CITY OF CRESTWOOD

ANNUAL BUDGET
JANUARY 1, 2015 – DECEMBER 31, 2015

BOARD OF ALDERMEN
FINAL

CITY OF CRESTWOOD, MISSOURI
DECEMBER 9, 2014

CITY OF CRESTWOOD

TO: Mayor Gregg Roby
Board of Aldermen

FROM: Mark L. Sime
City Administrator

DATE: November 14, 2014

RE: Proposed Operating Budget for the Fiscal Year Beginning January 1, 2015 – Board of Aldermen Final

Transmitted with this document you will find the Board of Aldermen Draft Annual Operating Budget for the fiscal year beginning January 1, 2015 and ending December 31, 2015. The 2015 Budget includes total expenditures over total revenues (all three funds) of $656,616.

Beginning in 2009 and continuing with the 2014 Budget, the City has continued to reduce expenditures in all three major funds. In 2013 and continuing into 2014, these reductions included process and staff realignments and departmental restructurings in order to allow the City to function more effectively and economically.

The 2013 Budget was submitted with annual expenditures exceeding annual revenues but ended the year with over $300,000 of revenues over expenditures. In 2014 the budget was approved with annual expenditures over annual revenues of $495,121. This was due to the Spellman Road Reconstruction Project. Once again though, staff is estimating that at year end annual revenues will exceed annual expenditures. Staff continues to use the money entrusted to the City by the taxpayers and use it efficiently and effectively.

In 2014, Phase I of the Spellman Street project, a federally funded reconstruction project was completed and Phase II will start in 2015. The City's share of the project has been the largest drain on the Capital Improvement Fund. In 2014 the City started a program to address the needs of the aging City capital. This program needs to continue through the 5-year forecast. The City started a Police vehicle replacement program and the City is already seeing positive results with lower maintenance cost and increased reliability of the vehicles. The word from the residents is that they like seeing the new cars on the streets and the patrol officers like the new vehicles as well. In 2015, the City plans to start a similar program to meet the needs of the aging Public Works fleet and equipment. Some of the vehicles are approaching DOUBLE their programmed life span and continue to rapidly eat up dollars in maintenance costs. The vehicle and equipment replacement programs are desperately needed to ensure the City meets the needs of the residents.

General Fund

The City's General Fund accounts for the day-to-day operations of the City. This includes Police Services, Fire Services, Public Works, and City Administration.

Revenues in the General Fund are anticipated to be $7,856,200 for the 2015 fiscal year, with expenditures of $8,261,780. The General Fund will receive a transfer of $131,000 from the Park and Stormwater Fund for the final repayment of funds advanced in 2010 and 2011 for the payments on the Aquatic Center. The result is a decrease in the General Fund balance of $274,580. City staff will continue to look for ways to generate more revenue and decrease expenditures and will continue to update the Board of Aldermen regarding the City's finances.

Please note that the Fiscal Year 2015 Budget includes a 2% pay increase. The budget does include a 10% cost increase for health insurance and a 10% increase in dental insurance. General Fund expenditures are detailed within section two of the attached Budget.

Capital Improvement Fund

The Capital Improvement Fund is primarily funded through a ½ cent Capital Improvement sales tax on all commercial sales within the City of Crestwood. The Capital Improvement sales tax was originally approved by the voters in 1994 and was extended for an additional fifteen-year period by the voters in August of 2002. The revenues are used to fund street improvements, building improvements, and to purchase capital vehicles and equipment.

The Capital Improvements sales tax is the major source of revenue for this fund, comprising 46% of the total revenues for the 2015 fiscal year. The only revenues other than sales tax within the 2015 Budget are from grants, which fund the majority of the construction of the Spellman Avenue Phase II project.

The Capital Improvement Fund will also receive a transfer of $252,000 from the Park and Stormwater Fund for the final repayment of funds advanced in 2010 and 2011 for the payments on the Aquatic Center.

City staff continue to look for cost cutting and cost efficiencies. The largest obstacle is the need to repair and maintain City facilities and vehicles and equipment. The City had gone many years without putting enough money into capital improvements and now is in the process of playing catch-up. For 2014, the BOA approved $200,000, which was spent on capital repairs and maintenance on facilities. Despite this spending, the need is over $400,000 greater in 2015 than it was in 2014. The vehicle and equipment programs also need an influx of spending just to not continue to fall further behind on repairs and maintenance. These items are described in more detail within the capital portion of the five-year plan.

Park and Stormwater Fund

The Park and Stormwater Fund receives revenues from a ½ cent sales tax that was approved by the voters in 2000 with no sunset provision. The Park and Stormwater Fund also receives substantial revenues through passes and programs offered at the Whitecliff Park Community Center and Aquatic Center. These revenues are used to fund Community Center operations, Aquatic Center operations, park maintenance, and the Sappington House historic facility.

In 2012, the Park and Stormwater Fund began repaying the funds that it was advanced in 2010 and 2011 to pay the Aquatic Center debt. The continued repayment schedule is included in the Long Term Debt section of the Budget with the last payment due in 2015.

Conclusion

The City will continue to look for more efficiencies in the staff and the processes we use to support the City services. The City has reduced expenditures, created a comprehensive and reasonable five year plan for maintenance and repair of capital items and facilities, and eliminated its long term debt. While these are successes for the City, the City still has to develop a long term plan to continue addressing capital issues and Fund balances to provide emergency operations and continued service levels if revenues should fall short of expenditures in the short-term. I believe this is a major factor that, when addressed and acted upon, will provide long term stability for the City.

ELECTED OFFICIALS

Mayor.. Gregg Roby

Board of Aldermen:

Ward One... Richard Breeding
Darryl Wallach

Ward Two... Tim Trueblood
Mary Stadter

Ward Three... Paul Duchild
Bill Boston

Ward Four... Mike Tsichlis
Mike Vincent

APPOINTED OFFICIALS

City Administrator.................................... Mark Sime

City Clerk.. Helen Ingold

Chief of Fire Services................................ Mark Menning

Chief of Police... Frank Arnoldy

Director of Public Services......................... Jim Gillam

The Mission:

"The City Government's Mission is to be a financially sustainable City that provides superior municipal services, maintains high quality City facilities and infrastructure, leads the City to the future and engages citizens and community, resulting in added value to citizens' lives."

City Goals:

1) Financially Sustainable and Responsible City Government
2) Upgraded City Infrastructure and Facilities
3) Livable Neighborhoods with Quality Homes
4) Development of "Historic Route 66" as the Heart of Crestwood
5) Crestwood: The Community of Choice to Live

The mission and goals drive the development of all budgets in order to ensure that the City develops into the City in which everyone will continue to take pride.

General Information

The City of Crestwood is one of 91 incorporated municipal governments that make up the incorporated areas of St. Louis County. The county government provides specialized services (maintenance of county roads, real estate and personal property assessments and collections, election services, etc.) to the 91 municipalities, as well as full basic services to the unincorporated area.

The present Crestwood Government Center was completed and dedicated in October 1973. The project was an addition to the original government center, with the Administration, Police and Fire Departments being newly constructed.

In August 1997, the residents of Crestwood (by a margin of nearly 9 to 1) and residents of the Watson-Grant Road annexation area (by a margin of 2 to 1) voted for an eastern boundary expansion of the City. On February 5, 1998 the City of Crestwood was joined by 699 households and 1,601 new residents. Crestwood police now patrol the area and respond to emergency calls. The Public Works department assumes responsibility for streets in the area. Under Missouri State law, fire and EMS services continue to be provided by the Affton Fire Protection District. Properties in the annexed area were taxed on Affton Fire Protection District rates, however, now the area is taxed on the Crestwood City rates and the City is required to make an annual payment to the District based upon the difference in property tax rates.

Governmental Organization

On November 8, 1994 the citizens of Crestwood voted to create a Charter Commission to draft a Home Rule Charter designed specifically for Crestwood. The Charter vests the powers of government in the City residents instead of the State Legislature. Crestwood voters approved the Charter on November 7, 1995. The Charter retained the Mayor-Board of Aldermen-City

Administrator form of government. All legislative power and policy-making authority for the City rest with the Board of Aldermen.

The Board of Aldermen is comprised of two duly elected Aldermen from each of the City's four wards. The length of the term of the office of Alderman is three years. Crestwood's voters also chose to include term limits for the office of Alderman. A person serving in the office of Alderman is limited to three successive, full three-year terms, not including service to complete an unexpired term. That person is prohibited from serving again as an Alderman in that ward for three years. The terms of the two Aldermen representing each ward are staggered.

The Mayor continues to be elected by Crestwood's voters at large. The length of the term of the office of Mayor is three years. Crestwood voters chose to include term limits for the office of Mayor. A person serving in the office of Mayor is limited to three successive, full three-year terms, not including service to complete an unexpired term. That person is then prohibited from serving again as Mayor for three years.

Reporting Entity

The City of Crestwood follows Governmental Accounting Standards Board (GASB) provisions for defining the financial reporting entity and identifying entities to be included in its general-purpose financial statements. GASB requirements for inclusion are based upon financial accountability, as compared with previous standards based upon oversight responsibility. Based on these requirements, the general purposes financial statements include all funds, account groups, agencies, boards, commissions, and authorities for which the City is financially accountable.

Departmental Information

Department of Administration

The Offices of City Administrator, Finance, City Clerk, Municipal Court and Management Information Systems (MIS) make up the administrative portion of the Crestwood City Municipal Government.

City Administrator

The City Administrator's Office is responsible for day to day general administration, economic development and human resources. The City Administrator's Office oversees all City Departments and works directly with the Mayor and Board of Aldermen.

Finance

The Finance Office is responsible for the accounting functions of the City. Principal operations include budget preparation, budget monitoring, financial reporting, payroll, employee benefits and cash disbursements.

City Clerk

The City Clerk's Office maintains and distributes official records for the City, including minutes, ordinances, contracts and various other vital documents. The City Clerk's Office administers the Oath of Office to elected officials and serves as the official election administrator. Additionally, the City Clerk's Office issues various types of City licenses, such as business, liquor and vending machines.

Municipal Court

The Municipal Court, led by the Board appointed Municipal Judge, includes a Provisional Judge, City Prosecutor, and Court Administrator. Court is conducted formally on three evenings each month and court offices are open during the standard business day. As required by law, the Court maintains a separate bank account for bonds.

Management Information Systems (MIS)

The City's MIS Office, through contract support, provides computer software and hardware services to all other departments and elected officials.

Police Department

The department provides a very high level of service to the residents with 26 commissioned officers and 6 civilian employees and is proud of its emergency response time of less than two minutes. All officers are state certified and up-to-date with 48-hour continuing education requirements.

Fire Department

The City staffs 21 professional fire fighters, a Fire Chief and an Assistant Fire Chief. All 21 firefighters are certified by the state through the St. Louis County Fire Academy. The paramedics have completed 900 hours of training and are state certified.

The department stresses fire prevention, as well as suppression. The department is also responsible for inspecting local businesses and industries. These inspections are designed to educate the owners and prevent fires from occurring. Annually, Crestwood's per capita fire loss is lower than the national average. The department maintains an average response time of less than three minutes.

Public Services

The Public Services Department is comprised of two divisions, Public Works and Parks and Recreation.

Public Works

The Public Works Division handles all zoning related issues, commercial and residential code enforcement, permitting, sewer lateral, solid waste contract, building maintenance, capital project management, the maintenance of all streets, bridges, parks, and vehicles within the City of Crestwood.

Parks & Recreation

The City has a total of eight parks, which include 119 acres of land. The largest park is Whitecliff Park, which includes a recreational complex, an Aquatic Center, restroom facility and lighted athletic fields and tennis courts.

Approximately 33 acres in Whitecliff Park have been left in a natural state for those who enjoy hiking in the woods and taking in the scenic beauty. This ground has never been developed and can be experienced in the same condition as it might have been 200 years ago.

The City of Crestwood family Aquatic Center in Whitecliff Park, includes a 25-meter by 25-yard, ten lane multi-purpose/lap pool with two diving boards, a family play pool with three small slides, a cargo net climber, water squirting features, and a waterfall. In addition, there is a leisure pool with a zero-depth beach entry. A lazy river flows around the leisure pool and features a bridge, waterfalls, and inner tubes for floating. The entire facility was landscaped to retain the forested feel of Whitecliff Park.

Historical Facility

The Thomas Sappington House, located at 1015 South Sappington Road, was built by slave labor in 1808 for Thomas and Mary Ann Sappington. It is considered a prime example of the Federal architecture of the Maryland and Virginia colonies. The City of Crestwood owns the Thomas Sappington House and the 2.2 acre park site upon which it is located. The City purchased the house in 1961 and with the help of St. Louis County and the Sappington House Restoration Committee, the house was restored. The Sappington House was opened to the public in July 1966. On June 28, 1974, the house was placed on the National Register of Historic Places.

Demographics

Information from the 2010 U.S. Census follows:

- Crestwood's population is 11,912.
- Population by gender: 5,607 (47.1%) male and 6,305 female (52.9%).
- Median age is 46.0 years.
- Population 65 and over is 2,652 (22.3%).
- Average household size is 2.3 persons per unit.
- The number of occupied housing units is 5,153, with rental units comprising approximately 11.6% of the total.
- The number of non-mortgaged household units is 1,672 (32.4%).

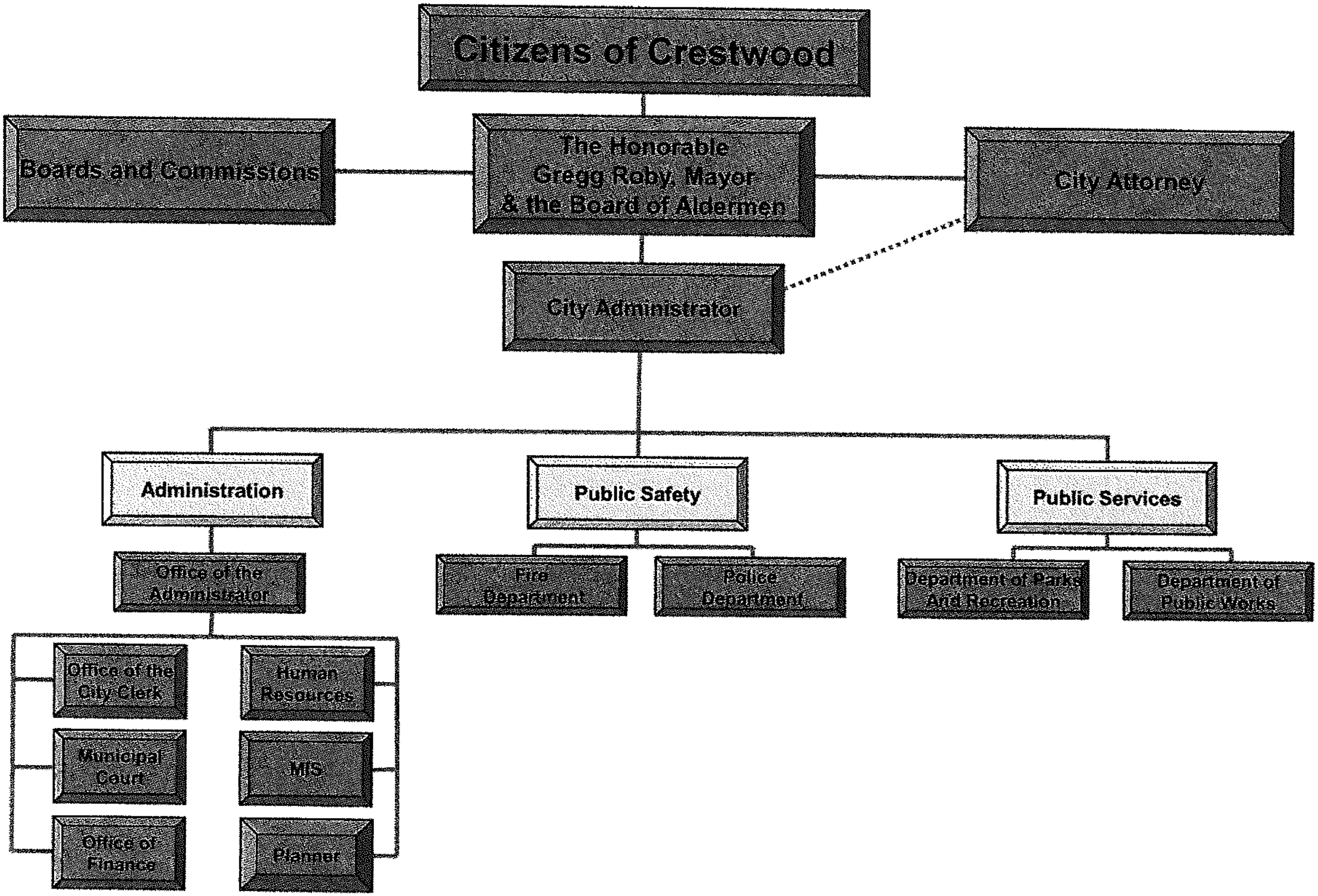
- Median value of an owner-occupied single family house in Crestwood is $193,000.
- Median family income is $63,569.

Watson Road Commercial District

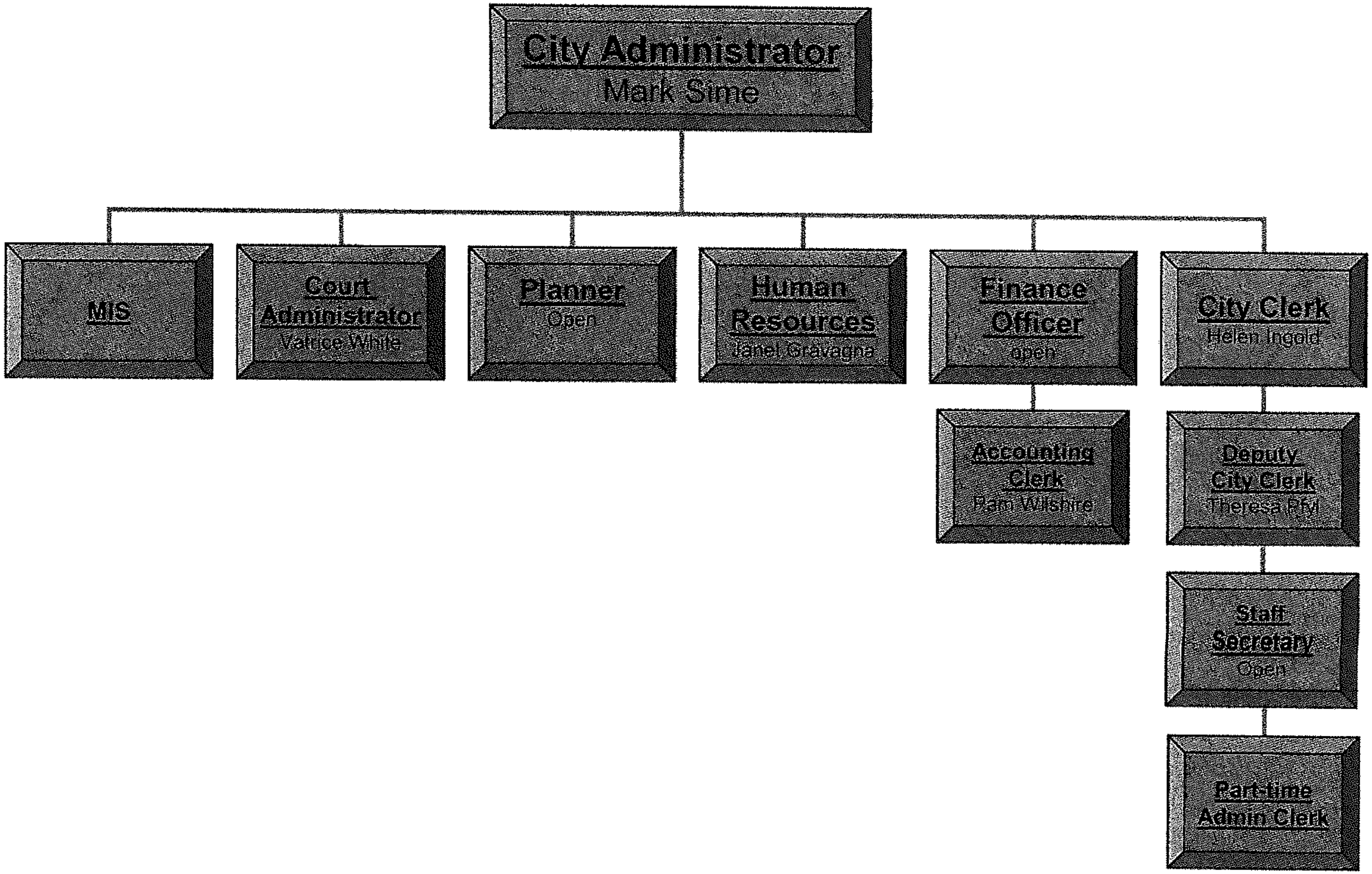
There are approximately 213 acres of land within the Watson Road commercial district. The predominant land use category in this area is shopping center type use, which comprises 93 acres or 44% of the total land. In addition to the shopping center-type use, retail and services comprise 22 acres or 10% of the total land within the district. Motor vehicle oriented business, automotive goods and services, public/semi-public, and vacant buildings account for another 32 acres or 15% of total land use. Office and residential use comprise 42 acres or 20% of the land.

The City is concerned about the long-term future of the Watson Road commercial district and believes that too much of any one kind of commercial development may affect the ability of businesses to survive over the long term. It is, therefore, the primary goal of the City, through its redevelopment plan, to foster a diversity of the land uses and to maintain an aesthetic and economic atmosphere in the district which will do the utmost to ensure the long-term health of the area. The City believes that the current development along the Watson Road corridor and redevelopment of the Plaza site will complement the existing commercial developments.

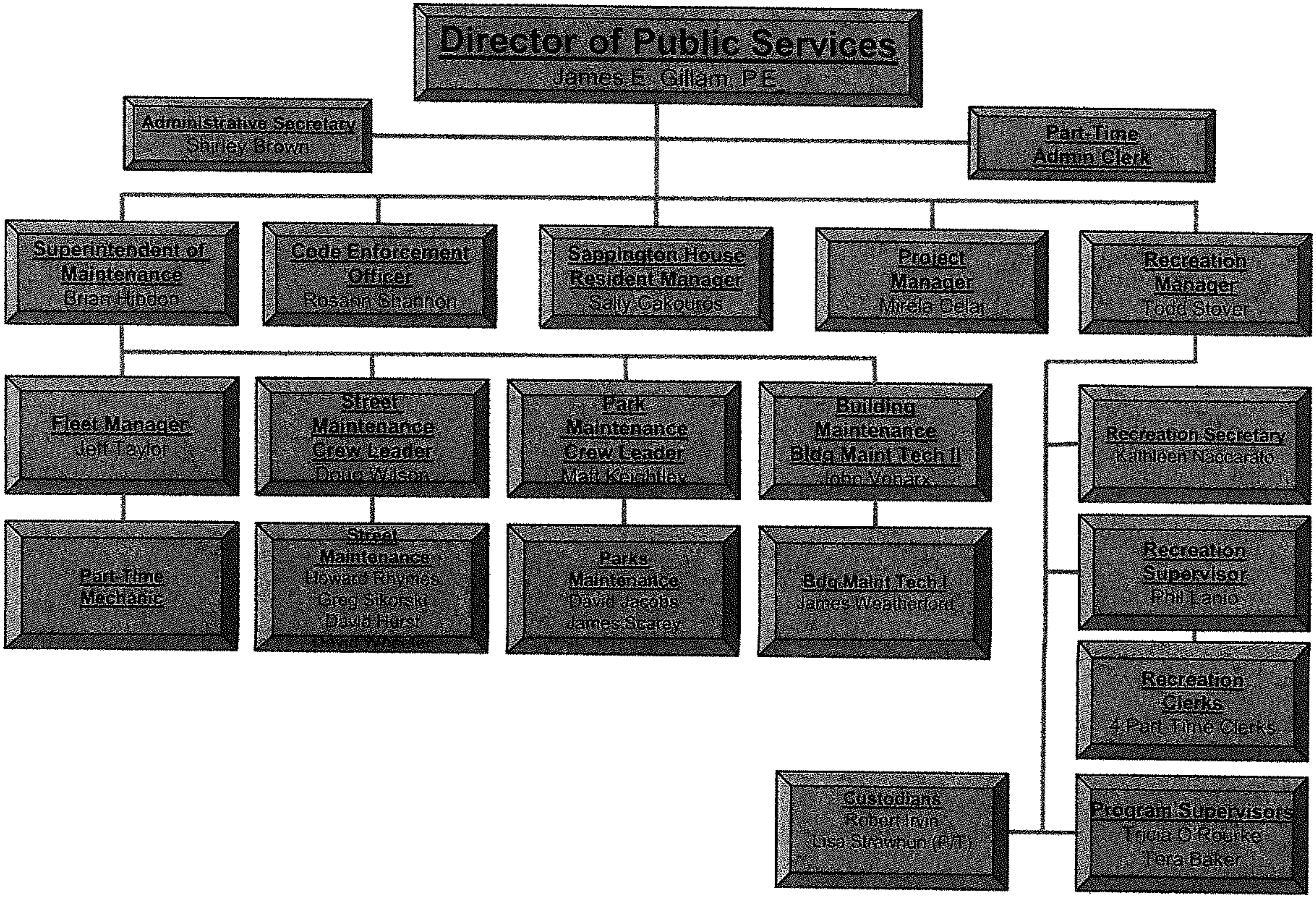
CITY OF CRESTWOOD, MO



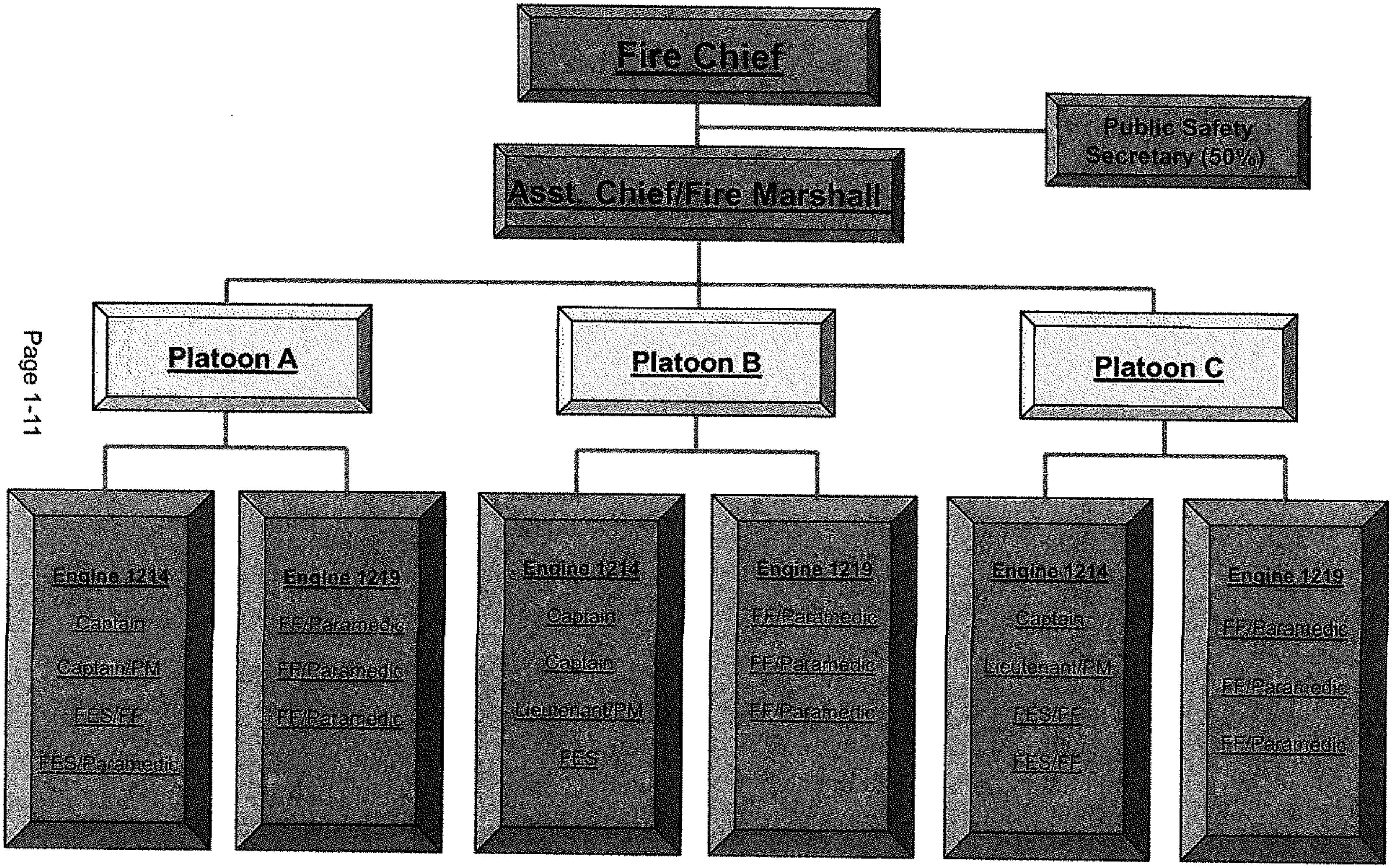
DEPARTMENT OF ADMINISTRATION



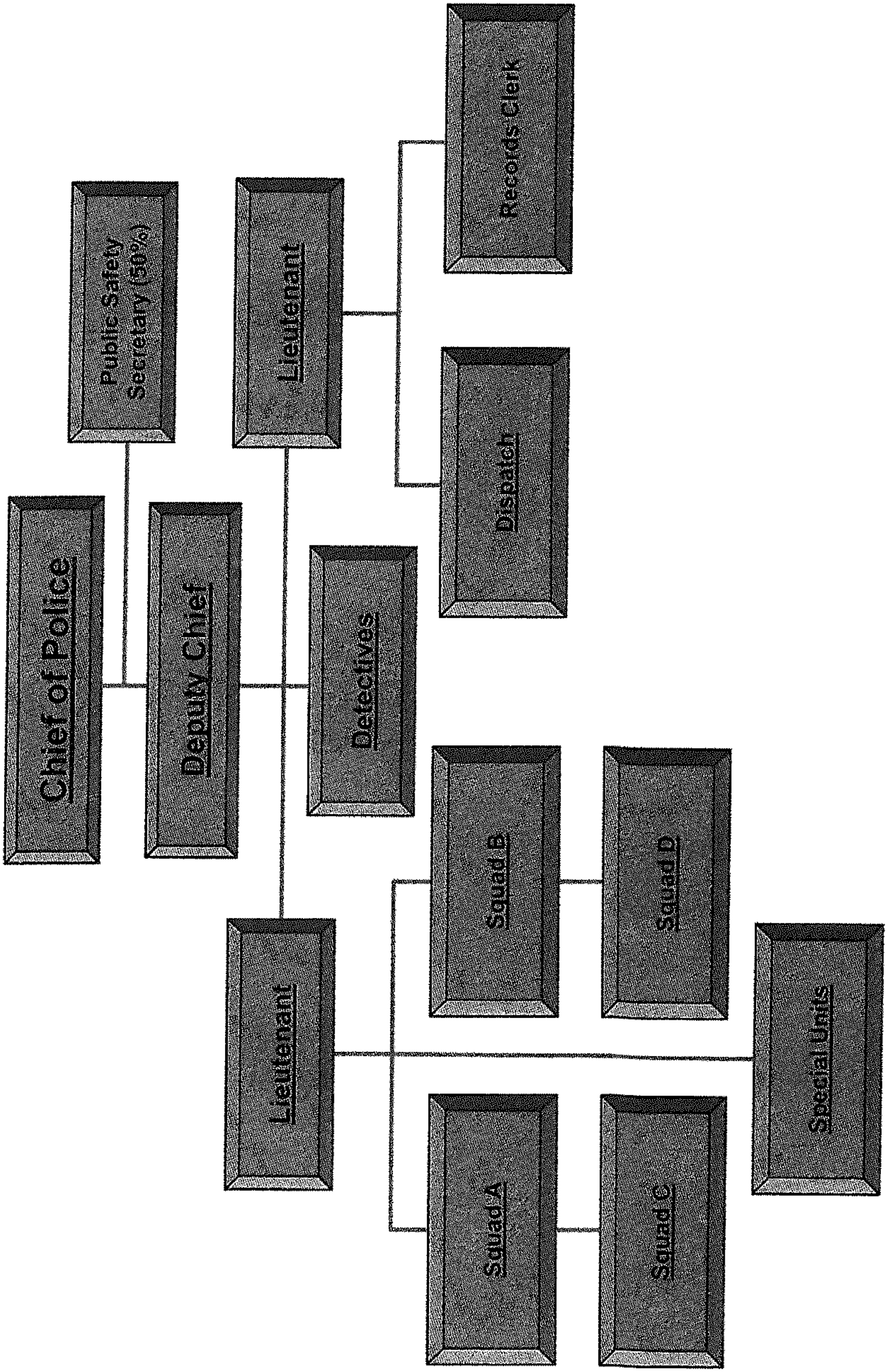
DEPARTMENTS OF PUBLIC WORKS AND PARKS AND RECREATION



FIRE DEPARTMENT



POLICE DEPARTMENT



Governmental Funds

Finance Office personnel account for the City's financial activities in funds. A fund represents a set of self-balancing accounts comprised of assets, liabilities, fund balance, revenues and expenditures. Resources are allocated to and accounted for in funds based upon the purpose for which they are to be spent.

The following major and non-major funds comprise the City's general ledger:

General Fund- The General Fund is the City's regular operating fund. It accounts for all financial resources, except for those required to be accounted for in another fund.

Special Revenue Funds- Special Revenue Funds account for specific revenue sources that are legally restricted for special-purpose expenditures. The City has the following funds:

- *Capital Improvement Fund*- The Capital Improvement sales tax revenues and related expenditures for the operation, improvement and maintenance of capital assets, are accounted for in this special revenue fund.

- *Park & Stormwater Fund*- The Park & Stormwater sales tax and Parks & Recreation Department revenues and related expenditures for the purpose of providing funds for local parks and stormwater control are accounted for in this special revenue fund. The Certificates of Participation Series 2001 (Aquatic Center) debt payments are budgeted in this fund. However, for the purpose of financial statement presentation, the debt is shown in the Debt Service Fund.

- *Sewer Lateral Fund*- The revenues and expenditures to pay for certain repairs to defective sewer lateral lines for this program are accounted for in the sewer lateral fund.

Other Funds- Other funds account for auxiliary activities of the City and include the Sappington House, Municipal Court bond and Tax Increment Financing Funds.

Basis of Accounting

The City maintains its records on the modified-accrual basis of accounting. Revenues are recognized when measurable and available. *Measurable* means the amount of the transaction can be determined, and *available* means the revenue can be collected within the current period or soon enough to pay current liabilities. A sixty-day availability period is used for revenue recognition for most governmental fund revenues. However, licenses, permits, fines, fees, recreation program and miscellaneous revenues are not susceptible to accrual because they are not generally measurable until cash is received. Expenditures are recorded when the related fund liability is incurred.

Budgetary Process

Article VII, Section 7.2 (a-l), governs the budgetary process. The City Administrator is charged with the responsibility of providing to the Board of Aldermen a proposed final budget within 45 days prior to the beginning of the fiscal year. The budget is required to include proposed expenditures as well as the method for financing the expenditures. The proposed final budget must also include a five-year capital plan.

The Board of Aldermen must hold a public hearing on the proposed final budget prior to its adoption. A public hearing provides citizens with the opportunity to provide input during the budgetary process.

The Board of Aldermen must adopt the proposed final budget. After adoption, amendments may be made to the budget; however, at no time can the Board of Aldermen authorize expenditures greater than the total of estimated revenues plus undesignated fund balance (cash) from the previous year.

The City Administrator is responsible for alerting the Board of Aldermen if it appears probable that revenues and appropriated fund balance (as approved by the Board of Aldermen) will be insufficient to meet the amount of authorized expenditures. In this event, the Board of Aldermen shall take necessary steps to adjust the budget such as reducing authorized expenditures.

The City Administrator may initiate budget amendments within a department. These amendments will have no effect on the bottom line of the budget. The Board of Aldermen must approve budget amendments between departments.

Appropriations shall lapse at year-end to the extent they have not been spent, lawfully encumbered or authorized for pro-rata expenditure in a fiscal year for which a budget has not been adopted by the first day of the new fiscal year.

Additional detailed accounting and budgetary policies are noted in the financial statement notes of the City's annual audit as well as in the City's charter. Also, the following schedule was compiled to provide a basis for preparing, submitting and approving a proposed final budget in a timely manner, in compliance with the City's charter:

<u>July 10, 2014</u>
Finance Office personnel will close the month of June 2013 and provide the department directors with detailed expenditure reports.

<u>July 11, 2014 – August 8, 2014</u>
Department directors will budget 2014 departmental expenditures as well as any grant-related revenues. The Fire Chief, Police Chief, Director of Public Works and Director of Parks & Recreation will update the five-year plans for the Capital and Park & Stormwater Funds, as applicable. The Director of Parks & Recreation will estimate 2014 revenues relating to the Community and Aquatic Centers.

Finance Office personnel will budget 2014 revenues (aside from those mentioned above) and personnel expenditures for all departments.

August 8, 2014
Department directors shall submit electronic versions of budget documents to the Finance Office by 12:00 PM.

August 11, 2014 – August 22, 2014
The City Administrator will compare estimated revenues and expenditures and make adjustments accordingly. Adjustments will be provided to Department directors, who may make appointments with the City Administrator to discuss changes if desired.

August 26, 2014 – September 12, 2014
The City Administrator will complete the budget transmittal, and the Finance Officer will make the final modifications to the draft.

September 12, 2014
The City Administrator will provide a draft budget to the Ways & Means Committee members.

September 30, 2014 – October 24, 2014
Ways & Means Committee meetings will be held in the Board of Aldermen Chambers, and department directors will present respective budgets to the Committee.

October 31, 2014
The Ways & Means Committee budget will be finalized, and the City Administrator will submit a draft budget to the Mayor and Board of Aldermen.

November 7, 2014
The City Clerk will prepare and post a Notice of Public Hearing for November 25, 2014.

November 18, 2014
A budget work session will be held. Additional or alternate sessions may be scheduled at the direction of the Board of Aldermen.

November 25, 2014
Public hearing and first reading of the 2014 budget.

December 9, 2014
Second reading and adoption of the 2014 budget.

The purpose of this schedule is to provide a basis for preparing, submitting and approving a budget in a timely manner. It should be viewed as a working document that is subject to change.

City of Crestwood, Missouri
2015 Budget Summary- All Funds
Budget For the Year Ending December 31, 2015

	Major Funds					Non-Major Fund	
	General	General Fund Reserve *	Capital Improvement	Capital Improvement Reserve *	Park & Stormwater	Sewer Lateral	Total
REVENUES							
Taxes:							
Sales Tax	$ 3,645,000	-	$ 1,102,000	-	$ 1,287,000		$ 6,034,000
Utilities	1,590,000	-	-	-	-	-	1,590,000
Property	1,134,000	-	-	-	-	-	1,134,000
Property- Prop "S"	-	-	-	-	-	-	-
Intergovernmental	470,700	-	-	-	-	-	470,700
Licenses and permits	755,400	-	-	-	-	-	755,400
Charges for services		-	-	-	568,100	$ 140,000	708,100
Fines and forfeitures	218,600	-	-	-	-	-	218,600
Investment earnings	500	-	1,000	-	300	100	1,900
Grants	2,000	-	808,000	-	-	-	810,000
Other	40,000	-	10,000	-	36,100	-	86,100
Total estimated revenues	$ 7,856,200	$ -	$ 1,921,000	$ -	$ 1,891,500	$ 140,100	$ 11,808,800
EXPENDITURES							
General Government	$ 1,404,428	-	$ 82,000	-	-	-	$ 1,486,428
Public Works	1,423,451	-	2,355,000	-	309,537	140,000	4,227,987
Public Safety:		-	-	-	-	-	-
Police	2,765,012	-	76,000	-	-	-	2,841,012
Fire	2,668,889	-	59,500	-	-	-	2,728,389
Merit Pay Increase	-		-		-		-
Parks & Recreation		-	-	-	1,181,600	-	1,181,600
Debt Service		-	-	-	-	-	-
Total estimated expenditures	$ 8,261,780	$ -	$ 2,572,500	$ -	$ 1,491,136	$ 140,000	$ 12,465,416
REVENUES OVER (UNDER) EXPENDITURES	$ (405,580)	$ -	$ (651,500)	$ -	$ 400,364	$ 100	$ (658,616)
Transfers:							
Transfer in	131,000	-	252,000	-	-	-	383,000
Transfer out	-	-	-	-	(383,000)	-	(383,000)
CHANGES IN FUND BALANCES	$ (274,580)	$ -	$ (399,500)	$ -	$ 17,364	$ 100	$ (658,616)
BEGINNING FUND BALANCE (estimated)	$ 3,391,712	$ 571,033	$ 1,315,816	$ 89,857	$ 1,146,069	$ 223,209	$ 6,737,696
ENDING FUND BALANCE	3,117,132	571,033	$ 916,316	$ 89,857	$ 1,163,433	$ 223,309	6,081,080

Notes
1) Due to the sum of expenditures exceeding the sum of revenues and transfers-in for the General Fund, the Board of Aldermen approves the use of cash reserves to balance the fund's budget.
2) Reserve account columns are shown to reflect funds that have been reserved in prior years and to record funds being reserved in the current year budget. These funds have been reserved to be used specifically for the expeditures noted below. The actual balances are held in each respective major fund account.

RESERVE ACCOUNT CASH BALANCES

	General	Capital Improvement
General Reserves	$ 571,033	$ -
Fire Truck Purchase	-	89,857
Police Car Purchase	-	-
TOTAL	571,033	$ 89,857

Overview

The routine activities associated with the daily operation of the City are recorded in the General Fund. General Fund revenues are generally unrestricted and will be used to fund expenditures incurred by the following departments and divisions in 2015:

- Elected Officials
  - Mayor
  - Board of Aldermen

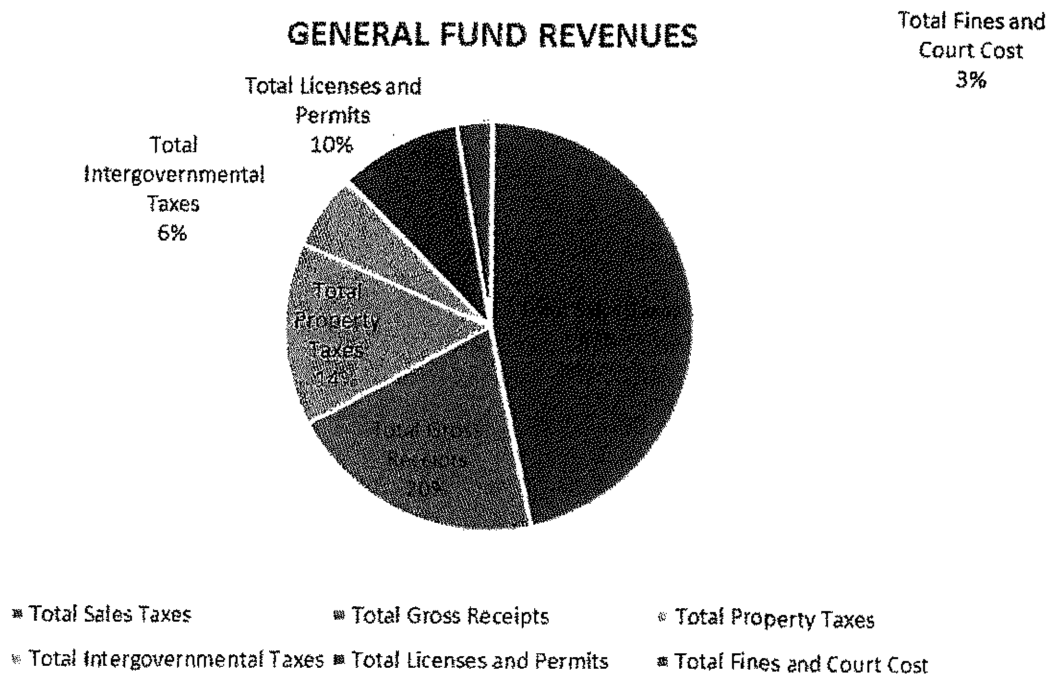
- Department of Administration
  - City Administrator
    - General services
    - Management Information Systems (MIS)
    - City Clerk
    - Municipal Court
    - Finance

- Department of Public Works
  - Public Works
    - Facilities and Code Enforcement
    - Administration
    - Street Maintenance
    - Fleet Management

- Department of Public Safety
  - Police
  - Fire

Analysis of Revenue Sources

The General Fund is expected to realize revenues of $7,896,200 during 2015. These revenues are comprised of sales taxes, utility taxes, property taxes, intergovernmental taxes, licenses and permits, fines and court costs, investment earnings, grants and other revenues. The following graph depicts the breakdown of revenues by source:



Sales Taxes

Approximately 47 percent of 2015 General Fund revenues are expected to be generated by sales taxes from businesses within the City of Crestwood. In addition to the one-cent General sales tax levied within St. Louis County municipalities, the City of Crestwood levies a ¼-cent Local Options and a ¼-cent Fire Protection sales tax. The City has budgeted sales tax revenues of approximately $3.65 million for 2015.

Gross Receipts Taxes

Taxes are imposed on companies providing utility services to citizens within the City of Crestwood. Approximately 20 percent of General Fund revenues are expected to be generated by these taxes in 2015. The City expects to receive about $1.6 million in the General Fund from utility taxes in 2015.

Property Taxes

Property tax revenues are expected to comprise approximately 14 percent of General Fund revenues in 2014. Taxes are assessed on Residential real estate, Commercial real estate and Personal Property.

Property assessments as well as tax collections and disbursements are handled by St. Louis County. Property taxes are due to St. Louis County by December 31 each year.

The City has budgeted $1.13 million for 2015.

Intergovernmental Taxes

Approximately 6 percent of expected General Fund revenues will come from taxes levied by the State of Missouri and St. Louis County and distributed to the City of Crestwood. These include motor fuel, motor vehicle sales, motor vehicle fees, cigarette taxes and financial institution taxes. Motor fuel taxes are levied on a per gallon basis and distributed to the City based upon the proportion of Crestwood's population to the total population of all incorporated cities. Motor vehicles sales and fees are imposed on the sales of vehicles, drivers' licenses, and vehicle license plates and are also distributed based upon population. The 2015 budget includes $470,000 in intergovernmental revenues.

Licenses and Permits

Crestwood businesses are required to obtain a merchant's license by June 30 of each year. The license fee is based upon the greater of a merchant's previous year's gross receipts ($1.25/$1000 gross receipts) or its square footage. In addition, the City collects revenues for liquor, vending machine, coin-operated machine, alarm service provider and home occupation licenses as well as rental property inspections. Revenues from the issuance of licenses and permits are expected to total about 10 percent of total General Fund revenues. The City expects to receive $755,000 in licenses and permits in 2015.

Other

The remaining budgeted revenues, or approximately 3 percent, are derived from municipal court fines, court costs and bond forfeitures; investment earnings; grant and miscellaneous revenues. The majority of these revenues are generated by the municipal court. .

City of Crestwood, Missouri
General Fund Revenues
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	8/30/14 YTD 2014	SEPT YTD 2014			GENERAL FUND REVENUES	Finance Projections 2015	City Adm. Recom 2015	Ways & Means Approved 2015	BOA Approved 2015
2,262,082	2,228,320	2,342,070	2,331,000	2,331,000	1,318,490	1,901,796	405	4010	One-Cent General	2,440,000	2,440,000	2,440,000	2,440,000
537,604	516,270	538,827	540,000	540,000	274,053	416,819	405	4011	1/4-Cent Local Options	566,000	566,000	566,000	566,000
585,748	561,761	609,625	620,000	620,000	317,101	482,082	405	4014	1/4-Cent Fire Protection	639,000	639,000	639,000	639,000
31,982	28,971	11,091					405	4015	1/4-Cent TIF Fire Protection				
3,417,595	3,335,322	3,501,613	3,491,000	3,491,000	1,909,654	2,800,697			Total Sales Taxes	3,645,000	3,645,000	3,645,000	3,645,000
676,057	652,687	688,850	700,000	700,000	257,116	496,751	410	4020	Electric Franchise Fee	700,000	700,000	700,000	700,000
366,291	313,892	339,324	325,000	325,000	265,450	303,587	410	4021	Natural Gas Franchise Fee	330,000	330,000	330,000	330,000
176,979	166,130	128,062	175,000	175,000	77,276	95,652	410	4023	Telephone Franchise Fee	130,000	130,000	130,000	130,000
119,769	159,531	135,283	140,000	140,000	60,058	89,790	410	4024	Water Franchise Fee	120,000	120,000	120,000	120,000
84,574	51,619	79,998	91,000	91,000	26,446	53,658	410	4025	Cable Franchise Fee	60,000	60,000	60,000	60,000
270,668	283,007	242,722	270,000	270,000	125,280	190,185	410	4026	Wireless Franchise Fee	250,000	250,000	250,000	250,000
1,696,538	1,627,165	1,614,239	1,701,000	1,701,000	811,625	1,229,623			Total Gross Receipts	1,590,000	1,590,000	1,590,000	1,590,000
593,043	680,192	637,018	700,000	700,000	322,906	331,888	415	4030	Real Estate Taxes	720,000	668,000	668,000	668,000
438,335	94,865	1,397			(3,004)	(3,373)	415	4036	Real Estate Taxes- Prop S				
72,794	77,023	73,027	83,000	83,000	45,402	46,935	415	4031	Personal Property Taxes	83,000	83,000	83,000	83,000
52,184	5,613	706			120	143	415	4037	Personal Property Taxes- Prop S				
269,315	274,861	254,529	285,000	285,000	121,344	124,243	415	4033	County Road Fund	285,000	285,000	285,000	285,000
85,461	86,467	72,869	89,000	89,000	55,386	63,197	415	4034	Penalty Surcharge	75,000	75,000	75,000	75,000
36,131	22,021	23,597	22,000	22,000	23,597	23,597	415	4035	Railroad/Utility Taxes	23,000	23,000	23,000	23,000
1,547,262	1,241,061	1,063,165	1,179,000	1,179,000	575,753	586,630			Total Property Taxes	1,186,000	1,134,000	1,134,000	1,134,000
322,014	302,031	301,899	310,000	310,000	146,801	226,755	420	4110	Motor Fuel Tax	310,000	310,000	310,000	310,000
70,985	74,236	81,218	72,000	72,000	43,706	68,761	420	4111	Motor Vehicle Sales Tax	80,000	80,000	80,000	80,000
51,213	50,798	50,384	50,000	50,000	26,163	38,720	420	4112	Motor Vehicle Fee Increases	50,000	50,000	50,000	50,000
33,715	34,207	31,847	35,000	35,000	14,645	23,459	420	4113	Cigarette Tax	30,000	30,000	30,000	30,000
2,722	11	792	11	11	792	792	420	4114	Financial Institution Tax	700	700	700	700
480,649	461,280	466,140	467,011	467,011	232,128	358,487			Total Intergovernmental Taxes	470,700	470,700	470,700	470,700
685,069	714,629	748,995	750,000	750,000	665,041	721,034	425	4210	Merchant Licenses	700,000	700,000	700,000	700,000
9,963	10,992	8,742	10,000	10,000	950	11,676	425	4211	Liquor Licenses	8,000	8,000	8,000	8,000
1,083	1,470	420	400	400	1,015	1,015	425	4212	Other Licenses	400	400	400	400
14,280	27,475	27,565	25,000	25,000	11,090	16,890	425	4224	Rental Inspections	25,000	25,000	25,000	25,000
21,039	24,063	21,109	20,000	20,000	12,014	18,066	425	4225	Permits & Inspections	22,000	22,000	22,000	22,000
-	-					-	425	4226	Sign Permits				
-	-					-	425	4227	Right-of- Way & Demolition Permits				
731,443	778,620	806,830	805,400	805,400	690,110	768,681			Total Licenses and Permits	755,400	755,400	755,400	755,400
225,990	151,874	225,227	200,000	200,000	99,201	140,156	430	4250	Traffic Fines	220,000	220,000	180,000	180,000
23,484	15,637	21,423	19,000	19,000	10,532	15,302	430	4251	Traffic Court Cost	20,000	20,000	20,000	20,000
3,916	2,654	3,560	3,500	3,500	1,766	2,556	430	4252	Police Training Fund	3,500	3,500	3,500	3,500
8,660	3,830	6,730	6,000	6,000	3,376	4,505	430	4253	Miscellaneous Fines	6,500	6,500	6,500	6,500
429	409	513	500	500	231	382	430	4254	Police Reports	500	500	500	500
7,804	6,750	9,225	7,000	7,000	6,104	6,404	430	4255	Bond Forfeitures	7,500	7,500	7,500	7,500
732	486	666	600	600	333	481	430	4256	Crime Victims' Compensation	600	600	600	600
					100	200	430	4257	Miscellaneous Court-Restitution				
271,014	181,640	287,344	236,600	236,600	121,646	169,986			Total Fines and Court Cost	258,600	258,600	218,600	218,600
(20,679)	10,763	504	500	500	1,693	3,347	465	4710	Interest	500	500	500	500
(20,679)	10,763	504	500	500	1,693	3,347			Total Interest	500	500	500	500
2,646	1,135	2,201	2,000	2,000	1,310	1,325	470	4700	Donations	1,000	1,000	1,000	1,000
1,885	1,460	1,498	1,500	1,500		-	470	4702	POST	1,000	1,000	1,000	1,000
2,250	325					-	470	4710	Economic Development Adm Reimb				
		24,795					470	4749	Alternative				
33,033	46,579	50,520	45,000	45,000	12,088	19,305	470	4750	Other Revenue	25,000	25,000	25,000	25,000
14,107	13,629	13,621	13,000	13,000	8,389	10,658	470	4751	Trash Bags	13,000	13,000	13,000	13,000
-	-					-	470	4752	Rental Property Income				
-	-					1,113	470	4753	Sale of Property				
-	50,245	46,374				-	470	4755	Refund from Insurance Pool				
-	-					-	470	4756	Sale of Property				
53,931	113,373	139,289	61,500	61,500	21,787	32,401			Total Other Revenue	40,000	40,000	40,000	40,000
-	-	-					475	4757	TDD-Big Bend Crossing				
-	-	-					475	4758	TDD-Crestwood Point				
-	-	-					475	4759	Glenwood Watson TDD				
-	-	-					475	4760	TIF admin Fees				
-	-	-					475	4761	Crestwood Point CID				
-	-	-					475	4762	Crestwood Market CID				
-	-	-					475	4809	PD Training-MO				
-	-	-					475	4810	Revenue Grants-PD				
-	-	-					475	4811	60th Anniversary				
-	-	-					475	4812	City Store				
-	-	-	-	-	-	-			Total Economic Development Fees	-	-	-	-
-	18,905			1,200	1,200	1,200	480	4810	FD Grant Income	1,000	1,000	1,000	1,000
19,385	14,435	7,372	8,000	8,000	1,869	1,669	480	4800	Grant- Police Department	1,000	1,000	1,000	1,000
					-	-			Grant - Streets				
19,385	33,340	7,372	8,000	9,200	2,869	2,869			Total Grants	2,000	2,000	2,000	2,000
8,197,138	7,782,583	7,866,415	7,950,011	7,951,211	4,367,263	5,952,723			TOTAL REVENUES- GENERAL FUND	7,948,200	7,896,200	7,856,200	7,856,200
-	197,829	150,000	144,000	144,000			000	8000	Transfer In	131,000	131,000	131,000	131,000
8,197,138	7,980,412	8,016,415	8,094,011	8,095,211	4,367,263	5,952,723			TOTAL REVENUES AND TRANSFERS- GENERAL FUND	8,079,200	8,027,200	7,987,200	7,987,200

City of Crestwood, Missouri
General Fund Expenditures- Summary
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014	Department and Division	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
						ELECTED OFFICIALS				
						Mayor				
9,072	9,059	9,058	9,075	9,075	3,019	Personnel Services	9,075	9,075	9,075	9,075
2,034	1,114	891	2,250	2,250	525	Contractual Services	4,000	4,000	3,500	3,500
16	-	-	-	-	-	Commodities	-	-	-	-
11,122	10,173	9,949	11,325	11,325	3,544	Sub-Total	13,075	13,075	12,575	12,575
						Board of Aldermen				
37,139	38,727	36,233	36,270	36,270	17,362	Personnel Services	36,270	36,270	36,270	36,270
-	-	-	-	-	-	Contractual Services	-	-	1,000	1,000
-	-	-	-	-	-	Commodities	-	-	-	-
37,139	38,727	36,233	36,270	36,270	17,362	Sub-Total	36,270	36,270	37,270	37,270
						ADMINISTRATION				
						City Administrator				
223,737	195,717	137,206	111,534	111,533	55,636	Personnel Services	160,488	269,529	258,160	258,160
2,586	1,674	1,098	2,500	2,500	1,756	Contractual Services	6,500	9,500	9,500	9,500
-	-	34	-	-	-	Commodities	-	250	250	250
226,323	197,391	138,338	114,034	114,033	57,393	Sub-Total	166,988	279,279	267,910	267,910
						General Services				
110,173	99,992	149,818	180,264	180,264	72,505	Personnel Services	140,685	140,685	140,685	140,685
323,115	356,970	374,689	315,650	315,650	115,366	Contractual Services	372,000	372,000	368,000	368,000
12,732	17,347	17,233	17,500	17,500	8,757	Commodities	18,000	18,000	18,000	18,000
446,020	474,308	541,741	513,414	513,414	196,627	Sub-Total	530,685	530,685	526,685	526,685
						Management Information Systems (MIS)				
75,020	78,034	55,387	-	-	-	Personnel Services	-	-	-	-
10,898	16,836	44,532	78,700	91,700	26,127	Contractual Services	82,700	82,700	82,700	82,700
9,294	4,730	30	500	500	-	Commodities	47,650	47,650	47,650	47,650
95,212	99,600	99,949	79,200	92,200	26,127	Sub-Total	130,350	130,350	130,350	130,350
						Finance				
162,466	165,719	133,178	-	50,020	49,997	Personnel Services	127,494	127,494	127,494	127,494
1,365	657	420	150,000	99,929	210	Contractual Services	-	-	1,500	1,500
-	-	-	-	-	-	Commodities	200	200	200	200
-	-	-	-	-	-	Capital	-	-	-	-
163,831	166,376	133,598	150,000	149,949	50,207	Sub-Total	127,694	127,694	129,194	129,194
						Municipal Court				
63,894	61,364	57,171	64,825	64,825	29,363	Personnel Services	59,576	59,576	59,576	59,576
35,645	40,024	37,785	40,010	40,010	15,386	Contractual Services	39,550	39,550	39,550	39,550
11	563	-	400	400	51	Commodities	250	250	250	250
99,550	101,952	94,956	105,235	105,235	44,801	Sub-Total	99,376	99,376	99,376	99,376
						City Clerk				
140,200	128,090	213,373	231,285	231,285	113,472	Personnel Services	199,807	186,954	187,068	187,068
4,096	3,225	4,133	5,000	5,000	5,579	Contractual Services	5,600	13,200	13,200	13,200
-	-	-	-	-	-	Commodities	800	800	800	800
144,295	131,315	217,506	236,285	236,285	119,051	Sub-Total	206,207	200,954	201,068	201,068
1,223,493	1,219,842	1,272,271	1,245,764	1,258,712	515,112	Total Expenditures- Elected Officials/Adm.	1,310,645	1,417,682	1,404,428	1,404,428
						PUBLIC WORKS				
						Public Works Facilities and Code Enf				
212,566	221,896	230,054	184,737	184,737	93,592	Personnel Services	181,925	181,925	181,925	181,925
206,846	187,282	187,473	219,860	219,860	75,456	Contractual Services	216,000	216,000	216,000	216,000
14,274	15,295	10,471	10,700	10,900	8,683	Commodities	14,100	14,100	14,100	14,100
433,687	424,472	427,998	415,297	415,497	177,731	Sub-Total	412,025	412,025	412,025	412,025
						Public Works- Administration				
200,395	305,567	235,651	214,017	214,016	90,844	Personnel Services	274,188	274,188	248,203	248,203
6,407	7,206	10,713	13,539	13,539	2,381	Contractual Services	11,119	61,119	61,119	61,119
2,286	3,023	195	1,400	1,200	517	Commodities	1,200	1,200	1,200	1,200
209,088	315,796	246,559	228,956	228,755	93,742	Sub-Total	286,507	336,507	310,522	310,522

City of Crestwood, Missouri
General Fund Expenditures- Summary
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Department and Division	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
			Adopted	Amended	YTD					
2011	2012	2013	2014		2014		2015			
						Public Works- Street Maintenance				
293,319	264,853	277,164	375,082	375,082	174,998	Personnel Services	363,321	363,321	363,321	363,321
24,307	24,085	29,496	33,083	33,033	13,213	Contractual Services	35,300	34,900	34,900	34,900
70,261	56,751	64,997	89,400	89,450	31,638	Commodities	118,700	117,300	117,300	117,300
387,887	345,689	371,657	497,565	497,565	219,850	Sub-Total	517,321	515,521	515,521	515,521
						Public Works- Fleet Management				
41,196	53,079	56,125	58,121	58,121	31,967	Personnel Services	74,081	74,081	74,081	74,081
32,791	16,181	22,125	36,100	35,600	18,939	Contractual Services	35,600	35,600	35,600	35,600
61,800	74,891	72,738	76,200	76,700	36,788	Commodities	75,700	75,700	75,700	75,700
135,787	144,151	150,989	170,421	170,421	87,693	Sub-Total	185,381	185,381	185,381	185,381
1,166,448	1,230,109	1,197,203	1,312,239	1,312,237	579,016	Total Expenditures- Public Works	1,401,235	1,449,435	1,423,450	1,423,450
						PUBLIC SAFETY				
						Police				
2,425,166	2,445,255	2,464,408	2,476,715	2,476,715	1,154,257	Personnel Services	2,418,547	2,517,594	2,517,594	2,517,594
160,360	170,012	164,332	167,841	168,140	81,402	Contractual Services	168,268	172,918	172,918	172,918
73,532	73,016	73,799	74,900	74,600	26,460	Commodities	74,500	74,500	74,500	74,500
9,915	-	-	-	-	-	Capital Outlay	-	-	-	-
2,668,973	2,688,283	2,702,539	2,719,456	2,719,456	1,262,119	Sub-Total	2,661,315	2,765,012	2,765,012	2,765,012
						Fire				
2,085,739	2,185,960	2,101,971	2,135,850	2,135,850	1,018,536	Personnel Services	2,057,253	2,057,253	2,057,253	2,057,253
434,300	544,817	528,972	568,350	567,350	49,849	Contractual Services	570,935	570,935	570,935	570,935
-	-	-	-	-	-	Commodities	40,200	41,700	40,700	40,700
-	21,745	-	-	1,200	1,185	Capital Outlay	-	-	-	-
2,520,040	2,752,521	2,630,943	2,704,200	2,704,400	1,069,570	Sub-Total	2,668,388	2,669,888	2,668,888	2,668,888
5,189,013	5,440,804	5,333,482	5,423,656	5,423,856	2,331,689	Total Expenditures- Public Safety	5,329,703	5,434,900	5,433,900	5,433,900
						DEBT SERVICE				
311,031	-	-	-	-	-	Debt Service	-	-	-	-
311,031	-	-	-	-	-	Sub-Total	-	-	-	-
						SUMMARY				
6,016,186	6,191,947	6,099,628	6,012,961	6,062,969	2,876,187	Total Personnel	6,102,711	6,297,945	6,260,706	6,260,706
						Merit Pay Increase			-	-
1,209,107	1,330,059	1,368,874	1,592,873	1,554,851	390,802	Total Contractual	1,547,672	1,612,422	1,610,422	1,610,422
244,194	245,054	239,497	270,600	270,850	112,843	Total Comodities	391,300	391,650	390,650	390,650
9,915	21,745	-	-	1,200	1,185	Total Capital	-	-	-	-
311,031	-	-	-	-	-	Total Debt Service	-	-	-	-
7,790,434	7,786,804	7,707,999	7,876,423	7,889,570	3,381,016	TOTAL EXPENDITURES- GENERAL FUND	8,041,683	8,302,017	8,261,778	8,261,778
192,229	476,543	-	-	-	-	Transfers Out	-	-	-	-
7,982,663	8,265,347	7,707,999	7,876,423	7,889,570	3,381,016	TOTAL EXPENDITURES AND TRANSFERS OUT - GENERAL FUND	8,041,583	8,302,017	8,261,778	8,261,778

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014	Account Description MAYOR 10-10-010-XXX-XXXX			Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	SOA Approved 2015
8,400	8,400	8,400	8,400	8,400	2,800	505	5012	Wages, Elected Officials	8,400	8,400	8,400	8,400
19	17	16	25	25	5	510	5116	Workers' Compensation Ins.	25	25	25	25
529	521	521	525	525	174	515	5210	FICA Taxes	525	525	525	525
124	122	122	125	125	41	515	5211	Medicare Taxes	125	125	125	125
9,072	9,059	9,058	9,075	9,075	3,019			Total Personnel	9,075	9,075	9,075	9,075
481	-	-	250	250	-	605	6011	Travel & Expenses	500	500	500	500
-	-	-	-	350	350	605	6012	Employee Memberships	500	500	500	500
-	-	-	-	-	-	610	6115	Other Professional Services				
140	-	-	-	-	-	615	6217	Mobile Phones				
-	-	-	-	-	-	640	6610	City Memberships				
-	-	-	-	-	-	640	6611	Periodicals & Books				
1,362	1,114	891	2,000	1,650	175	645	6710	Public Relations & Promotion	3,000	3,000	2,500	2,500
50	-					645	6711	Printing & Binding	-	-	-	-
2,034	1,114	891	2,250	2,250	525			Total Contractual	4,000	4,000	3,500	3,500
4	-	-	-	-	-	710	7110	Office Supplies	-	-	-	-
16	-	-	-	-	-			Total Commodities	-	-	-	-
11,122	10,173	9,949	11,325	11,325	3,544			Total Expenditures- Mayor	13,075	13,075	12,575	12,575

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014			Account Description BOARD OF ALDERMEN 10-10-011-XXX-XXXX	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
32,900	33,600	33,600	33,600	33,600	16,100	505	5012	Wages, Elected Officials	33,600	33,600	33,600	33,600
1,649	2,489	-			-	505	5015	Security Wages				
73	67	63	100	100	30	510	5116	Workers' Compensation Insurance	100	100	100	100
2,040	2,083	2,083	2,083	2,083	998	515	5210	FICA Taxes	2,083	2,083	2,083	2,083
477	487	487	487	487	233	515	5211	Medicare Taxes	487	487	487	487
37,139	38,727	36,233	36,270	36,270	17,362			Total Personnel	36,270	36,270	36,270	36,270
-	-	-			-	605	6011	Travel & Expenses	-	-	-	-
-	-	-			-	610	6115	Other Professional Services	-	-	1,000	1,000
-	-	-			-	610	6116	BOA Meeting Security	-	-	-	-
-	-	-			-	640	6611	City Memberships	-	-	-	-
-	-	-	-	-	-	645	6711	Printing & Binding	-	-	-	-
-	-	-	-	-	-			Total Contractual	-	-	1,000	1,000
-	-	-	-	-	-	710	7110	Office Supplies	-	-	-	-
-	-	-	-	-	-			Total Commodities	-	-	-	-
37,139	38,727	36,233	36,270	36,270	17,362	-		Total Expenditures- BOA	36,270	36,270	37,270	37,270

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Account Description	Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD	CITY ADMINISTRATOR	Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014	10-25-040-XXX-XXXX	2015			
89,803	85,744	95,810	98,000	98,000	49,000	505 5010 Salaries, Exempt Employees	98,000	98,000	98,000	98,000
88,175	64,779	20,447	-			505 5011 Wages, Non-Exempt Employees		80,000	80,000	80,000
						505 5013 Wages, Part-time	36,452	36,462	36,452	36,462
32	-	-	-			505 5014 Wages, Seasonal				
25,044	28,572	7,762	-			510 5110 Health Insurance	5,822	17,466	11,644	11,644
754	1,358	755	529	529	262	510 5111 Dental Insurance	971	1,822	1,396	1,396
687	431	464	341	341	194	510 5112 Life/AD&D/LTD Insurance	640	1,080	839	839
62	52	31	21	21	15	510 5114 Employee Assistance Program	42	86	63	63
6,825	5,320	3,132	4,900	4,900	2,450	510 5115 Retirement Plan	8,067	14,967	12,867	12,667
395	381	201	245	245	91	510 5116 Workers' Compensation Insurance	309	573	493	493
(838)	(2,034)	-	-	-	-	510 5118 Other taxable benefits				
10,372	9,007	6,971	6,076	6,076	2,946	515 5210 FICA Taxes	8,336	15,466	13,296	13,298
2,428	2,106	1,632	1,421	1,421	689	515 5211 Medicare Taxes	1,950	3,617	3,110	3,110
223,737	195,717	137,206	111,534	111,533	55,838	**Total Personnel**	160,488	269,529	258,160	258,160
390	667	904	1,000	1,000	917	605 6010 Training & Education	3,000	5,000	5,000	5,000
877	427	-	500	500	789	605 6011 Travel & Expenses	2,000	3,000	3,000	3,000
1,294	580	150	500	500	50	605 6012 Employee Memberships	1,000	1,000	1,000	1,000
-	-	-	250	250		640 6611 Periodicals & Books	250	250	250	250
25	-	44	250	250		645 6711 Printing & Binding	250	250	250	250
2,586	1,674	1,098	2,500	2,500	1,756	**Total Contractual**	6,500	9,500	9,500	9,500
784	114	25	100	100	44	710 7110 Office Supplies	250	250	250	250
		34								
784	114	59	100	100	44	**Total Commodities**	250	250	250	250
227,106	197,505	138,363	114,134	114,133	57,437	**Total Expenditures- City Administrator**	167,238	279,279	267,910	267,910

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE		Account Description	Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD		GENERAL SERVICES	Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014		10-25-041-XXX-XXXX	2015			
20,476	-		-	-	-	505	5013 Wages, Part-Time Employees	-	-	-	-
38,742	37,517	71,124	117,764	117,764	49,921	510	5110 Health Insurance (retirees)	75,685	75,685	75,685	75,685
21	-		-			510	5114 Employee Assistance Program				
52	-		-			510	5118 Workers' Compensation Insurance				
3,655	2,240	13,717	2,500	2,500	3,670	510	5119 Employment Security Benefit Payments	5,000	5,000	5,000	5,000
45,659	80,234	64,977	60,000	60,000	18,715	510	5120 Deductible reimbursement	60,000	60,000	60,000	60,000
1,270	-		-			515	5210 FICA Taxes				
297	-		-	-	-	515	5211 Medicare Taxes				
110,173	99,992	149,818	180,264	180,264	72,505		Total Personnel	140,685	140,685	140,685	140,685
-	-	-	-			605	6014 Emergency Management Operations	-	-	-	-
95,800	123,784	162,583	110,000	110,000	55,627	610	6110 Legal Services	135,000	135,000	135,000	135,000
25,000	26,900	25,056	28,000	28,000		610	6112 Auditing Services	35,000	35,000	32,500	32,500
10,594	27,767	16,022	-	-	5,514	610	6115 Other Professional Services				
28,535	29,017	25,645	27,000	27,000	12,140	615	6215 Telephone/Telecommunications	27,000	27,000	27,000	27,000
5,206	4,456	1,859	1,100	1,100	1,030	630	6452 Other Rentals/Leases	1,500	1,500	1,500	1,500
39,486	41,124	43,047	45,000	45,000	26,094	635	6510 Property Policy	50,000	50,000	50,000	50,000
57,142	53,040	52,033	55,000	55,000		635	6511 General/Auto/Police Liability (SLAIT)	60,000	60,000	60,000	60,000
12,551	12,523	12,523	14,000	14,000		635	6512 Public Officials Liability	17,000	17,000	17,000	17,000
1,187	1,255	1,283	1,300	1,300		635	6513 City Insurance	2,000	2,000	2,000	2,000
-	-	-	750	750		635	6514 Internet Liability Insurance	1,000	1,000	1,000	1,000
1,000	606	1,134	1,000	1,000	500	635	6515 Other Insurance Expense	1,500	1,500	1,500	1,500
6,397	6,982	7,197	6,500	6,500	1,746	640	6610 City Memberships	8,000	8,000	6,500	8,500
13,129	10,906	9,013	8,000	8,000	2,662	645	6710 Public Relations & Promotion	10,000	10,000	10,000	10,000
435	103	812	1,000	1,000	384	645	6711 Printing & Binding	1,500	1,500	1,500	1,500
4,743	5,643	4,661	5,000	5,000	1,625	645	6712 Advertising and Publication	6,000	6,000	6,000	6,000
10,809	8,585	8,187	12,000	12,000	5,380	650	6810 Postage	12,000	12,000	12,000	12,000
11,102	4,081	4,636	-	-	2,743	650	6811 Interest Expense	4,500	4,500	4,500	4,500
323,115	356,970	374,689	315,650	315,650	115,366		Total Contractual	372,000	372,000	368,000	368,000
3,647	4,295	3,685	4,500	4,500	1,836	710	7110 Office Supplies	5,000	5,000	5,000	5,000
245	52	49	-			715	7210 Household Supplies				
-	-		-	-	121	740	7713 Other Supplies				
8,840	13,000	13,500	13,000	13,000	7,000	740	7714 Senior Trash Program	13,000	13,000	13,000	13,000
12,732	17,347	17,233	17,500	17,500	8,757		Total Commodities	18,000	18,000	18,000	18,000
446,020	474,308	541,741	513,414	513,414	196,627		Total Expenditures- General Services	530,685	530,685	526,685	526,685

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014	Account Description MANAGEMENT INFORMATION SYSTEMS 10-25-042-XXX-XXXX	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BDA Approved 2015
61,234	61,422	43,970	-			505 5010 Wages, Exempt Employees			-	-
-			-			505 5014 Wages, Seasonal			-	-
6,667	7,966	6,367	-			510 5110 Health Insurance			-	-
284	341	227	-			510 5111 Dental Insurance			-	-
235	293	182	-			510 5112 Life/AD&D/LTD Insurance			-	-
21	21	21	-			510 5114 Employee Assistance Program			-	-
2,689	3,280	2,235	-			510 5115 Retirement Plan			-	-
136	123	78	-			510 5116 Workers' Compensation Ins.			-	-
3,059	3,718	2,682	-			515 5210 FICA Taxes			-	-
716	869	627	-			515 5211 Medicare Taxes			-	-
75,020	78,034	55,387	-	-	-	Total Personnel	-	-	-	-
399	-		-			605 6010 Training & Education				
85	151	116	70,000	83,000	25,772	610 6115 Other Professional Services	70,000	70,000	70,000	70,000
519	540	393	-			615 6216 Telecommunications				
420	420	280	-			615 6217 Mobile Phones				
-	6,600	27,118	8,700	8,700	355	620 6316 Maintenance Agreements	12,700	12,700	12,700	12,700
9,475	9,125	16,825	-			625 6410 REJIS Services				
10,898	15,836	44,532	78,700	91,700	26,127	Total Contractual	82,700	82,700	82,700	82,700
9,294	4,730	30	500	500		710 7110 Office Supplies	250	250	250	250
						730 7110 Computer Parts				
						730 7111 Network Maintenance				
						730 7112 Software License				
9,294	4,730	30	500	500	-	Total Commodities	250	250	250	250
			5,000	5,000	581	820 8310 Computer Parts	12,000	12,000	12,000	12,000
			7,000	7,000	840	820 8312 Network Maintenance	-			
			18,900	18,900		820 8313 Software License	35,400	35,400	35,400	35,400
-	-	-	30,900	30,900	1,421		47,400	47,400	47,400	47,400
85,212	99,600	99,949	110,100	123,100	27,547	Total Expenditures- MIS	130,350	130,350	130,350	130,350

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014			Account Description FINANCE 10-25-044-XXX-XXXX	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
61,204	61,412	30,155				505	5010	Salaries, Exempt Employees	63,760	63,750	63,750	63,760
35,374	35,482	35,943		18,021	18,021	505	5011	Wages, Non-Exempt Employees	36,791	36,791	36,791	36,791
34,888	35,154	35,685		17,947	17,947	505	5013	Wages, Part-time Employees	-			
15,681	15,117	17,379		8,960	8,960	510	5110	Health Insurance	11,644	11,644	11,644	11,644
793	1,053	893		390	390	510	5111	Dental Insurance	851	851	851	851
585	730	541		215	215	510	5112	Life/AD&D/LTD Insurance	461	461	461	461
62	62	62		31	31	510	5114	Employee Assistance Program	42	42	42	42
4,270	7,002	5,110		1,798	1,798	510	5115	Retirement Plan	6,032	6,032	6,032	6,032
291	262	183		90	67	510	5116	Workers' Compensation Insurance	231	231	231	231
7,650	7,654	5,658		2,081	2,081	515	5210	FICA Taxes	6,234	6,234	6,234	6,234
1,789	1,790	1,370		487	487	515	5211	Medicare Taxes	1,458	1,458	1,458	1,458
162,466	165,719	133,178	-	50,020	49,997			Total Personnel	127,494	127,494	127,494	127,494
370	90	-				605	6010	Training & Education	-	-	1,000	1,000
-	97					605	6011	Travel & Expenses	-	-	500	500
100	50	-				605	6012	Employee Memberships	-	-	-	-
385	420	420	150,000	99,929	210	610	6115	Other Professional Services	-			
420	-	-				615	6217	Mobile Phones	-	-	-	-
-	-					620	6313	Maint/Repair Other Equipment	-	-	-	-
90	-	-				645	6711	Printing & Binding	-	-	-	-
-	-					645	6712	Advertising & Publication	-	-	-	-
1,365	657	420	150,000	99,929	210			Total Contractual	-	-	1,500	1,500
638	220	266		51	51	710	7110	Office Supplies	200	200	200	200
		-				740	7713	Other Supplies				
638	220	266	-	51	51			Total Commodities	200	200	200	200
-	-	-	-	-	-	825	8465	Furniture, Fixtures & Equipment	-	-	-	-
-	-	-	-	-	-			Total Capital	-	-	-	-
164,469	166,596	133,865	150,000	150,000	50,258			Total Expenditures- Finance	127,694	127,694	129,194	129,194

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD			CITY CLERK	Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014			10-25-046-XXX-XXXX	2015			
81,300	69,195	125,580	155,982	155,982	77,898	505	5011	Wages, Non-Exempt Employees	118,794	118,794	118,794	118,794
19,355	18,164	16,671	-	-		505	5013	Wages, Part-time Employees	30,000	16,000	16,000	16,000
-	772	8,962	4,000	4,000	1,599	505	5015	Overtime Wages	4,000	4,000	4,000	4,000
27,394	28,897	43,179	47,791	47,791	22,986	510	5110	Health Insurance	27,652	27,652	27,662	27,652
665	784	1,564	1,997	1,997	950	510	5111	Dental Insurance	1,638	1,638	1,638	1,638
465	454	803	817	817	447	510	5112	Life/AD&D/LTD Insurance	417	417	617	617
53	51	72	64	64	62	510	5114	Employee Assistance Program	63	63	63	63
4,358	3,834	6,436	7,998	7,998	3,867	510	5115	Retirement Plan	7,368	7,368	7,368	7,368
222	173	261	400	400	147	510	5116	Workers' Compensation Insurance	282	322	319	319
5,178	4,673	7,979	9,918	9,918	4,487	515	5210	FICA Taxes	7,813	8,673	8,605	8,605
1,211	1,093	1,866	2,319	2,319	1,049	515	5211	Medicare Taxes	1,781	2,028	2,013	2,013
140,200	128,080	213,373	231,285	231,285	113,472			Total Personnel	199,807	186,954	187,068	187,068
672	1,036	654	1,040	1,040	349	605	6010	Training & Education	1,200	1,200	1,200	1,200
-	-	300	500	500	-	605	6011	Travel & Expenses	600	600	600	600
467	-	270	250	250	240	605	6012	Employee Memberships	500	500	500	500
94	-		-	-		640	6811	Periodicals & Books				
-	790	1,536	1,000	1,000		645	6711	Printing & Binding	800	800	800	800
1,653	2,695	2,692	4,500	4,500	482	645	6714	Code Book Codification	4,500	4,500	4,500	4,500
-	-		-	-		650	6812	Other Services				
4,096	3,225	4,133	5,000	5,000	5,579	650	6813	Elections - General & Special	5,600	5,600	5,600	5,600
6,983	7,746	9,785	12,290	12,290	6,650			Total Contractual	13,200	13,200	13,200	13,200
876	1,343	832	1,500	1,500	531	710	7110	Office Supplies	800	800	800	800
-	-		-	-		740	7713	Other Supplies	-	-	-	-
876	1,343	832	1,500	1,500	531			Total Commodities	800	800	800	800
148,058	137,179	223,990	245,075	245,075	120,653			Total Expenditures- City Clerk	213,807	200,954	201,068	201,068

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014			Account Description BLIC WORKS FACITLITIES AND CODE ENFORCEME 10-35-060-XXX-XXXX	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
149,438	145,332	148,442	113,498	113,498	56,154	505	5011	Wages, Non-Exempt Employees	115,768	115,768	115,768	115,768
6,635	5,637	5,956	5,100	5,100	2,946	505	5013	Wages, Part-Tme Employees	5,202	5,202	5,202	5,202
6,594	7,780	8,327	9,000	9,000	7,305	505	5015	Overtime Wages	11,000	11,000	11,000	11,000
24,769	36,621	39,326	33,546	33,546	15,974	510	5110	Health Insurance	24,416	24,416	24,416	24,416
1,044	1,417	1,637	1,468	1,468	699	510	5111	Dental Insurance	1,517	1,517	1,517	1,517
615	884	864	605	605	331	510	5112	Life/AD&D/LTD Insurance	610	610	610	610
83	83	83	63	63	46	510	5114	Employee Assistance Program	63	63	63	63
5,379	8,163	8,492	8,125	8,125	3,211	510	5115	Retirement Plan	7,606	7,606	7,606	7,606
4,807	5,220	5,347	5,671	5,571	2,168	510	5118	Workers' Compensation Insurance	5,648	5,648	5,648	5,646
9,727	9,207	9,388	7,911	7,911	3,857	515	5210	FICA Taxes	8,182	8,182	8,182	8,182
2,275	2,153	2,195	1,850	1,860	902	515	5211	Medicare Taxes	1,914	1,914	1,914	1,914
212,566	221,696	230,054	184,737	184,737	93,592			Total Personnel	181,925	181,925	181,925	181,925
489	-	-	500	500	176	605	6010	Training and Education	600	600	600	600
2,126	2,041	3,016	2,700	2,700		610	6115	Other Professional Services	1,000	1,000	1,000	1,000
11,524	22,427	22,205	24,000	24,000	6,986	610	6117	Rental Inspections	24,000	24,000	24,000	24,000
-	-	-	-	-	-	612	6150	Contract Mowing	3,700	3,700	3,700	3,700
42,206	39,846	43,195	43,000	43,000	12,117	615	6210	Electric	40,000	40,000	40,000	40,000
9,502	7,621	9,456	10,500	10,500	7,138	615	6211	Natural Gas	11,500	11,500	11,500	11,500
2,713	2,607	2,658	3,000	3,000	866	615	6212	Sewer	2,500	2,500	2,500	2,500
1,608	1,784	1,963	1,600	1,600	1,074	615	6213	Water	2,000	2,000	2,000	2,000
104,057	93,262	76,077	96,000	96,000	31,426	615	6214	Street Lighting	90,000	90,000	90,000	90,000
1,278	1,260	1,750	1,260	1,260	770	615	6217	Mobile Phones	1,400	1,400	1,400	1,400
88	22		-		-	615	6218	Pagers	-	-	-	-
9,392	1,302	2,362	2,500	2,500	651	620	6311	Maint/Repair Communication Equipment	2,500	2,500	2,500	2,500
19,433	12,265	21,930	30,000	30,000	13,356	620	6312	Maint/Repair Buildings / Facilities	32,000	32,000	32,000	32,000
216	295	12	2,000	2,000	47	620	6313	Maint/Repair Other Equipment	2,000	2,000	2,000	2,000
2,217	2,628	2,650	2,800	2,800	851	630	6452	Other Rentals/Leases	2,800	2,800	2,800	2,800
206,846	187,282	187,473	219,860	219,860	75,456			Total Contractual	216,000	216,000	216,000	216,000
4,569	5,269	4,625	5,000	5,000	2,347	715	7211	Janitorial Supplies	5,000	5,000	5,000	5,000
8,909	9,020	5,529	5,000	5,000	6,189	715	7212	Building Maint. Supplies	8,500	8,500	8,500	8,500
501	550	128	500	500	148	725	7411	Small Tools & Equipment	400	400	400	400
295	456	188	200	400	-	740	7713	Other Supplies	200	200	200	200
14,274	15,295	10,471	10,700	10,900	8,683			Total Commodities	14,100	14,100	14,100	14,100
433,687	424,472	427,998	415,297	415,497	177,731			Total Expenditures- PW Facilities/Code	412,025	412,025	412,025	412,025

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014		Account Description PUBLIC WORKS ADMINISTRATION 10-35-081-XXX-XXXX		Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
37,921	98,463	40,749	85,000	85,000	35,774	505	5010	Salaries, Exempt Employees	89,352	89,352	89,352	89,352
113,434	131,451	140,124	72,705	72,705	36,319	505	5011	Wages, Non-Exempt Employees	114,669	114,669	82,375	82,375
1,441	219	-	-			505	5013	Wages, Part-Time		-	16,000	16,000
-	4,692	-	-			505	5014	Wages, Seasonal				
6,770	1,633	1,329	15,000	15,000	818	505	5015	Overtime Wages	15,000	15,000	15,000	15,000
15,365	32,978	23,900	16,807	16,807	8,116	510	5110	Health Insurance	21,979	21,979	16,157	16,157
755	1,208	998	1,059	1,059	387	510	5111	Dental Insurance	1,396	1,396	971	971
585	1,083	826	707	707	319	510	5112	Life/AD&D/LTD Insurance	929	929	740	740
83	83	83	63	63	46	510	5114	Employee Assistance Program	84	84	63	63
6,749	11,766	9,804	8,635	8,635	3,499	510	5115	Retirement Plan	13,141	13,141	11,204	11,204
4,473	4,685	4,403	828	828	210	510	5116	Workers' Compensation Insurance	882	882	833	833
838	2,034	-	-	-		510	5118	Other Taxable Benefits				
9,708	13,999	10,898	10,708	10,708	4,341	515	5210	FICA Taxes	13,579	13,679	12,569	12,569
2,272	3,274	2,549	2,504	2,504	1,015	515	5211	Medicare Taxes	3,176	3,178	2,939	2,939
200,395	305,567	235,651	214,017	214,016	90,844			Total Personnel	274,188	274,188	248,203	248,203
225	110	225	2,570	2,570	175	605	6010	Training & Education	2,570	2,570	2,570	2,570
354	54	20	2,800	2,800		605	6011	Travel & Expenses	2,800	2,800	2,800	2,800
911	812	743	1,209	1,209	391	605	6012	Employee Memberships	1,209	1,209	1,209	1,209
3,674	3,935	7,435	5,000	5,000	1,385	610	6115	Other Professional Services	3,000	53,000	53,000	53,000
945	1,225	490	1,260	1,260	210	615	6217	Mobile Phones	840	840	840	840
34	-	-	100	100		620	6313	Maint/Repair Other Equipment	100	100	100	100
-	100	-	100	100		640	6611	Periodicals & Books	100	100	100	100
-	-	-	-			640	6711	Advertising and Publications				
226	971	847	500	500	220	645	6711	Printing & Binding	500	500	500	500
37	-	953	-			650	6810	Postage				
6,407	7,206	10,713	13,539	13,539	2,381			Total Contractual	11,119	61,119	61,119	61,119
1,416	2,674		1,000	1,000	517	710	7110	Office Supplies	1,000	1,000	1,000	1,000
676	333	187	100	100		715	7210	Household Supplies	100	100	100	100
195	6		100	100		725	7411	Small Tools & Equipment	100	100	100	100
-	9	8	200			740	7713	Other Supplies				
2,286	3,023	195	1,400	1,200	517			Total Commodities	1,200	1,200	1,200	1,200
209,088	315,796	246,559	228,956	228,755	93,742			Total Expenditures- PW Administration	286,507	336,507	310,522	310,522

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014			Account Description PUBLIC WORKS STREET MAINTENANCE 10-35-062-XXX-XXXX	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
-	-	-	60,000	60,000	27,310	505	5010	Wages, Exempt Employees	-			
194,043	184,206	173,986	175,122	175,122	82,112	505	5011	Wages, Non-Exempt Employees	237,510	237,510	237,510	237,510
23,570	10,435	19,413	31,000	31,000	16,103	505	5015	Overtime Wages	31,000	31,000	31,000	31,000
36,383	31,749	46,505	52,362	52,362	26,562	510	5110	Health Insurance	33,623	33,623	33,623	33,623
1,294	1,286	1,281	2,286	2,286	1,015	510	5111	Dental Insurance	2,368	2,368	2,368	2,368
919	1,074	1,053	1,228	1,228	613	510	5112	Life/AD&D/LTD Insurance	1,234	1,234	1,234	1,234
103	103	103	126	126	88	510	5114	Employee Assistance Program	126	126	126	126
9,433	9,940	10,035	13,306	13,306	5,255	510	5115	Retirement Plan	16,111	16,111	16,111	16,111
12,094	11,793	10,841	19,294	19,294	6,732	510	5116	Workers' Compensation Insurance	20,810	20,810	20,810	20,810
12,561	11,583	11,305	16,500	16,500	7,463	515	5210	FICA Taxes	16,648	16,648	16,648	16,648
2,938	2,704	2,644	3,859	3,859	1,745	515	5211	Medicare Taxes	3,893	3,893	3,893	3,893
293,319	264,853	277,164	375,082	375,082	174,998			Total Personnel	363,321	363,321	363,321	363,321
			-	-								
220	320	195	400	400		605	6010	Training & Education	1,200	1,000	1,000	1,000
-	101	164	-	300	201	605	6011	Travel & Expenses	500	500	500	500
15	-		-	-	292	605	6012	Employee Memberships	400	400	400	400
370	308	554	900	900	578	610	6111	Medical Services	900	900	900	900
1,150	1,732	2,100	200	600	518	610	6115	Other Professional Services	600	600	600	600
5,073	4,943	5,401	5,800	5,800	2,161	615	6210	Electric	5,800	5,800	5,800	5,800
5,350	4,173	6,501	6,000	6,000	2,994	615	6211	Natural Gas	6,800	6,800	6,800	6,800
590	935	761	800	800	214	615	6212	Sewer	800	800	800	800
772	1,118	813	1,200	1,200	406	615	6213	Water	1,200	1,200	1,200	1,200
420	280	420	420	420	385	615	6217	Mobile Phones	900	700	700	700
722	722	438	-	-		615	6218	Pagers	-			
1,374	878	1,337	6,363	5,763	1,543	620	6312	Maint/Repair Building/Facilities	5,800	5,800	5,800	5,800
647	1,400	350	700	650	909	620	6315	Solid Waste Disposal	1,000	1,000	1,000	1,000
685	-	346	1,200	1,200		630	6450	Equipment Rental	1,200	1,200	1,200	1,200
6,865	7,178	10,116	9,000	8,700	3,013	630	6452	Other Rentals/Leases	8,000	8,000	8,000	8,000
54	-	-	100	100		640	6611	Periodicals & Books	200	200	200	200
24,307	24,085	29,496	33,083	33,033	13,213			Total Contractual	35,300	34,900	34,900	34,900
623	1,603	897	1,200	1,200	971	705	7010	Uniform/Clothing	1,400	1,400	1,400	1,400
933	501	678	100	700	400	715	7210	Household Supplies	700	600	600	600
348	398	505	500	500	180	715	7211	Janitorial Supplies	500	500	500	500
650	1,788	316	800	800	231	715	7212	Building Maint. Supplies	800	800	800	800
1,186	1,540	1,263	1,600	1,600	378	715	7213	General Maint. Supplies	1,600	1,600	1,600	1,600
276	430	466	500	500	95	725	7411	Small Tools & Equipment	500	500	500	500
		-	10,000	10,000		730	7510	Concrete*	10,000	10,000	10,000	10,000
8,734	10,275	9,723	14,000	14,000	4,521	730	7511	Asphalt	20,000	20,000	20,000	20,000
		-	2,000	2,000	46	730	7512	Rock**	2,000	2,000	2,000	2,000
46,961	26,581	37,757	40,000	40,000	18,163	730	7513	Salt	60,000	60,000	60,000	60,000
4,972	4,026	5,425	8,000	7,850	1,959	730	7514	Crack Sealant	8,000	8,000	8,000	8,000
2,363	4,956	5,368	5,000	5,000	2,546	730	7516	Signs	7,000	6,000	6,000	6,000
			4,000	3,600	1,948	730	7517	Street Supplies	4,000	4,000	4,000	4,000
167	61	461	300	300		735	7611	Medical Supplies	300	300	300	300
1,057	2,258	2,041	1,100	1,100	93	735	7612	Safety Equipment & Supplies	1,100	1,100	1,100	1,100
-	344	97	300	300	117	740	7713	Other Supplies	800	500	500	500
70,261	56,751	64,897	89,400	89,450	31,638			Total Commodities	118,700	117,300	117,300	117,300
387,887	345,689	371,657	497,565	497,565	219,850			Total Expenditures- PW Maintenance	517,321	515,521	515,521	515,521

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET 2014 Adopted	BUDGET 2014 Amended	JUNE YTD 2014		Account Description PUBLIC WORKS FLEET MANAGEMENT 10-35-053-XXX-XXXX		2015 Department Request	2015 City Adm. Recommended	2015 Ways & Means Approved	2015 BOA Approved
32,271	44,371	44,013	45,107	45,107	24,260	505	5011	Wages, Non-Exempt Employees	50,176	50,176	50,176	50,176
-	-	-	-	-	-	505	5013	Wages, Part-Time Employees	9,500	9,500	9,500	9,500
2,302	1,458	4,037	4,500	4,500	3,252	505	5015	Overtime Wages	4,500	4,500	4,500	4,500
2,136	-		-			510	5110	Health Insurance	-	-	-	-
176	341	372	409	409	195	510	5111	Dental Insurance	425	425	425	425
112	244	240	218	218	120	510	5112	Life/AD&D/LTD Insurance	230	230	230	230
21	21	21	21	21	15	510	5114	Employee Assistance Program	21	21	21	21
787	1,911	2,588	2,460	2,460	1,378	510	5115	Retirement Plan	3,281	3,281	3,281	3,281
781	1,222	1,175	1,591	1,591	636	510	5116	Workers' Compensation Insurance	1,765	1,765	1,765	1,765
2,117	2,846	2,983	3,076	3,076	1,709	515	5210	FICA Taxes	3,390	3,390	3,390	3,390
495	665	698	719	719	400	515	5211	Medicare Taxes	793	793	793	793
41,196	53,079	56,125	58,121	58,121	31,967			Total Personnel	74,081	74,081	74,081	74,081
20	217	291	500	500	199	605	6010	Training & Education	500	500	500	500
-	-		-			615	6218	Pagers	-			
23,951	11,597	17,415	26,500	26,500	16,191	620	6310	Maintenance/Repair Motor Vehicles	26,500	26,500	26,500	26,500
8,820	4,337	4,420	9,000	8,500	2,602	620	6313	Maintenance/Repair Other Equipment	8,500	8,500	8,500	8,500
-	30		100	100	47	640	6611	Periodicals & Books	100	100	100	100
32,791	16,181	22,125	36,100	35,600	18,939			Total Contractual	35,600	35,600	35,600	35,600
32,045	34,188	28,834	35,000	35,000	16,058	720	7310	Motor Vehicle Fuel	35,000	35,000	35,000	35,000
2,047	3,200	5,401	5,000	5,000	2,276	720	7311	Motor Vehicle Fluids	5,000	5,000	5,000	5,000
13,354	20,461	18,923	16,500	16,500	9,084	720	7312	Motor Vehicle Parts	16,500	16,500	16,500	16,500
1,589	2,694	2,906	5,000	5,000	326	720	7313	Motor Vehicle Tools	4,000	4,000	4,000	4,000
5,983	9,351	9,189	8,500	8,500	2,486	720	7314	Motor Vehicle Tires	6,500	6,500	6,500	6,500
501	421	1,043	500	500	65	725	7410	Welding Supplies	300	300	300	300
198	297	434	400	400	77	725	7411	Small Tools	1,200	1,200	1,200	1,200
5,003	3,720	5,393	4,500	4,500	3,727	725	7412	Equipment Parts	5,000	5,000	5,000	5,000
						725	7413	Machinery & Equipment	1,000	1,000	1,000	1,000
386	271	336	500	1,000	636	735	7612	Safety Equipment & Supplies	1,000	1,000	1,000	1,000
694	286	280	300	300	50	740	7713	Other Supplies	200	200	200	200
61,800	74,891	72,738	76,200	76,700	36,788			Total Commodities	75,700	75,700	75,700	75,700
135,787	144,151	150,989	170,421	170,421	87,693			Total Expenditures- PW Fleet Mgmt	185,381	185,381	185,381	185,381

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Account Description	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
			Adopted	Amended	YTD	POLICE	2015			
2011	2012	2013	2014		2014	10-40-070-XXX-XXXX				
81,331	81,581	82,423	84,500	84,500	39,884	505 5010 Salaries, Exempt Employees	83,640	83,640	83,640	83,640
1,680,042	1,638,905	1,637,137	1,608,068	1,608,068	771,480	505 5011 Wages, Non-Exempt Employees	1,684,575	1,744,404	1,744,404	1,744,404
-	-		-	-		505 5014 Wages, Seasonal				
48,363	41,414	43,474	50,600	50,600	17,828	505 5015 Overtime Wages	50,000	50,000	50,000	50,000
-	4,499	3,616	-	-		505 5019 Overtime Wages - The Alternative*				
			1,000	1,000		505 5020 Overtime Wages - BOA	1,000	1,000	1,000	1,000
			5,000	5,000	2,978	505 5021 Overtime Wages - Court	5,000	5,000	5,000	5,000
249,209	301,894	337,577	363,068	363,068	163,062	510 5110 Health Insurance	244,149	262,742	262,742	262,742
8,504	11,592	13,330	15,375	15,375	6,802	510 5111 Dental Insurance	16,631	17,602	17,602	17,602
7,153	6,592	8,394	7,589	7,589	3,938	510 5112 Life/AD&D/LTD Insurance	7,971	8,003	8,003	8,003
686	681	671	672	672	511	510 5114 Employee Assistance Program	714	756	756	756
160,724	168,775	150,186	131,608	131,608	59,814	510 5115 Retirement Plan	109,453	115,793	115,793	115,793
42,337	43,739	43,325	56,134	56,134	19,815	510 5116 Workers' Compensation Ins.	56,549	60,333	60,333	60,333
17,866	17,430	17,471	17,940	17,940	8,162	510 5117 Uniform/Clothing Allowance	17,940	19,312	19,312	19,312
104,510	102,238	102,769	109,561	109,561	48,633	515 5210 FICA Taxes	114,214	120,765	120,765	120,765
24,442	23,915	24,035	25,623	25,623	11,351	515 5211 Medicare Taxes	26,711	28,244	28,244	28,244
2,425,166	2,445,255	2,464,408	2,476,715	2,476,715	1,154,257	Total Personnel	2,418,547	2,517,594	2,517,594	2,517,594
7,436	9,537	5,124	7,350	7,350	52	605 6010 Training & Education	7,350	10,000	10,000	10,000
709	987	1,573	1,750	1,750	15	605 6011 Travel & Expenses	4,000	6,000	6,000	6,000
1,685	1,684	1,429	1,800	1,800	526	605 6012 Employee Memberships	1,950	1,950	1,950	1,950
-	-	1,892	2,000	2,000	2,017	605 6015 Training & Education (POST)	2,000	2,000	2,000	2,000
230	165	90	500	500	425	610 6111 Medical Services	500	500	500	500
4,762	4,676	1,095	3,700	3,700	738	610 6115 Other Professional Services	3,700	3,700	3,700	3,700
5,463	7,171	6,915	-	-		610 6118 Other Prof. Srv- The Alternative*	-	-	-	-
327	419	395	500	500	85	610 6121 Prisoner Services	500	500	500	500
2,892	3,217	3,178	3,200	3,200	1,270	615 6217 Mobile Phones	3,200	3,200	3,200	3,200
-			-	-		620 6310 Maint/Repair Motor Vehicles	-	-	-	-
10,431	13,666	13,027	14,300	14,300	6,462	620 6311 Maint/Repair Communications Eq.	13,400	13,400	13,400	13,400
391	1,669	500	-	300	300	620 6312 Maint/Repair Buildings / Facilities	-	-	-	-
169	229	310	500	500	40	620 6313 Maint/Repair Other Equipment	500	500	500	500
8,039	13,970	17,019	16,000	16,000	15,676	620 6316 Maintenance Agreements	16,000	16,000	16,000	16,000
3,071	999	856	4,650	4,650	658	620 6318 Maint/Repair Emerg. Equipment	2,150	2,150	2,150	2,150
60,231	60,694	69,547	67,889	67,889	33,253	625 6410 Rejis Services	67,985	67,985	67,985	67,985
42,597	41,499	34,335	36,052	36,052	16,548	625 6411 Rejis Global Software Lease	36,383	36,383	36,383	36,383
4,311	2,439		-	-		630 6414 Equipment Leases	-	-	-	-
1,908	1,908	1,908	2,000	2,000	1,908	630 6452 Other Rentals/Leases	2,000	2,000	2,000	2,000
540	109	504	900	900		640 6611 Periodicals & Books	900	900	900	900
1,843	1,686	1,638	1,750	1,750	1,206	645 6710 Public Relations & Promotion	1,750	1,750	1,750	1,750
3,326	3,090	2,996	3,000	3,000	26	645 6711 Printing & Binding	4,000	4,000	4,000	4,000
-	-	-	-	-	-	650 6811 Interest Expense/Penalty/Fees	-	-	-	-
160,350	170,012	164,332	167,841	168,140	81,482	Total Contractual	168,268	172,918	172,918	172,918
713	1,380	660	1,000	1,000	784	705 7010 Uniform/Clothing	2,000	2,000	2,000	2,000
1,316	1,996	1,466	1,500	1,500	1,294	710 7110 Office Supplies	3,000	3,000	3,000	3,000
480	27	838	2,000	2,000	15	710 7112 Photographic Supplies	500	500	500	500
-	-		-	-		710 7114 Data Processing Supplies	-	-	-	-
1,239	1,526	639	1,300	1,300	429	715 7210 Household Supplies	1,400	1,400	1,400	1,400
49,676	50,554	53,205	53,000	53,000	20,620	720 7310 Motor Vehicle Fuel	50,000	50,000	50,000	50,000
4,477	3,467	3,097	5,500	5,500	1,510	735 7610 Ammunition	5,500	5,500	5,500	5,500
3,300	1,660	743	2,100	2,100		735 7613 Bullet Proof Vest Program	2,100	2,100	2,100	2,100
7,773	6,494	7,177	6,000	5,700	1,298	740 7713 Other Supplies	7,500	7,500	7,500	7,500
2,346	3,636	4,307	-	-		740 7720 Other Supplies- The Alternative*	-	-	-	-
2,212	1,872	1,467	2,500	2,500	511	740 7714 Prisoner Supplies	2,500	2,500	2,500	2,500
-	-		-	-		750 7500 Donation Expenditures	-			
73,532	73,016	73,799	74,900	74,600	26,460	Total Commodities	74,500	74,500	74,500	74,500
-	-	-	-	-	-	825 8466 Furniture, Fixtures & Equipment	-	-	-	-
9,915	-	-	-	-	-	899 8211 Grant Equipment & Machinery	-	-	-	-
9,916	-	-	-	-	-	Total Capital	-	-	-	-
2,668,973	2,688,283	2,702,539	2,719,456	2,719,456	1,262,119	Total Expenditures- Police	2,661,315	2,765,012	2,765,012	2,765,012

*Moved to Parks & Recreation

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014			Account Description FIRE 10-45-080-XXX-XXXX	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
82,862	83,065	84,089	86,000	86,000	42,919	505	5010	Salaries, Exempt Employees	87,720	87,720	87,720	87,720
1,311,463	1,302,365	1,272,398	1,225,148	1,225,148	608,077	505	5011	Wages, Non-Exempt Employees	1,242,793	1,242,793	1,242,793	1,242,793
(9,395)	-		-	-		505	5014	Wages, Seasonal Employees				
62,170	53,712	52,120	57,745	57,745	28,381	505	5018	Wages, Holiday pay	57,745	57,745	57,745	57,745
80,517	106,933	71,153	85,000	85,000	27,553	505	5015	Overtime Wages	85,000	85,000	85,000	85,000
14,547	14,246	14,410	18,000	18,000	10,386	505	5017	FLSA Overtime Wages	18,000	18,000	18,000	18,000
207,242	253,644	266,015	282,411	282,411	135,951	510	5110	Health Insurance	178,980	178,980	178,980	178,980
6,619	8,401	9,542	10,972	10,972	5,273	510	5111	Dental Insurance	11,350	11,350	11,350	11,350
5,441	6,698	6,335	5,660	5,660	3,121	510	5112	Life/AD&D/LTD Insurance	5,706	5,705	5,705	5,705
495	495	485	483	483	356	510	5114	Employee Assistance Program	483	483	483	483
123,329	142,276	118,831	122,167	122,167	56,453	510	5115	Retirement Plan	120,792	120,792	120,792	120,792
77,266	88,942	86,041	114,808	114,808	41,933	510	5116	Workers' Compensation Insurance	119,748	119,748	119,748	119,748
13,650	13,550	13,750	13,800	13,800	6,900	510	5117	Uniform/Clothing Allowance	13,800	13,800	13,800	13,800
89,420	90,474	86,558	92,113	92,113	41,540	515	5210	FICA Taxes	93,314	93,314	93,314	93,314
20,913	21,169	20,243	21,543	21,543	9,715	515	5211	Medicare Taxes	21,823	21,823	21,823	21,823
2,085,739	2,165,960	2,101,971	2,135,850	2,135,850	1,018,536			Total Personnel	2,057,253	2,057,253	2,057,253	2,057,253
3,420	2,416	3,169	5,000	5,000	4,082	605	6010	Training & Education	6,000	6,000	6,000	6,000
-	-		1,000	1,000	754	605	6011	Travel & Expenses	2,000	2,000	2,000	2,000
1,164	1,244	974	1,300	1,115	290	605	6012	Employee Memberships	1,300	1,300	1,300	1,300
1,193	3,251	4,479	11,000	11,000	1,203	610	6111	Medical Services	11,000	11,000	11,000	11,000
5,120	7,818	1,814	5,000	5,000	1,558	610	6116	Other Professional Services	5,000	5,000	5,000	5,000
344,197	460,779	432,754	450,000	450,000	-	610	6118	Contracted Fire Protection	450,000	450,000	450,000	450,000
1,714	1,372	1,603	2,000	2,000	616	615	6217	Mobile Phones	2,000	2,000	2,000	2,000
2,430	2,882	2,884	9,000	9,000	1,751	620	6310	Maint/Repair Motor Vehicles	9,000	9,000	9,000	9,000
1,171	2,159	2,527	2,000	2,000	672	620	6311	Maint/Repair Communications Equip.	2,000	2,000	2,000	2,000
1,568	3,032	508	2,000	1,000	-	620	6313	Maint/Repair Other Equipment	1,000	1,000	1,000	1,000
1,175	1,175	1,175	1,200	1,200	-	620	6314	Software Maintenance	1,200	1,200	1,200	1,200
4,695	3,005	4,371	6,300	6,300	2,691	620	6316	Maintenance Agreement	7,800	7,800	7,800	7,800
65,372	64,686	70,489	70,000	70,000	35,000	625	6413	Cental County Dispatch	70,000	70,000	70,000	70,000
285	250	250	300	485	485	640	6610	City Memberships	485	485	485	485
59	84	214	750	750	133	640	6611	Periodicals & Books	150	150	150	150
362	295	1,100	1,000	1,000	57	645	6710	Public Relations & Promotion	1,500	1,500	1,500	1,500
378	367	650	500	500	358	645	6711	Printing & Binding	500	500	500	500
434,300	544,817	528,972	568,350	567,350	49,849			Total Contractual	570,935	570,935	570,935	570,935
(56)	266	(34)	-	-		705	7010	Uniform/Clothing	-	-	-	-
						705	7011	Personal Protective Equipment	2,500	2,500	2,500	2,500
376	348	376	500	500	468	710	7110	Office Supplies	700	700	700	700
93	-	-	100	100	-	710	7112	Photographic Supplies	100	100	100	100
1,625	1,495	7,007	1,500	1,500	449	715	7210	Household Supplies	1,500	1,500	1,500	1,500
247	291	240	400	400		715	7211	Janitorial Supplies	400	400	400	400
18,672	17,181	19,375	16,000	16,000	4,339	720	7310	Motor Vehicle Fuel	16,000	16,000	15,000	15,000
5,690	3,816	8,113	7,500	7,500	453	720	7312	Motor Vehicle Parts	7,500	7,500	7,500	7,500
1,339	3,471	2,592	2,000	2,000	819	720	7314	Motor Vehicle Tires	2,000	2,000	2,000	2,000
1,884	1,057	14,131	1,000	1,000	718	725	7411	Small Tools & Equipment	1,000	1,000	1,000	1,000
4,253	3,812	4,906	5,000	5,000	2,287	735	7611	Medical Supplies	5,000	5,000	5,000	5,000
360	-	130	1,500	1,500	60	740	7712	Chemical Supplies	1,000	1,000	1,000	1,000
1,411	1,108	4,608	1,500	2,500	1,511	740	7713	Other Supplies	2,000	2,000	2,000	2,000
2,556	152	4,391	1,000	1,000	750	740	7715	Appliances	500	500	500	500
2,085	1,561	1,625	-	1,500	191	750	7500	Donation Exp	-	1,500	1,500	1,500
-	-	-	-	-	-	798	7713	Other Supplies-Grant	-	-	-	-
40,437	34,556	67,660	38,000	40,500	12,046			Total Commodities	40,200	41,700	40,700	40,700
-	21,745	-	-	1,200	1,185	899	8211	Grant Equipment & Machinery	-	-	-	-
-	21,745	-	-	1,200	1,185			Total Capital	-	-	-	-
2,560,477	2,787,078	2,698,603	2,742,200	2,744,900	1,081,616			Total Expenditures- Fire	2,668,388	2,669,888	2,668,888	2,668,888

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Account Description	Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD	DEBT SERVICE	Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014	10-89-999-XXX-XXXX	2015			
303,018	-	-	-	-	-	999 9000 Principal	-	-	-	-
8,013	-	-	-	-	-	999 9001 Interest	-	-	-	-
311,031	-	-	-	-	-	Total Debt Service	-	-	-	-
311,031	-	-	-	-	-	Total Expenditures- Debt Service	-	-	-	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Account Description	Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD	TRANSFER OUT	Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014	10-00-000-000-8000	2015			
192,229	476,543	-	-	-	-	000 8000 Transfer Out	-	-	-	-
192,229	476,543	-	-	-	-	**Total Other Financing Uses**	-	-	-	-

Overview

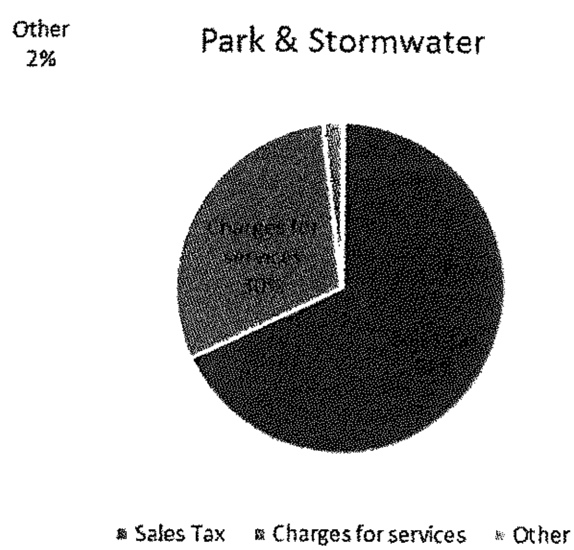
The activities related to the City's parks and recreation programs are recorded in the Park & Stormwater Fund. Park & Stormwater Fund revenues are largely generated by sales tax and charges for services and will be used to fund expenditures incurred by the following departments and divisions in 2014:

- Department of Parks & Recreation
    - o Parks & Recreation
        - Recreation Programs
        - Aquatic Center
        - Historical Facility

- Department of Public Works
    - o Public Works
        - Street Maintenance (Sweeping)
        - Park Maintenance

Analysis of Revenue Sources

The Park & Stormwater Fund is expected to realize revenues of $1,891,500 during 2014. These revenues are comprised of sales tax, charges for services, and other revenues. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 68 percent of Park & Stormwater Fund revenues are expected to be generated by a ½-cent Park & Stormwater sales tax. The City has budgeted sales tax revenues of approximately $1.29 million for 2015.

Charges for services

Approximately 30 percent of Park & Stormwater Fund revenues are expected to be generated from charges for services. The Aquatic Center generates revenues from sales of passes, admission fees, concession sales and rentals. The Whitecliff Park Community Center offers recreational passes, concessions and rentals. Revenues are also generated from resident and non-resident fitness, performing arts, sports, camp and swimming programs.

Other

The remaining 2 percent of Park & Stormwater Fund revenues consists of investment earnings and miscellaneous revenues.

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	PARK AND STORMWATER FUND REVENUES	Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD		Projections	Recom	Approved	Approved
2011	2012	2013	2014		2014		2015			
1,171,546	1,123,551	1,211,149	1,240,000	1,240,000	634,202	405 4013 Half-Cent Sales Tax	1,287,000	1,287,000	1,287,000	1,287,000
63,924	57,941	30,021				405 4016 Half-Cent TIF Sales Tax				
1,235,471	1,181,493	1,241,170	1,240,000	1,240,000	634,202	**Total Sales Tax**	1,287,000	1,287,000	1,287,000	1,287,000
126,122	128,177	98,250	126,500	126,500	80,473	435 4310 Aquatic Center Pass	90,000	92,000	92,000	92,000
14,104	17,155	16,408	14,500	14,500	14,185	435 4311 Aquatic/Community Center Pass	16,000	16,000	16,000	16,000
74,500	89,814	67,869	80,000	80,000	28,259	435 4312 Aquatic Center Daily Admissions	85,000	85,000	85,000	85,000
48,525	52,377	41,082	52,000	52,000	17,381	435 4313 Aquatic Center Concessions	45,000	45,000	45,000	45,000
4,198	3,095	3,372	4,500	4,500	575	435 4314 Aquatic Center Rental	4,000	2,500	2,500	2,500
214	284	248	150	150	101	435 4315 Aquatic Center Locker Rental	200	200	200	200
10,218	10,212	8,165	10,000	10,000	4,982	435 4316 Aquatic Center I.D. Cards	17,000	14,000	14,000	14,000
277,880	301,113	235,393	287,650	287,650	145,955	**Total Aquatic Center**	257,200	254,700	254,700	254,700
18,965	16,232	14,247	18,000	18,000	7,793	440 4410 Community Center Recreation Pass	14,000	14,000	14,000	14,000
744	794	901	800	800	137	440 4411 Community Center Concessions	800	800	800	800
10,396	8,390	9,222	10,000	10,000	4,354	440 4412 Racquetball Courts	10,000	10,000	10,000	10,000
970	3,260	2,050	2,000	2,000	4,750	440 4413 League/Court Fees	3,000	5,000	5,000	5,000
13,448	16,488	13,410	16,000	16,000	8,789	440 4414 Community Center Room Rentals	16,000	14,000	14,000	14,000
-	-					440 4416 Community Center Locker Rentals				
8,524	8,318	8,540	8,500	8,500	3,746	440 4417 Community Center Guest Fees	8,500	8,000	8,000	8,000
3,836	3,753	4,080	4,000	4,000	1,941	440 4418 Tennis/Racquetball Court Pass	3,800	3,800	3,800	3,800
-	-					440 4419 Instructions for Net				
-	-					440 4420 Miscellaneous Community Center				
56,882	57,233	52,449	59,300	59,300	31,510	**Total Community Center**	56,100	55,600	55,600	55,600
30,790	26,777	29,801	28,000	28,000	15,600	445 4510 Fitness-Residents	28,000	26,000	26,000	26,000
20,286	17,251	18,171	19,000	19,000	10,663	445 4511 Fitness-Non Resident	19,000	18,000	18,000	18,000
7,079	6,572	6,111	8,000	8,000	1,271	445 4514 Performing Arts/Dance-Resident	6,000	5,000	5,000	5,000
8,339	7,254	5,169	7,500	7,500	1,347	445 4515 Performing Arts/Dance-Non Resident	7,000	5,000	5,000	5,000
1,340	661	509	1,000	1,000	514	445 4518 Arts-Resident	1,000	1,000	1,000	1,000
951	473	461	600	600	233	445 4519 Arts-Non Residents	600	600	600	600
13,699	14,207	15,538	13,700	13,700	9,163	445 4522 Gen Sports & Leagues-Resident	14,000	15,000	15,000	15,000
17,837	16,358	17,325	18,000	18,000	7,928	445 4523 Gen Sports & Leagues-Non Resident	16,000	15,000	15,000	15,000
51	202	169	100	100	156	445 4526 Clubs-Resident	150	200	200	200
1,438	1,380	995	850	850	338	445 4527 Clubs-Non Resident	800	800	800	800
32,828	38,283	38,699	38,500	38,500	41,343	445 4530 Day Camp- Resident	46,500	48,000	48,000	48,000
7,241	9,414	7,657	9,500	9,500	950	445 4531 Day Camp-Non Resident	12,000	10,000	10,000	10,000
5,605	7,945	17,182	16,500	16,500	19,459	445 4534 Swim Programs-Resident	20,000	24,000	24,000	24,000
4,065	6,418	11,730	14,000	14,000	12,565	445 4535 Swim Programs-Non Resident	14,000	16,000	16,000	16,000
8,912	6,555	7,122	9,000	9,000	5,464	445 4538 Special Events	9,000	10,000	10,000	10,000
6,027	6,875	4,816	6,000	6,000	2,650	445 4539 Consignment Sales	6,000	7,000	7,000	7,000
1,405	1,818	100	1,500	1,500	1,752	445 4542 Day Trips-Resident	1,800	4,000	4,000	4,000
1,414	1,637	720	1,500	1,500	265	445 4543 Day Trips-Non Resident	1,200	1,600	1,600	1,600
17,691	17,067	17,136	17,500	17,500	14,192	445 4546 YTP/WSP-Resident	17,500	18,000	18,000	18,000
440	310	758	300	300		445 4547 YTP/WSP-Non Resident	300	300	300	300
187,438	185,457	189,968	211,050	211,050	145,874	**Total Recreation Programs**	220,850	225,500	225,500	226,800
1,115	737	1,351	1,500	1,500	333	450 4610 Sappington House Admissions	1,200	1,200	1,200	1,200
4,800	950	8,150	9,600	9,600	4,800	450 4611 Sappington House Barn Rental	9,600	9,600	9,600	9,600
-	-		2,000	2,000	2,266	450 4615 Sappington Barn Gross Sales	4,000	5,000	5,000	5,000
-	-					450 4612 Sappington House History Books				
5,915	1,687	9,501	13,100	13,100	7,399	**Total Historic Facility**	14,800	15,800	15,800	15,800
1,841	1,923	1,881	3,100	3,100	991	455 4650 Soft Ball/Volleyball Fields	2,000	2,500	2,500	2,500
6,033	6,968	9,955	7,000	7,000	7,835	455 4651 Picnic Reservations	8,000	12,000	12,000	12,000
403	25	452	500	500	500	455 4652 Park Facilities	500	1,000	1,000	1,000
8,277	8,916	12,288	10,600	10,600	9,326	**Total Other Recreation Income**	10,500	15,500	15,500	15,500
1,625	1,103	1,090				460 4675 Animal Impoundment				
1,615	-					460 4676 Pet Tags				
-	-		1,000	1,000		460 4679 Free Summer Concert	1,000	1,000	1,000	1,000
3,240	1,103	1,090	1,000	1,000	-	**Total Other Park Operations**	1,000	1,000	1,000	1,000
505	574	276	550	550	144	465 4710 Interest	300	300	300	300
-	-	-				465 4713 Interest				
505	574	276	550	550	144	**Total Interest**	300	300	300	300
8,218	7,363	10,034				470 4700 Friends of Animals				
10,671	18,131		20,000	20,000	7,712	470 4749 Program revenue- The Alternative	20,000	22,000	22,000	22,000
49	20	6,015	100	100	26	470 4750 Other Income	100	100	100	100
9,156	12,347	9,083	13,500	13,500		470 4754 Swim and Dive	13,500	14,000	14,000	14,000
28,094	37,881	25,132	33,600	33,600	7,738	**Total Other Revenue**	33,600	36,100	36,100	36,100
5,570	4,000					475 4812 Grant Revenue				
		8				475 4813 City Store				
-	-	8	-	-	-	**Total Grants**	-	-	-	-
1,803,702	1,775,457	1,777,274	1,856,850	1,856,850	982,148	**TOTAL REVENUES- PARK AND STORMWATER FUND**	1,881,350	1,891,500	1,891,500	1,891,500
778,543	850,351		-	-	-	000 8000 Transfer In				
2,582,245	2,625,808	1,777,274	1,856,850	1,856,850	982,148	**TOTAL REVENUES AND TRANSFERS IN- PARK AND STORMWATER FUND**	1,881,350	1,891,500	1,891,500	1,891,500

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures- Summary
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014	Department and Division	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
						PUBLIC WORKS				
						Public Works- Street Maintenance				
5,085	5,195	4,870	6,000	6,000	2,289	Contractual Services	6,000	6,000	6,000	6,000
-	-	-	-	-	-	Capital	-	-	-	-
5,085	5,195	4,870	6,000	6,000	2,289	Sub-Total	6,000	6,000	6,000	6,000
						Public Work- Park Maintenance				
198,328	191,337	192,745	214,638	214,638	102,237	Personnel Services	171,867	171,867	171,867	171,867
87,261	98,475	100,584	105,220	105,370	34,194	Contractual Services	112,920	112,920	112,920	112,920
14,252	11,700	13,123	20,500	20,350	5,430	Commodities	18,750	18,750	18,750	18,750
-	-	-	-	-	-	Capital	-	-	-	-
299,841	301,512	306,452	340,358	340,358	141,861	Sub-Total	303,537	303,537	303,537	303,537
304,926	306,707	311,322	346,358	346,358	144,150	Total Expenditures- Public Works	309,537	309,537	309,537	309,537
						PARKS AND RECREATION				
						Parks & Recreation- Recreation Programs				
365,180	346,332	380,480	372,436	372,436	179,552	Personnel Services	416,327	416,327	379,048	379,048
183,294	180,060	194,271	214,620	215,070	77,984	Contractual Services	244,145	254,145	254,145	254,145
38,578	38,734	41,130	48,900	48,050	19,174	Commodities	51,850	51,850	51,850	51,850
10,849	1,750	11,850	12,000	12,000	-	Capital	46,000	46,000	29,000	29,000
597,901	566,876	607,732	647,956	647,556	276,710	Sub-Total	758,322	768,322	714,043	714,043
						Parks & Recreation- Aquatic Center				
32,175	28,108	29,109	32,181	32,181	8,473	Personnel Services	33,307	33,307	33,307	33,307
277,752	293,866	309,890	300,100	300,100	150,895	Contractual Services	332,000	332,000	332,000	332,000
37,141	32,748	32,591	44,400	44,800	12,105	Commodities	40,750	40,750	40,750	40,750
4,122	1,287	6,737	17,500	17,500	15,056	Capital	25,000	25,000	25,000	25,000
351,190	356,009	378,328	394,181	394,581	186,529	Sub-Total	431,057	431,057	431,057	431,057
						Parks & Recreation- Historic Facility				
-	-	-	-	-	-	Personnel Services	-	-	-	-
21,628	21,975	17,563	24,000	24,000	11,608	Contractual Services	35,500	35,500	35,500	35,500
1,210	1,012	1,348	1,000	1,000	2,289	Commodities	1,000	1,000	1,000	1,000
22,839	22,987	18,910	25,000	25,000	13,896	Sub-Total	36,500	36,500	36,500	36,500
971,930	945,872	1,004,969	1,067,138	1,067,138	477,136	Total Expenditures- Parks and Recreation	1,225,879	1,235,879	1,181,600	1,181,600
						DEBT SERVICE				
1,062,011	1,062,098	-	-	-	-	Debt Service	-	-	-	-
1,062,011	1,062,098	-	-	-	-	Sub-Total	-	-	-	-
						SUMMARY				
595,883	565,777	582,335	619,255	619,255	290,261	Personnel Services	621,500	621,500	584,221	584,221
						Merit Pay Increase (Maximum 1%)			-	
575,020	599,570	627,178	649,940	650,640	276,971	Contractual Services	730,565	740,565	740,565	740,565
91,181	84,195	88,191	114,800	114,200	38,998	Commodities	112,350	112,350	112,350	112,350
14,971	3,037	18,587	29,500	29,500	15,056	Capital	71,000	71,000	54,000	54,000
1,062,011	1,062,098	-	-	-	-	Debt Service[8]	-	-	-	-
2,338,866	2,314,677	1,316,291	1,413,495	1,413,495	621,286	TOTAL EXPENDITURES- PARK AND STORMWATER FUND	1,535,415	1,545,415	1,491,136	1,491,136
-	-	-	450,000	450,000	225,000	Transfers Out	383,000	383,000	383,000	383,000
2,338,866	2,314,677	1,316,291	1,863,495	1,863,495	846,286	TOTAL EXPENDITURES AND TRANSFERS OUT- PARK AND STORMWATER FUND	1,918,415	1,928,415	1,874,136	1,874,136

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014			Account Description PUBLIC WORKS STREET MAINTENANCE 23-35-062-XXX-XXXX	Department Request 2015	City Adm. Recom 2015	Ways & Means Approved 2015	BOA Approved 2015
5,195	4,870	4,609	6,000	6,000	2,324	612	6151	Street Sweeping	6,000	6,000	6,000	6,000
-	-	-	-	-	-	612	6153	Curb & Gutter	-	-	-	-
-	-	-	-	-	-	612	6155	Mill and Overlay			-	-
5,195	4,870	4,609	6,000	6,000	2,324			Total Contractual	6,000	6,000	6,000	6,000
-	-	-	-	-	-	805	8015	Storm Water Repairs	-	-	-	-
-	-	-	-	-	-			Total Capital	-	-	-	-
5,195	4,870	4,609	6,000	6,000	2,324			Total Expenditures- PW Street Maint	6,000	6,000	6,000	6,000

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014			Account Description PUBLIC WORKS PARK MAINTENANCE 23-35-064-XXX-XXXX	Department Request 2015	City Adm. Recom 2015	Ways & Means Approved 2015	BOA Approved 2015
125,381	131,103	131,861	132,774	132,774	52,881	505	5011	Wages, Non-Exempt Employees	112,646	112,646	112,646	112,646
5,088	4,680	6,048	5,000	5,000	1,920	505	5014	Wages, Seasonal	5,000	5,000	5,000	5,000
15,275	5,584	13,074	10,000	10,000	12,176	505	5015	Overtime Wages	13,000	13,000	13,000	13,000
22,704	27,722	25,929	28,224	28,224	12,788	510	5110	Health Insurance	17,466	17,466	17,466	17,466
809	1,053	1,190	1,347	1,347	613	510	5111	Dental Insurance	1,396	1,396	1,396	1,396
582	726	711	649	649	315	510	5112	Life/AD&D/LTD Insurance	603	603	603	603
62	62	62	63	63	46	510	5114	Employee Assistance Program	63	63	63	63
6,100	7,273	7,827	7,139	7,139	2,637	510	5115	Retirement Plan	7,359	7,359	7,359	7,359
4,650	4,220	4,019	5,054	5,054	1,746	510	5116	Workers' Compensation Ins	4,570	4,570	4,570	4,570
8,661	8,366	9,122	9,162	9,162	4,035	515	5210	FICA Taxes	7,914	7,914	7,914	7,914
2,025	1,957	2,133	2,143	2,143	944	515	5211	Medicare Taxes	1,851	1,851	1,851	1,851
191,337	192,745	201,978	201,555	201,555	90,101			**Total Personnel**	171,867	171,867	171,867	171,867
204	454	245	400	400	580	605	6010	Training & Education	900	900	900	900
236	396	291	400	400	248	605	6011	Travel & Expenses	400	400	400	400
230	30	15	300	300	146	605	6012	Employee Memberships	400	400	400	400
462	704	606	500	500		610	6111	Medical Services	500	500	500	500
180	-		200	200	12	610	6115	Other Professional Services	200	200	200	200
49,918	47,060	45,703	44,000	44,000	12,600	612	6150	Contract Mowing	46,000	46,000	46,000	46,000
17,105	8,889	5,328	10,000	10,000	4,950	612	6160	Contractual Tree Service	12,000	12,000	12,000	12,000
7,545	7,868	9,773	7,800	7,800	3,728	615	6210	Electric	7,800	7,800	7,800	7,800
2,894	2,926	2,698	3,000	3,000	759	615	6212	Sewer	3,000	3,000	3,000	3,000
570	738	693	800	800	1,164	615	6213	Water	900	900	900	900
5,477	4,909	4,004	6,000	6,000	1,854	615	6214	Street Lighting	6,000	6,000	6,000	6,000
420	420	420	420	420	35	615	6217	Mobile Phones	420	420	420	420
167	236	195	-			615	6218	Pagers	-	-	-	-
255	45	-	200	200	8	620	6311	Maint/Repair Communications Equip.	200	200	200	200
5,352	18,434	2,895	10,500	10,500	890	620	6312	Maint/Repair Buildings/Facilities	16,500	16,500	16,500	16,500
2,118	1,319	2,131	2,000	2,000	385	620	6315	Solid Waste Disposal	2,000	2,000	2,000	2,000
3,997	5,142	5,002	6,000	6,000	5,093	620	6317	Maint/Repair Grounds	14,500	14,500	14,500	14,500
1,280	1,014	1,014	1,000	1,000	261	630	6452	Other Rentals/Leases	1,000	1,000	1,000	1,000
65	-		100	100	-	640	6611	Periodical & Books	200	200	200	200
98,475	100,584	81,211	93,620	93,620	32,514			**Total Contractual**	112,920	112,920	112,920	112,920
457	476	616	600	600	337	705	7010	Uniform/Clothing	600	600	600	600
1,489	1,840	2,202	1,500	1,500	400	715	7211	Janitorial Supplies	1,500	1,500	1,500	1,500
3,883	3,594	2,363	4,000	4,000	2,383	715	7212	Building Maint. Supplies	4,000	4,000	4,000	4,000
374	211	1,319	1,500	1,500	37	725	7411	Small Tools & Equipment	1,500	1,500	1,500	1,500
-	65	237	200	200	-	735	7611	Medical Supplies	200	200	200	200
3,482	4,092	2,979	5,500	5,500	999	740	7711	Agricultural Supplies	5,500	5,500	5,500	5,500
423	845	467	750	750	427	740	7712	Chemical Supplies	750	750	750	750
20	-	116	100	100	85	740	7713	Other Supplies	200	200	200	200
1,572	2,001	2,626	3,000	3,000	1,215	745	7905	Recreation Supplies	4,500	4,500	4,500	4,500
11,700	13,123	12,925	17,150	17,150	5,882			**Total Commodities**	18,750	18,750	18,750	18,750
-	-	-	-	-	-	805	8015	Park Improvements	-	-	-	-
-	-	-	-	-	-			**Total Capital**	-	-	-	-
301,512	306,452	296,114	312,325	312,325	128,497			**Total Expenditures- PW Park Maintenance**	303,537	303,537	303,537	303,537

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Account Description			Department	City Adm.	Ways &	BOA
			Adopted	Amended	YTD	PARKS AND RECREATION			Request	Recom	Approved	Approved
2011	2012	2013	2014		2014	23-50-090-XXX-XXXX			2015			
-	-	-	-	-	-	505	5010	Salaries, Exempt Employees				
219,417	225,474	227,799	229,216	229,216	114,600	505	5011	Wages, Non-Exempt Employees	233,800	233,800	233,800	233,800
14,504	14,557	13,290	14,550	14,550	6,673	505	5013	Wages, Part-Time Employees	49,556	49,556	15,000	15,000
2,246	2,590	1,908	3,000	3,000	568	505	5014	Wages, Seasonal	3,060	3,060	3,060	3,060
5,023	4,958	6,007	6,000	6,000	3,093	505	5015	Overtime Wages	6,120	6,120	6,120	6,120
28,118	30,011	30,689	28,000	28,000	6,076	505	5016	Wages, Day Camp Employees	38,700	38,700	38,700	38,700
-	-		4,250	4,250	1,697	505	5019	Overtime Wages - The Alternative*	4,335	4,335	4,335	4,335
42,953	45,230	53,647	68,271	68,271	27,749	510	5110	Health Insurance	36,060	36,060	36,060	36,060
1,651	1,920	1,983	2,286	2,286	1,030	510	5111	Dental Insurance	2,247	2,247	2,247	2,247
1,023	1,349	1,329	1,214	1,214	664	510	5112	Life/AD&D/LTD Insurance	1,225	1,225	1,225	1,225
124	124	124	126	126	93	510	5114	Employee Assistance Program	126	126	126	126
9,456	11,780	12,454	12,097	12,097	5,890	510	5115	Retirement Plan	14,655	14,655	14,655	14,655
2,811	2,576	2,748	1,840	1,840	1,081	510	5116	Workers' Compensation Ins	772	772	692	692
15,486	16,138	16,224	17,671	17,671	7,588	515	5210	FICA Taxes	20,805	20,805	18,663	18,663
3,622	3,774	3,794	4,133	4,133	1,774	515	5211	Medicare Taxes	4,866	4,866	4,365	4,365
346,332	360,480	370,997	382,653	382,653	178,475			Total Personnel	416,327	416,327	379,048	379,048
1,130	285	311	900	870	686	605	6010	Training & Education	900	900	900	900
96	173	45	300	330	329	605	6011	Travel & Expenses	350	350	350	350
680	1,083	1,163	1,400	1,400	1,062	605	6012	Employee Memberships	1,700	1,700	1,700	1,700
-	-		100	100	-	610	6111	Medical Services	100	100	100	100
8,068	7,406	7,602	12,274	12,250	3,853	610	6115	Other Professional Services	13,000	13,000	13,000	13,000
						610	6116	Other Prof. Srv- Beautification Prog	-	10,000	10,000	10,000
-	-	-	8,875	8,875	2,375	610	6118	Other Prof. Srv- The Alternative *	8,875	8,875	8,875	8,875
5,137	6,191	8,663	-		-	610	6125	Other Prof. Friends/Animals				
41,863	41,846	46,946	45,000	45,000	17,336	615	6210	Electric	45,000	45,000	45,000	45,000
6,550	6,719	5,333	8,000	8,000	1,306	615	6212	Sewer	8,000	8,000	8,000	8,000
8,689	10,042	11,238	9,500	9,500	2,080	615	6213	Water	10,000	10,000	10,000	10,000
420	420	420	420	420	210	615	6217	Mobile Phones	420	420	420	420
9,396	14,656	18,677	19,500	19,500	3,048	620	6312	Maint/Repair Buildings / Facilities	30,000	30,000	30,000	30,000
2,348	2,493	2,015	3,500	3,500	858	620	6313	Maint/Repair Other Equipment	4,000	4,000	4,000	4,000
166	172	48	-	24	24	640	6710	Public Relations & Promotions	1,200	1,200	1,200	1,200
3,906	5,052	3,700	4,400	4,400	1,610	645	6711	Printing & Binding	4,400	4,400	4,400	4,400
2,544	2,564	2,279	2,800	2,800	1,128	650	6810	Postage	2,800	2,800	2,800	2,800
4,910	5,450	5,330	4,500	4,500	2,572	650	6811	Interest Expense/Penalty/Fees	5,000	5,000	5,000	5,000
1,098	231	220	100	100	43	650	6817/18	Cash Over/ Short	100	100	100	100
31,729	30,244	32,110	27,000	27,000	9,942	655	6910	Fitness Contractual Services	27,000	27,000	27,000	27,000
10,584	9,801	8,489	10,000	10,000	6,253	655	6914	Performing Arts/Dance Cont Svc	10,000	10,000	10,000	10,000
324	564	370	500	500	186	655	6918	Arts Instructors	500	500	500	500
21,434	24,110	23,515	24,000	24,000	8,990	655	6922	Gen Sports & Leagues Cont Svc	24,000	24,000	24,000	24,000
-	-		500	500	-	655	6930	Day Camp Contractual	1,800	1,800	1,800	1,800
4,824	7,182	18,918	21,500	21,500	-	655	6934	Swim Program Contractual Svc	28,000	28,000	28,000	28,000
3,875	3,646	2,335	4,000	4,000	-	655	6938	Special Event Contractual Svc	4,000	4,000	4,000	4,000
-	-		1,000	400	36	655	6942	Day Trip Contractual Services	1,000	1,000	1,000	1,000
10,270	13,742	10,687	12,000	12,000	5,795	655	6946	YTP/WSP Contractual Services	12,000	12,000	12,000	12,000
180,060	194,271	210,412	222,069	221,469	69,702			Total Contractual	244,145	254,145	254,145	254,145
405	-		250	250	-	705	7010	Uniform/Clothing	300	300	300	300
1,134	1,463	954	1,200	1,200	752	710	7110	Office Supplies	1,600	1,600	1,600	1,600
-	2,113	-	450	450	91	710	7112	Photographic Supplies	450	450	450	450
64	169	50	100	100		715	7210	Household Supplies	100	100	100	100
3,454	4,051	4,253	4,000	4,000	1,206	715	7211	Janitorial Supplies	4,000	4,000	4,000	4,000
2,252	5,704	3,938	4,500	4,500	3,840	715	7213	General Maint. Supplies	5,000	5,000	5,000	5,000
-	571	91	200	200	30	725	7411	Small Tools & Equipment	500	500	500	500
119	-		150	150	16	735	7611	Medical Supplies	150	150	150	150
8	-		500	500		740	7713	Other Supplies	500	500	500	500
5,979	6,715	4,828	6,000	6,000	748	740	7717	Consignment Expense	6,000	6,000	6,000	6,000
5,470	5,836	7,215	-	-	1,582	740	7719	Other supplies - Friends/Animals				
-	-		6,000	6,000	-	740	7720	Other Supplies- The Alternative*	6,400	6,400	6,400	6,400
135	63	58	300	300	156	745	7905	Recreation Supplies	900	900	900	900
253	16	984	500	500	130	745	7910	Fitness Supplies	500	500	500	500
750	583		1,100	1,100	1,022	745	7914	Performing Arts/Dance Supplies	1,400	1,400	1,400	1,400
90	24	63	200	200		745	7918	Arts Supplies	200	200	200	200
1,736	574	2,862	4,000	4,000	38	745	7922	Gen. Sports & League Supplies	4,000	4,000	4,000	4,000
16	-	11	50	50		745	7926	Club Supplies	50	50	50	50
5,333	4,482	4,810	3,000	3,000	1,945	745	7930	Day Camp Supplies	5,300	5,300	5,300	5,300
-	-	2,776	4,000	4,000	351	745	7934	Swim Program Supplies	4,000	4,000	4,000	4,000
3,910	2,506	4,072	3,000	3,000	2,870	745	7938	Special Event Supplies	3,000	3,000	3,000	3,000
2,279	2,608	344	1,500	2,100	1,991	745	7942	Day Trip Supplies	1,100	1,100	1,100	1,100
5,347	2,652	3,726	5,000	5,000	1,316	745	7946	YTP/WSP Supplies	5,000	5,000	5,000	5,000
-	-		1,400	1,400	-	745	7950	Summer Concert	1,400	1,400	1,400	1,400
38,734	41,130	41,036	47,400	48,000	18,086			Total Commodities	51,850	51,850	51,850	51,850
-	-		-			805	8016	Architectual Svcs-Whitecliff	-	-	-	-
-	7,000		-			805	8020	Park Improvements	40,000	40,000	23,000	23,000
-	-	5,572	-			825	8410	Furniture	-	-	-	-
1,750	4,850	2,139	7,200	7,200	4,150	825	8460	Fitness Equipment	6,000	6,000	6,000	6,000
1,750	11,850	7,711	7,200	7,200	4,150			Total Capital	46,000	46,000	29,000	29,000
566,876	607,732	630,155	659,322	659,322	270,412			Total Expenditures- Parks & Rec.	758,322	768,322	714,043	714,043

*Moved from General Fund Police Department

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD			AQUATIC CENTER	Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014			23-50-091-XXX-XXXX	2015			
-	-	-	-	-	-	505	5011	Wages, Non-Exempt Employees	-	-	-	-
26,198	26,430	24,190	29,000	29,000	9,731	505	5014	Wages, Seasonal Employees	30,000	30,000	30,000	30,000
(94)	657	650	992	992	228	510	5116	Workers' Compensation Insurance	1,074	1,074	1,074	1,074
1,624	1,639	1,500	1,798	1,798	604	515	5210	FICA Taxes	1,798	1,798	1,798	1,798
380	383	351	421	421	141	515	5211	Medicare Taxes	435	435	435	435
28,108	29,109	26,690	32,210	32,211	10,704			Total Personnel	33,307	33,307	33,307	33,307
198,403	207,317	198,921	215,444	215,756	136,303		6115	Other Professional Services	227,300	227,300	227,300	227,300
30,135	30,717	34,729	32,000	32,000	3,772	615	6210	Electric	32,000	32,000	32,000	32,000
13,100	14,857	10,686	14,000	14,000	2,613	615	6212	Sewer	14,000	14,000	14,000	14,000
17,706	20,328	22,686	18,000	18,000	4,140	615	6213	Water	20,000	20,000	20,000	20,000
-	-		-			615	6217	Telephone				
28,414	29,642	21,400	12,000	12,000	3,917	620	6312	Maint/Repair Buildings / Facilities	28,000	28,000	28,000	28,000
-	1,175	480	500	500	500	620	6313	Maint/Repair Other Equipment	2,000	2,000	2,000	2,000
-	-	133	900	900		620	6317	Maint/Repair Grounds	900	900	900	900
840	840	840	1,000	1,000		630	6452	Other Rentals/Leases	1,000	1,000	1,000	1,000
800	182	844	900	738	1,036	645	6711	Printing & Binding	1,200	1,200	1,200	1,200
(29)	(157)	(14)	100	100	(86)	650	6817	Cash Over/Short	100	100	100	100
4,497	4,989	5,080	5,000	5,000	783	655	6995	Swim & Dive Officials	5,500	5,500	5,500	5,500
293,866	309,890	295,765	299,844	299,994	152,978			Total Contractual	332,000	332,000	332,000	332,000
375	493	264	400	400	375	705	7010	Uniform/Clothing	400	400	400	400
160	394	116	200	200		710	7110	Office Supplies	200	200	200	200
-	-	112	-			710	7112	Photographic Supplies	150	150	150	150
-	-		-			715	7212	Building Maint. Supplies				
3,381	5,171	3,315	5,000	5,000	4,481	715	7213	General Maint. Supplies	5,000	5,000	5,000	5,000
-	-	-	-			725	7412	Equipment Parts				
679	202	692	1,000	1,000	80	740	7713	Other Supplies	1,000	1,000	1,000	1,000
5,045	4,593	3,943	5,500	5,500	3,719	745	7718	Swim & Dive Supplies	7,500	7,500	7,500	7,500
23,109	21,738	18,214	26,500	26,500	9,440	745	7950	Concession Supplies	26,500	26,500	26,500	26,500
32,748	32,591	26,656	38,600	38,600	18,095			Total Commodities	40,750	40,750	40,750	40,750
1,287	6,737	16,743	27,500	27,350	16,689	825	8470	Pool Equipment	25,000	25,000	25,000	25,000
1,287	6,737	16,743	27,500	27,350	16,689			Total Capital	25,000	25,000	25,000	25,000
356,009	378,328	365,854	398,154	398,155	198,466			Total Expenditures- Aquatic Center	431,057	431,057	431,057	431,057

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD	SAPPINGTON HOUSE CAMPUS			Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014	23-50-092-XXX-XXXX			2015			
-	-	-	-	-	-	510	5110	Health Insurance	-	-	-	-
-	-	-	-	-	-	510	5111	Dental Insurance	-	-	-	-
-	-	-	-	-	-	510	5115	Retirement Plan	-	-	-	-
-	-	-	-	-	-			**Total Personnel**	-	-	-	-
1,200	1,200	800	-			610	6115	Other Professional Services				
8,598	6,958	12,337	8,600	8,600	5,920	615	6210	Electric	12,000	12,000	12,000	12,000
2,250	1,747	3,149	2,300	2,300	1,690	615	6211	Natural Gas	3,200	3,200	3,200	3,200
2,624	2,864	3,755	2,900	2,900	694	615	6212	Sewer	3,700	3,700	3,700	3,700
2,619	2,782	3,781	2,700	2,700	1,354	615	6213	Water	3,700	3,700	3,700	3,700
598	-		1,500	1,500		615	6215	Telephone	1,500	1,500	1,500	1,500
3,128	1,860	4,619	4,000	4,000	621	620	6312	Maint/Repair Buildings / Facilities	6,000	6,000	6,000	6,000
523	153	60	400	400		620	6313	Maint/Repair Other Equipment	400	400	400	400
235	-		400	400		620	6317	Maint/Repair Grounds	5,000	5,000	5,000	5,000
21,975	17,563	28,701	22,800	22,800	10,279			**Total Contractual**	35,500	35,500	35,500	35,500
-	105		100	100		715	7211	Janitorial Supplies	100	100	100	100
1,012	1,242	2,333	900	900	201	715	7212	Building Maint. Supplies	900	900	900	900
1,012	1,346	2,333	1,000	1,000	201			**Total Commodities**	1,000	1,000	1,000	1,000
22,987	18,910	31,034	23,800	23,800	10,480			**Total Expenditures- Historic Fac.**	36,500	36,500	36,500	36,500

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Account Description	Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD	TRANSFER OUT	Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014	23-00-000-000-8000	2015			
-	-	450,000	444,000	444,000	222,000	000 8000 Transfer Out	383,000	383,000	383,000	383,000
-	-	450,000	444,000	444,000	222,000	**Total Other Financing Uses**	383,000	383,000	383,000	383,000

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Amended 2014	BUDGET Amended 2014	JUNE YTD 2014			Account Description DEBT SERVICE * 23-99-999-XXX-XXXX	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
984,118	-	-	-	-	-	999	9000	Principal	-	-	-	-
77,980	-	-	-	-	-	999	9001	Interest	-	-	-	-
1,062,098	-	-	-	-	-			**Total Debt Service**	-	-	-	-
1,062,098	-	-	-	-	-			**Total Expenditures- Debt Service**	-	-	-	-

Overview

The activities associated with the acquisition and maintenance of capital improvements are recorded in the Capital Improvement Fund. Capital Improvement Fund revenues are generated largely by sales tax and grants and will be used to fund expenditures incurred by the following departments and divisions in 2015:

- Department of Administration
    - City Administrator
        - General services
        - Management Information Systems (MIS)

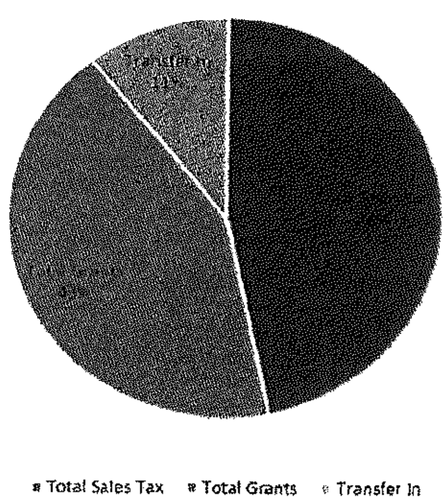
- Department of Public Works
    - Public Works
        - Maintenance

- Department of Public Safety
    - Police
    - Fire

Analysis of Revenue Sources

The Capital Improvement Fund is expected to realize revenues of $2,121,000 during 2015. These revenues are comprised of sales tax, miscellaneous revenue and grants. The following graph depicts the breakdown of revenues by source:

CAPITAL IMPROVEMENT FUND REVENUES



Sales taxes

Approximately 46 percent of Capital Improvement Fund revenues are expected to be generated by the ½-cent Capital Improvement sales tax in 2015. Crestwood voters approved a 15-year extension of this tax in August 2002. The City has budgeted revenues of approximately $1.1 million in sales tax revenues for 2015.

Grants

Approximately 43 percent of the Capital Improvement Fund revenues are expected to come from a grant for reconstruction in the Spellman Avenue Phase II project.. The City has budgeted approximately $1,008,000 for 2015.

Other

The remaining 11 percent of 2015 Capital Improvement Fund revenues are comprised of Interest Income, sale of capital property, and a transfer in from the Parks and Stormwater Fund to repay a loan to pay off the Aquatic Center. The City is expected to receive $252,000 in transfer, $10,000 in sale of property and $1,000 in Investment income.

City of Crestwood, Missouri
Capital Improvement Fund Revenues
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014	SEPT YTD 2014			CAPITAL IMPROVEMENT FUND REVENUES	Finance Projections 2015	City Adm. Recom 2015	Ways & Means Approved 2015	BOA Approved 2015
1,061,741	1,017,560	1,071,138	1,070,000	1,070,000	539,072	819,541	405	4012	Half-Cent Sales Tax	1,102,000	1,102,000	1,102,000	1,102,000
1,061,741	1,017,560	1,071,138	1,070,000	1,070,000	539,072	819,541			**Total Sales Tax**	1,102,000	1,102,000	1,102,000	1,102,000
987	946	586	1,250	1,250	402	502	465	4710	Interest Income	1,000	1,000	1,000	1,000
987	946	586	1,250	1,250	402	502			**Total Interest**	1,000	1,000	1,000	1,000
-	-	-					470	4750	Miscellaneous Revenue				
-	-	-					470	4751	MODOT				
-	11,873	32,298		15,000	6,688	6,927	470	4756	Sale of Property	10,000	10,000	10,000	10,000
-	11,873	32,298	-	15,000	6,688	6,927			**Total Miscellaneous Revenue**	10,000	10,000	10,000	10,000
496,818	1,132,805	81,254	2,116,993	2,116,993	453,812	453,812	480	4812	Grant Revenue- Street Recon.	1,008,000	1,008,000	1,008,000	808,000
-	-						480	4811	Grant Revenue - Police				
-	-	342,000					480	4810	Grant Revenue - Fire				
							480	4815	Grant Revenue - Parks				
496,818	1,132,805	423,254	2,116,993	2,116,993	453,812	453,812			**Total Grants**	1,008,000	1,008,000	1,008,000	808,000
1,559,546	2,163,184	1,527,275	3,188,243	3,203,243	999,973	1,280,782			**TOTAL REVENUES- CAPITAL IMPROVEMENT FUND**	2,121,000	2,121,000	2,121,000	1,921,000
							001	8000	Transfer In	252,000	252,000	252,000	252,000
-	48,000		300,000	300,000	150,000	-	000	8000	Transfer In				
1,559,546	2,211,184	1,527,275	3,488,243	3,503,243	1,149,973	1,280,782			**TOTAL REVENUES AND TRANSFERS- CAPITAL IMPROVEMENT FUND**	2,373,000	2,373,000	2,373,000	2,173,000

City of Crestwood, Missouri
Capital Improvement Fund Expenditures- Summary
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Department and Division	Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD		Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014		2015			
						ADMINISTRATION				
						General Services				
38,750	-	-	-	-	-	Contractual Services	-	-	-	-
-	-	-	-	-	-	Capital	-	-	-	-
38,750	-	-	-	-	-	Sub-Total	-	-	-	-
						Management Information Systems (MIS)				
52,351	98,349	43,663	66,500	66,500	13,437	Capital	82,000	82,000	82,000	82,000
52,351	98,349	43,663	66,500	66,500	13,437	Sub-Total	82,000	82,000	82,000	82,000
91,101	98,349	43,663	66,500	66,500	13,437	Total Expenditures- Administration	82,000	82,000	82,000	82,000
						PUBLIC WORKS				
						Public Works- General				
-	-	-	200,000	-	-	Capital	120,000	400,000	300,000	300,000
-	-	-	200,000	-	-	Sub-Total	120,000	400,000	300,000	300,000
						Public Works- Maintenance				
-	-	-	-	-	-	Personnel Services	-	-	-	-
653,486	877,090	671,097	3,710,474	3,710,474	545,413	Contractual Services	2,065,000	2,065,000	2,065,000	1,815,000
39,018	5,095	22,112	-	-	-	Commodities	-	-	-	-
64,356	120,031	33,983	-	23,157	-	Capital	288,000	288,000	288,000	240,000
756,861	1,002,215	727,192	3,710,474	3,733,631	545,413	Sub-Total	2,353,000	2,353,000	2,353,000	2,055,000
756,861	1,002,215	727,192	3,910,474	3,733,631	545,413	Total Expenditures- Public Works	2,473,000	2,753,000	2,653,000	2,355,000
						PARKS & RECREATION				
						Parks				
287,822	-	-	-	-	-	Capital	-	-	-	-
287,822	-	-	-	-	-	Sub-Total	-	-	-	-
						PUBLIC SAFETY				
						Police				
-	3,300	10,370	-	-	-	Contractual Services	-	-	-	-
92,054	17,753	7,558	54,300	120,550	100,183	Capital	76,000	76,000	76,000	76,000
92,054	21,053	17,929	54,300	120,550	100,183	Sub-Total	76,000	76,000	76,000	76,000
						Fire				
-	-	-	-	-	-	Contractual Services	25,000	25,000	25,000	25,000
-	28,324	631,458	-	-	-	Capital	41,000	41,000	34,500	34,500
-	28,324	631,458	-	-	-	Sub-Total	66,000	66,000	59,500	59,500
92,054	49,376	649,387	54,300	120,550	100,183	Total Expenditures- Public Safety	142,000	142,000	135,500	135,500
						DEBT SERVICE				
						Debt Serice				
						Sub-Total				
						SUMMARY				
-	-	-	-	-	-	Total Personnel				
692,236	880,389	681,467	3,710,474	3,710,474	545,413	Total Contractual	2,577,000	2,577,000	2,090,000	1,840,000
39,018	5,095	22,112	-	-	-	Total Commodities	-	-	-	-
496,582	264,457	716,662	120,800	210,207	113,620	Total Capital	607,000	887,000	780,500	732,500
-	-	-	-	-	-	Total Debt Service	-	-	-	-
1,227,837	**1,149,941**	**1,420,242**	**3,831,274**	**3,920,681**	**659,032**	**TOTAL EXPENDITURES- CAPITAL IMPROVEMENT FUND**	**3,184,000**	**3,464,000**	**2,870,500**	**2,572,500**
736,962	300,000	-	-	-	-	Transfers Out	-	-	-	-
1,964,800	**1,449,941**	**1,420,242**	**3,831,274**	**3,920,681**	**659,032**	**TOTAL EXPENDITURES AND TRANSFERS OUT- CAPITAL IMPROVEMENT FUND**	**3,184,000**	**3,464,000**	**2,870,500**	**2,572,500**

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD	GENERAL SERVICES			Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014	21-25-041-XXX-XXXX			2015			
-	-		-	-	-	650	6811	Interest Expense/Penalty/Fees	-	-	-	-
38,750	-		-	-	-	610	6116	Litigation Settlement	-	-	-	-
-	-		-	-	-	610	6120	Accelerated TIF Payment- T1	-	-	-	-
38,750	-		-	-	-			Total Contractual	-	-	-	-
-	-		-	-	-	820	8315	Carpet Replacement	-	-	-	-
-	-		-	-	-	820	8314	Financial Software	-	-	-	-
-	-		-	-	-			Total Capital	-	-	-	-
38,750	-		-	-	-			Total Expenditures - General Services	-	-	-	-

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD	MANAGEMENT INFORMATION SYSTEMS (MIS)			Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014	21-25-042-XXX-XXXX			2015			
17,088	22,830	12,779	31,000	31,000	12,001	820	8310	Computer Parts & Equip	50,000	50,000	50,000	50,000
9,911	9,190	13,472	4,000	4,000		820	8312	Network Maintenance				
25,352	24,245	15,652	30,000	30,000	1,436	820	8313	Software Licensing	30,000	30,000	30,000	30,000
-	-	260	-			820	8314	Telephone System				
-	42,084	1,501	1,500	1,500		820	8315	Printers/Copiers	2,000	2,000	2,000	2,000
52,351	98,349	43,663	66,500	66,500	13,437			Total Expenditures - MIS	82,000	82,000	82,000	82,000

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Account Description	Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD	General PUBLIC WORKS	Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014	21-35-060-XXX-XXXX	2015			
-	-	-	200,000	-	-	805 8011 Building and Improvements	400,000	400,000	300,000	300,000
			-	-	-	810 8110 Motor Vehicles				
-	-			-	-	815 8211 Heavy Equipment		-	-	-
-	-	-	200,000	-	-	**Total Capital**	400,000	400,000	300,000	300,000
-	-	-	200,000	-	-	**Total Expenditures - PW General**	400,000	400,000	300,000	300,000

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET 2014 Adopted	BUDGET 2014 Amended	JUNE YTD 2014			Account Description PUBLIC WORKS MAINTENANCE 21-35-062-XXX-XXXX	2015 Department Request	2015 City Adm. Recommended	2015 Ways & Means Approved	2015 BOA Approved
-	-	-	-	-	-	505	5011	Wages, Non-Exempt Employees	-	-	-	-
-	-	-	-	-	-	505	5015	Overtime Wages	-	-	-	-
-	-	-	-	-	-	510	5110	Health Insurance	-	-	-	-
-	-	-	-	-	-	510	5111	Dental Insurance	-	-	-	-
-	-	-	-	-	-	510	5112	Life/AD&D/LTD Insurance	-	-	-	-
-	-	-	-	-	-	510	5114	Employee Assistance Program	-	-	-	-
-	-	-	-	-	-	510	5115	Retirement Plan	-	-	-	-
-	-	-	-	-	-	510	5116	Workers' Compensation Insurance	-	-	-	-
-	-	-	-	-	-	515	5210	FICA Taxes	-	-	-	-
-	-	-	-	-	-	515	5211	Medicare Taxes	-	-	-	-
-	-	-	-	-	-			**Total Personnel**	-	-	-	-
171,585	129,861	94,794	108,296	108,296	35,224	610	6115	Other Professional Services	60,000	60,000	60,000	60,000
-	-	28,630	2,991,178	2,991,178	510,189	612	6152	Street Reconstruction	1,415,000	1,415,000	1,415,000	1,165,000
-	-		-			612	6154	Contracted Slab Replacement				
457,035	692,948	547,672	561,000	561,000	-	612	6155	Mill & Overlay	540,000	540,000	540,000	540,000
-	-		-			612	6156	Microsurfacing				
-	-		50,000	50,000		612	6157	Pavement Preservation	50,000	50,000	50,000	50,000
-	9,000		-			612	6170	Sidewalk Construction				
-	-		-			615	6214	Street Lighting				
24,866	45,280		-			620	6312	Maint/Repair Buildings	-	-	-	-
-	-		-			620	6315	Solid Waste Disposal	-	-	-	-
653,486	877,090	671,097	3,710,474	3,710,474	545,413			**Total Contractual**	2,065,000	2,065,000	2,065,000	1,815,000
22,618	2,500	14,603	-			730	7510	Concrete				
8,523	-		-			730	7511	Asphalt				
4,276	627	1,697	-			730	7512	Rock				
-	-		-			730	7513	Salt				
-	-		-			730	7514	Crack Sealant				
-	-		-			730	7516	Signs				
1,507	1,967	5,812	-			730	7518	Street Supplies				
2,096	-		-			740	7711	Agricultural Supplies (Sod & Dirt)				
39,018	5,095	22,112	-	-	-			**Total Commodities**	-	-	-	-
-	-	-	-	-	-	805	8011	Building and Improvements			-	-
64,356	114,331		-	23,157	-	810	8110	Motor Vehicles	240,000	240,000	240,000	240,000
-	5,700	33,983	-		-	815	8211	Heavy Equipment	48,000	48,000	48,000	-
64,356	120,031	33,983	-	23,157	-			**Total Capital**	288,000	288,000	288,000	240,000
766,861	1,002,215	727,192	3,710,474	3,733,631	545,413			**Total Expenditures - PW Maint**	2,353,000	2,353,000	2,353,000	2,055,000

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014			Account Description PARKS 21-50-080-XXX-XXX	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
287,822	-	-	-	-	-	805	8020	Park Improvements	-	-	-	-
-	-	-	-	-	-	830	8211	Other Equipment and Machinery	-	-	-	-
287,822	-	-	-	-	-			Total Expenditures - Parks	-	-	-	-

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014			Account Description POLICE 21-40-070-XXX-XXXX	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
-	-	155	-	-	-	610	6115	Other Professional Services	-			
-	3,300	10,215				620	6312	Maint/Repair Buildings	-			
-	-	-	-	-	-	630	6414	Radio Equipment Lease/Purchase	-			
-	-	-	-	-	-	650	6811	Interest Expense	-			
-	3,300	10,370	-	-	-			**Total Contractual**	-	-	-	-
17,328	2,057	2,899				805	8020	Improvements	1,000	1,000	1,000	1,000
45,392	-	-	50,000	101,250	99,674	810	8111	Motor Vehicles	55,650	55,650	55,650	55,650
29,334	15,696	4,660	4,300	19,300	509	830	8211	Other Equipment and Machinery	19,350	19,350	19,350	19,350
92,054	17,753	7,558	54,300	120,550	100,183			**Total Capital**	76,000	76,000	76,000	76,000
92,054	21,053	17,929	54,300	120,550	100,183			**Total Expenditures - Police**	76,000	76,000	76,000	76,000

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL 2011	ACTUAL 2012	ACTUAL 2013	BUDGET Adopted 2014	BUDGET Amended 2014	JUNE YTD 2014			Account Description FIRE 21-45-080-XXX-XXXX	Department Request 2015	City Adm. Recommended 2015	Ways & Means Approved 2015	BOA Approved 2015
-	-	-	-	-	-	610	6115	Other Professional Services	-	-	-	-
-	-	-	-	-	-	620	6312	Maint/Repair Buildings	25,000	25,000	25,000	25,000
-	-	-	-	-	-	630	6414	Radio Equipment Lease/Purchase	-	-	-	-
-	-	-	-	-	-	650	6811	Interest Expense	-	-	-	-
-	-	-	-	-	-			**Total Contractual**	25,000	25,000	25,000	25,000
-	-	631,458	-	-	-	810	8111	Motor Vehicles	37,000	37,000	30,500	30,500
-	-	-	-	-	-	810	8120	Capital Outlay Expense	4,000	4,000	4,000	4,000
-	28,324	-	-	-	-	830	8211	Other Equipment and Machinery	-	-	-	-
-	28,324	631,458	-	-	-			**Total Capital**	41,000	41,000	34,500	34,500
-	28,324	631,458	-	-	-			**Total Expenditures- Fire**	66,000	66,000	59,500	59,500

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD	TRANSFER			Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014	21-00-000-000-8000			2015			
736,962	300,000	-	-	-	-	000	8000	Transfer Out	-	-	-	-
736,962	300,000	-	-	-	-			**Total Other Financing Uses**	-	-	-	-

Overview

The activities associated with certain repairs to defective sewer lateral lines are recorded in the Sewer Lateral Fund. Crestwood voters adopted a maximum annual fee of $28 to pay for certain repairs to defective sewer lateral lines. This fee is levied in connection with property taxes collected by St. Louis County. Sewer Lateral fees and investment earnings make up 100 percent of this fund's revenues.

The sewer lateral policy, which was amended by the Board of Aldermen in 2005 and 2007, states that the owner of a single family home, a duplex, or an apartment complex containing not more than six dwelling units may recover one hundred percent of the authorized cost in repairing defective sewer lateral lines serving the property.

If a sewer lateral is causing a sinkhole, if a property owner has had to have his/her sewer lateral line cabled three or more times in a 12-month period, or if a sewer lateral line is blocked and cannot be opened by a plumber hired by the property owner, then the City will hire its contractor to cable and televise the sewer lateral line. If it is determined that a break has occurred, the portion of the line damaged will be repaired using the sewer lateral fund. The corrective work is limited to excavation, repair or replacement of the defective portion of the line, installation of clean-out, backfilling, and site restoration.

City of Crestwood, Missouri
Sewer Lateral Fund Revenues
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE				Finance	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD			SEWER LATERAL FUND REVENUES	Projections	Recommended	Approved	Approved
2011	2012	2013	2014		2014				2015			
137,526	139,342	137,401	140,000	140,000	44,760	415	4032	Sewer Lateral Fees	140,000	140,000	140,000	140,000
137,526	139,342	137,401	140,000	140,000	44,760				140,000	140,000	140,000	140,000
156	116	70	100	100	45	465	4711	Interest Income	100	100	100	100
156	116	70	100	100	45			**Total Interest**	100	100	100	100
137,682	139,458	137,471	140,100	140,100	44,805			**TOTAL REVENUES- SEWER LATERAL FUND**	140,100	140,100	140,100	140,100

City of Crestwood, Missouri
Sewer Lateral Fund Expenditures
Budget for the Year Ending December 31, 2015

ACTUAL			BUDGET		JUNE			Account Description	Department	City Adm.	Ways & Means	BOA
			Adopted	Amended	YTD			SEWER LATERAL	Request	Recommended	Approved	Approved
2011	2012	2013	2014		2014			30-35-065-XXX-XXXX	2015			
125,912	140,464	137,471	140,000	165,000	47,134	610	6115	Other Professional Services	140,000	140,000	140,000	140,000
125,912	**140,464**	**137,471**	**140,000**	**165,000**	**47,134**			**Total Expenditures - General Services**	**140,000**	**140,000**	**140,000**	**140,000**

This section of the budget shows the projected revenues and expenditures for all three major funds over the next five years. Please note that the figures below are estimates only, and that actual revenues and expenditures in future years may vary substantially. The exception is capital items, which have been projected by Department Heads as shown in the attached capital plans.

General Fund							
	Audited 2013	Estimate 2014	Budget 2015	Estimate 2016	Estimate 2017	Estimate 2018	Estimate 2019
Revenues		7,951,211	7,856,200	8,048,964	8,246,677	8,449,470	8,657,479
Expenditures		7,907,718	8,261,780	8,359,373	8,408,046	8,507,017	8,607,285
Difference		43,493	-405,580	-310,409	-161,369	-57,547	50,194
Transfer			131,000				
December 31 Fund Balance	3,919,252	3,962,745	3,688,165	3,377,756	3,216,387	3,158,840	3,209,034

From 2015-2019, annual expenditures and revenues maintain relative stability in comparison to each other in the General Fund. The actions taken in 2013 to streamline the City government and find efficiencies is continuing to project into these years. Without the efficiencies created, there would have been larger deficits each year. As the City looks ahead and continues to align revenues and expenditures with the proper Fund, there could be growing deficits in the General Fund. Starting in 2015, the City must look to use cash reserves to meet the revenue deficit. Without an increase of property taxes or sales taxes and/or the infusion of other revenue, the City of Crestwood will have to take corrective action or continue to allow the use of cash reserves to meet expenditures each year. The Transfer In represent the repayment of the funds the General Fund transferred in prior years to the Park and Stormwater Fund for the Aquatic Center debt payments.

Capital Improvement Fund							
	Audited 2013	Estimate 2014	Budget 2015	Estimate 2016	Estimate 2017	Estimate 2018	Estimate 2019
Revenues		2,386,243	1,921,000	1,146,060	1,180,112	1,215,185	1,251,311
Expenditures		2,520,681	2,572,500	1,662,645	1,650,463	1,676,480	1,678,612
Difference		-134,438	-651,500	-516,585	-470,351	-461,294	-427,301
Transfer			252,000				
Reserve		89,857					
December 31 Fund Balance	1,540,111	1,315,816	821,816	305,231	-165,120	-626,415	-1,053,716

In each year the expenditures exceed revenues. In 2015, the large difference is due to the federally-funded Spellman Ave project. The City had previously approved the project

with the City expected to pay 20% of most expenses. With the realignment of revenues and expenditures to the proper fund, the deficits in the Capital Improvement Fund could decrease. The City has also started a program to address some of the major issues concerning the aging buildings which require extensive maintenance and upkeep, vehicles, some of which are nearly double their expected service live, and equipment which is in the same shape as the vehicles. These issues are of concern because, if not addressed, will continue to grow and cost the City more in the near future. The issues which had not been addressed in previous years, will draw down the Capital Improvement Fund. The Staff expects to address the most pressing issues each year. For expenditures to match revenue each year, revenue will have to increase, expenditures will need to be reduced or the Board of Aldermen will need to confirm the use of cash reserves to address Capital Improvement needs at that time.

Park and Stormwater Fund							
	Audited 2013	Estimate 2014	Budget 2015	Estimate 2016	Estimate 2017	Estimate 2018	Estimate 2019
Revenues		1,856,850	1,891,500	1,929,330	1,967,917	2,007,275	2,047,420
Expenditures		1,396,103	1,491,136	1,557,379	1,559,697	1,663,601	1,631,103
Difference		460,747	400,364	371,951	408,220	343,674	416,318
Transfer			383,000				
December 31 Fund Balance	685,322	1,146,069	1,163,433	1,535,384	1,943,604	2,287,278	2,703,596

In 2012, the Park and Stormwater Fund began repaying the General Fund and the Capital Improvement Fund for the money borrowed in 2010 and 2011. The funds were needed by the Park and Stormwater Fund to make the 2010 and 2011 Aquatic Center debt payments. This repayment will end in 2015, at which time all funds will then have been repaid. These repayments are represented in the Transfer Out line above.

Please be advised that no stormwater projects are included in this plan. Beginning in 2016, the City may be able to start to address stormwater projects and/or substantial capital park projects.

Conclusion

The five year plans detailed above result in the following total fund balance for the City of Crestwood:

Total All Funds							
	Audited 2013	Estimate 2014	Budget 2015	Estimate 2016	Estimate 2017	Estimate 2018	Estimate 2019
Total	6,367,894	6,647,839	5,896,723	5,441,780	5,218,379	5,043,312	5,082,623

The City's total fund balance remains relatively flat from 2015 thru 2019 due to the financial performance of the Capital Improvement Fund. The City will have an issue with a declining fund balance in the General Fund, if the Board decides to move the County Road Fund revenue to the Capital Improvement Fund. That shortfall will need to be addressed unless the Mayor and Board of Aldermen are willing to use cash reserves to balance the General Fund.

Overall, as the City moves forward with redevelopment of the Plaza and looks ahead to further redevelopment within the City, costs will be incurred while the preparations are made and the services are rendered which will allow the City to move forward. Once redevelopment is sufficiently underway, revenues could be generated from the redevelopment which could be used to meet the capital needs of the City and/or rebuild the City funds.

City of Crestwood, Missouri
General Fund Revenues
FIVE YEAR PLAN

		GENERAL FUND REVENUES	CY 2015 Estimate	CY 2016 Estimate	CY 2017 Estimate	CY 2018 Estimate	CY 2019 Estimate
405	4010	One-Cent General	2,440,000	2,513,200	2,588,696	2,666,254	2,746,241
405	4011	1/4-Cent Local Options	566,000	582,980	600,469	618,483	637,038
405	4014	1/4-Cent Fire Protection	639,000	656,170	677,915	698,253	719,200
405	4015	1/4-Cent TIF Fire Protection		-	-	-	-
		Total Sales Taxes	3,645,000	3,754,350	3,866,981	3,982,990	4,102,480
410	4020	Electric Franchise Fee	700,000	714,000	728,280	742,846	757,703
410	4021	Natural Gas Franchise Fee	330,000	336,600	343,332	350,199	357,203
410	4023	Telephone Franchise Fee	130,000	132,600	135,252	137,967	140,716
410	4024	Water Franchise Fee	120,000	122,400	124,848	127,345	129,892
410	4025	Cable Franchise Fee	60,000	61,200	62,424	63,672	64,946
410	4026	Wireless Franchise Fee	250,000	255,000	260,100	265,302	270,608
		Total Gross Receipts	1,590,000	1,621,800	1,654,236	1,687,321	1,721,067
415	4030	Real Estate Taxes	668,000	681,360	694,987	708,887	723,065
416	4036	Real Estate Taxes- Prop S		-	-	-	-
415	4031	Personal Property Taxes	83,000	84,660	86,353	88,080	89,842
415	4037	Personal Property Taxes- Prop S		-	-	-	-
415	4033	County Road Fund	285,000	290,700	296,514	302,444	308,493
415	4034	Penalty Surcharge	75,000	76,500	78,030	79,591	81,182
415	4035	Railroad/Utility Taxes	23,000	23,460	23,929	24,408	24,896
		Total Property Taxes	1,134,000	1,156,680	1,179,814	1,203,410	1,227,478
420	4110	Motor Fuel Tax	310,000	316,200	322,524	328,974	335,554
420	4111	Motor Vehicle Sales Tax	80,000	81,600	83,232	84,897	86,595
420	4112	Motor Vehicle Fee Increases	50,000	51,000	52,020	53,060	54,122
420	4113	Cigarette Tax	30,000	30,600	31,212	31,836	32,473
420	4114	Financial Institution Tax	700	714	728	743	758
		Total Intergovernmental Taxes	470,700	480,114	489,716	499,511	509,501
425	4210	Merchant Licenses	700,000	714,000	728,280	742,846	757,703
425	4211	Liquor Licenses	8,000	8,160	8,323	8,490	8,659
425	4212	Other Licenses	400	408	416	424	433
425	4224	Rental Inspections	25,000	25,500	26,010	26,530	27,061
425	4225	Permits & Inspections	22,000	22,440	22,889	23,347	23,814
425	4226	Sign Permits		-	-	-	-
425	4227	Right-of- Way & Demolition Permits		-	-	-	-
		Total Licenses and Permits	755,400	770,508	785,918	801,637	817,669
430	4250	Traffic Fines	180,000	183,600	187,272	191,017	194,838
430	4251	Traffic Court Cost	20,000	20,400	20,808	21,224	21,649
430	4252	Police Training Fund	3,500	3,570	3,641	3,714	3,789
430	4253	Miscellaneous Fines	6,500	6,630	6,763	6,898	7,036
430	4254	Police Reports	500	510	520	531	541
430	4255	Bond Forfeitures	7,500	7,650	7,803	7,959	8,118
430	4256	Crime Victims' Compensation	600	612	624	637	649
430	4257	Miscellaneous Court-Restitution					
		Total Fines and Court Cost	218,600	222,972	227,431	231,980	236,620
465	4710	Interest	500	500	500	500	500
		Total Interest	500	500	500	500	500
470	4700	Donations	1,000	-	-	-	-
470	4702	POST	1,000	1,020	1,040	1,061	1,082
470	4710	Economic Development Adm Reimb		1,020	1,040	1,061	1,082
470	4749	Alternative		-	-	-	-
470	4750	Other Revenue	25,000	25,000	25,000	25,000	25,000
470	4751	Trash Bags	13,000	13,000	13,000	13,000	13,000
470	4752	Rental Property Income		-	-	-	-
470	4753	Sale of Property		-	-	-	-
470	4755	Refund from Insurance Pool		-	-	-	-
470	4756	Sale of Property					
		Total Other Revenue	40,000	40,040	40,081	40,122	40,165
475	4757	TDD-Big Bend Crossing		-	-	-	-
475	4758	TDD-Crestwood Point		-	-	-	-
475	4759	Glenwood Watson TDD		-	-	-	-
475	4760	TIF admin Fees		-	-	-	-
475	4761	Crestwood Point CID		-	-	-	-
475	4762	Crestwood Market CID		-	-	-	-
475	4809	PD Training-MO		-	-	-	-
475	4810	Revenue Grants-PD		-	-	-	-
475	4811	60th Anniversary		-	-	-	-
475	4812	City Store		-	-	-	-
		Total Economic Development Fees	-	-	-	-	-
480	4810	FD Grant Income	1,000	1,000	1,000	1,000	1,000
480	4800	Grant- Police Department	1,000	1,000	1,000	1,000	1,000
		Grant - Streets					
		Total Grants	2,000	2,000	2,000	2,000	2,000
		TOTAL REVENUES- GENERAL FUND	7,856,200	8,048,964	8,246,677	8,449,470	8,657,479
000	8000	Transfer In	131,000	-	-	-	-
		TOTAL REVENUES AND TRANSFERS- GENERAL FUND	7,987,200	8,048,964	8,246,677	8,449,470	8,657,479

City of Crestwood, Missouri
General Fund Expenditures
FIVE YEAR PLAN

Department and Division	2015 Estimate	2016 Estimate	2017 Estimate	2018 Estimate	2019 Estimate
ELECTED OFFICIALS					
Mayor					
Personnel Services	9,075	9,075	9,075	9,075	9,075
Contractual Services	3,500	3,500	3,500	3,500	3,500
Commodities	-	-	-	-	-
Sub-Total	12,575	12,575	12,575	12,575	12,575
Board of Aldermen					
Personnel Services	36,270	36,270	36,270	36,270	36,270
Contractual Services	1,000	1,000	1,000	1,000	1,000
Commodities	-	-	-	-	-
Sub-Total	37,270	37,270	37,270	37,270	37,270
ADMINISTRATION					
City Administrator					
Personnel Services	258,160	263,323	268,590	273,962	279,441
Contractual Services	9,500	9,690	9,884	10,081	10,283
Commodities	250	255	260	265	271
Sub-Total	267,910	273,268	278,734	284,308	289,995
General Services					
Personnel Services	140,685	143,498	146,368	149,296	152,282
Contractual Services	368,000	375,360	382,867	390,525	398,335
Commodities	18,000	18,360	18,727	19,102	19,484
Sub-Total	526,685	537,218	547,963	558,922	570,100
Management Information Systems (MIS)					
Personnel Services	-	-	-	-	-
Contractual Services	82,700	84,354	86,041	87,762	89,517
Commodities	47,650	48,603	49,575	50,567	51,578
Sub-Total	130,350	132,957	135,616	138,328	141,095
Finance					
Personnel Services	127,494	130,044	132,645	135,298	138,003
Contractual Services	1,500	1,530	1,561	1,592	1,624
Commodities	200	204	208	212	216
Sub-Total	129,194	131,778	134,413	137,102	139,844
Municipal Court					
Personnel Services	59,576	60,768	61,983	63,223	64,487
Contractual Services	39,550	40,341	41,148	41,971	42,810
Commodities	250	255	260	265	271
Sub-Total	99,376	101,364	103,391	105,459	107,568
City Clerk					
Personnel Services	187,068	190,810	194,626	198,518	202,489
Contractual Services	13,200	13,464	13,733	14,008	14,288
Commodities	800	816	832	849	866
Sub-Total	201,068	205,090	209,191	213,375	217,643
Total Expenditures- Elected Officials/Adm.	1,404,428	1,431,520	1,459,153	1,487,339	1,516,089

City of Crestwood, Missouri
General Fund Expenditures
FIVE YEAR PLAN

Department and Division	2015 Estimate	2016 Estimate	2017 Estimate	2018 Estimate	2019 Estimate
PUBLIC WORKS					
Public Works Facilities and Code Enf					
Personnel Services	181,925	183,745	185,582	187,438	189,312
Contractual Services	216,000	218,160	220,342	222,545	224,770
Commodities	14,100	14,241	14,383	14,527	14,673
Sub-Total	412,025	416,146	420,307	424,510	428,755
Public Works- Administration					
Personnel Services	248,204	250,686	253,193	255,725	258,282
Contractual Services	61,119	62,341	13,588	13,860	14,137
Commodities	1,200	1,212	1,224	1,236	1,249
Sub-Total	310,523	314,240	268,005	270,821	273,668
Public Works- Street Maintenance					
Personnel Services	363,321	366,954	370,624	374,330	378,073
Contractual Services	34,900	35,249	35,601	35,958	36,317
Commodities	117,300	118,473	119,658	120,854	122,063
Sub-Total	515,521	520,676	525,883	531,142	536,453
Public Works- Fleet Management					
Personnel Services	74,081	74,822	75,570	76,326	77,089
Contractual Services	35,600	36,312	37,038	37,779	38,535
Commodities	75,700	77,214	78,758	80,333	81,940
Sub-Total	185,381	188,348	191,367	194,438	197,564
Total Expenditures- Public Works	1,423,451	1,439,410	1,405,562	1,420,912	1,436,441
PUBLIC SAFETY					
Police					
Personnel Services	2,517,594	2,542,770	2,568,198	2,593,880	2,619,818
Contractual Services	172,918	174,647	176,394	178,158	179,939
Commodities	74,500	75,245	75,997	76,757	77,525
Capital Outlay	-	-	-	-	-
Sub-Total	2,765,012	2,792,662	2,820,589	2,848,795	2,877,283
Fire					
Personnel Services	2,057,254	2,077,827	2,098,605	2,119,591	2,140,787
Contractual Services	570,935	576,644	582,411	588,235	594,117
Commodities	40,700	41,107	41,518	41,933	42,353
Capital Outlay	-	-	-	-	-
Sub-Total	2,668,889	2,695,578	2,722,534	2,749,759	2,777,257
Total Expenditures- Public Safety	5,433,901	5,488,240	5,543,122	5,598,554	5,654,539
DEBT SERVICE					
Debt Service	-	-	-	-	-
Sub-Total	-	-	-	-	-
SUMMARY					
Total Personnel	6,260,708	6,330,591	6,401,328	6,472,930	6,545,409
Merit Pay Increase (Maximum 1%)	-				
Total Contractual	1,610,422	1,632,593	1,605,108	1,626,972	1,649,173
Total Comodities	390,650	395,985	401,402	406,902	412,487
Total Capital	-	204	208	212	216
Total Debt Service	-	-	-	-	-
TOTAL EXPENDITURES- GENERAL FUND	8,261,780	8,359,373	8,408,046	8,507,017	8,607,285
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS OUT - GENERAL FUND	8,261,780	8,359,373	8,408,046	8,507,017	8,607,285

City of Crestwood, Missouri
Capital Improvement Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2015 Estimate	CY 2016 Estimate	CY 2017 Estimate	CY 2018 Estimate	CY 2019 Estimate
ADMINISTRATION					
General Services					
Contractual Services	-	-	-	-	-
Capital	-	-	-	-	-
Sub-Total	-	-	-	-	-
Management Information Systems (MIS)					
Capital	82,000	61,000	63,000	78,000	68,000
Sub-Total	82,000	61,000	63,000	78,000	68,000
Total Expenditures- Administration	82,000	61,000	63,000	78,000	68,000
PUBLIC WORKS					
Public Works- General					
Capital	300,000	400,000	400,000	400,000	400,000
Sub-Total	300,000	400,000	400,000	400,000	400,000
Public Works- Maintenance					
Personnel Services	-	-	-	-	-
Contractual Services	1,815,000	830,313	791,792	777,943	800,000
Commodities	-	-	-	-	-
Capital	240,000	265,000	290,000	291,000	277,000
Sub-Total	2,055,000	1,095,313	1,081,792	1,068,943	1,077,000
Public Works- Mechanical					
Personnel Services	-	-	-	-	-
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Sub-Total	-	-	-	-	-
Total Expenditures- Public Works	2,355,000	1,495,313	1,481,792	1,468,943	1,477,000
PUBLIC SAFETY					
Police					
Contractual Services	-	-	-	-	-
Capital	76,000	81,332	80,671	79,537	83,612
Sub-Total	76,000	81,332	80,671	79,537	83,612
Fire					
Contractual Services	25,000	-	-	-	-
Capital	34,500	25,000	25,000	50,000	50,000
Sub-Total	59,500	25,000	25,000	50,000	50,000
Total Expenditures- Public Safety	135,500	106,332	105,671	129,537	133,612
DEBT SERVICE					
Debt Service	-	-	-	-	-
Sub-Total	-	-	-	-	-
SUMMARY					
Total Personnel	-	-	-	-	-
Total Contractual	1,840,000	830,313	791,792	777,943	800,000
Total Commodities	-	-	-	-	-
Total Capital	732,500	832,332	858,671	898,537	878,612
Total Debt Service	-	-	-	-	-
TOTAL EXPENDITURES- CAPITAL IMPROVEMENT FUND	**2,572,500**	**1,662,645**	**1,650,463**	**1,676,480**	**1,678,612**
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS OUT- CAPITAL IMPROVEMENT FUND	**2,572,500**	**1,662,645**	**1,650,463**	**1,676,480**	**1,678,612**

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
FIVE YEAR PLAN

PARK AND STORMWATER FUND REVENUES	CY 2015 Estimate	CY 2016 Estimate	CY 2017 Estimate	CY 2018 Estimate	CY 2019 Estimate
405 4013 Half-Cent Sales Tax	1,287,000	1,325,610	1,365,378	1,406,340	1,448,630
405 4016 Half-Cent TIF Sales Tax	-	-	-	-	-
Total Sales Tax	1,287,000	1,312,740	1,338,995	1,365,775	1,393,090
435 4310 Aquatic Center Pass	92,000	100,000	100,000	100,000	100,000
435 4311 Aquatic/Community Center Pass	16,000	16,000	16,000	16,000	16,000
435 4312 Aquatic Center Daily Admissions	85,000	85,000	85,000	85,000	85,000
435 4313 Aquatic Center Concessions	45,000	45,000	45,000	45,000	45,000
435 4314 Aquatic Center Rental	2,500	2,500	2,500	2,500	2,500
435 4315 Aquatic Center Locker Rental	200	200	200	200	200
435 4316 Aquatic Center I.D. Cards	14,000	14,000	14,000	14,000	14,000
Total Aquatic Center	254,700	259,794	264,990	270,290	275,695
440 4410 Community Center Recreation Pass	14,000	14,000	14,000	14,000	14,000
440 4411 Community Center Concessions	800	800	800	800	800
440 4412 Racquetball Courts	10,000	10,000	10,000	10,000	10,000
440 4413 League/Court Fees	5,000	5,000	5,000	5,000	5,000
440 4414 Community Center Room Rentals	14,000	14,000	14,000	14,000	14,000
440 4415 Community Center Locker Rentals					
440 4417 Community Center Guest Fees	8,000	8,000	8,000	8,000	8,000
440 4418 Tennis/Racquetball Court Pass	3,800	3,800	3,800	3,800	3,800
440 4419 Instructions for Net		-	-	-	-
440 4420 Miscellaneous Community Center	-	-	-	-	-
Total Community Center	55,600	56,712	57,846	59,003	60,183
445 4510 Fitness-Residents	26,000	26,520	27,050	27,591	28,143
445 4511 Fitness-Non Resident	18,000	18,360	18,727	19,102	19,484
445 4514 Performing Arts/Dance-Resident	5,000	5,100	5,202	5,306	5,412
445 4515 Performing Arts/Dance-Non Resident	5,000	5,100	5,202	5,306	5,412
445 4518 Arts-Resident	1,000	1,020	1,040	1,061	1,082
445 4519 Arts-Non Residents	600	612	624	637	649
445 4522 Gen Sports & Leagues-Resident	15,000	15,300	15,606	15,918	16,236
445 4523 Gen Sports & Leagues-Non Resident	15,000	15,300	15,606	15,918	16,236
445 4526 Clubs-Resident	200	204	208	212	216
445 4527 Clubs-Non Resident	800	816	832	849	866
445 4530 Day Camp- Resident	48,000	48,960	49,939	50,938	51,957
445 4531 Day Camp-Non Resident	10,000	10,200	10,404	10,612	10,824
445 4534 Swim Programs-Resident	24,000	24,480	24,970	25,469	25,978
445 4535 Swim Programs-Non Resident	16,000	16,320	16,646	16,979	17,319
445 4538 Special Events	10,000	10,200	10,404	10,612	10,824
445 4539 Consignment Sales	7,000	7,140	7,283	7,428	7,577
445 4542 Day Trips-Resident	4,000	4,080	4,162	4,245	4,330
445 4543 Day Trips-Non Resident	1,600	1,632	1,665	1,698	1,732
445 4546 YTP/WSP-Resident	18,000	18,360	18,727	19,102	19,484
445 4547 YTP/WSP-Non Resident	300	306	312	318	325
Total Recreation Programs	225,500	230,010	234,610	239,302	244,088
450 4610 Sappington House Admissions	1,200	1,200	1,200	1,200	1,200
450 4611 Sappington House Barn Rental	9,600	9,600	9,600	9,600	9,600
450 4615 Sappington Barn Gross Sales	5,000	5,000	5,000	5,000	5,000
450 4612 Sappington House History Books	-	-	-	-	-
Total Historic Facility	15,800	16,116	16,438	16,767	17,102
455 4650 Soft Ball/Volleyball Fields	2,500	2,500	2,500	2,500	2,500
455 4651 Picnic Reservations	12,000	12,000	12,000	12,000	12,000
455 4652 Park Facilities	1,000	1,000	1,000	1,000	1,000
Total Other Recreation Income	15,500	15,810	16,126	16,449	16,778
460 4675 Animal Impoundment	-	-	-	-	-
460 4676 Pet Tags	-	-	-	-	-
460 4679 Free Summer Concert	1,000	1,000	1,000	1,000	1,000
Total Other Park Operations	1,000	1,020	1,040	1,061	1,082
465 4710 Interest	300	300	300	300	300
465 4713 Interest	-	-	-	-	-
Total Interest	300	306	312	318	325
470 4700 Friends of Animals	-	-	-	-	-
470 4749 Program revenue- The Alternative	22,000	22,000	22,000	22,000	22,000
470 4750 Other Income	100	100	100	100	100
470 4754 Swim and Dive	14,000	14,000	14,000	14,000	14,000
Total Other Revenue	36,100	36,822	37,558	38,310	39,076
475 4812 Grant Revenue	-	-	-	-	-
475 4813 City Store	-	-	-	-	-
475 4811 60th Anniversary	-	-	-	-	-
Total Grants	-	-	-	-	-
TOTAL REVENUES- PARK AND STORMWATER FUND	1,891,500	1,929,330	1,967,917	2,007,275	2,047,420
000 8000 Transfer In	-	-	-	-	-
TOTAL REVENUES AND TRANSFERS IN- PARK AND STORMWATER FUND	1,891,500	1,929,330	1,967,917	2,007,275	2,047,420

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2015 Estimate	CY 2016 Estimate	CY 2017 Estimate	CY 2018 Estimate	CY 2019 Estimate
PUBLIC WORKS					
Public Works- Street Maintenance					
Contractual Services	-	-	-	-	-
Capital	-	-	-	-	-
Sub-Total	-	-	-	-	-
Public Work- Park Maintenance					
Personnel Services	171,867	175,304	178,810	182,386	186,034
Contractual Services	112,920	115,178	117,482	119,832	122,228
Commodities	18,750	19,125	19,508	19,898	20,296
Capital	-	-	-	-	-
Sub-Total	303,537	309,607	315,799	322,115	328,558
Total Expenditures- Public Works	303,537	309,607	315,799	322,115	328,558
PARKS AND RECREATION					
Parks & Recreation- Recreation Programs					
Personnel Services	379,048	386,629	394,361	402,248	410,293
Contractual Services	254,145	259,228	264,412	269,701	275,095
Commodities	51,850	52,887	53,945	55,024	56,124
Capital	29,000	91,500	23,500	132,500	55,500
Sub-Total	714,043	790,244	736,218	859,473	797,012
Parks & Recreation- Aquatic Center					
Personnel Services	33,307	33,973	34,653	35,346	36,053
Contractual Services	332,000	338,640	345,413	352,321	359,367
Commodities	40,750	41,565	42,396	43,244	44,109
Capital	25,000	-	41,000	6,000	20,000
Sub-Total	431,057	414,178	463,462	436,911	459,529
Parks & Recreation- Historic Facility					
Personnel Services	-	-	-	-	-
Contractual Services	35,500	36,210	36,934	37,673	38,426
Commodities	1,000	1,020	1,040	1,061	1,082
Sub-Total	36,500	37,230	37,975	38,734	39,509
Total Expenditures- Parks and Recreation	1,181,600	1,241,652	1,237,655	1,335,118	1,296,050
DEBT SERVICE					
Debt Service	-	-	-	-	-
Sub-Total	-	-	-	-	-
SUMMARY					
Personnel Services	584,221	595,906	607,824	619,980	632,380
Contractual Services	734,565	749,256	764,241	779,526	795,117
Commodities	112,350	114,597	116,889	119,227	121,611
Capital	54,000	91,500	64,500	138,500	75,500
Debt Service	-	-	-	-	-
TOTAL EXPENDITURES- PARK AND STORMWATER FUND	**1,485,136**	**1,551,259**	**1,553,454**	**1,657,233**	**1,624,608**
Transfers Out	383,000	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS OUT- PARK AND STORMWATER FUND	**1,868,136**	**1,551,259**	**1,553,454**	**1,657,233**	**1,624,608**

Proposed Capital Improvements 5-Year Plan
Includes Police, Fire, MIS, Public Works

2015		
Police Department		
Police Emergency Vehicle Replacement Plan X 2		$55,650
Vehicle Changeover, Graphics, Equipment $3500X2		$7,000
Body Armor Replacement Program Cycle #2 yr 1 of 3		$8,750
Taser Replacement X 4 $1000		$4,000
Shotgun Replacement Program, year three X 2		$1,600
Grant Supplement		$1,000
	$76,000	
Fire Department		
Fire Station Maintenance		$25,000
Replace Assistant Chief Vehicle		$27,000
Various Fire Equipment		$4,000
	$56,000	
MIS		
Computer Equipment		$50,000
Software Licensing		$30,000
Printers/Copiers		$2,000
	$82,000	
Building Maintenance		
Capital Repair		$300,000
	$300,000	
Street Maintenance		
Mill and Overlay (TBD)		$540,000
Asphalt Rejuvenator Project		$50,000
	$590,000	
PW Vehicles and Equipment		
Ford F-450 w/plow and spreader		$49,000
International 2.5 ton dump w/plow and spreader		$162,000
Ford ¾ ton pickup w/lift gate		$29,000
	$240,000	
	Total	*$1,344,000*

Proposed Capital Improvements 5-Year Plan
Includes Police, Fire, MIS, Public Works

2016		
Police Department		
Police Emergency Vehicle Replacement Plan X 2		$58,432
Vehicle Changeover, Graphics, Equipment		$7,350
Body Armor Replacement Program Cycle #2 yr 2 of 3		$6,750
Shotgun Replacement Program, year four x 2		$1,600
Taser Replacement X 3 $1000		$3,000
Grant Supplement		$1,000
Vehicle Mounted Radar X2		$3,200
	$81,332	
Fire Department		
Fire Truck Savings		$25,000
	$25,000	
MIS		
Computer Equipment		$30,000
Network Maintenance		$5,000
Software Licensing		$20,000
Printers/Copiers		$2,500
Intrusion detection device maintenance		$3,500
	$61,000	
Building Maintenance		
Capital Repair and Improvement		$400,000
	$400,000	
Street Maintenance		
Contracted Concrete Slab Replacement		$830,313
	$830,313	
PW Vehicles and Equipment		
Ford Taurus (Director's vehicle)		$22,000
Ford F-450		$50,000
Ford Cargo Van		$28,000
Front Loader		$165,000
	$265,000	
	Total	*$1,581,313*

2017

Police Department		
Police Emergency Vehicle Replacement Plan X 2	$61,354	
Vehicle Changeover, Graphics, Equipment	$7,717	
Body Armor Replacement Program Cycle #2 yr 3 of 3	$6,000	
Shotgun Replacement Program, year five x 2	$1,200	
Grant Supplement	$1,000	
Lightbar Replacement Yr 1$1700 x2	$3,400	
		$80,671
Fire Department		
Fire Truck Savings	$25,000	
		$25,000
MIS		
Computer Equipment	$30,000	
Network Maintenance	$10,000	
Software Licensing	$20,000	
Printers/Copiers	$3,000	
		$63,000
Building Maintenance		
Capital Repair and Improvement	$400,000	
		$400,000
Street Maintenance		
Mill and Overlay (TBD)	$741,792	
Asphalt Rejuvenator Project	$50,000	
		$791,792
PW Vehicles and Equipment		
Ford Taurus (Project Manager)	$25,000	
International 2.5 ton w/plow and spreader	$180,000	
Asphalt Paver	$35,000	
John Deere Gator 6X4	$24,000	
Ford ¾ ton pickup w/lift gate	$26,000	
		$290,000
	$1,569,792	***Total***

2018

Police Department		
Police Emergency Vehicle Replacement Plan X 2	$64,421	
Vehicle Changeover, Graphics, Equipment	$8,010	
Lightbar Replacement Program Yr #2	$3,586	
Vehicle Mounted Radar-Replacement Program Yr #1	$3,520	
		$79,537
Fire Department		
Fire Truck Savings	$50,000	
		$50,000
MIS		
Computer Equipment	$35,000	
Network Maintenance	$15,000	
Software Licensing	$25,000	
Printers/Copiers	$3,000	
		$78,000
Building Maintenance		
Capital Repair and Improvement	$400,000	
		$400,000
Street Maintenance		
Mill and Overlay (TBD)	$727,943	
Asphalt Rejuvenator Project	$50,000	
		$777,943
PW Vehicles and Equipment		
John Deere Tractor	$30,000	
Ford ¾ ton F-450 (cab & chassis)	$35,000	
Backhoe	$150,000	
Compressor	$22,000	
Ford ¾ ton pickup w/lift gate	$27,000	
Ford ¾ ton pickup w/lift gate	$27,000	
		$291,000
	$1,678,612	***Total***

Comprehensive List for Capital Projects				
Staff Priority		Project	Estimated FY 15 Cost	Running Total
1	Community Center *	Multipurpose Room Wall Crack Repair/Piering	$25,000	$25,000
2	Aquatic Center	Repair/Restrap 100 pool chairs - second year of project	$11,000	$36,000
3	Community Center *	Replace HVAC system for Racquetball Court 1 & 2	$13,000	$49,000
4	GC-Police Department Wing *	Replace HVAC	$30,000	$79,000
5	Aquatic Center	Sandblast and Paint Family Play Pool (2015)	$20,000	$99,000
6	Community Center	Replace Multipurpose and Rear Exterior Doors	$25,000	$124,000
7	Community Center	Refurbish/Update Kitchen	$25,000	$149,000
8	Park Maintenance	Replace Lower Crestwood Park Pavilion	$60,000	$209,000
9	GC-Police Department Wing	Install carpeting in Police Wing	$20,000	$229,000
10	GC-Police Department Wing	Enclose Police carport for prisoner security	$10,000	$239,000
11	Community Center	Web Trac Software	$14,000	$253,000
12	Park Maintenance	Level and repair Whitecliff Park Ball Field	$11,000	$264,000
13	Aquatic Center	Repair/Restrap 100 pool chairs - final year of project	$11,000	$275,000
14	Park Maintenance	Upgrade Rayburn Park Playground and Paths	$55,000	$330,000
15	Community Center	Parks System Master Plan	$12,000	$342,000
16	Community Center	Lighting replacement of obsolete units	$50,000	$392,000
17	GC-Fire Department Wing	Replace Windows	$20,000	$412,000
18	GC-Police Department Wing	Replace Windows	$10,000	$422,000
19	Community Center	Replace HVAC Control System	$120,000	$542,000
20	Community Center	Replace Doors to Partition Rooms 105 & 106	$60,000	$602,000
21	Park Maintenance	Replace Upper Creswood Park Pavilion	$60,000	$662,000
22	Community Center	Replace Skylight	$10,000	$672,000
23	Community Center	Replace carpeting in Lounge, Admin, and Rooms 106 & 107	$20,000	$692,000
24	Community Center	Whitecliff Amphitheater (Muni Park Grant 2016/2017)	$120,000	$812,000
25	Community Center	Bring Community Center Locker Rooms to ADA Standards	$40,000	$852,000
26	Aquatic Center	Install 2nd slide on tower per master plan (2017/18 Muni Park Grant)	$120,000	$972,000
27	Aquatic Center	Replace/Upgrade Play Pool Features	$35,000	$1,007,000
28	Community Center	Replace HVAC Unit Multipurpose Room	$60,000	$1,067,000
29	GC-Fire Department Wing	Replace Man doors	$2,000	$1,069,000
30	GC-Police Department Wing	Repair Downstairs Bathroom	$20,000	$1,089,000
31	GC-Fire Department Wing	Replace Engine room heaters	$10,000	$1,099,000
32	GC-Police Department Wing	Renovate Upstairs Bathrooms	$40,000	$1,139,000
33	Government Center	Replace Switch Gear and Breakers	$100,000	$1,239,000
34	PW Shop	Replace single-ply roofing membrane (Middle)	$50,000	$1,289,000
35	PW Shop	Replace single-ply roofing membrane (Upper)	$100,000	$1,389,000
36	GC-Fire Department Wing	Replacing Energency Control Box Sirens & Lights	$15,000	$1,404,000
37	Aquatic Center	Sandblast and Paint Lazy River (2016)	$30,000	$1,434,000
38	Park Maintenance	Replace Lower Whitecliff Park Pavilion	$60,000	$1,494,000
39	Community Center	Replace/Repair Community Center Roof - shingled portion	$80,000	$1,574,000
40	Community Center	Replace 2 Large Water Heaters	$20,000	$1,594,000
41	GC-Police Department Wing	New Flooring	$20,000	$1,614,000
42	GC- Atrium	Replace Skylights	$15,000	$1,629,000
43	GC--Administration Wing	Replace Carpet	$10,000	$1,639,000
44	Aquatic Center	Aquatic Center Splash Pad	$120,000	$1,759,000
45	Aquatic Center	Sandblast and Paint Splash Pool (2017)	$15,000	$1,774,000
46	Community Center	Replace Fitness Center Cybex Equipment	$85,000	$1,859,000
47	Aquatic Center	Replace Aquatic Center Roof	$20,000	$1,879,000
48	Aquatic Center	Rectrac POS for Concesson Stand	$12,000	$1,891,000
49	GC-Fire Department Wing	Tuck Point Patio Bricks	$4,000	$1,895,000

revised 10/24/14

* Due to available funds in FY14, these projects may be removed from this list.

Inter-fund Transfers

Beginning in 2010, the General Fund and Capital Improvement Fund transferred funds to the Park & Stormwater Fund to subsidize the Aquatic Center debt service payments. The Board of Aldermen approved these transfers with the intent of repayment at some point in the future. In September 2012, the Park and Stormwater Fund began a repayment plan to repay these transfers. The transfers are included in the budget with full repayment of all transferred funds completed in 2015. The inter-fund transfers made between the accounts are shown below, as well as the repayment schedule:

Date	Amount	From	To
March 2010	$600,000	Capital Improvement	Park & Stormwater
Sept. 2010	$150,000	General Fund	Park & Stormwater
March 2011	$300,000	Capital Improvement	Park & Stormwater
March 2011	$476,543	General Fund	Park & Stormwater

The below table represents the repayment of $626,543 to the General Fund:

Date	Amount	From	To
Sept. 2012	$201,543	Park & Stormwater	General Fund
March 2013	$75,000	Park & Stormwater	General Fund
Sept. 2013	$75,000	Park & Stormwater	General Fund
March 2014	$72,000	Park & Stormwater	General Fund
Sept. 2014	$72,000	Park & Stormwater	General Fund
March 2015	$131,000	Park & Stormwater	General Fund

The below table represents the repayment of $900,000 to the Capital Improvement Fund:

Date	Amount	From	To
Sept. 2012	$48,000	Park & Stormwater	Capital Improvement
March 2013	$150,000	Park & Stormwater	Capital Improvement
Sept. 2013	$150,000	Park & Stormwater	Capital Improvement
March 2014	$150,000	Park & Stormwater	Capital Improvement
Sept. 2014	$150,000	Park & Stormwater	Capital Improvement
March 2015	$252,000	Park & Stormwater	Capital Improvement

Personnel Overview

The City of Crestwood is a service-oriented organization. Accordingly, the City strives to provide the best possible services to the citizens of Crestwood. Because of this, a significant amount of the General Fund and the Park and Stormwater Fund monies are spent on salaries and benefits to employees who, in turn, provide services to the citizens and to the City of Crestwood. In FY 2015, it is estimated that the Personnel budgets for all departments within the General Fund will comprise 76 percent of total expenditures from the General Fund.

In FY 2015, the Park and Stormwater Fund will again capture all personnel costs associated with the Parks and Recreation Department and Park Maintenance. These personnel budgets account for 31 percent of the total Park and Stormwater Expenditures.

Staffing Comparison by Department (Full-Time Equivalents)

Department	FY 2003 Adopted	FY 2013 Adopted	FY 2014 Adopted	FY 2015 Proposed
Administration	12.00	9.50	8.75	9.25
Public Works	21.00	17.00	16.00	17.00
Parks and Recreation	22.50	8.25	8.25	8.25
Police	45.00	33.00	32.00	32.50
Fire	30.00	24.00	23.00	23.50
Total Full-Time Equivalent Positions	**130.50**	**90.25**	**88.00**	**90.50**

Since FY 2003 there has been a significant decline in personnel numbers. This has resulted in cost reductions, which have aided in the stabilization of expenditures in the General Fund. Comparing the full-time positions in FY 2003 and the proposed number of positions in FY 2015, the number of personnel has declined by approximately 31 percent. Though the number of employees remains relatively constant, the duties of the employees has changed to keep up with the changes in services provided by the staff. As the duties continue to change and the City strives to move forward and grow, the number and duties of employees will continue to evolve to best serve the City.

Personnel Expenditures by Department

Department	FY 2015 Projected	Percent
Police	$2,517,594	36%
Fire	$2,057,254	30%
Public Works	$1,039,398	15%
Administration	$855,683	12%
Parks and Recreation	$412,355	6%
Elected Officials	$45,345	1%
Total Personnel Expenditures	$6,927,629	**100%**

Benefits Summary

A full-time employee receives health, dental and life insurance benefits as well as pension (LAGERS). The percentages the City pays for health and dental insurance are identified in the chart below:

$1,000 Deductible Coverage Level	City's Cost-Health	City's Cost-Dental
Employee only	89%	100%
Employee and child(ren)	79%	47%
Employee and spouse	79%	47%
Family	71%	47%

Additionally, the City reimburses employees up to $2,000 of the $3,000 deductible of the out-of-pocket health insurance expenses paid toward the deductible.

Benefits are not provided to part-time employees whose job description requires the employee to work less than 30 hours per week.

Since health insurance will be renewed on July 1, 2015, which is the middle of the City's fiscal year, the health costs were calculated based on an estimated increase in the middle of the year. To estimate the cost of insurance, staff used a 10 percent estimated increase for the renewal of health insurance and a 10 percent increase for the renewal of dental insurance.

Summary of Full-Time Equivalents for all Departments

ADMINISTRATION	Adopted Positions FY 2010	Adopted Positions FY 2011	Adopted Positions FY 2012	Adopted Positions FY 2013	Adopted Positions FY 2014	Proposed Positions FY 2015
City Administrator						
FULL-TIME						
City Administrator	1	1	1	1	1	1
Assistant to the City Administrator	1	1	1	-	-	-
Executive Secretary	1	1	1	1	-	-
MIS Coordinator	1	1	1	1	-	-
MIS Intern	0.25					-
Planner	-	-	-	-	-	1
Court Administrator	1	1	1	1	1	1
Human Resources						0.75
Total City Administrator	5.25	5.00	5.00	4.00	2.00	3.75
City Clerk Division						
FULL-TIME						
City Clerk	1	1	1	1	1	1
Deputy City Clerk	1	1	1	1	1	1
Admin Clerk	0.75	0.75	0.75	0.75	0	0.50
City Staff Administrative Secretary					1	1
City Staff Secretary					1	-
Receptionist	0.5	0.5	-	-	-	-
Total City Clerk	3.25	3.25	2.75	2.75	4	3.50
Finance						
FULL-TIME						
Finance Officer	1	1	1	1	1	1
Accountant	0.75	0.75	0.75	0.75	0.75	-
Accounting Clerk	-	1	1	1	1	1
Accounts Payable Clerk	1					-
Total Finance	2.75	2.75	2.75	2.75	2.75	2.00
TOTAL ADMINISTRATION	11.25	11.00	10.50	9.50	8.75	9.25

Summary of Full-Time Equivalents for all Departments

PUBLIC WORKS/PARKS & REC	Adopted Positions FY 2010	Adopted Positions FY 2011	Adopted Positions FY 2012	Adopted Positions FY 2013	Adopted Positions FY 2014	Proposed Positions FY 2015
Public Works						
Public Works Administration & General						
FULL-TIME						
Director of Public Services	1	1	1	1	1	1
Project Manager	-	-	-	-	-	1
Maintenance Superintendent	1	1	1	1	-	1
Admin Secretary	1	1	1	1	1	1
Engineering Tech	1	1	1	1	1	-
Code Enforcement Officer	1	1	1	1	1	1
Building Maintenance Technician	2	2	2	2	2	2
Admin Support						0.50
Animal Control	1	1	1	1	-	-
Total Public Works Administration & General	8.00	8.00	8.00	8.00	6.00	7.50
Maintenance - Street/Vehicle/Park						
FULL-TIME						
Maintenance Superintendent	-	-	-	-	1	-
Street Maintenance Supervisor	1	1	1	1	1	-
Street Crew Leader	2	2	2	2	2	1
Street Maintenance Worker	3	3	3	3	3	4
Fleet Manager	1	1	1	1	1	1
Maintenance Mechanic	-	-	-	-	-	0.50
Park Crew Leader	1	1	1	1	1	1
Park Maintenance Worker	1	1	1	1	1	2
Total PW Maintenance	9.00	9.00	9.00	9.00	10.00	9.50
Total Public Works	17.00	17.00	17.00	17.00	16.00	17.00
Parks & Recreation						
Community Center						
FULL-TIME						
Director of Parks and Recreation	1	1	1	-	-	-
Recreation Manager	-	-	-	1	1	1
Recreation Supervisor	1	1	1	1	1	1
Program Supervisor	2	2	2	2	2	2
Custodian	1.25	1.25	1.25	1.25	1.25	1.25
Clerk (4 Part-time)	2.0	2.0	2.0	2.0	2.0	2.00
Recreation Secretary	1	1	1	1	1	1
Total Community Center	8.25	8.25	8.25	8.25	8.25	8.25
TOTAL PUBLIC SERVICES	25.25	25.25	25.25	25.25	24.25	25.25

Summary of Full-Time Equivalents for all Departments

POLICE & FIRE	Adopted Positions FY 2010	Adopted Positions FY 2011	Adopted Positions FY 2012	Adopted Positions FY 2013	Adopted Positions FY 2014	Proposed Positions FY 2015
POLICE						
FULL-TIME						
Chief of Police	1	1	1	1	1	1
Deputy Chief/Commander	1	1	1	1	1	1
Lieutenant	2	2	2	2	2	2
Sergeant	4	4	4	4	4	4
MPO/Senior Detective	3	3	3	3	3	3
Police Officer	16	15	15	15	15	15
Police Dispatcher	5	5	5	5	5	4
Police Records	1	1	1	1	1	1
Support Services Coordinator	-	-	-	-	-	1
Admin. Secretary	1	1	1	1	-	0.50
TOTAL POLICE	34.00	33.00	33.00	33.00	32.00	32.50
FIRE						
FULL-TIME						
Fire Chief/Fire Marshall	1	1	1	1	1	1
Assistant Fire Chief/Ass't Fire Marshall	1	1	1	1	1	1
Fire Supervisor	-	-	-	-	-	-
Fire Captain	6	6	6	6	5	5
Lieutenant	3	3	3	3	2	2
Firefighter/Paramedic & Senior Firefighter	7	7	8	8	10	10
Firefighter/Equipment Specialist	5	5	4	4	4	4
Administrative Secretary	1	1	1	1	-	0.50
TOTAL FIRE	24.00	24.00	24.00	24.00	23.00	23.50

Summary Totals of Full-Time Equivalent for all Departments						
Budget Year Adopted/Proposed:	2010	2011	2012	2013	2014	2015
TOTAL ADMINISTRATION	11.25	11.00	10.50	9.50	8.75	9.25
TOTAL PUBLIC WORKS	17.00	17.00	17.00	17.00	16.00	17.00
TOTAL PARKS & RECREATION	6.75	6.75	6.75	6.75	8.25	8.25
TOTAL POLICE	35.00	34.00	33.00	33.00	32.00	32.50
TOTAL FIRE	24.00	24.00	24.00	24.00	23.00	23.50
TOTAL FULL TIME POSITIONS	94.00	92.75	91.25	90.25	88.00	90.50