685	-	346	-	1,200	1,200	-	630	6450	Equipment Rental	1,200	1,200	1,200	1,200
6,865	7,178	10,116	5,583	8,000	8,000	2,052	630	6452	Other Rentals/Leases	2,000	2,000	2,000	2,000
54	-	-	-	200	200	-	640	6611	Periodicals & Books	200	200	200	-
24,307	**24,085**	**29,496**	**25,599**	**34,900**	**37,380**	**11,243**			**Total Contractual**	**152,340**	**152,340**	**32,340**	**30,340**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			PUBLIC WORKS STREET MAINTENANCE	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015			10-35-062-XXX-XXXX	2016			
623	1,603	897	1,508	1,400	1,400	720	705	7010	Uniform/Clothing	7,000	7,000	7,000	7,000
933	501	678	732	600	600	461	715	7210	Household Supplies	700	700	700	700
348	398	505	391	500	500	10	715	7211	Janitorial Supplies	500	500	500	500
650	1,788	316	414	800	800	224	715	7212	Building Maint. Supplies	800	800	800	800
1,186	1,540	1,263	1,091	1,600	600	45	715	7213	General Maint. Supplies	1,200	1,200	1,200	1,200
276	430	466	5,090	500	500	123	725	7411	Small Tools & Equipment	500	500	500	500
-	-	-	-	-	-	-	725	7413	Machinery & Equipment	2,000	2,000	2,000	2,000
		-	-	10,000	10,000	252	730	7510	Concrete	10,000	10,000	10,000	10,000
8,734	10,275	9,723	11,243	20,000	20,000	1,462	730	7511	Asphalt	20,000	20,000	20,000	20,000
		-	666	2,000	2,000	-	730	7512	Rock	2,000	2,000	2,000	2,000
48,961	28,581	37,757	39,943	60,000	60,000	52,874	730	7513	Salt	60,000	60,000	60,000	60,000
4,972	4,026	5,425	10,787	8,000	9,000	5,553	730	7514	Crack Sealant	10,000	10,000	10,000	10,000
2,363	4,956	5,368	4,867	6,000	6,000	4,000	730	7516	Signs	6,000	6,000	6,000	6,000
			2,450	4,000	4,000	2,759	730	7517	Street Supplies	4,000	4,000	4,000	4,000
157	51	461	221	300	300	-	735	7611	Medical Supplies	300	300	300	300
1,057	2,258	2,041	954	1,100	1,100	269	735	7612	Safety Equipment & Supplies	1,100	1,100	1,100	1,100
-	344	97	117	500	500	16	740	7713	Other Supplies	500	500	500	500
70,261	**56,751**	**64,997**	**80,474**	**117,300**	**117,300**	**68,767**			**Total Commodities**	**126,600**	**126,600**	**126,600**	**126,600**
387,887	**345,689**	**371,657**	**443,812**	**515,521**	**518,001**	**260,924**			**Total Expenditures- PW Maintenance**	**658,660**	**658,660**	**538,660**	**536,660**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET Adopted 2015	BUDGET Amended 2015	JUNE YTD 2015			Account Description PUBLIC WORKS FLEET MANAGEMENT 10-35-063-XXX-XXXX	Department Request 2016	City Adm. Recommended 2016	Ways & Means Recommended 2016	BOA Approved 2016
32,271	44,371	44,013	49,202	50,176	50,176	24,939	505	5011	Wages, Non-Exempt Employees	50,176	50,176	50,176	50,176
-	-	-	-	9,500	9,500	-	505	5013	Wages, Part-Time Employees	12,000	12,000	12,000	12,000
2,302	1,458	4,037	3,539	4,500	4,500	1,592	505	5015	Overtime Wages	4,500	4,500	4,500	4,500
2,136	-		-	-	5,822	2,708	510	5110	Health Insurance	6,206	6,206	6,206	6,206
176	341	372	400	425	425	203	510	5111	Dental Insurance	425	425	425	425
112	244	240	241	230	230	127	510	5112	Life/AD&D/LTD Insurance	224	224	224	224
21	21	21	21	21	21	15	510	5114	Employee Assistance Program	21	21	21	21
787	1,911	2,588	2,658	3,281	3,281	1,592	510	5115	Retirement Plan	2,460	2,460	2,460	2,460
781	1,222	1,175	1,251	1,765	1,765	609	510	5116	Workers' Compensation Insurance	1,722	1,722	1,722	1,722
2,117	2,846	2,983	3,279	3,390	3,390	1,624	515	5210	FICA Taxes	4,134	4,134	4,134	4,134
495	665	698	767	793	793	380	515	5211	Medicare Taxes	967	967	967	967
41,196	**53,079**	**56,125**	**61,358**	**74,081**	**79,903**	**33,789**			**Total Personnel**	**82,836**	**82,836**	**82,836**	**82,836**
20	217	291	433	500	500	-	605	6010	Training & Education	500	500	500	500
-	-						615	6218	Pagers	-	-	-	-
23,951	11,597	17,415	24,296	26,500	21,500	10,303	620	6310	Maintenance/Repair Motor Vehicles	18,500	18,500	18,500	18,500
8,820	4,337	4,420	3,351	8,500	13,500	345	620	6313	Maintenance/Repair Other Equipment	13,500	13,500	13,500	13,500
-	30		47	100	100	-	640	6611	Periodicals & Books	100	100	100	100
32,791	**16,181**	**22,125**	**28,127**	**35,600**	**35,600**	**10,648**			**Total Contractual**	**32,600**	**32,600**	**32,600**	**32,600**
32,045	34,188	28,834	34,020	35,000	35,000	9,867	720	7310	Motor Vehicle Fuel	35,000	31,000	31,000	31,000
2,047	3,200	5,401	4,333	5,000	5,000	2,184	720	7311	Motor Vehicle Fluids	5,000	5,000	5,000	5,000
13,354	20,461	18,923	18,998	16,500	16,500	5,983	720	7312	Motor Vehicle Parts	16,500	16,500	16,500	16,500
1,589	2,694	2,906	5,166	4,000	4,000	1,750	720	7313	Motor Vehicle Tools	4,000	4,000	4,000	4,000
5,983	9,351	9,189	6,323	6,500	6,500	2,986	720	7314	Motor Vehicle Tires	6,500	6,500	6,500	6,500
501	421	1,043	77	300	300	50	725	7410	Welding Supplies	200	200	200	200
198	297	434	3,875	1,200	1,200	-	725	7411	Small Tools	1,000	1,000	1,000	1,000
5,003	3,720	5,393	4,415	5,000	5,000	1,868	725	7412	Equipment Parts	8,000	8,000	8,000	5,000
				1,000	1,000	-	725	7413	Machinery & Equipment	2,000	2,000	2,000	2,000
386	271	336	1,265	1,000	1,000	157	735	7612	Safety Equipment & Supplies	900	900	900	900
694	286	280	58	200	200	105	740	7713	Other Supplies	200	200	200	200
61,800	**74,891**	**72,738**	**78,529**	**75,700**	**75,700**	**24,949**			**Total Commodities**	**79,300**	**75,300**	**75,300**	**72,300**
135,787	**144,151**	**150,989**	**168,015**	**185,381**	**191,203**	**69,387**			**Total Expenditures- PW Fleet Mnmt**	**194,736**	**190,736**	**190,736**	**187,736**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD	POLICE			Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015	10-40-070-XXX-XXXX			2016			
81,331	81,581	82,423	81,196	83,640	81,240	41,757	505	5010	Salaries, Exempt Employees	87,683	87,683	87,683	87,683
1,680,042	1,638,905	1,637,137	1,552,249	1,744,404	1,744,404	787,963	505	5011	Wages, Non-Exempt Employees	1,674,293	1,674,293	1,674,293	1,639,042
-	-						505	5014	Wages, Seasonal	-	-	-	-
48,363	41,414	43,474	40,993	50,000	50,000	13,137	505	5015	Overtime Wages	50,600	50,600	50,600	50,600
-	4,499	3,616	-				505	5019	Overtime Wages - The Alternative*	-	-	-	-
				1,000	1,000		505	5020	Overtime Wages - BOA	1,000	1,000	1,000	1,000
			5,897	5,000	5,000	2,951	505	5021	Overtime Wages - Court	5,000	5,000	5,000	5,000
249,209	301,894	337,577	259,009	262,742	262,742	103,200	510	5110	Health Insurance	291,065	291,065	291,065	277,642
8,504	11,592	13,330	14,188	17,602	17,602	7,268	510	5111	Dental Insurance	16,511	16,511	16,511	15,987
7,153	8,592	8,394	7,840	8,003	8,003	4,054	510	5112	Life/AD&D/LTD Insurance	7,762	7,762	7,762	7,622
686	681	671	671	756	756	511	510	5114	Employee Assistance Program	714	714	714	714
160,724	168,775	150,186	118,250	115,793	115,793	49,226	510	5115	Retirement Plan	72,405	72,405	72,405	71,082
42,337	43,739	43,325	42,620	60,333	50,333	21,156	510	5116	Workers' Compensation Ins.	48,875	48,875	48,875	47,539
17,866	17,430	17,471	17,132	19,312	19,312	7,649	510	5117	Uniform/Clothing Allowance	17,940	17,940	17,940	17,940
104,510	102,238	102,769	99,379	120,765	120,765	50,762	515	5210	FICA Taxes	113,864	113,864	113,864	111,678
24,442	23,915	24,035	23,242	28,244	28,244	11,872	515	5211	Medicare Taxes	26,629	26,629	26,629	26,118
2,425,166	**2,445,255**	**2,464,408**	**2,262,666**	**2,517,594**	**2,505,194**	**1,101,505**			**Total Personnel**	**2,414,341**	**2,414,341**	**2,414,341**	**2,359,648**
7,435	9,537	5,124	6,653	10,000	10,000	625	605	6010	Training & Education	10,000	10,000	10,000	8,000
709	987	1,573	1,425	6,000	6,000	519	605	6011	Travel & Expenses	6,000	6,000	6,000	4,000
1,685	1,684	1,429	925	1,950	1,950	650	605	6012	Employee Memberships	1,950	1,950	1,950	1,950
-	-	1,892	2,017	2,000	2,000	1,489	605	6015	Training & Education (POST)	2,000	2,000	2,000	2,000
-	-	-	-	-	-	-	605	6016	Testing	485	485	485	485
230	165	90	173	500	500	-	610	6111	Medical Services	1,650	1,650	1,650	1,650
4,762	4,876	1,095	2,768	3,700	6,100	4,258	610	6115	Other Professional Services	9,100	9,100	9,100	7,500
5,463	7,171	6,915	-	-	-		610	6118	Other Prof. Srv- The Alternative*	-	-	-	-
327	419	395	355	500	500	290	610	6121	Prisoner Services	500	500	500	500
2,892	3,217	3,178	2,508	3,200	3,200	1,450	615	6217	Mobile Phones	3,200	3,200	3,200	3,200
-				-	-	734	620	6310	Maint/Repair Motor Vehicles	-	-	-	-
10,431	13,666	13,027	11,966	13,400	13,400	4,951	620	6311	Maint/Repair Communications Eq.	2,800	2,800	2,800	2,800
391	1,669	500	300	-	-	-	620	6312	Maint/Repair Buildings / Facilities	-	-	-	-
169	229	310	149	500	500	62	620	6313	Maint/Repair Other Equipment	500	500	500	500
8,039	13,970	17,019	15,876	16,000	16,000	8,108	620	6316	Maintenance Agreements	16,670	16,670	16,670	16,670
3,071	999	856	1,787	2,150	2,150	228	620	6318	Maint/Repair Emerg. Equipment	2,150	2,150	2,150	2,150
60,231	60,694	69,547	65,886	67,985	67,985	32,179	625	6410	Rejis Services	68,485	68,485	68,485	68,485
42,597	41,499	34,335	34,030	36,383	36,383	17,798	625	6411	Rejis Global Software Lease	35,595	35,595	35,595	35,595
4,311	2,439			-	-		630	6414	Equipment Leases	-	-	-	-
1,908	1,908	1,908	1,908	2,000	2,000	1,908	630	6452	Other Rentals/Leases	2,000	2,000	2,000	2,000
540	109	504	36	900	900		640	6611	Periodicals & Books	900	900	900	600
1,843	1,686	1,638	2,102	1,750	1,750	324	645	6710	Public Relations & Promotion	1,750	1,750	1,750	1,750
3,326	3,090	2,996	2,360	4,000	4,000	441	645	6711	Printing & Binding	4,000	4,000	4,000	4,000
-	-	-	-	-	-	-	645	6712	Advertising & Publication	1,500	1,500	1,500	1,500
-	-	-	-	-	-	-	650	6810	Postage	45	45	45	45
-	-	-	-	-	-	-	650	6811	Interest Expense/Penalty/Fees	-	-	-	-
160,360	**170,012**	**164,332**	**153,224**	**172,918**	**175,318**	**76,013**			**Total Contractual**	**171,280**	**171,280**	**171,280**	**165,380**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			POLICE	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015			10-40-070-XXX-XXXX	2016			
713	1,380	860	1,366	2,000	2,000	210	705	7010	Uniform/Clothing	2,000	2,000	2,000	2,000
1,316	1,998	1,466	1,968	3,000	3,000	304	710	7110	Office Supplies	4,400	4,400	4,400	3,000
480	27	838	15	500	500	-	710	7112	Photographic Supplies	500	500	500	500
-	-			-	-		710	7114	Data Processing Supplies	-	-	-	-
1,239	1,526	639	805	1,400	1,400	256	715	7210	Household Supplies	1,400	1,400	1,400	1,400
49,676	50,554	53,205	49,852	50,000	50,000	13,810	720	7310	Motor Vehicle Fuel	50,000	46,000	46,000	46,000
4,477	3,467	3,097	4,129	5,500	5,500	2,917	735	7610	Ammunition	5,500	5,500	5,500	5,500
3,300	1,860	743	2,243	2,100	2,100	-	735	7613	Bullet Proof Vest Program	2,325	2,325	2,325	2,325
7,773	6,494	7,177	4,114	7,500	7,500	321	740	7713	Other Supplies	7,500	7,500	7,500	7,500
2,346	3,838	4,307	-	-	-		740	7720	Other Supplies- The Alternative*	-	-	-	-
2,212	1,872	1,467	630	2,500	2,500	229	740	7714	Prisoner Supplies	2,500	2,500	2,500	1,500
-	-						750	7500	Donation Expenditures	-	-	-	-
73,532	**73,016**	**73,799**	**65,121**	**74,500**	**74,500**	**18,045**			**Total Commodities**	**76,125**	**72,125**	**72,125**	**69,725**
-	-	-	-	-	-	-	830	8211	Other Equipment & Machinery	17,650	17,650	17,650	0
9,915	-	-	-	-	3,592	3,562	899	8211	Grant Equipment & Machinery	1,000	1,000	1,000	1,000
9,915	**-**	**-**	**-**	**-**	**3,592**	**3,562**			**Total Capital**	**18,650**	**18,650**	**18,650**	**1,000**
2,668,973	**2,688,283**	**2,702,539**	**2,481,011**	**2,765,012**	**2,758,604**	**1,199,125**			**Total Expenditures- Police**	**2,680,396**	**2,676,396**	**2,676,396**	**2,595,753**

*Moved to Parks & Recreation

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD	FIRE			Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015	10-45-080-XXX-XXXX			2016			
82,862	83,065	84,089	86,331	87,720	87,720	43,794	505	5010	Salaries, Exempt Employees	87,720	87,720	87,720	87,720
1,311,463	1,302,365	1,272,398	1,223,046	1,242,793	1,240,353	622,566	505	5011	Wages, Non-Exempt Employees	1,273,703	1,273,703	1,273,703	1,285,444
(9,395)	-						505	5014	Wages, Seasonal Employees	-	-	-	-
62,170	53,712	52,120	47,340	57,745	57,745	28,827	505	5018	Wages, Holiday pay	60,160	60,160	60,160	60,160
80,517	106,933	71,153	96,819	85,000	134,440	107,116	505	5015	Overtime Wages	85,000	85,000	85,000	85,000
14,547	14,246	14,410	19,272	18,000	18,000	8,379	505	5017	FLSA Overtime Wages	19,000	19,000	19,000	19,000
207,242	253,644	266,015	215,955	178,980	171,980	83,495	510	5110	Health Insurance	186,831	186,831	186,831	186,831
5,819	8,401	9,542	10,733	11,350	11,350	5,406	510	5111	Dental Insurance	11,350	11,350	11,350	11,350
5,441	6,698	6,335	6,302	5,705	5,705	3,142	510	5112	Life/AD&D/LTD Insurance	5,645	5,645	5,645	5,672
495	495	485	475	483	483	356	510	5114	Employee Assistance Program	483	483	483	483
123,329	142,276	118,831	119,990	120,792	120,792	65,248	510	5115	Retirement Plan	102,214	102,214	102,214	103,001
77,266	88,942	86,041	90,062	119,748	109,748	48,051	510	5116	Workers' Compensation Insurance	101,241	101,241	101,241	102,020
13,650	13,550	13,750	13,800	13,800	13,800	6,925	510	5117	Uniform/Clothing Allowance	13,800	13,800	13,800	13,800
89,420	90,474	86,558	86,501	93,314	93,314	48,317	515	5210	FICA Taxes	95,442	95,442	95,442	96,170
20,913	21,159	20,243	20,230	21,823	21,823	11,300	515	5211	Medicare Taxes	22,321	22,321	22,321	22,491
2,085,739	**2,185,960**	**2,101,971**	**2,036,856**	**2,057,253**	**2,087,253**	**1,082,922**			**Total Personnel**	**2,064,910**	**2,064,910**	**2,064,910**	**2,079,142**
3,420	2,416	3,169	6,522	6,000	6,000	2,435	605	6010	Training & Education	9,000	9,000	9,000	7,500
-	-		754	2,000	2,000	1,669	605	6011	Travel & Expenses	3,500	3,500	3,500	2,000
1,164	1,244	974	290	1,300	1,484	1,484	605	6012	Employee Memberships	1,500	1,500	1,500	1,500
-	-	-	-	-	-	-	605	6016	Testing	500	500	500	500
1,193	3,251	4,479	5,850	11,000	6,000	81	610	6111	Medical Services	15,000	15,000	15,000	15,000
5,120	7,818	1,814	5,489	5,000	5,000	3,531	610	6115	Other Professional Services	5,000	5,000	5,000	5,000
344,197	450,779	432,754	436,984	450,000	445,000	-	610	6116	Contracted Fire Protection	450,000	450,000	450,000	450,000
1,714	1,372	1,603	1,249	2,000	2,000	580	615	6217	Mobile Phones	2,000	2,000	2,000	2,000
2,430	2,882	2,864	8,088	9,000	9,000	1,996	620	6310	Maint/Repair Motor Vehicles	9,000	9,000	9,000	9,000
1,171	2,159	2,527	1,418	2,000	2,000	653	620	6311	Maint/Repair Communications Equip.	3,000	3,000	3,000	3,000
1,566	3,032	508	911	1,000	1,000	-	620	6313	Maint/Repair Other Equipment	1,000	1,000	1,000	1,000
1,175	1,175	1,175	-	1,200	1,200	-	620	6314	Software Maintenance	1,200	1,200	1,200	1,200
4,695	3,005	4,371	4,310	7,800	7,800	4,021	620	6316	Maintenance Agreement	7,800	7,800	7,800	7,800
65,372	64,686	70,489	70,000	70,000	70,000	70,000	625	6413	Cental County Dispatch	70,000	70,000	70,000	70,000
285	250	250	485	485	301	25	640	6610	City Memberships	500	500	500	500
59	84	214	306	150	150	59	640	6611	Periodicals & Books	150	150	150	150
362	295	1,100	2,618	1,500	1,500	62	645	6710	Public Relations & Promotion	3,200	3,200	3,200	1,600
378	367	680	511	500	500	-	645	6711	Printing & Binding	500	500	500	500
				-	-	-	645	6712	Advertising & Publication	100	100	100	100
-	-	-	-	-	-	-	650	6810	Postage	100	100	100	100
434,300	**544,817**	**528,972**	**545,784**	**570,935**	**560,935**	**86,595**			**Total Contractual**	**583,050**	**583,050**	**583,050**	**578,450**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015			Account Description FIRE 10-45-080-XXX-XXXX	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
(56)	266	(34)	-	-	-		705	7010	Uniform/Clothing	-	-	-	-
				2,500	2,500	304	705	7011	Personal Protective Equipment	2,500	2,500	2,500	2,500
378	348	376	600	700	700	77	710	7110	Office Supplies	700	700	700	700
93	-	-	-	100	100	23	710	7112	Photographic Supplies	100	100	100	100
1,625	1,495	7,007	1,148	1,500	1,100	518	715	7210	Household Supplies	1,500	1,500	1,500	1,500
247	291	240	158	400	400	136	715	7211	Janitorial Supplies	400	400	400	400
18,572	17,181	19,375	10,981	15,000	10,000	4,097	720	7310	Motor Vehicle Fuel	15,000	13,000	13,000	13,000
-	-	-	-	-	-	-	720	7311	Motor Vehicle Fluids	2,100	2,100	2,100	2,100
5,690	3,816	8,113	1,266	7,500	7,500	975	720	7312	Motor Vehicle Parts	7,500	7,500	7,500	7,500
1,339	3,471	2,592	819	2,000	2,000	553	720	7314	Motor Vehicle Tires	3,000	3,000	3,000	3,000
1,884	1,057	14,131	3,350	1,000	1,400	1,122	725	7411	Small Tools & Equipment	2,500	2,500	2,500	2,500
4,253	3,812	4,906	7,138	5,000	5,000	1,930	735	7611	Medical Supplies	6,000	6,000	6,000	6,000
360	-	130	216	1,000	1,000	-	740	7712	Chemical Supplies	1,000	1,000	1,000	1,000
1,411	1,108	4,808	10,406	2,000	1,600	477	740	7713	Other Supplies	2,000	2,000	2,000	2,000
2,556	152	4,391	750	500	900	769	740	7715	Appliances	500	500	500	500
2,085	1,561	1,625	191	1,500	1,500	-	750	7500	Donation Exp	1,500	1,500	1,500	1,500
-	-	-	-	-	-	-	799	7713	Other Supplies-Grant	-	-	-	-
40,437	**34,556**	**67,660**	**37,022**	**40,700**	**35,700**	**10,983**			**Total Commodities**	**46,300**	**44,300**	**44,300**	**44,300**
-	-	-	-	-	-	-	830	8211	Other Equipment & Machinery	19,000	19,000	19,000	0
-	21,745	-	1,185	-	-	-	899	8211	Grant Equipment & Machinery	-	-	-	-
-	**21,745**	**-**	**1,185**	**-**	**-**	**-**			**Total Capital**	**19,000**	**19,000**	**19,000**	**-**
2,560,477	**2,787,078**	**2,698,603**	**2,620,847**	**2,668,888**	**2,683,888**	**1,180,500**			**Total Expenditures- Fire**	**2,713,260**	**2,711,260**	**2,711,260**	**2,701,892**

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE	Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD	DEBT SERVICE	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015	10-99-999-XXX-XXXX	2016			
303,018	-	-	-	-	-	-	999 9000 Principal	-	-	-	-
8,013	-	-	-	-	-	-	999 9001 Interest	-	-	-	-
311,031	-	-	-	-	-	-	**Total Debt Service**	-	-	-	-
311,031	-	-	-	-	-	-	**Total Expenditures- Debt Service**	-	-	-	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			TRANSFER OUT	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015			10-00-000-000-8000	2016			
192,229	476,543	-	-	-	-	-	000	8000	Transfer Out	-	-	-	-
192,229	**476,543**	-	-	-	-	-			**Total Other Financing Uses**	-	-	-	-

Overview

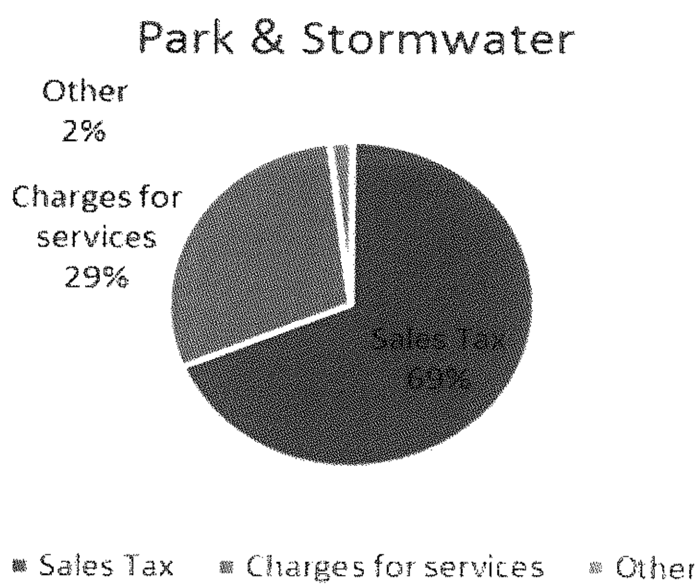
The activities related to the City's parks and recreation programs are recorded in the Park & Stormwater Fund. Park & Stormwater Fund revenues are largely generated by sales tax and charges for services and will be used to fund expenditures incurred by the following departments and divisions in 2016:

- Department of Parks & Recreation
  - Parks & Recreation
    - Recreation Programs
    - Aquatic Center
    - Historical Facility

- Department of Public Works
  - Public Works
    - Street Maintenance (Sweeping; Curbs/Gutters)
    - Park Maintenance

Analysis of Revenue Sources

The Park & Stormwater Fund is expected to realize revenues of $1,792,810 during 2016. These revenues are comprised of sales tax, charges for services, and other revenues. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 69 percent of Park & Stormwater Fund revenues are expected to be generated by a ½-cent Park & Stormwater sales tax. The City has budgeted sales tax revenues of approximately $1.23 million for 2016.

Charges for services

Approximately 29 percent of Park & Stormwater Fund revenues are expected to be generated from charges for services. The Aquatic Center generates revenues from sales of passes, admission fees, concession sales and rentals. The Whitecliff Park Community Center offers recreational passes, concessions and rentals. Revenues are also generated from resident and non-resident fitness, performing arts, sports, camp and swimming programs.

Other

The remaining 2 percent of Park & Stormwater Fund revenues consists of investment earnings and miscellaneous revenues.

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015			PARK AND STORMWATER FUND REVENUES	2016 Department Projections	2016 City Adm. Recom	2016 Ways & Means Recommended	2016 BOA Approved
1,171,546	1,123,551	1,211,149	1,263,873	1,287,000	1,287,000	655,341	405	4013	Half-Cent Sales Tax	1,227,380	1,227,380	1,227,380	1,227,380
63,924	57,941	30,021	-				405	4016	Half-Cent TIF Sales Tax				
1,235,471	**1,181,493**	**1,241,170**	**1,263,873**	**1,287,000**	**1,287,000**	**655,341**			**Total Sales Tax**	**1,227,380**	**1,227,380**	**1,227,380**	**1,227,380**
126,122	128,177	98,250	88,532	92,000	92,000	76,524	435	4310	Aquatic Center Pass	95,000	95,000	95,000	95,000
14,104	17,155	16,408	17,145	16,000	16,000	13,688	435	4311	Aquatic/Community Center Pass	17,000	17,000	17,000	17,000
74,500	89,814	67,869	70,682	85,000	85,000	25,421	435	4312	Aquatic Center Daily Admissions	75,000	75,000	75,000	75,000
48,525	52,377	41,082	41,507	45,000	45,000	16,807	435	4313	Aquatic Center Concessions	41,000	41,000	41,000	41,000
4,198	3,095	3,372	1,360	2,500	2,500	1,195	435	4314	Aquatic Center Rental	2,000	2,000	2,000	2,000
214	284	248	213	200	200	-	435	4315	Aquatic Center Locker Rental	240	240	240	240
10,218	10,212	8,165	7,332	14,000	14,000	7,360	435	4316	Aquatic Center I.D. Cards	10,000	10,000	10,000	10,000
277,880	**301,113**	**235,393**	**226,771**	**254,700**	**254,700**	**140,994**			**Total Aquatic Center**	**240,240**	**240,240**	**240,240**	**240,240**
18,965	16,232	14,247	12,691	14,000	14,000	5,960	440	4410	Community Center Recreation Pass	13,000	13,000	13,000	13,000
744	794	901	263	800	800	302	440	4411	Community Center Concessions	400	400	400	400
10,396	8,390	9,222	7,420	10,000	10,000	3,884	440	4412	Racquetball Courts	8,500	8,500	8,500	8,500
970	3,260	2,050	4,785	5,000	5,000	1,815	440	4413	League/Court Fees	3,000	3,000	3,000	3,000
13,448	16,488	13,410	17,850	14,000	14,000	7,743	440	4414	Community Center Room Rentals	14,000	14,000	14,000	14,000
-	-		-				440	4415	Community Center Locker Rentals	-	-	-	-
8,524	8,318	8,540	6,671	8,000	8,000	4,397	440	4417	Community Center Guest Fees	8,000	8,000	8,000	8,000
3,836	3,753	4,080	3,049	3,800	3,800	2,003	440	4418	Tennis/Racquetball Court Pass	3,600	3,600	3,600	3,600
56,882	**57,233**	**52,449**	**52,730**	**55,600**	**55,600**	**26,103**			**Total Community Center**	**50,500**	**50,500**	**50,500**	**50,500**
30,790	26,777	29,601	29,929	26,000	26,000	15,098	445	4510	Fitness-Residents	26,000	26,000	26,000	26,000
20,288	17,251	18,171	17,885	18,000	18,000	9,492	445	4511	Fitness-Non Resident	18,000	18,000	18,000	18,000
7,079	6,572	6,111	5,261	5,000	5,000	1,701	445	4514	Performing Arts/Dance-Resident	5,500	5,500	5,500	5,500
8,339	7,254	5,169	5,157	5,000	5,000	1,563	445	4515	Performing Arts/Dance-Non Resident	4,000	4,000	4,000	4,000
1,340	661	509	999	1,000	1,000	180	445	4518	Arts-Resident	800	800	800	800
951	473	461	457	600	600	114	445	4519	Arts-Non Residents	400	400	400	400
13,699	14,207	15,538	17,686	15,000	15,000	7,983	445	4522	Gen Sports & Leagues-Resident	15,000	15,000	15,000	15,000
17,837	16,358	17,325	16,058	15,000	15,000	5,391	445	4523	Gen Sports & Leagues-Non Resident	15,000	15,000	15,000	15,000
51	202	169	225	200	200	100	445	4526	Clubs-Resident	200	200	200	200
1,438	1,380	995	864	800	800	337	445	4527	Clubs-Non Resident	600	600	600	600
32,829	36,283	38,699	41,503	48,000	48,000	46,229	445	4530	Day Camp- Resident	48,000	48,000	48,000	48,000
7,241	9,414	7,657	1,940	10,000	10,000	13,673	445	4531	Day Camp-Non Resident	12,000	12,000	12,000	12,000
5,605	7,945	17,182	20,509	24,000	24,000	16,776	445	4534	Swim Programs-Resident	20,000	20,000	20,000	20,000
4,065	6,418	11,730	13,280	16,000	16,000	11,920	445	4535	Swim Programs-Non Resident	14,000	14,000	14,000	14,000
8,912	6,555	7,122	8,603	10,000	10,000	2,439	445	4538	Special Events	8,000	8,000	8,000	8,000
6,027	6,875	4,816	5,943	7,000	7,000	2,456	445	4539	Consignment Sales	7,000	7,000	7,000	7,000
1,405	1,818	100	3,027	4,000	4,000	65	445	4542	Day Trips-Resident	2,500	2,500	2,500	2,500
1,414	1,637	720	2,120	1,600	1,600	-	445	4543	Day Trips-Non Resident	1,500	1,500	1,500	1,500
17,691	17,067	17,136	15,319	18,000	18,000	13,907	445	4546	YTP/WSP-Resident	5,000	5,000	5,000	5,000
440	310	756	-	300	300	-	445	4547	YTP/WSP-Non Resident	300	300	300	300
187,438	**185,457**	**199,966**	**206,766**	**225,500**	**225,500**	**149,423**			**Total Recreation Programs**	**203,800**	**203,800**	**203,800**	**203,800**

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET Adopted 2015	BUDGET Amended 2015	JUNE YTD 2015			PARK AND STORMWATER FUND REVENUES	Department Projections 2016	City Adm. Recom 2016	Ways & Means Recommended 2016	BOA Approved 2016
1,115	737	1,351	926	1,200	1,200	302	450	4610	Sappington House Admissions	1,000	1,000	1,000	1,000
4,800	950	8,150	9,825	9,600	9,600	5,475	450	4611	Sappington House Barn Rental	10,800	10,800	10,800	10,800
-	-		3,022	5,000	5,000	-	450	4615	Sappington Barn Gross Sales	3,000	3,000	3,000	3,000
-	-					-	450	4612	Sappington House History Books	-	-	-	-
5,915	**1,687**	**9,501**	**13,773**	**15,800**	**15,800**	**5,777**			**Total Historic Facility**	**14,800**	**14,800**	**14,800**	**14,800**
1,841	1,923	1,881	1,643	2,500	2,500	825	455	4650	Soft Ball/Volleyball Fields	1,800	1,800	1,800	1,800
6,033	6,968	9,955	10,536	12,000	12,000	8,180	455	4651	Picnic Reservations	12,000	12,000	12,000	12,000
403	25	452	750	1,000	1,000	410	455	4652	Park Facilities	1,000	1,000	1,000	1,000
8,277	**8,916**	**12,288**	**12,929**	**15,500**	**15,500**	**9,415**			**Total Other Recreation Income**	**14,800**	**14,800**	**14,800**	**14,800**
1,625	1,103	1,090	-				460	4675	Animal Impoundment	-	-	-	-
1,615	-						460	4676	Pet Tags	-	-	-	-
-	-		-	1,000	1,000	-	460	4679	Free Summer Concert	-	-	-	-
3,240	**1,103**	**1,090**	**-**	**1,000**	**1,000**	**-**			**Total Other Park Operations**	**-**	**-**	**-**	**-**
505	574	276	286	300	300	142	465	4710	Interest	290	290	290	290
-	-	-	-				465	4713	Interest				
505	**574**	**276**	**286**	**300**	**300**	**142**			**Total Interest**	**290**	**290**	**290**	**290**
8,218	7,383	10,034	-				470	4700	Friends of Animals				
10,671	18,131		20,896	22,000	22,000	5,512	470	4749	Program revenue- The Alternative	20,000	20,000	20,000	20,000
49	20	6,015	26	100	100	1,005	470	4750	Other Income	1,000	1,000	1,000	1,000
9,156	12,347	9,083	11,211	14,000	14,000	-	470	4754	Swim and Dive	14,000	14,000	14,000	14,000
28,094	**37,881**	**25,132**	**32,133**	**36,100**	**36,100**	**6,517**			**Total Other Revenue**	**35,000**	**35,000**	**35,000**	**35,000**
5,570	4,000				6,144	250	475	4812	Grant Revenue	6,000	6,000	6,000	6,000
		8	-				475	4813	City Store				
-	**-**	**8**	**-**	**-**	**6,144**	**250**			**Total Grants**	**6,000**	**6,000**	**6,000**	**6,000**
1,803,702	**1,775,457**	**1,777,274**	**1,809,261**	**1,891,500**	**1,897,644**	**993,961**			**TOTAL REVENUES- PARK AND STORMWATER FUND**	**1,792,810**	**1,792,810**	**1,792,810**	**1,792,810**
778,543	850,351					-	000	8000	Transfer In				
2,582,245	**2,625,808**	**1,777,274**	**1,809,261**	**1,891,500**	**1,897,644**	**993,961**			**TOTAL REVENUES AND TRANSFERS IN- PARK AND STORMWATER FUND**	**1,792,810**	**1,792,810**	**1,792,810**	**1,792,810**

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures- Summary
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015	Department and Division	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
							PUBLIC WORKS				
							Public Works- Street Maintenance				
5,195	4,870	4,609	5,018	6,000	6,000	2,627	Contractual Services	6,000	6,000	41,000	41,000
-	-	-	-	-	-	-	Capital	-	-	-	-
5,195	4,870	4,609	5,018	6,000	6,000	2,627	Sub-Total	6,000	6,000	41,000	41,000
							Public Work- Park Maintenance				
191,337	192,745	201,978	166,147	171,867	171,867	80,425	Personnel Services	181,573	181,573	181,573	182,970
98,475	100,584	81,211	86,009	112,920	120,920	32,687	Contractual Services	126,820	126,820	126,820	115,320
11,700	13,123	12,925	14,003	18,750	18,750	5,464	Commodities	31,650	31,650	26,650	26,650
-	-	-	-	-	-	-	Capital	-	-	-	-
301,512	306,452	296,114	266,159	303,537	311,537	118,576	Sub-Total	340,043	340,043	335,043	324,940
306,707	311,322	300,723	271,177	309,537	317,537	121,204	Total Expenditures- Public Works	**346,043**	**346,043**	**376,043**	**365,940**
							PARKS AND RECREATION				
							Parks & Recreation- Recreation Programs				
346,332	360,480	370,997	364,889	379,048	379,048	174,239	Personnel Services	409,324	409,324	409,324	404,286
180,060	194,271	210,412	200,859	254,145	250,420	78,562	Contractual Services	280,045	280,045	250,045	241,285
38,734	41,130	41,036	41,477	51,850	53,575	14,480	Commodities	60,950	60,950	60,950	60,950
1,750	11,850	7,711	6,220	29,000	38,144	11,536	Capital	280,000	280,000	280,000	240,000
566,876	607,732	630,155	613,445	714,043	721,187	278,817	Sub-Total	1,030,319	1,030,319	1,000,319	946,521
							Parks & Recreation- Aquatic Center				
28,108	29,109	26,690	30,412	33,307	33,307	11,408	Personnel Services	33,232	33,232	33,232	33,232
293,866	309,890	295,765	308,685	332,000	338,000	171,384	Contractual Services	378,922	378,922	378,922	373,922
32,748	32,591	26,656	33,718	40,750	40,750	12,700	Commodities	46,750	46,750	46,750	43,250
1,287	6,737	16,743	17,448	25,000	8,000	2,478	Capital	-	-	-	-
356,009	378,328	365,854	390,262	431,057	420,057	197,969	Sub-Total	458,904	458,904	458,904	450,404
							Parks & Recreation- Historic Facility				
-	-	-	-	-	-	-	Personnel Services	-	-	-	-
21,975	17,563	28,701	26,891	35,500	37,500	12,352	Contractual Services	37,500	37,500	37,500	34,600
1,012	1,346	2,333	618	1,000	1,000	232	Commodities	1,000	1,000	1,000	1,000
							Capital	-	-	-	22,500
22,987	18,910	31,034	27,509	36,500	38,500	12,584	Sub-Total	38,500	38,500	38,500	58,100
945,872	1,004,969	1,027,044	1,031,216	1,181,600	1,179,744	489,370	Total Expenditures- Parks and Recreation	**1,527,723**	**1,527,723**	**1,497,723**	**1,455,025**

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures- Summary
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015	Department and Division	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
							DEBT SERVICE				
1,062,098	-	-	-	-	-	-	Debt Service	-	-	-	-
1,062,098	-	-	-	-	-	-	Sub-Total	-	-	-	-
							SUMMARY				
565,777	582,335	599,665	561,448	584,221	584,222	266,072	Personnel Services	624,129	624,129	624,129	620,488
							Merit Pay Increase (Maximum 1%)				
599,570	627,178	620,697	627,462	740,565	752,840	297,613	Contractual Services	829,287	829,287	834,287	806,127
84,195	88,191	82,951	89,815	112,350	114,075	32,875	Commodities	140,350	140,350	135,350	131,850
3,037	18,587	24,454	23,668	54,000	46,144	14,014	Capital	280,000	280,000	280,000	262,500
1,062,098	-	-	-	-	-	-	Debt Service[B]	-	-	-	-
2,314,677	**1,316,291**	**1,327,767**	**1,302,393**	**1,491,136**	**1,497,281**	**610,574**	**TOTAL EXPENDITURES- PARK AND STORMWATER FUND**	**1,873,766**	**1,873,766**	**1,873,766**	**1,820,965**
-	-	450,000	444,000	383,000	383,000	383,000	Transfers Out	-	-	-	-
2,314,677	**1,316,291**	**1,777,767**	**1,746,393**	**1,874,136**	**1,880,281**	**993,574**	**TOTAL EXPENDITURES AND TRANSFERS OUT- PARK AND STORMWATER FUND**	**1,873,766**	**1,873,766**	**1,873,766**	**1,820,965**

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			PUBLIC WORKS STREET MAINTENANCE	Request	Recom	Recommended	Approved
2011	2012	2013	2014	2015		2015			23-35-062-XXX-XXXX	2016			
5,195	4,870	4,609	5,018	6,000	6,000	2,627	612	6151	Street Sweeping	6,000	6,000	6,000	6,000
-	-	-	-	-	-	-	612	6153	Curb & Gutter			35,000	35,000
-	-	-	-	-	-	-	612	6155	Mill and Overlay				-
5,195	**4,870**	**4,609**	**5,018**	**6,000**	**6,000**	**2,627**			**Total Contractual**	**6,000**	**6,000**	**41,000**	**41,000**
-	-	-	-	-	-	-	805	8015	Storm Water Repairs	-	-	-	-
-	-	-	-	-	-	-			**Total Capital**	-	-	-	-
5,195	**4,870**	**4,609**	**5,018**	**6,000**	**6,000**	**2,627**			**Total Expenditures- PW Street Maint**	**6,000**	**6,000**	**41,000**	**41,000**

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015			Account Description PUBLIC WORKS PARK MAINTENANCE 23-35-064-XXX-XXXX	2016 Department Request	2016 City Adm. Recom	2016 Ways & Means Recommended	2016 BOA Approved
125,381	131,103	131,861	107,774	112,646	112,645	51,497	505	5011	Wages, Non-Exempt Employees	121,767	121,767	121,767	122,977
5,088	4,680	6,048	3,792	5,000	5,000	1,806	505	5014	Wages, Seasonal	5,000	5,000	5,000	5,000
15,275	5,584	13,074	13,785	13,000	13,000	8,292	505	5015	Overtime Wages	13,000	13,000	13,000	13,000
22,704	27,722	25,929	20,644	17,466	17,466	7,898	510	5110	Health Insurance	18,618	18,618	18,618	18,618
809	1,053	1,190	1,288	1,396	1,396	648	510	5111	Dental Insurance	1,396	1,396	1,396	1,396
582	726	711	644	603	603	321	510	5112	Life/AD&D/LTD Insurance	607	607	607	609
62	62	62	62	63	63	46	510	5114	Employee Assistance Program	63	63	63	63
6,100	7,273	7,827	5,412	7,359	7,359	3,418	510	5115	Retirement Plan	6,065	6,065	6,065	6,119
4,650	4,220	4,019	3,357	4,570	4,570	1,678	510	5116	Workers' Compensation Ins	4,365	4,365	4,365	4,403
8,661	8,366	9,122	7,609	7,914	7,914	3,907	515	5210	FICA Taxes	8,666	8,666	8,666	8,741
2,025	1,957	2,133	1,780	1,851	1,851	914	515	5211	Medicare Taxes	2,027	2,027	2,027	2,044
191,337	192,745	201,978	166,147	171,867	171,867	80,425			**Total Personnel**	181,573	181,573	181,573	182,970
204	454	245	1,068	900	1,300	522	605	6010	Training & Education	1,200	1,200	1,200	1,200
236	396	291	248	400	900	-	605	6011	Travel & Expenses	400	400	400	400
230	30	15	361	400	400	150	605	6012	Employee Memberships	400	400	400	400
462	704	806	164	500	500	-	610	6111	Medical Services	500	500	500	500
180	-		12	200	200	13	610	6115	Other Professional Services	200	200	200	200
49,918	47,060	45,703	43,200	46,000	46,000	12,600	612	6150	Contract Mowing	44,000	44,000	44,000	44,000
17,105	8,889	5,328	10,000	12,000	20,000	4,800	612	6160	Contractual Tree Service	27,000	27,000	27,000	20,000
7,545	7,868	9,773	8,884	7,800	7,800	3,566	615	6210	Electric	7,800	7,800	7,800	7,800
2,894	2,926	2,698	3,449	3,000	3,000	801	615	6212	Sewer	3,000	3,000	3,000	3,000
570	738	693	1,855	900	900	320	615	6213	Water	900	900	900	900
5,477	4,909	4,004	3,985	6,000	6,000	1,666	615	6214	Street Lighting	6,000	6,000	6,000	6,000
420	420	420	245	420	420	210	615	6217	Mobile Phones	420	420	420	420
167	236	195	-	-	-		615	6218	Pagers	-	-	-	-
255	45	-	8	200	200	-	620	6311	Maint/Repair Communications Equip.	200	200	200	200
5,352	18,434	2,895	4,706	16,500	16,500	1,804	620	6312	Maint/Repair Buildings/Facilities	17,300	17,300	17,300	17,300
2,118	1,319	2,131	1,341	2,000	2,000	497	620	6315	Solid Waste Disposal	2,000	2,000	2,000	2,000
3,997	5,142	5,002	5,749	14,500	13,600	5,404	620	6317	Maint/Repair Grounds	14,500	14,500	14,500	10,000
1,280	1,014	1,014	604	1,000	1,000	333	630	6452	Other Rentals/Leases	800	800	800	800
65	-		130	200	200	-	640	6611	Periodical & Books	200	200	200	200
98,475	100,584	81,211	86,009	112,920	120,920	32,687			**Total Contractual**	126,820	126,820	126,820	115,320

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD	PUBLIC WORKS PARK MAINTENANCE			Request	Recom	Recommended	Approved
2011	2012	2013	2014	2015		2015	23-35-064-XXX-XXXX			2016			
457	476	616	337	600	600	253	705	7010	Uniform/Clothing	4,500	4,500	4,500	4,500
1,489	1,840	2,202	1,486	1,500	1,500	733	715	7211	Janitorial Supplies	1,500	1,500	1,500	1,500
3,883	3,594	2,363	3,365	4,000	4,000	1,593	715	7212	Building Maint. Supplies	4,000	4,000	4,000	4,000
374	211	1,319	2,253	1,500	1,500	126	725	7411	Small Tools & Equipment	1,500	1,500	1,500	1,500
-	-	-	-	-	-	-	725	7413	Machinery & Equipment	2,000	2,000	2,000	2,000
-	-	-	-	-	-	-	730	7510	Concrete	5,000	5,000	0	0
-	-	-	-	-	-	-	730	7512	Rock	2,000	2,000	2,000	2,000
-	65	237	-	200	200	-	735	7611	Medical Supplies	200	200	200	200
3,482	4,092	2,979	3,539	5,500	5,500	2,028	740	7711	Agricultural Supplies	5,500	5,500	5,500	5,500
423	845	467	653	750	750	64	740	7712	Chemical Supplies	750	750	750	750
20	-	116	85	200	200	10	740	7713	Other Supplies	200	200	200	200
1,572	2,001	2,626	2,286	4,500	4,500	657	745	7905	Recreation Supplies	4,500	4,500	4,500	4,500
11,700	**13,123**	**12,925**	**14,003**	**18,750**	**18,750**	**5,464**			**Total Commodities**	**31,650**	**31,650**	**26,650**	**26,650**
-	-	-	-	-	-	-	805	8015	Park Improvements	-	-	-	-
-	-	-	-	-	-	-			**Total Capital**	-	-	-	-
301,512	**306,452**	**296,114**	**266,159**	**303,537**	**311,537**	**118,576**			**Total Expenditures- PW Park Maintenance**	**340,043**	**340,043**	**335,043**	**324,940**

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET Adopted	BUDGET Amended	JUNE YTD 2015			Account Description PARKS AND RECREATION 23-50-090-XXX-XXXX	Department Request 2016	City Adm. Recom 2016	Ways & Means Recommended 2016	BOA Approved 2016
-	-	-	-	-	-	-	505	5010	Salaries, Exempt Employees	-	-		-
219,417	225,474	227,799	230,046	233,800	233,800	116,728	505	5011	Wages, Non-Exempt Employees	244,049	244,049	244,049	239,573
14,504	14,557	13,290	13,977	15,000	15,000	7,201	505	5013	Wages, Part-Time Employees	31,000	31,000	31,000	31,000
2,246	2,590	1,908	1,985	3,060	3,060	458	505	5014	Wages, Seasonal	2,250	2,250	2,250	2,250
5,023	4,958	5,007	5,527	6,120	6,120	2,701	505	5015	Overtime Wages	6,000	6,000	6,000	6,000
28,118	30,011	30,689	25,679	38,700	36,600	8,527	505	5016	Wages, Day Camp Employees	38,700	38,700	38,700	38,700
-	-		4,897	4,335	4,335	1,078	505	5019	Overtime Wages - The Alternative*	4,335	4,335	4,335	4,335
42,953	45,230	53,647	43,837	36,060	34,760	16,784	510	5110	Health Insurance	38,439	38,439	38,439	38,439
1,551	1,920	1,983	2,113	2,247	2,247	1,071	510	5111	Dental Insurance	2,247	2,247	2,247	2,247
1,023	1,349	1,329	1,333	1,225	1,225	671	510	5112	Life/AD&D/LTD Insurance	1,214	1,214	1,214	1,204
124	124	124	124	126	126	93	510	5114	Employee Assistance Program	126	126	126	126
9,455	11,780	12,454	11,891	14,655	14,655	7,178	510	5115	Retirement Plan	11,447	11,447	11,447	11,246
2,811	2,576	2,748	3,342	692	4,092	1,851	510	5116	Workers' Compensation Ins	4,552	4,552	4,552	4,545
15,486	16,138	16,224	16,322	18,663	18,663	8,021	515	5210	FICA Taxes	20,233	20,233	20,233	19,955
3,622	3,774	3,794	3,817	4,365	4,365	1,876	515	5211	Medicare Taxes	4,732	4,732	4,732	4,667
346,332	**360,480**	**370,997**	**364,889**	**379,048**	**379,048**	**174,239**			**Total Personnel**	**409,324**	**409,324**	**409,324**	**404,286**
1,130	285	311	737	900	900	505	605	6010	Training & Education	2,760	2,760	2,760	1,500
95	173	45	329	350	350	150	605	6011	Travel & Expenses	830	830	830	830
680	1,083	1,163	1,062	1,700	1,700	1,664	605	6012	Employee Memberships	1,700	1,700	1,700	1,700
-	-			100	100	-	610	6111	Medical Services	100	100	100	100
8,068	7,406	7,602	7,706	13,000	13,000	3,880	610	6115	Other Professional Services	43,000	43,000	13,000	13,000
				10,000	10,000		610	6126	City Beautification	10,000	10,000	10,000	2,500
-	-	-	6,343	8,875	8,875	1,575	610	6118	Other Prof. Srv- The Alternative *	8,875	8,875	8,875	8,875
5,137	6,191	8,663	-			-	610	6125	Other Prof. Friends/Animals	-	-	-	-
41,883	41,846	46,946	45,911	45,000	45,000	17,754	615	6210	Electric	46,000	46,000	46,000	46,000
6,550	6,719	5,333	9,990	8,000	8,000	3,082	615	6212	Sewer	9,000	9,000	9,000	9,000
8,689	10,042	11,238	10,680	10,000	10,000	192	615	6213	Water	10,000	10,000	10,000	10,000
-	-	-	-	-	-	-	615	6215	Telephone	400	400	400	400
-	-	-	-	-	-	-	615	6216	Telecommunications Internet	-	-	-	-
420	420	420	420	420	420	210	615	6217	Mobile Phones	420	420	420	420
-	-	-	-	-	-	-	615	6218	Cable TV	700	700	700	700
9,395	14,856	18,677	10,601	30,000	24,000	3,396	620	6312	Maint/Repair Buildings / Facilities	30,000	30,000	30,000	30,000
2,348	2,493	2,015	1,972	4,000	5,500	2,766	620	6313	Maint/Repair Other Equipment	5,500	5,500	5,500	5,500
-	-	-	-	-	-	-	630	6451	Equipment Leases	360	360	360	360
166	172	48	24	1,200	1,200	800	640	6710	Public Relations & Promotions	1,200	1,200	1,200	1,200
3,908	5,052	3,700	4,027	4,400	4,400	1,630	645	6711	Printing & Binding	4,400	4,400	4,400	4,400
2,544	2,564	2,279	2,255	2,800	2,800	1,322	650	6810	Postage	2,800	2,800	2,800	2,800
4,910	5,450	5,330	6,036	5,000	5,000	2,738	650	6811	Interest Expense/Penalty/Fees	-	-	-	-
1,098	231	220	300	100	100	(17)	650	6817/18	Cash Over/ Short	100	100	100	100
31,729	30,244	32,110	32,894	27,000	27,000	10,474	655	6910	Fitness Contractual Services	27,000	27,000	27,000	27,000
10,584	9,801	8,489	10,108	10,000	10,000	6,107	655	6914	Performing Arts/Dance Cont Svc	10,000	10,000	10,000	10,000
324	564	370	491	500	500	-	655	6918	Arts Instructors	500	500	500	500
21,434	24,110	23,515	22,316	24,000	24,000	9,947	655	6922	Gen Sports & Leagues Cont Svc	24,000	24,000	24,000	24,000
-	-		-	1,800	3,025	-	655	6930	Day Camp Contractual	4,000	4,000	4,000	4,000
4,824	7,182	18,918	12,664	28,000	28,000	4,041	655	6934	Swim Program Contractual Svc	26,000	26,000	26,000	26,000
3,875	3,646	2,335	-	4,000	3,500	-	655	6938	Special Event Contractual Svc	4,000	4,000	4,000	4,000
-	-		2,241	1,000	1,050	-	655	6942	Day Trip Contractual Services	1,000	1,000	1,000	1,000
10,270	13,742	10,687	11,754	12,000	12,000	6,345	655	6946	YTP/WSP Contractual Services	4,000	4,000	4,000	4,000
-	-	-	-	-	-	-	655	6950	Free Summer Concert Contract Svcs	1,400	1,400	1,400	1,400
180,060	**194,271**	**210,412**	**200,859**	**254,145**	**250,420**	**78,562**			**Total Contractual**	**280,045**	**280,045**	**250,045**	**241,285**

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET Adopted	BUDGET Amended	JUNE YTD 2015			Account Description PARKS AND RECREATION 23-50-090-XXX-XXXX	Department Request 2016	City Adm. Recom 2016	Ways & Means Recommended 2016	BOA Approved 2016
405	-		284	300	300	289	705	7010	Uniform/Clothing	300	300	300	300
1,134	1,463	954	1,210	1,600	1,600	474	710	7110	Office Supplies	1,600	1,600	1,600	1,600
-	2,113	-	450	450	450	-	710	7112	Photographic Supplies	450	450	450	450
64	169	50	146	100	100	43	715	7210	Household Supplies	100	100	100	100
3,454	4,051	4,253	3,001	4,000	4,000	1,703	715	7211	Janitorial Supplies	4,000	4,000	4,000	4,000
2,252	6,704	3,938	6,881	5,000	7,500	1,677	715	7213	General Maint. Supplies	8,000	8,000	8,000	8,000
-	571	91	30	500	500	96	725	7411	Small Tools & Equipment	500	500	500	500
-	-	-	-	-	-	-	725	7413	Machinery & Equipment	10,500	10,500	10,500	10,500
119	-		58	150	150	-	735	7611	Medical Supplies	150	150	150	150
8	-		26	500	500	-	740	7713	Other Supplies	500	500	500	500
5,979	6,715	4,828	5,925	6,000	6,000	762	740	7717	Consignment Expense	6,000	6,000	6,000	6,000
5,470	5,836	7,215	-			-	740	7719	Other supplies - Friends/Animals	-	-	-	-
-	-		4,583	6,400	6,400	1,293	740	7720	Other Supplies- The Alternative*	6,400	6,400	6,400	6,400
135	63	58	165	900	900	-	745	7905	Recreation Supplies	900	900	900	900
253	16	984	130	500	500	263	745	7910	Fitness Supplies	500	500	500	500
750	583		1,042	1,400	1,400	985	745	7914	Performing Arts/Dance Supplies	1,400	1,400	1,400	1,400
90	24	63	68	200	200	52	745	7918	Arts Supplies	200	200	200	200
1,736	574	2,862	647	4,000	4,000	1,492	745	7922	Gen. Sports & League Supplies	4,000	4,000	4,000	4,000
16	-	11	21	50	50	-	745	7926	Club Supplies	50	50	50	50
5,333	4,482	4,810	4,313	5,300	4,075	1,541	745	7930	Day Camp Supplies	5,300	5,300	5,300	5,300
-	-	2,775	2,427	4,000	4,000	408	745	7934	Swim Program Supplies	4,000	4,000	4,000	4,000
3,910	2,506	4,072	4,112	3,000	3,500	1,813	745	7938	Special Event Supplies	3,000	3,000	3,000	3,000
2,279	2,608	344	2,708	1,100	1,050	54	745	7942	Day Trip Supplies	1,100	1,100	1,100	1,100
5,347	2,652	3,726	2,352	5,000	5,000	1,036	745	7946	YTP/WSP Supplies	2,000	2,000	2,000	2,000
-	-		900	1,400	1,400	500	745	7950	Summer Concert				
38,734	**41,130**	**41,036**	**41,477**	**51,850**	**53,575**	**14,480**			**Total Commodities**	**60,950**	**60,950**	**60,950**	**60,950**
							805	8011	Building and Improvements	220,000	220,000	280,000	240,000
-	-			-	-		805	8016	Architectual Svcs-Whitecliff	-	-	-	-
-	7,000		2,070	23,000	26,000	1,492	805	8020	Park Improvements	60,000	60,000	0	0
-	-	5,572	-	-	-		825	8410	Furniture	-	-	-	-
1,750	4,850	2,139	4,150	6,000	6,000	3,900	825	8460	Fitness Equipment	-	-	-	-
				-	6,144	6,144	899	8020	Grants - Park Improvements				
1,750	**11,850**	**7,711**	**6,220**	**29,000**	**38,144**	**11,536**			**Total Capital**	**280,000**	**280,000**	**280,000**	**240,000**
566,876	**607,732**	**630,155**	**613,445**	**714,043**	**721,187**	**278,817**			**Total Expenditures- Parks & Rec.**	**1,030,319**	**1,030,319**	**1,000,319**	**946,521**

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015			Account Description AQUATIC CENTER 23-50-091-XXX-XXXX	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
-	-	-	-	-	-	-	505	5011	Wages, Non-Exempt Employees	-	-		
26,198	26,430	24,190	27,610	30,000	30,000	10,355	505	5014	Wages, Seasonal Employees	30,000	30,000	30,000	30,000
(94)	657	650	688	1,074	1,074	260	510	5116	Workers' Compensation Insurance	937	937	937	937
1,624	1,639	1,500	1,713	1,798	1,798	642	515	5210	FICA Taxes	1,860	1,860	1,860	1,860
380	383	351	401	435	435	150	515	5211	Medicare Taxes	435	435	435	435
28,108	**29,109**	**26,690**	**30,412**	**33,307**	**33,307**	**11,408**			Total Personnel	**33,232**	**33,232**	**33,232**	**33,232**
198,403	207,317	198,921	214,279	227,300	227,300	142,669	610	6115	Other Professional Services	227,922	227,922	227,922	227,922
30,135	30,717	34,729	32,803	32,000	32,000	3,600	615	6210	Electric	32,000	32,000	32,000	32,000
13,100	14,857	10,666	19,979	14,000	14,000	6,165	615	6212	Sewer	15,000	15,000	15,000	15,000
17,706	20,328	22,686	21,296	20,000	20,000	713	615	6213	Water	21,000	21,000	21,000	21,000
-	-		-				615	6217	Telephone	12,300	12,300	12,300	12,300
28,414	29,642	21,400	12,207	28,000	34,000	15,830	620	6312	Maint/Repair Buildings / Facilities	60,000	60,000	60,000	55,000
-	1,175	480	765	2,000	2,000	1,063	620	6313	Maint/Repair Other Equipment	2,000	2,000	2,000	2,000
-	-	133	263	900	900	-	620	6317	Maint/Repair Grounds	900	900	900	900
840	840	840	840	1,000	1,000	140	630	6452	Other Rentals/Leases	1,000	1,000	1,000	1,000
800	182	844	1,036	1,200	1,200	941	645	6711	Printing & Binding	1,200	1,200	1,200	1,200
(29)	(157)	(14)	(93)	100	100	(1)	650	6817	Cash Over/Short	100	100	100	100
4,497	4,989	5,080	5,308	5,500	5,500	264	655	6995	Swim & Dive Officials	5,500	5,500	5,500	5,500
293,866	**309,890**	**295,765**	**308,685**	**332,000**	**338,000**	**171,384**			**Total Contractual**	**378,922**	**378,922**	**378,922**	**373,922**
375	493	264	536	400	400	-	705	7010	Uniform/Clothing	400	400	400	400
160	394	116	87	200	200	269	710	7110	Office Supplies	200	200	200	200
-	-	112	-	150	150	-	710	7112	Photographic Supplies	150	150	150	150
-	-	-	-	-	-	-	715	7211	Janitorial Supplies	3,000	3,000	3,000	3,000
-	-					-	715	7212	Building Maint. Supplies	500	500	500	500
3,381	5,171	3,315	5,772	5,000	5,800	3,557	715	7213	General Maint. Supplies	2,000	2,000	2,000	2,000
-	-	-	-				725	7412	Equipment Parts	100	100	100	100
-	-	-	-	-	-	-	725	7413	Machinery & Equipment	6,000	6,000	6,000	2,500
679	202	692	703	1,000	200	-	740	7713	Other Supplies	400	400	400	400
5,045	4,593	3,943	7,008	7,500	7,500	-	745	7718	Swim & Dive Supplies	7,500	7,500	7,500	7,500
23,109	21,738	18,214	19,612	26,500	26,500	8,874	745	7950	Concession Supplies	26,500	26,500	26,500	26,500
32,748	**32,591**	**26,656**	**33,718**	**40,750**	**40,750**	**12,700**			**Total Commodities**	**46,750**	**46,750**	**46,750**	**43,250**
1,287	6,737	16,743	17,448	25,000	8,000	2,478	825	8470	Pool Equipment	-	-		
1,287	**6,737**	**16,743**	**17,448**	**25,000**	**8,000**	**2,478**			**Total Capital**	-	-	-	-
356,009	**378,328**	**365,854**	**390,262**	**431,057**	**420,057**	**197,969**			**Total Expenditures- Aquatic Center**	**458,904**	**458,904**	**458,904**	**450,404**

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015			Account Description SAPPINGTON HOUSE CAMPUS 23-50-092-XXX-XXXX	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
-	-	-	-	-	-	-	510	5110	Health Insurance	-	-	-	-
-	-	-	-	-	-	-	510	5111	Dental Insurance	-	-	-	-
-	-	-	-	-	-	-	510	5115	Retirement Plan	-	-	-	-
-	-	-	-	-	-	-			**Total Personnel**	-	-	-	-
1,200	1,200	800	-				610	6115	Other Professional Services	-	-	-	-
8,598	6,958	12,337	12,971	12,000	12,000	3,783	615	6210	Electric	12,000	12,000	12,000	12,000
2,250	1,747	3,149	3,500	3,200	3,200	1,362	615	6211	Natural Gas	3,200	3,200	3,200	3,200
2,824	2,864	3,755	3,893	3,700	3,700	500	615	6212	Sewer	3,700	3,700	3,700	3,700
2,619	2,782	3,781	3,988	3,700	3,700	754	615	6213	Water	3,700	3,700	3,700	3,700
598	-		-	1,500	1,500	57	615	6215	Telephone	1,500	1,500	1,500	600
3,128	1,860	4,819	2,539	6,000	9,850	5,897	620	6312	Maint/Repair Buildings / Facilities	8,000	8,000	8,000	7,000
523	153	60	-	400	400	-	620	6313	Maint/Repair Other Equipment	400	400	400	400
235	-		-	5,000	3,150	-	620	6317	Maint/Repair Grounds	5,000	5,000	5,000	4,000
21,975	**17,563**	**28,701**	**26,891**	**35,500**	**37,500**	**12,352**			**Total Contractual**	**37,500**	**37,500**	**37,500**	**34,600**
-	105		-	100	100	-	715	7211	Janitorial Supplies	100	100	100	100
1,012	1,242	2,333	618	900	900	232	715	7212	Building Maint. Supplies	900	900	900	900
1,012	**1,346**	**2,333**	**618**	**1,000**	**1,000**	**232**			**Total Commodities**	**1,000**	**1,000**	**1,000**	**1,000**
							805	8011	Building and Improvements	-	-	-	22,500
									Total Capital	-	-	-	22,500
22,987	**18,910**	**31,034**	**27,509**	**36,500**	**38,500**	**12,584**			**Total Expenditures- Historic Fac.**	**38,500**	**38,500**	**38,500**	**58,100**

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD	TRANSFER OUT			Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015	23-00-000-000-8000			2016			
-	-	450,000	444,000	383,000	383,000	383,000	000	8000	Transfer Out	-	-	-	-
-	**-**	**450,000**	**444,000**	**383,000**	**383,000**	**383,000**			**Total Other Financing Uses**	**-**	**-**	**-**	**-**

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Amended	Amended	YTD			DEBT SERVICE ^	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015			23-99-999-XXX-XXXX	2016			
984,118	-	-	-	-	-	-	999	9000	Principal	-	-	-	-
77,980	-	-	-	-	-	-	999	9001	Interest	-	-	-	-
1,062,098	-	-	-	-	-	-			**Total Debt Service**	-	-	-	-
1,062,098	-	-	-	-	-	-			**Total Expenditures- Debt Service**	-	-	-	-

Park Stormwater Fund

Capital Plan

	2016	
Account:	**Park Stormwater Fund**	**$262,500**
805-8011	Building and Improvements, see Project Tab **23-50-090-**	$240,000
805-8011	Sappington Complex, see Project Tab **23-50-092-**	$22,500

FY	**Location**	**Parks & Public Works Boards Priority**	**PROJECT TAB**	**Estimated FY 15 Cost**	**Running Total**
2016	Sappington Complex	5	Replace Obsolete Lighting Units - Egress 23-50-092-805-8011	$3,700	$3,700
2016	Sappington Museum	6	Replace HVAC system 23-50-092-805-8011	$18,800	$22,500
2016	Whitecliff Community Center	7	Replace HVAC system for Racquetball Court/Dance Gym/Lounge/Room 112	$240,000	$262,500
			TOTAL	**$262,500**	

Overview

The activities associated with the acquisition and maintenance of capital improvements are recorded in the Capital Improvement Fund. Capital Improvement Fund revenues are generated largely by sales tax and grants and will be used to fund expenditures incurred by the following departments and divisions in 2016:

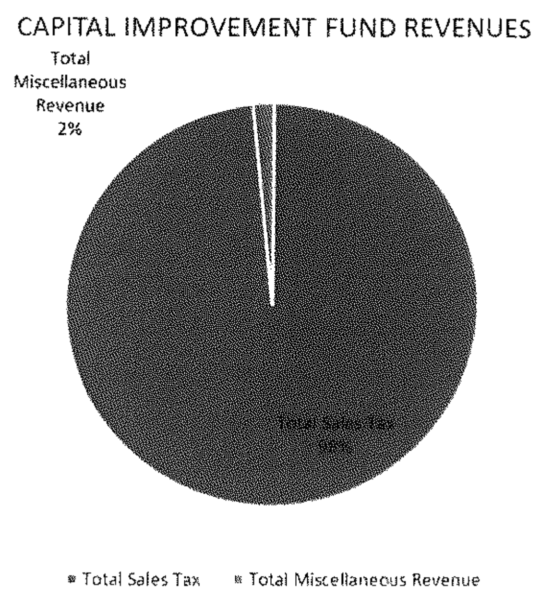
- Department of Administration
  - City Administrator
    - General services
    - Management Information Systems (MIS)

- Department of Public Works
  - Public Works
    - Maintenance

- Department of Public Safety
  - Police
  - Fire

Analysis of Revenue Sources

The Capital Improvement Fund is expected to realize revenues of $1,062,138 during 2016. These revenues are comprised of sales tax, and miscellaneous revenue. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 98 percent of Capital Improvement Fund revenues are expected to be generated by the ½-cent Capital Improvement sales tax in 2016. Crestwood voters approved a 15-year extension of this tax in August 2002 (from the original expiration date) such that the tax does not sunset until March 31, 2024. The City has budgeted revenues of approximately $1.04 million in sales tax revenues for 2016.

Grants

The City does not expect to receive any Capital Improvement Fund Grant revenues in 2016.

Other

The remaining 2 percent of 2016 Capital Improvement Fund revenues are comprised of Interest Income, and the sale of capital property. The City is expected to receive $17,500 in the sale of property and $750 in Investment income.

City of Crestwood, Missouri
Capital Improvement Fund Revenues - Summary
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015			CAPITAL IMPROVEMENT FUND REVENUES	City Adm. Recom 2016	Ways & Means Recommended 2016	BOA Approved 2016
1,061,741	1,017,560	1,071,138	1,074,292	1,102,000	1,102,000	557,040	405	4012	Half-Cent Sales Tax	1,043,888	1,043,888	1,043,888
1,061,741	**1,017,560**	**1,071,138**	**1,074,292**	**1,102,000**	**1,102,000**	**557,040**			**Total Sales Tax**	**1,043,888**	**1,043,888**	**1,043,888**
987	946	586	759	1,000	1,000	501	465	4710	Interest Income	750	750	750
987	**946**	**586**	**759**	**1,000**	**1,000**	**501**			**Total Interest**	**750**	**750**	**750**
-	-	-	191,294			581	470	4750	Miscellaneous Revenue	-		
-	-	-	-				470	4751	MODOT	-		
-	11,873	32,298	15,120	10,000	10,000	4,017	470	4756	Sale of Property	17,500	17,500	17,500
-	**11,873**	**32,298**	**206,414**	**10,000**	**10,000**	**4,598**			**Total Miscellaneous Revenue**	**17,500**	**17,500**	**17,500**
496,818	1,132,805	81,254	1,089,938	808,000	808,000	830	480	4812	Grant Revenue- Street Recon.	-	-	-
-	-						480	4811	Grant Revenue - Police	-	-	-
-	-	342,000	-				480	4810	Grant Revenue - Fire	-	-	-
					306,533		480	4815	Grant Revenue - Parks	-	-	-
496,818	**1,132,805**	**423,254**	**1,089,938**	**808,000**	**1,114,533**	**830**			**Total Grants**	**-**	**-**	**-**
1,559,546	**2,163,184**	**1,527,275**	**2,371,403**	**1,921,000**	**2,227,533**	**562,969**			**TOTAL REVENUES- CAPITAL IMPROVEMENT FUND**	**1,062,138**	**1,062,138**	**1,062,138**
			300,000	252,000	252,000	252,000	001	8000	Transfer In	-		
-	48,000						000	8000	Transfer In			
1,559,546	**2,211,184**	**1,527,275**	**2,671,403**	**2,173,000**	**2,479,533**	**814,969**			**TOTAL REVENUES AND TRANSFERS- CAPITAL IMPROVEMENT FUND**	**1,062,138**	**1,062,138**	**1,062,138**

City of Crestwood, Missouri
Capital Improvement Fund Expenditures- Summary
Budget for the Year Ending December 31, 2016

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	ACTUAL 2014	BUDGET 2015 Adopted	BUDGET 2015 Amended	JUNE YTD 2015	Department and Division	2016 Department Request	2016 City Adm. Recommended	2016 Ways & Means Recommended	2016 BOA Approved
							ADMINISTRATION				
							General Services				
38,750	-	-	-	-	-	-	Contractual Services	-	-	-	-
-	-	-	-	-	-	-	Capital	-	-	-	-
38,750	-	-	-	-	-	-	Sub-Total	-	-	-	-
							Management Information Systems (MIS)				
52,351	98,349	43,663	46,548	82,000	82,000	24,585	Capital	72,000	60,000	60,000	0
52,351	98,349	43,663	46,548	82,000	82,000	24,585	Sub-Total	72,000	60,000	60,000	0
91,101	98,349	43,663	46,548	82,000	82,000	24,585	Total Expenditures- Administration	72,000	60,000	60,000	0
							PUBLIC WORKS				
							Public Works- General				
-	-	-	87,624	300,000	413,197	132,902	Capital	400,000	400,000	400,000	255,000
-	-	-	87,624	300,000	413,197	132,902	Sub-Total	400,000	400,000	400,000	255,000
							Public Works- Maintenance				
-	-	-	-	-	-	-	Personnel Services	-	-	-	-
653,486	877,090	671,097	2,011,528	1,815,000	1,815,000	5,359	Contractual Services	817,000	637,000	707,000	627,000
39,018	5,095	22,112	-	-	-	826	Commodities	-	-	-	-
64,356	120,031	33,983	23,227	240,000	280,228	65,841	Capital	270,000	256,000	256,000	233,000
756,861	1,002,215	727,192	2,034,755	2,055,000	2,095,228	72,026	Sub-Total	1,087,000	893,000	963,000	860,000
756,861	1,002,215		2,122,379	2,355,000	2,508,425	204,928	Total Expenditures- Public Works	1,487,000	1,293,000	1,363,000	1,115,000
							PARKS & RECREATION				
							Parks				
287,822	-	-	-	-	306,533	-	Capital	-	-	-	-
287,822	-	-	-	-	306,533	-	Sub-Total	-	-	-	-
							PUBLIC SAFETY				
							Police				
-	3,300	10,370	-	-	-	-	Contractual Services	-	-	-	-
92,054	17,753	7,558	119,549	76,000	76,000	57,024	Capital	69,644	69,644	69,644	87,294
92,054	21,053	17,929	119,549	76,000	76,000	57,024	Sub-Total	69,644	69,644	69,644	87,294

City of Crestwood, Missouri
Capital Improvement Fund Expenditures- Summary
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE	Department and Division	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD		Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015		2016			
							Fire				
-	-	-	-	25,000	23,800	1,500	Contractual Services	-	-	-	-
-	28,324	631,458	-	34,500	35,700	30,268	Capital	-	-	-	50,000
-	28,324	631,458	-	59,500	59,500	31,768	Sub-Total	-	-	-	50,000
92,054	49,376	649,387	119,549	135,500	135,500	88,792	Total Expenditures- Public Safety	69,644	69,644	69,644	137,294
							DEBT SERVICE				
							Debt Serice				
							Sub-Total				
							SUMMARY				
-	-	-	-	-	-	-	Total Personnel	-	-	-	-
692,236	880,389	681,467	2,011,528	1,840,000	1,838,800	6,859	Total Contractual	817,000	637,000	707,000	627,000
39,018	5,095	22,112	-	-	-	826	Total Commodities	-	-	-	-
496,582	264,457	716,662	276,947	732,500	1,193,658	310,620	Total Capital	811,644	785,644	785,644	625,294
-	-	-	-	-	-	-	Total Debt Service	-	-	-	-
1,227,837	**1,149,941**	**1,420,242**	**2,288,475**	**2,572,500**	**3,032,458**	**318,306**	**TOTAL EXPENDITURES- CAPITAL IMPROVEMENT FUND**	**1,628,644**	**1,422,644**	**1,492,644**	**1,252,294**
736,962	300,000	-	-	-	-	-	Transfers Out	-	-	-	-
1,964,800	**1,449,941**	**1,420,242**	**2,288,475**	**2,572,500**	**3,032,458**	**318,306**	**TOTAL EXPENDITURES AND TRANSFERS OUT- CAPITAL IMPROVEMENT FUND**	**1,628,644**	**1,422,644**	**1,492,644**	**1,252,294**

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			GENERAL SERVICES	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015			21-25-041-XXX-XXXX	2016			
-	-	-	-	-	-	-	650	6811	Interest Expense/Penalty/Fees	-	-	-	-
38,750	-	-	-	-	-	-	610	6116	Litigation Settlement	-	-	-	-
-	-	-	-	-	-	-	610	6120	Accelerated TIF Payment- T1	-	-	-	-
38,750	-	-	-	-	-	-			**Total Contractual**	-	-	-	-
-	-	-	-	-	-	-	820	8315	Carpet Replacement	-	-	-	-
-	-	-	-	-	-	-	820	8314	Financial Software	-	-	-	-
-	-	-	-	-	-	-			**Total Capital**	-	-	-	-
38,750	-	-	-	-	-	-			**Total Expenditures - General Services**	-	-	-	-

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD	MANAGEMENT INFORMATION SYSTEMS (MIS)			Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015	21-25-042-XXX-XXXX			2016			
17,088	22,830	12,779	42,050	50,000	50,000	18,051	820	8310	Computer Parts & Equip	12,000	-	-	0
9,911	9,190	13,472	-		-		820	8312	Network Maintenance	-			
25,352	24,245	15,652	4,498	30,000	30,000	6,416	820	8313	Software Licensing	60,000	60,000	60,000	0
-	-	260	-				820	8314	Telephone System	-			
-	42,084	1,501	-	2,000	2,000	118	820	8315	Printers/Copiers	-			
52,351	**98,349**	**43,663**	**46,548**	**82,000**	**82,000**	**24,585**			**Total Expenditures - MIS**	**72,000**	**60,000**	**60,000**	**0**

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL					BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
					Adopted	Amended	YTD			General PUBLIC WORKS	Request	Recommended	Recommended	Approved
2011	2012	2013	2014		2015		2015			21-35-060-XXX-XXXX	2016			
-	-	-	87,624		300,000	413,197	132,902	805	8011	Building and Improvements	400,000	400,000	400,000	255,000
						-	-	810	8110	Motor Vehicles	-			
-	-				-	-	-	815	8211	Heavy Equipment	-	-	-	-
-	-	-	**87,624**		**300,000**	**413,197**	**132,902**			**Total Capital**	**400,000**	**400,000**	**400,000**	**255,000**
-	-	-	**87,624**	-	**300,000**	**413,197**	**132,902**			**Total Expenditures - PW General**	**400,000**	**400,000**	**400,000**	**255,000**

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD	PUBLIC WORKS MAINTENANCE			Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015	21-35-062-XXX-XXXX			2016			
-	-	-	-	-	-	-	505	5011	Wages, Non-Exempt Employees	-	-	-	-
-	-	-	-	-	-	-	505	5015	Overtime Wages	-	-	-	-
-	-	-	-	-	-	-	510	5110	Health Insurance	-	-	-	-
-	-	-	-	-	-	-	510	5111	Dental Insurance	-	-	-	-
-	-	-	-	-	-	-	510	5112	Life/AD&D/LTD Insurance	-	-	-	-
-	-	-	-	-	-	-	510	5114	Employee Assistance Program	-	-	-	-
-	-	-	-	-	-	-	510	5115	Retirement Plan	-	-	-	-
-	-	-	-	-	-	-	510	5116	Workers' Compensation Insurance	-	-	-	-
-	-	-	-	-	-	-	515	5210	FICA Taxes	-	-	-	-
-	-	-	-	-	-	-	515	5211	Medicare Taxes	-	-	-	-
-	-	-	-	-	-	-			**Total Personnel**	-	-	-	-
171,585	129,861	94,794	52,136	60,000	60,000	6,959	610	6115	Other Professional Services	180,000	-	-	-
-	-	28,630	1,419,148	1,165,000	1,165,000	(1,600)	612	6152	Street Reconstruction	-	-	-	-
-	-						612	6154	Contracted Slab Replacement	587,000	587,000	637,000	627,000
457,035	692,948	547,672	540,245	540,000	540,000	-	612	6155	Mill & Overlay		-	-	-
-	-						612	6156	Microsurfacing	-	-	-	-
-	-			50,000	50,000		612	6157	Pavement Preservation	50,000	50,000	0	0
-	9,000						612	6170	Sidewalk Construction		-	70,000	0
-	-						615	6214	Street Lighting	-	-	-	-
24,866	45,280			-	-		620	6312	Maint/Repair Buildings	-	-	-	-
-	-			-	-		620	6315	Solid Waste Disposal	-	-	-	-
653,486	**877,090**	**671,097**	**2,011,528**	**1,815,000**	**1,815,000**	**5,359**			**Total Contractual**	**817,000**	**637,000**	**707,000**	**627,000**
22,618	2,500	14,603	-				730	7510	Concrete	-	-	-	-
8,523	-						730	7511	Asphalt	-	-	-	-
4,276	627	1,697	-			826	730	7512	Rock	-	-	-	-
-	-						730	7513	Salt	-	-	-	-
-	-						730	7514	Crack Sealant	-	-	-	-
-	-						730	7516	Signs	-	-	-	-
1,507	1,967	5,812	-				730	7518	Street Supplies	-	-	-	-
2,096	-						740	7711	Agricultural Supplies (Sod & Dirt)	-	-	-	-
39,018	**5,095**	**22,112**	**-**	**-**	**-**	**826**			**Total Commodities**	**-**	**-**	**-**	**-**
-	-	-	-	-	-	-	805	8011	Building and Improvements	-	-	-	-
64,356	114,331		23,227	240,000	240,000	25,613	810	8110	Motor Vehicles	148,000	141,000	141,000	118,000
-	5,700	33,983	-	-	40,228	40,228	815	8211	Heavy Equipment	122,000	115,000	115,000	115,000
64,356	**120,031**	**33,983**	**23,227**	**240,000**	**280,228**	**65,841**			**Total Capital**	**270,000**	**256,000**	**256,000**	**233,000**
756,861	**1,002,215**	**727,192**	**2,034,755**	**2,055,000**	**2,095,228**	**72,026**			**Total Expenditures - PW Maint**	**1,087,000**	**893,000**	**963,000**	**860,000**

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			PARKS	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015			21-50-090-XXX-XXX	2016			
287,822	-	-	-	-	-	-	805	8020	Park Improvements	-	-	-	-
-	-	-	-	-	-	-	830	8211	Other Equipment and Machinery	-	-	-	-
-	-	-	-	-	306,533	-	899	8020	Grants - Park Improvements	-	-	-	-
287,822	**-**	**-**	**-**	**-**	**306,533**	**-**			**Total Expenditures - Parks**	-	-	-	-

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			POLICE	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015			21-40-070-XXX-XXXX	2016			
-	-	155	-	-	-	-	610	6115	Other Professional Services	-	-	-	-
-	3,300	10,215	-	-	-	-	620	6312	Maint/Repair Buildings	-	-	-	-
-	-	-	-	-	-	-	630	6414	Radio Equipment Lease/Purchase	-	-	-	-
-	-	-	-	-	-	-	650	6811	Interest Expense	-	-	-	-
-	**3,300**	**10,370**	**-**	**-**	**-**	**-**			**Total Contractual**	**-**	**-**	**-**	**-**
17,328	2,057	2,899	-	1,000	1,000	-	805	8020	Improvements	-	-	-	-
45,392	-	-	99,674	55,650	55,350	55,060	810	8111	Motor Vehicles	69,644	69,644	69,644	69,644
29,334	15,696	4,660	19,875	19,350	19,650	1,964	830	8211	Other Equipment and Machinery	-	-	-	17,650
92,054	**17,753**	**7,558**	**119,549**	**76,000**	**76,000**	**57,024**			**Total Capital**	**69,644**	**69,644**	**69,644**	**87,294**
92,054	**21,053**	**17,929**	**119,549**	**76,000**	**76,000**	**57,024**			**Total Expenditures - Police**	**69,644**	**69,644**	**69,644**	**87,294**

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			FIRE	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015			21-45-080-XXX-XXXX	2016			
-	-	-	-	-	-	-	610	6115	Other Professional Services	-	-	-	-
-	-	-	-	25,000	23,800	1,500	620	6312	Maint/Repair Buildings	-	-	-	-
-	-	-	-	-	-	-	630	6414	Radio Equipment Lease/Purchase	-	-	-	-
-	-	-	-	-	-	-	650	6811	Interest Expense	-	-	-	-
-	-	-	-	25,000	23,800	1,500			**Total Contractual**	-	-	-	-
-	-	631,458	-	30,500	31,700	26,918	810	8111	Motor Vehicles	-	-	-	33,000
-	-	-	-	4,000	4,000	3,350	810	8120	Capital Outlay Expense	-	-	-	-
-	28,324	-	-	-	-	-	830	8211	Other Equipment and Machinery	-	-	-	17,000
-	28,324	631,458	-	34,500	35,700	30,268			**Total Capital**	-	-	-	50,000
-	28,324	631,458	-	59,500	59,500	31,768			**Total Expenditures- Fire**	-	-	-	50,000

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			TRANSFER	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015			21-00-000-000-8000	2016			
736,962	300,000	-	-	-	-	-	000	8000	Transfer Out	-	-	-	-
736,962	**300,000**	-	-	-	-	-			**Total Other Financing Uses**	-	-	-	-

2016 CAPITAL IMPROVEMENT FUND
SUMMARY

DEPT DETAIL

MIS

	2016	
Account:	Capital Fund 21-25-042-	0.00
820-8313	Software Licensing	0.00
820-8310	Computer Parts	0.00

POLICE

	2016	
Account:	Capital Fund 21-40-070-	87,294.00
	Police Emergency Vehicle Replacement Plan X 2	
810-8111	Vehicles	55,650.00
810-8111	Vehicle Equipment Changeover	13,994.00
830-8211	Body Armor Replacement Program Cycle #2 yr 2 of 3	7,750.00
830-8211	Taser Replacement X 4 $1000	4,000.00
830-8211	Shotgun Replacement Program, year four X 2	1,600.00
830-8211	Expandable Baton Replacement	4,300.00

FIRE

	2016	
Account:	Capital Fund 21-45-080-	50,000.00
810-8111	Vehicles (Fire Chief SUV)	27,825.00
810-8111	Vehicle Equipment Changeover	5,175.00
830-8211	Replace (10) kitchen chairs	3,000.00
830-8211	(6) sets of Personal Protective Equipment - Year 2 of 4	14,000.00
	New Fire Truck Set Aside (Transfer Addition to Cash Reserve)	*50,000.00*

GENERAL PW

	2016	
Account:	Capital Fund 21-35-060-	
805-8011	Building and Improvements, See Project Tab	255,000.00

MAINT PW

	2016	
Account:	Capital Fund 21-35-062-	$860,000.00
612-6154	Concrete Slab Replacement, See Project Tab	$627,000.00
612-6170	Sidewalk Construction, TBD	$0.00
810-8110	1 Ton Utility Truck	$70,000.00
810-8110	Sedan/Administration Pool	$23,000.00
		-
810-8110	SUV/Superintendent of Streets	$25,000.00
815-8211	Front Loader	$115,000.00

2016

	TOTAL	$1,252,294.00

2016 **CAPITAL IMPROVEMENT FUND**

PROJECTS TAB

General PW

Account: Building and Improvements 21-35-060-805-8011

FY	Public Works Board Priority	Location	Project	Estimated FY 15 Cost	Running Total
2016	1	GC-Police Department Wing	Enclose Police carport for prisoner security	$10,000	$10,000
2016	2	GC-Fire Department Wing	Renovate Bunk House	$24,000	$34,000
2016	3	Govt Center	Structural, Stabilization, Piering, Tuckpointing	$151,000	$185,000
2016	4	GC-Fire Department Wing	Replace Windows	$20,000	$205,000
2016	5	GC-Police Department Wing	Replace Windows	$10,000	$215,000
2016	7	GC-Fire Department Wing	Paint Engine House	$30,000	$245,000
2016	8	GC-Fire Department Wing	Replace Engine room heaters	$10,000	$255,000
2016			**TOTAL**	**$255,000**	

MAINT PW

FY 2016				
Selected Slab Replacement	**21-35-062-612-6154**	SY	$/SY	Total
Green Springs		1,733	$49	$84,917
Madeira		1,833	$49	$89,817
Lurline		2,260	$49	$110,740
Chasebury		1,459	$49	$71,491
Stylecrest		720	$49	$35,280
Brookview(Change in pavemen		950	$49	$46,550
Rosaire		1,048	$49	$51,352
Colonel Dent		1,289	$49	$63,161
Trillium		1,505	$49	$73,745
Total		**12,797**		**$627,053**

Overview

The activities associated with certain repairs to defective sewer lateral lines are recorded in the Sewer Lateral Fund. Crestwood voters adopted a maximum annual fee of $28 to pay for certain repairs to defective sewer lateral lines. This fee is levied in connection with property taxes collected by St. Louis County. Sewer Lateral fees and investment earnings make up 100 percent of this fund's revenues.

The sewer lateral policy, which was amended by the Board of Aldermen in 2005 and 2007, states that the owner of a single family home, a duplex, or an apartment complex containing not more than six dwelling units may recover one hundred percent of the authorized cost in repairing defective sewer lateral lines serving the property.

If a sewer lateral is causing a sinkhole, if a property owner has had to have his/her sewer lateral line cabled three or more times in a 12-month period, or if a sewer lateral line is blocked and cannot be opened by a plumber hired by the property owner, then the City will hire its contractor to cable and televise the sewer lateral line. If it is determined that a break has occurred, the portion of the line damaged will be repaired using the sewer lateral fund. The corrective work is limited to excavation, repair or replacement of the defective portion of the line, installation of clean-out, backfilling, and site restoration.

City of Crestwood, Missouri
Sewer Lateral Fund Revenues
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE				City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			SEWER LATERAL FUND REVENUES	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015				2016		
137,526	139,342	137,401	137,634	140,000	140,000	38,235	415	4032	Sewer Lateral Fees	137,500	137,500	137,500
137,526	**139,342**	**137,401**	**137,634**	**140,000**	**140,000**	**38,235**				**137,500**	**137,500**	**137,500**
156	116	70	77	100	100	40	465	4711	Interest Income	75	75	75
156	**116**	**70**	**77**	**100**	**100**	**40**			**Total Interest**	**75**	**75**	**75**
137,682	**139,458**	**137,471**	**137,711**	**140,100**	**140,100**	**38,275**			**TOTAL REVENUES- SEWER LATERAL FUND**	**137,575**	**137,575**	**137,575**

City of Crestwood, Missouri
Sewer Lateral Fund Expenditures
Budget for the Year Ending December 31, 2016

ACTUAL				BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
				Adopted	Amended	YTD			SEWER LATERAL	Request	Recommended	Recommended	Approved
2011	2012	2013	2014	2015		2015			30-35-065-XXX-XXXX	2016			
125,912	140,464	137,471	162,153	140,000	150,000	64,083	610	6115	Other Professional Services	140,000	140,000	140,000	140,000
125,912	**140,464**	**137,471**	**162,153**	**140,000**	**150,000**	**64,083**			**Total Expenditures - General Services**	**140,000**	**140,000**	**140,000**	**140,000**

This section of the budget shows the projected revenues and expenditures for all four major funds over the next five years. Please note that the figures below are trend line and reasoned estimates only, and that actual revenues and expenditures in future years may vary substantially.

General Fund							
	2014	Estimate 2015	Budget 2016	Estimate 2017	Estimate 2018	Estimate 2019	Estimate 2020
Revenues	7,868,188	7,855,000	7,714,793	7,753,367	7,792,134	7,831,094	7,870,250
Expenditures	7,440,202	7,900,000	8,181,149	8,510,440	8,872,134	9,209,275	9,503,972
Difference	427,986	-45,000	-466,356	-757,073	-1,080,000	-1,378,181	-1,633,722
Transfer In	144,000	131,000	0	0	0	0	0
December 31 Fund Balance	4,490,610	4,576,610	4,110,254	3,353,181	2,273,181	895,000	-738,722
Reserve	60.4%	57.9%	50.2%	39.4%	25.6%	9.7%	

Starting with the 2016 proposed Budget, revenues were assumed to grow at 0.5%/yr. going forward (2017-2020) in the above model. Given the history of sales tax and property tax revenue streams (flat to declining at best), this forecast assumption could be viewed as aggressive. Costs (2017-2020) were modelled as follows: The pay plan (approved by the Board of Aldermen in 2015) implements in 2016. Since 75% of the General Fund's cost structure is personnel cost, the pay plan was modelled forward as employees progressed through the matrix steps and the total matrix was adjusted up 2%/yr. to stay competitive with peers. The remaining 25% of the General Fund cost structure was incremented at 2%/yr.
The Transfer In amounts represent the repayment of the funds the General Fund transferred in prior years to the Park and Stormwater Fund for the Aquatic Center debt payments. The payments shown in 2014 and 2015 complete the debt repayment.

Given the underlying assumptions that total costs will continue (accelerate) to outpace revenues, the Fund balance is negatively impacted over the forecast period. The actions taken in 2013 to streamline the City government and find efficiencies is continuing to project into these years. Without the efficiencies created, there would have been larger deficits each year. As the City looks ahead and continues to align revenues and expenditures with the proper Fund, there could be growing deficits in the General Fund. Starting in 2015, the City must look to use cash reserves to meet the revenue deficit. Without an increase of property taxes or the infusion of other revenues, the City of Crestwood will have to take corrective action or continue to allow the use of cash reserves to meet expenditures each year.

Sewer Lateral Fund							
	2014	Budget 2015	Budget 2016	Estimate 2017	Estimate 2018	Estimate 2019	Estimate 2020
Revenues	137,711	140,100	137,575	137,575	137,575	137,575	137,575
Expenditures	162,153	150,000	140,000	140,000	140,000	140,000	140,000
Difference	-24,442	-9,900	-2,425	-2,425	-2,425	-2,425	-2,425
December 31 Fund Balance	198,767	188,867	186,442	184,017	181,592	179,167	176,742

The revenues for this fund are generated by the $28 fee charged to owners and as billed and collected by St Louis County on annual property tax bills. Revenues are forecast flat going forward based on the stable owner (count) and are at historical values. Fund balance declines slightly as expenditures exceed revenues over the projection horizon.

Capital Improvement Fund							
	2014	Budget 2015	Budget 2016	Estimate 2017	Estimate 2018	Estimate 2019	Estimate 2020
Revenues	2,371,403	2,227,533	1,062,138	1,067,449	1,072,786	1,078,150	1,083,541
Expenditures	2,288,475	3,032,458	1,252,294	1,211,850	1,269,282	1,277,790	1,331,747
Difference	82,928	-804,925	-190,156	-144,401	-196,496	-199,640	-248,206
Transfer In	300,000	252,000					
December 31 Fund Balance	1,923,039	1,370,114	1,179,958	1,035,557	839,061	639,420	391,214

Capital Improvement Fund revenues (98% sales taxes) were also assumed to grow at 0.5%/yr. going forward (2017-2020) in the above model. Given the history of sales tax revenue streams (flat to declining at best), this forecast assumption could also be viewed as aggressive. The expenditure totals shown above correspond to detailed spending as projected by Department Heads and as detailed on pages 6-4 through 6-10. In each year the expenditures exceed revenues. The resulting forecast predicts continuing declining Fund balance over the forecast period.

In 2015, the large difference is due to the federally-funded Spellman Ave project. The City has also started a program to address some of the major issues concerning the aging buildings which require extensive maintenance and upkeep, vehicles, some of which are nearly double their expected service live, and equipment which is in the same shape as the vehicles. These issues are of concern because, if not addressed, will continue to grow and cost the City more in the near future. The Staff expects to address the most pressing issues each year. For expenditures to match revenues each year, revenues will have to increase, expenditures will need to be reduced or the Board of Aldermen will need to confirm the use of cash reserves to address Capital Improvement needs at that time.

Park and Stormwater Fund							
	2014	Budget 2015	Budget 2016	Estimate 2017	Estimate 2018	Estimate 2019	Estimate 2020
Revenues	1,809,261	1,897,644	1,792,810	1,801,774	1,810,783	1,819,837	1,828,936
Expenditures	1,302,393	1,497,281	1,820,965	1,874,866	1,926,762	1,982,561	2,026,653
Difference	506,868	400,363	-28,155	-73,092	-115,979	-162,724	-197,717
Transfer Out	-444,000	-383,000					
December 31 Fund Balance	748,189	765,552	737,397	664,305	548,327	385,603	187,886

Park and Stormwater Fund revenue were also assumed to grow at 0.5%/yr. going forward (2017-2020) in the above model. With 69% of total revenues coming from sales tax, the above comments with respect to history are relevant to this forecast as well. Costs (2017-2020) were modelled as follows: The pay plan (approved by the Board of Aldermen in 2015) implements in 2016. Since 32% of the Park and Stormwater Fund's cost structure is personnel cost, the pay plan was modelled forward as employees progressed through the matrix steps and the total matrix was adjusted up 2%/yr. to stay competitive with peers. The remaining 68% of the Fund cost structure was incremented at 2%/yr. The capital project spending as projected by the departments is detailed on pages 6-11 through 6-12. In each year, expenditures exceed revenues. The resulting forecast predicts a continuing declining Fund balance over the forecast period.

Conclusion

The five year plans detailed above result in the following total Fund balance for the City of Crestwood:

Total All Funds							
	2014	2015	Budget 2016	Estimate 2017	Estimate 2018	Estimate 2019	Estimate 2020
December 31 Fund Balance	7,360,605	6,901,143	6,214,051	5,237,060	3,842,160	2,099,190	17,120

The City's total overall Fund balance declines from 2015 thru 2020 reflecting the above revenue and cost assumptions. An improvement in revenue streams is needed along with cost control in order to fund the expected cost trends and projects. In the short term, the Board will need to confirm the use of cash reserves in order to fund operating and capital needs and balance the Funds.

Overall, as the City moves forward with redevelopment of the Plaza and looks ahead to further redevelopment within the City, costs may be incurred while the preparations are made and the services are rendered which will allow the City to move forward. Once redevelopment is sufficiently underway, revenues may be generated from the redevelopment which could be used to meet the needs of the City and/or rebuild the City Funds.

2016

CAPITAL IMPROVEMENT FUND
5 YEAR PROJECTION

DEPT DETAIL

MIS

	2016	
Account:	**Capital Fund 21-25-042-**	**0.00**
820-8313	Software Licensing	0.00
820-8310	Computer Parts	0.00

POLICE

	2016	
Account:	**Capital Fund 21-40-070-**	
	Police Emergency Vehicle Replacement Plan X 2	**87,294.00**
810-8111	Vehicles	55,650.00
810-8111	Vehicle Equipment Changeover	13,994.00
830-8211	Body Armor Replacement Program Cycle #2 yr 2 of 3	7,750.00
830-8211	Taser Replacement X 4 $1000	4,000.00
830-8211	Shotgun Replacement Program, year four X 2	1,600.00
830-8211	Expandable Baton Replacement	4,300.00

FIRE

	2016	
Account:	**Capital Fund 21-45-080-**	**50,000.00**
810-8111	Vehicles (Fire Chief SUV)	27,825.00
810-8111	Vehicle Equipment Changeover	5,175.00
830-8211	Replace (10) kitchen chairs	3,000.00
830-8211	(6) sets of Personal Protective Equipment - Year 2 of 4	14,000.00
	New Fire Truck Set Aside (Transfer Addition to Cash Reserve)	*50,000.00*

GENERAL PW

	2016	
Account:	**Capital Fund 21-35-060-**	
805-8011	Building and Improvements, See Project Tab	**255,000.00**

MAINT PW

	2016	
Account:	**Capital Fund 21-35-062-**	**$860,000.00**
612-6154	Concrete Slab Replacement, See Project Tab	$627,000.00
612-6170	Sidewalk Construction, TBD	$0.00
810-8110	1 Ton Utility Truck	$70,000.00
810-8110	Sedan/Administration Pool	$23,000.00
		-
810-8110	SUV/Superintendent of Streets	$25,000.00
815-8211	Front Loader	$115,000.00

2016

TOTAL	$1,252,294.00

2017

CAPITAL IMPROVEMENT FUND

5 YEAR PROJECTION

DEPT DETAIL

MIS

	2017	
Account:	**Capital Fund 21-25-042-**	**29,000.00**
820-8313	Computer Parts & Equipment	15,000.00
820-8310	Computer Parts	14,000.00

POLICE

	2017	
Account:	**Capital Fund 21-40-070-**	
	Police Emergency Vehicle Replacement Plan X 2	**84,350.00**
810-8111	Vehicles	58,432.00
810-8111	Vehicle Equipment Changeover	14,693.00
830-8211	Body Armor Replacement Program Cycle #2 yr 3 of 3	5,425.00
830-8211	Shotgun Replacement Program, year five X 2	1,600.00
830-8211	Vehicle Mounted Radar X 2	3,200.00
899-8211	Grant Supplement	1,000.00

FIRE

	2017	
Account:	**Capital Fund 21-45-080-**	**67,500.00**
810-8111	Vehicles	-
810-8111	Vehicle Equipment Changeover	-
830-8211	(1) 12-Lead Monitor/Defibrillator	30,000.00
830-8211	(2) Thermal Imaging Cameras	20,000.00
830-8211	(2) 4-Gas Monitors	3,500.00
830-8211	(6) sets of Personal Protective Equipment - Year 3 of 4	14,000.00
	New Fire Truck Set Aside (Transfer Addition to Cash Reserve)	*50,000.00*

GENERAL PW

	2017	
Account:	**Capital Fund 21-35-060-**	
805-8011	Building and Improvements, See Project Tab	**400,000.00**

MAINT PW

	2017	
Account:	**Capital Fund 21-35-062-**	**$631,000.00**
612-6154	Concrete Slab Replacement, See Project Tab	$330,000.00
612-6170	Sidewalk Construction,TBD	$70,000.00
810-8110	2 1/2 Ton Dump Truck	$120,000.00
815-8211	Air Compressor	$22,000.00
815-8211	Asphalt Paver	$35,000.00
815-8211	Gator, 6x4	$24,000.00
815-8211	Tractor	$30,000.00

2017	TOTAL	$1,211,850.00

2018

CAPITAL IMPROVEMENT FUND
5 YEAR PROJECTION

DEPT DETAIL

MIS

	2018	
Account:	**Capital Fund 21-25-042-**	**16,000.00**
820-8313	Computer Parts & Equipment	0.00
820-8310	Computer Parts	16,000.00

POLICE

	2018	
Account:	**Capital Fund 21-40-070-**	
	Police Emergency Vehicle Replacement Plan X 2	**74,982.00**
810-8111	Vehicles	61,354.00
810-8111	Vehicle Equipment Changeover	11,428.00
830-8211	Shotgun Replacement Program, year six X 2	1,200.00
899-8211	Grant Supplement	1,000.00

FIRE

	2018	
Account:	**Capital Fund 21-45-080-**	**40,000.00**
810-8111	Vehicles	-
810-8111	Vehicle Equipment Changeover	-
830-8211	(1) 12-Lead Monitor/Defibrillator	30,000.00
830-8211	(4) sets of Personal Protective Equipment - Year 4 of 4	10,000.00
	New Fire Truck Set Aside (Transfer Addition to Cash Reserve)	*50,000.00*

GENERAL PW

	2018	
Account:	**Capital Fund 21-35-060-**	
805-8011	Building and Improvements, See Project Tab	**400,000.00**

MAINT PW

	2018	
Account:	**Capital Fund 21-35-062-**	**$738,300.00**
612-6155	Mill & Overlay, See Project Tab	$448,000.00
612-6170	Sidewalk Construction, TBD	$70,000.00
810-8110	4x4 Utility Truck	$35,000.00
810-8110	Pickup	$22,000.00
810-8110	Pickup	$22,000.00
810-8110	Cargo Van	$21,300.00
815-8211	Backhoe/Loader	$120,000.00

2018

	TOTAL	**$1,269,282.00**

2019

CAPITAL IMPROVEMENT FUND
5 YEAR PROJECTION

DEPT DETAIL

MIS

	2019	
Account:	**Capital Fund 21-25-042-**	**33,000.00**
820-8313	Computer Parts & Equipment	15,000.00
820-8310	Computer Parts	18,000.00

POLICE

	2019	
Account:	**Capital Fund 21-40-070-**	
	Police Emergency Vehicle Replacement Plan X 2	**87,690.00**
810-8111	Vehicles	64,421.00
810-8111	Vehicle Equipment Changeover	11,999.00
830-8211	Vehicle Mounted Radar-Replacement Program Yr #1	3,520.00
830-8211	Body Armor Replacement Program Cycle #3 yr 1 of 3	7,750.00

FIRE

	2019	
Account:	**Capital Fund 21-45-080-**	**2,100.00**
810-8111	Vehicles	-
810-8111	Vehicle Equipment Changeover	-
830-8211	(7) Mattresses - Year 1 of 3	2,100.00
	New Fire Truck Set Aside (Transfer Addition to Cash Reserve)	*50,000.00*

GENERAL PW

	2019	
Account:	**Capital Fund 21-35-060-**	
805-8011	Building and Improvements, See Project Tab	**400,000.00**

MAINT PW

	2019	
Account:	**Capital Fund 21-35-062-**	**$755,000.00**
612-6155	Mill & Overlay, not available at this time	$450,000.00
612-6170	Sidewalk Construction, TBD	$70,000.00
810-8110	2 1/2 Ton Dump Truck	$120,000.00
815-8211	Asphalt Roller	$65,000.00
830-8211	Concrete Breaker	$50,000.00

2019

TOTAL	**$1,277,790.00**

2020

CAPITAL IMPROVEMENT FUND
5 YEAR PROJECTION

DEPT DETAIL

MIS

	2020	
Account:	**Capital Fund 21-25-042-**	**35,000.00**
820-8313	Computer Parts & Equipment	15,000.00
820-8310	Computer Parts	20,000.00

POLICE

	2020	
Account:	**Capital Fund 21-40-070-**	
	Police Emergency Vehicle Replacement Plan X 2	**91,647.00**
810-8111	Vehicles	67,642.00
810-8111	Vehicle Equipment Changeover	12,559.00
830-8211	Vehicle Mounted Radar-Replacement Program Yr #2	3,696.00
830-8211	Body Armor Replacement Program Cycle #3 yr 2 of 3	7,750.00

FIRE

	2020	
Account:	**Capital Fund 21-45-080-**	**2,100.00**
810-8111	Vehicles	-
810-8111	Vehicle Equipment Changeover	-
830-8211	(7) Mattresses - Year 2 of 3	2,100.00
	New Fire Truck Set Aside (Transfer Addition to Cash Reserve)	*50,000.00*

GENERAL PW

	2020	
Account:	**Capital Fund 21-35-060-**	
805-8011	Building and Improvements, See Project Tab	**400,000.00**

MAINT PW

	2020	
Account:	**Capital Fund 21-35-062-**	**$803,000.00**
612-6154	Contracted Slab Replacement, not available at this time	$500,000.00
612-6170	Sidewalk Construction, TBD	$70,000.00
810-8110	2 1/2 Ton Dump Truck	$120,000.00
810-8110	3/4 Ton Pickup	30,000.00
830-8211	Mudjack System	36,000.00
830-8211	Concrete Breaker	18,000.00
830-8211	Riding Mower	19,000.00
830-8211	Light Duty Trailer	5,000.00
830-8211	Light Duty Trailer	5,000.00

2020

TOTAL	**$1,331,747.00**

Capital Improvement Fund
Account: Building and Improvements 21-35-060-805-8011

FY	Public Works Board Priority	Location	Project	Estimated FY 15 Cost	Running Total
2016	1	GC-Police Department Wing	Enclose Police carport for prisoner security	$10,000	$10,000
2016	2	GC-Fire Department Wing	Renovate Bunk House	$24,000	$34,000
2016	3	Govt Center	Structural, Stabilization, Piering, Tuckpointing	$151,000	$185,000
2016	4	GC-Fire Department Wing	Replace Windows	$20,000	$205,000
2016	5	GC-Police Department Wing	Replace Windows	$10,000	$215,000
2016	7	GC-Fire Department Wing	Paint Engine House	$30,000	$245,000
2016	8	GC-Fire Department Wing	Replace Engine room heaters	$10,000	$255,000
2016			**TOTAL**	**$255,000**	
2017	6	GC-Atrium	Replace Skylights	$15,000	$270,000
2017	9	GC-Police Department Wing	Install carpeting in Police Wing	$20,000	$290,000
2017	10	GC-Police Department Wing	Renovate Upstairs Bathrooms	$40,000	$330,000
2017	11	GC-Administration Wing	Replace Carpet	$10,000	$340,000
2017	12	GC-Police Department Wing	Repair Downstairs Bathroom	$20,000	$360,000
2017	14	PW Shop	Replace single-ply roofing membrane (Upper)	$100,000	$460,000
2017	15	GC-Systems	Replace Switch Gear and Breakers	$200,000	$660,000
2017			**TOTAL**	**$405,000**	
2018	13	PW Shop	Replace single-ply roofing membrane (Middle)	$50,000	$710,000
2018			TBD	$350,000	$1,060,000
2018			**TOTAL**	**$400,000**	
2019			TBD	$400,000	$1,460,000
2019			**TOTAL**	**$400,000**	
2020			TBD	$400,000	$1,860,000
2020			TOTAL	**$400,000**	

MAINT PW

PROJECTS TAB

FY 2016			
Selected Slab Replacement 21-35-062-612-6154	SY	$/SY	Total
Green Springs	1,733	$49	$84,917
Madeira	1,833	$49	$89,817
Lurline	2,260	$49	$110,740
Chasebury	1,459	$49	$71,491
Stylecrest	720	$49	$35,280
Brookview(Change in pavement to Lurline)	950	$49	$46,550
Rosaire	1,048	$49	$51,352
Colonel Dent	1,289	$49	$63,161
Trillium	1,505	$49	$73,745
Total	12,797		**$627,053**

FY 2017			
Selected Slab Replacement 21-35-062-612-6154	SY	$/SY	Total
Barberton	1,286	$49	$63,014
Winterbury	727	$49	$35,623
Ulysses	1,437	$49	$70,413
Banyon Tree(twin Spuce to Garber)	1,953	$49	$95,697
Queenston(Garber to Lawndale)	1,334	$49	$65,366
Total	6,737		**$330,113**

FY 2018			
Mill and Overlay 21-35-062-612-6155	SY	$/SY	Total
Camera	1,606	$7.75	$12,446.50
Crestoak	10,452	$7.75	$81,003.00
East Watson	12,720	$7.75	$98,580.00
Garber	14,584	$7.75	$113,026.00
Cassia	2,138	$7.75	$16,569.50
Sunray	3,872	$7.75	$30,008.00
Lodgepole	7,950	$7.75	$61,612.50
Anchorage	3,464	$7.75	$26,846.00
Glenwood	948	$7.75	$7,347.00
Total	57,734		**$447,438.50**

FY 2019			
Mill and Overlay 21-35-062-612-6155			
To be determined by inspections at a later date			
Total			**$450,000**

FY 2020			
Selected Slab Replacement 21-35-062-612-6154			
To be determined by inspections at a later date			
Total			**$500,000**

Park Stormwater Fund

Five Year Capital Plan

	2016	
Account:	**Park Stormwater Fund**	**$262,500**
805-8011	Building and Improvements, see Project Tab **23-50-090-**	$240,000
805-8011	Sappington Complex, see Project Tab **23-50-092-**	$22,500

	2017	
Account:	**Park Stormwater Fund 23-50-090-**	**$320,000**
805-8011	Building and Improvements, see Project Tab	$320,000

	2018	
Account:	**Park Stormwater Fund**	**$305,000**
805-8011	Building and Improvements, see Project Tab **23-50-090-**	$210,000
805-8020	Park Improvements, see Project Tab **23-50-090-**	$60,000
825-8470	Aquatic Center Improvements, see Project Tab **23-50-09**	$35,000

	2019	
Account:	**Park Stormwater Fund**	**$252,000**
805-8011	Building and Improvements, see Project Tab **23-50-090-**	$97,000
805-8020	Park Improvements, see Project Tab **23-50-090-**	$120,000
825-8470	Aquatic Center Improvements, see Project Tab **23-50-09**	$35,000

	2020	
Account:	**Park Stormwater Fund**	**$407,000**
805-8011	Aquatic Center Building , see Project Tab **23-50-091-**	$20,000
805-8020	Park Improvements, see Project Tab **23-50-090-**	$135,000
825-8470	Aquatic Center Improvements, see Project Tab **23-50-09**	$252,000

Park and Stormwater Fund
Acct: Building and Improvements 23-50-090-805-8011

PROJECTS TAB

FY	Parks & Public Works Boards Priority	Location	Project	Estimated FY 15 Cost	Running Total
2016	5	Sappington Complex	Replace Obsolete Lighting Units - Egress 23-50-092-805-8011	$3,700	$3,700
2016	6	Sappington Museum	Replace HVAC system 23-50-092-805-8011	$18,800	$22,500
2016	7	Whitecliff Community Center	Replace HVAC system for Racquetball Court/Dance Gym/Lounge/Room 112	$240,000	$262,500
			TOTAL	**$262,500**	
2017	8	Whitecliff Community Center	Bring Community Center Locker Rooms to ADA Standards	$40,000	$40,000
2017	9	Whitecliff Community Center	Replace HVAC Unit Multipurpose Room	$150,000	$190,000
2017	10	Whitecliff Community Center	Replace/Repair Community Center Roof-Shingles	$80,000	$270,000
2017	11	Whitecliff Community Center	Lighting replacement of obsolete units	$50,000	$320,000
			TOTAL	**$320,000**	
2018	12	Whitecliff Aquatic Center	Replace/Upgrade Play Pool Features 23-50-091-825-8470	$35,000	$355,000
2018	13	Whitecliff Community Center	Replace 2 Large Water Heaters	$120,000	$475,000
2018	14	Whitecliff Community Center	Replace Skylight	$10,000	$485,000
2018	15	Whitecliff Community Center	Replace Doors to Partition Rooms 106 & 107	$60,000	$545,000
2018	16	Whitecliff Community Center	Replace carpeting in Lounge, Admin, and Rooms 106 & 107	$20,000	$565,000
2018	17	Park Maintenance	Replace Lower Whitecliff Park Pavilion, 23-50-090-805-8020	$60,000	$625,000
			TOTAL	**$305,000**	
2019	18	Park Maintenance	Whitecliff Amphitheater (Muni Park Grant 2016/2017), 23-50-090-805-8020	$120,000	$745,000
2019	19	Whitecliff Aquatic Center	Replace/Upgrade Play Pool Features 23-50-091-825-8470	$35,000	$780,000
2019	20	Whitecliff Community Center	Provide Electrical Service to Rotary Pavilion	$12,000	$792,000
2019	21	Whitecliff Community Center	Replace Fitness Center Cybex Equipment, 23-50-090-825-8460	$85,000	$877,000
			TOTAL	**$252,000**	
2020	22	Whitecliff Aquatic Center	Install 2nd slide on tower per master plan('17/18 MuniPrkGrnt) 23-50-091-825-8470	$120,000	$997,000
2020	23	Whitecliff Aquatic Center	Rectrac POS for Concesson Stand 23-50-091-825-8470	$12,000	$1,009,000
2020	24	Whitecliff Community Center	Replace (or Paint $20,000) Softball Field Lighting 23-50-090-805-8020	$80,000	$1,089,000
2020	25	Whitecliff Aquatic Center	Aquatic Center Splash Pad 23-50-091-825-8470	$120,000	$1,209,000
2020	26	Whitecliff Aquatic Center	Replace Aquatic Center Roof 23-50-091-805-8011	$20,000	$1,229,000
2020	27	Park Maintenance	Upgrade Rayburn Park Playground and Paths, 23-50-090-805-8020	$55,000	$1,284,000
			TOTAL	**$407,000**	

Personnel Overview

The City of Crestwood is a service-oriented organization. Accordingly, the City strives to provide the best possible services to the citizens of Crestwood. Because of this, a significant amount of the General Fund and the Park and Stormwater Fund monies are spent on salaries and benefits to employees who, in turn, provide services to the citizens and to the City of Crestwood. In FY 2016, it is estimated that the Personnel budgets for all departments within the General Fund will comprise 75 percent of total expenditures from the General Fund.

In FY 2016, the Park and Stormwater Fund will again capture all personnel costs associated with the Parks and Recreation Department and Park Maintenance. These personnel budgets account for 34 percent of the total Park and Stormwater Expenditures.

Staffing Comparison by Department (Full-Time Equivalents)

Department	FY 2003 Adopted	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Proposed
Administration	12.00	8.75	9.25	9.25
Public Works	21.00	16.00	16.00	16.00
Parks and Recreation	22.50	8.25	8.25	9.75
Police	45.00	32.00	32.50	32.75
Fire	30.00	23.00	23.50	23.50
Total Full-Time Equivalent Positions	**130.50**	**88.00**	**89.50**	**91.25**

Since FY 2003 there has been a significant decline in personnel numbers. This has resulted in cost reductions, which have aided in the stabilization of expenditures in the General Fund. Comparing the full-time positions in FY 2003 and the proposed number of positions in FY 2016, the number of personnel has declined by approximately 31 percent. Though the number of employees remains relatively constant, the duties of the employees has changed to keep up with the changes in services provided by the staff. As the duties continue to change and the City strives to move forward and grow, the number and duties of employees will continue to evolve to best serve the City.

Personnel Expenditures by Department

Department	FY 2016 Projected	Percent
Police	$2,259,648	33%
Fire	$2,079,142	31%
Public Works	$1,071,505	16%
Administration	$781,321	12%
Parks and Recreation	$437,518	7%
Elected Officials	$45,285	1%
Total Personnel Expenditures	$6,774,417	**100%**

Benefits Summary

A full-time employee receives health, dental and life insurance benefits as well as pension (LAGERS). The percentages the City pays for health and dental insurance are identified in the chart below:

$1,000 Deductible Coverage Level	City's Cost-Health	City's Cost-Dental
Employee only	89%	100%
Employee and child(ren)	79%	47%
Employee and spouse	79%	47%
Family	71%	47%

Additionally, the City reimburses employees up to $4,000 of the $5,000 deductible of the out-of-pocket health insurance expenses paid toward the deductible.

Benefits are not provided to part-time employees whose job description requires the employee to work less than 30 hours per week.

Since health insurance will be renewed on July 1, 2016, which is the middle of the City's fiscal year, the health costs were calculated based on an estimated increase in the middle of the year. To estimate the cost of insurance, staff used a 15 percent estimated increase for the renewal of health insurance and a 10 percent increase for the renewal of dental insurance.

Summary of Full-Time Equivalents for all Departments

ADMINISTRATION	Adopted Positions FY 2011	Adopted Positions FY 2012	Adopted Positions FY 2013	Adopted Positions FY 2014	Adopted Positions FY 2015	Proposed Positions FY 2016
City Administrator						
FULL-TIME						
City Administrator	1	1	1	1	1	1
Administrative Assistant to the Mayor and City Administrator					1	1
Assistant to the City Administrator	1	1	-	-	-	-
Executive Secretary	1	1	1	-	-	-
MIS Coordinator	1	1	1	-	-	-
MIS Intern					-	-
Planner	-	-	-	-	1	1
Court Administrator	1	1	1	1	1	1
Human Resources					0.75	0.75
Total City Administrator	5.00	5.00	4.00	2.00	4.75	4.75
City Clerk Division						
FULL-TIME						
City Clerk	1	1	1	1	1	1
Deputy City Clerk	1	1	1	1	1	1
Admin Clerk	0.75	0.75	0.75	0	0.50	0.50
City Staff Administrative Secretary				1	-	-
City Staff Secretary				1	-	-
Receptionist	0.5	-	-	-	-	-
Total City Clerk	3.25	2.75	2.75	4	2.50	2.50
Finance						
FULL-TIME						
Finance Officer	1	1	1	1	1	1
Accountant	0.75	0.75	0.75	0.75	-	-
Accounting Clerk	1	1	1	1	1	1
Accounts Payable Clerk					-	-
Total Finance	2.75	2.75	2.75	2.75	2.00	2.00
TOTAL ADMINISTRATION	11.00	10.50	9.50	8.75	9.25	9.25

Summary of Full-Time Equivalents for all Departments

PUBLIC WORKS/PARKS & REC	Adopted Positions FY 2011	Adopted Positions FY 2012	Adopted Positions FY 2013	Adopted Positions FY 2014	Adopted Positions FY 2015	Proposed Positions FY 2016
Public Works						
Public Works Administration & General						
FULL-TIME						
Director of Public Services	1	1	1	1	1	1
Project Manager	-	-	-	-	1	1
Maintenance Superintendent	1	1	1	-	-	-
Admin Secretary	1	1	1	1	1	1
Engineering Tech	1	1	1	1	-	-
Code Enforcement Officer	1	1	1	1	1	1
Building Maintenance Technician	2	2	2	2	2	2
Admin Support					0.50	0.50
Animal Control	1	1	1	-	-	-
Total Public Works Administration & General	8.00	8.00	8.00	6.00	6.50	6.50
Maintenance- Street/Vehicle/Park						
FULL-TIME						
Maintenance Superintendent	-	-	-	1	1	1
Street Maintenance Supervisor	1	1	1	1	-	-
Street Crew Leader	2	2	2	2	1	1
Street Maintenance Worker	3	3	3	3	4	4
Fleet Manager	1	1	1	1	1	1
Maintenance Mechanic	-	-	-	-	0.50	0.50
Park Crew Leader	1	1	1	1	1	1
Park Maintenance Worker	1	1	1	1	2	2
Total PW Maintenance	9.00	9.00	9.00	10.00	9.50	9.50
Total Public Works	17.00	17.00	17.00	16.00	16.00	16.00
Parks & Recreation						
Community Center						
FULL-TIME						
Director of Parks and Recreation	1	1	-	-	-	-
Recreation Manager	-	-	1	1	1	1
Recreation Supervisor	1	1	1	1	1	1
Program Supervisor	2	2	2	2	2	2
Custodian	1.25	1.25	1.25	1.25	1.25	1.25
Clerk (7 Part-time)	2.0	2.0	2.0	2.0	2.00	3.50
Recreation Secretary	1	1	1	1	1	1
Total Community Center	8.25	8.25	8.25	8.25	8.25	9.75
TOTAL PUBLIC SERVICES	25.25	25.25	25.25	24.25	24.25	25.75

Summary of Full-Time Equivalents for all Departments

POLICE & FIRE	Adopted Positions FY 2011	Adopted Positions FY 2012	Adopted Positions FY 2013	Adopted Positions FY 2014	Adopted Positions FY 2015	Proposed Positions FY 2016
POLICE						
FULL-TIME						
Chief of Police	1	1	1	1	1	1
Deputy Chief/Commander	1	1	1	1	1	1
Accreditation Sergeant						0.25
Lieutenant	2	2	2	2	2	2
Sergeant	4	4	4	4	4	4
MPO/Senior Detective	3	3	3	3	3	3
Police Officer	15	15	15	15	15	15
Police Dispatcher	5	5	5	5	4	4
Police Records	1	1	1	1	1	1
Support Services Coordinator	-	-	-	-	1	1
Admin. Secretary	1	1	1	-	-	-
Public Safety Secretary					0.50	0.50
TOTAL POLICE	33.00	33.00	33.00	32.00	32.50	32.75
FIRE						
FULL-TIME						
Fire Chief/Fire Marshall	1	1	1	1	1	1
Assistant Fire Chief/Ass't Fire Marshall	1	1	1	1	1	1
Fire Supervisor	-	-	-	-	-	-
Fire Captain	6	6	6	5	5	5
Lieutenant	3	3	3	2	2	2
Firefighter/Paramedic & Senior Firefighter	7	8	8	10	10	10
Firefighter/Equipment Specialist	5	4	4	4	4	4
Administrative Secretary	1	1	1	-	-	-
Public Safety Secretary					0.50	0.50
TOTAL FIRE	24.00	24.00	24.00	23.00	23.50	23.50

Summary Totals of Full-Time Equivalent for all Departments						
Budget Year Adopted/Proposed:	2011	2012	2013	2014	2015	2016
TOTAL ADMINISTRATION	11.00	10.50	9.50	8.75	9.25	9.25
TOTAL PUBLIC WORKS	17.00	17.00	17.00	16.00	16.00	16.00
TOTAL PARKS & RECREATION	6.75	6.75	6.75	8.25	8.25	9.75
TOTAL POLICE	34.00	33.00	33.00	32.00	32.50	32.75
TOTAL FIRE	24.00	24.00	24.00	23.00	23.50	23.50
TOTAL FULL TIME POSITIONS	**92.75**	**91.25**	**90.25**	**88.00**	**89.50**	**91.25**