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TO: Mayor Jeff Schlink
Board of Aldermen

FROM: Petree A. Eastman
City Administrator

DATE: December 13, 2011

RE: Proposed Operating Budget for the Fiscal Year Beginning
January 1, 2012 – Board of Aldermen Final

Transmitted with this document you will find the Board of Aldermen Final Annual Operating Budget for the fiscal year beginning January 1, 2012 and ending December 31, 2012. As the Mayor and Board of Aldermen may recall, the 2011 Budget included total expenditures over total revenues of \$249,307. The 2012 Budget includes total revenues over total expenditures (all three funds) of \$109,460.

In 2009 the City went through an extensive process to reduce expenditures in all three of its major funds. This included the elimination of several positions, including three police officers (through attrition), three firefighters (through attrition), a court clerk, a public works maintenance worker, and a code enforcement officer. In conjunction with these staff reductions, departmental restructurings were also accomplished in order to allow these departments to function most effectively and economically.

In the 2010 and 2011 Budgets, the City used cash-reserves to balance the budget. The 2012 Budget has been completed with annual revenues exceeding annual expenditures. Additionally, the City of Crestwood continues to make strides in reducing its annual debt. In 2010 the Proposition S note was retired, and in 2012 the City of Crestwood will make the final payment on the Aquatic Center debt, at which time the City of Crestwood will be debt free. These are two tremendous accomplishments given the City's financial condition just a few years ago.

The elimination of debt is positive. However, the City still has hurdles to overcome. The comprehensive five year plan projects slight revenue increases each year. However, the revenue cannot keep pace with expenditures, which are projected to increase approximately two percent each year. The pattern of expenditures outpacing revenues threatens the long-term financial security of the City of Crestwood. The current plan to sunset the Proposition S property tax early would decrease the City's revenues by nearly one half a million dollars beginning in 2012. As the Mayor and Board of Aldermen may recall, the ballot language allows the City of Crestwood to collect Proposition S through 2012. Unless sales tax revenues increase more than anticipated or action is taken to increase the City's annual revenues, the City of Crestwood will have to take further action to reduce expenditures in future years.

General Fund

The City's General Fund accounts for the day-to-day operations of the City. This includes Police Services, Fire Services, Public Works, and City Administration. In the City's recent past this fund has lacked adequate cash in order to fund the operations of the City, necessitating a line of credit. With the passage of Proposition S in April of 2006, a financing plan was developed to eliminate the need for a line of credit in 2007 and beyond. The City's Proposition S Note was retired in 2010.

Revenues in the General Fund are anticipated to be \$7,966,004 during 2012, with expenditures of \$8,148,925. However, the General Fund will receive a transfer of \$201,543 from the Park and Stormwater Fund for the partial repayment of funds advanced in 2010 and 2011 for the payments on the Aquatic Center. The result is an increase in the General Fund cash balance of \$18,622. If revenues under-perform, or if additional or unanticipated expenditures are required, City Staff may have to return to the Board of Aldermen later in the year to request the obligation of additional funds or to obtain direction regarding the reduction of expenditures. City staff will continue the recent practice of presenting quarterly financial reports in order to maintain an open dialogue with the Board of Aldermen regarding the City's finances.

A significant source of revenue in the General Fund continues to be sales taxes, which comprise 44% of General Fund revenues. The City of Crestwood General Fund sales taxes include a one-cent general sales tax, a ¼ cent local option sales tax, and a ¼ cent fire protection sales tax. Beyond sales tax collections, the General Fund receives revenues from a variety of sources, including property taxes, utility taxes, intergovernmental taxes, licenses, permits, fines, and court costs. These revenues have also been projected by City Staff, and are displayed in section four of the attached budget.

City staff has strived to maintain expenditures at the 2011 level, and has successfully done so. Expenditures have increased over those within the 2011 Budget by only \$58,000. You will note that the 2012 Budget contains no increase for employee salaries. It is my opinion, the Mayor and Board of Aldermen should consider addressing the issue of employee compensation. Something has to be done regarding employee pay in order to improve morale within the employee workforce and prevent the migration of the City's best employees to other organizations. If the Board of Aldermen does not agree with this proposed course of action regarding employee pay, they are, of course, authorized to pursue an alternate course of action. The budget does include a 15% cost increase for health insurance and an 8% increase in dental insurance. General Fund expenditures are detailed within section two of the attached budget.

Any analysis of the City's General Fund would be incomplete without an analysis of the City's cash reserves. The General Fund is projected to have a January 1, 2012 cash balance of \$2,058,000. Provided the revenues and expenditures in the budget are realized, the General Fund is projected to have a cash balance of \$2,305,622 on December 31, 2012 (including the Prop "S" revenues received in January and February 2012 and accrued back to 2011). As mentioned above, in 2012 the General Fund will begin receiving transfers from the Park & Stormwater Fund for the funds advanced related to the payment of the Aquatic Center debt.

Capital Improvement Fund

The Capital Improvement Fund is primarily funded through a ½ cent Capital Improvement sales tax on all commercial sales within the City of Crestwood. The Capital Improvement sales tax was originally approved by the voters in 1994 and was extended for an additional fifteen-year period by the voters in August of 2002. The revenues are used to fund street improvements, building improvements, and to purchase capital vehicles and equipment.

In previous budgets, a portion of the salaries of Public Works employees were paid from the Capital Improvements Fund. The five-year plan approved by the Mayor and Board of Aldermen in February of 2009 recommended the discontinuation of this practice. Accordingly, the inter-fund salary transfer between the General Fund and Capital Improvement Fund was discontinued as part of the 2010 Budget and remains absent from the 2012 Budget.

The Capital Improvements sales tax is the major source of revenue for this fund, comprising 89% of the total revenues. The only revenues other than sales tax in this fund come from grants, investment earnings, and sale of property. The major grant within the 2012 Budget is an eighty percent grant which funds the design and right-of-way costs associated with the Spellman Avenue (Phase I and II) reconstruction project. The total revenues for the Capital Improvement Fund are budgeted at \$1,204,000, which includes \$116,000 in grants. The Capital Improvement Fund will also receive a transfer of \$48,000 from the Park and Stormwater Fund for the partial repayment of funds advanced in 2010 and 2011 for the payments on the Aquatic Center

Expenditures for the Capital Improvement Fund are detailed within Section two of the attached budget.

Major expenditures within the 2012 Budget for the Capital Improvement Fund are briefly described as follows:

- \$30,000 for the Fire Department
- \$22,193 for the Police Department
- \$60,000 for MIS (Management Information Systems)
- \$728,250 for and asphalt mill and overlay project
- \$145,000 (\$29,000 City) for Spellman Avenue engineering and right-of-way
- \$53,000 in building maintenance
- \$115,400 for public works vehicles and equipment

These items are described in more detail within the capital portion of the five-year plan.

As with the General Fund, any analysis of the Capital Improvements Fund would be incomplete without an analysis of the Capital Improvement Fund cash balances. The Capital Improvement Fund is projected to have a January 1, 2012 cash balance of \$790,000. Provided the revenues and expenditures in the budget are realized, the City of Crestwood Capital Improvements Fund will have a December 31, 2012 cash balance of \$880,707. Of this cash balance, \$210,000 is reserved for the purchase of a fire truck in 2013 and \$24,250 is reserved for the future replacement of police vehicles, per the capital plan. As mentioned above, in 2012 the Capital Improvement Fund will begin receiving transfers from the Park & Stormwater Fund for the funds advanced related to the payment of the Aquatic Center debt.

Park and Stormwater Fund

The Park and Stormwater Fund receives revenues from a ½ cent sales tax that was approved by the voters in 2000 with no sunset provision. The Park and Stormwater Fund also receives substantial revenues through passes and programs offered at the Whitecliff Park Community Center and Aquatic Center. These revenues are used to fund community center operations, aquatic center operations, park maintenance, the Sappington House historic facility, and the aquatic center debt service. The aquatic center debt will be retired in 2012, but a substantial part of the 2012 payment (approximately \$850k) is held in escrow.

Prior to 2003, all Park and Recreation costs were paid from the General Fund. The Park and Stormwater Fund was originally designed to pay for a new Aquatic Center, capital park projects, and storm water projects. However, due to the financial problems of the General Fund experienced in the early 2000s, the Board of Aldermen reclassified all park maintenance, community center, aquatic center, and Sappington House expenditures to the Park and Stormwater Fund. Beginning in 2012 with the General Fund and in 2013 with the Capital Improvement Fund, the Park and Stormwater Fund will repay the funds that were advanced to the Park and Stormwater Fund in 2010 and 2011 to pay the Aquatic Center debt. The repayment schedule is included in the Long Term Debt section of the budget. After 2015, the Park and Stormwater Fund is likely to have a significant fund balance if transfers are not made to the General Fund and Capital Improvement Fund.

The Park and Stormwater Fund is projected to have a January 1, 2012 cash balance of approximately \$393,000. Provided the revenues and expenditures in the budget are realized, the City of Crestwood's Park and Stormwater Fund will have a December 31, 2012 cash balance of \$393,131.

Conclusion

I would like to point out that the City has made marked improvements in the management of its finances over the last three years. The City has reduced expenditures, created a comprehensive and reasonable five year plan, and eliminated its long term debt. We are not out of the woods as of yet, however. I look forward to working with you to continue to plan for the fiscal health of the City in the future.

I am optimistic that Centrum Properties will move forward with the development of the Crestwood Court property once economic conditions and retail commitments dictate its success. Hopefully news of the mall redevelopment will encourage retailers to quickly fill those vacant spaces around the mall, specifically Sappington Square. The City of Crestwood will need to ensure the Crestwood Court development is a success in order to improve our future sales tax revenues and that may require a financial commitment on our part.

I hope you find the 2012 Budget to be a responsible use of available resources. I would like to thank the members of the City Staff for their hard work in developing this budget document.

INTRODUCTION: OFFICIALS OF THE CITY OF CRESTWOOD 2012 BUDGET

ELECTED OFFICIALS

Mayor..... Jeffrey C. Schlink

Board of Aldermen:

Ward One..... Mary Virginia (Mimi) Duncan
Darryl Wallach

Ward Two..... Christopher M. Pickel
Stephen G. Knarr

Ward Three..... Paul A. Duchild
Jesus J. (Jerry) Miguel

Ward Four..... John H. Foote
Deborah C. Beezley

APPOINTED OFFICIALS

City Administrator..... Petree Eastman

Finance Officer..... Greg B. Kremer

Chief of Fire Services..... Karl E. Kestler

Chief of Police..... Mike L. Paillou

Director of Public Services..... James A. Eckrich

City Clerk..... Tina M. Flowers

Introduction

In September 2006, the Mayor and Board of Aldermen participated in a strategic planning exercise. During that process, the Mayor and Board of Aldermen developed a vision of Crestwood, a mission for Crestwood, and five-year goals that relate to the vision and mission.

The Vision 2021:

“Crestwood 2021 is a ‘Community for a Lifetime’. Crestwood 2021 is the hometown for families – safe, beautiful, great schools, and livable neighborhoods with quality homes. Our residents enjoy outstanding parks, opportunities for an active lifestyle and convenient living. Historic Route 66 is the heart of Crestwood. Everyone takes pride in Crestwood.”

The Mission:

“The City Government’s Mission is to be a financially sustainable City that provides superior municipal services, maintains high quality City facilities and infrastructure, leads the City to the future and engages citizens and community, resulting in added value to citizens’ lives.”

Five-Year Goals:

- 1) Financially Sustainable and Responsible City Government
- 2) Upgraded City Infrastructure and Facilities
- 3) Livable Neighborhoods with Quality Homes
- 4) Development of “Historic Route 66” as the Heart of Crestwood
- 5) Crestwood: The Community of Choice to Live

The vision, mission and five-year goals drive the development of all budgets in order to ensure that the City develops into the vision established by the Board of Aldermen.

General Information

The land making up the area today known as the City of Crestwood was originally occupied by the Dakotas, Osage, Shawnee and Missouri Native Americans. The Crestwood area was considered a good place to farm since there are at least three known active fresh water springs in the area. This territory remained in Native American hands until France took possession of it in 1682 as part of the territory of Louisiana. In 1803, the United States bought all the territory from the Mississippi River to the Rocky Mountains. Missouri applied for statehood in 1818 and became a state in 1821. Crestwood became a Village in 1947 and was incorporated as a fourth-class City on July 3, 1949. The City is located in southwest St. Louis County, approximately 12 miles southwest of the downtown St. Louis area. There are 3.6 square miles of land included in the City’s corporate boundaries.

The name of Crestwood was decided upon by area residents because of a tree standing at the crest of a hill on a street named Crestwood. This white oak played a large part in the naming of the City and has been certified as over 225 years old.

The present Crestwood Government Center was completed and dedicated in October 1973. The project was an addition to the original government center, with the Administration, Police and Fire Departments being newly constructed. The Board of Aldermen named the street in front of the center in honor of the first City Attorney, C. Wheeler Detjen.

The City of Crestwood is one of 91 incorporated municipal governments that make up the incorporated areas of St. Louis County. The county government provides specialized services (maintenance of county roads, real estate and personal property assessments and collections, election services, etc.) to the 91 municipalities, as well as full basic services to the unincorporated area. Residents of St. Louis County elect a County Executive and seven County Council Members, elected from County districts, govern the County. The City of Crestwood is in the 5th County Council District.

The City of Crestwood is represented by the 3rd United States Congressional District and two Missouri senators. Crestwood is located in the 1st Missouri Senate District and the 94th and 95th Missouri House Districts.

In August 1997, the residents of Crestwood (by a margin of nearly 9 to 1) and residents of the Watson-Grant Road annexation area (by a margin of 2 to 1) voted for an eastern boundary expansion of the City. On February 5, 1998 the City of Crestwood was joined by 699 households and 1,601 new residents. Crestwood police now patrol the area and respond to emergency calls. The Public Works department assumes responsibility for streets in the area. Under Missouri State law, fire and EMS services continue to be provided by the Affton Fire Protection District. Properties in the annexed area are taxed on Affton Fire Protection District rates, however, and the City is required to make annual payments to the District based upon the difference in property tax rates.

Governmental Organization

On November 8, 1994 the citizens of Crestwood voted to create a Charter Commission to draft a Home Rule Charter designed specifically for Crestwood. The Charter vests the powers of government in the City residents instead of the State Legislature. Crestwood voters approved the Charter on November 7, 1995. The Charter retained the Mayor-Board of Aldermen-City Administrator form of government. All legislative power and policy-making authority for the City rest with the Board of Aldermen.

The Board of Aldermen is comprised of two duly elected Aldermen from each of the City's four wards. The Charter changed the length of the term of the office of Alderman from two years to three years. Crestwood's voters also chose to include term limits for the office of Alderman. A person serving in the office of Alderman is limited to three successive, full three-year terms, not including service to complete an unexpired term. That person is prohibited from serving again as an Alderman in that ward for three years. The terms of the two Aldermen representing each ward is staggered.

The Mayor continues to be elected by Crestwood's voters at large. The Charter changed the length of the term of the office of Mayor from two to three years. Crestwood voters chose to

include term limits for the office of Mayor. A person serving in the office of Mayor is limited to three successive, full three-year terms, not including service to complete an unexpired term. That person is then prohibited from serving again as Mayor for three years.

Reporting Entity

The City of Crestwood follows Governmental Accounting Standards Board (GASB) provisions for defining the financial reporting entity and identifying entities to be included in its general-purpose financial statements. GASB requirements for inclusion are based upon financial accountability, as compared with previous standards based upon oversight responsibility. Based on these requirements, the general purposes financial statements include all funds, account groups, agencies, boards, commissions, and authorities for which the City is financially accountable.

Departmental Information**Department of Administration**

The Offices of City Administrator, Finance, City Clerk, Municipal Court and Management Information Systems (MIS) make up the administrative portion of the Crestwood City Municipal Government. Although comprising the smallest portion of the City's Operating Budget, these offices provide a wide range of services such as monitoring the receipt and disbursement of taxpayers' monies, preparing the annual budget, issuing licenses and carrying out the directives of the Board of Aldermen.

City Administrator

The City Administrator's Office consists of the City Administrator, Assistant to the City Administrator and Executive Secretary. This Office is responsible for day to day general administration, economic development and human resources. The City Administrator's Office oversees all City Departments and works directly with the Mayor and Board of Aldermen.

Finance

The Finance Office, comprised of the Finance Officer, part-time Accountant and Accounting Clerk, is responsible for the accounting functions of the City. Principal operations include budget preparation, budget monitoring, financial reporting, payroll, employee benefits and cash disbursements.

City Clerk

The City Clerk's Office includes a City Clerk, Deputy City Clerk, and a part-time Business License Coordinator. The City Clerk's Office maintains and distributes official records for the City, including minutes, ordinances, contracts and various other vital documents. The City Clerk's Office administers the Oath of Office to elected officials and serves as the official

election administrator. Additionally, the City Clerk's Office issues various types of City licenses, such as business, liquor and vending machines.

Municipal Court

The Municipal Court, led by the Board appointed Municipal Judge, includes a Provisional Judge, City Prosecutor, Court Administrator, and a part time Court Clerk. Court is conducted formally on three evenings each month and court offices are open during the standard business day. As required by law, the Court maintains a separate bank account for bonds. The Municipal Court is part of the City Clerk's Office.

Management Information Systems (MIS)

The City's MIS Office is staffed by a full-time MIS Coordinator who provides computer software and hardware services to all other departments. The office contracts out certain services to REJIS and utilizes an independent contractor for website updates.

Police Department

The Crestwood Police Department was created in 1952 when two Marshals were appointed to police the city. One of the Marshal's homes was used as their headquarters and jail. In 1954 the City purchased the first police car and a Police Department office was opened.

The department grew over the years and saw commissioned officer strength as high as 38 officers. Today the department consists of 26 commissioned officers and 7 civilian employees. This represents a ratio of 2.2 officers per 1,000 residents.

The department provides a very high level of service to the residents and is proud of its emergency response time of less than two minutes. All officers are state certified and up-to-date with 48-hour continuing education requirements.

Fire Department

The Crestwood Fire Department began with 30 resident volunteers in 1954. The need for a full-time Fire Department was realized in 1957 when businesses began opening in the City and subdivisions were being built. In the early 1960s, the department became fully staffed by paid qualified personnel. By 1974, the need for medical service was identified and the City's Emergency Medical Service was introduced.

Today, the City staffs 21 professional fire fighters, a Fire Chief and an Assistant Fire Chief/Fire Marshal. All 21 firefighters are certified by the state through the St. Louis County Fire Academy. The paramedics have completed 900 hours of training and are state certified.

The department stresses fire prevention, as well as suppression. The department is also responsible for inspecting local businesses and industries. These inspections are designed to educate the owners and prevent fires from occurring. Annually, Crestwood's per capita fire loss

is lower than the national average. The department maintains an average response time of less than three minutes.

The department has developed an award-winning citizen's awareness program to educate homeowners regarding the importance of installing house numbers that are visible and can be read from a moving emergency vehicle.

In August 2003, voters approved a ¼-cent Fire Protection Sales Tax intended to help subsidize the operating budget of the Department of Fire Services.

Public Works

The Public Works Department is comprised of two divisions, Maintenance and Public Works Administration. The Maintenance Division handles the maintenance of all streets, bridges, parks, and vehicles within the City of Crestwood. The Public Works Administration Division handles all zoning related issues, commercial and residential code enforcement, permitting, sewer lateral, solid waste contract, building maintenance, animal control and capital project management.

Parks & Recreation

Municipal parks have been a part of Crestwood since it became a village in 1947. The City has a total of eight parks, which include 119 acres of land. The largest park is Whitecliff Park, which includes a recreational complex, an Aquatic Center, restroom facility and a lighted athletic field and tennis court.

Approximately 33 acres in Whitecliff Park have been left in a natural state for those who enjoy hiking in the woods and taking in the scenic beauty. This ground has never been developed and can be experienced in the same condition as it would have been 200 years ago.

In August 2000, the voters of Crestwood passed a ½-cent sales tax increase to fund park and stormwater improvements in the City. This tax became effective in January 2001; this revenue is deposited to the Park & Stormwater Fund and is used to retire the \$8.49 million in Certificates of Participation, which were issued in 2001 to build the Crestwood Aquatic Center and fund improvements to Whitecliff Park. The remainder of the receipts support park maintenance and Parks and Recreation expenditures.

The City completed a stormwater improvement study in 2002 which identified a number of stormwater issues. The City of Crestwood is not currently funding any stormwater improvement projects due to the lack of available revenues within the Park and Stormwater Fund.

The City of Crestwood family Aquatic Center in Whitecliff Park, includes a 25-meter by 25-meter, ten lane multi-purpose/lap pool with two diving boards, a family play pool with three small slides, a cargo net climber, water squirting features, and a waterfall. In addition, there is a leisure pool with a zero-depth beach entry. A lazy river flows around the leisure pool and

features a bridge, waterfalls, and inner tubes for floating. The entire facility was landscaped to retain the forested feel of Whitecliff Park.

Historical Facility

One of the earliest known landowners and settlers in the Crestwood area was John Sappington. Thomas Sappington, the second oldest son of John and Jemima, was born January 11, 1783. On October 27, 1808, Thomas married Mary Ann Kinkaid and their marriage was the first marriage recorded in the books of St. Louis County.

The Thomas Sappington House, located at 1015 South Sappington Road, was built by slave labor in 1808. It is considered a prime example of the Federal architecture of the Maryland and Virginia colonies.

The City of Crestwood owns the Thomas Sappington House and the 2.2 acre park site upon which it is located. The City purchased the house in 1961 and with the help of St. Louis County and the Sappington House Restoration Committee, the house was restored. The Sappington House was opened to the public in July 1966. On June 28, 1974, the house was placed on the National Register of Historic Places.

Demographics

Information from the 2000* and 2010 U.S. Census follows:

- Crestwood's population is 11,912.
- Population by gender: 5,607 (47.1%) male and 6,305 female (52.9%).
- Median age is 46.0 years.
- Population 65 and over is 2,652 (22.3%).
- Population under 21 is 2,752 (23.1%).
- Population enrolled in elementary or high school is 1,163 (9.8%)*.
- Population enrolled in college is 567 (4.8%)*.
- Average household size is 2.3 persons per unit.
- The number of occupied housing units is 5,153, with rental units comprising approximately 11.6% of the total.
- The number of non-mortgaged household units is 2,007 (44.7%)*.
- Median value of an owner-occupied single family house in Crestwood is \$130,800*.
- 1,999 (39.0%)* of the householders living in owner-occupied, single family units moved into Crestwood prior to 1979.
- Median family income is \$64,240*.

Watson Road Commercial District

There are approximately 213 acres of land within the Watson Road commercial district. The predominant land use category in this area is shopping center type use, which comprises 93 acres or 44 percent of the total land. Since 1958, when Crestwood Plaza opened as a major regional shopping center serving a large part of the metropolitan area, newer commercial development

has been oriented toward the traffic generated by Crestwood Plaza and toward the convenience needs of residents of Crestwood and the South County area.

In addition to the shopping center-type use, retail and services comprise 22 acres or 10% of the total land within the district. Motor vehicle oriented business, automotive goods and services, public/semi-public, and vacant buildings account for another 32 acres or 15% of total land use. Office and residential use comprise 42 acres or 20% of the land.

The City is concerned about the long-term future of the Watson Road commercial district and believes that too much of any one kind of commercial development may affect the ability of businesses to survive over the long term. It is, therefore, the primary goal of the City through its development plan to foster a diversity of the land uses and to maintain an aesthetic and economic atmosphere in the district which will do the utmost to ensure the long-term health of the area. The City believes that the current development along the Watson Road corridor and redevelopment of the mall will compliment the existing commercial developments.

Sales Taxes

In 1969, the City Sales Tax Act was passed in the State of Missouri, allowing cities with population over 500 to levy, with voter approval, a half-cent to one-cent sales tax. This "point of sale" taxing system was a local option in which taxes would be collected by the State from businesses within a municipality's boundaries and distributed back to that municipality on a monthly basis. On June 23, 1970, the City of Crestwood adopted a one-cent sales tax thereby becoming a "point-of-sale" city.

The "A" and "B" method of distribution of sales tax became effective in St. Louis County in February 1978. The legislation provided that cities that had enacted a local sales tax would remain point of sale, or "A" cities, while other cities and the unincorporated areas of St. Louis County would become part of a "pool", or "B" cities. Thus the municipal share of the county wide one percent sales tax would be distributed to "B" cities on the basis of population and to "A" cities on the basis of sales within their municipality. This legislation also stipulated that any city that is an "A" city might become a "B" city beginning in 1980 and then every tenth year thereafter. Any city that was an "A" city and became a "B" city may return to "A" status at any time, but may only do so once. When this system went into effect, there were 36 "A" cities and 54 "B" cities.

For two decades the practice of distributing sales tax between the point of sale and pool cities was a continuing source of controversy. At the heart of the matter was the average per capita receipt for point of sale cities versus the pool cities.

In December 1992, St. Louis County Executive George "Buzz" Westfall presented his "Revenue Reform Proposal". This complex plan proposed addressing the municipal sales tax disparity by: (1) freezing the "high sales tax cities at current levels of sales tax revenue; (2) limiting very high sales tax cities to twice the county average and to redistribute "excess" revenue to the county wide sales; (3) redistributing the "A" cities local use tax (two-thirds to the pool cities and one-third to the County); (4) authorizing a one-eighth or one-quarter local option municipal sales tax.

"Cities for Growth" was formed by "A" cities in January 1993, to promote long-term solutions to taxation within St. Louis County without damaging the revenue base of the cities and to oppose the countywide sales tax referendum proposed by Mr. Westfall. Since the City of Crestwood's major source of revenue is the one-cent citywide sales tax, the City of Crestwood became an active member of "Cities for Growth, Inc."

As a result, St. Louis County and the Cities for Growth agreed upon a compromise plan. The major provisions of this compromise were as follows:

- point of sale cities would share existing one-cent sales tax on the basis of a progressive sliding scale;
- the sharing of the one-cent would be phased in over a three year period (1994, 1995, 1996);
- all areas of the county would retain current status as pool or point of sale;
- the optional one-eighth or one-quarter sales tax available to all cities would be shared with all jurisdictions on a similar sliding scale;
- distribution of the use tax would be one-third to the County, and two-thirds to all cities (pool and point of sale) with sales and use tax receipts below the county-wide average and
- the county would retain a portion of sales tax lost due to future annexations and incorporation. The Missouri Legislature passed this compromise plan in May 1993.

Crestwood's voters approved two sales tax increases in November 1993. The first was a ¼-cent sales tax increase that was intended to assist the City's operating fund for sales tax revenue lost under the "Westfall compromise". Approximately 14 percent of this ¼-cent tax is shared with St. Louis County and the "pool" cities.

The second was a ½-cent Capital Improvements sales tax. This ½ -cent sales tax originally had a 15-year sunset provision. Fifteen percent of the Capital Improvements sales tax is shared with St. Louis County. In August 2002, voters approved a 15-year extension of the Capital Improvements sales tax.

2006 Proposition "S" Property Tax Increase

On January 17, 2006, the Board of Aldermen approved Ordinance No. 3958, which called for an election in the City of Crestwood on April 5, 2006 for an increase in property taxes. Proposition "S" asked the voters to pass a \$0.20 property tax for the purpose of paying the debt and building a cash reserve for the City.

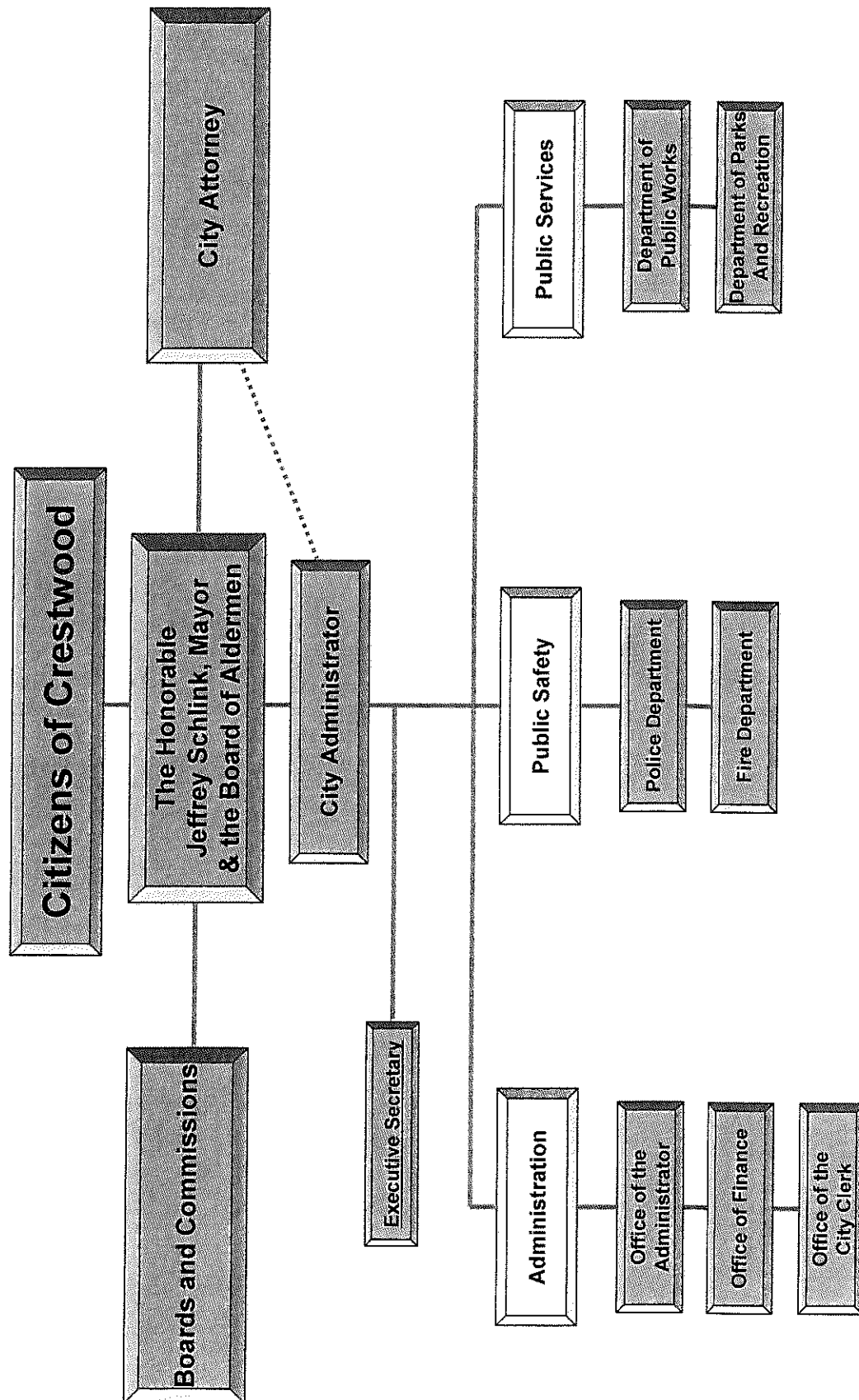
Since this was a general increase in the property tax, the tax increase needed only a majority to pass. The residents of Crestwood voted to approve the property tax by a vote of 2,099 in favor of the proposition to 1,340 against the proposition.

With the passage of Proposition "S", the City was able to retire the \$2.0 million debt and the \$1.5 million Line of Credit with Southwest Bank. Proposition "S" provides the revenues needed to pay the debt service on a \$2,870,000 annually appropriated note held at Royal Banks of Missouri. The annually appropriated note allowed the City to establish cash reserves in order to eliminate the City's reliance on the Line of Credit.

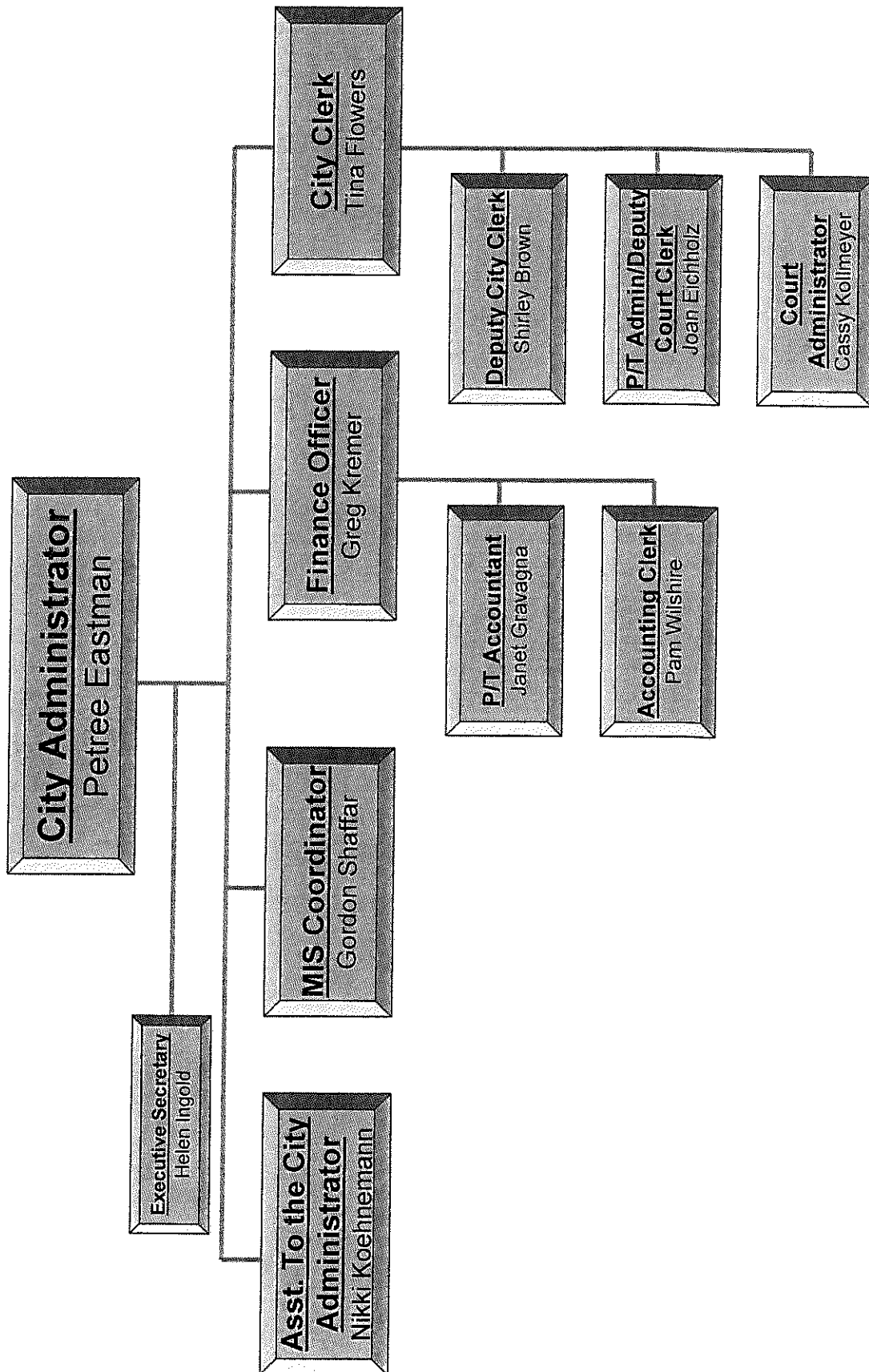
The 2007 budget year was a landmark year as it was the first time in three years that the City was operating without a Line of Credit. The final 2006 Annual Appropriation Note (Proposition "S") payment was made in 2010, as the City was required to make early debt payments in order to maintain the Note's non-taxable status. As of June 2011, total debt payments exceed Proposition "S" tax revenues by approximately \$519,000 since the inception of the tax.

By following the action approved by the Board of Aldermen, the City will receive final Proposition "S" taxes that were levied in the year 2011, through 2011 and in January/February of 2012. Based on projections, the total Proposition "S" tax revenues will almost meet the total tax payments made on the Proposition "S" note. Accordingly, in March 2010, the Board of Aldermen decided to terminate the Proposition "S" tax after 2011. Therefore, the tax will not be assessed for the year 2012, and no 2012 revenues for this tax have been included in this budget.

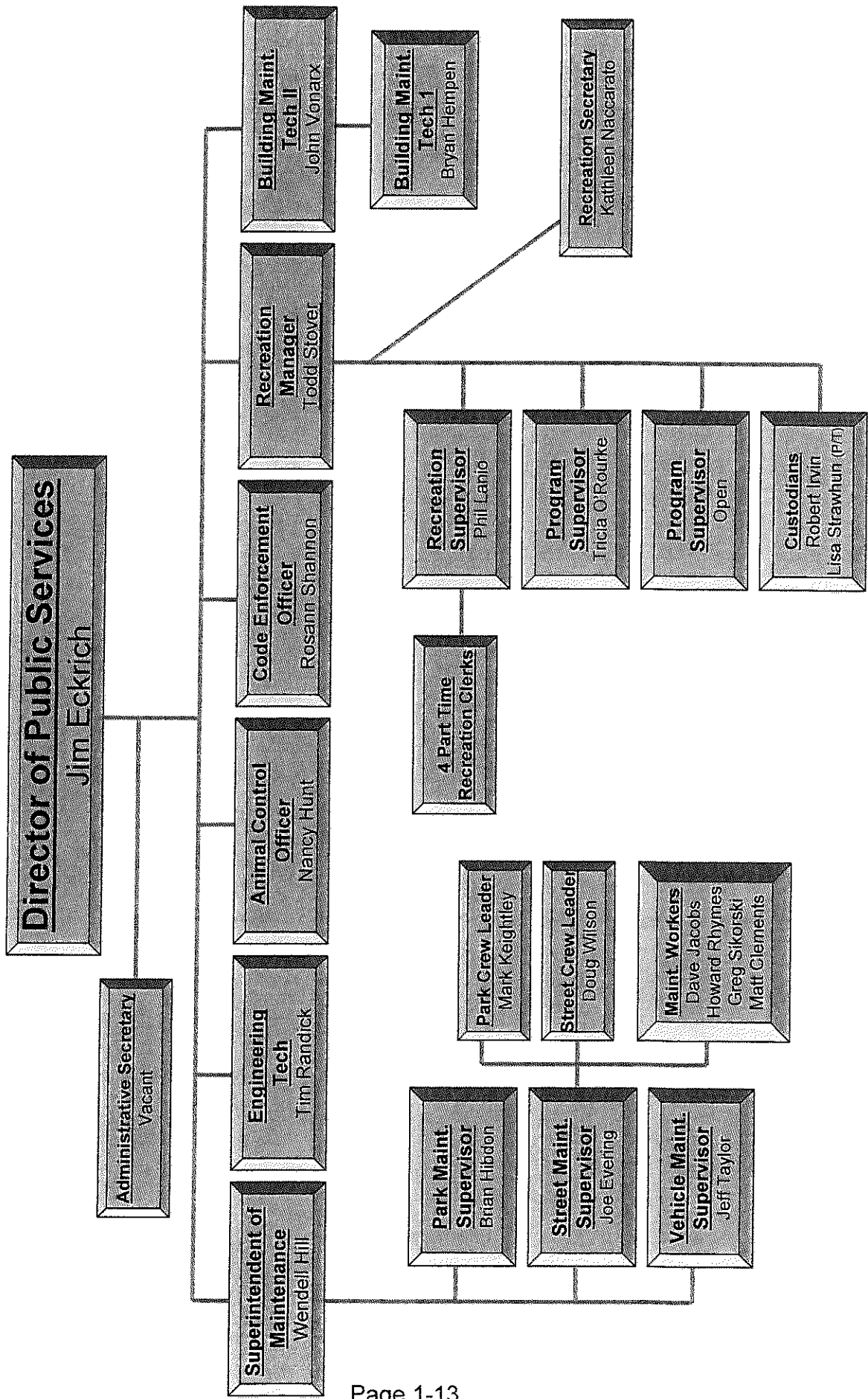
CITY OF CRESTWOOD, MO



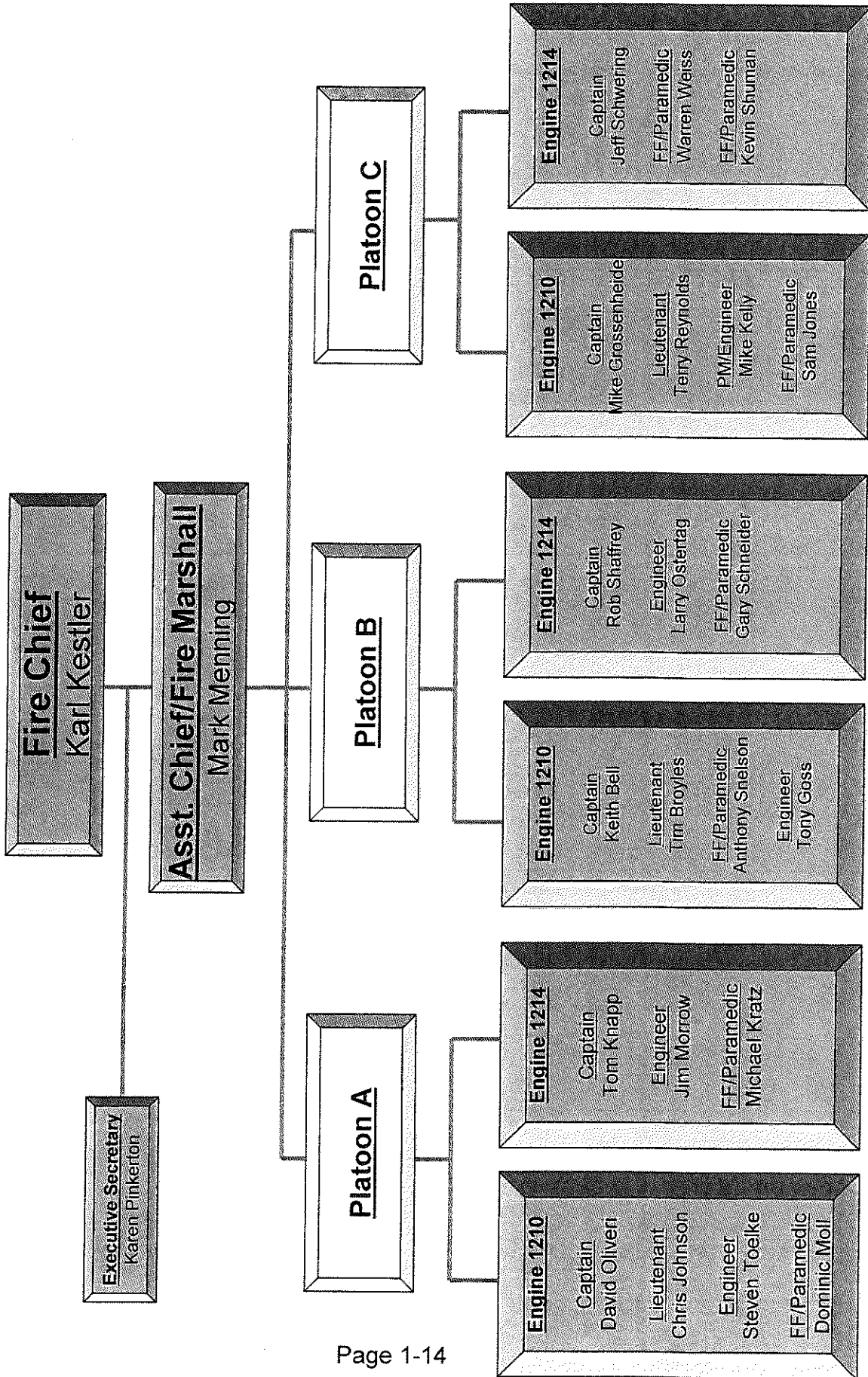
DEPARTMENT OF ADMINISTRATION



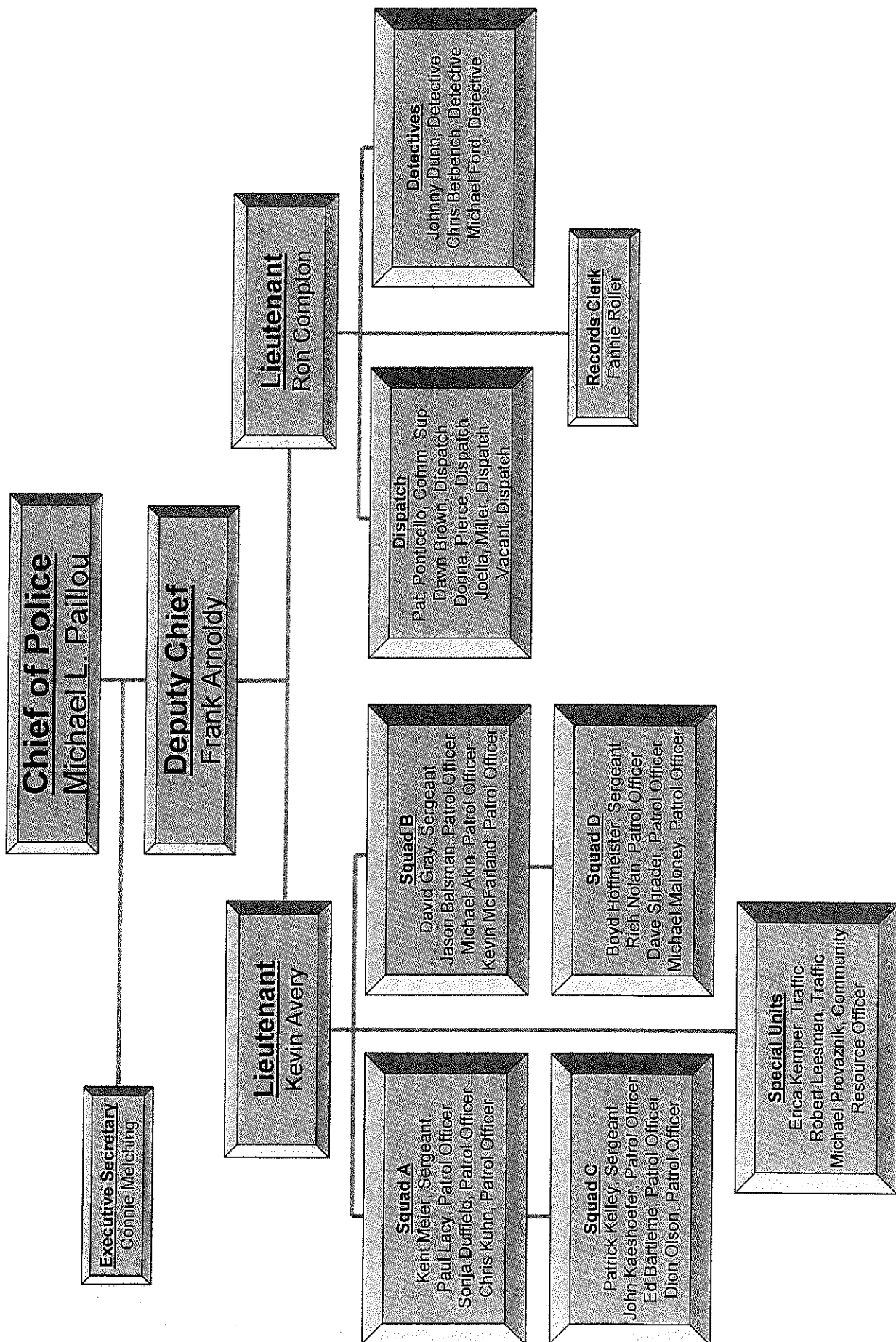
DEPARTMENTS OF PUBLIC WORKS AND PARKS AND RECREATION



FIRE DEPARTMENT



POLICE DEPARTMENT



Governmental Funds

Finance Office personnel account for the City's financial activities in funds. A fund represents a set of self-balancing accounts comprised of assets, liabilities, fund balance, revenues and expenditures. Resources are allocated to and accounted for in funds based upon the purpose for which they are to be spent.

The following major and non-major funds comprise the City's general ledger:

General Fund- The General Fund is the City's regular operating fund. It accounts for all financial resources, except for those required to be accounted for in another fund.

Special Revenue Funds- Special Revenue Funds account for specific revenue sources that are legally restricted for special-purpose expenditures. The City has the following funds:

- *Capital Improvement Fund*- In November 1993, Crestwood voters approved a ½-cent capital improvement sales tax on retail sales made in the City of Crestwood for the purpose of funding capital improvements, including the operation and maintenance of capital improvements. The sales tax was effective for a period of 15 years; however, in August 2002, Crestwood voters approved a 15-year extension. The capital improvement sales tax revenues and related expenditures are accounted for in this special revenue fund.
- *Park & Stormwater Fund*- In August 2000, Crestwood voters approved a ½-cent park & stormwater sales tax on retail sales made in the City of Crestwood for the purpose of providing funds for local parks and stormwater control. The park & stormwater sales tax and Parks & Recreation department revenues as well as related expenditures are accounted for in this special revenue fund. The Certificates of Participation Series 2001 (Aquatic Center) debt payments are budgeted in this fund. However, for the purpose of financial statement presentation, the debt is shown in the Debt Service Fund.
- *Sewer Lateral Fund*- In August 1998, Crestwood voters approved a \$28 sewer lateral fee assessment in connection with residential real estate property. The assessment is collected by the St. Louis County Collector and distributed to the City of Crestwood. The purpose of the fee is to pay for certain repairs to defective sewer lateral lines. The revenues and expenditures for this program are accounted for in the sewer lateral fund.

Other Funds- Other funds account for auxiliary activities of the City and include the Sappington House, Municipal Court bond and Tax Increment Financing Funds.

Basis of Accounting

The City maintains its records on the modified-accrual basis of accounting. Revenues are recognized when measurable and available. *Measurable* means the amount of the

transaction can be determined, and *available* means the revenue can be collected within the current period or soon enough to pay current liabilities. A sixty-day availability period is used for revenue recognition for most governmental fund revenues. However, licenses, permits, fines, fees, recreation program and miscellaneous revenues are not susceptible to accrual because they are not generally measurable until cash is received. Expenditures are recorded when the related fund liability is incurred.

Budgetary Process

Article VII, Section 7.2 (a-1), governs the budgetary process. The City Administrator is charged with the responsibility of providing to the Board of Aldermen a proposed final budget within 45 days prior to the beginning of the fiscal year. The budget is required to include proposed expenditures as well as the method for financing the expenditures. The proposed final budget must also include a five-year capital plan.

The Board of Aldermen must hold a public hearing on the proposed final budget prior to its adoption. A public hearing provides citizens with the opportunity to provide input during the budgetary process.

The Board of Aldermen must adopt the proposed final budget. After adoption, amendments may be made to the budget; however, at no time can the Board of Aldermen authorize expenditures greater than the total of estimated revenues plus undesignated fund balance (cash) from the previous year.

The City Administrator is responsible for alerting the Board of Aldermen if it appears probable that revenues and appropriated fund balance (as approved by the Board of Aldermen) will be insufficient to meet the amount of authorized expenditures. In this event, the Board of Aldermen shall take necessary steps to adjust the budget such as reducing authorized expenditures.

The City Administrator may initiate budget amendments within a department. These amendments will have no effect on the bottom line of the budget. The Board of Aldermen must approve budget amendments between departments.

Appropriations shall lapse at year-end to the extent they have not been spent, lawfully encumbered or authorized for pro-rata expenditure in a fiscal year for which a budget has not been adopted by the first day of the new fiscal year.

Additional detailed accounting and budgetary policies are noted in the financial statement notes of the City's annual audit as well as in the City's charter. Also, the following schedule was compiled to provide a basis for preparing, submitting and approving a proposed final budget in a timely manner, in compliance with the City's charter:

July 11, 2011

Finance Office personnel will close the month of June 2011 and provide the department directors with detailed expenditure reports.

July 12, 2011 – August 12, 2011

Department directors will budget 2012 departmental expenditures as well as any grant-related revenues. The Fire Chief, Police Chief, Director of Public Works and Director of Parks & Recreation will update the five-year plans for the Capital and Park & Stormwater Funds, as applicable. The Director of Parks & Recreation will estimate 2012 revenues relating to the Community and Aquatic Centers.

Finance Office personnel will budget 2012 revenues (aside from those mentioned above) and personnel expenditures for all departments.

August 12, 2011

Department directors shall submit electronic versions of budget documents to the Finance Office by 12:00 PM.

August 15, 2011 – August 26, 2011

The City Administrator will compare estimated revenues and expenditures and make adjustments accordingly. Adjustments will be provided to Department directors, who may make appointments with the City Administrator to discuss changes if desired.

August 29, 2011 – September 15, 2011

The City Administrator will complete the budget transmittal, and the Finance Officer will make the final modifications to the draft.

September 16, 2011

The City Administrator will provide a draft budget to the Ways & Means Committee members.

October 3, 2011 – October 14, 2011

Ways & Means Committee meetings will be held in the Board of Aldermen Chambers, and department directors will present respective budgets to the Committee.

October 21, 2011

The Ways & Means Committee budget will be finalized, and the City Administrator will submit a draft budget to the Mayor and Board of Aldermen.

November 7, 2011

The City Clerk will prepare and post a Notice of Public Hearing for November 22, 2011.

November 8, 2011

A budget work session will be held. Additional or alternate sessions may be scheduled at the direction of the Board of Aldermen.

November 22, 2011

Public hearing and first reading of the 2012 budget.

December 13, 2011

Second reading and adoption of the 2012 budget.

The purpose of this schedule is to provide a basis for preparing, submitting and approving a budget in a timely manner. It should be viewed as a working document that is subject to change.

City of Crestwood, Missouri
2012 Budget Summary- All Funds
Budget For the Year Ending December 31, 2012

	Major Funds			Non-Major Fund	
	General	Capital Improvement	Park & Stormwater	Sewer Lateral	Total
REVENUES					
Taxes:					
Sales	\$ 3,500,400	\$ 1,077,500	\$ 1,245,800	\$ -	\$ 5,823,700
Utilities	1,746,800	-	-	-	1,746,800
Property	1,133,504	-	-	-	1,133,504
Property- Prop "S"	-	-	-	-	-
Intergovernmental	486,600	-	-	-	486,600
Licenses and permits	762,500	-	-	-	762,500
Charges for services	-	-	529,200	140,000	669,200
Fines and forfeitures	282,200	-	-	-	282,200
Investment earnings	5,000	1,500	500	250	7,250
Grants	8,500	116,000	-	-	124,500
Other	40,500	9,000	31,550	-	81,050
Total estimated revenues	<u>\$ 7,966,004</u>	<u>\$ 1,204,000</u>	<u>\$ 1,807,050</u>	<u>\$ 140,250</u>	<u>\$ 11,117,304</u>
EXPENDITURES					
General Government	\$ 1,316,773	\$ 60,450	\$ -	\$ -	\$ 1,377,223
Public Works	1,366,678	1,048,650	350,581	140,250	2,906,159
Public Safety:					
Police	2,746,709	22,193	-	-	2,768,902
Fire	2,718,765	30,000	-	-	2,748,765
Parks & Recreation	-	-	1,001,045	-	1,001,045
Debt Service	-	-	1,055,750	-	1,055,750
Total estimated expenditures	<u>\$ 8,148,925</u>	<u>\$ 1,161,293</u>	<u>\$ 2,407,376</u>	<u>\$ 140,250</u>	<u>\$ 11,857,844</u>
REVENUES OVER (UNDER) EXPENDITURES	<u>\$ (182,921)</u>	<u>\$ 42,707</u>	<u>\$ (600,326)</u>	<u>\$ -</u>	<u>\$ (740,540)</u>
Transfers:					
Transfer in	201,543	48,000	850,000	-	1,099,543
Transfer out	-	-	(249,543)	-	(249,543)
CHANGES IN FUND BALANCES	<u>\$ 18,622</u>	<u>\$ 90,707</u>	<u>\$ 131</u>	<u>\$ -</u>	<u>\$ 109,460</u>

NOTES: 1) Of the \$90,707 excess in the Capital Improvement Fund, \$50,000 is reserved for the future purchase of a fire truck and \$24,250 is reserved for the future replacement of police vehicles.
2) The \$850,000 that is shown as a Transfer-In to the Park And Stormwater Fund is proceeds from the original debt issuance that are held in Trust at UMB Bank and will be used for the final debt payment on the Aquatic Center.

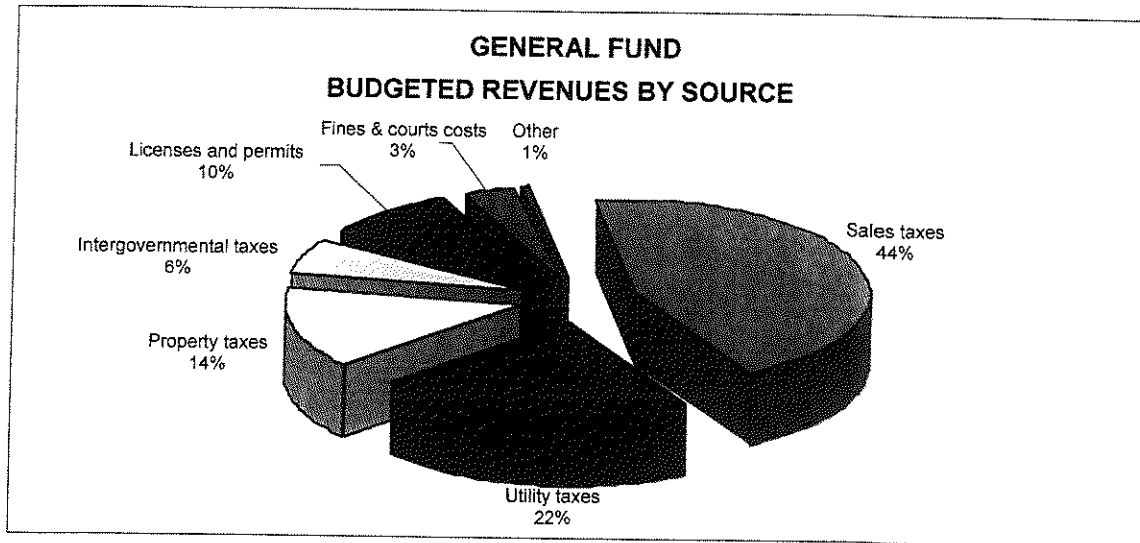
Overview

The routine activities associated with the daily operation of the City are recorded in the General Fund. General Fund revenues are generally unrestricted and will be used to fund expenditures incurred by the following departments and divisions in 2012:

- Elected Officials
 - Mayor
 - Board of Aldermen
- Department of Administration
 - City Administrator
 - General services
 - Management Information Systems (MIS)
 - City Clerk
 - Municipal Court
 - Finance
- Department of Public Works
 - Public Works
 - General services
 - Administration
 - Maintenance
 - Mechanical
- Department of Public Safety
 - Police
 - Fire

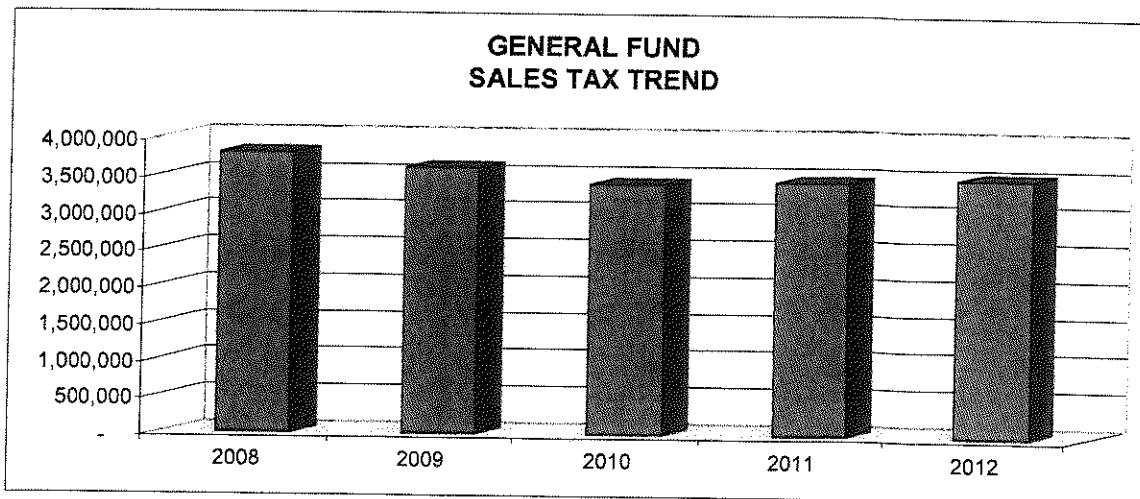
Analysis of Revenue Sources

The General Fund is expected to realize revenues of \$7,966,004 during 2012. These revenues are comprised of sales taxes, utility taxes, property taxes, intergovernmental taxes, licenses and permits, fines and court costs, investment earnings, grants and other revenues. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 44 percent of 2012 General Fund revenues are expected to be generated by sales taxes from businesses within the City of Crestwood. In addition to the one-cent General sales tax levied within St. Louis County municipalities, the City of Crestwood levies a ¼-cent Local Options and a ¼-cent Fire Protection sales tax. Crestwood voters approved the latter in August 2003 to provide partial funding for the operation of the City's Fire Department. The one-cent General and ¼-cent Local Options sales taxes, unlike the Fire Protection sales tax, are subject to the state's Sharing Plan.

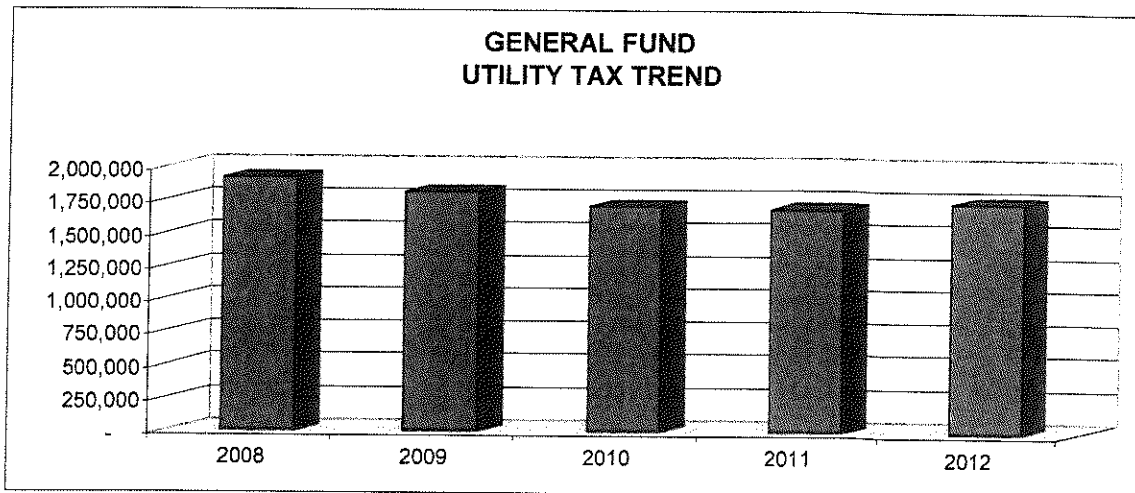


Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

For nearly a decade, the City of Crestwood has realized decreases in sales tax revenues. The decline from 2008 to 2010 is attributable to nationwide economic conditions and losses of local businesses, specifically in the Crestwood Court (mall). However, sales tax revenues have somewhat bottomed in 2010 and the City has budgeted revenues of approximately \$3.50 million for 2012.

Utility taxes

Taxes are imposed on companies providing utility services to citizens within the City of Crestwood. Approximately 22 percent of General Fund revenues are expected to be generated by these taxes in 2012. The following rates are applied to companies' gross receipts: electricity- 5.7 percent for residential and 7.0 percent for commercial; natural gas- 6.0 percent for residential and 7.0 percent for commercial; telecommunications- 6.0 percent for residential and commercial; water- 6.0 percent for residential and 7.0 percent for commercial; and cable- 3.0 percent for residential and commercial.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

Settlements from several cellular telephone companies were received in 2008, resulting in a spike in utility tax revenues as shown above. The City expects to receive about \$1.75 million in the General Fund from utility taxes in 2012.

Property taxes

Property tax revenues are expected to comprise approximately 14 percent of General Fund revenues in 2012. Taxes are assessed on Residential real estate, Commercial real estate and Personal Property. The City also receives Road & Bridge, Railroad & Utility and Penalty/surcharge revenues. In April 2006, Crestwood voters approved Proposition "S" which allows the City an additional tax on Residential, Commercial and Personal Property to provide funds to pay the Note and build cash reserves. The final payment of

the Note was made in March 2010. The City was required to make unscheduled debt payments in order to maintain the Note's non-taxable status. As of June 2011, total debt payments exceed Proposition "S" tax revenues by approximately \$519,000 since the inception of the tax. The City will receive additional Property "S" taxes that were levied in the year 2011, through 2011 and in January/February of 2012. Based on projections, the total Proposition "S" tax revenues will not completely meet the total tax payments made on the Proposition "S" note. However, in March 2010, the Board of Aldermen decided to terminate the Proposition "S" tax after 2011. Therefore, the tax will not be assessed for the year 2012, and therefore no revenues for this tax have been included in the 2012 budget.

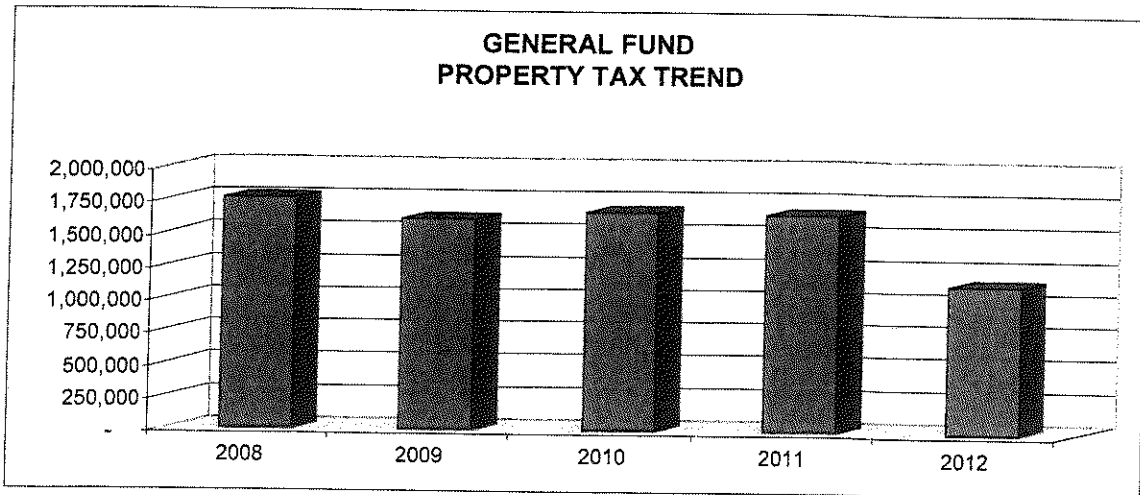
Property assessments as well as tax collections and disbursements are handled by St. Louis County. The complex process of setting property tax rates is subject to Article X, sections 18-24 of the Missouri Constitution, commonly called the Hancock Amendment.

Property taxes are due to St. Louis County by December 31st each year. Some fluctuations in property tax revenues are explained by general reassessment, which occurs in odd-numbered years. Often times, tax payers challenge assessments and pay taxes to St. Louis County under protest. Once these challenges are settled, the protested taxes are released, causing fluctuations in the subsequent years' collections.

For the tax year 2011, the City's assessed valuations (post-Board of Equalization figures) are as follows: Residential real estate- \$170,158,790; Commercial real estate- \$64,703,945; and Personal Property- \$26,483,545. Residential and commercial properties are assessed at 19 percent and 32 percent of market value, respectively. Personal property is assessed at 33-1/3 percent of actual value.

<u>Property Type</u>	<u>Rate^A</u>
Residential	\$0.2410
Residential- Prop "S"	\$0.2000
Commercial	\$0.3830
Commercial- Prop "S"	\$0.2000
Personal Property	\$0.2790
Personal Property- Prop "S"	\$0.2000

^A Rate per \$100 of assessed valuation

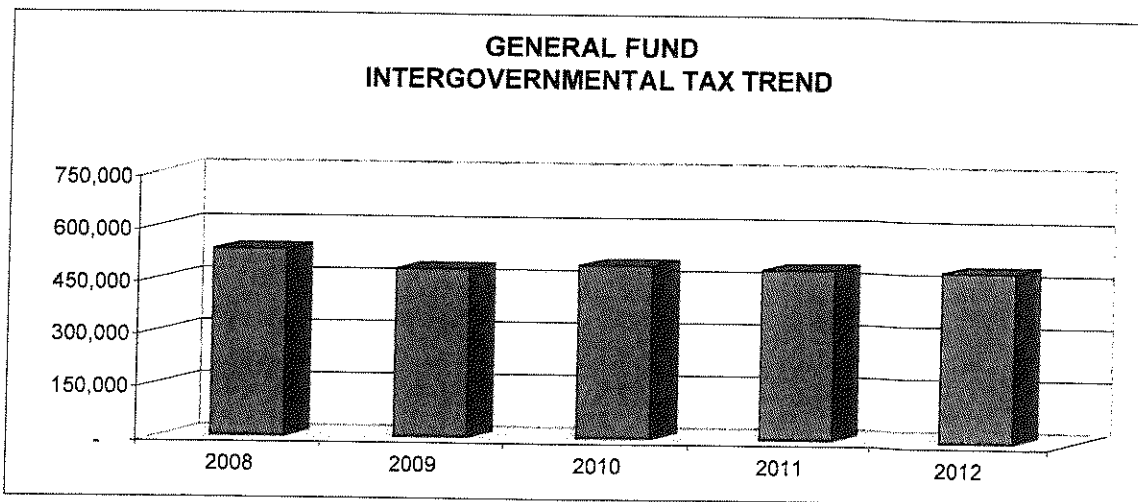


Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

The City expects to receive about \$1.66 million in property tax revenues for the 2011 tax year and has budgeted \$1.13 million for 2012.

Intergovernmental taxes

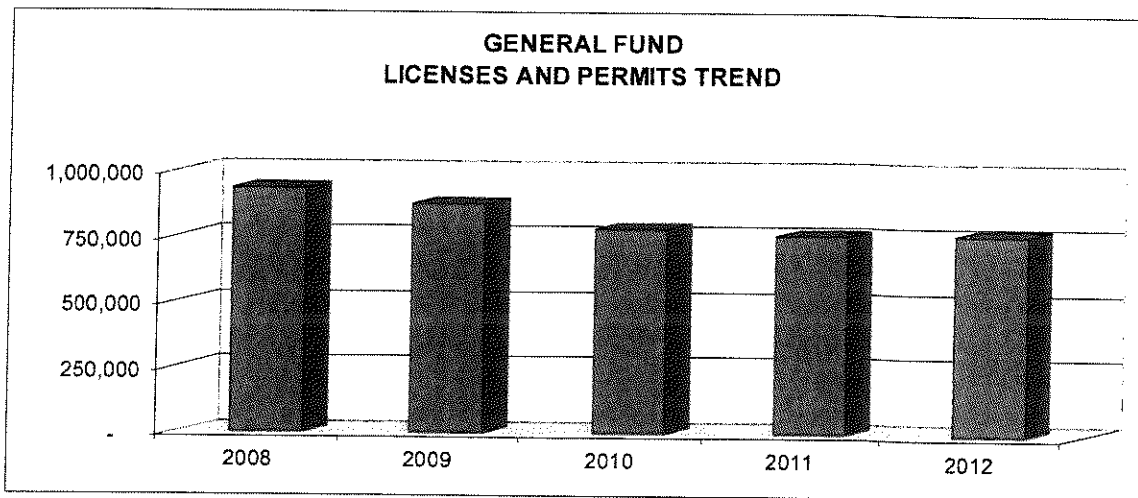
Approximately 6 percent of expected General Fund revenues will come from taxes levied by the State of Missouri and St. Louis County and distributed to the City of Crestwood. These include motor fuel, motor vehicle sales, motor vehicle fees, cigarette taxes and financial institution taxes. Motor fuel taxes are levied on a per gallon basis and distributed to the City based upon the proportion of Crestwood's population to the total population of all incorporated cities. Motor vehicles sales and fees are imposed on the sales of vehicles, drivers' licenses, and vehicle license plates and are also distributed based upon population. The 2012 budget includes \$486,600 in intergovernmental revenues.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

Licenses and permits

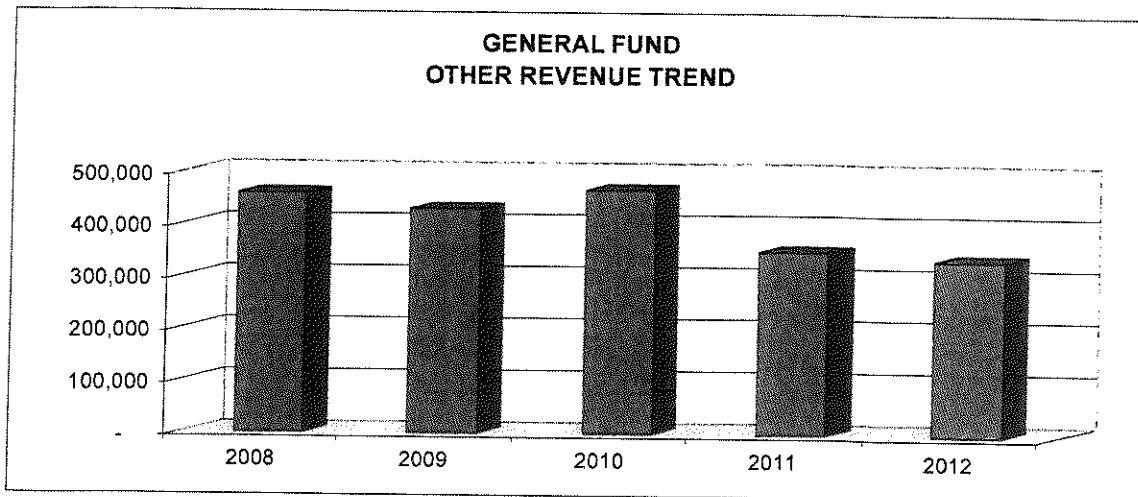
Crestwood businesses are required to obtain a merchant's license by June 30th of each year. The license fee is based upon the greater of a merchant's previous year's gross receipts (\$1.25/\$1000 gross receipts) or its square footage. In addition, the City collects revenues for liquor, vending machine, coin-operated machine, alarm service provider and home occupation licenses as well as rental property inspections. Revenues from the issuance of licenses and permits are expected to total about 10 percent of total General Fund revenues. The City expects to receive \$762,500 in licenses and permits in 2012.



Note: Audited amounts are presented for FY2008-2010, estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

Other

The remaining budgeted revenues, or approximately 4 percent, are derived from municipal court fines, court costs and bond forfeitures; investment earnings; grant and miscellaneous revenues.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

The majority of these revenues are generated by the municipal court. The City expects to collect about \$282,200 in 2012 from fines, court costs and bond forfeitures. The remaining \$54,000 is budgeted for investment earnings, grants and miscellaneous revenues.

City of Crestwood, Missouri
General Fund Revenues
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	ESTIMATED	GENERAL FUND REVENUES		Finance	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	FY			Projections	Recommended	Approved	Approved
			2011		2011	2011			2012			
2,499,922	2,389,013	2,241,681	2,182,765	2,162,765	1,344,407	2,280,600	405 4010	One-Cent General	2,323,500	2,323,500	2,323,500	2,323,500
617,983	571,014	531,897	486,943	486,943	277,881	538,110	405 4011	1/4-Cent Local Options	548,900	548,900	548,900	548,900
666,447	585,137	551,328	553,968	553,968	298,215	582,426	405 4014	1/4-Cent Fire Protection	628,000	628,000	628,000	628,000
14,991	52,443	61,629	-	-	18,590	33,180	405 4015	1/4-Cent TIF Fire Protection	-	-	-	-
3,799,342	3,597,607	3,386,538	3,203,676	3,203,676	1,937,092	3,434,316		Total Sales Taxes	3,500,400	3,500,400	3,500,400	3,500,400
563,099	562,895	647,205	565,000	565,000	252,831	660,979	410 4020	Electric Franchise Fee	650,000	696,800	696,800	696,800
496,801	434,273	394,787	450,000	450,000	287,502	385,513	410 4021	Natural Gas Franchise Fee	395,000	395,000	395,000	395,000
149,398	363,145	163,578	168,000	168,000	76,296	184,811	410 4023	Telephone Franchise Fee	165,000	165,000	165,000	165,000
96,684	102,796	114,855	106,000	106,000	58,379	112,758	410 4024	Water Franchise Fee	112,500	112,500	112,500	112,500
71,183	60,787	76,447	70,000	70,000	35,868	71,736	410 4025	Cable Franchise Fee	72,500	72,500	72,500	72,500
541,320	286,727	309,431	327,000	327,000	144,630	303,260	410 4026	Wireless Franchise Fee	305,000	305,000	305,000	305,000
1,918,485	1,810,622	1,706,284	1,686,000	1,686,000	853,507	1,699,057		Total Gross Receipts	1,700,000	1,746,800	1,746,800	1,746,800
651,208	588,792	647,946	600,000	600,000	301,806	659,103	415 4030	Real Estate Taxes	654,789	654,789	654,789	654,789
491,688	478,206	486,750	480,000	480,000	225,064	479,265	415 4036	Real Estate Taxes- Prop S	-	-	-	-
94,568	84,499	77,070	76,000	76,000	36,945	73,509	415 4031	Personal Property Taxes	76,815	76,815	76,815	76,815
64,198	80,302	55,221	54,000	54,000	26,484	52,695	415 4037	Personal Property Taxes- Prop S	-	-	-	-
332,062	288,989	286,465	280,000	280,000	120,816	289,958	415 4033	County Road Fund	290,500	290,500	290,500	290,500
111,765	89,744	92,856	89,000	89,000	89,286	89,286	415 4034	Penalty Surcharge	89,100	89,100	89,100	89,100
23,203	23,713	20,098	28,000	28,000	20,098	22,598	415 4035	Railroad/Utility Taxes	22,300	22,300	22,300	22,300
1,768,692	1,614,246	1,666,406	1,607,000	1,607,000	800,299	1,686,415		Total Property Taxes	1,133,504	1,133,504	1,133,504	1,133,504
362,590	327,669	335,462	340,000	340,000	158,956	327,912	420 4110	Motor Fuel Tax	328,100	328,100	328,100	328,100
71,939	63,909	67,809	70,000	70,000	33,802	69,603	420 4111	Motor Vehicle Sales Tax	70,000	70,000	70,000	70,000
55,110	52,687	51,906	53,500	53,500	26,834	53,687	420 4112	Motor Vehicle Fee Increases	54,000	54,000	54,000	54,000
38,283	35,800	36,397	35,000	35,000	15,831	33,262	420 4113	Cigarette Tax	33,000	33,000	33,000	33,000
6,299	1,402	1,464	2,000	2,000	1,464	-	420 4114	Financial Institution Tax	1,500	1,500	1,500	1,500
534,221	481,466	492,838	500,500	500,500	236,687	485,909		Total Intergovernmental Taxes	486,600	486,600	486,600	486,600
853,608	827,378	735,985	730,000	730,000	598,981	719,736	425 4210	Merchant Licenses	720,000	720,000	720,000	720,000
12,590	10,907	10,994	10,000	10,000	838	9,888	425 4211	Liquor Licenses	9,500	9,500	9,500	9,500
3,560	1,620	1,680	1,800	1,800	1,063	1,513	425 4212	Other Licenses	1,500	1,500	1,500	1,500
21,485	11,875	8,870	22,000	22,000	5,100	9,440	425 4224	Rental Inspections	10,000	10,000	10,000	10,000
42,747	23,630	22,613	28,000	28,000	11,414	20,718	425 4225	Permits & Inspections	21,500	21,500	21,500	21,500
1,947	1,937	35	-	-	-	-	425 4226	Sign Permits	-	-	-	-
50	-	-	-	-	-	-	425 4227	Right-of-Way & Demolition Permits	-	-	-	-
935,987	877,347	780,177	791,800	791,800	617,395	761,294		Total Licenses and Permits	762,500	762,500	762,500	762,500
281,461	272,238	251,703	270,000	270,000	116,267	234,629	430 4250	Traffic Fines	235,000	235,000	235,000	235,000
31,702	30,142	26,230	30,000	30,000	12,224	23,247	430 4251	Traffic Court Cost	21,500	21,500	21,500	21,500
5,859	5,755	4,465	5,500	5,500	2,038	3,876	430 4252	Police Training Fund	4,000	4,000	4,000	4,000
19,306	12,667	9,181	12,000	12,000	5,043	9,674	430 4253	Miscellaneous Fines	10,000	10,000	10,000	10,000
726	907	372	800	800	317	633	430 4254	Police Reports	700	700	700	700
15,206	9,950	14,313	10,000	10,000	3,364	9,928	430 4255	Bond Forfeitures	10,000	10,000	10,000	10,000
1,001	937	824	1,000	1,000	380	722	430 4256	Crime Victims' Compensation	1,000	1,000	1,000	1,000
355,261	332,595	307,089	329,300	329,300	139,832	282,710		Total Fines and Court Cost	282,200	282,200	282,200	282,200
44,617	7,413	10,929	5,000	5,000	4,955	5,391	465 4710	Interest	5,000	5,000	5,000	5,000
44,617	7,413	10,929	5,000	5,000	4,955	5,391		Total Interest	5,000	5,000	5,000	5,000
-	13,174	12,675	3,000	3,000	1,006	2,772	470 4700	Donations	3,000	3,000	3,000	3,000
2,911	2,383	2,257	2,400	2,400	-	2,400	470 4702	POST	2,000	2,000	2,000	2,000
-	15,619	12,631	-	-	-	2,260	470 4710	Economic Development Adm Reimb	-	-	-	-
11,011	26,530	41,516	18,000	18,000	9,840	15,291	470 4750	Other Revenue	14,800	14,800	14,800	14,800
-	-	-	10,000	10,000	3,680	9,575	470 4749	Program revenue- The Alternative	10,000	10,000	10,000	10,000
8,507	10,292	9,414	10,300	10,300	7,492	10,634	470 4751	Trash Bags	10,700	10,700	10,700	10,700
-	-	-	-	-	-	-	470 4752	Rental Property Income	-	-	-	-
-	-	-	-	-	-	-	470 4753	Sale of Property	-	-	-	-
2,576	-	-	-	-	-	-	470 4755	Refund from Insurance Pool	-	-	-	-
-	-	-	-	-	-	-	470 4756	Sale of Property	-	-	-	-
25,005	67,997	78,494	43,700	43,700	21,818	42,831		Total Other Revenue	40,500	40,500	40,500	40,500
1,445	-	-	-	-	-	-	475 4757	TDD-Big Bend Crossing	-	-	-	-
1,947	-	-	-	-	-	-	475 4758	TDD-Crestwood Point	-	-	-	-
2,393	-	-	-	-	-	-	475 4759	Glenwood Watson TDD	-	-	-	-
10,000	-	-	-	-	-	-	475 4760	TIF admin Fees	-	-	-	-
386	-	-	-	-	-	-	475 4761	Crestwood Point CID	-	-	-	-
-	-	-	-	-	-	-	475 4762	Crestwood Market CID	-	-	-	-
2,690	-	-	-	-	-	-	475 4809	PD Training-MO	-	-	-	-
6,580	-	-	-	-	-	-	475 4810	Revenue Grants-PD	-	-	-	-
-	-	-	-	-	-	-	475 4811	60th Anniversary	-	-	-	-
230	33	-	-	-	-	-	475 4812	City Store	-	-	-	-
25,670	33	-	-	-	-	-		Total Economic Development Fees	-	-	-	-
-	-	53,838	-	-	-	-	480 4810	FD Grant Income	-	-	-	-
8,172	21,444	15,966	8,500	20,974	14,362	18,174	480 4800	Grant- Police Department	8,500	8,500	8,500	8,500
8,172	21,444	69,804	8,500	20,974	14,362	18,174		Total Grants	8,500	8,500	8,500	8,500
9,415,453	8,810,771	8,498,555	8,175,476	8,187,950	4,625,747	8,396,097		TOTAL REVENUES- GENERAL FUND	7,919,204	7,966,004	7,966,004	7,966,004
13,707	-	-	-	-	-	-	000 8000	Transfer In	201,543	201,543	201,543	201,543
9,429,160	8,810,771	8,498,555	8,175,476	8,187,950	4,625,747	8,396,097		TOTAL REVENUES AND TRANSFERS- GENERAL FUND	8,120,747	8,167,547	8,167,547	8,167,547

City of Crestwood, Missouri
General Fund Expenditures- Summary
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Department and Division	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved					
2008	2009	2010	Adopted	Amended	YTD										
			2011		2011										
											2012				
ELECTED OFFICIALS															
Mayor															
8,797	9,068	9,064	9,073	9,073	4,543	Personnel Services	9,073	9,073	9,073	9,073					
4,711	3,695	3,439	6,970	6,970	1,457	Contractual Services	6,550	6,550	5,550	5,550					
120	42	47	300	300	-	Commodities	300	300	300	300					
13,628	12,805	12,550	16,343	16,343	5,999	Sub-Total	15,923	15,923	14,923	14,923					
Board of Aldermen															
34,826	39,441	38,577	41,289	41,289	18,064	Personnel Services	41,289	41,289	41,289	41,289					
8,461	1,045	281	1,200	1,200	-	Contractual Services	1,200	1,200	750	41,289					
257	18	131	-	-	-	Commodities	-	-	-	750					
43,544	40,504	38,989	42,489	42,489	18,064	Sub-Total	42,489	42,489	42,039	42,039					
ADMINISTRATION															
City Clerk															
125,318	133,027	128,026	135,480	144,996	70,074	Personnel Services	153,284	153,284	153,284	153,284					
19,508	15,543	9,191	15,570	15,570	5,167	Contractual Services	15,650	15,650	14,150	14,150					
522	363	1,381	1,500	1,500	323	Commodities	1,500	1,500	1,500	1,500					
145,348	148,933	138,597	152,550	162,066	75,564	Sub-Total	170,434	170,434	168,934	168,934					
Municipal Court															
93,094	84,825	79,576	76,949	67,433	29,591	Personnel Services	65,420	65,420	65,420	65,420					
54,465	44,413	37,648	48,800	48,800	20,104	Contractual Services	48,800	48,800	48,800	48,800					
560	1,068	51	700	700	11	Commodities	700	700	700	700					
148,119	130,306	117,275	126,449	116,933	49,705	Sub-Total	114,920	114,920	114,920	114,920					
City Administrator															
242,006	215,101	228,951	234,253	234,253	113,243	Personnel Services	239,145	239,145	242,130	242,130					
7,659	7,047	4,553	8,140	7,640	1,667	Contractual Services	6,990	6,990	8,470	8,470					
1,897	1,179	1,834	2,200	2,700	1,149	Commodities	2,200	2,200	2,200	2,200					
251,561	223,326	235,339	244,593	244,593	116,059	Sub-Total	248,335	248,335	252,800	252,800					
General Services															
42,118	58,010	110,173	108,777	108,852	43,182	Personnel Services	87,612	87,612	87,612	87,612					
1,645,220	431,816	323,115	353,200	353,250	136,465	Contractual Services	342,400	342,400	340,400	340,400					
18,428	14,075	12,732	18,000	17,875	15,354	Commodities	17,500	17,500	17,500	17,500					
1,705,765	503,901	446,020	479,977	479,977	195,002	Sub-Total	447,512	447,512	445,512	445,512					
Management Information Systems (MIS)															
71,167	85,099	75,225	76,464	76,464	36,549	Personnel Services	78,027	78,027	78,027	78,027					
25,860	16,357	19,583	18,320	18,320	764	Contractual Services	18,820	17,170	17,170	17,170					
11,378	10,344	9,571	9,000	9,000	5,415	Commodities	9,500	9,000	9,000	9,000					
108,405	111,800	104,379	103,784	103,784	42,727	Sub-Total	106,347	104,197	104,197	104,197					
Economic Development															
-	-	-	-	-	-	Personnel Services	-	-	-	-					
-	-	-	-	-	-	Contractual Services	-	-	-	-					
-	-	-	-	-	-	Commodities	-	-	-	-					
-	-	-	-	-	-	Sub-Total	-	-	-	-					
Finance															
202,898	169,287	159,214	176,318	176,318	78,921	Personnel Services	170,248	170,248	170,248	170,248					
9,704	1,720	1,481	2,610	2,610	505	Contractual Services	2,120	2,120	1,700	1,700					
2,123	1,329	1,044	1,500	1,500	353	Commodities	1,500	1,500	1,500	1,500					
-	-	-	-	-	-	Capital	-	-	-	-					
214,726	172,335	161,739	180,428	180,428	79,779	Sub-Total	173,868	173,868	173,448	173,448					
2,631,096	1,343,911	1,254,888	1,346,613	1,346,613	582,901	Total Expenditures- Elected Officials/Adm.	1,319,829	1,317,679	1,316,773	1,316,773					
PUBLIC WORKS															
Public Works- General Services															
198,840	204,314	210,452	212,307	217,307	108,948	Personnel Services	224,397	224,397	224,397	224,397					
203,640	195,650	194,140	211,315	204,315	90,984	Contractual Services	212,380	228,005	228,005	228,005					
9,526	17,064	14,830	11,800	13,800	8,770	Commodities	10,300	10,300	10,300	10,300					
412,006	417,028	419,422	435,422	435,422	208,702	Sub-Total	447,077	462,702	462,702	462,702					
Public Works- Administration															
177,090	204,099	279,429	288,326	283,326	110,301	Personnel Services	318,925	318,925	313,252	313,252					
15,967	7,871	7,379	13,010	12,810	2,497	Contractual Services	11,060	11,060	11,060	11,060					
1,852	2,933	1,794	2,600	2,800	1,470	Commodities	2,500	2,500	2,500	2,500					
94,909	214,903	288,602	303,936	298,936	114,268	Sub-Total	332,485	332,485	326,812	326,812					

City of Crestwood, Missouri
General Fund Expenditures- Summary
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Department and Division	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
					2011					
						2012				
						Public Works- Maintenance				
203,311	201,774	297,836	301,294	308,794	159,271	Personnel Services	315,157	315,157	315,157	315,157
32,771	28,803	25,575	32,720	28,158	11,438	Contractual Services	31,420	31,809	31,809	31,809
59,099	92,464	69,148	76,600	78,662	34,546	Commodities	78,700	78,700	78,700	78,700
295,180	323,041	392,558	410,614	415,614	205,256	Sub-Total	425,277	425,666	425,666	425,666
						Public Works- Mechanical				
62,029	53,734	60,763	60,738	52,738	28,416	Personnel Services	65,038	65,038	61,528	61,528
7,772	15,017	10,040	17,470	29,470	14,782	Contractual Services	23,470	23,470	23,470	23,470
67,560	53,996	61,489	70,900	66,900	28,912	Commodities	66,500	66,500	66,500	66,500
137,361	122,747	132,293	149,108	149,108	72,109	Sub-Total	155,008	155,008	151,498	151,498
1,039,457	1,077,719	1,232,875	1,299,080	1,299,080	600,335	Total Expenditures- Public Works	1,359,847	1,375,861	1,366,678	1,366,678
PUBLIC SAFETY										
						Police				
2,461,816	2,463,573	2,561,423	2,521,736	2,521,736	1,214,071	Personnel Services	2,487,238	2,484,838	2,484,838	2,484,838
157,504	154,417	167,926	179,031	180,111	83,690	Contractual Services	184,571	182,771	182,771	182,771
84,882	70,949	84,957	69,600	69,129	28,077	Commodities	77,000	68,100	79,100	79,100
8,337	4,580	-	-	9,915	9,915	Capital Outlay	-	-	-	-
2,712,539	2,693,519	2,814,306	2,770,367	2,780,891	1,335,753	Sub-Total	2,748,809	2,735,709	2,746,709	2,746,709
						Fire				
2,211,930	2,150,335	2,105,815	2,182,486	2,182,486	1,039,406	Personnel Services	2,213,545	2,213,545	2,213,545	2,213,545
411,097	411,728	439,997	451,745	449,795	50,075	Contractual Services	478,320	463,120	461,320	461,320
53,628	37,366	45,635	40,200	42,150	21,416	Commodities	45,900	40,900	43,900	43,900
-	-	56,671	-	-	-	Capital Outlay	-	-	-	-
2,676,655	2,599,429	2,648,119	2,674,431	2,674,431	1,110,898	Sub-Total	2,737,765	2,717,565	2,718,765	2,718,765
5,389,194	5,292,948	5,462,425	5,444,798	5,455,322	2,446,651	Total Expenditures- Public Safety	5,486,574	5,453,274	5,465,474	5,465,474
DEBT SERVICE										
-	1,295,575	311,031	-	-	-	Debt Service	-	-	-	-
-	1,295,575	311,031	-	-	-	Sub-Total	-	-	-	-
SUMMARY										
6,135,238	6,071,686	6,344,525	6,425,490	6,425,065	3,054,579	Total Personnel	6,468,399	6,465,999	6,459,800	6,459,800
2,604,341	1,335,121	1,244,350	1,360,101	1,359,019	419,595	Total Contractual	1,383,751	1,381,115	1,375,425	1,375,425
311,831	303,192	304,642	304,900	307,016	145,797	Total Commodities	314,100	299,700	313,700	313,700
8,337	4,580	56,671	-	9,915	9,915	Total Capital	-	-	-	-
-	1,295,575	311,031	-	-	-	Total Debt Service	-	-	-	-
9,059,748	9,010,154	8,261,218	8,090,491	8,101,015	3,629,886	TOTAL EXPENDITURES- GENERAL FUND	8,166,250	8,146,814	8,148,925	8,148,925
97,635	17,159	478,929	476,543	476,543	476,543	Transfers Out	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS OUT - GENERAL FUND										
9,157,383	9,027,313	8,740,148	8,567,034	8,577,558	4,106,429		8,166,250	8,146,814	8,148,925	8,148,925

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description MAYOR 10-10-010-XXX-XXXX		Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD						
			2011		2011					2012	
8,150	8,400	8,400	8,400	8,400	4,200	505 5012	Wages, Elected Officials	8,400	8,400	8,400	8,400
23	26	21	30	30	10	510 5116	Workers' Compensation Ins.	30	30	30	30
505	521	521	521	521	269	515 5210	FICA Taxes	521	521	521	521
118	122	122	122	122	63	515 5211	Medicare Taxes	122	122	122	122
8,797	9,068	9,064	9,073	9,073	4,543		Total Personnel	9,073	9,073	9,073	9,073
921	1,432	675	2,000	2,000	481	605 6011	Travel & Expenses	2,000	2,000	1,000	1,000
45	45	285	300	300	-	605 6012	Employee Memberships	300	300	300	300
-	-	-	-	-	-	810 6115	Other Professional Services	-	-	-	-
-	420	420	420	420	140	615 6217	Mobile Phones	-	-	-	-
-	-	-	-	-	-	640 6610	City Memberships	-	-	-	-
-	-	-	100	100	-	640 6611	Periodicals & Books	100	100	100	100
3,746	1,799	2,059	4,000	4,000	786	645 6710	Public Relations & Promotion	4,000	4,000	4,000	4,000
-	-	-	150	150	50	645 6711	Printing & Binding	150	150	150	150
4,711	3,695	3,439	6,970	6,970	1,457		Total Contractual	6,550	6,550	5,550	5,550
120	42	42	200	200	-	710 7110	Office Supplies	200	200	200	200
-	-	5	-	-	-	715 7210	Household Supplies	-	-	-	-
-	-	-	100	100	-	740 7713	Other Supplies	100	100	100	100
120	42	47	300	300	-		Total Commodities	300	300	300	300
13,628	12,805	12,550	16,343	16,343	5,999		Total Expenditures- Mayor	15,923	15,923	14,923	14,923

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description BOARD OF ALDERMEN 10-10-011-XXX-XXXX			Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD							
			2011		2011	2012						
32,250	33,600	33,600	33,600	33,600	16,100	505	5012	Wages, Elected Officials	33,600	33,600	33,600	33,600
109	3,176	2,324	5,000	5,000	694	505	5015	Security Wages	5,000	5,000	5,000	5,000
-	95	82	119	119	39	510	5116	Workers' Compensation Insurance	119	119	119	119
2,000	2,083	2,083	2,083	2,083	998	515	5210	FICA Taxes	2,083	2,083	2,083	2,083
468	487	487	487	487	233	515	5211	Medicare Taxes	487	487	487	487
34,826	39,441	38,577	41,289	41,289	18,064	Total Personnel			41,289	41,289	41,289	41,289
343	714	36	1,200	1,200	-	605	6011	Travel & Expenses	1,200	1,200	750	750
-	-	-	-	-	-	610	6115	Other Professional Services	-	-	-	-
7,915	-	-	-	-	-	610	6116	BOA Meeting Security	-	-	-	-
-	-	-	-	-	-	640	6611	City Memberships	-	-	-	-
203	331	245	-	-	-	645	6711	Printing & Binding	-	-	-	-
8,461	1,045	281	1,200	1,200	-	Total Contractual			1,200	1,200	750	750
257	18	131	-	-	-	710	7110	Office Supplies	-	-	-	-
257	18	131	-	-	-	Total Commodities			-	-	-	-
43,544	40,504	38,989	42,489	42,489	18,064	Total Expenditures- BOA			42,489	42,489	42,039	42,039

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description CITY CLERK 10-15-020-XXX-XXXX		Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD						
			2011		2011						
81,995	86,802	82,641	82,068	82,068	41,034	505 5011	Wages, Non-Exempt Employees	82,068	82,068	82,068	82,068
20,552	22,181	15,322	13,329	21,829	11,168	505 5013	Wages, Part-time Employees ^A	21,327	21,327	21,327	21,327
-	-	179	-	-	-	505 5015	Overtime Wages	-	-	-	-
11,826	11,864	18,773	26,856	26,856	11,740	510 5110	Health Insurance	34,578	34,578	34,578	34,578
932	722	713	767	767	226	510 5111	Dental Insurance	993	993	993	993
726	746	596	683	683	175	510 5112	Life/AD&D/LTD Insurance	613	613	613	613
62	62	53	53	53	40	510 5114	Employee Assistance Program	59	59	59	59
1,358	2,417	2,785	4,102	4,468	2,253	510 5115	Retirement Plan	5,480	5,480	5,480	5,480
334	317	250	324	324	126	510 5116	Workers' Compensation Insurance	258	258	258	258
6,104	6,416	5,440	5,914	6,441	2,684	515 5210	FICA Taxes	6,410	6,410	6,410	6,410
1,428	1,500	1,274	1,384	1,507	628	515 5211	Medicare Taxes	1,499	1,499	1,499	1,499
125,318	133,027	128,026	135,480	144,996	70,074		Total Personnel	153,284	153,284	153,284	153,284
456	310	-	600	600	-	605 6010	Training & Education	800	800	800	800
750	-	-	600	600	-	605 6011	Travel & Expenses	800	800	800	800
235	215	190	250	322	322	605 6012	Employee Memberships	350	350	350	350
420	420	420	420	348	140	615 6217	Mobile Phones	-	-	-	-
-	-	-	100	100	-	620 6313	Maint/Repair Other Equipment	100	100	100	100
-	-	-	-	-	-	630 6414	Equipment Leases	-	-	-	-
55	77	-	100	100	-	640 6611	Periodicals & Books	100	100	100	100
482	-	368	1,000	1,000	-	645 6711	Printing & Binding	1,000	1,000	1,000	1,000
3,596	4,246	-	-	-	-	645 6712	Advertising & Publication	-	-	-	-
4,357	4,322	4,375	4,500	4,500	609	645 6714	Code Book Codification	4,500	4,500	4,500	4,500
-	53	-	-	-	-	650 6812	Other Services	-	-	-	-
9,158	5,900	3,837	8,000	8,000	4,096	650 6813	Elections - General & Special	8,000	8,000	6,500	6,500
19,508	15,543	9,191	15,570	15,570	5,167		Total Contractual	15,650	15,650	14,150	14,150
410	-	1,381	1,500	1,500	323	710 7110	Office Supplies	1,500	1,500	1,500	1,500
-	-	-	-	-	-	715 7210	Household Supplies	-	-	-	-
112	363	-	-	-	-	740 7713	Other Supplies	-	-	-	-
522	363	1,381	1,500	1,500	323		Total Commodities	1,500	1,500	1,500	1,500
145,348	148,933	138,597	152,550	162,066	75,564		Total Expenditures- City Clerk	170,434	170,434	168,934	168,934

NOTES:
^A One-fifth of the part-time clerk's salary and benefit costs are budgeted in the Municipal Court's budget, as the clerk performs City Clerk and Municipal Court duties since the elimination of the Municipal Court Clerk.

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description MUNICIPAL COURT 10-20-030-XXX-XXXX			Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD							
			2011		2011							
2012												
71,269	51,167	39,799	37,645	37,645	18,822	505	5011	Wages, Non-Exempt Employees	37,645	37,645	37,645	37,645
7,064	11,595	15,405	13,329	4,829	2,732	505	5013	Wages, Part-time Employees ^	5,332	5,332	5,332	5,332
269	7,540	9,124	12,000	12,000	4,213	505	5015	Overtime Wages	12,000	12,000	12,000	12,000
5,994	7,336	8,359	5,354	5,354	937	510	5110	Health Insurance	2,463	2,463	2,463	2,463
744	490	436	458	458	145	510	5111	Dental Insurance	413	413	413	413
578	474	355	392	392	84	510	5112	Life/AD&D/LTD Insurance	285	285	285	285
41	21	30	32	32	22	510	5114	Employee Assistance Program	25	25	25	25
1,034	1,461	1,887	2,708	2,343	982	510	5115	Retirement Plan	2,914	2,914	2,914	2,914
256	193	146	214	214	55	510	5116	Workers' Compensation Insurance	137	137	137	137
4,738	3,687	3,270	3,904	3,377	1,295	515	5210	FICA Taxes	3,409	3,409	3,409	3,409
1,108	862	765	913	790	303	515	5211	Medicare Taxes	797	797	797	797
93,094	84,825	79,576	76,949	67,433	29,591	Total Personnel			65,420	65,420	65,420	65,420
930	1,024	318	800	800	450	605	6010	Training & Education	800	800	800	800
1,706	635	459	800	800	105	605	6011	Travel & Expenses	800	800	800	800
285	285	165	300	300	90	605	6012	Employee Memberships	300	300	300	300
41,805	33,472	32,482	38,000	38,000	17,816	610	6115	Other Professional Services	38,000	38,000	38,000	38,000
-	900	-	1,000	1,000	-	610	6120	Municipal Court Mental Health Docket	1,000	1,000	1,000	1,000
5,844	7,020	3,540	6,000	6,000	1,230	610	6121	Prisoner Services	6,000	6,000	6,000	6,000
-	-	-	200	200	188	620	6313	Maint/Repair Other Equipment	200	200	200	200
-	-	-	100	100	-	640	6611	Periodicals & Books	100	100	100	100
928	536	205	600	600	-	645	6711	Printing & Binding	600	600	600	600
2,967	542	479	1,000	1,000	225	650	6815	Municipal Court Bank Fees	1,000	1,000	1,000	1,000
54,465	44,413	37,648	48,800	48,800	20,104	Total Contractual			48,800	48,800	48,800	48,800
560	1,068	51	700	700	11	710	7110	Office Supplies	700	700	700	700
560	1,068	51	700	700	11	Total Commodities			700	700	700	700
148,119	130,306	117,275	126,449	116,933	49,705	Total Expenditures- Municipal Court			114,920	114,920	114,920	114,920

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description CITY ADMINISTRATOR 10-25-040-XXX-XXXX			Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD							
			2011	2011								
					2012							
73,813	93,000	93,715	93,000	93,000	46,500	505	5010	Salaries, Exempt Employees	93,000	93,000	98,000	98,000
126,655	74,325	88,723	88,141	88,141	44,070	505	5011	Wages, Non-Exempt Employees	88,141	88,141	88,141	88,141
697	9,095	-	-	-	-	505	5014	Wages, Seasonal	-	-	-	-
376	-	-	-	-	-	505	5015	Overtime Wages	-	-	-	-
18,515	19,231	24,848	28,754	28,754	11,471	510	5110	Health Insurance	32,133	32,133	29,445	29,445
1,170	820	899	916	916	254	510	5111	Dental Insurance	1,061	1,061	1,061	1,061
1,096	1,027	1,016	1,116	1,116	255	510	5112	Life/AD&D/LTD Insurance	836	836	849	849
83	62	62	63	63	46	510	5114	Employee Assistance Program	63	63	63	63
2,107	3,429	6,067	7,789	7,789	3,913	510	5115	Retirement Plan	9,600	9,600	9,865	9,865
2,531	1,083	462	616	616	220	510	5116	Workers' Compensation Insurance	453	453	465	465
-	-	-	-	-	-	510	5118	Other taxable benefits	-	-	-	-
12,127	10,559	10,664	11,231	11,231	5,280	515	5210	FICA Taxes	11,231	11,231	11,541	11,541
2,836	2,470	2,496	2,627	2,627	1,235	515	5211	Medicare Taxes	2,627	2,627	2,699	2,699
242,006	215,101	228,951	234,253	234,253	113,243			Total Personnel	239,145	239,145	242,130	242,130
1,007	1,945	1,096	2,000	1,500	23	605	6010	Training & Education	1,500	1,500	1,500	1,500
2,912	2,268	531	3,000	3,000	749	605	6011	Travel & Expenses	2,500	2,500	3,500	3,500
1,101	1,649	1,830	1,650	1,650	475	605	6012	Employee Memberships	1,500	1,500	1,500	1,500
214	-	-	-	-	-	610	6115	Other Professional Services	-	-	-	-
1,015	805	840	840	840	420	615	6217	Mobile Phones	840	840	1,320	1,320
22	-	-	-	-	-	620	6310	Maint/Repair Motor Vehicles	-	-	-	-
234	196	257	250	250	-	640	6611	Periodicals & Books	250	250	250	250
1,155	184	-	400	400	-	645	6711	Printing & Binding	400	400	400	400
7,659	7,047	4,553	8,140	7,640	1,667			Total Contractual	6,990	6,990	8,470	8,470
1,232	66	257	800	800	95	710	7110	Office Supplies	800	800	800	800
317	942	1,547	1,200	1,700	1,042	720	7310	Motor Vehicle Fuel	1,200	1,200	1,200	1,200
348	170	30	200	200	12	740	7713	Other Supplies	200	200	200	200
1,897	1,179	1,834	2,200	2,700	1,149			Total Commodities	2,200	2,200	2,200	2,200
251,561	223,326	235,339	244,593	244,593	116,059			Total Expenditures- City Administrator	248,335	248,335	252,800	252,800

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description GENERAL SERVICES 10-25-041-XXX-XXXX			Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD							
			2011	2011								
2012												
19,729	20,320	20,478	20,320	20,320	10,369	505	5013	Wages, Part-Time Employees	-	-	-	-
19,116	23,148	38,742	46,812	46,812	15,843	510	5110	Health Insurance (retirees)	47,612	47,612	47,612	47,612
41	23	-	-	75	74	510	5111	Dental Insurance	-	-	-	-
21	41	21	21	21	15	510	5114	Employee Assistance Program	-	-	-	-
(716)	62	52	69	69	25	510	5116	Workers' Compensation Insurance	-	-	-	-
2,366	12,861	3,655	5,000	5,000	2,188	510	5119	Employment Security Benefit Payments	5,000	5,000	5,000	5,000
-	-	45,659	35,000	35,000	13,874	510	5120	Deductible reimbursement	35,000	35,000	35,000	35,000
1,223	1,260	1,270	1,260	1,260	643	515	5210	FICA Taxes	-	-	-	-
338	295	297	295	295	150	515	5211	Medicare Taxes	-	-	-	-
42,118	58,010	110,173	108,777	108,852	43,182			Total Personnel	87,612	87,612	87,612	87,612
-	-	-	-	-	-	605	6014	Emergency Management Operations	1,500	1,500	1,500	1,500
91,677	77,741	95,800	110,000	110,000	32,358	610	6110	Legal Services	100,000	100,000	100,000	100,000
25,979	27,162	25,000	25,900	25,900	-	610	6112	Auditing Services	26,900	26,900	26,900	26,900
27,928	15,323	10,594	15,000	15,000	8,342	610	6115	Other Professional Services	15,000	15,000	15,000	15,000
96,677	-	-	-	-	-	610	6116	Litigation Settlement	-	-	-	-
117,104	78,025	-	-	-	-	610	6120	Health Reimbursement Account	-	-	-	-
37,023	37,562	-	-	-	-	610	6124	Accelerated TIF Payoff-Kohl's	-	-	-	-
32,044	29,458	28,535	28,000	28,000	14,761	615	6215	Telephone	27,000	27,000	27,000	27,000
4,789	5,185	5,206	6,000	6,000	2,870	630	6452	Other Rentals/Leases	6,000	6,000	6,000	6,000
63,567	40,794	39,486	40,000	40,000	-	635	6510	Property Policy	40,000	40,000	40,000	40,000
69,554	62,628	57,142	56,000	56,000	54,731	635	6511	General/Auto/Police Liability (SLA/IT)	56,000	56,000	56,000	56,000
20,919	13,946	12,551	13,000	13,000	-	635	6512	Public Officials Liability	13,000	13,000	13,000	13,000
1,052	-	1,187	1,200	1,200	-	635	6513	City Insurance	1,200	1,200	1,200	1,200
1,040	1,165	-	-	-	-	635	6514	Public Official Surety Bonds	-	-	-	-
-	1,050	1,000	1,500	1,500	-	635	6515	Other Insurance Expense	1,500	1,500	1,500	1,500
6,438	6,263	6,397	6,300	6,350	6,302	640	6610	City Memberships	6,300	6,300	6,300	6,300
99	-	-	-	-	-	640	6611	Periodicals & Books	-	-	-	-
24,553	14,016	13,129	16,000	16,000	4,575	645	6710	Public Relations & Promotion	14,000	14,000	14,000	14,000
1,792	2	435	1,800	1,800	496	645	6711	Printing & Binding	1,500	1,500	1,500	1,500
-	-	4,743	7,500	7,500	2,459	645	6712	Advertising and Publication	7,500	7,500	7,500	7,500
14,255	12,412	10,809	15,000	15,000	5,338	650	6810	Postage	15,000	15,000	13,000	13,000
6,450	9,085	11,102	10,000	10,000	4,233	650	6811	Interest Expense/Penalty/Fees	10,000	10,000	10,000	10,000
122,279	-	-	-	-	-	650	6826	Interest Expense-Line of Credit Princ.	-	-	-	-
880,000	-	-	-	-	-	650	6827	Line of Credit Principal Payments	-	-	-	-
1,645,220	431,816	323,115	353,200	353,250	136,465			Total Contractual	342,400	342,400	340,400	340,400
5,924	4,583	3,647	5,500	5,450	1,586	710	7110	Office Supplies	5,000	5,000	5,000	5,000
854	464	245	500	425	-	715	7210	Household Supplies	500	500	500	500
250	188	-	-	-	-	740	7713	Other Supplies	-	-	-	-
11,400	8,840	8,840	12,000	12,000	13,768	740	7714	Senior Trash Program	12,000	12,000	12,000	12,000
18,428	14,075	12,732	18,000	17,875	15,354			Total Commodities	17,500	17,500	17,500	17,500
1,705,765	503,901	446,020	479,977	479,977	195,002			Total Expenditures- General Services	447,512	447,512	445,512	445,512

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description MANAGEMENT INFORMATION SYSTEMS 10-25-042-XXX-XXXX		Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD						
			2011		2011					2012	
60,561	61,211	61,681	61,211	61,211	30,605	505 5010	Wages, Exempt Employees	61,211	61,211	61,211	61,211
-	11,354	168	-	-	-	505 5014	Wages, Seasonal	-	-	-	-
4,285	4,719	5,876	7,036	7,036	2,872	510 5110	Health Insurance	8,091	8,091	8,091	8,091
319	265	284	297	297	117	510 5111	Dental Insurance	344	344	344	344
351	369	341	376	376	86	510 5112	Life/AD&D/LTD Insurance	281	281	281	281
15	21	21	21	21	15	510 5114	Employee Assistance Program	21	21	21	21
799	1,420	2,052	2,632	2,632	1,325	510 5115	Retirement Plan	3,244	3,244	3,244	3,244
197	221	157	208	208	74	510 5116	Workers' Compensation Ins.	153	153	153	153
3,761	4,473	3,765	3,795	3,795	1,179	515 5210	FICA Taxes	3,795	3,795	3,795	3,795
880	1,046	881	888	888	275	515 5211	Medicare Taxes	888	888	888	888
71,167	85,099	75,225	76,464	76,464	36,549		Total Personnel	78,027	78,027	78,027	78,027
299	-	798	800	800	399	605 6010	Training & Education	900	900	900	900
-	-	-	100	100	85	610 6115	Other Professional Services	500	250	250	250
7,420	1,787	1,828	2,000	2,000	70	615 6216	Telecommunications	2,000	600	600	600
420	420	420	420	420	210	615 6217	Mobile Phones	420	420	420	420
17,721	14,150	16,537	15,000	15,000	-	625 6410	REJIS Services	15,000	15,000	15,000	15,000
25,860	16,357	19,583	18,320	18,320	764		Total Contractual	18,820	17,170	17,170	17,170
11,378	10,344	9,571	9,000	9,000	5,415	710 7110	Office Supplies	9,500	9,000	9,000	9,000
11,378	10,344	9,571	9,000	9,000	5,415		Total Commodities	9,500	9,000	9,000	9,000
108,405	111,800	104,379	103,784	103,784	42,727		Total Expenditures- MIS	106,347	104,197	104,197	104,197

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description FINANCE 10-30-050-XXX-XXXX		Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved	
2008	2009	2010	Adopted	Amended	YTD							
			2011	2011	2011							
												2012
51,780	62,200	57,204	62,200	62,200	30,536	505	5010	Salaries, Exempt Employees	61,200	61,200	61,200	61,200
86,533	41,968	37,547	35,360	35,360	17,680	505	5011	Wages, Non-Exempt Employees	35,360	35,360	35,360	35,360
33,103	35,100	30,386	35,033	35,033	16,395	505	5013	Wages, Part-time Employees	35,033	35,033	35,033	35,033
13,984	14,053	19,755	25,604	25,604	7,435	510	5110	Health Insurance	19,470	19,470	19,470	19,470
1,073	823	777	891	891	277	510	5111	Dental Insurance	1,047	1,047	1,047	1,047
1,123	928	789	871	871	213	510	5112	Life/AD&D/LTD Insurance	704	704	704	704
83	62	62	63	63	46	510	5114	Employee Assistance Program	63	63	63	63
1,766	3,242	3,367	5,701	5,701	1,533	510	5115	Retirement Plan	6,974	6,974	6,974	6,974
559	425	295	451	451	156	510	5116	Workers' Compensation Insurance	329	329	329	329
10,451	8,499	7,319	8,221	8,221	3,769	515	5210	FICA Taxes	8,159	8,159	8,159	8,159
2,444	1,988	1,713	1,923	1,923	882	515	5211	Medicare Taxes	1,908	1,908	1,908	1,908
202,898	169,287	159,214	176,318	176,318	78,921	Total Personnel			170,248	170,248	170,248	170,248
1,003	400	150	1,000	1,000	45	605	6010	Training & Education	500	500	500	500
1,687	364	226	400	400	-	605	6011	Travel & Expenses	400	400	400	400
420	50	254	100	100	50	605	6012	Employee Memberships	100	100	100	100
1,539	455	455	490	490	175	610	6115	Other Professional Services	500	500	500	500
350	420	350	420	420	210	615	6217	Mobile Phones	420	420	-	-
-	5	-	-	-	-	620	6313	Maint/Repair Other Equipment	-	-	-	-
829	26	46	200	200	25	645	6711	Printing & Binding	200	200	200	200
3,878	-	-	-	-	-	645	6712	Advertising & Publication	-	-	-	-
9,704	1,720	1,481	2,610	2,610	505	Total Contractual			2,120	2,120	1,700	1,700
2,123	1,329	1,044	1,500	1,500	353	710	7110	Office Supplies	1,500	1,500	1,500	1,500
2,123	1,329	1,044	1,500	1,500	353	Total Commodities			1,500	1,500	1,500	1,500
-	-	-	-	-	-	825	8466	Furniture, Fixtures & Equipment	-	-	-	-
-	-	-	-	-	-	Total Capital			-	-	-	-
214,726	172,335	161,739	180,428	180,428	79,779	Total Expenditures- Finance			173,868	173,868	173,448	173,448

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PUBLIC WORKS GENERAL SERVICES 10-35-060-XXX-XXXX			Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD							
2012												
151,992	154,433	156,645	154,083	154,083	77,072	505	5011	Wages, Non-Exempt Employees	144,831	144,831	144,831	144,831
-	-	96	-	5,000	2,910	505	5013	Wages, Part-Time Employees	5,000	5,000	5,000	5,000
7,902	7,517	8,887	10,000	10,000	7,304	505	5015	Overtime Wages	10,000	10,000	10,000	10,000
17,124	18,861	19,851	20,295	20,295	8,360	510	5110	Health Insurance	35,753	35,753	35,753	35,753
997	829	858	903	903	346	510	5111	Dental Insurance	1,392	1,392	1,392	1,392
1,074	1,132	1,026	1,047	1,047	240	510	5112	Life/AD&D/LTD Insurance	857	857	857	857
83	83	83	84	84	62	510	5114	Employee Assistance Program	84	84	84	84
2,109	3,755	5,497	7,056	7,056	3,277	510	5115	Retirement Plan	8,206	8,206	8,206	8,206
5,763	5,983	5,592	6,288	6,288	2,916	510	5116	Workers' Compensation Insurance	6,046	6,046	6,046	6,046
9,562	9,499	9,657	10,172	10,172	5,235	515	5210	FICA Taxes	9,910	9,910	9,910	9,910
2,236	2,222	2,261	2,379	2,379	1,224	515	5211	Medicare Taxes	2,318	2,318	2,318	2,318
198,840	204,314	210,452	212,307	217,307	108,948			Total Personnel	224,397	224,397	224,397	224,397
70	80	150	800	800	66	605	6010	Training and Education	500	500	500	500
2,807	2,309	1,819	3,000	3,000	1,040	610	6115	Other Professional Services	3,000	3,000	3,000	3,000
19,290	8,068	7,271	20,650	20,650	2,964	610	6117	Rental Inspections	9,000	9,000	9,000	9,000
30,997	33,631	39,647	33,000	33,000	17,083	615	6210	Electric	40,000	42,880	42,880	42,880
12,740	11,276	10,437	12,000	12,000	6,296	615	6211	Natural Gas	11,000	11,000	11,000	11,000
2,092	2,602	3,879	3,200	3,200	1,053	615	6212	Sewer	3,000	3,000	3,000	3,000
997	1,037	1,603	1,100	1,100	683	615	6213	Water	1,600	1,600	1,600	1,600
102,362	108,995	111,224	102,400	102,400	46,756	615	6214	Street Lighting	111,800	124,545	124,545	124,545
840	1,085	1,260	1,260	1,260	630	615	6217	Mobile Phones	1,680	1,680	1,680	1,680
75	-	88	85	85	44	615	6218	Pagers	-	-	-	-
1,819	240	220	5,320	5,320	4,893	620	6311	Maint/Repair Communication Equipment	2,000	2,000	2,000	2,000
25,219	22,011	14,901	23,500	16,500	8,655	620	6312	Maint/Repair Buildings / Facilities	25,000	25,000	25,000	25,000
1,267	-	376	2,000	2,000	26	620	6313	Maint/Repair Other Equipment	2,000	2,000	2,000	2,000
3,066	4,318	1,266	3,000	3,000	794	630	6452	Other Rentals/Leases	1,800	1,800	1,800	1,800
203,640	195,650	194,140	211,315	204,315	90,984			Total Contractual	212,380	228,005	228,005	228,005
4,795	4,577	4,085	4,600	4,600	2,061	715	7211	Janitorial Supplies	4,600	4,600	4,600	4,600
3,896	9,461	10,744	6,500	8,500	6,491	715	7212	Building Maint. Supplies	5,000	5,000	5,000	5,000
408	2,838	-	500	500	179	725	7411	Small Tools & Equipment	500	500	500	500
426	189	-	200	200	39	740	7713	Other Supplies	200	200	200	200
9,526	17,064	14,830	11,800	13,800	8,770			Total Commodities	10,300	10,300	10,300	10,300
412,006	417,028	419,422	435,422	435,422	208,702			Total Expenditures- PW General Services	447,077	462,702	462,702	462,702

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PUBLIC WORKS ADMINISTRATION 10-35-061-XXX-XXXX			Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD							
			2011	2011	2011							
2012												
66,062	62,998	72,806	72,300	64,300	16,502	505	5010	Salaries, Exempt Employees	93,000	93,000	90,000	90,000
80,242	98,410	138,427	138,093	136,093	62,874	505	5011	Wages, Non-Exempt Employees	137,093	137,093	135,093	135,093
-	-	-	-	2,000	-	505	5013	Wages, Part-Time	-	-	-	-
-	-	-	-	-	-	505	5014	Wages, Seasonal	5,800	5,800	5,800	5,800
126	4,708	10,010	6,000	9,000	7,917	505	5015	Overtime Wages	9,000	9,000	9,000	9,000
13,585	16,643	26,164	31,089	31,089	9,384	510	5110	Health Insurance	32,133	32,133	32,133	32,133
920	809	1,136	1,188	1,188	363	510	5111	Dental Insurance	1,406	1,406	1,406	1,406
756	1,013	1,229	1,331	1,331	243	510	5112	Life/AD&D/LTD Insurance	1,084	1,084	1,071	1,071
83	83	83	84	84	62	510	5114	Employee Assistance Program	84	84	84	84
1,710	3,584	7,369	9,305	9,305	3,624	510	5115	Retirement Plan	12,979	12,979	12,714	12,714
2,824	3,495	5,777	12,382	12,382	2,837	510	5116	Workers' Compensation Insurance	7,612	7,612	7,599	7,599
8,738	10,015	13,315	13,416	13,416	5,263	515	5210	FICA Taxes	15,183	15,183	14,873	14,873
2,044	2,343	3,114	3,138	3,138	1,231	515	5211	Medicare Taxes	3,551	3,551	3,478	3,478
177,090	204,099	279,429	288,326	283,326	110,301	Total Personnel			318,925	318,925	313,252	313,252
1,598	75	604	1,500	1,500	100	605	6010	Training & Education	1,200	1,200	1,200	1,200
1,307	43	-	1,200	1,200	171	605	6011	Travel & Expenses	1,000	1,000	1,000	1,000
790	215	-	950	950	516	605	6012	Employee Memberships	900	900	900	900
8,722	4,368	4,590	5,500	5,500	1,245	610	6115	Other Professional Services	5,000	5,000	5,000	5,000
1,260	1,120	1,260	1,260	1,260	455	615	6217	Mobile Phones	1,260	1,260	1,260	1,260
-	-	21	200	200	-	620	6313	Maint/Repair Other Equipment	100	100	100	100
223	31	50	200	200	-	640	6611	Periodicals & Books	100	100	100	100
-	-	-	200	200	-	640	6711	Advertising and Publications	-	-	-	-
2,068	2,020	855	1,800	1,600	-	645	6711	Printing & Binding	1,500	1,500	1,500	1,500
-	-	-	200	200	10	650	6810	Postage	-	-	-	-
15,967	7,871	7,379	13,010	12,810	2,497	Total Contractual			11,060	11,060	11,060	11,060
1,227	2,218	1,240	1,800	1,800	921	710	7110	Office Supplies	1,800	1,800	1,800	1,800
473	716	554	500	700	549	715	7210	Household Supplies	500	500	500	500
153	-	-	200	200	-	725	7411	Small Tools & Equipment	100	100	100	100
-	-	-	100	100	-	740	7713	Other Supplies	100	100	100	100
1,852	2,933	1,794	2,600	2,800	1,470	Total Commodities			2,500	2,500	2,500	2,500
194,909	214,903	288,602	303,936	298,936	114,268	Total Expenditures- PW Administration			332,485	332,485	326,812	326,812

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PUBLIC WORKS MAINTENANCE 10-35-062-XXX-XXXX			Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD							
			2011		2011							
2012												
148,502	146,188	194,839	196,183	196,183	95,828	505	5011	Wages, Non-Exempt Employees	196,183	196,183	196,183	196,183
13,258	10,622	27,171	20,000	27,500	24,831	505	5015	Overtime Wages	27,000	27,000	27,000	27,000
18,198	20,878	34,080	39,807	39,807	15,911	510	5110	Health Insurance	43,909	43,909	43,909	43,909
1,057	1,065	1,490	1,522	1,522	439	510	5111	Dental Insurance	1,765	1,765	1,765	1,765
1,036	1,058	1,314	1,327	1,327	335	510	5112	Life/AD&D/LTD Insurance	1,112	1,112	1,112	1,112
103	124	103	105	105	77	510	5114	Employee Assistance Program	105	105	105	105
2,123	3,080	7,413	9,296	9,296	5,197	510	5115	Retirement Plan	11,829	11,829	11,829	11,829
7,014	7,529	15,342	16,516	16,516	7,964	510	5116	Workers' Compensation Insurance	16,181	16,181	16,181	16,181
9,741	9,100	13,033	13,403	13,403	7,042	515	5210	FICA Taxes	13,837	13,837	13,837	13,837
2,278	2,129	3,051	3,135	3,135	1,647	515	5211	Medicare Taxes	3,236	3,236	3,236	3,236
203,311	201,774	297,836	301,294	308,794	159,271	Total Personnel			315,157	315,157	315,157	315,157
150	-	197	400	400	220	605	6010	Training & Education	400	400	400	400
620	224	-	500	500	-	605	6011	Travel & Expenses	500	500	500	500
155	-	-	200	200	-	605	6012	Employee Memberships	-	-	-	-
573	304	486	1,200	500	216	610	6111	Medical Services	1,200	1,200	1,200	1,200
4,600	1,902	1,750	2,500	1,500	-	610	6115	Other Professional Services	2,000	2,000	2,000	2,000
4,018	4,196	5,521	4,200	4,200	1,915	615	6210	Electric	5,400	5,789	5,789	5,789
5,289	5,864	6,090	5,600	5,600	3,398	615	6211	Natural Gas	6,100	6,100	6,100	6,100
2,530	2,259	773	2,400	1,000	220	615	6212	Sewer	800	800	800	800
894	643	1,173	1,100	1,100	406	615	6213	Water	1,200	1,200	1,200	1,200
420	420	420	420	420	210	615	6217	Mobile Phones	420	420	420	420
534	607	724	600	600	361	615	6218	Pagers	600	600	600	600
2,049	1,504	2,003	2,500	2,500	892	620	6312	Maint/Repair Building/Facilities	2,200	2,200	2,200	2,200
2,334	3,252	647	2,000	1,000	223	620	6315	Solid Waste Disposal	1,000	1,000	1,000	1,000
1,025	1,218	125	1,500	1,038	-	630	6450	Equipment Rental	1,500	1,500	1,500	1,500
7,500	6,316	5,640	7,500	7,500	3,378	630	6452	Other Rentals/Leases	8,000	8,000	8,000	8,000
80	93	27	100	100	-	640	6611	Periodicals & Books	100	100	100	100
32,771	28,803	25,575	32,720	28,158	11,438	Total Contractual			31,420	31,809	31,809	31,809
995	1,084	944	1,000	1,000	323	705	7010	Uniform/Clothing	1,000	1,000	1,000	1,000
597	453	838	800	800	513	715	7210	Household Supplies	900	900	900	900
474	369	275	400	400	44	715	7211	Janitorial Supplies	500	500	500	500
199	183	177	400	700	210	715	7212	Building Maint. Supplies	800	800	800	800
2,904	1,752	1,109	1,800	1,800	996	715	7213	General Maint. Supplies	1,800	1,800	1,800	1,800
455	173	975	800	800	-	725	7411	Small Tools & Equipment	800	800	800	800
18,933	15,107	11,366	16,000	12,500	3,654	730	7511	Asphalt	16,000	16,000	16,000	16,000
24,986	59,250	39,861	40,000	48,062	23,332	730	7513	Salt	40,000	40,000	40,000	40,000
3,661	7,692	7,551	8,000	5,500	3,034	730	7514	Crack Sealant	8,000	8,000	8,000	8,000
4,315	4,469	4,719	5,500	5,500	2,010	730	7516	Signs	7,000	7,000	7,000	7,000
417	78	210	300	300	74	735	7611	Medical Supplies	300	300	300	300
708	1,578	1,123	1,200	1,200	355	735	7612	Safety Equipment & Supplies	1,200	1,200	1,200	1,200
456	276	-	400	100	-	740	7713	Other Supplies	400	400	400	400
59,099	92,464	69,148	76,600	78,662	34,546	Total Commodities			78,700	78,700	78,700	78,700
295,180	323,041	392,558	410,614	415,614	205,256	Total Expenditures- PW Maintenance			425,277	425,666	425,666	425,666

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PUBLIC WORKS MECHANICAL 10-35-063-XXX-XXXX				Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD								
			2011		2011								
2012													
45,806	40,758	42,261	41,588	33,588	19,795	505	5011	Wages, Non-Exempt Employees	44,000	44,000	44,218	44,218	
2,781	1,771	5,510	4,500	4,500	2,933	505	5015	Overtime Wages	4,500	4,500	4,500	4,500	
7,363	5,322	5,876	7,036	7,036	2,326	510	5110	Health Insurance	8,091	8,091	4,328	4,328	
421	238	284	297	297	92	510	5111	Dental Insurance	344	344	344	344	
299	258	273	277	277	49	510	5112	Life/AD&D/LTD Insurance	235	235	236	236	
21	21	21	21	21	15	510	5114	Employee Assistance Program	21	21	21	21	
588	922	1,595	1,982	1,982	866	510	5115	Retirement Plan	2,571	2,571	2,582	2,582	
1,144	1,330	1,370	1,511	1,511	637	510	5116	Workers' Compensation Insurance	1,566	1,566	1,572	1,572	
2,924	2,524	2,897	2,858	2,858	1,379	515	5210	FICA Taxes	3,007	3,007	3,021	3,021	
684	590	678	668	668	323	515	5211	Medicare Taxes	703	703	706	706	
62,029	53,734	60,763	60,738	52,738	28,416	Total Personnel				65,038	65,038	61,528	61,528
-	-	143	250	250	-	605	6010	Training & Education	250	250	250	250	
118	134	-	120	120	-	615	6218	Pagers	120	120	120	120	
5,636	10,124	5,603	12,000	20,000	7,322	620	6310	Maintenance/Repair Motor Vehicles	13,000	13,000	13,000	13,000	
2,018	4,759	4,294	5,000	9,000	7,460	620	6313	Maintenance/Repair Other Equipment	10,000	10,000	10,000	10,000	
-	-	-	100	100	-	640	6611	Periodicals & Books	100	100	100	100	
7,772	15,017	10,040	17,470	29,470	14,782	Total Contractual				23,470	23,470	23,470	23,470
35,152	19,024	24,556	35,000	35,000	14,804	720	7310	Motor Vehicle Fuel	35,000	35,000	35,000	35,000	
3,107	3,622	2,567	3,000	3,000	939	720	7311	Motor Vehicle Fluids	2,600	2,600	2,600	2,600	
17,434	18,096	22,148	18,000	13,600	5,885	720	7312	Motor Vehicle Parts	13,600	13,800	13,600	13,600	
413	1,920	1,612	3,000	3,000	600	720	7313	Motor Vehicle Tools	3,000	3,000	3,000	3,000	
6,289	5,707	5,581	6,000	6,000	2,900	720	7314	Motor Vehicle Tires	6,000	6,000	6,000	6,000	
434	520	382	500	500	-	725	7410	Welding Supplies	500	500	500	500	
-	117	344	400	400	163	725	7411	Small Tools & Equipment	400	400	400	400	
4,031	4,480	3,970	4,500	4,500	3,284	725	7412	Equipment Parts	4,500	4,500	4,500	4,500	
237	86	121	200	600	338	735	7612	Safety Equipment & Supplies	600	600	600	600	
463	424	208	300	300	-	740	7713	Other Supplies	300	300	300	300	
67,560	53,996	61,489	70,900	66,900	28,912	Total Commodities				66,500	66,500	66,500	66,500
137,361	122,747	132,293	149,108	149,108	72,109	Total Expenditures- PW Mechanical				155,008	155,008	151,498	151,498

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description POLICE 10-40-070-XXX-XXXX		Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD						
			2011		2011	2012					
80,767	81,299	81,925	81,300	81,300	40,650	505	5010 Salaries, Exempt Employees	81,300	81,300	81,300	81,300
1,726,597	1,761,926	1,799,850	1,696,488	1,696,488	856,056	505	5011 Wages, Non-Exempt Employees	1,640,951	1,640,951	1,640,951	1,640,951
4,284	6,387	(3,701)	-	-	-	505	5014 Wages, Seasonal	-	-	-	-
56,427	47,019	41,176	50,000	50,000	20,311	505	5015 Overtime Wages	50,000	47,600	47,600	47,600
-	-	-	-	-	-	505	5019 Overtime Wages - The Alternative	2,400	2,400	2,400	2,400
204,812	209,067	258,399	295,640	295,640	110,831	510	5110 Health Insurance	311,705	311,705	311,705	311,705
11,245	9,692	10,073	9,727	9,727	3,176	510	5111 Dental Insurance	11,664	11,664	11,664	11,664
11,014	11,613	10,774	11,262	11,262	2,647	510	5112 Life/AD&D/LTD Insurance	8,477	8,477	8,477	8,477
769	743	717	714	714	516	510	5114 Employee Assistance Program	693	693	693	693
127,534	128,912	152,809	161,068	161,068	80,774	510	5115 Retirement Plan	173,459	173,459	173,459	173,459
94,813	50,251	52,918	56,631	56,631	24,673	510	5116 Workers' Compensation Ins.	51,698	51,698	51,698	51,698
-	18,738	19,080	19,080	19,080	9,040	510	5117 Uniform/Clothing Allowance	17,940	17,940	17,940	17,940
116,343	111,784	111,343	113,323	113,323	53,002	515	5210 FICA Taxes	110,992	110,992	110,992	110,992
27,210	26,143	26,059	26,503	26,503	12,396	515	5211 Medicare Taxes	25,958	25,958	25,958	25,958
2,461,816	2,463,573	2,561,423	2,521,736	2,521,736	1,214,071	Total Personnel		2,487,238	2,484,838	2,484,838	2,484,838
5,443	7,531	8,831	8,000	8,000	2,999	605	6010 Training & Education	8,000	8,000	8,000	8,000
1,405	2,027	1,193	2,500	2,500	345	605	6011 Travel & Expenses	2,500	2,000	2,000	2,000
1,685	1,721	1,245	1,600	1,600	975	605	6012 Employee Memberships	2,100	2,100	2,100	2,100
-	-	-	-	-	-	605	6013 Auto Allowance	-	-	-	-
687	-	-	300	300	-	610	6111 Medical Services	500	500	500	500
4,104	186	4,455	6,600	6,600	3,744	610	6115 Other Professional Services	6,800	6,800	6,800	6,800
-	-	-	5,300	6,050	2,300	610	6118 Other Prof. Srv- The Alternative	6,300	6,300	6,300	6,300
-	123	380	400	400	146	610	6121 Prisoner Services	500	500	500	500
2,832	3,037	2,810	3,200	3,200	1,376	615	6217 Mobile Phones	3,600	3,200	3,200	3,200
2,363	(80)	-	-	-	-	620	6310 Maint/Repair Motor Vehicles	-	-	-	-
4,750	4,043	6,868	10,307	10,637	5,956	620	6311 Maint/Repair Communications Eq.	14,300	14,300	14,300	14,300
180	480	1,003	700	700	363	620	6312 Maint/Repair Buildings / Facilities	1,000	1,000	1,000	1,000
738	473	240	400	400	44	620	6313 Maint/Repair Other Equipment	500	500	500	500
17,039	22,664	25,867	19,603	19,603	8,039	620	6316 Maintenance Agreements	14,273	14,273	14,273	14,273
-	1,226	334	2,500	2,500	440	620	6318 Maint/Repair Emerg. Equipment	4,100	4,100	4,100	4,100
49,991	51,671	53,635	62,391	62,391	29,883	625	6410 Rejis Services	71,246	71,246	71,246	71,246
50,838	49,823	48,093	42,903	42,903	21,452	625	6411 Rejis Global Software Lease	36,052	36,052	36,052	36,052
10,044	4,279	4,309	4,219	4,219	2,436	630	6414 Equipment Leases	4,200	4,200	4,200	4,200
230	-	1,908	1,908	1,908	1,908	630	6452 Other Rentals/Leases	2,200	2,000	2,000	2,000
630	660	-	700	700	-	640	6611 Periodicals & Books	700	700	700	700
1,371	1,421	1,719	2,000	2,000	972	645	6710 Public Relations & Promotion	2,100	1,500	1,500	1,500
3,064	3,134	5,035	3,500	3,500	313	645	6711 Printing & Binding	3,600	3,500	3,500	3,500
111	-	-	-	-	-	650	6811 Interest Expense/Penalty/Fees	-	-	-	-
157,504	154,417	167,926	179,031	180,111	83,690	Total Contractual		184,571	182,771	182,771	182,771
17,532	(147)	1,010	2,500	2,500	432	705	7010 Uniform/Clothing	2,500	2,000	2,000	2,000
2,059	2,585	1,555	2,000	1,670	421	710	7110 Office Supplies	2,100	2,000	2,000	2,000
238	548	811	500	500	22	710	7112 Photographic Supplies	500	500	500	500
-	-	-	200	200	-	710	7114 Data Processing Supplies	200	200	200	200
1,280	1,095	1,259	1,200	1,200	642	715	7210 Household Supplies	1,200	1,200	1,200	1,200
50,187	34,890	41,505	40,000	40,000	20,695	720	7310 Motor Vehicle Fuel	48,000	42,000	53,000	53,000
5,069	5,513	6,973	5,500	5,500	1,446	735	7610 Ammunition	5,500	5,500	5,500	5,500
-	2,575	1,800	2,100	3,900	-	735	7613 Bullet Proof Vest Program	2,100	2,100	2,100	2,100
5,051	12,182	19,336	9,800	8,609	2,547	740	7713 Other Supplies	9,700	7,500	7,500	7,500
-	-	-	2,800	2,050	931	740	7720 Other Supplies- The Alternative	2,100	2,100	2,100	2,100
3,466	2,082	2,278	3,000	3,000	942	740	7714 Prisoner Supplies	3,100	3,000	3,000	3,000
-	9,626	8,431	-	-	-	750	7500 Donation Expenditures	-	-	-	-
84,882	70,949	84,957	69,600	69,129	28,077	Total Commodities		77,000	68,100	79,100	79,100
-	4,580	-	-	-	-	825	8466 Furniture, Fixtures & Equipment	-	-	-	-
8,337	-	-	-	9,915	9,915	899	8211 Grant Equipment & Machinery	-	-	-	-
8,337	4,580	-	-	9,915	9,915	Total Capital		-	-	-	-
2,712,539	2,693,519	2,814,306	2,770,367	2,780,891	1,335,753	Total Expenditures- Police		2,748,809	2,735,709	2,746,709	2,746,709

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description		Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	FIRE		Request	Recommended	Approved	Approved
						10-45-080-XXX-XXXX		2012			
82,324	82,831	83,468	82,831	82,831	41,415	505	5010	Salaries, Exempt Employees	82,831	82,831	82,831
1,469,469	1,407,063	1,322,978	1,324,124	1,324,124	652,213	505	5011	Wages, Non-Exempt Employees	1,315,571	1,315,571	1,315,571
80,095	60,448	55,766	53,504	53,504	29,232	505	5018	Wages, Holiday pay	57,745	57,745	57,745
53,365	74,256	84,233	80,000	80,000	47,807	505	5015	Overtime Wages	85,000	85,000	85,000
8,513	14,812	16,398	18,000	18,000	7,638	505	5017	FLSA Overtime Wages	18,000	18,000	18,000
168,471	178,205	206,376	250,839	250,839	91,370	510	5110	Health Insurance	259,459	259,459	259,459
8,559	6,698	6,486	6,694	6,694	1,844	510	5111	Dental Insurance	8,465	8,465	8,465
9,246	9,094	7,818	8,717	8,717	1,935	510	5112	Life/AD&D/LTD Insurance	6,553	6,553	6,553
578	557	495	504	504	372	510	5114	Employee Assistance Program	504	504	504
129,192	102,383	110,383	127,396	127,396	60,858	510	5115	Retirement Plan	143,460	143,460	143,460
77,486	80,957	85,949	97,238	97,238	42,394	510	5116	Workers' Compensation Insurance	101,826	101,826	101,826
-	14,550	13,600	13,800	13,800	6,750	510	5117	Uniform/Clothing Allowance	13,800	13,800	13,800
101,008	96,025	90,652	96,314	96,314	45,043	515	5210	FICA Taxes	97,523	97,523	97,523
23,623	22,458	21,215	22,525	22,525	10,534	515	5211	Medicare Taxes	22,808	22,808	22,808
2,211,930	2,150,335	2,105,815	2,182,486	2,182,486	1,039,406	Total Personnel		2,213,545	2,213,545	2,213,545	2,213,545
6,430	3,672	3,378	5,000	5,000	2,843	605	6010	Training & Education	6,000	6,000	6,000
653	431	-	1,000	-	-	605	6011	Travel & Expenses	1,500	1,500	1,500
1,330	1,194	1,219	1,300	1,300	850	605	6012	Employee Memberships	1,300	1,300	1,300
99	-	2,838	3,500	3,500	108	610	6111	Medical Services	6,000	6,000	6,000
1,943	993	4,210	4,500	5,100	4,330	610	6115	Other Professional Services	5,000	5,000	5,000
314,672	327,309	339,003	345,000	345,000	-	610	6116	Contracted Fire Protection	365,000	350,000	350,000
1,290	1,222	1,359	1,400	1,400	643	615	6217	Mobile Phones	2,000	2,000	2,000
11,057	8,471	14,275	10,000	9,400	1,881	620	6310	Maint/Repair Motor Vehicles	10,000	10,000	10,000
1,508	808	1,022	1,786	1,786	844	620	6311	Maint/Repair Communications Equip	2,344	2,344	2,344
1,956	785	3,638	2,150	1,600	1,039	620	6313	Maint/Repair Other Equipment	2,000	2,000	2,000
1,865	1,175	1,175	1,200	1,200	1,175	620	6314	Software Maintenance	1,200	1,200	1,200
2,700	2,475	5,170	5,959	5,959	3,358	620	6316	Maintenance Agreement	5,826	5,826	5,826
63,988	62,273	60,606	67,000	67,000	32,686	625	6413	South County Dispatch	68,000	68,000	66,200
285	250	250	300	300	250	640	6610	City Memberships	300	300	300
139	143	90	150	150	59	640	6611	Periodicals & Books	150	150	150
917	435	1,309	1,000	600	10	645	6710	Public Relations & Promotion	1,200	1,000	1,000
467	93	454	500	500	-	645	6711	Printing & Binding	500	500	500
411,097	411,728	439,997	451,745	449,795	50,075	Total Contractual		478,320	463,120	461,320	461,320
11,546	(187)	(23)	-	-	-	705	7010	Uniform/Clothing	-	-	-
172	493	539	500	500	246	710	7110	Office Supplies	600	600	600
-	-	-	100	100	93	710	7112	Photographic Supplies	100	100	100
1,302	1,559	1,426	1,400	1,400	811	715	7210	Household Supplies	1,500	1,500	1,500
220	87	196	400	400	161	715	7211	Janitorial Supplies	400	400	400
15,739	9,655	12,518	15,000	15,000	8,334	720	7310	Motor Vehicle Fuel	18,000	15,000	18,000
7,803	13,857	12,314	9,000	9,000	4,469	720	7312	Motor Vehicle Parts	9,000	9,000	9,000
3,178	2,157	5,873	3,500	3,500	323	720	7314	Motor Vehicle Tires	3,500	3,500	3,500
583	996	780	800	800	569	725	7411	Small Tools & Equipment	800	800	800
3,768	3,987	4,420	4,000	4,000	2,344	735	7611	Medical Supplies	4,500	4,500	4,500
351	437	594	1,500	1,500	173	740	7712	Chemical Supplies	1,500	1,500	1,500
2,415	1,979	1,582	2,000	1,994	681	740	7713	Other Supplies	2,000	2,000	2,000
2,000	490	3,283	1,000	2,556	2,556	740	7715	Appliances	3,000	1,000	1,000
25	1,856	2,133	1,000	1,400	676	750	7500	Donation Exp	1,000	1,000	1,000
4,525	-	-	-	-	-	799	7713	Other Supplies-Grant	-	-	-
53,628	37,366	45,635	40,200	42,150	21,416	Total Commodities		45,900	40,900	43,900	43,900
-	-	56,671	-	-	-	899	8211	Grant Equipment & Machinery	-	-	-
-	-	56,671	-	-	-	Total Capital		-	-	-	-
2,676,655	2,599,429	2,648,119	2,674,431	2,674,431	1,110,898	Total Expenditures- Fire		2,737,765	2,717,565	2,718,765	2,718,765

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description DEBT SERVICE 10-99-999-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
-	1,240,000	303,018	-	-	-	999 9000 Principal	-	-	-	-
-	55,575	8,013	-	-	-	999 9001 Interest	-	-	-	-
-	1,295,575	311,031	-	-	-	Total Debt Service	-	-	-	-
-	1,295,575	311,031	-	-	-	Total Expenditures- Debt Service	-	-	-	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description TRANSFER OUT 10-00-000-000-8000	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
									2012	
97,635	17,159	478,929	476,543	476,543	476,543	000 8000 Transfer Out	-	-	-	-
97,635	17,159	478,929	476,543	476,543	476,543	Total Other Financing Uses	-	-	-	-

Overview

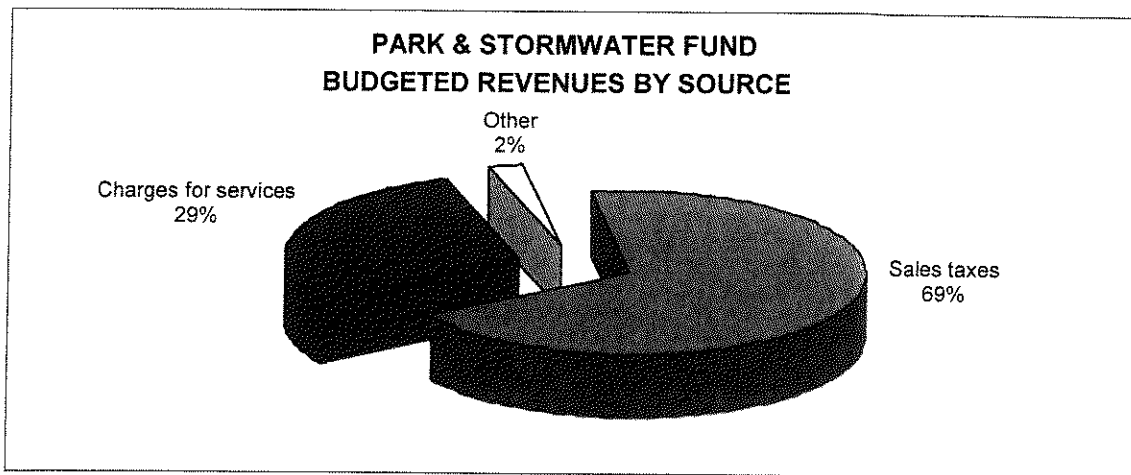
The activities related to the City's parks and recreation programs are recorded in the Park & Stormwater Fund. Park & Stormwater Fund revenues are largely generated by sales tax and charges for services and will be used to fund expenditures incurred by the following departments and divisions in 2012:

- Department of Parks & Recreation
 - Parks & Recreation
 - Recreation Programs
 - Aquatic Center
 - Historical Facility
- Department of Public Works
 - Public Works
 - Street Maintenance (Sweeping)
 - Park Maintenance

The 2001 Certificates of Participation, or the Aquatic Center debt, is accounted for in the Park & Stormwater Fund.

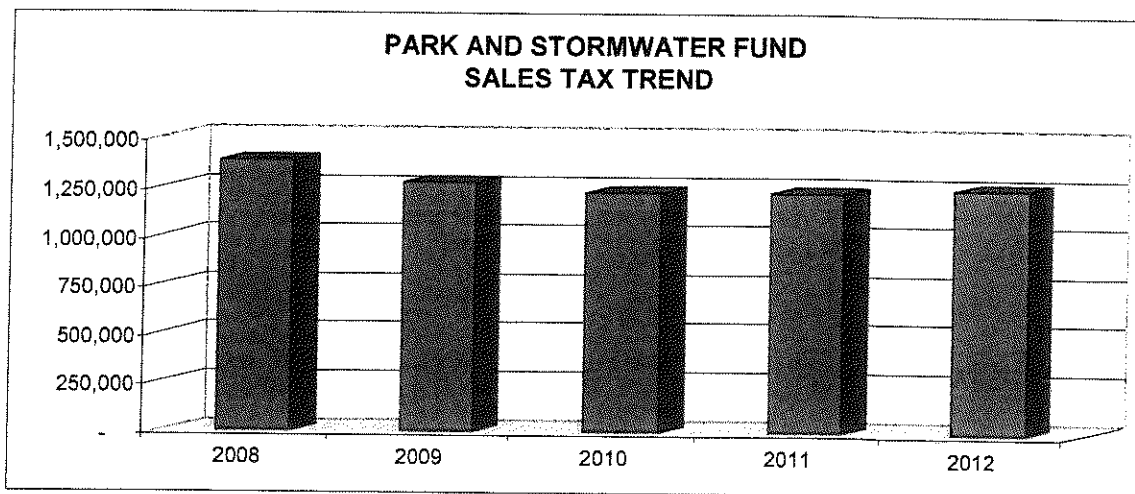
Analysis of Revenue Sources

The Park & Stormwater Fund is expected to realize revenues of \$1,807,050 during 2012. These revenues are comprised of sales tax, charges for services, investment earnings and other revenues. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 69 percent of Park & Stormwater Fund revenues are expected to be generated by a ½-cent Park & Stormwater sales tax.

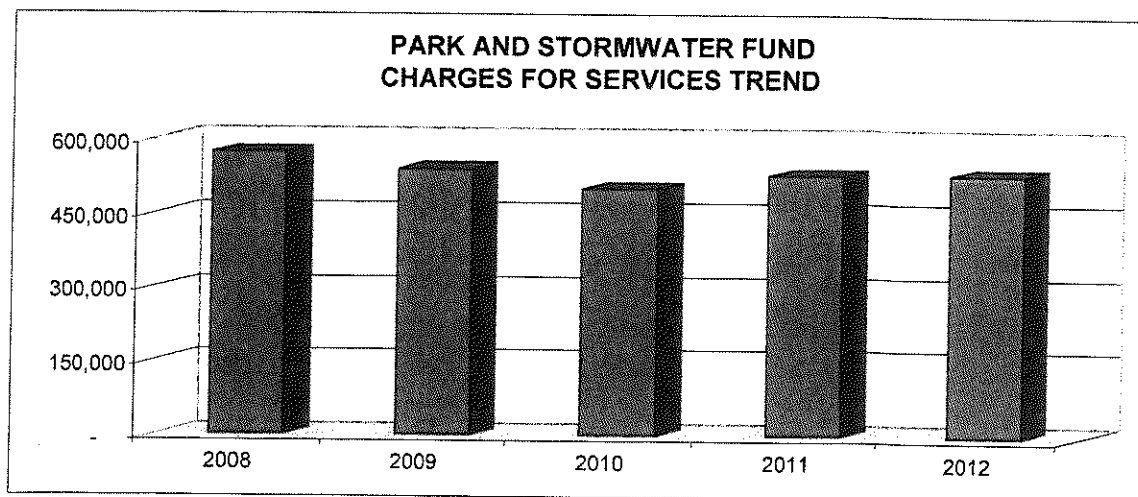


Note: Audited amounts are presented for FY2008-2010, estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

For nearly a decade, the City of Crestwood has realized decreases in sales tax revenues. The decline from 2008 to 2010 is attributable to nationwide economic conditions and losses of local businesses, specifically in the Crestwood Court (mall). However, sales tax revenues have somewhat bottomed in 2010 and the City has budgeted revenues of approximately \$1.25 million in 2012.

Charges for services

Approximately 29 percent of Park & Stormwater Fund revenues are expected to be generated from charges for services.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

Of the total amount budgeted for charges for services, the Aquatic Center will generate 53 percent, the Community Center will produce 11 percent and Recreation Programs will bring in the remaining 36 percent.

The Aquatic Center generates revenues from sales of passes, admission fees, concession sales and rentals. The Whitecliff Park Community Center offers recreational passes, concessions and rentals. Revenues are also generated from resident and non-resident fitness, performing arts, sports, camp and swimming programs.

Other

The remaining 2 percent of Park & Stormwater Fund revenues consists of investment earnings and miscellaneous revenues.

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	ESTIMATED	PARK AND STORMWATER FUND REVENUES		Department Projections	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD	FY						
			2011	2011	2011	2011						
1,332,861	1,170,387	1,103,441	1,091,295	1,091,295	596,356	1,155,745	405	4013 Half-Cent Sales Tax	1,245,800	1,245,800	1,245,800	1,245,800
49,649	104,886	122,411	-	-	33,180	66,360	405	4016 Half-Cent TIF Sales Tax	-	-	-	-
1,382,510	1,275,273	1,225,852	1,091,295	1,091,295	629,536	1,222,105		Total Sales Tax	1,245,800	1,245,800	1,245,800	1,245,800
139,815	136,559	124,857	124,000	124,000	121,047	127,220	435	4310 Aquatic Center Pass	125,700	125,700	125,700	125,700
9,516	14,527	13,891	13,000	13,000	9,672	12,957	435	4311 Aquatic/Community Center Pass	12,600	12,600	12,600	12,600
84,041	68,921	75,075	70,000	70,000	28,171	76,917	435	4312 Aquatic Center Daily Admissions	79,600	79,600	79,600	79,600
62,341	49,119	51,485	50,000	50,000	21,380	51,224	435	4313 Aquatic Center Concessions	52,300	52,300	52,300	52,300
3,496	5,355	5,970	5,000	5,000	1,505	5,465	435	4314 Aquatic Center Rental	5,500	5,500	5,500	5,500
554	(54)	222	150	150	50	150	435	4315 Aquatic Center Locker Rental	150	150	150	150
7,835	3,877	5,885	5,500	5,500	7,333	9,993	435	4316 Aquatic Center I.D. Cards	6,000	6,000	6,000	6,000
307,598	278,304	277,484	267,650	267,650	189,156	283,925		Total Aquatic Center	281,850	281,850	281,850	281,850
23,139	20,094	17,865	20,000	20,000	11,481	21,191	440	4410 Community Center Recreation Pass	22,000	22,000	22,000	22,000
826	893	774	1,000	1,000	439	661	440	4411 Community Center Concessions	700	700	700	700
9,081	10,907	9,687	7,000	7,000	5,530	10,267	440	4412 Racquetball Courts	10,000	10,000	10,000	10,000
2,106	2,567	32	2,500	2,500	935	1,870	440	4413 Leagues/Court Fees	2,000	2,000	2,000	2,000
10,168	11,083	13,308	20,000	20,000	6,020	12,039	440	4414 Community Center Room Rentals	12,700	12,700	12,700	12,700
4	12	-	-	-	-	-	440	4415 Community Center Locker Rentals	-	-	-	-
6,144	8,194	6,496	5,300	5,300	3,930	7,292	440	4417 Community Center Guest Fees	7,000	7,000	7,000	7,000
2,662	3,522	4,140	2,500	2,500	2,354	3,750	440	4418 Tennis/Racquetball Court Pass	3,750	3,750	3,750	3,750
-	-	-	-	-	-	-	440	4419 Instructions for Net	-	-	-	-
-	-	-	-	-	-	-	440	4420 Miscellaneous Community Center	-	-	-	-
54,129	57,071	52,301	58,300	58,300	30,667	57,070		Total Community Center	58,150	58,150	58,150	58,150
33,146	34,687	28,849	29,000	29,000	17,270	29,000	445	4510 Fitness-Residents	29,000	29,000	29,000	29,000
21,302	21,123	18,156	18,000	18,000	12,270	18,000	445	4511 Fitness-Non Resident	18,000	18,000	18,000	18,000
5,819	6,463	7,576	7,000	7,000	1,426	7,000	445	4514 Performing Arts/Dance-Resident	7,000	7,000	7,000	7,000
8,118	9,017	7,661	10,000	10,000	2,088	10,000	445	4515 Performing Arts/Dance-Non Resident	10,000	10,000	10,000	10,000
1,208	770	596	1,000	1,000	444	888	445	4518 Arts-Resident	1,000	1,000	1,000	1,000
1,396	1,077	761	500	500	326	782	445	4519 Arts-Non Residents	700	700	700	700
13,812	14,987	12,909	20,000	20,000	5,457	12,784	445	4522 Gen Sports & Leagues-Resident	11,800	11,800	11,800	11,800
28,418	21,819	24,549	32,000	32,000	10,296	24,553	445	4523 Gen Sports & Leagues-Non Resident	26,100	26,100	26,100	26,100
229	232	36	200	200	-	-	445	4526 Clubs-Resident	-	-	-	-
1,443	1,884	1,361	1,200	1,200	429	941	445	4527 Clubs-Non Resident	700	700	700	700
40,489	42,242	27,117	27,000	27,000	32,923	33,000	445	4530 Day Camp- Resident	33,000	33,000	33,000	33,000
17,215	12,582	9,449	10,000	10,000	6,970	7,000	445	4531 Day Camp-Non Resident	7,000	7,000	7,000	7,000
5,629	6,897	5,285	5,500	5,500	4,783	5,600	445	4534 Swim Programs-Resident	5,600	5,600	5,600	5,600
3,965	4,235	3,840	4,500	4,500	2,768	4,000	445	4535 Swim Programs-Non Resident	4,000	4,000	4,000	4,000
10,301	10,873	8,369	10,000	10,000	4,502	9,775	445	4538 Special Events	9,500	9,500	9,500	9,500
1,091	4,329	3,708	6,000	6,000	4,557	6,514	445	4539 Consignment Sales	6,000	6,000	6,000	6,000
1,245	886	105	3,000	3,000	275	550	445	4542 Day Trips-Resident	1,500	1,500	1,500	1,500
265	249	355	2,000	2,000	340	680	445	4543 Day Trips-Non Resident	1,000	1,000	1,000	1,000
5,911	3,792	10,684	8,500	8,500	16,491	20,500	445	4546 YTP/WSP-Resident	20,000	20,000	17,000	17,000
12,254	7,073	1,430	12,000	12,000	260	300	445	4547 YTP/WSP-Non Resident	1,000	1,000	300	300
213,254	205,197	172,765	207,400	207,400	123,873	191,867		Total Recreation Programs	192,900	192,900	189,200	189,200
1,584	1,496	884	500	500	544	980	450	4610 Sappington House Admissions	800	800	800	800
-	-	4,000	9,500	9,500	4,000	4,800	450	4611 Sappington House Barn Rental	8,000	8,000	2,000	2,000
952	-	-	1,000	1,000	-	-	450	4615 Sappington Barn Gross Sales	-	-	-	-
-	-	-	-	-	-	-	450	4612 Sappington House History Books	-	-	-	-
2,536	1,496	4,884	11,000	11,000	4,544	5,780		Total Historic Facility	8,800	8,800	2,800	2,800
1,762	2,446	3,322	3,000	3,000	1,419	2,134	455	4650 Soft Ball/Volleyball Fields	2,100	2,100	2,100	2,100
6,390	6,010	6,109	6,000	6,000	4,775	5,960	455	4651 Picnic Reservations	5,900	5,900	5,900	5,900
55	346	65	100	100	403	316	455	4652 Park Facilities	250	250	250	250
8,207	8,802	9,496	9,100	9,100	6,597	8,410		Total Other Recreation Income	8,250	8,250	8,250	8,250
2,351	2,848	2,095	2,000	2,000	1,192	2,364	460	4675 Animal Impoundment	2,200	2,200	2,200	2,200
5,949	3,878	2,813	5,000	5,000	1,428	3,098	460	4676 Pet Tags	2,800	2,800	2,800	2,800
-	-	-	-	-	-	-	460	4679 Free Summer Concert	-	-	-	-
8,300	6,726	4,908	7,000	7,000	2,620	5,462		Total Other Park Operations	5,000	5,000	5,000	5,000
2,812	565	323	300	300	240	445	465	4710 Interest	500	500	500	500
9,133	-	-	-	-	-	-	465	4713 Interest	-	-	-	-
11,945	565	323	300	300	240	445		Total Interest	500	500	500	500
7,435	6,015	5,472	5,000	5,000	2,754	4,121	470	4700 Friends of Animals	5,500	5,500	5,500	5,500
7,328	295	85	500	500	24	100	470	4750 Other Income	100	100	100	100
10,701	7,787	10,194	9,000	9,000	-	9,000	470	4754 Swim and Dive	9,900	9,900	9,900	9,900
25,464	14,097	15,751	14,500	14,500	2,778	13,221		Total Other Revenue	15,500	15,500	15,500	15,500
-	-	-	-	5,570	5,570	5,570	475	4812 Grant Revenue	-	-	-	-
31	29	-	-	-	-	-	475	4813 City Store	-	-	-	-
-	-	-	-	-	-	-	475	4811 80th Anniversary	-	-	-	-
31	29	-	-	5,570	5,570	5,570		Total Grants	-	-	-	-
2,013,974	1,847,560	1,763,764	1,666,545	1,672,115	995,601	1,793,854		TOTAL REVENUES- PARK AND STORMWATER FUND	1,816,750	1,816,750	1,807,050	1,807,050
106,532	-	502,175	776,543	776,543	776,543	776,543	000	8000 Transfer In	850,000	850,000	850,000	850,000
2,120,506	1,847,560	2,265,939	2,443,088	2,448,658	1,772,144	2,570,397		TOTAL REVENUES AND TRANSFERS IN- PARK AND STORMWATER FUND	2,666,750	2,666,750	2,657,050	2,657,050

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures- Summary
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Department and Division	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
2012										
PUBLIC WORKS										
Public Works- Street Maintenance										
4,460	5,230	5,085	7,000	7,000	2,325	Contractual Services	7,000	6,000	6,000	6,000
-	-	-	-	-	-	Capital	-	-	-	-
4,460	5,230	5,085	7,000	7,000	2,325	Sub-Total	7,000	6,000	6,000	6,000
Public Work- Park Maintenance										
195,709	187,697	198,328	208,614	213,014	103,230	Personnel Services	215,920	215,920	215,920	215,920
93,792	88,846	87,261	102,820	110,290	46,778	Contractual Services	111,620	110,811	110,811	110,811
11,649	11,715	14,252	19,550	13,250	11,599	Commodities	20,300	17,850	17,850	17,850
-	-	-	5,000	5,000	-	Capital	-	-	-	-
301,150	288,258	299,841	335,984	341,554	161,608	Sub-Total	347,840	344,581	344,581	344,581
305,610	293,488	304,926	342,984	348,554	163,933	Total Expenditures- Public Works	354,840	350,581	350,581	350,581
PARKS AND RECREATION										
Parks & Recreation- Recreation Programs										
373,636	378,528	365,180	380,823	380,823	166,311	Personnel Services	358,957	358,957	358,957	358,957
200,199	194,811	183,294	188,970	188,720	79,348	Contractual Services	198,070	198,522	198,522	198,522
35,376	33,548	38,578	45,700	45,950	16,938	Commodities	41,300	41,100	41,500	41,500
5,006	-	10,849	-	-	-	Capital	4,500	4,500	4,500	4,500
614,217	606,887	597,901	615,493	615,493	262,596	Sub-Total	602,827	603,079	603,479	603,479
Parks & Recreation- Aquatic Center										
31,151	31,633	32,175	29,019	29,019	9,806	Personnel Services	30,073	30,073	30,073	30,073
249,753	258,643	277,752	273,200	277,700	59,204	Contractual Services	289,220	291,344	291,344	291,344
34,236	28,507	37,141	42,200	41,700	14,070	Commodities	43,200	42,200	42,200	42,200
6,842	8,244	4,122	8,200	4,200	558	Capital	14,000	14,000	14,000	14,000
321,982	327,027	351,190	352,619	352,619	83,638	Sub-Total	376,493	377,617	377,617	377,617
Parks & Recreation- Historic Facility										
-	-	-	-	-	(9)	Personnel Services	-	-	-	-
32,328	17,638	21,628	20,300	20,300	9,122	Contractual Services	22,150	22,618	18,950	18,950
256	188	1,210	1,150	1,150	618	Commodities	1,000	1,000	1,000	1,000
32,584	17,826	22,839	21,450	21,450	9,732	Sub-Total	23,150	23,618	19,950	19,950
968,783	951,740	971,930	989,562	989,562	355,967	Total Expenditures- Parks and Recreation	1,002,469	1,004,313	1,001,045	1,001,045
DEBT SERVICE										
1,016,844	1,035,221	1,062,011	1,060,633	1,060,633	1,036,349	Debt Service	1,055,750	1,055,750	1,055,750	1,055,750
1,016,844	1,035,221	1,062,011	1,060,633	1,060,633	1,036,349	Sub-Total	1,055,750	1,055,750	1,055,750	1,055,750
SUMMARY										
600,496	597,859	595,683	618,456	622,856	279,339	Personnel Services	604,949	604,949	604,949	604,949
580,532	565,168	575,020	592,290	604,010	196,777	Contractual Services	628,060	629,295	625,627	625,627
81,517	73,957	91,181	108,600	102,050	43,226	Commodities	105,800	102,150	102,550	102,550
11,848	8,244	14,971	13,200	9,200	558	Capital	18,500	18,500	18,500	18,500
1,016,844	1,035,221	1,062,011	1,060,633	1,060,633	1,036,349	Debt Service ^B	1,055,750	1,055,750	1,055,750	1,055,750
2,291,237	2,280,449	2,338,866	2,393,179	2,398,749	1,556,248	TOTAL EXPENDITURES- PARK AND STORMWATER FUND	2,413,059	2,410,644	2,407,376	2,407,376
-	-	-	-	-	-	Transfers Out	251,543	251,543	249,543	249,543
2,291,237	2,280,449	2,338,866	2,393,179	2,398,749	1,556,248	TOTAL EXPENDITURES AND TRANSFERS OUT- PARK AND STORMWATER FUND	2,664,602	2,662,187	2,656,919	2,656,919

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description		Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD						
			2011		2011	PUBLIC WORKS STREET MAINTENANCE					
						23-35-062-XXX-XXXX				2012	
4,460	5,230	5,085	7,000	7,000	2,325	612	6151 Street Sweeping	7,000	6,000	6,000	6,000
-	-	-	-	-	-	612	6153 Curb & Gutter	-	-	-	-
-	-	-	-	-	-	612	6155 Mill and Overlay	-	-	-	-
4,460	5,230	5,085	7,000	7,000	2,325		Total Contractual	7,000	6,000	6,000	6,000
-	-	-	-	-	-	805	8015 Storm Water Repairs	-	-	-	-
-	-	-	-	-	-		Total Capital	-	-	-	-
4,460	5,230	5,085	7,000	7,000	2,325		Total Expenditures- PW Park Maint	7,000	6,000	6,000	6,000

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE		Account Description PUBLIC WORKS PARK MAINTENANCE 23-35-064-XXX-XXXX			Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD								
			2011		2011					2012			
127,910	129,103	130,188	130,650	130,650	63,557	505	5011	Wages, Non-Exempt Employees	130,650	130,650	130,650	130,650	
20,564	5,856	6,144	8,000	8,000	1,632	505	5014	Wages, Seasonal	8,000	8,000	8,000	8,000	
7,894	8,777	14,610	12,000	16,400	16,125	505	5015	Overtime Wages	17,000	17,000	17,000	17,000	
19,791	21,095	24,252	32,513	32,513	9,189	510	5110	Health Insurance	32,919	32,919	32,919	32,919	
1,075	823	882	903	903	302	510	5111	Dental Insurance	1,047	1,047	1,047	1,047	
862	901	841	861	861	212	510	5112	Life/AD&D/LTD Insurance	702	702	702	702	
83	62	62	63	63	46	510	5114	Employee Assistance Program	63	63	63	63	
1,783	3,211	4,792	6,134	6,134	3,431	510	5115	Retirement Plan	7,826	7,826	7,826	7,826	
4,324	7,576	5,743	5,966	5,966	2,722	510	5116	Workers' Compensation Ins	5,806	5,806	5,806	5,806	
9,258	8,341	8,764	9,340	9,340	4,874	515	5210	FICA Taxes	9,650	9,650	9,650	9,650	
2,165	1,951	2,051	2,184	2,184	1,140	515	5211	Medicare Taxes	2,257	2,257	2,257	2,257	
195,709	187,697	198,328	208,614	213,014	103,230	Total Personnel			215,920	215,920	215,920	215,920	
588	395	248	600	600	204	605	6010	Training & Education	600	600	600	600	
39	75	-	200	300	236	605	6011	Travel & Expenses	300	300	300	300	
15	15	30	100	300	215	605	6012	Employee Memberships	250	250	250	250	
-	304	123	350	350	92	610	6111	Medical Services	500	500	500	500	
578	-	-	600	100	-	610	6115	Other Professional Services	100	100	100	100	
45,449	48,450	50,892	54,000	54,000	15,974	612	6150	Contract Mowing	57,000	57,000	57,000	57,000	
11,567	9,995	5,890	12,000	20,370	13,530	612	6160	Contractual Tree Service	14,500	14,500	14,500	14,500	
6,129	6,319	6,409	6,000	6,000	3,821	615	6210	Electric	7,200	7,718	7,718	7,718	
3,983	4,008	4,190	5,900	5,900	1,007	615	6212	Sewer	3,500	3,500	3,500	3,500	
887	317	828	900	900	209	615	6213	Water	800	800	800	800	
5,387	5,737	5,854	5,800	5,800	2,461	615	6214	Street Lighting	5,900	6,573	6,573	6,573	
420	420	420	420	420	210	615	6217	Mobile Phones	420	420	420	420	
126	252	164	150	150	84	615	6218	Pagers	150	150	150	150	
133	63	-	200	200	-	620	6311	Maint/Repair Communications Equip.	200	200	200	200	
11,157	5,394	3,297	6,000	7,700	3,339	620	6312	Maint/Repair Buildings/Facilities	11,500	9,500	9,500	9,500	
1,033	1,037	1,784	2,000	2,000	958	620	6315	Solid Waste Disposal	2,000	2,000	2,000	2,000	
5,051	4,470	6,225	6,500	4,100	3,997	620	6317	Maint/Repair Grounds	5,600	5,600	5,600	5,600	
1,044	1,395	858	1,000	1,000	442	630	6452	Other Rentals/Leases	1,000	1,000	1,000	1,000	
206	200	50	100	100	-	640	6611	Periodical & Books	100	100	100	100	
93,792	88,846	87,261	102,820	110,290	46,778	Total Contractual			111,620	110,811	110,811	110,811	
100	199	301	400	400	377	705	7010	Uniform/Clothing	400	400	400	400	
2,111	1,259	2,055	2,200	1,400	705	715	7211	Janitorial Supplies	2,200	2,200	2,200	2,200	
720	2,891	1,902	3,000	3,000	2,549	715	7212	Building Maint. Supplies	4,000	4,000	4,000	4,000	
555	402	1,719	650	650	69	725	7411	Small Tools & Equipment	650	650	650	650	
-	107	-	300	300	-	735	7611	Medical Supplies	300	300	300	300	
3,169	3,752	3,182	5,700	4,200	1,694	740	7711	Agricultural Supplies	5,450	4,200	4,200	4,200	
908	835	974	900	900	267	740	7712	Chemical Supplies	900	900	900	900	
-	140	53	200	200	-	740	7713	Other Supplies	200	200	200	200	
4,087	2,129	4,066	6,200	2,200	70	745	7905	Recreation Supplies	6,200	5,000	5,000	5,000	
11,649	11,715	14,252	19,550	13,250	11,599	Total Commodities			20,300	17,850	17,850	17,850	
-	-	-	5,000	5,000	-	805	8015	Park Improvements	-	-	-	-	
-	-	-	5,000	5,000	-	Total Capital			-	-	-	-	
301,150	288,258	299,841	335,984	341,554	161,608	Total Expenditures- PW Park Maint			347,840	344,581	344,581	344,581	

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PARKS AND RECREATION 23-60-090-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
								2012		
1,250	65,000	52,021	-	-	-	505 5010 Salaries, Exempt Employees	-	-	-	-
236,850	182,628	183,641	224,753	224,753	108,286	505 5011 Wages, Non-Exempt Employees	224,697	224,697	224,697	224,697
16,207	8,609	12,924	20,000	20,000	6,783	505 5013 Wages, Part-Time Employees	14,500	14,500	14,500	14,500
4,432	2,792	4,467	5,000	5,000	885	505 5014 Wages, Seasonal	4,400	4,400	4,400	4,400
4,553	4,879	4,974	5,000	5,000	2,611	505 5015 Overtime Wages	5,000	5,000	5,000	5,000
38,944	34,727	21,632	25,000	28,119	9,815	505 5016 Wages, Day Camp Employees	23,000	23,000	23,000	23,000
32,459	40,094	48,374	61,267	58,148	21,651	510 5110 Health Insurance	49,250	49,250	49,250	49,250
1,780	1,709	1,705	1,819	1,819	555	510 5111 Dental Insurance	2,095	2,095	2,095	2,095
1,640	1,757	1,529	1,657	1,657	366	510 5112 Life/AD&D/LTD Insurance	1,306	1,306	1,306	1,306
124	124	124	126	126	93	510 5114 Employee Assistance Program	126	126	126	126
3,157	5,545	7,751	10,888	10,888	4,778	510 5115 Retirement Plan	12,173	12,173	12,173	12,173
10,157	9,597	5,880	2,117	2,117	1,331	510 5116 Workers' Compensation Ins	1,633	1,633	1,633	1,633
17,898	17,025	16,373	18,799	18,799	7,259	515 5210 FICA Taxes	16,839	16,839	16,839	16,839
4,186	4,045	3,784	4,397	4,397	1,696	515 5211 Medicare Taxes	3,938	3,938	3,938	3,938
373,636	378,528	365,180	380,823	380,823	166,311	Total Personnel	358,957	358,957	358,957	358,957
456	710	146	700	1,050	990	605 6010 Training & Education	900	900	900	900
956	420	-	500	150	75	605 6011 Travel & Expenses	300	300	300	300
1,155	1,391	1,008	1,400	1,400	575	605 6012 Employee Memberships	1,400	1,400	1,400	1,400
104	143	15	150	150	-	610 6111 Medical Services	150	150	150	150
7,869	7,905	7,752	8,300	8,300	3,997	610 6115 Other Professional Services	8,300	8,300	8,300	8,300
1,905	2,182	3,058	2,200	2,950	1,250	610 6125 Other Prof. Friends/Animals	3,800	3,800	3,800	3,800
35,244	37,028	38,982	35,500	35,500	20,262	615 6210 Electric	41,000	43,952	43,952	43,952
9,931	13,914	11,063	7,200	6,200	442	615 6212 Sewer	8,800	8,800	8,800	8,800
6,964	6,782	9,217	6,200	6,200	2,165	615 6213 Water	8,700	8,700	8,700	8,700
420	420	350	420	420	210	615 6217 Mobile Phones	420	420	420	420
-	-	-	-	-	-	615 6218 Pagers	-	-	-	-
23,182	21,152	11,641	20,000	20,000	5,856	620 6312 Maint/Repair Buildings / Facilities	17,500	17,500	17,500	17,500
4,227	2,341	3,900	5,000	5,000	1,663	620 6313 Maint/Repair Other Equipment	4,000	4,000	4,000	4,000
-	20	128	-	-	-	640 6710 Public Relations & Promotions	200	200	200	200
4,198	4,119	3,199	4,200	4,200	1,775	645 6711 Printing & Binding	4,200	4,200	4,200	4,200
2,777	2,760	2,839	3,500	3,500	1,174	650 6810 Postage	3,500	3,000	3,000	3,000
3,712	3,913	4,362	4,500	4,500	2,328	650 6811 Interest Expense/Penalty/Fees	4,500	4,500	4,500	4,500
(400)	89	17	200	200	1,076	650 6817/18 Cash Over/ Short	200	200	200	200
35,186	33,715	30,973	27,000	27,000	12,892	655 6910 Fitness Contractual Services	27,000	27,000	27,000	27,000
12,084	10,580	10,305	12,000	12,000	5,988	655 6914 Performing Arts/Dance Cont Svc	12,000	12,000	12,000	12,000
1,421	-	-	500	500	144	655 6918 Arts Instructors	500	500	500	500
26,809	23,754	23,816	27,000	27,000	8,421	655 6922 Gen Sports & Leagues Cont Svc	27,000	25,000	25,000	25,000
-	-	-	-	-	-	655 6930 Day Camp Contractual	1,200	1,200	1,200	1,200
4,840	5,728	4,493	5,000	5,000	-	655 6934 Swim Program Contractual Svc	5,000	5,000	5,000	5,000
5,210	4,200	5,010	5,000	5,000	2,195	655 6938 Special Event Contractual Svc	5,000	5,000	5,000	5,000
-	35	93	500	500	-	655 6942 Day Trip Contractual Services	500	500	500	500
11,952	11,530	10,929	12,000	12,000	5,870	655 6946 YTP/WSP Contractual Services	12,000	12,000	12,000	12,000
200,199	194,811	183,294	188,970	188,720	79,348	Total Contractual	198,970	198,522	198,522	198,522
134	13	435	250	250	-	705 7010 Uniform/Clothing	250	250	250	250
1,038	1,187	1,167	1,200	1,200	519	710 7110 Office Supplies	1,400	1,200	1,200	1,200
-	-	898	950	950	-	710 7112 Photographic Supplies	950	950	950	950
558	364	321	450	450	51	715 7210 Household Supplies	450	450	450	450
3,750	4,573	3,893	4,200	4,200	1,500	715 7211 Janitorial Supplies	4,000	4,000	4,000	4,000
1,676	717	4,219	5,000	5,000	1,478	715 7213 General Maint. Supplies	5,000	5,000	5,000	5,000
75	-	-	-	-	-	720 7311 Motor Vehicle Fluids	-	-	-	-
-	27	14	200	200	-	725 7411 Small Tools & Equipment	200	200	200	200
156	107	90	200	200	-	735 7611 Medical Supplies	200	200	200	200
619	1,140	350	1,200	1,200	-	740 7713 Other Supplies	800	800	800	800
175	4,169	3,531	6,000	6,000	2,891	740 7717 Consignment Expense	4,000	4,000	4,000	4,000
2,235	2,091	5,625	2,500	3,700	2,566	740 7719 Other supplies - Friends/Animals	2,700	2,700	2,700	2,700
-	444	180	300	300	-	745 7905 Recreation Supplies	300	300	300	300
1,052	421	100	500	500	235	745 7910 Fitness Supplies	500	500	500	500
275	245	290	400	400	165	745 7914 Performing Arts/Dance Supplies	400	400	400	400
68	117	-	200	200	-	745 7918 Arts Supplies	200	200	200	200
5,158	2,824	3,310	5,000	4,250	1,070	745 7922 Gen. Sports & League Supplies	4,000	4,000	4,000	4,000
40	7	-	50	50	-	745 7926 Club Supplies	50	50	50	50
5,845	6,173	5,683	5,000	5,000	1,550	745 7930 Day Camp Supplies	3,800	3,800	3,800	3,800
100	43	-	100	100	-	745 7934 Swim Program Supplies	100	100	100	100
6,320	5,045	3,038	4,000	4,000	1,679	745 7938 Special Event Supplies	4,000	4,000	4,000	4,000
1,087	547	555	2,000	1,800	505	745 7942 Day Trip Supplies	2,000	2,000	2,000	2,000
4,927	3,292	4,900	6,000	6,000	2,729	745 7946 YTP/WSP Supplies	6,000	6,000	6,000	6,000
87	-	-	-	-	-	745 7950 Summer Concert	-	-	-	-
35,376	33,548	38,578	45,700	45,950	16,938	Total Commodities	41,300	41,100	41,500	41,500
-	-	-	-	-	-	805 8016 Architectual Svcs-Whitecliff	-	-	-	-
-	-	-	-	-	-	805 8020 Park Improvements	-	-	-	-
257	-	8,309	-	-	-	825 8410 Furniture	-	-	-	-
4,749	-	2,540	-	-	-	825 8460 Fitness Equipment	4,500	4,500	4,500	4,500
5,006	-	10,849	-	-	-	Total Capital	4,500	4,500	4,500	4,500
614,217	606,887	597,901	615,493	615,493	262,596	Total Expenditures- Parks & Rec. Recreation	602,827	603,079	603,479	603,479

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description AQUATIC CENTER 23-50-091-XXX-XXXX		Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD						
			2011		2011						
28,679	-	-	-	-	-	505	5011	Wages, Non-Exempt Employees	-	-	-
-	28,240	28,902	26,000	26,000	8,833	505	5014	Wages, Seasonal Employees	27,000	27,000	27,000
286	1,228	1,061	1,030	1,030	298	510	5116	Workers' Compensation Insurance	1,007	1,007	1,007
1,771	1,755	1,792	1,612	1,612	548	515	5210	FICA Taxes	1,674	1,674	1,674
414	410	419	377	377	128	515	5211	Medicare Taxes	392	392	392
31,151	31,633	32,175	29,019	29,019	9,806			Total Personnel	30,073	30,073	30,073
173,778	186,378	191,462	193,100	197,100	32,253	610	6115	Other Professional Services	201,820	201,820	201,820
24,983	25,100	28,841	26,000	26,000	10,106	615	6210	Electric	29,500	31,624	31,624
11,167	13,307	13,721	6,000	6,000	884	615	6212	Sewer	6,000	6,000	6,000
13,928	13,564	17,475	12,000	12,000	4,735	615	6213	Water	12,000	12,000	12,000
-	-	-	-	-	-	615	6217	Telephone	-	-	-
20,309	13,781	19,588	28,900	28,900	9,614	620	6312	Maint/Repair Buildings / Facilities	33,000	33,000	33,000
-	-	-	-	-	-	620	6313	Maint/Repair Other Equipment	-	-	-
96	813	95	1,200	1,200	-	620	6317	Maint/Repair Grounds	900	900	900
700	980	840	1,000	1,000	-	630	6452	Other Rentals/Leases	1,000	1,000	1,000
759	859	800	800	800	800	645	6711	Printing & Binding	800	800	800
-	-	61	200	200	9	650	6817	Cash Over/Short	200	200	200
4,034	3,860	4,889	4,000	4,500	804	655	6995	Swim & Dive Officials	4,000	4,000	4,000
249,753	258,643	277,752	273,200	277,700	59,204			Total Contractual	289,220	291,344	291,344
266	450	297	400	400	-	705	7010	Uniform/Clothing	400	400	400
243	294	41	200	200	160	710	7110	Office Supplies	200	200	200
652	-	875	900	400	-	710	7112	Photographic Supplies	900	900	900
-	-	4,630	-	-	-	715	7212	Building Maint. Supplies	-	-	-
80	-	-	6,500	6,500	1,696	715	7213	General Maint. Supplies	6,500	6,500	6,500
-	-	-	-	-	-	725	7412	Equipment Parts	-	-	-
1,273	19	1,066	1,200	1,200	-	740	7713	Other Supplies	1,200	1,200	1,200
6,528	4,062	3,463	5,000	5,000	-	745	7718	Swim & Dive Supplies	5,000	5,000	5,000
25,194	23,682	26,770	28,000	28,000	12,214	745	7950	Concession Supplies	29,000	28,000	28,000
34,236	28,507	37,141	42,200	41,700	14,070			Total Commodities	43,200	42,200	42,200
6,842	8,244	4,122	8,200	4,200	558	825	8470	Pool Equipment	14,000	14,000	14,000
6,842	8,244	4,122	8,200	4,200	558			Total Capital	14,000	14,000	14,000
1,982	327,027	351,190	352,619	352,619	83,638			Total Expenditures- Aquatic Center	376,493	377,617	377,617

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description HISTORIC FACILITY 23-50-092-XXX-XXXX		Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD						
			2011		2011						
-	-	-	-	-	-	510	5110	Health Insurance	-	-	-
-	-	-	-	-	-	510	5111	Dental Insurance	-	-	-
-	-	-	-	-	(9)	510	5115	Retirement Plan	-	-	-
-	-	-	-	-	(9)			Total Personnel	-	-	-
3,076	1,200	1,200	1,200	1,200	600	610	6115	Other Professional Services	1,200	1,200	1,200
5,749	5,087	5,827	5,500	6,500	4,117	615	6210	Electric	6,500	6,968	5,400
1,726	1,889	2,053	2,000	2,000	1,391	615	6211	Natural Gas	2,400	2,400	2,050
2,941	2,229	2,752	2,200	2,200	483	615	6212	Sewer	2,700	2,700	2,200
1,933	1,454	2,342	1,500	1,500	500	615	6213	Water	2,500	2,500	1,500
1,972	1,894	2,539	1,400	1,400	460	615	6215	Telephone	2,050	2,050	1,800
11,634	3,627	4,396	3,600	3,600	1,424	620	6312	Maint/Repair Buildings / Facilities	4,000	4,000	4,000
2,968	250	520	2,400	1,400	148	620	6313	Maint/Repair Other Equipment	400	400	400
328	8	-	500	500	-	620	6317	Maint/Repair Grounds	400	400	400
32,328	17,638	21,628	20,300	20,300	9,122			Total Contractual	22,150	22,618	18,950
-	-	23	150	150	-	715	7211	Janitorial Supplies	100	100	100
256	188	1,187	1,000	1,000	618	715	7212	Building Maint. Supplies	900	900	900
256	188	1,210	1,150	1,150	618			Total Commodities	1,000	1,000	1,000
32,584	17,826	22,839	21,450	21,450	9,732			Total Expenditures- Historic Fac.	23,150	23,618	19,950

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE			Account Description DEBT SERVICE ^ 23-99-999-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Amended	Amended	YTD							
			2011		2011						2012	
810,285	869,313	937,696	985,000	985,000	984,118	999	9000	Principal	1,030,000	1,030,000	1,030,000	1,030,000
206,559	165,908	124,314	75,633	75,633	52,231	999	9001	Interest	25,750	25,750	25,750	25,750
1,016,844	1,035,221	1,062,011	1,060,633	1,060,633	1,036,349			Total Debt Service	1,055,750	1,055,750	1,055,750	1,055,750
1,016,844	1,035,221	1,062,011	1,060,633	1,060,633	1,036,349			Total Expenditures- Debt Service	1,055,750	1,055,750	1,055,750	1,055,750

NOTES:

^ Debt Service expenditures are budgeted in this fund but transferred out at year-end to the Debt Service Fund for financial statement presentation

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description TRANSFER OUT 23-00-000-000-8000	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
-	-	-	-	-	-	000 8000 Transfer Out	251,543	251,543	249,543	249,543
-	-	-	-	-	-	Total Other Financing Uses	251,543	251,543	249,543	249,543

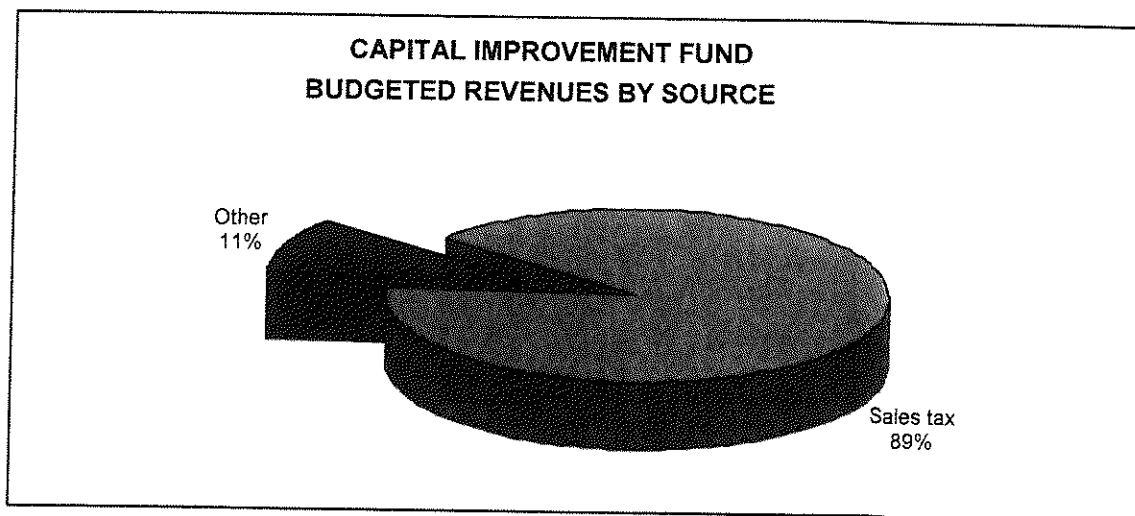
Overview

The activities associated with the acquisition and maintenance of capital improvements are recorded in the Capital Improvement Fund. Capital Improvement Fund revenues are generated largely by sales tax and grants and will be used to fund expenditures incurred by the following departments and divisions in 2012:

- Department of Administration
 - City Administrator
 - General services
 - Management Information Systems (MIS)
- Department of Public Works
 - Public Works
 - Maintenance
- Department of Public Safety
 - Police
 - Fire

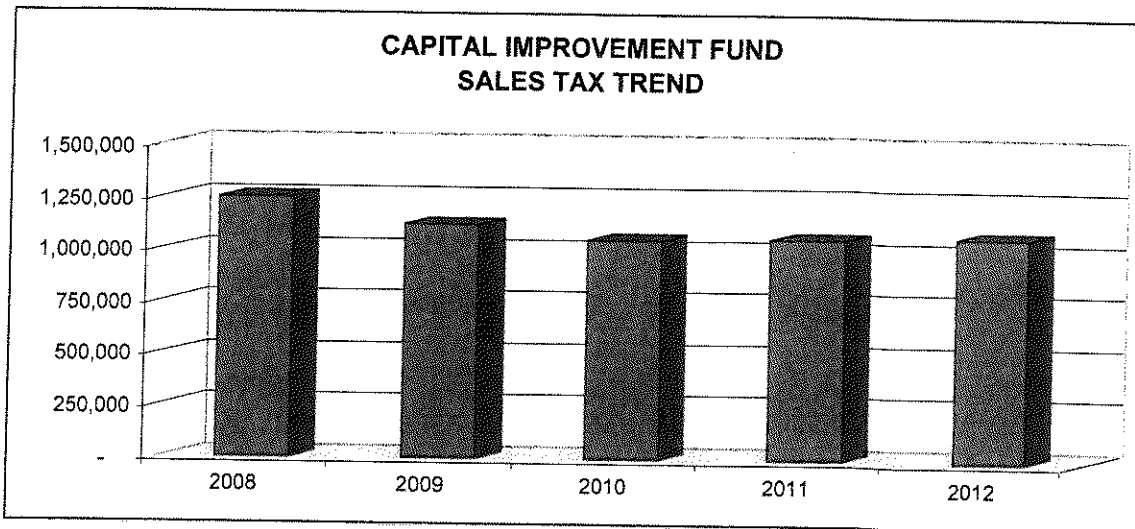
Analysis of Revenue Sources

The Capital Improvement Fund is expected to realize revenues of \$1,204,000 during 2012. These revenues are comprised of sales tax, investment earnings, miscellaneous revenue and grants. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 89 percent of Capital Improvement Fund revenues are expected to be generated by the ½-cent Capital Improvement sales tax in 2012. Crestwood voters approved a 15-year extension of this tax in August 2002.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

For nearly a decade, the City of Crestwood has realized decreases in sales tax revenues. The decline from 2008 to 2010 is attributable to nationwide economic conditions and losses of local businesses, specifically in the Crestwood Court (mall). However, sales tax revenues have somewhat bottomed in 2010 and the City has budgeted \$1.08 million in sales tax revenues for 2012.

Other

The remaining 11 percent of 2012 Capital Improvement Fund revenues, approximately, \$126,500, represents investment earnings, sale of property and grant revenues.

City of Crestwood, Missouri
Capital Improvement Fund Revenues
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	ESTIMATED	CAPITAL IMPROVEMENT FUND REVENUES				Finance Projections	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD	FY								
			2011		2011	2011								
1,246,507	1,121,895	1,052,874	956,186	956,186	545,077	1,056,293	405	4012	Half-Cent Sales Tax		1,077,500	1,077,500	1,077,500	1,077,500
1,246,507	1,121,895	1,052,874	956,186	956,186	545,077	1,056,293			Total Sales Tax		1,077,500	1,077,500	1,077,500	1,077,500
27,396	3,999	1,710	2,000	2,000	497	982	465	4710	Interest Income		1,500	1,500	1,500	1,500
27,396	3,999	1,710	2,000	2,000	497	982			Total Interest		1,500	1,500	1,500	1,500
1,755	240	-	-	-	-	-	470	4750	Miscellaneous Revenue		-	-	-	-
-	-	-	-	-	-	-	470	4751	MODOT		-	-	-	-
14,000	29,225	14,114	6,000	6,000	-	6,000	470	4756	Sale of Property		6,000	6,000	9,000	9,000
15,755	29,465	14,114	6,000	6,000	-	6,000			Total Miscellaneous Revenue		6,000	6,000	9,000	9,000
1,085,831	621,985	36,782	654,300	706,530	47,964	706,530	480	4812	Grant Revenue- Street Recon.		116,000	116,000	116,000	116,000
-	-	-	-	-	-	-	480	-	Police Communications		-	-	-	-
-	-	-	-	-	-	-	480	4810	Fire Grant		-	-	-	-
-	-	352,071	-	-	-	-	480	4815	Grant Revenue - Parks		-	-	-	-
1,085,831	621,985	388,853	654,300	706,530	47,964	706,530			Total Grants		116,000	116,000	116,000	116,000
2,375,489	1,777,343	1,457,550	1,618,486	1,670,716	593,537	1,769,805			TOTAL REVENUES- CAPITAL IMPROVEMENT FUND		1,201,000	1,201,000	1,204,000	1,204,000
-	-	-	-	-	-	-	000	8000	Transfer In		50,000	50,000	48,000	48,000
2,375,489	1,777,343	1,457,550	1,618,486	1,670,716	593,537	1,769,805			TOTAL REVENUES AND TRANSFERS- CAPITAL IMPROVEMENT FUND		1,251,000	1,251,000	1,252,000	1,252,000

City of Crestwood, Missouri
Capital Improvement Fund Expenditures- Summary
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Department and Division	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
2012										
ADMINISTRATION										
2,101	-	-	-	-	-	City Clerk				
2,101	-	-	-	-	-	- Capital	-	-	-	-
						- Sub-Total	-	-	-	-
-	-	-	-	-	-	Municipal Court				
-	-	-	-	-	-	- Capital	-	-	-	-
						- Sub-Total	-	-	-	-
36,757	54,991	39,809	39,200	39,200	38,750	General Services				
5,319	-	-	-	-	-	Contractual Services	450	450	450	450
42,077	54,991	39,809	39,200	39,200	38,750	Capital	-	-	-	-
						- Sub-Total	450	450	450	450
68,537	107,556	97,707	55,000	55,000	16,945	Management Information Systems (MIS)				
68,537	107,556	97,707	55,000	55,000	16,945	Capital	60,000	60,000	60,000	60,000
						- Sub-Total	60,000	60,000	60,000	60,000
17,367	-	-	-	-	-	Economic Development				
17,367	-	-	-	-	-	- Contractual Services	-	-	-	-
						- Sub-Total	-	-	-	-
130,081	162,548	137,516	94,200	94,200	55,695	Total Expenditures- Administration	60,450	60,450	60,450	60,450
PUBLIC WORKS										
45,862	42,187	-	-	-	-	Public Works- Administration				
-	-	-	-	-	-	- Personnel Services	-	-	-	-
-	-	-	-	-	-	- Contractual Services	-	-	-	-
45,862	42,187	-	-	-	-	- Commodities	-	-	-	-
						- Sub-Total	-	-	-	-
102,792	90,419	-	-	-	-	Public Works- Maintenance				
1,791,702	1,200,579	590,152	872,100	937,387	102,885	- Personnel Services	-	-	-	-
64,557	6,912	2,447	80,000	80,000	30	Contractual Services	916,983	902,000	926,250	926,250
279,615	29,133	119,054	74,340	74,340	1,067	Commodities	7,000	7,000	7,000	7,000
2,238,666	1,327,043	711,652	1,026,440	1,091,727	103,982	Capital	115,400	115,400	115,400	115,400
						- Sub-Total	1,039,383	1,024,400	1,048,650	1,048,650
6,346	5,689	-	-	-	-	Public Works- Mechanical				
-	-	-	-	-	-	- Personnel Services	-	-	-	-
-	-	-	-	-	-	- Contractual Services	-	-	-	-
6,346	5,689	-	-	-	-	- Commodities	-	-	-	-
						- Sub-Total	-	-	-	-
2,290,874	1,374,919	711,652	1,026,440	1,091,727	103,982	Total Expenditures- Public Works	1,039,383	1,024,400	1,048,650	1,048,650
PARKS & RECREATION										
-	64,250	287,822	-	-	-	Parks & Recreation- Recreation Programs				
-	64,250	287,822	-	-	-	- Capital	-	-	-	-
						- Sub-Total	-	-	-	-
PUBLIC SAFETY										
327,896	-	-	-	-	-	Police				
75,858	78,499	28,901	105,504	105,504	35,020	Contractual Services	3,500	3,500	3,500	3,500
403,753	78,499	28,901	105,504	105,504	35,020	Capital	82,193	82,193	57,943	18,693
						- Sub-Total	85,693	85,693	61,443	22,193
154,715	-	9,500	-	-	-	Fire				
111,576	17,604	7,200	-	-	-	Contractual Services	-	-	-	-
266,291	17,604	16,700	-	-	-	Capital	30,000	30,000	30,000	30,000
						- Sub-Total	30,000	30,000	30,000	30,000
670,044	96,103	45,600	105,504	105,504	35,020	Total Expenditures- Public Safety	115,693	115,693	91,443	52,193
DEBT SERVICE										
-	75,858	-	-	-	-	Debt Service	-	-	-	-
-	75,858	-	-	-	-	- Sub-Total	-	-	-	-
SUMMARY										
155,000	138,295	-	-	-	-	Total Personnel	-	-	-	-
2,328,436	1,255,571	639,460	911,300	976,587	141,635	Total Contractual	920,933	905,950	930,200	930,200
64,557	6,912	2,447	80,000	80,000	30	Total Commodities	7,000	7,000	7,000	7,000
543,006	297,042	540,684	234,844	234,844	53,032	Total Capital	287,593	287,593	263,343	224,093
-	75,858	-	-	-	-	Total Debt Service	-	-	-	-
3,091,000	1,773,677	1,182,590	1,226,144	1,291,431	194,697	TOTAL EXPENDITURES- CAPITAL IMPROVEMENT FUND	1,215,526	1,200,543	1,200,543	1,161,293
-	-	736,962	300,000	300,000	300,000	Transfers Out	-	-	-	-
3,091,000	1,773,677	1,919,553	1,526,144	1,591,431	494,697	TOTAL EXPENDITURES AND TRANSFERS OUT- CAPITAL IMPROVEMENT FUND	1,215,526	1,200,543	1,200,543	1,161,293

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description GENERAL SERVICES 21-25-041-XXX-XXXX		Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted 2011	Amended	YTD 2011						
-	2,192	1,059	450	450	-	650	6811 Interest Expense/Penalty/Fees	450	450	450	450
38,750	38,750	38,750	38,750	38,750	38,750	610	6116 Litigation Settlement	-	-	-	-
(1,993)	14,049	-	-	-	-	610	6120 Accelerated TIF Payment- T1	-	-	-	-
36,757	54,991	39,809	39,200	39,200	38,750		Total Contractual	450	450	450	450
5,319	-	-	-	-	-	820	8315 Carpet Replacement	-	-	-	-
-	-	-	-	-	-	820	8314 Financial Software	-	-	-	-
5,319	-	-	-	-	-		Total Capital	-	-	-	-
42,077	54,991	39,809	39,200	39,200	38,750		Total Expenditures - General Services	450	450	450	450

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description		Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved	
2008	2009	2010	Adopted	Amended	YTD							
			2011		2011	MANAGEMENT INFORMATION SYSTEMS (MIS)		2012				
						21-25-042-XXX-XXXX						
33,348	26,473	21,786	18,000	18,000	9,253	820	8310	Computer Parts & Equip	22,000	22,000	22,000	22,000
7,644	6,477	12,788	12,000	12,000	748	820	8312	Network Maintenance	13,000	13,000	13,000	13,000
27,545	30,435	18,962	25,000	25,000	6,944	820	8313	Software Licensing	25,000	25,000	25,000	25,000
-	44,171	44,171	-	-	-	820	8314	Telephone System	-	-	-	-
68,537	107,556	97,707	55,000	55,000	16,945	Total Expenditures - MIS		60,000	60,000	60,000	60,000	

City of Crestwood, Missouri
Capital Improvement Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PUBLIC WORKS ADMINISTRATION 21-35-061-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
									2012	
7,397	6,702	-	-	-	-	505 5010 Salaries, Exempt Employees	-	-	-	-
27,920	26,678	-	-	-	-	505 5011 Wages, Non-Exempt Employees	-	-	-	-
-	-	-	-	-	-	505 5013 Wages, Part-Time	-	-	-	-
1,570	96	-	-	-	-	505 5015 Overtime Wages	-	-	-	-
3,417	3,238	-	-	-	-	510 5110 Health Insurance	-	-	-	-
172	168	-	-	-	-	510 5111 Dental Insurance	-	-	-	-
220	217	-	-	-	-	510 5112 Life/AD&D/LTD Insurance	-	-	-	-
-	-	-	-	-	-	510 5114 Employee Assistance Program	-	-	-	-
494	771	-	-	-	-	510 5115 Retirement Plan	-	-	-	-
1,743	1,708	-	-	-	-	510 5116 Workers' Compensation Insurance	-	-	-	-
2,374	2,115	-	-	-	-	515 5210 FICA Taxes	-	-	-	-
555.3	494	-	-	-	-	515 5211 Medicare Taxes	-	-	-	-
45,862	42,187	-	-	-	-	Total Personnel	-	-	-	-
-	-	-	-	-	-	605 6010 Training & Education	-	-	-	-
-	-	-	-	-	-	605 6011 Travel & Expenses	-	-	-	-
-	-	-	-	-	-	605 6012 Employee Memberships	-	-	-	-
-	-	-	-	-	-	610 6115 Other Professional Services	-	-	-	-
-	-	-	-	-	-	615 6217 Mobile Phones	-	-	-	-
-	-	-	-	-	-	620 6313 Maint/Repair Other Equipment	-	-	-	-
-	-	-	-	-	-	640 6611 Periodicals & Books	-	-	-	-
-	-	-	-	-	-	640 6711 Advertising and Publications	-	-	-	-
-	-	-	-	-	-	645 6711 Printing & Binding	-	-	-	-
-	-	-	-	-	-	650 6810 Postage	-	-	-	-
-	-	-	-	-	-	Total Contractual	-	-	-	-
-	-	-	-	-	-	710 7110 Office Supplies	-	-	-	-
-	-	-	-	-	-	715 7210 Household Supplies	-	-	-	-
-	-	-	-	-	-	725 7411 Small Tools & Equipment	-	-	-	-
-	-	-	-	-	-	740 7713 Other Supplies	-	-	-	-
-	-	-	-	-	-	Total Commodities	-	-	-	-
45,862	42,187	-	-	-	-	Total Expenditures- PW Administration	-	-	-	-

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PUBLIC WORKS MAINTENANCE 21-35-062-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
72,391	66,123	-	-	-	-	505 5011 Wages, Non-Exempt Employees	-	-	-	-
-	774	-	-	-	-	505 5015 Overtime Wages	-	-	-	-
7,647	9,996	-	-	-	-	510 5110 Health Insurance	-	-	-	-
8,072	513	-	-	-	-	510 5111 Dental Insurance	-	-	-	-
442	519	-	-	-	-	510 5112 Life/AD&D/LTD Insurance	-	-	-	-
522	-	-	-	-	-	510 5114 Employee Assistance Program	-	-	-	-
1,035	1,449	-	-	-	-	510 5115 Retirement Plan	-	-	-	-
6,723	5,787	-	-	-	-	510 5116 Workers' Compensation Insurance	-	-	-	-
4,828	4,262	-	-	-	-	515 5210 FICA Taxes	-	-	-	-
1,129	996	-	-	-	-	515 5211 Medicare Taxes	-	-	-	-
102,792	90,419	-	-	-	-	Total Personnel	-	-	-	-
119,664	15,726	64,057	183,400	248,687	94,144	610 6115 Other Professional Services	145,000	145,000	145,000	145,000
1,096,707	778,570	-	600,000	600,000	-	612 6152 Street Reconstruction	-	-	-	-
562,186	-	-	-	-	-	612 6154 Contracted Slab Replacement	-	-	-	-
-	377,823	440,665	-	-	-	612 6155 Mill & Overlay	718,983	704,000	728,250	728,250
-	-	-	-	-	-	612 6156 Microsurfacing	-	-	-	-
-	-	-	-	-	-	612 6157 Pavement Preservation	-	-	-	-
-	-	-	-	-	-	612 6170 Sidewalk Construction	-	-	-	-
11,657	28,461	85,429	88,700	88,700	8,741	615 6214 Street Lighting	-	-	-	-
1,488	-	-	-	-	-	620 6312 Maint/Repair Buildings	53,000	53,000	53,000	53,000
1,791,702	1,200,579	590,152	872,100	937,387	102,885	Total Contractual	916,983	902,000	926,250	926,250
47,434	3,039	478	60,000	60,000	-	730 7510 Concrete	-	-	-	-
-	-	-	-	-	-	730 7511 Asphalt	-	-	-	-
9,221	1,401	381	12,000	12,000	30	730 7512 Rock	2,000	2,000	2,000	2,000
-	-	-	-	-	-	730 7513 Salt	-	-	-	-
-	-	-	-	-	-	730 7514 Crack Sealant	-	-	-	-
(217)	-	-	-	-	-	730 7516 Signs	-	-	-	-
5,903	320	1,099	5,000	5,000	-	730 7518 Street Supplies	5,000	5,000	5,000	5,000
2,216	2,151	487	3,000	3,000	-	740 7711 Agricultural Supplies (Sod & Dirt)	-	-	-	-
64,557	6,912	2,447	80,000	80,000	30	Total Commodities	7,000	7,000	7,000	7,000
-	9,995	-	-	-	-	805 8011 Building and Improvements	-	-	-	-
279,615	19,138	119,054	74,340	74,340	1,067	810 8110 Motor Vehicles	110,000	110,000	110,000	110,000
-	-	-	-	-	-	815 8211 Heavy Equipment	5,400	5,400	5,400	5,400
279,615	29,133	119,054	74,340	74,340	1,067	Total Capital	115,400	115,400	115,400	115,400
2,238,666	1,327,043	711,652	1,026,440	1,091,727	103,982	Total Expenditures - PW Maint	1,039,383	1,024,400	1,048,650	1,048,650

City of Crestwood, Missouri
Capital Improvement Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PUBLIC WORKS MECHANICAL 21-35-063-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
4,575	4,437	-	-	-	-	505 5011 Wages, Non-Exempt Employees	-	-	-	-
395	-	-	-	-	-	505 5015 Overtime Wages	-	-	-	-
717	608	-	-	-	-	510 5110 Health Insurance	-	-	-	-
30	27	-	-	-	-	510 5111 Dental Insurance	-	-	-	-
31	30	-	-	-	-	510 5112 Life/AD&D/LTD Insurance	-	-	-	-
-	-	-	-	-	-	510 5114 Employee Assistance Program	-	-	-	-
65	98	-	-	-	-	510 5115 Retirement Plan	-	-	-	-
161	151	-	-	-	-	510 5116 Workers' Compensation Insurance	-	-	-	-
301	274	-	-	-	-	515 5210 FICA Taxes	-	-	-	-
70	64	-	-	-	-	515 5211 Medicare Taxes	-	-	-	-
6,346	5,689	-	-	-	-	Total Personnel	-	-	-	-
-	-	-	-	-	-	605 6010 Training & Education	-	-	-	-
-	-	-	-	-	-	615 6218 Pagers	-	-	-	-
-	-	-	-	-	-	620 6310 Maintenance/Repair Motor Vehicles	-	-	-	-
-	-	-	-	-	-	620 6313 Maintenance/Repair Other Equipment	-	-	-	-
-	-	-	-	-	-	640 6611 Periodicals & Books	-	-	-	-
-	-	-	-	-	-	Total Contractual	-	-	-	-
-	-	-	-	-	-	720 7310 Motor Vehicle Fuel	-	-	-	-
-	-	-	-	-	-	720 7311 Motor Vehicle Fluids	-	-	-	-
-	-	-	-	-	-	720 7312 Motor Vehicle Parts	-	-	-	-
-	-	-	-	-	-	720 7313 Motor Vehicle Tools	-	-	-	-
-	-	-	-	-	-	720 7314 Motor Vehicle Tires	-	-	-	-
-	-	-	-	-	-	725 7410 Welding Supplies	-	-	-	-
-	-	-	-	-	-	725 7411 Small Tools & Equipment	-	-	-	-
-	-	-	-	-	-	725 7412 Equipment Parts	-	-	-	-
-	-	-	-	-	-	735 7612 Safety Equipment & Supplies	-	-	-	-
-	-	-	-	-	-	740 7713 Other Supplies	-	-	-	-
-	-	-	-	-	-	Total Commodities	-	-	-	-
6,346	5,689	-	-	-	-	Total Expenditures- PW Mechanical	-	-	-	-

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PARKS 21-50-090-XXX-XXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
-	64,250	287,822	-	-	-	805 8020 Park Improvements				
-	64,250	287,822	-	-	-	Total Expenditures - Parks				

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description POLICE 21-40-070-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
-	-	-	-	-	-	610 6115 Other Professional Services	-	-	-	-
-	-	-	-	-	-	620 6312 Maint/Repair Buildings	3,500	3,500	3,500	3,500
327,896	-	-	-	-	-	630 6414 Radio Equipment Lease/Purchase	-	-	-	-
-	-	-	-	-	-	650 6811 Interest Expense	-	-	-	-
327,896	-	-	-	-	-	Total Contractual	3,500	3,500	3,500	3,500
-	-	-	18,000	18,000	7,226	805 8020 Improvements	4,000	4,000	4,000	4,000
75,858	-	-	46,000	46,000	-	810 8111 Motor Vehicles	48,500	48,500	24,250	-
-	78,499	28,901	41,504	41,504	27,794	830 8211 Other Equipment and Machinery	29,693	29,693	29,693	14,693
75,858	78,499	28,901	105,504	105,504	35,020	Total Capital	82,193	82,193	57,943	18,693
403,753	78,499	28,901	105,504	105,504	35,020	Total Expenditures - Police	85,693	85,693	61,443	22,193

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description FIRE 21-45-080-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
						2012				
-	-	9,500	-	-	-	610 6115 Other Professional Services	-	-	-	-
-	-	-	-	-	-	620 6312 Maint/Repair Buildings	-	-	-	-
154,715	-	-	-	-	-	630 6414 Radio Equipment Lease/Purchase	-	-	-	-
-	-	-	-	-	-	650 6811 Interest Expense	-	-	-	-
154,715	-	9,500	-	-	-	Total Contractual	-	-	-	-
111,576	-	-	-	-	-	810 8111 Motor Vehicles	-	-	-	-
-	-	-	-	-	-	810 8120 Capital Outlay Expense	-	-	-	-
-	17,604	7,200	-	-	-	830 8211 Other Equipment and Machinery	30,000	30,000	30,000	30,000
111,576	17,604	7,200	-	-	-	Total Capital	30,000	30,000	30,000	30,000
266,291	17,604	16,700	-	-	-	Total Expenditures- Fire	30,000	30,000	30,000	30,000

City of Crestwood, Missouri
Capital Improvement Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description DEBT SERVICE 21-99-999-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011				2012	
-	71,496	-	-	-	-	999 9000 Principal	-	-	-	-
-	4,361	-	-	-	-	999 9001 Interest	-	-	-	-
-	75,858	-	-	-	-	Total Debt Service	-	-	-	-
-	75,858	-	-	-	-	Total Expenditures- Debt Service	-	-	-	-

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2012

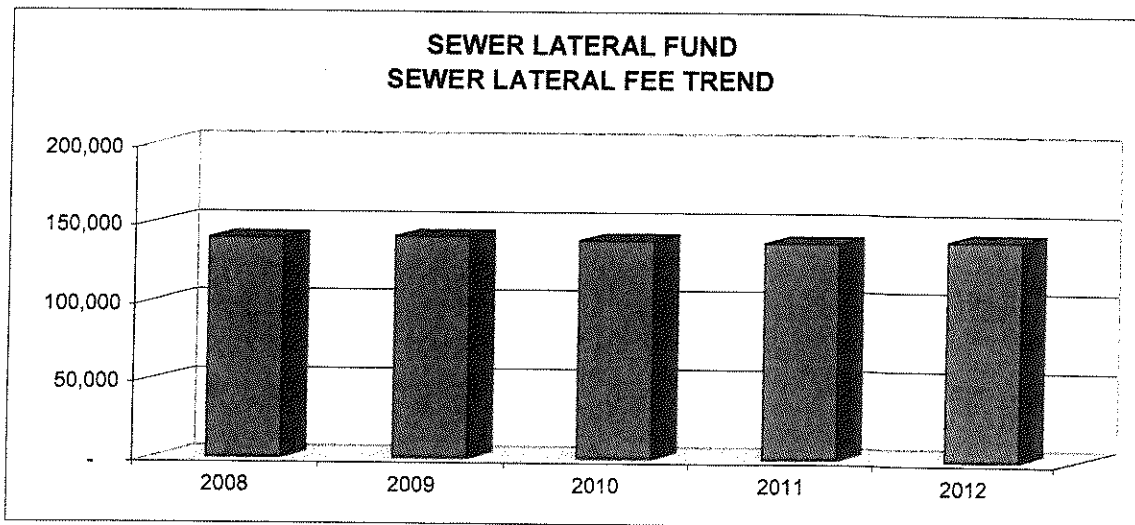
ACTUAL			BUDGET		JUNE	Account Description		Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD			Request	Recommended	Approved	Approved
			2011		2011	21-00-000-000-8000		2012			
-	-	736,962	300,000	300,000	300,000	000 8000 Transfer Out		-	-	-	-
-	-	736,962	300,000	300,000	300,000	Total Other Financing Uses		-	-	-	-

Overview

The activities associated with certain repairs to defective sewer lateral lines are recorded in the Sewer Lateral Fund. Crestwood voters adopted a maximum annual fee of \$28 to pay for certain repairs to defective sewer lateral lines. This fee is levied in connection with property taxes collected by St. Louis County. Sewer Lateral fees and investment earnings make up 100 percent of this fund's revenues.

The sewer lateral policy, which was amended by the Board of Aldermen in 2005 and 2007, states that the owner of a single family home, a duplex, or an apartment complex containing not more than six dwelling units may recover one hundred percent of the authorized cost in repairing defective sewer lateral lines serving the property.

If a sewer lateral is causing a sinkhole, if a property owner has had to have his/her sewer lateral line cabled twice or more in a calendar year, or if a sewer lateral line is blocked and cannot be opened by a plumber hired by the property owner, then the City will hire its contractor to cable and televise the sewer lateral line. If it is determined that a break has occurred, the portion of the line damaged will be repaired using the sewer lateral fund. The corrective work is limited to excavation, repair or replacement of the defective portion of the line, installation of clean-out, backfilling, and site restoration.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

City of Crestwood, Missouri
Sewer Lateral Fund Revenues
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	ESTIMATED	SEWER LATERAL FUND REVENUES			2012	Finance Projections	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD	FY								
			2011		2011	2011								
140,347	140,707	138,822	140,000	140,000	33,229	137,700	415	4032	Sewer Lateral Fees		140,000	140,000	140,000	140,000
140,347	140,707	138,822	140,000	140,000	33,229	137,700					140,000	140,000	140,000	140,000
4,093	753	430	500	500	108	222	465	4710	Interest Income		250	250	250	250
4,093	753	430	500	500	108	222			Total Interest		250	250	250	250
144,440	141,460	139,252	140,500	140,500	33,338	137,922			TOTAL REVENUES- SEWER LATERAL FUND		140,250	140,250	140,250	140,250

City of Crestwood, Missouri
Sewer Lateral Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description SEWER LATERAL 30-35-065-XXX-XXXX		Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD			Request	Recommended	Approved	Approved
			2011		2011			2012			
172,953	159,354	209,994	140,500	140,500	48,426	610	6115 Other Professional Services	140,250	140,250	140,250	140,250
172,953	159,354	209,994	140,500	140,500	48,426	Total Expenditures - General Services		140,250	140,250	140,250	140,250

This section of the budget shows the projected revenues and expenditures for all three major funds over the next five years. Please note that the figures below are estimates only, and that actual revenues and expenditures in future years may vary substantially. Revenues have been projected utilizing trends from previous years. Expenditures have been projected using a two percent annual increase. The exception is capital items which have been projected by Department Heads as shown in the attached capital plans.

General Fund – Estimated cash balance of \$2,058,000 as of January 1, 2012

	2012	2013	2014	2015	2016
Expenditures	\$8,148,925	\$8,311,904	\$8,478,141	\$8,647,705	\$8,820,659
Revenues	\$7,966,004	\$7,989,155	\$8,077,759	\$8,121,352	\$8,158,116
Difference	(\$182,921)	(\$322,749)	(\$400,382)	(\$526,353)	(\$662,543)
Prop S Rev. (estimated)	\$229,000				
Transfers In	\$201,543	\$150,000	\$150,000	\$125,000	
December 31 cash balance	\$2,305,622	\$2,132,873	\$1,882,491	\$1,481,138	\$818,595

Due primarily to the termination of the Proposition S property tax, annual expenditures exceed revenues (excluding transfers) in the General Fund in 2012 thru 2016. The continued assessment of the Proposition S property tax would rectify this problem through 2014. However, it would not be sufficient in years 2015 and 2016. Without an increase of property taxes and/or the infusion of other revenue, the City of Crestwood will have to take corrective action or allow the use of cash reserves to balance the budget. The Transfers In represent the repayment of the funds the General Fund transferred in prior years to the Park and Stormwater Fund for the Aquatic Center debt payments.

Capital Improvements Fund – Estimated cash balance of \$790,000 on January 1, 2012

	2012	2013	2014	2015	2016
Expenditures	\$1,161,293	\$2,700,876	\$1,853,747	\$1,016,110	\$1,525,174
Revenues	\$1,204,000	\$2,430,069	\$1,927,743	\$1,133,162	\$1,144,479
Difference	\$42,707	(\$270,807)	\$73,996	\$117,052	(\$380,695)
Transfers In	\$48,000	\$300,000	\$300,000	\$252,000	
December 31 cash balance	\$880,707	\$909,900	\$1,283,896	\$1,652,948	\$1,272,253

In years 2012-2015, annual revenues generally meet the annual expenditures. The only exception is in year 2013 where the City has budgeted the purchase of a fire truck. In 2016, expenditures exceed revenues by approximately \$380,000, so 2016 expenditures will need to be reduced or the Board of Aldermen will need to confirm the use of cash reserves to address Capital Improvement needs at that time. The Transfers In represent

the repayment of the funds the Capital Improvement Fund transferred in prior years to the Park and Stormwater Fund for the Aquatic Center debt payments.

This Capital Improvement Plan was created by the Fire Chief, Police Chief, MIS Director, and Public Works Director working together to create a reasonable five-year Capital Improvement Plan based upon available revenues. The current five year Capital Improvement Plan is attached, along with supporting documents from the City's Department Heads.

Park and Stormwater Fund – Estimated cash balance of \$393,000 on January 1, 2012

	2012	2013	2014	2015	2016
Expenditures	\$2,407,376	\$1,391,289	\$1,462,684	\$1,428,724	\$1,479,018
Revenues	\$1,807,050	\$1,818,873	\$1,850,407	\$1,865,922	\$1,879,006
Difference	(\$600,326)	\$427,584	\$387,723	\$437,198	\$399,988
Transfer In	\$850,000				
Transfer Out	(\$249,543)	(\$450,000)	(\$450,000)	(\$377,000)	
December 31 cash balance	\$393,131	\$370,715	\$308,438	\$368,636	\$768,624

The Aquatic Center debt will be fully retired in 2012. Beginning in 2012, the Park and Stormwater Fund will start repaying the General Fund and the Capital Improvement Fund for the money borrowed in 2010 and 2011. The funds were needed by the Park and Stormwater Fund to make the 2010 and 2011 Aquatic Center debt payments. These repayments are represented in the Transfer Out line above.

The current Park and Stormwater Capital Plan is attached. Please be advised that no storm water projects are included in this plan. Beginning in 2016, the City may be able to start to address storm water projects and/or substantial capital park projects.

Conclusion

The five year plans detailed above result in the following total cash for the City of Crestwood:

	2012	2013	2014	2015	2016
December 31 cash balance ALL 3 Funds	\$3,579,460	\$3,413,488	\$3,474,825	\$3,502,722	\$2,859,472

The City's total cash position remains relatively flat from 2012 thru 2015. In 2016, the cash position is decreased by approximately \$643,000, mainly due to the General Fund. As mentioned above, the City will need to take corrective action prior to 2016 in order to avoid the depletion of the City's cash reserves.

**City of Crestwood, Missouri
General Fund
Years 2008 - 2016**

REVENUES	General Fund								
	2008	2009	2010	2011 (est)	2012 (est)	2013 (est)	2014 (est)	2015 (est)	2016 (est)
Sales Tax	\$ 3,799,342	\$ 3,597,607	\$ 3,386,536	\$ 3,434,316	\$ 3,500,400	\$ 3,544,155	\$ 3,632,759	\$ 3,676,352	\$ 3,713,116
Utilities	1,918,485	1,810,622	1,706,284	1,699,057	1,746,800	1,745,000	1,745,000	1,745,000	1,745,000
Property Taxes	1,769,692	1,614,246	1,666,406	1,666,415	1,133,504	1,130,000	1,130,000	1,130,000	1,130,000
Intergovernmental	534,221	481,466	492,838	485,909	486,600	485,000	485,000	485,000	485,000
Licenses & Permits	935,987	877,347	780,177	761,294	762,500	760,000	760,000	760,000	760,000
Fines & Court Costs	355,261	332,595	307,089	282,710	282,200	280,000	280,000	280,000	280,000
Other	103,464	96,887	159,227	66,396	54,000	45,000	45,000	45,000	45,000
Total revenues	\$ 9,415,452	\$ 8,810,770	\$ 8,498,557	\$ 8,396,087	\$ 7,968,004	\$ 7,989,155	\$ 8,077,759	\$ 8,121,352	\$ 8,158,116
EXPENDITURES									
Personnel Services	\$ 6,135,238	\$ 6,071,686	\$ 6,344,525	\$ 6,433,065	\$ 6,459,800	\$ 6,588,966	\$ 6,720,776	\$ 6,855,192	\$ 6,992,296
Contractual Services	2,604,341	1,335,121	1,244,350	1,355,651	1,375,425	1,402,934	1,430,992	1,459,612	1,488,804
Commodities	311,831	303,192	304,642	302,384	313,700	319,874	326,373	332,901	339,559
Capital	8,337	4,580	56,671	9,915	-	-	-	-	-
Debt Service	-	1,295,575	311,031	-	-	-	-	-	-
Total expenditures	\$ 9,059,747	\$ 9,010,154	\$ 8,261,219	\$ 8,101,015	\$ 8,148,925	\$ 8,311,904	\$ 8,478,141	\$ 8,647,705	\$ 8,820,659
REVENUES OVER (UNDER)	\$ 355,705	\$ (199,384)	\$ 237,338	\$ 295,082	\$ (182,921)	\$ (322,749)	\$ (400,382)	\$ (526,353)	\$ (662,543)
EXPENDITURES									
Transfers:									
Transfer In	13,707	-	-	-	201,543	150,000	150,000	125,000	-
Transfer out	(97,635)	(17,169)	(478,929)	(476,543)	-	-	-	-	-
CHANGES IN FUND BALANCES	\$ 271,777	\$ (216,543)	\$ (241,591)	\$ (181,461)	\$ 18,622	\$ (172,749)	\$ (250,382)	\$ (401,353)	\$ (662,543)

City of Crestwood, Missouri
General Fund Revenues
FIVE YEAR PLAN

GENERAL FUND REVENUES		CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2016 Estimate
405 4010 One-Cent General		2,323,500	-	-	-	-
405 4011 1/4-Cent Local Options		548,900	-	-	-	-
405 4014 1/4-Cent Fire Protection		628,000	-	-	-	-
405 4015 1/4-Cent TIF Fire Protection		-	-	-	-	-
Total Sales Taxes		3,500,400	3,544,155	3,632,759	3,676,352	3,713,116
410 4020 Electric Franchise Fee		696,800	-	-	-	-
410 4021 Natural Gas Franchise Fee		395,000	-	-	-	-
410 4023 Telephone Franchise Fee		165,000	-	-	-	-
410 4024 Water Franchise Fee		112,500	-	-	-	-
410 4025 Cable Franchise Fee		72,500	-	-	-	-
410 4026 Wireless Franchise Fee		305,000	-	-	-	-
Total Gross Receipts		1,746,800	1,745,000	1,745,000	1,745,000	1,745,000
415 4030 Real Estate Taxes		654,789	-	-	-	-
415 4036 Real Estate Taxes- Prop S		-	-	-	-	-
415 4031 Personal Property Taxes		76,815	-	-	-	-
415 4037 Personal Property Taxes- Prop S		-	-	-	-	-
415 4033 County Road Fund		290,500	-	-	-	-
415 4034 Penalty Surcharge		89,100	-	-	-	-
415 4035 Railroad/Utility Taxes		22,300	-	-	-	-
Total Property Taxes		1,133,504	1,130,000	1,130,000	1,130,000	1,130,000
420 4110 Motor Fuel Tax		328,100	-	-	-	-
420 4111 Motor Vehicle Sales Tax		70,000	-	-	-	-
420 4112 Motor Vehicle Fee Increases		54,000	-	-	-	-
420 4113 Cigarette Tax		33,000	-	-	-	-
420 4114 Financial Institution Tax		1,500	-	-	-	-
Total Intergovernmental Taxes		486,600	485,000	485,000	485,000	485,000
425 4210 Merchant Licenses		720,000	-	-	-	-
425 4211 Liquor Licenses		9,500	-	-	-	-
425 4212 Other Licenses		1,500	-	-	-	-
425 4224 Rental Inspections		10,000	-	-	-	-
425 4225 Permits & Inspections		21,500	-	-	-	-
425 4226 Sign Permits		-	-	-	-	-
425 4227 Right-of-Way & Demolition Permits		-	-	-	-	-
Total Licenses and Permits		762,500	760,000	760,000	760,000	760,000
430 4250 Traffic Fines		235,000	-	-	-	-
430 4251 Traffic Court Cost		21,500	-	-	-	-
430 4252 Police Training Fund		4,000	-	-	-	-
430 4253 Miscellaneous Fines		10,000	-	-	-	-
430 4254 Police Reports		700	-	-	-	-
430 4255 Bond Forfeitures		10,000	-	-	-	-
430 4256 Crime Victims' Compensation		1,000	-	-	-	-
Total Fines and Court Cost		282,200	280,000	280,000	280,000	280,000
465 4710 Interest		5,000	-	-	-	-
Total Interest		5,000	5,000	5,000	5,000	5,000
470 4700 Donations		3,000	-	-	-	-
470 4702 POST		2,000	-	-	-	-
470 4710 Economic Development Adm Reimb		-	-	-	-	-
470 4750 Other Revenue		14,800	-	-	-	-
470 4749 Program revenue- The Alternative		10,000	-	-	-	-
470 4751 Trash Bags		10,700	-	-	-	-
470 4752 Rental Property Income		-	-	-	-	-
470 4753 Sale of Property		-	-	-	-	-
470 4755 Refund from Insurance Pool		-	-	-	-	-
470 4756 Sale of Property		-	-	-	-	-
Total Other Revenue		40,500	40,000	40,000	40,000	40,000
475 4757 TDD-Big Bend Crossing		-	-	-	-	-
475 4758 TDD-Crestwood Point		-	-	-	-	-
475 4759 Glenwood Watson TDD		-	-	-	-	-
475 4760 TIF admin Fees		-	-	-	-	-
475 4761 Crestwood Point CID		-	-	-	-	-
475 4762 Crestwood Market CID		-	-	-	-	-
475 4809 PD Training-MO		-	-	-	-	-
475 4810 Revenue Grants-PD		-	-	-	-	-
475 4811 60th Anniversary		-	-	-	-	-
475 4812 City Store		-	-	-	-	-
Total Economic Development Fees		-	-	-	-	-
480 4810 FD Grant Income		-	-	-	-	-
480 4800 Grant- Police Department		8,500	-	-	-	-
Total Grants		8,500	-	-	-	-
TOTAL REVENUES- GENERAL FUND		7,966,004	7,989,155	8,077,759	8,121,352	8,158,116
000 8000 Transfer In		201,543	150,000	150,000	125,000	-
TOTAL REVENUES AND TRANSFERS- GENERAL FUND		8,167,547	8,139,155	8,227,759	8,246,352	8,158,116

City of Crestwood, Missouri
General Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2016 Estimate
ELECTED OFFICIALS					
Mayor					
Personnel Services	9,073	9,254	9,440	9,628	9,821
Contractual Services	5,550	5,661	5,774	5,890	6,007
Commodities	300	306	312	318	325
Sub-Total	14,923	15,221	15,526	15,836	16,153
Board of Aldermen					
Personnel Services	41,289	42,115	42,957	43,816	44,693
Contractual Services	750	765	780	796	812
Commodities	-	-	-	-	-
Sub-Total	42,039	42,880	43,737	44,612	45,504
ADMINISTRATION					
City Clerk					
Personnel Services	153,284	156,350	159,477	162,667	165,920
Contractual Services	14,150	14,433	14,722	15,016	15,316
Commodities	1,500	1,530	1,561	1,592	1,624
Sub-Total	168,934	172,313	175,759	179,274	182,860
Municipal Court					
Personnel Services	65,420	66,728	68,063	69,424	70,813
Contractual Services	48,800	49,776	50,772	51,787	52,823
Commodities	700	714	728	743	758
Sub-Total	114,920	117,218	119,563	121,954	124,393
City Administrator					
Personnel Services	242,130	246,973	251,912	256,950	262,089
Contractual Services	8,470	8,639	8,812	8,988	9,168
Commodities	2,200	2,244	2,289	2,335	2,381
Sub-Total	252,800	257,856	263,013	268,273	273,639
General Services					
Personnel Services	87,612	89,364	91,152	92,975	94,834
Contractual Services	340,400	347,208	354,152	361,235	368,460
Commodities	17,500	17,850	18,207	18,571	18,943
Sub-Total	445,512	454,422	463,511	472,781	482,237
Management Information Systems (MIS)					
Personnel Services	78,027	79,588	81,180	82,803	84,459
Contractual Services	17,170	17,513	17,864	18,221	18,585
Commodities	9,000	9,180	9,364	9,551	9,742
Sub-Total	104,197	106,281	108,407	110,575	112,787
Economic Development					
Personnel Services	-	-	-	-	-
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Sub-Total	-	-	-	-	-
Finance					
Personnel Services	170,248	173,653	177,126	180,668	184,281
Contractual Services	1,700	1,734	1,769	1,804	1,840
Commodities	1,500	1,530	1,561	1,592	1,624
Capital	-	-	-	-	-
Sub-Total	173,448	176,917	180,455	184,064	187,745
Total Expenditures- Elected Officials/Adm.	1,316,773	1,343,109	1,369,971	1,397,370	1,425,318

City of Crestwood, Missouri
General Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2016 Estimate
PUBLIC WORKS					
Public Works- General Services					
Personnel Services	224,397	228,885	233,462	238,132	242,894
Contractual Services	228,005	232,565	237,216	241,961	246,800
Commodities	10,300	10,506	10,716	10,830	11,149
Sub-Total	462,702	471,956	481,395	491,023	500,843
Public Works- Administration					
Personnel Services	313,252	319,517	325,907	332,425	339,074
Contractual Services	11,060	11,281	11,507	11,737	11,972
Commodities	2,500	2,550	2,601	2,653	2,706
Sub-Total	326,812	333,348	340,015	346,815	353,752
Public Works- Maintenance					
Personnel Services	315,157	321,460	327,889	334,447	341,136
Contractual Services	31,809	32,445	33,094	33,756	34,431
Commodities	78,700	80,274	81,879	83,517	85,187
Sub-Total	425,666	434,179	442,863	451,720	460,754
Public Works- Mechanical					
Personnel Services	61,528	62,759	64,014	65,294	66,600
Contractual Services	23,470	23,939	24,418	24,907	25,405
Commodities	66,500	67,830	69,187	70,570	71,982
Sub-Total	151,498	154,528	157,619	160,771	163,987
Total Expenditures- Public Works	1,366,678	1,394,011	1,421,892	1,450,329	1,479,336
PUBLIC SAFETY					
Police					
Personnel Services	2,484,838	2,534,535	2,585,225	2,636,930	2,689,668
Contractual Services	182,771	186,426	190,155	193,958	197,837
Commodities	79,100	80,682	82,296	83,942	85,620
Capital Outlay	-	-	-	-	-
Sub-Total	2,746,709	2,801,643	2,857,676	2,914,829	2,973,126
Fire					
Personnel Services	2,213,545	2,257,816	2,302,973	2,349,032	2,396,013
Contractual Services	461,320	470,546	479,957	489,556	499,348
Commodities	43,900	44,778	45,674	46,587	47,519
Capital Outlay	-	-	-	-	-
Sub-Total	2,718,765	2,773,141	2,828,604	2,885,176	2,942,879
Total Expenditures- Public Safety	5,465,474	5,574,784	5,686,279	5,800,005	5,916,005
DEBT SERVICE					
Debt Service	-	-	-	-	-
Sub-Total	-	-	-	-	-
SUMMARY					
Total Personnel	6,459,800	6,588,996	6,720,776	6,855,192	6,992,296
Total Contractual	1,375,425	1,402,934	1,430,992	1,459,612	1,488,804
Total Commodities	313,700	319,974	326,373	332,901	339,559
Total Capital	-	-	-	-	-
Total Debt Service	-	-	-	-	-
TOTAL EXPENDITURES- GENERAL FUND	8,148,925	8,311,904	8,478,142	8,647,705	8,820,659
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS OUT - GENERAL FUND	8,148,925	8,311,904	8,478,142	8,647,705	8,820,659

City of Crestwood, Missouri
Capital Improvement Fund
Years 2008 - 2016

Capital Improvement Fund									
REVENUES	2008	2009	2010	2011 (est)	2012 (est)	2013 (est)	2014 (est)	2015 (est)	2016 (est)
Sales Tax	\$ 1,246,507	\$ 1,121,895	\$ 1,052,874	\$ 1,056,293	\$ 1,077,500	\$ 1,090,969	\$ 1,118,243	\$ 1,131,662	\$ 1,142,979
Grants	1,085,831	621,985	388,853	706,530	116,000	1,337,600	808,000	-	-
Other	43,151	33,464	15,824	6,982	10,500	1,500	1,500	1,500	1,500
Total revenues	\$ 2,375,489	\$ 1,777,344	\$ 1,457,551	\$ 1,769,805	\$ 1,204,000	\$ 2,430,069	\$ 1,927,743	\$ 1,133,162	\$ 1,144,479
EXPENDITURES									
Personnel Services	\$ 155,000	\$ 138,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	2,328,436	1,255,571	639,460	976,587	930,200	2,021,476	1,421,086	804,448	1,103,717
Commodities	64,557	6,912	2,447	80,000	7,000	-	-	-	-
Capital	543,006	297,042	540,684	234,844	224,093	679,400	432,661	211,662	421,457
Debt Service	-	75,858	-	-	-	-	-	-	-
Total expenditures	\$ 3,090,999	\$ 1,773,678	\$ 1,182,591	\$ 1,291,431	\$ 1,161,293	\$ 2,700,876	\$ 1,853,747	\$ 1,016,110	\$ 1,525,174
REVENUES OVER (UNDER)	\$ (715,510)	\$ 3,666	\$ 274,960	\$ 478,374	\$ 42,707	\$ (270,807)	\$ 73,996	\$ 117,052	\$ (380,695)
EXPENDITURES									
Transfers:									
Transfer in	-	-	-	-	48,000	300,000	300,000	252,000	-
Transfer out	-	-	(736,962)	(300,000)	-	-	-	-	-
CHANGES IN FUND BALANCES	\$ (715,510)	\$ 3,666	\$ (462,002)	\$ 178,374	\$ 90,707	\$ 29,193	\$ 373,996	\$ 369,052	\$ (380,695)

City of Crestwood, Missouri
Capital Improvement Fund Revenues
FIVE YEAR PLAN

CAPITAL IMPROVEMENT FUND REVENUES		CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2016 Estimate
405	4012 Half-Cent Sales Tax	1,077,500	-	-	-	-
	Total Sales Tax	1,077,500	1,090,969	1,118,243	1,131,662	1,142,979
465	4710 Interest Income	1,500	1,500	1,500	1,500	1,500
	Total Interest	1,500	1,500	1,500	1,500	1,500
470	4750 Miscellaneous Revenue	-	-	-	-	-
470	4751 MODOT	-	-	-	-	-
470	4756 Sale of Property	9,000	-	-	-	-
	Total Miscellaneous Revenue	9,000	-	-	-	-
480	4812 Grant Revenue- Street Recon.	116,000	1,337,600	808,000	-	-
480	--- Police Communications	-	-	-	-	-
480	4810 Fire Grant	-	-	-	-	-
480	4815 Grant Revenue - Parks	-	-	-	-	-
	Total Grants	116,000	1,337,600	808,000	-	-
	TOTAL REVENUES- CAPITAL IMPROVEMENT FUND	1,204,000	2,430,069	1,927,743	1,133,162	1,144,479
000	8000 Transfer In	48,000	300,000	300,000	252,000	-
	TOTAL REVENUES AND TRANSFERS- CAPITAL IMPROVEMENT FUND	1,252,000	2,730,069	2,227,743	1,385,162	1,144,479

City of Crestwood, Missouri
Capital Improvement Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2106 Estimate
ADMINISTRATION					
General Services					
Contractual Services	450	-	-	-	-
Capital	-	-	-	-	-
Sub-Total	450	-	-	-	-
Management Information Systems (MIS)					
Capital	60,000	61,900	62,629	54,250	56,250
Sub-Total	60,000	61,900	62,629	54,250	56,250
Economic Development					
Contractual Services	-	-	-	-	-
Sub-Total	-	-	-	-	-
Total Expenditures- Administration	60,450	61,900	62,629	54,250	56,250
PUBLIC WORKS					
Public Works- Administration					
Personnel Services	-	-	-	-	-
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Sub-Total	-	-	-	-	-
Public Works- Maintenance					
Personnel Services	-	-	-	-	-
Contractual Services	926,250	2,021,476	1,421,086	804,448	1,103,717
Commodities	7,000	-	-	-	-
Capital	115,400	30,000	268,282	95,000	140,000
Sub-Total	1,048,650	2,051,476	1,689,368	899,448	1,243,717
Public Works- Mechanical					
Personnel Services	-	-	-	-	-
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Sub-Total	-	-	-	-	-
Total Expenditures- Public Works	1,048,650	2,051,476	1,689,368	899,448	1,243,717
PARKS & RECREATION					
Parks & Recreation- Recreation Programs					
Capital	-	-	-	-	-
Sub-Total	-	-	-	-	-
PUBLIC SAFETY					
Police					
Contractual Services	3,500	-	-	-	-
Capital	18,693	87,500	71,750	62,412	65,207
Sub-Total	22,193	87,500	71,750	62,412	65,207
Fire					
Contractual Services	-	-	-	-	-
Capital	30,000	500,000	30,000	-	160,000
Sub-Total	30,000	500,000	30,000	-	160,000
Total Expenditures- Public Safety	52,193	587,500	101,750	62,412	225,207
DEBT SERVICE					
Debt Service	-	-	-	-	-
Sub-Total	-	-	-	-	-
SUMMARY					
Total Personnel	-	-	-	-	-
Total Contractual	930,200	2,021,476	1,421,086	804,448	1,103,717
Total Commodities	7,000	-	-	-	-
Total Capital	224,093	679,400	432,661	211,662	421,457
Total Debt Service	-	-	-	-	-
TOTAL EXPENDITURES- CAPITAL IMPROVEMENT FUND	1,161,293	2,700,876	1,853,747	1,016,110	1,525,174
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS OUT- CAPITAL IMPROVEMENT FUND	1,161,293	2,700,876	1,853,747	1,016,110	1,525,174

Park and Stormwater Fund

ver. BOA Final

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
FIVE YEAR PLAN

PARK AND STORMWATER FUND REVENUES	CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2016 Estimate
405 4013 Half-Cent Sales Tax	1,245,800	-	-	-	-
405 4018 Half-Cent TIF Sales Tax	-	-	-	-	-
Total Sales Tax	1,245,800	1,261,373	1,292,907	1,308,422	1,321,506
435 4310 Aquatic Center Pass	125,700	-	-	-	-
435 4311 Aquatic/Community Center Pass	12,600	-	-	-	-
435 4312 Aquatic Center Daily Admissions	79,600	-	-	-	-
435 4313 Aquatic Center Concessions	62,300	-	-	-	-
435 4314 Aquatic Center Rental	5,500	-	-	-	-
435 4315 Aquatic Center Locker Rental	150	-	-	-	-
435 4316 Aquatic Center I.D. Cards	6,000	-	-	-	-
Total Aquatic Center	281,850	280,000	280,000	280,000	280,000
440 4410 Community Center Recreation Pass	22,000	-	-	-	-
440 4411 Community Center Concessions	700	-	-	-	-
440 4412 Racquetball Courts	10,000	-	-	-	-
440 4413 League/Court Fees	2,000	-	-	-	-
440 4414 Community Center Room Rentals	12,700	-	-	-	-
440 4415 Community Center Locker Rentals	-	-	-	-	-
440 4417 Community Center Guest Fees	7,000	-	-	-	-
440 4418 Tennis/Racquetball Court Pass	3,750	-	-	-	-
440 4419 Instructions for Net	-	-	-	-	-
440 4420 Miscellaneous Community Center	-	-	-	-	-
Total Community Center	58,150	58,000	58,000	58,000	58,000
445 4510 Fitness-Residents	29,000	-	-	-	-
445 4511 Fitness-Non Resident	18,000	-	-	-	-
445 4514 Performing Arts/Dance-Resident	7,000	-	-	-	-
445 4515 Performing Arts/Dance-Non Resident	10,000	-	-	-	-
445 4518 Arts-Resident	1,000	-	-	-	-
445 4519 Arts-Non Residents	700	-	-	-	-
445 4522 Gen Sports & Leagues-Resident	11,800	-	-	-	-
445 4523 Gen Sports & Leagues-Non Resident	26,100	-	-	-	-
445 4526 Clubs-Resident	-	-	-	-	-
445 4527 Clubs-Non Resident	700	-	-	-	-
445 4530 Day Camp- Resident	33,000	-	-	-	-
445 4531 Day Camp-Non Resident	7,000	-	-	-	-
445 4534 Swim Programs-Resident	5,600	-	-	-	-
445 4535 Swim Programs-Non Resident	4,000	-	-	-	-
445 4538 Special Events	9,500	-	-	-	-
445 4539 Consignment Sales	6,000	-	-	-	-
445 4542 Day Trips-Resident	1,500	-	-	-	-
445 4543 Day Trips-Non Resident	1,000	-	-	-	-
445 4546 YTP/WSP-Resident	17,000	-	-	-	-
445 4547 YTP/WSP-Non Resident	300	-	-	-	-
Total Recreation Programs	189,200	188,000	188,000	188,000	188,000
450 4610 Sappington House Admissions	800	-	-	-	-
450 4611 Sappington House Barn Rental	2,000	-	-	-	-
450 4615 Sappington Barn Gross Sales	-	-	-	-	-
450 4612 Sappington House History Books	-	-	-	-	-
Total Historic Facility	2,800	3,000	3,000	3,000	3,000
455 4650 Soft Ball/Volleyball Fields	2,100	-	-	-	-
455 4651 Picnic Reservations	5,900	-	-	-	-
455 4652 Park Facilities	250	-	-	-	-
Total Other Recreation Income	8,250	8,000	8,000	8,000	8,000
460 4675 Animal Impoundment	2,200	-	-	-	-
460 4676 Pet Tags	2,800	-	-	-	-
460 4679 Free Summer Concert	-	-	-	-	-
Total Other Park Operations	5,000	5,000	5,000	5,000	5,000
465 4710 Interest	500	-	-	-	-
465 4713 Interest	-	-	-	-	-
Total Interest	500	500	500	500	500
470 4700 Friends of Animals	5,500	-	-	-	-
470 4750 Other Income	100	-	-	-	-
470 4754 Swim and Dive	9,900	-	-	-	-
Total Other Revenue	15,500	15,000	15,000	15,000	15,000
475 4812 Grant Revenue	-	-	-	-	-
475 4813 City Store	-	-	-	-	-
475 4811 60th Anniversary	-	-	-	-	-
Total Grants	-	-	-	-	-
TOTAL REVENUES- PARK AND STORMWATER FUND	1,807,050	1,818,873	1,850,407	1,865,922	1,879,006
000 8000 Transfer In	850,000	-	-	-	-
TOTAL REVENUES AND TRANSFERS IN- PARK AND STORMWATER FUND	2,657,050	1,818,873	1,850,407	1,865,922	1,879,006

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2016 Estimate
PUBLIC WORKS					
Public Works- Street Maintenance					
Contractual Services	6,000	6,120	6,242	6,367	6,495
Capital	-	-	-	-	-
Sub-Total	6,000	6,120	6,242	6,367	6,495
Public Work- Park Maintenance					
Personnel Services	215,920	220,238	224,643	229,136	233,719
Contractual Services	110,811	113,027	115,288	117,594	119,945
Commodities	17,850	18,207	18,571	18,943	19,321
Capital	-	-	-	-	-
Sub-Total	344,581	351,473	358,502	365,672	372,986
Total Expenditures- Public Works	350,581	357,593	364,744	372,039	379,480
PARKS AND RECREATION					
Parks & Recreation- Recreation Programs					
Personnel Services	358,957	366,136	373,459	380,928	388,546
Contractual Services	198,522	202,492	206,542	210,673	214,887
Commodities	41,500	42,330	43,177	44,040	44,921
Capital	4,500	31,500	73,200	14,000	36,000
Sub-Total	603,479	642,458	696,377	649,641	684,354
Parks & Recreation- Aquatic Center					
Personnel Services	30,073	30,674	31,287	31,913	32,551
Contractual Services	291,344	297,171	303,114	309,177	315,360
Commodities	42,200	43,044	43,905	44,783	45,679
Capital	14,000	-	2,500	-	-
Sub-Total	377,617	370,889	380,807	385,873	393,590
Parks & Recreation- Historic Facility					
Personnel Services	-	-	-	-	-
Contractual Services	18,950	19,329	19,716	20,110	20,512
Commodities	1,000	1,020	1,040	1,061	1,082
Sub-Total	19,950	20,349	20,756	21,171	21,595
Total Expenditures- Parks and Recreation	1,001,045	1,033,696	1,097,940	1,056,685	1,099,538
DEBT SERVICE					
Debt Service	1,055,750	-	-	-	-
Sub-Total	1,055,750	-	-	-	-
SUMMARY					
Personnel Services	604,949	617,048	629,389	641,977	654,816
Contractual Services	625,627	638,140	650,902	663,920	677,199
Commodities	102,550	104,601	106,693	108,827	111,003
Capital	18,500	31,500	75,700	14,000	36,000
Debt Service ^B	1,055,750	-	-	-	-
TOTAL EXPENDITURES- PARK AND STORMWATER FUND	2,407,376	1,391,289	1,462,684	1,428,724	1,479,019
Transfers Out	249,543	450,000	450,000	377,000	-
TOTAL EXPENDITURES AND TRANSFERS OUT- PARK AND STORMWATER FUND	2,656,919	1,841,289	1,912,684	1,805,724	1,479,019

Proposed Capital Improvements 5-Year Plan
Includes Police, Fire, MIS, Public Works
Originally compiled August 2010 - Updated July 2011

	2012	2013
Police Department		
Traffic Counter/Speed Measuring Device	\$4,503	
Police misc (see five year plan)	\$17,690	\$76,500
Police Vehicle Replacement Savings	\$24,250	\$11,000
	\$46,443	\$87,500
Fire Department		
Replace monitor / defibrillator	\$30,000	
Fire Truck Savings	\$50,000	\$500,000
	\$80,000	\$500,000
MIS		
Server replacement 1 server	\$5,000	
Misc. Computer Parts	\$8,000	\$5,000
PC replacement 10 pcs	\$9,000	\$8,000
Software	\$25,000	\$9,000
3 Laser Printers	\$3,000	\$30,000
UPS replacements	\$4,500	\$5,200
Network maintenance	\$5,500	\$2,500
	\$60,000	\$61,900
Building Maintenance		
HVAC Replacement (GC)	\$33,000	\$0
Roof Repair (PW)	\$20,000	
	\$53,000	\$0
Street Maintenance		
Mill and Overlay (TBD)	\$728,250	\$349,476
ROW Spellman Phase I (City Share)	\$4,800	\$329,600
ROW Spellman Phase I (Federal Aid)	\$19,200	\$1,318,400
Engineering Spellman Phase II (City Share)	\$24,200	\$4,800
Engineering Spellman Phase II (Federal Aid)	\$96,800	\$19,200
	\$873,250	\$2,021,476
PW Vehicles and Equipment		
2.5 ton dump truck (trade in 1998 #211)	\$110,000	\$30,000
Paint Striper	\$5,400	
	\$115,400	\$30,000
Total	\$1,228,093	\$2,700,876

Proposed Capital Improvements 5-Year Plan
Includes Police, Fire, MIS, Public Works
Originally Compiled August 2010, updated July 2011

2014		2015	
Police Department		Police Department	
Police Vehicles (2)	\$53,250.00	Police vehicles (2)	\$55,912.00
Police Department misc (see five year plan)	\$18,500.00	Body Armor Replacement Program	\$3,900.00
		Taser Replacement	\$1,600.00
		Shotgun Replacement Program	\$1,000.00
	\$71,750		\$62,412
Fire Department		Fire Department	
Replace Fire Chief's Vehicle	\$30,000	Fire Truck Savings	\$100,000
Fire Truck Savings	\$50,000		
	\$80,000		\$100,000
MIS		MIS	
Server replacement 1 server	\$5,000	Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000	Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000	PC replacement 10 pcs	\$9,000
Software	\$33,879	Software	\$28,000
3 Laser Printers	\$2,500	UPS replacements	\$1,750
UPS replacements	\$1,750	Network maintenance	\$2,500
Network maintenance	\$2,500		
	\$62,629		\$54,250
Building Maintenance		Building Maintenance	
HVAC Units Replacement (GC)	\$90,000	Replace Community Center HVAC Units (CC)	\$50,000
Replace Furnace Units in FD Engine Room (GC)	\$10,000	Replace Community Center Water Heaters (CC)	\$20,000
	\$100,000		\$70,000
Street Maintenance		Street Maintenance	
Mill and Overlay (TBD)	\$311,086	Mill and Overlay (TBD)	\$734,448
Construction Spellman Phase II (City Share)	\$202,000		
Construction Spellman Phase II (Federal Aid)	\$808,000		
	\$1,321,086		\$734,448
PW Vehicles and Equipment		PW Vehicles and Equipment	
2.5 ton dump truck (trade in 1998 #219)	\$110,000	3/4 ton dump truck use for park maintenance (sell #203 - 1995)	\$25,000
New skid steer loader (trade in 1997 skid steer)	\$24,000	One ton 4x4 dump truck with plow & spreader (trade in 1998 #206)	\$50,000
Rubber tire front loader (replaces 1996)	\$99,572	1/2 ton pickup used as fuel truck (sell #9 - 1997)	\$20,000
3/4 ton Cargo Van (replaces 1997 #13)	\$21,670		
Air Compressor (replaces 2000 Air Compressor)	\$13,040		
	\$268,282		\$95,000
	Total		Total
	\$1,903,747		\$1,116,110

Proposed Capital Improvements 5-Year Plan
Includes Police, Fire, MIS, Public Works
Originally Compiled August 2010, updated July 2011

2016	
Police Department	
Police vehicles (2)	\$58,707.00
Body Armor Replacement Program	\$3,900.00
Shotgun Replacement Program	\$1,000.00
Taser Replacement	\$1,600.00
	\$65,207
Fire Department	
Fire Truck Savings	\$50,000
Remodel Fire House	\$160,000
	\$210,000
MIS	
Server replacement 1 server	\$6,000
Misc. Computer Parts	\$9,000
PC replacement 10 pcs	\$8,000
Software	\$28,000
UPS replacements	\$1,750
Network maintenance	\$3,500
	\$66,250
Building Maintenance	
Roof Repair (CC)	\$80,000
Paint Lounge Ceiling (CC)	\$7,000
Lounge Carpet Replacement (CC)	\$8,000
Paint Exterior (CC)	\$6,000
Replace Exit Doors (CC)	\$25,000
Replace Doors (GC)	\$18,000
	\$144,000
Street Maintenance	
Contracted Concrete Slab Project	\$305,727
Mill and Overlay (TBD)	\$653,990
	\$959,717
PW Vehicles and Equipment	
Staff Vehicle (99 intrepid to code enf, sell 1998 Crown vic)	\$20,000
SUV for Animal Control (sell 1998 SUV from PD)	\$30,000
One ton 4 x 4 dump truck (trade in 2002 truck #207)	\$40,000
Paver	\$50,000
	\$140,000
	Total
	\$1,575,174

2012 Building maintenance

Public Works - General Services		Project	
10-35-060-620-6311	Maintenance and Repair Communications Equipment		\$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities		\$25,000.00
10-35-060-620-6313	Maintenance and Repair Other Equipment	General Maintenance	\$25,000.00
10-35-060-630-6452	Other Rentals and Leases		\$2,000.00
10-35-060-715-7211	Janitorial Supplies		\$1,800.00
10-35-060-715-7212	Building Maintenance Supplies		\$4,600.00
10-35-060-725-7411	Small Tools and Equipment		\$5,000.00
10-35-060-740-7713	Other Supplies		\$500.00
			\$200.00
Parks and Recreation			
23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities		\$17,500.00
		MPR, Dance Gym, Racquetball Courts Floor Re-Coating	\$5,500.00
23-50-090-715-7211	Janitorial Supplies	General Maintenance	\$12,000.00
23-50-090-715-7213	General Maintenance Supplies		\$4,000.00
			\$5,000.00
Public Works - Park Maintenance			
23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities		\$9,500.00
23-35-064-715-7211	Janitorial Supplies	General Maintenance	\$9,500.00
23-35-064-715-7212	Building Maintenance Supplies		\$2,200.00
23-35-064-740-7713	Other Supplies		\$4,000.00
			\$200.00
Aquatic Center			
23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities		\$33,000.00
		Sandblasting/Painting of Competition Pool	\$28,000.00
23-50-091-715-7213	General Maintenance Supplies	Annual Valve and Pump Repairs	\$5,000.00
			\$6,500.00
Historic Facilities			
23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities		\$4,000.00
23-50-092-620-6317	Maintenance Grounds		\$400.00
23-50-092-715-7212	Building Maintenance Supplies		\$900.00
General Maintenance Subtotal			\$128,300.00
Capital Improvements (21)			
	Maintenance and Repair / Buildings and Facilities		
	Government Center	HVAC Units (GC)	\$53,000.00
		Public Works Facility Roof Repair (PW)	\$33,000.00
			\$20,000.00
		Grand Total	\$181,300.00

Note: Sappington House Complex not included in five year plan - needs further study
Energy efficiency project not included in five year plan - needs further analysis

2013 Building Maintenance

		<u>Project</u>	
Public Works - General Services			
10-35-060-620-6311	Maintenance and Repair Communications Equipment		\$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities	General Maintenance	\$25,000.00
10-35-060-620-6313	Maintenance and Repair Other Equipment		\$2,000.00
10-35-060-630-6452	Other Rentals and Leases		\$1,800.00
10-35-060-715-7211	Janitorial Supplies		\$4,600.00
10-35-060-715-7212	Building Maintenance Supplies		\$5,000.00
10-35-060-725-7411	Small Tools and Equipment		\$500.00
10-35-060-740-7713	Other Supplies		\$200.00
Parks and Recreation			
23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities	MPR, Dance Gym, Racquetball Courts Floor Re-Finishing	\$37,000.00
23-50-090-715-7211	Janitorial Supplies	General Maintenance	\$25,000.00
23-50-090-715-7212	Building Maintenance Supplies		\$12,000.00
			\$4,200.00
			\$5,000.00
Public Works - Park Maintenance			
23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities	General Maintenance	\$5,500.00
23-35-064-620-6313	Maintenance and Repair Other Equipment		\$0.00
23-35-064-715-7211	Janitorial Supplies		\$2,400.00
23-35-060-715-7212	Building Maintenance Supplies		\$2,600.00
23-35-064-740-7713	Other Supplies		\$300.00
Aquatic Center			
23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities	Sandblasting/Painting Kiddy Pool	\$20,000.00
		Annual Valve and Pump Repairs	\$15,000.00
			\$5,000.00
23-50-091-715-7213	General Maintenance Supplies		\$6,500.00
Historic Facilities			
23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities		\$4,000.00
23-50-092-620-6317	Maintenance Grounds		\$500.00
23-50-092-715-7212	Building Maintenance Supplies		\$900.00
General Maintenance Subtotal			\$130,000.00
Capital Improvements (21)			
	Maintenance and Repair / Buildings and Facilities	None	\$0.00
Grand Total			\$130,000.00

2014 Building Maintenance

Public Works - General Services		Project	
10-35-060-620-6311	Maintenance and Repair Communications Equipment		\$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities		\$30,000.00
10-35-060-620-6313	Maintenance and Repair Other Equipment	General Maintenance	\$30,000.00
10-35-060-630-6452	Other Rentals and Leases		\$2,000.00
10-35-060-715-7211	Janitorial Supplies		\$2,000.00
10-35-060-715-7212	Building Maintenance Supplies		\$4,600.00
10-35-060-725-7411	Small Tools and Equipment		\$5,000.00
10-35-060-740-7713	Other Supplies		\$500.00
			\$400.00
Parks and Recreation			
23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities		\$20,500.00
23-50-090-715-7211	Janitorial Supplies	MPR, Dance Gym, Racquetball Courts Floor Re-coating	\$5,500.00
23-50-090-715-7213	General Maintenance Supplies	General Maintenance	\$15,000.00
			\$4,200.00
			\$5,000.00
Public Works - Park Maintenance			
23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities		\$5,500.00
23-35-064-715-7211	Janitorial Supplies	General Maintenance	\$5,500.00
23-35-060-715-7212	Building Maintenance Supplies		\$2,400.00
23-35-064-740-7713	Other Supplies		\$2,600.00
			\$300.00
Aquatic Center			
23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities		\$20,000.00
23-50-091-715-7213	General Maintenance Supplies	Sandblasting/Painting of Lazy River Annual Valve and Pump Repairs	\$15,000.00 \$5,000.00
			\$6,500.00
Historic Facilities			
23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities		\$4,000.00
23-50-092-620-6317	Maintenance Grounds		\$500.00
23-50-092-715-7212	Building Maintenance Supplies		\$900.00
General Maintenance Subtotal			\$118,900.00
Capital Improvements (21)			
	Maintenance and Repair / Buildings and Facilities		
	Government Center	HVAC Unit Replacement (GC)	\$100,000.00
		Replace Furnace Units in FD Engine Room (GC)	\$90,000.00 \$10,000.00
		Grand Total	\$218,900.00

2015 Building Maintenance

		<u>Project</u>	
Public Works - General Services			
10-35-060-620-6311	Maintenance and Repair Communications Equipment		\$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities		\$30,000.00
10-35-060-620-6313	Maintenance and Repair Other Equipment		
10-35-060-630-6452	Other Rentals and Leases		\$2,000.00
10-35-060-715-7211	Janitorial Supplies		\$2,000.00
10-35-060-715-7212	Building Maintenance Supplies		\$4,600.00
10-35-060-725-7411	Small Tools and Equipment		\$5,000.00
10-35-060-740-7713	Other Supplies		\$500.00
			\$200.00
Parks and Recreation			
23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities		\$20,500.00
	MPR, Dance Gym, Racquetball Courts Floor Re-Coating		
	General Maintenance	\$5,500.00	
23-50-090-715-7211	Janitorial Supplies		\$15,000.00
23-50-090-715-7213	General Maintenance Supplies		\$4,200.00
			\$5,000.00
Public Works - Park Maintenance			
23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities		\$5,500.00
23-35-064-715-7211	Janitorial Supplies		\$2,400.00
23-35-060-715-7212	Building Maintenance Supplies		\$2,600.00
23-35-064-740-7713	Other Supplies		\$300.00
Aquatic Center			
23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities		\$20,000.00
	Sandblasting/Painting of Slide Pool	\$15,000.00	
	Annual Valve and Pump Repairs	\$5,000.00	
23-50-091-715-7213	General Maintenance Supplies		\$6,500.00
Historic Facilities			
23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities		\$4,000.00
23-50-092-620-6317	Maintenance Grounds		\$500.00
23-50-092-715-7212	Building Maintenance Supplies		\$900.00
General Maintenance Subtotal			\$118,700.00
Capital Improvements (21)			
	Maintenance and Repair / Buildings and Facilities		
	Community Center		
	Replace HVAC Units (CC)	\$50,000.00	
	Replace Water Heaters (CC)	\$20,000.00	
	Grand Total		\$188,700.00

2016 Building Maintenance

Project

Public Works - General Services

10-35-060-620-6311	Maintenance and Repair Communications Equipment		\$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities		\$30,000.00
10-35-060-620-6313	Maintenance and Repair Other Equipment	General Maintenance	\$30,000.00
10-35-060-630-6452	Other Rentals and Leases		\$2,000.00
10-35-060-715-7211	Janitorial Supplies		\$2,000.00
10-35-060-715-7212	Building Maintenance Supplies		\$4,600.00
10-35-060-725-7411	Small Tools and Equipment		\$5,000.00
10-35-060-740-7713	Other Supplies		\$500.00
			\$200.00

Parks and Recreation

23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities	MPR, Dance Gym, Racquetball Courts Floor Re-Coating	\$20,500.00
23-50-090-715-7211	Janitorial Supplies	General Maintenance	\$5,500.00
23-50-090-715-7213	General Maintenance Supplies		\$15,000.00
			\$4,200.00
			\$5,000.00

Public Works - Park Maintenance

23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities	General Maintenance	\$5,500.00
23-35-064-715-7211	Janitorial Supplies		\$2,400.00
23-35-060-715-7212	Building Maintenance Supplies		\$2,600.00
23-35-064-740-7713	Other Supplies		\$300.00

Aquatic Center

23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities	Sandblasting/Painting of Competition Pool	\$33,000.00
23-50-091-715-7213	General Maintenance Supplies	Annual Valve and Pump Repairs	\$5,000.00
			\$6,500.00

Historic Facilities

23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities		\$4,000.00
23-50-092-620-6317	Maintenance Grounds		\$500.00
23-50-092-715-7212	Building Maintenance Supplies		\$900.00

General Maintenance Subtotal

\$131,700.00

Capital Improvements (21)

Maintenance and Repair / Buildings and Facilities	Community Center	Roof Repair (CC)	\$144,000.00
		Paint Lounge Ceiling (CC)	\$80,000.00
		Lounge Carpet Replacement (CC)	\$7,000.00
		Paint Exterior (CC)	\$8,000.00
		Replace doors (CC)	\$6,000.00
	Government Center	Replace doors (GC)	\$25,000.00
		Replace doors (GC)	\$18,000.00

Future - Electric for new pavilion and Electric for WSP - 300 amp service minimum

Grand Total

\$275,700.00

Street Maintenance 5 Year Plan

2012

Cost Estimate

Engineering

Spellman Phase II (City Share)
 Spellman Phase II (Federal Aid)
Subtotal

\$24,200.00
 \$96,800.00
\$121,000.00

Right of Way

Spellman Phase I (City Share)
 Spellman Phase I (Federal Aid)
Subtotal

\$4,800.00
 \$19,200.00
\$24,000.00

Mill and Overlay (actual TBD)

	Total SY
Deves	2825
Robert Deves	2920
Pardee Spur	2530
Clydesdale	4010
Craigwood Terrace	6003
Red Oak	8480
Hemingway	2753
Twin Vista	1022
Glenwood	6313
Villa Crest	4830
Gallop (Sappington to Villa Crest)	555
Sanders	6222
Clover	2845
Conover	2508
Friendly	838
Paddock	1580
<i>Subtotal</i>	<u>56234</u>

\$728,250.00

2012 Total (City Share)
 2012 Total (Federal Aid)
 2012 Total

\$757,250.00
 \$116,000.00
\$873,250.00

Street Maintenance 5 Year Plan

2013

Cost Estimate

Right of Way

Spellman Phase II (City Share)
 Spellman Phase II (Federal Aid)
Subtotal

\$4,800.00
 \$19,200.00
\$24,000.00

Construction

Spellman Phase I (City Share)
 Spellman Phase I (Federal Aid)
Subtotal

\$329,600.00
 \$1,318,400.00
\$1,648,000.00

Contracted Slab Replacement Project

	Total SY	% replace
Madeira	1833	90
Lurline	2260	90
Silvercrest	2456	80
Brookview	4444	40
Arban	2667	40
	<u>13660</u>	

\$349,476.00

2013 Total (City Share)

2013 Total (Federal Aid)

2013 Total

\$683,876.00
 \$1,337,600.00
\$2,021,476.00

Street Maintenance 5 Year Plan

2014

Cost Estimate

Construction

Spellman Phase II (City Share)
 Spellman Phase II (Federal Aid)
Subtotal

\$202,000.00
 \$808,000.00
\$1,010,000.00

Mill and Overlay (actual streets TBD)

	TOTAL SY
Kathy	2755
Maebern Terrace	2716
Fernglen	2916
Drew	1094
Sturdy (Watson to East Watson)	5222
Townhill	2585
Gayle	2585
Fox Park (Crestwood to East Watson)	2585
Norcross	2129
<u>Subtotal</u>	<u>24587</u>

\$311,086.00

2014 Total (City Share)
 2014 Total (Federal Aid)
 2014 Total

\$513,086.00
 \$808,000.00
\$1,321,086.00

Street Maintenance 5 Year Plan

2015

Cost Estimate

Mill and Overlay (actual streets TBD)

	Total SY
Westglen	5055
Trelane	10889
Elvado	1329
Etherton	4111
Elmont	2667
Diane	924
Briarton	4667
Leawood	3622
Grovena	2777
Woodbine	4444
Ferndale	2222
Diversey	6522
Ayers	1395
Banbury	1297
Captain Conn	1935
Oakwyck	999
Burntoak	3201
	<u>58056</u>

\$734,448.00

2015 Total (City Share)

2015 Total (Federal Aid)

2015 Total

\$734,448.00

\$0.00

\$734,448.00

Street Maintenance 5 Year Plan

2016

Contracted Concrete Slab

Cost Estimate

	Total SY	% replace
Shoppers	1594	70
Granway	12030	70
Ulysses	12930	70
Chasebury	19344	70
Colonel Dent	15080	70
Green Springs	15600	70
	<u>76578</u>	

\$305,727.00

Mill and Overlay (actual streets TBD)

	Total SY
Heather	5098
Blackthorn	5821
Flamingo	6586
Lantana	1328
Pinewood	1921
Watson Woods	5167
Manda	7263
Glenfield Terrace	4822
Lowill (Robyn to Manda)	1776
Harwich	7153
Crestmoor	2887
Beth	1873
	<u>51695</u>

\$653,990.00

2016 Total (City Share)

2016 Total (Federal Aid)

2016 Total

\$959,717.00

\$0.00

\$959,717.00

MIS 5 Year Capital Plan

2012	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$25,000
3 Laser Printers	\$3,000
UPS replacements	\$4,500
Network maintenance	\$5,500
Total	\$60,000

2013	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$30,000
3 Color Laser Printers	\$5,200
UPS replacements	\$2,500
Network maintenance	\$2,200
Total	\$61,900

2014	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$33,879
3 Laser Printers	\$2,500
UPS replacements	\$1,750
Network maintenance	\$2,500
Total	\$62,629

2015	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$28,000
UPS replacements	\$1,750
Network maintenance	\$2,500
Total	\$54,250

2016	
Server replacement 1 server	\$6,000
Misc. Computer Parts	\$9,000
PC replacement 10 pcs	\$8,000
Software	\$28,000
UPS replacements	\$1,750
Network maintenance	\$3,500
Total	\$56,250

Police 5 Year Capital Plan

2012	
Vehicle Mounted Radar Units X 2 \$1495	\$2,990.00
Traffic Counter / Speed Measuring Device	\$4,503.00
CCTV Project for Parking Lots X 2	\$4,000.00
Vehicle Computer Replacement X 3	\$1,000.00
Taser Replacement X2	\$1,600.00
Body Armor Replacement Program yr 1 of 4	\$3,600.00
Carpet Replacement--See Below	\$3,500.00
Begin Shotgun Replacement Program, year one X 2	\$1,000.00
Police Vehicle Replacement Savings	\$24,250.00
Total	\$46,443.00

2013	
Police Emergency Vehicle Replacement Plan X 3	\$76,500.00
Holster Replacement Program	\$3,250.00
Body Armor Replacement Program yr 2 of 4	\$3,750.00
Taser Replacement X 2	\$2,000.00
Vehicle Computer Replacement X 3	\$1,000.00
Shotgun Replacement Program, year two X 2	\$1,000.00
Total	\$87,500.00

2014	
Police Emergency Vehicle Replacement Plan X 2	\$53,250.00
Body Armor Replacement Program yr 3 of 4	\$3,900.00
Taser Replacement X 2	\$1,600.00
Complete Jail and Station Renovations-Flooring	\$12,000.00
Shotgun Replacement Program, year three X 2	\$1,000.00
Total	\$71,750.00

2015	
Police Emergency Vehicle Replacement Plan X 2	\$55,912.00
Body Armor Replacement Program yr 4 of 4	\$3,900.00
Taser Replacement X 2	\$1,600.00
Shotgun Replacement Program, year four X 2	\$1,000.00
Total	\$62,412.00

2016	
Police Emergency Vehicle Replacement Plan X 2	\$58,707.00
Body Armor Replacement Program Cycle 2 yr 1 of 4	\$3,900.00
Shotgun Replacement Program, year five	\$1,000.00
Taser Replacement X 2	\$1,600.00
Total	\$65,207.00

Carpet: Deputy Chief, Field Ops Bureau Commander
 Detective Bureau Commander , Chief's Office
 Executive Secretary.

Public Works 5 Year Vehicle and Equipment Replacement Plan

2012	
2.5 Ton Dump Truck (trade-in 1998 #211)	\$110,000.00
Paint Striper (dual head)	\$5,400.00
Total	\$115,400.00

2014	
2.5 Ton Dump Truck (trade in 1998 #219)	\$110,000.00
Rubber Tire Front Loader (replaces 1996 front loader)	\$99,572.00
3/4 Ton Cargo Van (replaces 1997 #13)	\$21,670.00
New Skid Steer Loader (trade-in 1997 skid steer)	\$24,000.00
Air Compressor (replaces 2000 air compressor)	\$13,040.00
Total	\$268,282.00

2016	
Staff Vehicle (1999 Intrepid to code enf., sell 1998 Crown Vic -209)	\$20,000.00
SUV for Animal Control (sell 1998 SUV PD)	\$30,000.00
One Ton 4x4 Dump Truck (trade-in 2002 truck #207)	\$40,000.00
Paver	\$50,000.00
Total	\$140,000.00

2013	
Chipper (replaces 1995 chipper)	\$30,000.00
Total	\$30,000.00

2015	
1 Ton 4x4 Dump Truck w/ Plow & Spreader (trade-in 1998 truck #206)	\$50,000.00
3/4 Ton Pickup Used for Park Maintenance (sell #203 - 1995)	\$25,000.00
1/2 Ton Pickup Used as Fuel Truck (sell #9 - 1997)	\$20,000.00
Total	\$95,000.00

* Note - Trade in could be trade, or GovDeal

Park & Stormwater 5 Year Capital Plan

2012	
Climbing Wall for Aquatic Center	\$14,000.00
Note - final year of Aquatic Center Debt Service Payment	
Fitness Equipment	\$4,500.00
Total	\$18,500.00

2014	
Repair/Replacement Rm 106/107 Partition (CC)	\$56,000.00
Exercise Bike	\$2,400.00
Treadmill	\$4,800.00
Web Trac Software	\$10,000.00
Family Play Pool Water Features	\$2,500.00
Total	\$75,700.00

2016	
Replace Rm 107 Refrigerator (CC)	\$1,000.00
Replace Kitchen Appliances (CC)	\$5,000.00
Replace Lounge Furniture (CC)	\$5,000.00
Spellman Park Master Plan*	\$25,000.00
Total	\$36,000.00

2013	
Stack Chairs (300)	\$20,000.00
8' Folding Tables (20)	\$6,500.00
Elipitical	\$5,000.00
Total	\$31,500.00

2015	
Replace Ice Machine (CC)	\$3,000.00
6' Folding Tables (10)	\$2,600.00
4' Folding Tables (10)	\$2,400.00
Electric Basketball Goal Winch	\$6,000.00
Total	\$14,000.00

Future Items	
Rayburn Park Renovation*	\$115,000.00
Spellman Park Renovation*	\$250,000.00
Covered Slide (AC)*	\$100,000.00
Total	\$465,000.00

Personnel Overview

The City of Crestwood is a service-oriented organization. Accordingly, the City strives to provide the best possible services to the citizens of Crestwood. Because of this, a significant amount of the General Fund and the Park and Stormwater Fund monies are spent on salaries and benefits to employees who, in turn, provide services to the citizens and to the City of Crestwood. In FY 2012, it is estimated that the Personnel budgets for all departments within the General Fund will comprise 80 percent of total expenditures from the General Fund.

In FY 2012, the Park and Stormwater Fund will again capture all personnel costs associated with the Parks and Recreation Department and Park Maintenance. These personnel budgets account for 34 percent of the total Park and Stormwater Expenditures.

Staffing Comparison by Department (Full-Time Equivalents)

Department	FY 2003 Adopted	FY 2006 Adopted	FY 2011 Adopted	FY 2012 Proposed
Administration	12.00	14.75	11.00	10.50
Public Works	21.00	16.00	17.00	17.00
Parks and Recreation	22.50	9.75	6.75	6.75
Police	45.00	40.75	34.00	33.00
Fire	30.00	27.00	24.00	24.00
Total Full-Time Equivalent Positions	130.50	108.25	92.75	91.25

Since FY 2003 there has been a significant decline in personnel numbers. This has resulted in cost reductions, which have aided in the stabilization of expenditures in the General Fund. Comparing the full-time positions in FY 2003 and the proposed number of positions in FY 2012, the number of personnel has declined by approximately 30 percent.

As stated within the Budget narrative, no salary increases are included as part of the budget. However, this may be re-addressed if the City adopts a revised pay plan.

Personnel Expenditures by Department

Department	FY 2012 Projected	Percent
Police	\$2,484,838	35%
Fire	\$2,213,545	31%
Public Works	\$1,139,437	16%
Administration	\$793,736	11%
Parks and Recreation	\$389,030	6%
Elected Officials	\$50,362	1%
Total Personnel Expenditures	\$7,070,948	100%

Benefits Summary

A full-time employee receives health, dental and life insurance benefits as well as pension (LAGERS). The percentages the City pays for health and dental insurance are identified in the chart below:

\$100 Deductible Coverage Level	City's Cost- Health	City's Cost- Dental
Employee only	76%	100%
Employee and child(ren)	65%	38%
Employee and spouse	65%	38%
Family	55%	38%

\$1,000 Deductible Coverage Level	City's Cost- Health	City's Cost- Dental
Employee only	86%	100%
Employee and child(ren)	75%	38%
Employee and spouse	75%	38%
Family	65%	38%

Additionally, the City reimburses employees up to 96 percent of out-of-pocket health insurance expenses paid towards deductibles.

Benefits are not provided to part-time employees whose job description requires the employee to work less than 30 hours per week.

Since health insurance will be renewed on July 1, 2012, which is the middle of the City's fiscal year, the health costs were calculated based on an estimated increase in the middle of the year. To estimate the cost of insurance, staff used a 15 percent estimated increase for the renewal of health insurance and an 8 percent increase for the renewal of dental insurance.

Summary of Full-Time Equivalents for all Departments

ADMINISTRATION						
	Adopted Positions FY 2003	Adopted Positions FY 2006	Adopted Positions FY 2009	Adopted Positions FY 2010	Adopted Positions FY 2011	Proposed Positions FY 2012
City Administrator						
FULL-TIME						
City Administrator	1	1	1	1	1	1
Assistant City Administrator	1	-	-	-	-	-
Assistant to the City Administrator	-	-	-	1	1	1
Executive Secretary	1	1	1	1	1	1
MIS Coordinator	1	1	1	1	1	1
MIS Intern	-	-	0.25	0.25	-	-
Econ. Dev. Specialist	-	1	-	-	-	-
Residential Code Enforcement	-	1	1	-	-	-
Administrative Intern	-	1	0.5	-	-	-
Total City Administrator	4.00	6.00	4.75	4.25	4.00	4.00
City Clerk Division						
FULL-TIME						
City Clerk	1	1	1	1	1	1
Deputy City Clerk	1	1	1	1	1	1
Admin Clerk	1.5	0.75	0.75	0.75	0.75	0.75
Court Administrator	1	1	1	1	1	1
Court Clerk	0.5	0.75	1	0	0	0
Receptionist	-	0.5	0.5	0.5	0.5	-
Total City Clerk	5	5	5.25	4.25	4.25	3.75
Finance						
FULL-TIME						
Director of Finance/Personnel	-	1	-	-	-	-
Finance Officer	1	-	1	1	1	1
Accountant	-	1	-	0.75	0.75	0.75
Accounting Clerk	-	-	-	-	1	1
Accounts Payable Clerk	1	1	1	1	-	-
Payroll Clerk	1	0.75	0.75	-	-	-
Total Finance	3.00	3.75	2.75	2.75	2.75	2.75
TOTAL ADMINISTRATION	12.00	14.75	12.75	11.25	11.00	10.50

Summary of Full-Time Equivalents for all Departments

PUBLIC WORKS/PARKS & REC (KNOWN AS PUBLIC SERVICES IN 2006)						
	Adopted Positions FY 2003	Adopted Positions FY 2006	Adopted Positions FY 2009	Adopted Positions FY 2010	Adopted Positions FY 2011	Proposed Positions FY 2012
Public Works						
Public Works Administration & General						
FULL-TIME						
Director of Public Services	-	1	-	-	-	-
Director of Public Works	1	-	1	1	1	1
Asst. Director of Public Works	1	1	-	-	-	-
CAD Designer	1	-	-	-	-	-
Civil Engineer	1	-	-	-	-	-
Maintenance Superintendent	-	1	1	1	1	1
Admin Secretary	1	1	1	1	1	1
Health Inspector	1	-	-	-	-	-
Engineering Tech	-	-	1	1	1	1
Code Enforcement Officer	1	1	1	1	1	1
Building Maintenance Technician	1	1	2	2	2	2
Animal Control	-	-	1	1	1	1
Total Public Works Administration & General	8.00	6.00	8.00	8.00	8.00	8.00
Maintenance - Street/Vehicle/Park						
FULL-TIME						
Street Maintenance Supervisor	-	1	1	1	1	1
Street Maintenance Foreman	1	-	-	-	-	-
Public Works Supervisor	1	-	-	-	-	-
Crew Leader	1	1	2	2	2	2
Street Maintenance Worker	8	4	4	3	3	3
Vehicle Maintenance Supervisor	1	1	1	1	1	1
Maintenance Mechanic	1	-	-	-	-	-
Park Maintenance Supervisor	-	1	1	1	1	1
Park Maintenance Worker	-	2	1	1	1	1
Total PW Maintenance	13.00	10.00	10.00	9.00	9.00	9.00
TOTAL PUBLIC WORKS	21.00	16.00	18.00	17.00	17.00	17.00
Parks & Recreation						
Community Center						
FULL-TIME						
Director of Parks and Recreation	1	-	1	1	1	1
Building Maintenance Technician	-	1	-	-	-	-
Recreation Superintendent	1	-	-	-	-	-
Recreation Manager	-	1	-	-	-	-
Recreation Supervisor	2	2	2	2	2	2
Recreation Leader	-	-	1	1	1	1
Custodian	2.75	2	1	1.25	1.25	1.25
Park Ranger	2	-	-	-	-	-
Animal Control	1	1	-	-	-	-
Clerk	0.75	1	0.5	0.5	0.5	0.5
Recreation Secretary	1	1	1	1	1	1
Admin. Secretary	1	0.75	-	-	-	-
Total Community Center	12.50	9.75	6.50	6.75	6.75	6.75
Park Maintenance & Other						
FULL-TIME						
Park Operations Superintendent	1	-	-	-	-	-
Leadman Operator	1	-	-	-	-	-
Maintenance & repair Worker	1	-	-	-	-	-
Horticulture Foreman	1	-	-	-	-	-
Forestry Maintenance Worker	1	-	-	-	-	-
Park Worker	1	-	-	-	-	-
Park Maintenance Worker	3	-	-	-	-	-
Sappington House Director	1	-	-	-	-	-
Total Park Historical & Park Maint.	10.00	-	-	-	-	-
TOTAL PARKS & RECREATION	22.50	9.75	6.50	6.75	6.75	6.75

Summary of Full-Time Equivalents for all Departments

POLICE & FIRE						
	Adopted Positions FY 2003	Adopted Positions FY 2006	Adopted Positions FY 2009	Adopted Positions FY 2010	Adopted Positions FY 2011	Proposed Positions FY 2012
POLICE						
FULL-TIME						
Chief of Police	1	1	1	1	1	1
Deputy Chief/Commander	1	2	1	1	1	1
Lieutenant	3	2	2	2	2	2
Sergeant	6	6	4	4	4	3
MPO/Senior Detective	2	3	3	3	3	3
Police Officer	23	20	18	17	16	16
Police Dispatcher	6	5	5	5	5	5
Police Records	1	1	1	1	1	1
Support Services Coordinator	1	-	-	-	-	-
Admin. Secretary	1	0.75	1	1	1	1
TOTAL POLICE	45.00	40.75	36.00	35.00	34.00	33.00
FIRE						
FULL-TIME						
Fire Chief	1	1	1	1	1	1
Assistant Fire Chief/Fire Marshall	1	1	1	1	1	1
Fire Supervisor	6	-	-	-	-	-
Fire Captain	-	6	6	6	6	6
Lieutenant	-	3	3	3	3	3
Firefighter/Paramedic & Senior Firefighter	12	8	8	7	7	8
Firefighter/Equipment Specialist	-	6	7	5	5	4
Firefighter	9	1	-	-	-	-
Administrative Secretary	1	1	1	1	1	1
TOTAL FIRE	30.00	27.00	27.00	24.00	24.00	24.00

Summary Totals of Full-Time Equivalent for all Departments						
Budget Year Adopted/Proposed:	2003	2006	2009	2010	2011	2012
TOTAL ADMINISTRATION	12.00	14.75	12.75	11.25	11.00	10.50
TOTAL PUBLIC WORKS	21.00	18.00	18.00	17.00	17.00	17.00
TOTAL PARKS & RECREATION	22.50	9.75	6.50	6.75	6.75	6.75
TOTAL POLICE	45.00	40.75	36.00	35.00	34.00	33.00
TOTAL FIRE	30.00	27.00	27.00	24.00	24.00	24.00
TOTAL FULL TIME POSITIONS	130.50	108.25	100.25	94.00	92.75	91.25

The City has the following outstanding long-term debt:

Certificates of Participation Series 2001- Park & Stormwater Fund

Certificates of Participation of \$8,495,000 were issued to construct the City's Aquatic Center. The debt's amortization schedule calls for a principal and interest payment on April 1st and a second interest payment on October 1st each year as follows:

<u>Date</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
04/01/12	\$1,030,000.00	\$25,750.00	\$1,055,750.00

Approximately \$850,000 in cash is held in a trustee reserve account to be applied to the final payment in April 2012. Existing cash balances in the Park & Stormwater Fund, along with this \$850,000, will be sufficient to satisfy the final debt payment. Therefore, there are no transfers required from other funds for 2012.

Inter-fund Transfers

Beginning in 2010, the General Fund and Capital Improvement Fund transferred funds to the Park & Stormwater Fund to subsidize the Aquatic Center debt service payments. The Board of Aldermen approved these transfers with the intent of repayment at some point in the future. Beginning in September 2012, the Park and Stormwater Fund will begin a repayment plan to repay these transfers. The transfers are included in the budget beginning in 2012 with full repayment of all transferred funds completed in 2015. The inter-fund transfers made between the accounts are shown below, as well as the repayment schedule:

<u>Date</u>	<u>Amount</u>	<u>From</u>	<u>To</u>
March 2010	\$600,000	Capital Improvement	Park & Stormwater
Sept. 2010	\$150,000	General Fund	Park & Stormwater
March 2011	\$300,000	Capital Improvement	Park & Stormwater
March 2011	\$476,543	General Fund	Park & Stormwater

The below table represents the repayment of \$626,543 to the General Fund:

<u>Date</u>	<u>Amount</u>	<u>From</u>	<u>To</u>
Sept. 2012	\$201,543	Park & Stormwater	General Fund
March 2013	\$75,000	Park & Stormwater	General Fund
Sept. 2013	\$75,000	Park & Stormwater	General Fund
March 2014	\$75,000	Park & Stormwater	General Fund
Sept. 2014	\$75,000	Park & Stormwater	General Fund
March 2015	\$125,000	Park & Stormwater	General Fund

The below table represents the repayment of \$900,000 to the Capital Improvement Fund:

<u>Date</u>	<u>Amount</u>	<u>From</u>	<u>To</u>
Sept. 2012	\$48,000	Park & Stormwater	Capital Improvement
March 2013	\$150,000	Park & Stormwater	Capital Improvement
Sept. 2013	\$150,000	Park & Stormwater	Capital Improvement
March 2014	\$150,000	Park & Stormwater	Capital Improvement
Sept. 2014	\$150,000	Park & Stormwater	Capital Improvement
March 2015	\$252,000	Park & Stormwater	Capital Improvement

Watson Plaza Tax Increment Financing (TIF) District

The City records Economic Activity Taxes (EATs) and Payments in Lieu of Taxes (PILOTs) for the Watson Plaza TIF District in a special allocation fund called the TIF Fund.

In accordance with the Redevelopment Agreement for the Watson Plaza Redevelopment Area, the Board of Aldermen, upon adoption of this budget document, appropriates all of the EATs, received by the City and deposited in the TIF Fund, for application to the payment of the principal amount, premium, if any, and interest of the TIF Notes. The Redevelopment Agreement indicates the PILOTs shall be declared "surplus" and distributed to the affected taxing districts.