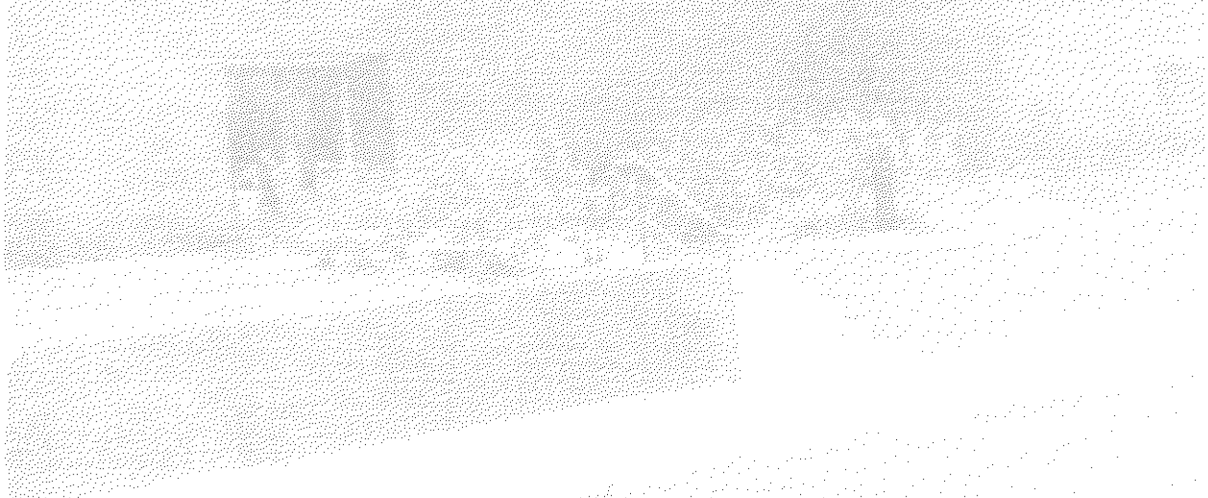
CITY OF CRESTWOOD

ANNUAL BUDGET
JANUARY 1, 2010 – DECEMBER 31, 2010



CITY OF CRESTWOOD, MISSOURI
DECEMBER 8, 2009

City of Crestwood, Missouri
2010 Budget
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TO: Mayor Roy R. Robinson
Board of Aldermen

FROM: James A. Eckrich, P.E.
City Administrator

DATE: October 23, 2009 (revised November 24, 2009)

RE: City Administrator's Proposed Operating Budget for the Fiscal Year Beginning January 1, 2010 – Board of Aldermen Final

Transmitted with this document you will find the City Administrator's Recommended Annual Operating Budget for the fiscal year beginning January 1, 2010 and ending December 31, 2010. As the Mayor and Board of Aldermen may recall, the City went through an extensive process in 2009 in order to reduce expenditures in all three of its major funds. This included the elimination of several positions, including three police officers (through attrition), three firefighters (through attrition), a court clerk, a public works maintenance worker, and a code enforcement officer. In conjunction with these staff reductions, departmental restructurings were also accomplished in order to allow these departments to function most effectively and economically. As of today, four of the six public safety positions to be eliminated through attrition have been eliminated. The remaining two positions are included within the 2010 Budget, with the costs associated with those positions denoted at the bottom of the expenditure sheets. While the total annual costs of these positions have been included in the 2010 Budget, the two police positions to be eliminated will be administratively removed from the budget once current employees vacate those positions, whether voluntarily or involuntarily.

The revised five-year plan submitted to the Mayor and Board of Aldermen in February of 2009 included annual revenues in excess of annual expenditures, with the exception of the remaining Aquatic Center debt service. You will see that the 2010 Budget follows the outline of that five year plan. The General Fund and Park and Stormwater Fund show 2010 revenues in excess of 2010 expenditures. The Capital Improvement Fund shows 2010 revenues in excess of 2010 expenditures, with the exception of a $600,000 transfer to the Park and Stormwater Fund required in order for the City to make the March 2010 Aquatic Center payment. This transfer is described below in further detail.

As mentioned within the 2009 Budget, the use of cash-reserves to balance the City's budget is a short-term fix for a substantial problem. However, it is a positive step that the City can operate with annual revenues in excess of annual expenditures, other than debt service. Additionally, the City of Crestwood continues to make strides in reducing its annual debt. In 2010 the Proposition S note will be retired. In 2011 the City of Crestwood will make the final full payment ($1.1 million) on the Aquatic Center debt. In 2012 the City will make the final partial payment ($300,000) on the Aquatic Center debt, at which time the City of Crestwood will be debt free. This is a tremendous accomplishment given the City's financial condition just a few years ago.

While the reduction / elimination of debt is positive, the pattern of decreasing revenues continues to threaten the long-term financial security of the City of Crestwood. As shown within the five-year plan, the City of Crestwood continues to forecast declining sales tax revenues. Additionally, the sunset of the Proposition S property tax further decreases the City's revenues beginning in 2013. Unless sales tax revenues turn around or action is taken to increase the City's annual revenues, the City of Crestwood will have to take further action to reduce expenditures in 2013.

General Fund

The City's General Fund accounts for the day-to-day operations of the City. This includes Police Services, Fire Services, Public Works, and City Administration. In the City's recent past this fund has lacked adequate cash in order to fund the operation of the City, necessitating a line of credit. With the passage of Proposition S in April of 2006, a financing plan was developed to eliminate the need for a line of credit in 2007 and beyond. The City's Proposition S Note is scheduled to be retired in 2010.

Revenues in the General Fund are anticipated to be $8,650,109 during 2010, with expenditures limited to $8,393,510. This difference of $256,599 allows the City some flexibility if revenues come in lower than expected. Additionally, the expenditures include $138,500 in costs associated with two positions that will be eliminated through attrition. The City will continue to closely monitor revenues and expenditures to ensure that problems do not occur. If revenues under-perform, or if additional or unanticipated expenditures are required, the City Staff may have to return to the Board of Aldermen later in the year to request the obligation of additional funds or to obtain direction regarding the reduction of expenditures. The City staff will continue the recent practice of presenting quarterly financial reports in order to maintain an open dialogue with the Board of Aldermen regarding the City's finances.

The primary sources of revenues in the General Fund are sales taxes, which comprise 41% of General Fund revenues. The City of Crestwood General Fund sales taxes include a one-cent general sales tax, a ¼-cent local option sales tax, and a ¼-cent fire protection sales tax. Beyond sales tax collections, the General Fund receives revenues from a variety of sources, including property taxes, utility taxes, intergovernmental taxes, licenses, permits, fines, and court costs. These revenues have also been projected by City Staff, and are displayed in section 4 of the attached budget.

The City staff has strived to maintain expenditures at 2009 levels, but in some cases costs have had to increase. Variances from the 2009 Budget will be described during budget presentations and are detailed within the Budget Appendix. You will note that the 2010 Budget contains no increase for employee salaries. While I would strongly prefer to include such an increase, there are two main reasons for its exclusion:

- In the most recent twelve month period, the Consumer Price Index (CPI) has actually decreased 1.5%. Accordingly, I could not recommend a cost of living adjustment (COLA).
- The City Staff is in the process of drafting a pay plan to be considered by the Mayor and Board of Aldermen. This process has been difficult as any new pay plan needs to be equitable (both internally and externally) and affordable. The City Staff hopes to finalize the Pay Plan soon and present it to the Board of Aldermen in early 2010. If the Board of Aldermen favors the proposed pay

plan, the City can choose to fund its implementation at that point. Given that we currently do not know the costs of the implementation of a pay plan, or even if any proposed pay plan will be accepted, it seems prudent to withhold budgeting for this item at this time. The Board of Aldermen could always consider a budget adjustment for the implementation of a pay plan at a later date.

If the Board of Aldermen does not agree with this proposed course of action regarding employee pay, they are, of course, authorized to pursue an alternate course of action. Please note that the Fiscal Year 2010 Budget includes no increase in personnel and no departmental restructurings. The budget does include a fifteen percent cost increase for health insurance. General Fund expenditures are detailed within section 4 of the attached budget.

Any analysis of the City's General Fund would be incomplete without an analysis of the City's cash reserves. The General Fund is projected to have a January 1, 2010 cash balance of $1,632,703. If the Budget is passed as proposed, the General Fund would then be projected to have a cash balance of $1,889,303 on January 1, 2011. The monthly cash flow analysis of this fund projects a low balance of $1,637,585 in April.

Capital Improvement Fund

The Capital Improvement Fund is primarily funded through a ½-cent Capital Improvement sales tax on all commercial sales within the City of Crestwood. The Capital Improvement sales tax was originally approved by the voters in 1994 and was extended for an additional fifteen-year period by the voters in August of 2002. The revenues are used to fund street improvements, building improvements, and to purchase capital vehicles and equipment.

In previous budgets, a portion of the salaries of Public Works employees were paid from the Capital Improvements Fund. The five-year plan approved by the Mayor and Board of Aldermen in February of 2009 recommended the discontinuation of this practice. Accordingly, the inter-fund salary transfer between the General Fund and Capital Improvement Fund has been discontinued as part of the 2010 Budget.

The Capital Improvements sales tax is the major source of revenue for this fund, comprising 92% of the total revenues. The only revenues other than sales tax in this fund come from grants. The only capital improvement grant within the 2010 Budget is the eighty percent grant associated with the design of the Whitecliff Park Service Bridge. The total revenues for the Capital Improvement Fund are budgeted at $1,197,480, which includes $95,080 for the design of the Whitecliff Park Service Bridge.

Expenditures for the Capital Improvement Fund are detailed within Section 6 of the attached budget. Please note that prior to creating the revised five-year plan the Department Head requests in the Capital Improvement Fund for 2010 exceeded the anticipated revenues by approximately $970,000. This necessitated City Department Heads re-prioritizing our five year capital needs in such a way that our recommended expenditures resemble our anticipated revenues. Anyone wishing to revisit the items previously cut from the Capital Improvements Five Year Plan can reference the memorandum to the Mayor and Board of Aldermen dated February 27, 2009 which detailed the specific cuts within this fund.

By making the above-referenced cuts I am in no way implying that I do not think the previously recommended purchases are necessary for the long-term success of the City. It is my opinion

that cutting these capital expenditures only defers items that the City will eventually need unless modifications are made to the services we provide. However, I also understand the current City finances and will not recommend a plan that does not reflect projected revenues.

Major expenditures within the 2010 Budget for the Capital Improvement Fund are briefly described as follows:

- $80,000 placed into savings for a fire truck
- $48,000 for police needs
- $66,750 for MIS needs
- $600,000 for asphalt mill and overlay
- $80,000 for an asphalt rejuvenator project
- $26,000 in building maintenance
- $120,000 for a 2.5 ton truck with plow and spreader

These items are described in more detail within the capital portion of the five-year plan.

As with the General Fund, any analysis of the Capital Improvements Fund would be incomplete without an analysis of the Capital Improvement Fund cash reserves. The Capital Improvement Fund is projected to have a January 1, 2010 cash reserve of $757,500. If the Recommended Board of Aldermen Budget is passed, and revenues and expenditures occur as budgeted, the City of Crestwood Capital Improvements Fund will have a January 1, 2011 cash reserve of $280,894. Please note this includes making a $600,000 transfer from the Capital Improvement Fund to the Park and Stormwater Fund in order to make the 2010 Aquatic Center debt service payment.

Park and Stormwater Fund

The Park and Stormwater Fund receives revenues from a ½ -cent sales tax that was approved by the voters in 2000 with no sunset provision. The Park and Stormwater Fund also receives substantial revenues through passes and programs offered at the Whitecliff Park Community Center and Aquatic Center. These revenues are used to fund community center operations, aquatic center operations, park maintenance, the Sappington House historic facility, and the aquatic center debt service (COPS 2001 – approximately $1.1million). The aquatic center debt will be retired in 2012, but a substantial part of the 2012 payment (approximately $850k) is held in escrow. That means, essentially, that once the City of Crestwood makes the 2011 aquatic center payment we will be free from this tremendous annual debt service payment.

Prior to 2003 all Park and Recreation costs were paid from the General Fund. The Park and Stormwater Fund was originally designed to pay for a new Aquatic Center, capital park projects, and storm water projects. However, due to the financial problems of the General Fund experienced in the early 2000s, the Board of Aldermen reclassified all park maintenance, community center, aquatic center, and Sappington House expenditures to the Park and Stormwater Fund. This action, along with declining sales taxes, has affected the Park and Stormwater Fund to the point that its projected revenues cannot support its original intent. The Park and Stormwater Fund can no longer finance storm water projects, any substantial capital park projects, or even the annual aquatic center debt. Accordingly, in 2010 I have recommended the use of $600,000 in Capital Improvement Fund reserves to pay a portion of the 2010 Aquatic Center payment. Additionally, the City will likely have to use General Fund cash reserves to make the 2011 Aquatic Center payment. The problems within this fund will

improve beginning in 2012 when the final debt service payment is reduced to only $300,000. You will note from the five year plan that beginning in 2013 the City can once again begin funding capital park projects and can begin to consider funding storm water projects.

The Park and Stormwater Fund is projected to have a January 1, 2010 cash reserve of approximately $17,600. If the Board of Aldermen Draft budget is passed, and revenues and expenditures occur as budgeted, the City of Crestwood's Park and Stormwater Fund will have a January 1, 2011 cash reserve of $99,587. The monthly cash flow analysis of this fund shows a deficit balance of $79,942 during the month of March 2010. This demonstrates that the Park and Stormwater Fund cannot make its portion of the Aquatic Center debt payment without temporarily moving into a deficit position and "borrowing" money from the General Fund. The fund comes out of deficit position in April, at which point it would "repay" the General Fund and remain positive for the remainder of the year.

Conclusion

While there remain questions regarding the long-term financial success of the City of Crestwood, the City has made marked improvement in the management of its finances. The City's five-year plan shows its ability to maintain services at the current level until the end of 2012. However, unless declining sales taxes turn around or additional revenues become available, the City will need to make decisions regarding the affordability of the services it provides prior to 2013 and the sunset of the Proposition S property tax.

With all that has occurred with the local, national, and global economy over the last year, I think it is easy to understand why redevelopment at Crestwood Court has moved slower than we hoped. However, I remain optimistic that Centrum Properties will move forward with the development of the Crestwood Court property once economic conditions and retail commitments dictate its success. I will maintain frequent contact with representatives from Centrum Properties to see that the City does everything it can to ensure a successful project that will brighten our future. Hopefully news of the mall redevelopment will encourage retailers to quickly fill those vacant spaces around the mall, specifically Sappington Square. The City of Crestwood will need to ensure this development is a success in order to improve our future sales tax revenues.

I hope you find the 2010 Budget to be a responsible use of available resources. Once again I would like to thank the members of the City Staff for their hard work in developing this budget document.

OFFICIALS OF
THE CITY OF CRESTWOOD, MISSOURI

Elected Officials:

Mayor	Roy R. Robinson
Aldermen - Ward One	Mary Virginia (Mimi) Duncan Darryl Wallach
Aldermen - Ward Two	Christopher M. Pickel Jeffrey C. Schlink
Aldermen - Ward Three	Paul A. Duchild Jesus J. (Jerry) Miguel
Aldermen - Ward Four	John H. Foote Deborah C. Beezley

Appointed Officials:

City Administrator	James A. Eckrich
Finance Officer	Douglas E. Brewer
Chief of Fire Services	Karl E. Kestler
Chief of Police	Mike L. Paillou
Director of Public Works	Dzenana Mruckovski
Director of Parks & Rec.	Amy M. Meyer
City Clerk	Tina M. Flowers

Introduction

In September 2006, the Mayor and Board of Aldermen participated in a strategic planning exercise. During this process, the Mayor and Board of Aldermen developed a vision of Crestwood, a mission for Crestwood, and five-year goals that relate to the vision and mission.

The Vision 2021:

"Crestwood 2021 is a 'Community for a Lifetime'. Crestwood 2021 is the hometown for families – safe, beautiful, great schools, and livable neighborhoods with quality homes. Our residents enjoy outstanding parks, opportunities for an active lifestyle and convenient living. Historic Route 66 is the heart of Crestwood. Everyone takes pride in Crestwood."

The Mission:

"The City Government's Mission is to be a financially sustainable City that provides superior municipal services, maintains high quality City facilities and infrastructure, leads the City to the future and engages citizens and community, resulting in added value to citizens' lives."

Five-Year Goals:

1) Financially Sustainable and Responsible City Government
2) Upgraded City Infrastructure and Facilities
3) Livable Neighborhoods with Quality Homes
4) Development of "Historic Route 66" as the Heart of Crestwood
5) Crestwood: The Community of Choice to Live

The vision, mission and five-year goals drive the development of all future budgets in order to ensure that the City develops into the vision that the Board of Aldermen established in 2006.

General Information

The land making up the area today known as the City of Crestwood was originally occupied by the Dakotas, Osage, Shawnee and Missouri Native Americans. The Crestwood area was considered a good place to farm since there are at least three known active fresh water springs in the area. This territory remained in Native American hands until France took possession of it in 1682 as part of the territory of Louisiana. In 1803, the United States bought all the territory from the Mississippi River to the Rocky Mountains. Missouri applied for statehood in 1818 and became a state in 1821. Crestwood became a Village in 1947 and was incorporated as a fourth-class City on July 3, 1949. The City is located in southwest St. Louis County, approximately 12 miles southwest of the downtown St. Louis area. There are 3.6 square miles of land included in the City's corporate boundaries.

The name of Crestwood was decided upon by area residents because of a tree standing at the crest of a hill on a street named Crestwood. This white oak played a large part in the naming of the City and has been certified as over 225 years old.

The present Crestwood Government Center was completed and dedicated in October 1973. The project was an addition to the original government center, with the Administration, Police and Fire Departments being newly constructed. The Board of Aldermen named the street in front of the center in honor of the first City Attorney, C. Wheeler Detjen.

The City of Crestwood is one of 91 incorporated municipal governments that make up the incorporated areas of St. Louis County. The county government provides specialized services (maintenance of county roads, real estate and personal property assessments and collections, election services, etc.) to the 91 municipalities, as well as full basic services to the unincorporated area. Residents of St. Louis County elect a County Executive and seven County Council Members, elected from County districts, govern the County. The City of Crestwood is in the 5th County Council District.

The City of Crestwood is represented by the 3rd United States Congressional District and two Missouri senators. Crestwood is located in the 1st Missouri Senate District and the 94th and 95th Missouri House Districts.

In August 1997, the residents of Crestwood (by a margin of nearly 9 to 1) and residents of the Watson-Grant Road annexation area (by a margin of 2 to 1) voted for an eastern boundary expansion of the City. On February 5, 1998 the City of Crestwood was joined by 699 households and 1,601 new residents. Crestwood police now patrol the area and respond to emergency calls. The Public Works department assumes responsibility for streets in the area. Under Missouri State law, fire and EMS services continue to be provided by the Affton Fire Protection District. Properties in the annexed area are taxed on Affton Fire Protection District rates, however, and the City is required to make annual payments to the District based upon the difference in property tax rates.

Governmental Organization

On November 8, 1994 the citizens of Crestwood voted to create a Charter Commission to draft a Home Rule Charter designed specifically for Crestwood. The Charter vests the powers of government in the City residents instead of the State Legislature. Crestwood voters approved the Charter on November 7, 1995. The Charter retained the Mayor-Board of Aldermen-City Administrator form of government. All legislative power and policy-making authority for the City rest with the Board of Aldermen.

The Board of Aldermen is comprised of two duly elected Aldermen from each of the City's four wards. The Charter changed the length of the term of the office of Alderman from two years to three years. Crestwood's voters also chose to include term limits for the office of Alderman. A person serving in the office of Alderman is limited to three successive, full three-year terms, not including service to complete an unexpired term. That person is prohibited from serving again as an Alderman in that ward for three years. The terms of the two Aldermen representing each ward is staggered.

The Mayor continues to be elected by Crestwood's voters at large. The Charter changed the length of the term of the office of Mayor from two to three years. Crestwood voters chose to

include term limits for the office of Mayor. A person serving in the office of Mayor is limited to three successive, full three-year terms, not including service to complete an unexpired term. That person is then prohibited from serving again as Mayor for three years.

Reporting Entity

The City of Crestwood follows Governmental Accounting Standards Board (GASB) provisions for defining the financial reporting entity and identifying entities to be included in its general-purpose financial statements. GASB requirements for inclusion are based upon financial accountability, as compared with previous standards based upon oversight responsibility. Based on these requirements, the general purposes financial statements include all funds, account groups, agencies, boards, commissions, and authorities for which the City is financially accountable.

Departmental Information

Department of Administration

The Offices of City Administrator, Finance, City Clerk, Municipal Court and Management Information Systems (MIS) make up the administrative portion of the Crestwood City Municipal Government. Although comprising the smallest portion of the City's Operating Budget, these offices provide a wide range of services such as monitoring the receipt and disbursement of taxpayers' monies, preparing the annual budget, issuing licenses and carrying out the directives of the Board of Aldermen.

City Administrator

The City Administrator's Office consists of the City Administrator, Assistant to the City Administrator and Executive Secretary. This Office is responsible for day to day general administration, economic development and human resources. The City Administrator's Office oversees all City Departments and works directly with the Mayor and Board of Aldermen.

Finance

The Finance Office, comprised of the Finance Officer, part-time Accountant and Accounts Payable Clerk, is responsible for the accounting functions of the City. Principal operations include budget preparation, budget monitoring, financial reporting, payroll, employee benefits and cash disbursements.

City Clerk

The City Clerk's Office includes a City Clerk, Deputy City Clerk, part-time Administrative Clerk and part-time Receptionist. The City Clerk's Office maintains and distributes official records for the City, including minutes, ordinances, contracts and various other vital documents. The City Clerk's Office administers the Oath of Office to elected officials and serves as the

official election administrator. Additionally, the City Clerk's Office issues various types of City licenses, such as business, liquor and vending machines.

Municipal Court

The Municipal Court, led by the Board appointed Municipal Judge, includes a Provisional Judge, City Prosecutor and Court Administrator. Court is conducted formally on three evenings each month and court offices are open during the standard business day. As required by law, the Court maintains a separate bank account for bonds. The Municipal Court is part of the City Clerk's Office.

Management Information Systems (MIS)

The City's MIS Office is staffed by a full-time MIS Coordinator and a part-time intern who provide computer software and hardware services to all other departments. The office contracts out certain services to REJIS and utilizes an independent contractor for website updates.

Police Department

The Crestwood Police Department was created in 1952 when two Marshals were appointed to police the city. One of the Marshal's homes was used as their headquarters and jail. In 1954 the City purchased the first police car and a Police Department office was opened.

The department grew over the years and saw commissioned officer strength as high as 38 officers. Today the department consists of 28 commissioned officers and seven civilian employees. This represents a ratio of 2.3 officers per 1,000 residents.

The department provides a very high level of service to the residents and is proud of its emergency response time of less than two minutes. All officers are state certified and up-to-date with 48-hour continuing education requirements.

Fire Department

The Crestwood Fire Department began with 30 resident volunteers in 1954. The need for a full-time Fire Department was realized in 1957 when businesses began opening in the City and subdivisions were being built. In the early 1960s, the department became fully staffed by paid qualified personnel. By 1974, the need for medical service was identified and the City's Emergency Medical Service was introduced.

Today, the City staffs 22 professional fire fighters, a Fire Chief and an Assistant Fire Chief/Fire Marshal. All 22 firefighters are certified by the state through the St. Louis County Fire Academy. The paramedics have completed 900 hours of training and are state certified.

The department stresses fire prevention, as well as suppression. The department is also responsible for inspecting local businesses and industries. These inspections are designed to educate the owners and prevent fires from occurring. Annually, Crestwood's per capita fire loss

is lower than the national average. The department maintains an average response time of less than three minutes.

The department has developed an award-winning citizen's awareness program to educate homeowners regarding the importance of installing house numbers that are visible and can be read from a moving emergency vehicle.

In August 2003, voters approved a ¼- cent Fire Protection Sales Tax intended to help subsidize the operating budget of the Department of Fire Services.

Public Works

The Public Works Department is comprised of two divisions, Maintenance and Public Works Administration. The Maintenance Division handles the maintenance of all streets, bridges, parks, and vehicles within the City of Crestwood. The Public Works Administration Division handles all zoning related issues, commercial and residential code enforcement, permitting, sewer lateral, solid waste contract, building maintenance, animal control and capital project management.

Parks & Recreation

Municipal parks have been a part of Crestwood since it became a village in 1947. The City has a total of eight parks, which include 119 acres of land. The largest park is Whitecliff Park, which includes a recreational complex, an Aquatic Center, restroom facility and a lighted athletic field and tennis court.

Approximately 33 acres in Whitecliff Park have been left in a natural state for those who enjoy hiking in the woods and taking in the scenic beauty. This ground has never been developed and can be experienced in the same condition as it would have been 200 years ago.

In August 2000, the voters of Crestwood passed a ½-cent sales tax increase to fund park and stormwater improvements in the City. This tax became effective in January 2001; this revenue is deposited to the Park & Stormwater Fund and is used to retire the $8.49 million in Certificates of Participation, which were issued in 2001 to build the Crestwood Aquatic Center and fund improvements to Whitecliff Park. The remainder of the receipts support park maintenance and Parks and Recreation expenditures.

The City completed a stormwater improvement study in 2002 which identified a number of stormwater issues. The City of Crestwood is not currently funding any stormwater improvement projects due to the lack of available revenues within the Park and Stormwater Fund.

The City of Crestwood family Aquatic Center in Whitecliff Park, includes a 25-meter by 25-meter, ten lane multi-purpose/lap pool with two diving boards, a family play pool with three small slides, a cargo net climber, water squirting features, and a waterfall. In addition, there is a leisure pool with a zero-depth beach entry. A lazy river flows around the leisure pool and

features a bridge, waterfalls, and inner tubes for floating. The entire facility was landscaped to retain the forested feel of Whitecliff Park.
Historical Facility

One of the earliest known landowners and settlers in the Crestwood area was John Sappington. Thomas Sappington, the second oldest son of John and Jemima, was born January 11, 1783. On October 27, 1808, Thomas married Mary Ann Kinkaid and their marriage was the first marriage recorded in the books of St. Louis County.

The Thomas Sappington House, located at 1015 South Sappington Road, was built by slave labor in 1808. It is considered a prime example of the Federal architecture of the Maryland and Virginia colonies.

The City of Crestwood owns the Thomas Sappington House and the 2.2 acre park site upon which it is located. The City purchased the house in 1961 and with the help of St. Louis County and the Sappington House Restoration Committee, the house was restored. The Sappington House was opened to the public in July 1966. On June 28, 1974, the house was placed on the National Register of Historic Places.

Demographics

Information from the 2000 U.S. Census follows:

- Crestwood's population is 11,863.
- Population by gender: 5,580 (47.0%) male and 6,283 female (53.0%).
- Median age is 44.9 years.
- Population over 65 is 2,947 (24.8%).
- Population under 19 is 2,586 (21.8%).
- Population enrolled in elementary or high school is 1,163 (9.8%).
- Population enrolled in college is 567 (4.78%).
- Average household size is 2.3 persons per unit.
- The number of housing units is 5,207 with rental units comprising approximately 7% of the total.
- The number of non-mortgaged household units is 2,007 (44.7%).
- Median value of an owner-occupied single family housing in Crestwood is $130,000.
- 1,999 (39.0%) of the householders living in owner-occupied, single family units moved into Crestwood prior to 1979.
- Median family income is $64,240.

Watson Road Commercial District

There are approximately 213 acres of land within the Watson Road commercial district. The predominant land use category in this area is shopping center type use, which comprises 93 acres or 44 percent of the total land. Since 1958, when Crestwood Plaza opened as a major regional shopping center serving a large part of the metropolitan area, newer commercial development

has been oriented toward the traffic generated by Crestwood Plaza and toward the convenience needs of residents of Crestwood and the South County area.

In addition to the shopping center-type use, retail and services comprise 22 acres or 10% of the total land within the district. Motor vehicle oriented business, automotive goods and services, public/semi-public, and vacant buildings account for another 32 acres or 15% of total land use. Office and residential use comprise 42 acres or 20% of the land.

The City is concerned about the long-term future of the Watson Road commercial district and believes that too much of any one kind of commercial development may affect the ability of businesses to survive over the long term. It is, therefore, the primary goal of the City through its development plan to foster a diversity of the land uses and to maintain an aesthetic and economic atmosphere in the district which will do the utmost to ensure the long-term health of the area. The City believes that the current development along the Watson Road corridor and redevelopment of the mall will compliment the existing commercial developments.

Sales Taxes

In 1969, the City Sales Tax Act was passed in the State of Missouri, allowing cities with population over 500 to levy, with voter approval, a half-cent to one-cent sales tax. This "point of sale" taxing system was a local option in which taxes would be collected by the State from businesses within a municipality's boundaries and distributed back to that municipality on a monthly basis. On June 23, 1970, the City of Crestwood adopted a one-cent sales tax thereby becoming a "point-of-sale" city.

The "A" and "B" method of distribution of sales tax became effective in St. Louis County in February 1978. The legislation provided that cities that had enacted a local sales tax would remain point of sale, or "A" cities, while other cities and the unincorporated areas of St. Louis County would become part of a "pool", or "B" cities. Thus the municipal share of the county wide one percent sales tax would be distributed to "B" cities on the basis of population and to "A" cities on the basis of sales within their municipality. This legislation also stipulated that any city that is an "A" city might become a "B" city beginning in 1980 and then every tenth year thereafter. Any city that was an "A" city and became a "B" city may return to "A" status at any time, but may only do so once. When this system went into effect, there were 36 "A" cities and 54 "B" cities.

For two decades the practice of distributing sales tax between the point of sale and pool cities was a continuing source of controversy. At the heart of the matter was the average per capita receipt for point of sale cities versus the pool cities.

In December 1992, St. Louis County Executive George "Buzz" Westfall presented his "Revenue Reform Proposal". This complex plan proposed addressing the municipal sales tax disparity by: (1) freezing the "high sales tax cities at current levels of sales tax revenue; (2) limiting very high sales tax cities to twice the county average and to redistribute "excess" revenue to the county wide sales; (3) redistributing the "A" cities local use tax (two-thirds to the pool cities and one-third to the County); (4) authorizing a one-eighth or one-quarter local option municipal sales tax.

"Cities for Growth" was formed by "A" cities in January 1993, to promote long-term solutions to taxation within St. Louis County without damaging the revenue base of the cities and to oppose the countywide sales tax referendum proposed by Mr. Westfall. Since the City of Crestwood's major source of revenue is the one-cent citywide sales tax, the City of Crestwood became an active member of "Cities for Growth, Inc."

As a result, St. Louis County and the Cities for Growth agreed upon a compromise plan. The major provisions of this compromise were as follows:

- point of sale cities would share existing one-cent sales tax on the basis of a progressive sliding scale;
- the sharing of the one-cent would be phased in over a three year period (1994, 1995, 1996);
- all areas of the county would retain current status as pool or point of sale;
- the optional one-eighth or one-quarter sales tax available to all cities would be shared with all jurisdictions on a similar sliding scale;
- distribution of the use tax would be one-third to the County, and two-thirds to all cities (pool and point of sale) with sales and use tax receipts below the county-wide average and
- the county would retain a portion of sales tax lost due to future annexations and incorporation. The Missouri Legislature passed this compromise plan in May 1993.

Crestwood's voters approved two sales tax increases in November 1993. The first was a ¼-cent sales tax increase that was intended to assist the City's operating fund for sales tax revenue lost under the "Westfall compromise". Approximately 14 percent of this ¼-cent tax is shared with St. Louis County and the "pool" cities.

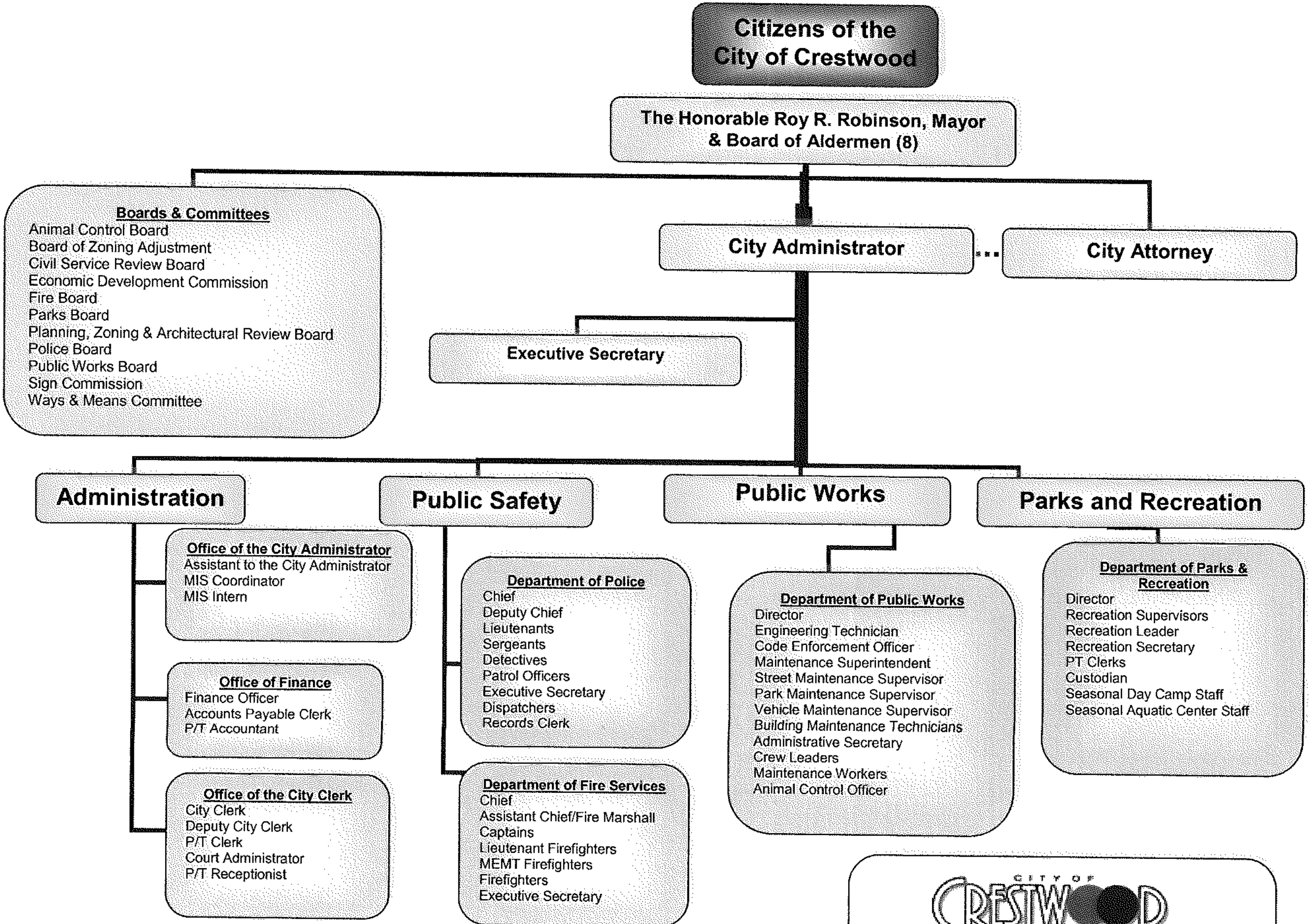
The second was a ½-cent Capital Improvements sales tax. This ½ -cent sales tax originally had a 15-year sunset provision. Fifteen percent of the Capital Improvements sales tax is shared with St. Louis County. In August 2002, voters approved a 15-year extension of the Capital Improvements sales tax.

2006 Proposition "S" Property Tax Increase

On January 17, 2006, the Board of Aldermen approved Ordinance No. 3958, which called for an election in the City of Crestwood on April 5, 2006 for an increase in property taxes. Proposition "S" asked the voters to pass a $0.20 property tax for the purpose of paying the debt and building a cash reserve for the City.

Since this was a general increase in the property tax, the tax increase needed only a majority to pass. The residents of Crestwood voted to approve the property tax by a vote of 2,099 in favor of the proposition to 1,340 against the proposition.

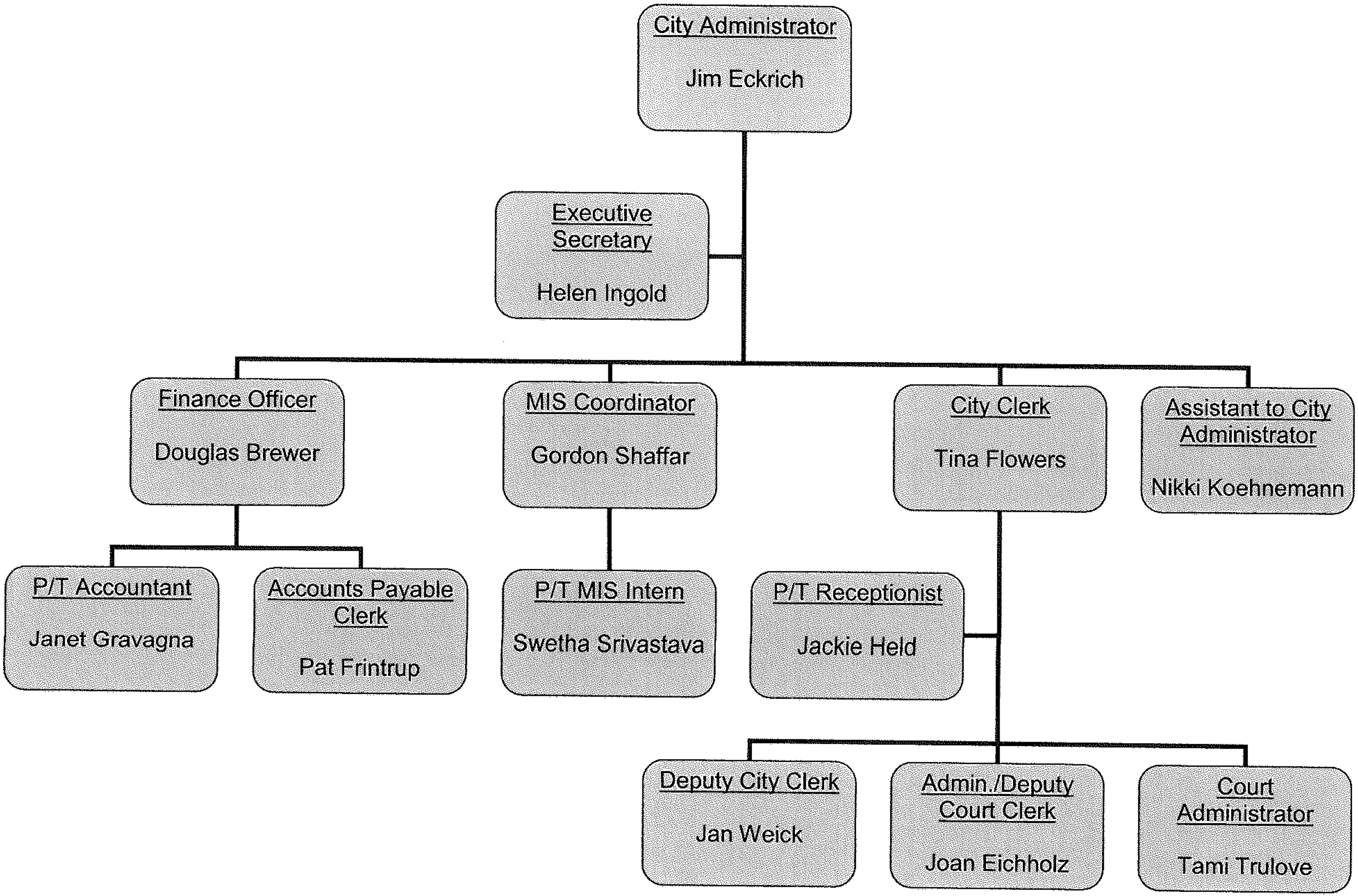
With the passage of Proposition "S", the City was able to retire the $2.0 million debt and the $1.5 million Line of Credit with Southwest Bank. Proposition "S" will provide the revenues needed to the pay the debt service on a $2,870,000 annually appropriated note held at Royal Banks of Missouri. The annually appropriated note allowed the City to establish cash reserves in order to eliminate the City's reliance on the Line of Credit. The 2007 budget year was a landmark year as it was the first time in three years that the City was operating without a Line of Credit. The final 2006 Annual Appropriation Note (Proposition "S") payment will be made in 2010.



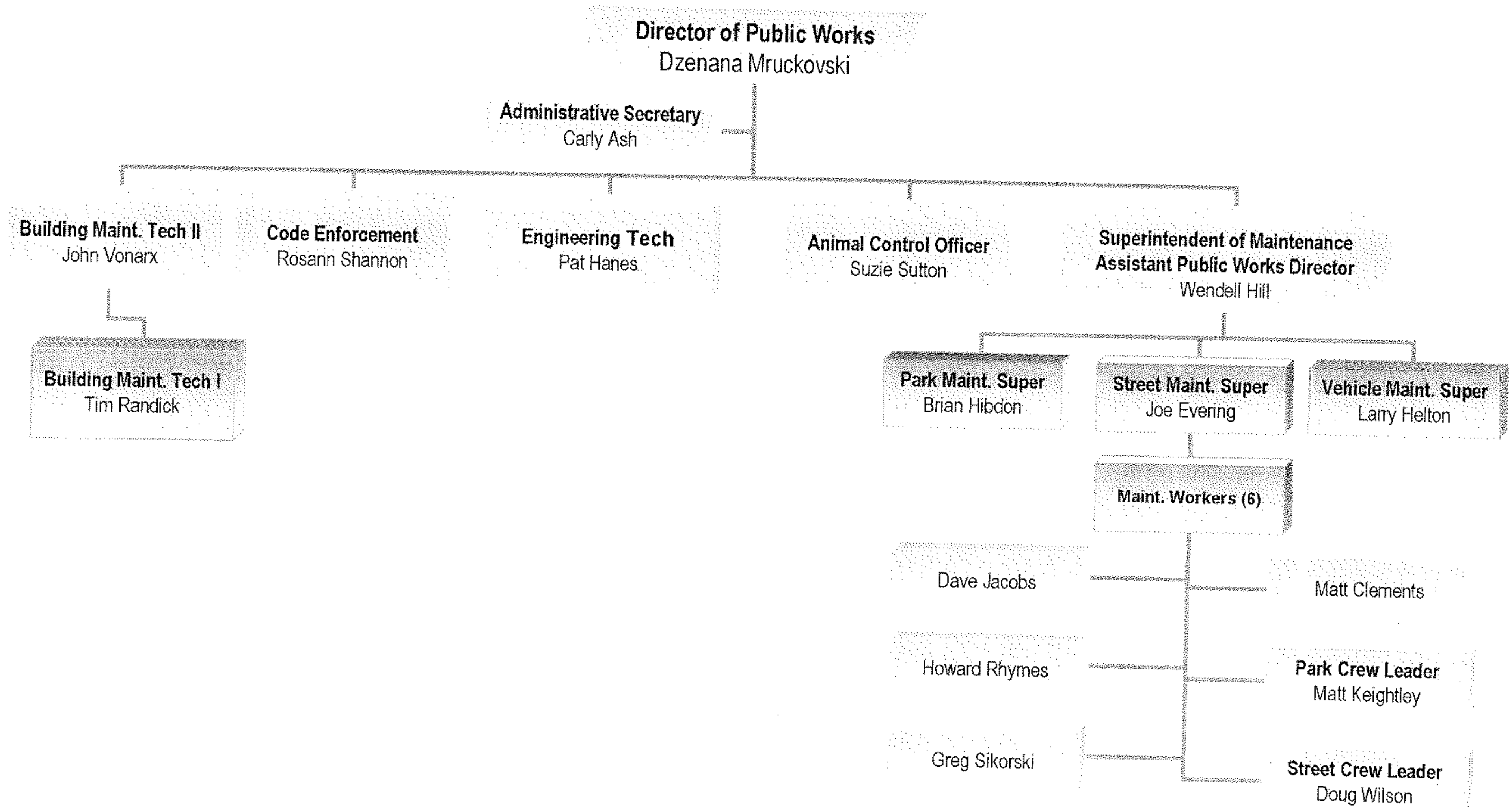
CITY OF CRESTWOOD

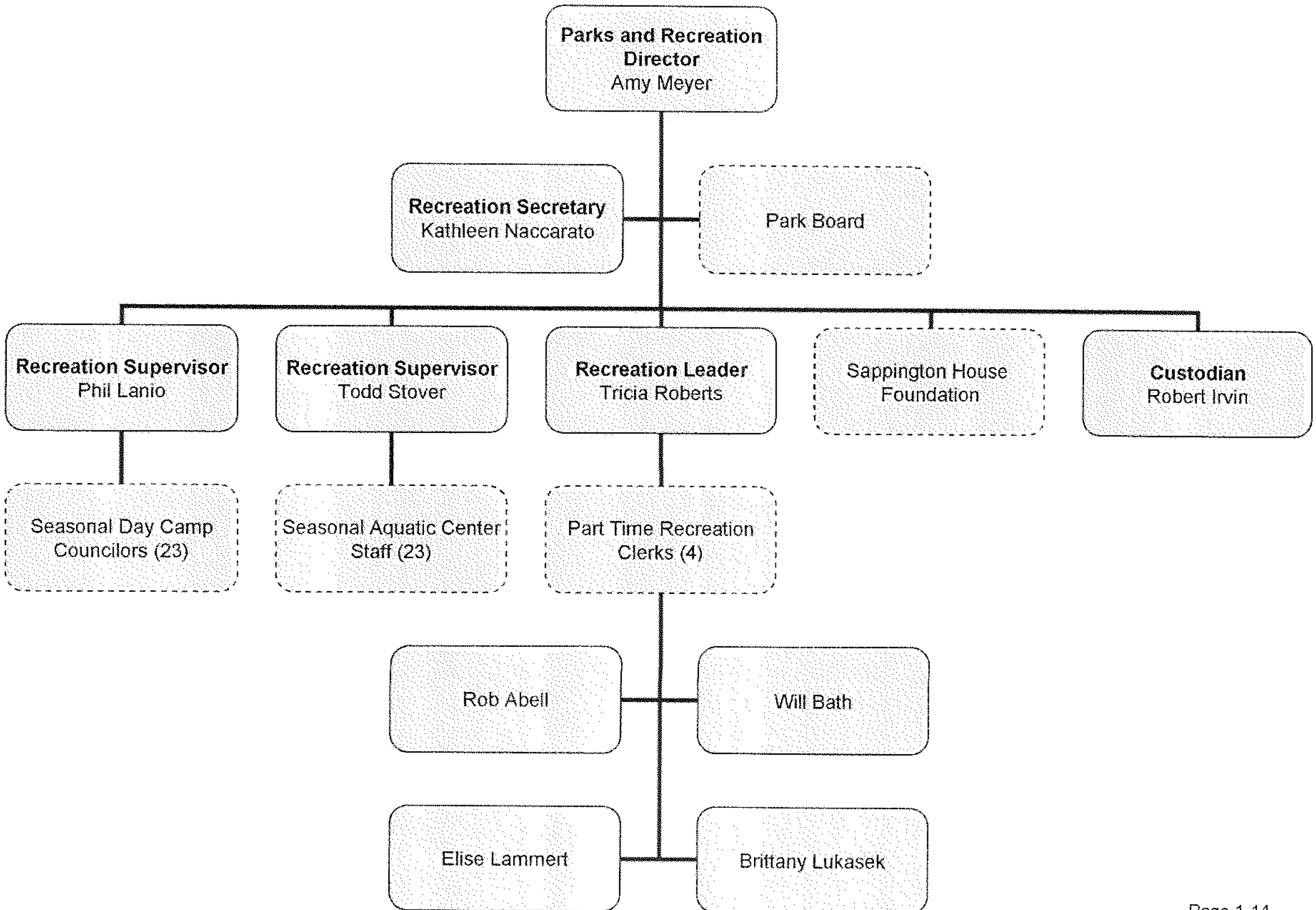
Organizational Chart
as of January 1, 2010

Department of Administration

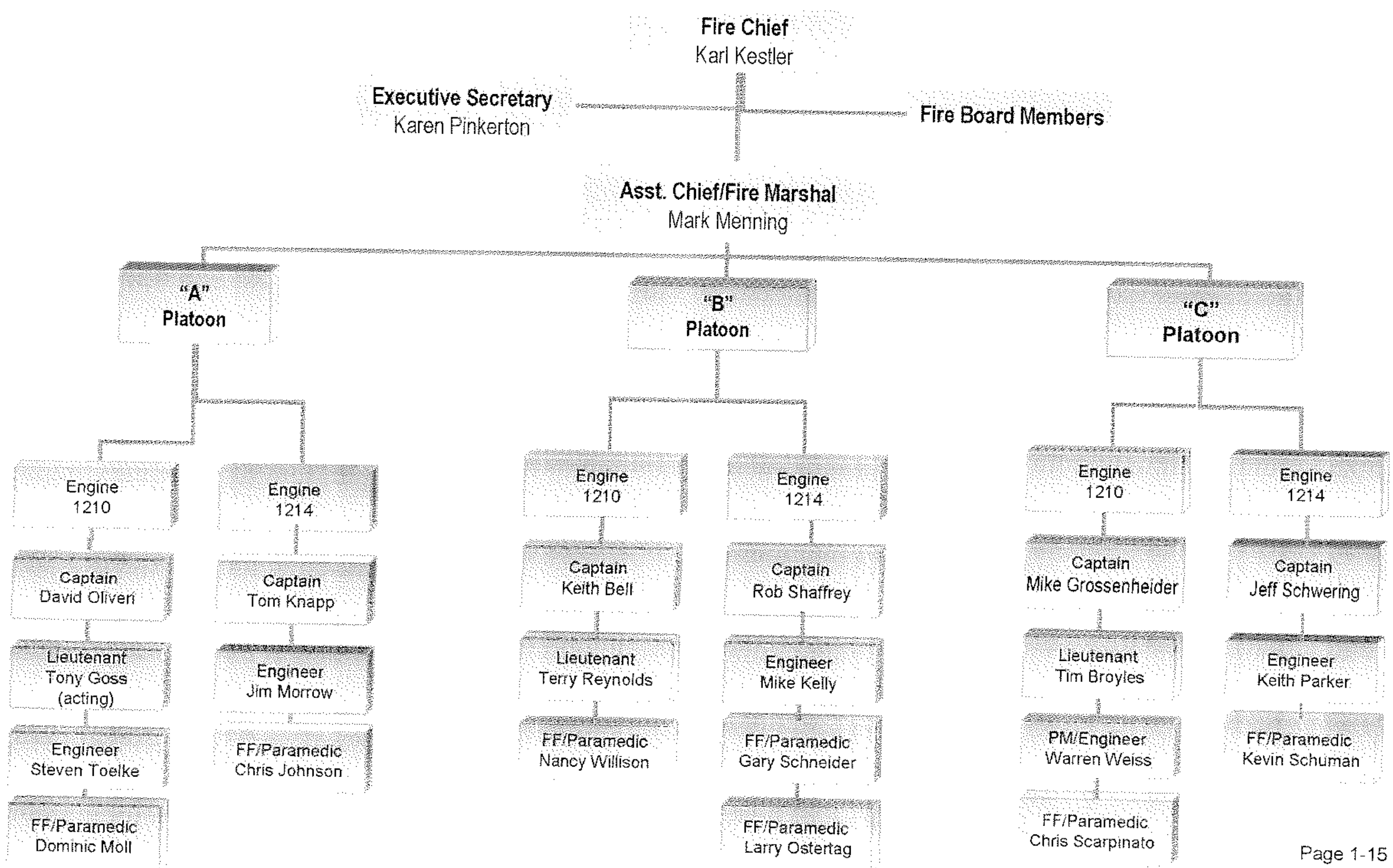


DEPARTMENT OF PUBLIC WORKS

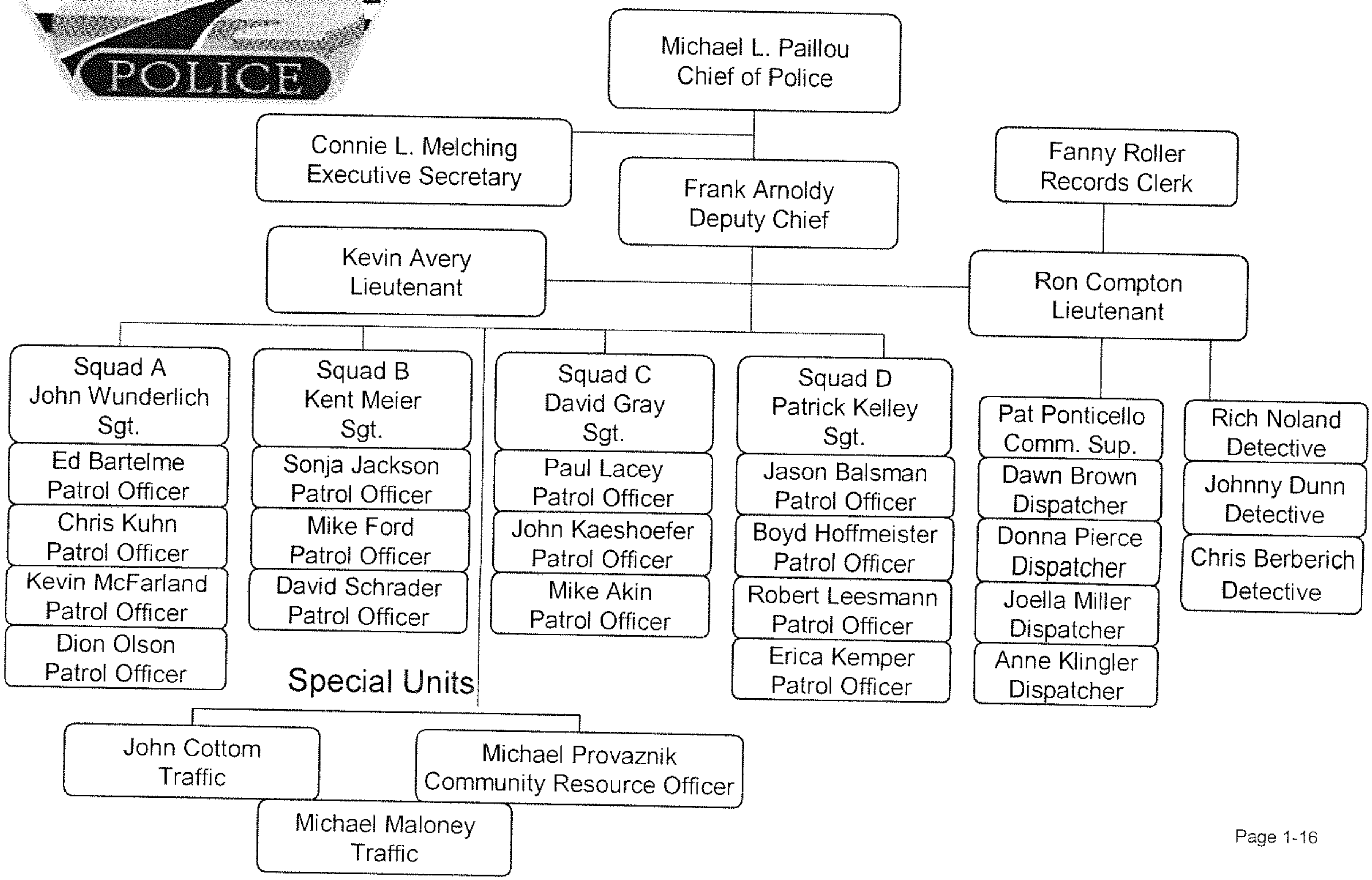



Parks and Recreation Director
Amy Meyer
Recreation Secretary
Kathleen Naccarato
Park Board
Recreation Supervisor
Phil Lanio
Recreation Supervisor
Todd Stover
Recreation Leader
Tricia Roberts
Sappington House Foundation
Custodian
Robert Irvin
Seasonal Day Camp Councilors (23)
Seasonal Aquatic Center Staff (23)
Part Time Recreation Clerks (4)
Rob Abell
Will Bath
Elise Lammert
Brittany Lukasek

Fire Department



POLICE DEPARTMENT ORGANIZATIONAL CHART



Governmental Funds

Finance Office personnel account for the City's financial activities in funds. A fund represents a set of self-balancing accounts comprised of assets, liabilities, fund balance, revenues and expenditures. Resources are allocated to and accounted for in funds based upon the purpose for which they are to be spent.

The following major funds comprise the City's general ledger:

General Fund- The General Fund is the City's regular operating fund. It accounts for all financial resources, except for those required to be accounted for in another fund.

Special Revenue Funds- Special Revenue Funds account for specific revenue sources that are legally restricted for special-purpose expenditures. The City has the following funds:

- *Capital Improvement Fund*- In November 1993, Crestwood voters approved a ½-cent capital improvement sales tax on retail sales made in the City of Crestwood for the purpose of funding capital improvements, including the operation and maintenance of capital improvements. The sales tax was effective for a period of 15 years; however, in August 2002, Crestwood voters approved a 15-year extension. The capital improvement sales tax revenues and related expenditures are accounted for in this special revenue fund.

- *Park & Stormwater Fund*- In August 2000, Crestwood voters approved a ½-cent park & stormwater sales tax on retail sales made in the City of Crestwood for the purpose of providing funds for local parks and stormwater control. The park & stormwater sales tax and Parks & Recreation department revenues as well as related expenditures are accounted for in this special revenue fund.

- *Sewer Lateral Fund*- In August 1998, Crestwood voters approved a $28 sewer lateral fee assessment in connection with residential real estate property. The assessment is collected by the St. Louis County Collector and distributed to the City of Crestwood. The purpose of the fee is to pay for certain repairs to defective sewer lateral lines. The revenues and expenditures for this program are accounted for in the sewer lateral fund.

Non-major Funds- Non-major Funds account for auxiliary activities of the City. Sappington House, Municipal Court bond and Tax Increment Financing activities are recorded in non-major funds.

Basis of Accounting

The City maintains its records on the modified-accrual basis of accounting. Revenues are recognized when measurable and available. *Measurable* means the amount of the transaction can be determined, and *available* means the revenue can be collected within

the current period or soon enough to pay current liabilities. A sixty-day availability period is used for revenue recognition for most governmental fund revenues. However, licenses, permits, fines, fees, recreation program and miscellaneous revenues are not susceptible to accrual because they are not generally measurable until cash is received. Expenditures are recorded when the related fund liability is incurred.

Budgetary Process

Article VII, Section 7.2 (a-l), governs the budgetary process. The City Administrator is charged with the responsibility of providing to the Board of Aldermen a proposed final budget within 45 days prior to the beginning of the fiscal year. The budget is required to include proposed expenditures as well as the method for financing the expenditures. The proposed final budget must also include a five-year capital plan.

The Board of Aldermen must hold a public hearing on the proposed final budget prior to its adoption. A public hearing provides citizens with the opportunity to provide input during the budgetary process.

The Board of Aldermen must adopt the proposed final budget. After adoption, amendments may be made to the budget; however, at no time can the Board of Aldermen authorize expenditures greater than the total of estimated revenues plus undesignated fund balance (cash) from the previous year.

The City Administrator is responsible for alerting the Board of Aldermen if it appears probable that revenues and appropriated fund balance (as approved by the Board of Aldermen) will be insufficient to meet the amount of authorized expenditures. In this event, the Board of Aldermen shall take necessary steps to adjust the budget such as reducing authorized expenditures.

The City Administrator may initiate budget amendments within a department. These amendments will have no effect on the bottom line of the budget. The Board of Aldermen must approve budget amendments between departments.

Appropriations shall lapse at year-end to the extent they have not been spent, lawfully encumbered or authorized for pro-rata expenditure in a fiscal year for which a budget has not been adopted by the first day of the new fiscal year.

Additional detailed accounting and budgetary policies are noted in the financial statement notes of the City's annual audit as well as in the City's charter. Also, the following schedule was compiled to provide a basis for preparing, submitting and approving a proposed final budget in a timely manner, in compliance with the City's charter:

July 6, 2009
Finance Office personnel will close the month of June 2009, and the Finance Officer will provide department directors with financial reports needed to complete budget worksheets.

Department directors will begin estimating remaining 2009 expenditures and budgeting 2010 expenditures. The Police Chief, Fire Chief and Director of Public Works will create a Capital Improvement five-year plan. The Directors of Parks & Recreation and Public Works will create a Park & Stormwater five-year plan.

Finance Office personnel will begin estimating remaining 2009 revenues and budgeting 2010 revenues along with expenditures for General Services and personnel expenditures for all departments.

August 7, 2009
Department directors shall electronically submit completed budgets and five-year plans to the Assistant to the City Administrator by 5:00 PM.

The City Administrator, Assistant to the City Administrator and Finance Officer will begin reviewing department director requests and will compare total expenditures to projected revenues.

August 17, 2009-August 21, 2009
The City Administrator, Assistant to the City Administrator and Finance Officer will meet with each department director to discuss budgeted expenditures. The City Administrator will review and adjust the budget.

August 24, 2009-September 18, 2009
The City Administrator will complete the budget transmittal and finalize the five-year plans. The Assistant to the City Administrator and Finance Officer will revise the budget document as necessary.

September 25, 2009
The City Administrator will provide a draft budget to the Ways & Means Committee.

October 12, 2009-October 16, 2009
Ways & Means Committee meetings will be held in the Board of Aldermen Chambers. Department directors will present respective budgets to the committee.

October 23, 2009
The Ways & Means Committee budget will be finalized; the City Administrator will submit the Board of Aldermen draft budget to the Mayor and Board of Aldermen. A Budget Work Session is scheduled for November 10, 2009; additional or alternate Budget Work Sessions may be scheduled at the direction of the Board of Aldermen.

November 9, 2009
The City Clerk will prepare and post a Notice of Public Hearing for November 24, 2009.

November 10, 2009
Budget Work Session

November 24, 2009
Public Hearing and first reading of budget.

December 8, 2009
Second reading and adoption of budget.

CITY OF CRESTWOOD, MISSOURI
2010 BUDGET SUMMARY - MAJOR FUNDS
Budget For the Year Ending December 31, 2010

	MAJOR FUNDS				
	General	Capital Improvement	Park & Stormwater	Sewer Lateral	Total
REVENUES					
Taxes:					
Sales	$ 3,546,300	$ 1,098,400	$ 1,290,400	$ -	$ 5,935,100
Utilities	1,698,500	-	-	-	1,698,500
Property	1,074,000	-	-	-	1,074,000
Property- Prop "S"	542,000	-	-	-	542,000
Intergovernmental	512,500	-	-	-	512,500
Licenses and permits	856,200	-	-	-	856,200
Charges for services	-	-	619,000	149,200	768,200
Fines and forfeitures	369,500	-	-	-	369,500
Investment earnings	15,000	4,000	500	800	20,300
Grants	2,609	95,080	-	-	97,689
Other	33,500	-	21,500	-	55,000
Total estimated revenues	$ 8,650,109	$ 1,197,480	$ 1,931,400	$ 150,000	$ 11,928,989
EXPENDITURES					
General Government	$ 1,409,810	$ 105,500	$ -	$ -	$ 1,515,310
Public Works	1,284,616	902,750	324,398	150,000	2,661,764
Public Safety:				-	-
Police	2,781,387	47,836	-	-	2,829,223
Fire	2,606,391	18,000	-	-	2,624,391
Parks & Recreation	-	-	1,062,690	-	1,062,690
Debt Service	311,306	-	1,062,326	-	1,373,632
Total estimated expenditures	$ 8,393,510	$ 1,074,086	$ 2,449,414	$ 150,000	$ 12,067,010
REVENUES OVER (UNDER) EXPENDITURES	$ 256,599	$ 123,394	$ (518,014)	$ -	$ (138,021)
Transfers:					
Transfer in			600,000		600,000
Transfer out		(600,000)			(600,000)
CHANGES IN FUND BALANCES [A,B]	$ 256,599	$ (476,606)	$ 81,986	$ -	$ (138,021)

NOTE:

[A] The sum of expenditures and the transfer out of the Capital Improvement Fund exceeds budgeted revenues by $476,606. The Board of Aldermen therefore approves the use of cash reserves, or appropriates fund balance, in order to balance this fund's budget.

[B] $80,000 of the Capital Improvement fund balance is reserved for the future purchase of a fire truck.

Overview

The routine activities associated with the daily operation of the City are recorded in the General Fund. General Fund revenues are generally unrestricted and will be used to fund expenditures incurred by the following departments and divisions in 2010:

- Elected Officials
  - Mayor
  - Board of Aldermen

- Department of Administration
  - City Administrator
    - General services
    - Management Information Systems (MIS)
  - City Clerk
    - Municipal Court
  - Finance

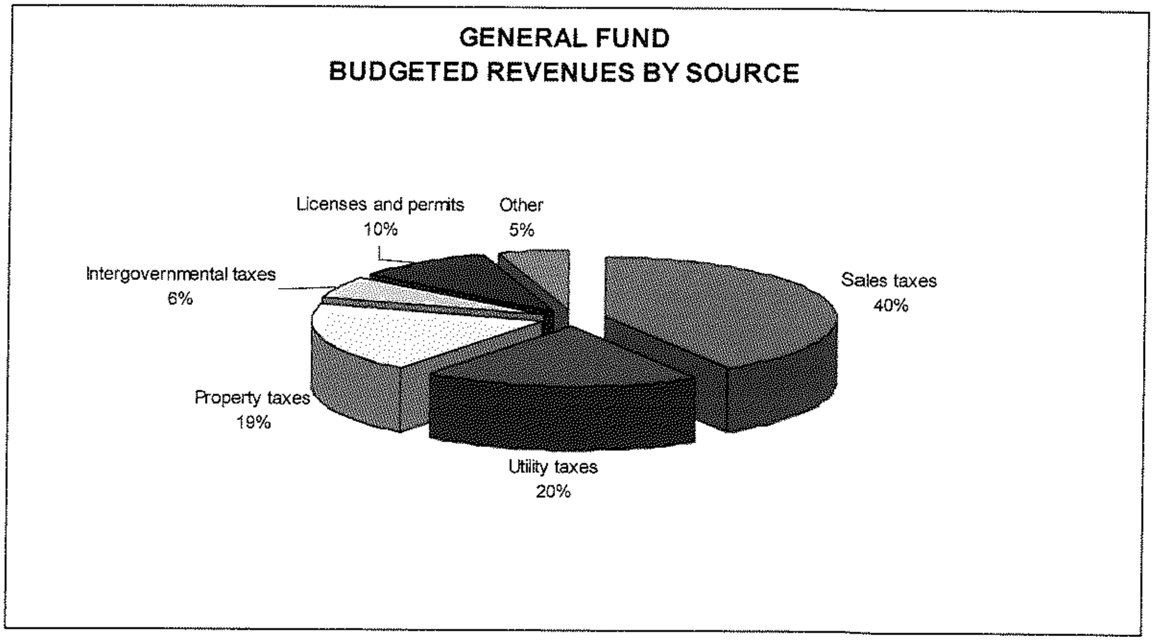
- Department of Public Works
  - Public Works
    - General services
    - Administration
    - Maintenance
    - Mechanical

- Department of Public Safety
  - Police
  - Fire

The debt associated with the 2006 Annual Appropriate Note, commonly called Proposition "S", is paid from the City's General Fund.

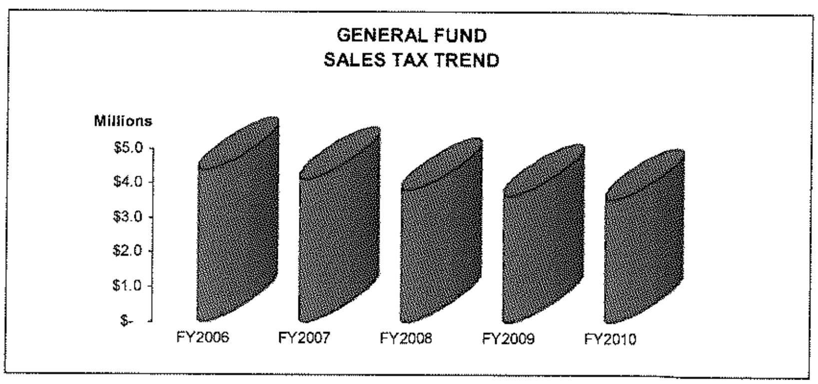
Analysis of Revenue Sources

The General Fund is expected to realize revenues of $8,650,109 during 2010. These revenues are comprised of sales, utility, property and intergovernmental taxes; licenses and permits; fines and court costs; investment earnings; grants and other revenues. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 40 percent of General Fund revenues are expected to be generated by sales taxes from slightly less than 300 sales tax-generating businesses. In addition to the one-cent General sales tax levied within St. Louis County municipalities, the City of Crestwood levies a ¼-cent Local Options and a ¼-cent Fire Protection sales tax. Crestwood voters approved the latter in August 2003 to provide partial funding for the operation of the City's Fire Department. The one-cent General and ¼-cent Local Options sales taxes, unlike the Fire Protection sales tax, are subject to the state's Sharing Plan.



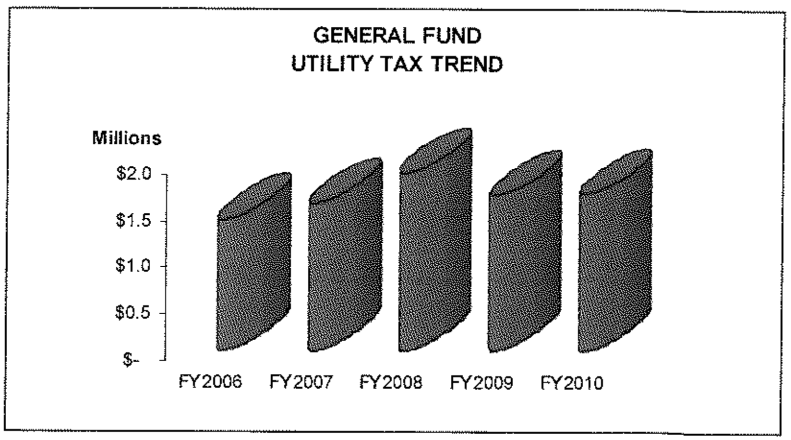
Note: Audited amounts are presented for FY2006-2008, estimated amounts are presented for FY2009 and budgeted amounts are presented for FY2010.

For nearly a decade, the City of Crestwood has realized decreases in sales tax revenues. The decline, in the most recent years, is attributable to nationwide economic conditions and losses of local businesses, specifically in the Crestwood Court (mall).

The Missouri Department of Revenue reports a decline of five to six percent in statewide sales tax revenues; therefore, this consideration was used to estimate 2010 sales tax revenues. If the Sappington Watson Tax Increment Financing debt is retired in early 2010 as expected, however, the City will recognize the sales tax revenue generated in that district. This will slightly offset the expected decline in sale tax revenues. The 2010 budget includes $3.5 million in General Fund sales tax revenues.

Utility taxes

Taxes are imposed on companies providing utility services to citizens within the City of Crestwood. Approximately 20 percent of General Fund revenues are generated by these taxes. The following rates are applied to companies' gross receipts: electricity- 5.7 percent for residential and 7.0 percent for commercial; natural gas- 6.0 percent for residential and 7.0 percent for commercial; telecommunications- 6.0 percent for residential and commercial; water- 6.0 percent for residential and 7.0 percent for commercial; and cable- 3.0 percent for residential and commercial.



Note: Audited amounts are presented for FY2006-2008, estimated amounts are presented for FY2009 and budgeted amounts are presented for FY2010.

Settlements from several cellular telephone companies were received in 2008, resulting in a spike in utility tax revenues as shown above. The City expects to receive about $1.7 million in the General Fund from utility taxes in 2010.

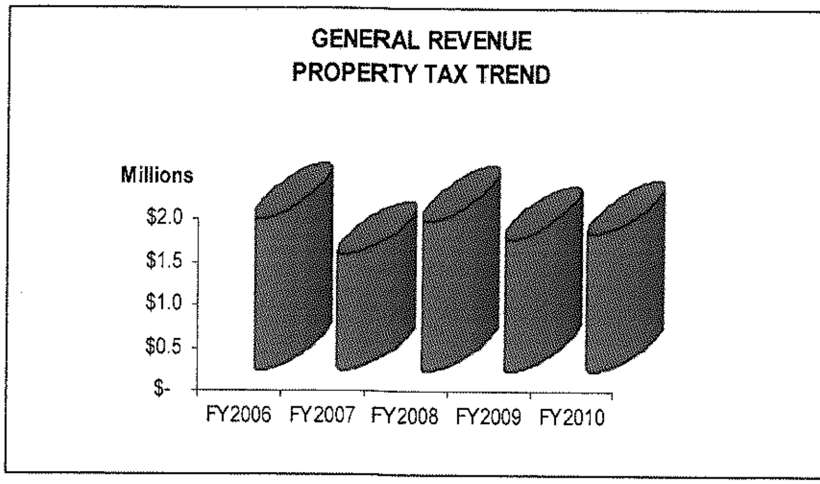
Property taxes

Property tax revenues are expected to comprise approximately 19 percent of General Fund revenues in 2010. Taxes are assessed on Residential real estate, Commercial real estate and Personal Property. The City also receives Road & Bridge, Railroad & Utility and Penalty/surcharge revenues. In April 2006, Crestwood voters approved Proposition "S" which allows the City an additional tax on Residential, Commercial and Personal Property to provide funds to pay the Note and build cash reserves.

Property assessments as well as tax collections and disbursements are handled by St. Louis County. The complex process of setting property tax rates is subject to Article X, sections 18-24 of the Missouri Constitution, commonly called the Hancock Amendment. Beginning in Spring 2009, the City of Crestwood supplied St. Louis County with estimated property tax rates in compliance with Missouri's House Bill 711. As a result, citizens received estimated tax liability statements from St. Louis County. The actual property tax rates were set by the Board of Aldermen at its August 25th meeting as follows:

Property Type	Rate[A]
Residential	$0.2230
Residential- Prop "S"	$0.1980
Commercial	$0.3010
Commercial- Prop "S"	$0.2000
Personal Property	$0.2790
Personal Property- Prop "S"	$0.2000

[A] Rate per $100 of assessed valuation



Note: Audited amounts are presented for FY2006-2008, estimated amounts are presented for FY2009 and budgeted amounts are presented for FY2010.

Property taxes are levied in October and are due by December 31st each year. Some fluctuations in property tax revenues are explained by general reassessment, which occurs in odd-numbered years. Often times, tax payers challenge assessments and pay taxes to St. Louis County under protest. Once these challenges are settled, the protested taxes are released, causing fluctuations in even-numbered years.

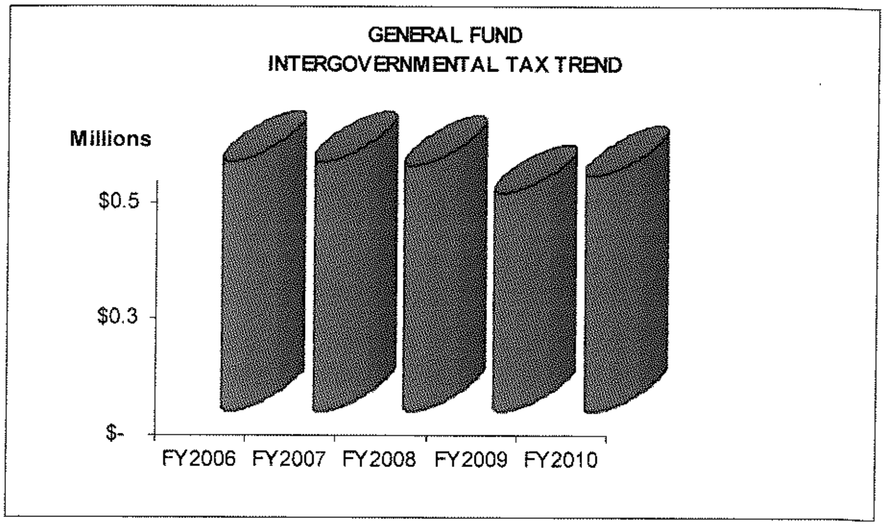
For the tax year 2009, the City's assessed valuations (certified July 1, 2009 figures) were as follows: Residential real estate- $178,123,920; Commercial real estate- $80,500,951; and Personal Property- $31,199,988. Post-Board of Equalization valuations were not available prior to the deadline for setting the City's property tax rates. Residential and commercial properties are assessed at 19 percent and 32 percent of market value, respectively. Personal property is assessed at 33-1/3 percent of actual value.

The City expects to receive about $1.55 million in property tax revenues for the 2009 tax year and has budgeted $1.60 million for 2010 tax year.

Intergovernmental taxes

Approximately six percent of expected General Fund revenues will come from taxes levied by the State of Missouri and St. Louis County and distributed to the City of Crestwood. These include motor fuel, motor vehicle sales, motor vehicle fees, cigarette

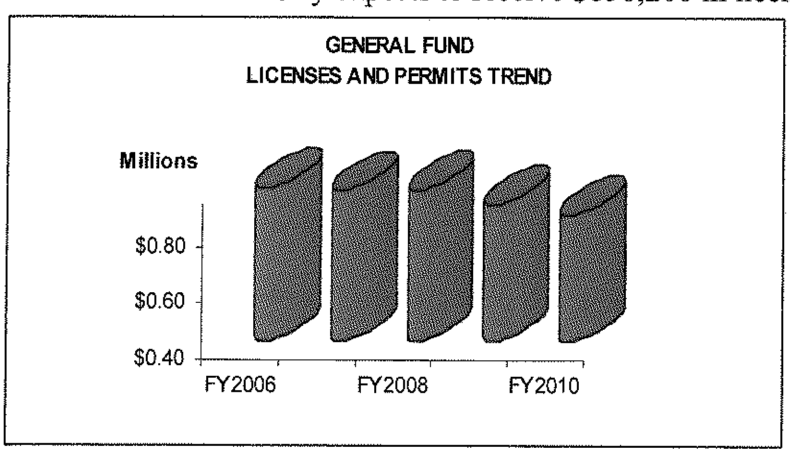
taxes and financial institution taxes. Motor fuel taxes are levied on a per gallon basis and distributed to the City based upon the proportion of Crestwood's population to the total population of all incorporated cities. Motor vehicles sales and fees are imposed on the sales of vehicles, drivers' licenses, and vehicle license plates and are also distributed based upon population. The 2010 budget includes $512,500 in intergovernmental revenues.



Note: Audited amounts are presented for FY2006-2008, estimated amounts are presented for FY2009 and budgeted amounts are presented for FY2010.

Licenses and permits

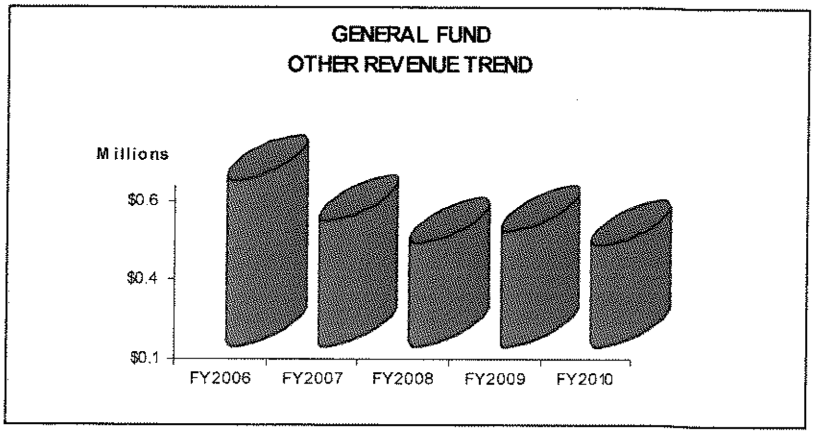
Crestwood businesses are required to obtain a merchant's license by June 30th of each year. The license fee is based upon the greater of a merchant's previous year's gross receipts ($1.25/$1000 gross receipts) or its square footage. In addition, the City collects revenues for liquor, vending machine, coin-operated machine, alarm service provider and home occupation licenses as well as rental property inspections. Revenues from the issuance of licenses and permits are expected to total about 10 percent of total General Fund revenues. The City expects to receive $856,200 in licenses and permits in 2010.



Note: Audited amounts are presented for FY2006-2008, estimated amounts are presented for FY2009 and budgeted amounts are presented for FY2010.

Other

The remaining budgeted revenues, or approximately five percent, are derived from municipal court fines, court costs and bond forfeitures; investment earnings; grant and miscellaneous revenues.



Note: Audited amounts are presented for FY2006-2008, estimated amounts are presented for FY2009 and budgeted amounts are presented for FY2010.

The majority of these revenues are generated by the municipal court. The City expects to collect about $370,000 in 2010 from fines, court costs and bond forfeitures. The remaining $420,600 is budgeted for investment earnings, grants and miscellaneous revenues.

City of Crestwood, Missouri
General Fund Revenues
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Actuals	CY 2009 Budget	CY 2009 Amend. Budget [E]			GENERAL FUND REVENUES	Finance Projections CY 2010	City Admin Approved CY 2010	Revised Projections CY 2010	BOA Adjusted CY 2010	Budgeted Revenues CY 2010
2,809,576	2,609,662	2,499,922	2,539,600	2,461,160	405	4010	One-Cent General	2,348,200	2,348,200	2,348,200		2,348,200
747,129	694,496	617,983	576,000	558,211	405	4011	1/4-Cent Local Options	567,200	567,200	567,200		567,200
802,455	793,462	666,447	607,800	589,029	405	4014	1/4-Cent Fire Protection	630,900	630,900	630,900		630,900
14,041	23,664	14,991	24,000	24,000	405	4015	1/4-Cent TIF Fire Protection	-	-	-		-
4,373,201	**4,121,284**	**3,799,342**	**3,747,400**	**3,632,400**			**Total Sales Taxes**	**3,546,300**	**3,546,300**	**3,546,300**	**-**	**3,546,300**
588,073	607,587	563,099	600,000	600,000	410	4020	Electric Franchise Fee	600,000	600,000	600,000		600,000
462,726	468,576	496,801	536,600	536,600	410	4021	Natural Gas Franchise Fee	470,000	470,000	470,000		470,000
157,732	135,836	149,398	153,500	153,500	410	4023	Telephone Franchise Fee	200,000	200,000	200,000		200,000
88,109	88,557	96,684	88,200	88,200	410	4024	Water Franchise Fee	105,500	105,500	105,500		105,500
69,180	70,526	71,183	73,300	73,300	410	4025	Cable Franchise Fee	73,000	73,000	73,000		73,000
51,494	220,920	541,320	228,000	228,000	410	4026	Wireless Franchise Fee	250,000	250,000	250,000		250,000
1,417,314	**1,592,002**	**1,918,485**	**1,679,600**	**1,679,600**			**Total Gross Receipts**	**1,698,500**	**1,698,500**	**1,698,500**	**-**	**1,698,500**
694,266	455,330	651,208	565,500	565,500	415	4030	Real Estate Taxes	600,000	600,000	600,000		600,000
457,739	368,881	491,688	480,800	480,800	415	4036	Real Estate Taxes- Prop S	480,000	480,000	480,000		480,000
81,280	89,779	94,568	80,700	80,700	415	4031	Personal Property Taxes	87,000	87,000	87,000		87,000
60,400	71,171	64,198	48,900	48,900	415	4037	Personal Property Taxes- Prop S	62,000	62,000	62,000		62,000
327,745	266,356	332,062	270,000	270,000	415	4033	County Road Fund	270,000	270,000	270,000		270,000
153,842	90,004	111,765	90,000	90,000	415	4034	Penalty Surcharge	89,000	89,000	89,000		89,000
18,305	16,780	23,203	16,000	16,000	415	4035	Railroad/Utility Taxes	28,000	28,000	28,000		28,000
1,793,577	**1,358,301**	**1,768,692**	**1,551,900**	**1,551,900**			**Total Property Taxes**	**1,616,000**	**1,616,000**	**1,616,000**	**-**	**1,616,000**
340,117	346,611	362,590	325,000	325,000	420	4110	Motor Fuel Tax	350,000	350,000	350,000		350,000
74,806	93,180	71,939	61,800	61,800	420	4111	Motor Vehicle Sales Tax	65,000	65,000	65,000		65,000
83,900	61,121	55,110	45,000	45,000	420	4112	Motor Vehicle Fee Increases	55,000	55,000	55,000		55,000
41,857	39,999	38,283	38,000	38,000	420	4113	Cigarette Tax	36,500	36,500	36,500		36,500
334	2,539	6,299	2,300	2,300	420	4114	Financial Institution Tax	6,000	6,000	6,000		6,000
541,014	**543,450**	**534,221**	**472,100**	**472,100**			**Total Intergovernmental Taxes**	**512,500**	**512,500**	**512,500**	**-**	**512,500**
891,731	871,222	853,608	817,000	817,000	425	4210	Merchant Licenses	794,000	794,000	794,000		794,000
12,650	11,395	12,590	12,500	12,500	425	4211	Liquor Licenses	10,500	10,500	10,500		10,500
11,773	13,595	3,560	5,000	5,000	425	4212	Other Licenses	1,600	1,600	1,600		1,600
	9,497	21,485	1,000	27,250	425	4224	Rental Inspections	14,500	14,500	22,000		22,000
27,640	27,387	42,747	24,100	24,100	425	4225	Permits & Inspections	28,100	28,100	28,100		28,100
1,780	1,840	1,947	1,800	1,800	425	4226	Sign Permits [C]	-	-	-		-
75	-	50	-	-	425	4227	Right-of- Way & Demolition Permits	-	-	-		-
945,649	**934,936**	**935,987**	**861,400**	**887,650**			**Total Licenses and Permits**	**848,700**	**848,700**	**856,200**	**-**	**856,200**
246,445	313,811	281,461	305,000	305,000	430	4250	Traffic Fines	300,000	300,000	300,000		300,000
27,611	35,018	31,702	32,000	32,000	430	4251	Traffic Court Cost	30,400	30,400	30,400		30,400
5,373	6,129	5,859	7,000	7,000	430	4252	Police Training Fund	5,800	5,800	5,800		5,800
12,279	19,713	19,306	17,500	17,500	430	4253	Miscellaneous Fines	16,000	16,000	16,000		16,000
872	693	726	1,000	1,000	430	4254	Police Reports	1,000	1,000	1,000		1,000
13,581	15,345	15,206	15,800	15,800	430	4255	Bond Forfeitures	15,300	15,300	15,300		15,300
857	1,072	1,001	1,100	1,100	430	4256	Crime Victims' Compensation	1,000	1,000	1,000		1,000
307,018	**391,781**	**355,261**	**379,400**	**379,400**			**Total Fines and Court Cost**	**369,500**	**369,500**	**369,500**	**-**	**369,500**
26,107	51,329	44,617	40,000	56,100	465	4710	Interest	15,000	15,000	15,000		15,000
26,107	**51,329**	**44,617**	**40,000**	**56,100**			**Total Interest**	**15,000**	**15,000**	**15,000**	**-**	**15,000**

City of Crestwood, Missouri
General Fund Revenues
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Actuals	CY 2009 Budget	CY 2009 Amend. Budget [E]			GENERAL FUND REVENUES	Finance Projections CY 2010	City Admin Approved CY 2010	Revised Projections CY 2010	BOA Adjusted CY 2010	Budgeted Revenues CY 2010
-	-	-	-	-	470	4700	Donations [D]	6,500	6,500	6,500	-	6,500
-	-	2,911	-	-	470	4702	POST	2,500	2,500	2,500		2,500
-	-		16,100	-	470	4710	Economic Development Adm Reimb[A]	-	-	-		-
83,976	23,072	11,011	10,000	10,000	470	4750	Other Revenue	16,000	16,000	16,000		16,000
10,523	8,623	8,507	8,500	8,500	470	4751	Trash Bags	8,500	8,500	8,500		8,500
150	123	-	-	-	470	4752	Rental Property Income	-	-	-		-
148,186	17,721	-	-	-	470	4753	Sale of Property	-	-	-		-
54,404	-	2,576	-	-	470	4755	Refund from Insurance Pool	-	-	-		-
-	-	-	-	-	470	4756	Sale of Property	-	-	-		-
297,239	**49,539**	**25,005**	**34,600**	**18,500**			**Total Other Revenue**	**33,500**	**33,500**	**33,500**	**-**	**33,500**
1,762	1,270	1,445	-	-	475	4757	TDD-Big Bend Crossing[A]	-	-	-	-	-
4,186	2,113	1,947	-	-	475	4758	TDD-Crestwood Point[A]	-	-	-	-	-
-	2,652	2,393	-	-	475	4759	Glenwood Watson TDD[A]	-	-	-	-	-
-	10,000	10,000	-	-	475	4760	TIF admin Fees[A]	-	-	-	-	-
28,765	924	386	-	-	475	4761	Crestwood Point CID[A]	-	-	-	-	-
10,000	119	-	-	-	475	4762	Crestwood Market CID[A]	-	-	-	-	-
		2,690			475	4809	PD Training-MO	-	-	-	-	-
-	4,516	6,580	-	-	475	4810	Revenue Grants-PD[B]	-	-	-	-	-
-	12,253	-	-	-	475	4811	60th Anniversary	-	-	-	-	-
-	-	230	-	-	475	4812	City Store	-	-	-	-	-
44,713	**33,847**	**25,670**	**-**	**-**			**Total Economic Development Fees**	**-**	**-**	**-**	**-**	**-**
		8,172	4,800	10,155	480	4800	Grant- Police Department[B]	2,609	2,609	2,609		2,609
-	**-**	**8,172**	**4,800**	**10,155**			**Total Grants**	**2,609**	**2,609**	**2,609**	**-**	**2,609**
9,745,833	**9,076,468**	**9,415,453**	**8,771,200**	**8,687,805**			**TOTAL REVENUES- GENERAL FUND**	**8,642,609**	**8,642,609**	**8,650,109**	**-**	**8,650,109**

[A] The economic development fee accounts marked within element 475 were consolidated and moved to 470-4710. The history can be found within element 475.
[B] The grant revenue account was moved to element 480 so that grant revenue can be separately tracked. This history can be found in 475-4813 and 475-4810.
[C] Included Right-of-Way and Demolition Permits with 425-4225 Permits & Inspections.
The Sign Permits account was consolidated with Permits & Inspections.
[D] The Donations account was previously recorded in a separate fund.
[E] The amended budget column shows the budget on 06/30/09.

City of Crestwood, Missouri
Summary of Expenditures- General Fund
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget A	Department and Division	Department Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
					Mayor					
9,049	9,200	8,797	9,073	9,073	Personnel Services	9,073	9,073	9,073	-	9,073
3,216	3,086	4,711	6,970	6,970	Contractual Services	6,970	6,970	6,970	-	6,970
390	28	120	300	300	Commodities	300	300	300	-	300
12,654	12,314	13,628	16,343	16,343	Sub-Total	16,343	16,343	16,343	-	16,343
					Board of Aldermen					
36,195	36,803	34,826	47,289	47,289	Personnel Services	47,289	47,289	42,289	-	42,289
1,330	10,084	8,461	1,480	1,480	Contractual Services	1,480	1,480	1,480	-	1,480
860	377	257	300	300	Commodities	300	300	300	-	300
38,384	47,264	43,544	49,069	49,069	Sub-Total	49,069	49,069	44,069	-	44,069
					City Clerk					
138,445	136,788	125,318	135,582	135,582	Personnel Services	125,833	125,833	125,833	-	125,833
27,867	14,587	19,508	25,570	25,570	Contractual Services	19,620	17,520	17,520	-	17,520
1,357	751	522	1,750	1,750	Commodities	1,500	1,500	1,500	-	1,500
167,669	152,126	145,348	162,902	162,902	Sub-Total	146,953	144,853	144,853	-	144,853
					Municipal Court					
71,300	83,247	93,094	105,727	105,727	Personnel Services	86,550	86,550	86,550	-	86,550
10,127	37,461	54,465	50,270	50,270	Contractual Services	56,300	52,300	52,300	-	52,300
598	538	560	600	600	Commodities	700	700	700	-	700
82,025	121,246	148,119	156,597	156,597	Sub-Total	143,550	139,550	139,550	-	139,550
					City Administrator					
205,936	214,138	242,006	232,200	232,200	Personnel Services	225,404	225,404	225,404	-	225,404
6,814	8,737	7,619	8,910	8,910	Contractual Services	8,740	8,740	8,740	-	8,740
4,081	1,485	1,897	3,400	3,400	Commodities	2,900	2,900	2,900	-	2,900
216,831	224,360	251,521	244,510	244,510	Sub-Total	237,044	237,044	237,044	-	237,044
					General Supportive Services					
56,710	47,211	42,118	43,159	44,159	Personnel Services	63,433	59,433	59,433	75,000	134,433
601,817	1,003,018	1,645,051	493,550	492,550	Contractual Services	463,800	449,600	449,600	(75,000)	374,600
15,945	27,442	18,428	19,200	19,200	Commodities	19,000	19,000	19,000	-	19,000
674,471	1,077,671	1,705,597	555,909	555,909	Sub-Total	546,233	528,033	528,033	-	528,033
					Management Information Systems (MIS)					
70,027	70,779	71,167	86,133	86,133	Personnel Services	85,039	85,039	85,039	-	85,039
32,658	33,826	25,860	25,120	25,120	Contractual Services	26,120	25,120	25,120	-	25,120
11,263	9,102	11,378	11,000	11,000	Commodities	11,000	11,000	11,000	-	11,000
113,948	113,707	108,405	122,253	122,253	Sub-Total	122,159	121,159	121,159	-	121,159
					Economic Development					
71,730	33,034	-	-	-	Personnel Services	-	-	-	-	-
41,667	51,324	-	-	-	Contractual Services	-	-	-	-	-
-	-	-	-	-	Commodities	-	-	-	-	-
113,397	84,358	-	-	-	Sub-Total	-	-	-	-	-
					Finance					
187,343	208,997	202,898	168,716	168,716	Personnel Services	171,849	171,849	171,849	-	171,849
12,288	13,124	9,704	4,170	4,170	Contractual Services	4,410	4,410	4,410	-	4,410
1,871	2,003	2,123	2,000	2,000	Commodities	2,000	2,000	2,000	-	2,000
-	-	-	1,000	1,000	Capital	500	500	500	-	500
201,502	224,124	214,726	175,886	175,886	Sub-Total	178,759	178,759	178,759	-	178,759
1,620,931	2,057,170	2,630,838	1,483,469	1,483,469	Total Expenditures- Administration	1,440,110	1,414,810	1,409,810	-	1,409,810

City of Crestwood, Missouri
Summary of Expenditures- General Fund
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget ^A	Department and Division	Department Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
					Public Works- General Services					
104,932	44,975	198,840	209,935	209,935	Personnel Services	212,430	212,430	212,430	-	212,430
197,306	182,103	203,640	189,420	210,070	Contractual Services	210,495	210,495	210,495	-	210,495
8,812	9,804	9,526	9,500	9,500	Commodities	10,500	9,500	9,500	-	9,500
311,049	236,882	412,006	408,855	429,505	Sub-Total	433,425	432,425	432,425	-	432,425
					Public Works- Administration					
218,726	305,651	177,090	226,122	222,381	Personnel Services	278,688	278,688	278,688	-	278,688
14,601	13,137	15,967	17,610	16,775	Contractual Services	17,610	16,610	16,610	-	16,610
3,886	2,879	1,852	3,000	3,000	Commodities	3,000	3,000	3,000	-	3,000
237,213	321,668	194,909	246,732	242,156	Sub-Total	299,298	298,298	298,298	-	298,298
					Public Works- Maintenance					
166,262	309,876	203,311	258,867	258,886	Personnel Services	296,202	296,202	296,202	-	296,202
38,904	39,000	32,771	39,420	39,420	Contractual Services	37,920	37,920	37,920	-	37,920
53,123	40,473	59,099	66,400	70,976	Commodities	77,400	66,400	66,400	-	66,400
258,288	389,349	295,180	364,687	369,282	Sub-Total	411,522	400,522	400,522	-	400,522
					Public Works- Mechanical					
26,927	62,314	62,029	63,045	63,026	Personnel Services	57,351	57,351	57,351	-	57,351
118	12,141	7,772	22,470	22,470	Contractual Services	22,470	22,470	22,470	-	22,470
1,859	73,401	67,560	76,050	76,050	Commodities	81,050	71,150	73,550	-	73,550
28,904	147,856	137,361	161,565	161,546	Sub-Total	160,871	150,971	153,371	-	153,371
835,454	1,095,755	1,039,457	1,181,839	1,202,489	Total Expenditures- Public Works	1,305,115	1,282,216	1,284,616	-	1,284,616
					Police Department					
2,628,714	2,479,715	2,461,816	2,583,260	2,522,660	Personnel Services	2,547,169	2,527,639	2,527,639	-	2,527,639
196,837	162,772	157,504	166,350	166,350	Contractual Services	184,598	178,098	181,698	-	181,698
91,625	65,796	84,882	81,000	81,840	Commodities	72,050	72,050	72,050	-	72,050
-	-	8,337	-	5,110	Capital Outlay	-	-	-	-	-
2,917,176	2,708,283	2,704,202	2,830,610	2,775,960	Sub-Total	2,803,817	2,777,787	2,781,387	-	2,781,387
					Fire Services Department					
2,224,098	2,180,268	2,211,930	2,288,982	2,191,682	Personnel Services	2,194,972	2,194,971	2,194,971	(70,416)	2,124,555
386,880	388,273	411,097	417,000	420,000	Contractual Services	450,722	439,336	442,536	-	442,536
33,867	24,941	53,628	41,423	51,423	Commodities	39,300	39,300	39,300	-	39,300
2,644,845	2,593,482	2,676,655	2,747,405	2,663,105	Sub-Total	2,684,994	2,673,607	2,676,807	(70,416)	2,606,391
5,562,020	5,301,764	5,380,857	5,578,015	5,439,065	Total Expenditures- Public Safety	5,488,812	5,451,394	5,458,194	(70,416)	5,387,778
					Debt Service					
-	-	-	477,952	1,342,952	Debt Service	311,306	311,306	311,306	-	311,306
-	-	-	477,952	1,342,952	Sub-Total	311,306	311,306	311,306	-	311,306
					Summary					
6,216,442	6,222,996	6,135,238	6,458,091	6,297,449	Total Personnel	6,401,282	6,377,751	6,372,751	4,584	6,377,335
1,572,427	1,972,674	2,604,133	1,468,310	1,490,125	Total Contractual	1,511,255	1,471,069	1,477,869	(75,000)	1,402,869
229,535	259,020	311,831	315,923	331,339	Total Comodities	321,000	299,100	301,500	-	301,500
-	-	-	1,000	6,110	Total Capital	500	500	500	-	500
-	-	-	477,952	1,342,952	Total Debt Service	311,306	311,306	311,306	-	311,306
8,018,405	8,454,689	9,051,202	8,721,275	9,467,975	**Total Expenditures- General Fund**	8,545,343	8,459,725	8,463,926	(70,416)	8,393,510
(205,070)	-	(155,000)	-	-	Transfer from Capital Improvements	-	-	-	-	-
					Transfer from LT Debt Fund	-	-	-	-	-
(90,132)	-	83,000	-	-	Long Term Repayment from CIF for ISF	-	-	-	-	-
(90,777)	-	-	-	-	Transfer to Park and Stormater Fund	-	-	-	-	-
(385,979)	-	(66,000)	-	-	Net Transfers	-	-	-	-	-
7,632,426	8,454,689	8,985,202	8,721,275	9,467,975	**Total Expenditures and Transfers- General Fund**	8,545,343	8,459,725	8,463,926	(70,416)	8,393,510

^A The amended budget column shows the budget on 06/30/09

City of Crestwood, Missouri
General Fund Expenditures- Mayor
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description MAYOR 10-10-010-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
8,390	8,510	8,150	8,400	8,400	505	5012	Wages, Elected Officials	8,400	8,400	8,400		8,400
27	29	23	30	30	510	5116	Workers' Compensation Ins.	30	30	30		30
512	536	505	521	521	515	5210	FICA Taxes	521	521	521		521
120	125	118	122	122	515	5211	Medicare Taxes	122	122	122		122
9,049	**9,200**	**8,797**	**9,073**	**9,073**			**Total Personnel**	**9,073**	**9,073**	**9,073**	-	**9,073**
1,197	1,636	921	2,000	2,000	605	6011	Travel & Expenses	2,000	2,000	2,000		2,000
60	300	45	300	300	605	6012	Employee Memberships	300	300	300		300
-	-	-	-	-	610	6115	Other Professional Services	-	-	-		-
-	-	-	420	420	615	6217	Mobile Phones	420	420	420		420
-	-	-	-	-	640	6610	City Memberships	-	-	-		-
-	-	-	100	100	640	6611	Periodicals & Books	100	100	100		100
1,959	1,150	3,746	4,000	4,000	645	6710	Public Relations & Promotion	4,000	4,000	4,000		4,000
-	-	-	150	150	645	6711	Printing & Binding	150	150	150		150
3,216	**3,086**	**4,711**	**6,970**	**6,970**			**Total Contractual**	**6,970**	**6,970**	**6,970**	-	**6,970**
305	28	120	200	200	710	7110	Office Supplies	200	200	200		200
-	-	-	-	-	715	7210	Household Supplies	-	-	-		-
84	-	-	100	100	740	7713	Other Supplies	100	100	100		100
390	**28**	**120**	**300**	**300**			**Total Commodities**	**300**	**300**	**300**	-	**300**
12,654	**12,314**	**13,628**	**16,343**	**16,343**			**Total Expenditures- Mayor**	**16,343**	**16,343**	**16,343**	-	**16,343**

City of Crestwood, Missouri
General Fund Expenditures- Board of Aldermen
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description BOARD OF ALDERMEN 10-10-011-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
33,561	34,040	32,250	33,600	33,600	505	5012	Wages, Elected Officials	33,600	33,600	33,600		33,600
-	-	109	11,000	11,000	505	5015	Security Wages	11,000	11,000	6,000		6,000
109	116	-	119	119	510	5116	Workers' Compensation Insurance	119	119	119		119
2,046	2,145	2,000	2,083	2,083	515	5210	FICA Taxes	2,083	2,083	2,083		2,083
479	502	468	487	487	515	5211	Medicare Taxes	487	487	487		487
36,195	**36,803**	**34,826**	**47,289**	**47,289**			**Total Personnel**	**47,289**	**47,289**	**42,289**	-	**42,289**
680	613	343	1,200	1,200	605	6011	Travel & Expenses	1,200	1,200	1,200		1,200
-	9,298		-	-	610	6115	Other Professional Services	-	-	-		-
-	-	7,915	-	-	610	6116	BOA Meeting Security	-	-	-		-
-	-		30	30	640	6611	City Memberships	30	30	30		30
650	173	203	250	250	645	6711	Printing & Binding	250	250	250		250
1,330	**10,084**	**8,461**	**1,480**	**1,480**			**Total Contractual**	**1,480**	**1,480**	**1,480**	-	**1,480**
860	377	257	300	300	710	7110	Office Supplies	300	300	300		300
860	**377**	**257**	**300**	**300**			**Total Commodities**	**300**	**300**	**300**	-	**300**
38,384	**47,264**	**43,544**	**49,069**	**49,069**			**Total Expenditures- BOA**	**49,069**	**49,069**	**44,069**	-	**44,069**

City of Crestwood, Missouri
General Fund Expenditures- City Clerk
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description CITY CLERK [B] 10-15-020-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
83,385	81,996	81,995	86,802	86,802	505	5011	Wages, Non-Exempt Employees	86,803	86,803	86,803		86,803
26,181	27,286	20,552	18,859	18,859	505	5013	Wages, Part-Time Employees	13,329	13,329	13,329		13,329
2,357	754	-	-	-	505	5015	Overtime Wages	-	-	-		-
11,651	12,842	11,826	17,322	17,322	510	5110	Health Insurance	12,786	12,786	12,786		12,786
803	819	932	829	829	510	5111	Dental Insurance	739	739	739		739
1,010	810	726	808	808	510	5112	Life/AD&D/LTD Insurance	819	819	819		819
62	62	62	63	63	510	5114	Employee Assistance Program	53	53	53		53
4,511	3,737	1,358	2,430	2,430	510	5115	Retirement Plan	3,304	3,304	3,304		3,304
365	371	334	386	386	510	5116	Workers' Compensation Insurance	340	340	340		340
6,581	6,574	6,104	6,551	6,551	515	5210	FICA Taxes	6,208	6,208	6,208		6,208
1,539	1,537	1,428	1,532	1,532	515	5211	Medicare Taxes	1,452	1,452	1,452		1,452
138,445	**136,788**	**125,318**	**135,582**	**135,582**			**Total Personnel**	**125,833**	**125,833**	**125,833**	**-**	**125,833**
415	625	456	800	800	605	6010	Training & Education	800	800	800		800
530	-	750	800	800	605	6011	Travel & Expenses	800	800	800		800
175	279	235	250	250	605	6012	Employee Memberships	300	300	300		300
-	-	420	420	420	615	6217	Mobile Phones	420	420	420		420
253	150	-	100	100	620	6313	Maint/Repair Other Equipment	100	100	100		100
456	456	-	-	-	630	6414	Equipment Leases	-	-	-		-
-	-	55	100	100	640	6611	Periodicals & Books	200	100	100		100
264	550	482	1,000	1,000	645	6711	Printing & Binding	1,000	1,000	1,000		1,000
8,605	1,610	3,596	7,500	7,500	645	6712	Advertising & Publication [A]	-	-	-		-
5,255	6,261	4,357	6,000	6,000	645	6714	Code Book Codification	6,000	6,000	6,000		6,000
9	-	-	600	600	650	6812	Other Services	-	-	-		-
11,907	4,656	9,158	8,000	8,000	650	6813	Elections - General & Special	10,000	8,000	8,000		8,000
27,867	**14,587**	**19,508**	**25,570**	**25,570**			**Total Contractual**	**19,620**	**17,520**	**17,520**	**-**	**17,520**
1,357	751	410	1,500	1,500	710	7110	Office Supplies	1,500	1,500	1,500		1,500
-	-	-	-	-	715	7210	Household Supplies	-	-	-		-
-	-	112	250	250	740	7713	Other Supplies	-	-	-		-
1,357	**751**	**522**	**1,750**	**1,750**			**Total Commodities**	**1,500**	**1,500**	**1,500**	**-**	**1,500**
167,669	**152,126**	**145,348**	**162,902**	**162,902**			**Total Expenditures- City Clerk**	**146,953**	**144,853**	**144,853**	**-**	**144,853**

[A] Advertising and publication expenditures were moved to general services.

[B] One-half of the part-time clerk's salary and benefits are budgeted in the municipal court budget; the part-time clerk performs court duties since the elimination of the municipal court clerk.

City of Crestwood, Missouri
General Fund Expenditures- Municipal Court
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description MUNICIPAL COURT 10-20-030-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
46,149	69,753	71,269	73,724	73,724	505	5011	Wages, Non-Exempt Employees	42,023	42,023	42,023		42,023
10,666	-	7,064	7,500	7,500	505	5013	Wages, Part-Time Employees	13,330	13,330	13,330		13,330
1,076	511	269	9,920	9,920	505	5015	Overtime Wages	12,920	12,920	12,920		12,920
6,289	3,973	5,994	5,034	5,034	510	5110	Health Insurance	10,067	10,067	10,067		10,067
488	561	744	564	564	510	5111	Dental Insurance	458	458	458		458
552	538	578	631	631	510	5112	Life/AD&D/LTD Insurance	483	483	483		483
41	41	41	42	42	510	5114	Employee Assistance Program	32	32	32		32
1,554	2,279	1,034	1,801	1,801	510	5115	Retirement Plan	1,827	1,827	1,827		1,827
189	237	256	297	297	510	5116	Workers' Compensation Insurance	188	188	188		188
3,482	4,339	4,738	5,036	5,036	515	5210	FICA Taxes	4,233	4,233	4,233		4,233
814	1,015	1,108	1,178	1,178	515	5211	Medicare Taxes	990	990	990		990
71,300	**83,247**	**93,094**	**105,727**	**105,727**			**Total Personnel**	**86,550**	**86,550**	**86,550**	-	**86,550**
25	647	930	1,000	1,000	605	6010	Training & Education	800	800	800		800
318	990	1,706	1,200	1,200	605	6011	Travel & Expenses	800	800	800		800
70	160	285	300	300	605	6012	Employee Memberships	300	300	300		300
6,770	27,715	41,805	38,080	38,080	610	6115	Other Professional Services	40,000	38,000	38,000		38,000
-	-	-	1,200	800	610	6120	Municipal Court Mental Health Docket	1,200	1,200	1,200		1,200
-	6,630	5,844	7,000	7,000	610	6121	Prisoner Services	9,000	7,000	7,000		7,000
340	-	-	200	200	620	6313	Maint/Repair Other Equipment	200	200	200		200
-	-	-	90	90	640	6611	Periodicals & Books	-	-	-		-
1,508	371	928	1,000	1,000	645	6711	Printing & Binding	1,000	1,000	1,000		1,000
1,096	948	2,967	200	600	650	6815	Municipal Court Bank Fees	3,000	3,000	3,000		3,000
10,127	**37,461**	**54,465**	**50,270**	**50,270**			**Total Contractual**	**56,300**	**52,300**	**52,300**	-	**52,300**
598	538	560	600	600	710	7110	Office Supplies	700	700	700		700
598	**538**	**560**	**600**	**600**			**Total Commodities**	**700**	**700**	**700**	-	**700**
82,025	**121,246**	**148,119**	**156,597**	**156,597**			**Total Expenditures- Municipal Court**	**143,550**	**139,550**	**139,550**	-	**139,550**

City of Crestwood, Missouri
General Fund Expenditures- City Administrator
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description CITY ADMINISTRATOR 10-25-040-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
106,902	97,953	73,813	93,000	93,000	505	5010	Salaries, Exempt Employees	93,000	93,000	93,000		93,000
66,866	82,587	126,655	79,626	79,626	505	5011	Wages, Non-Exempt Employees	88,141	88,141	88,141		88,141
-	249	697	18,200	17,624	505	5014	Wages, Seasonal	-	-	-		-
-	-	376	-	-	505	5015	Overtime Wages	-	-	-		-
11,722	9,978	18,515	20,118	20,118	510	5110	Health Insurance	21,627	21,627	21,627		21,627
806	945	1,170	864	864	510	5111	Dental Insurance	916	916	916		916
1,313	1,156	1,096	1,063	1,063	510	5112	Life/AD&D/LTD Insurance	1,205	1,205	1,205		1,205
62	77	83	63	64	510	5114	Employee Assistance Program	63	63	63		63
5,286	5,706	2,107	3,970	3,970	510	5115	Retirement Plan	5,978	5,978	5,978		5,978
601	2,176	2,531	697	1,273	510	5116	Workers' Compensation Insurance	616	616	616		616
-	(621)	-	-	-	510	5118	Other taxable benefits	-	-	-		-
10,072	11,291	12,127	11,831	11,831	515	5210	FICA Taxes	11,231	11,231	11,231		11,231
2,356	2,641	2,836	2,767	2,767	515	5211	Medicare Taxes	2,627	2,627	2,627		2,627
205,986	**214,138**	**242,006**	**232,200**	**232,200**			**Total Personnel**	**225,404**	**225,404**	**225,404**	-	**225,404**
144	343	1,007	2,100	2,100	605	6010	Training & Education	2,000	2,000	2,000		2,000
4,673	4,343	2,912	3,500	3,500	605	6011	Travel & Expenses	3,500	3,500	3,500		3,500
880	1,625	1,061	1,000	1,000	605	6012	Employee Memberships	1,350	1,350	1,350		1,350
-	-	214	-	-	610	6115	Other Professional Services	-	-	-		-
740	1,029	1,015	1,260	1,260	615	6217	Mobile Phones	840	840	840		840
56	255	22	-	-	620	6310	Maint/Repair Motor Vehicles	-	-	-		-
-	-	-	-	-	620	6313	Maint/Repair Other Equipment	-	-	-		-
-	-	-	-	-	640	6610	City Memberships	-	-	-		-
209	423	234	300	300	640	6611	Periodicals & Books	300	300	300		300
113	719	1,155	750	750	645	6711	Printing & Binding	750	750	750		750
6,814	**8,737**	**7,619**	**8,910**	**8,910**			**Total Contractual**	**8,740**	**8,740**	**8,740**	-	**8,740**
3,212	537	1,232	1,200	1,200	710	7110	Office Supplies	1,200	1,200	1,200		1,200
794	948	317	2,000	2,000	720	7310	Motor Vehicle Fuel	1,500	1,500	1,500		1,500
74	-	348	200	200	740	7713	Other Supplies	200	200	200		200
4,081	**1,485**	**1,897**	**3,400**	**3,400**			**Total Commodities**	**2,900**	**2,900**	**2,900**	-	**2,900**
216,881	**224,360**	**251,521**	**244,510**	**244,510**			**Total Expenditures- City Administrator**	**237,044**	**237,044**	**237,044**	-	**237,044**

City of Crestwood, Missouri
General Fund Expenditures- General Supportive Services
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description GENERAL SUPPORTIVE SERVICES 10-25-041-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
17,814	19,284	19,729	20,315	20,315	505	5013	Wages, Part-Time Employees	20,320	20,320	20,320		20,320
-	-	-	-	-	505	5015	Overtime Wages	-	-	-		-
31,209	25,881	19,116	20,135	20,135	510	5110	Health Insurance (retirees)	32,469	32,469	32,469		32,469
360	(194)	41	1,059	1,059	510	5111	Dental Insurance	-	-	-		-
-	-	-	-	21	510	5112	Life/AD&D/LTD Insurance	-	-	-		-
21	(62)	21	21	-	510	5114	Employee Assistance Program	21	21	21		21
-	65	-	-	-	510	5115	Retirement Plan	-	-	-		-
58	65	(716)	74	74	510	5116	Workers' Compensation Insurance	69	69	69		69
5,896	685	2,366	-	1,000	510	5119	Employment Security Benefit Payments	9,000	5,000	5,000		5,000
					510	5120	Deductible reimbursement[B]	-	-	-	75,000	75,000
1,095	1,205	1,223	1,260	1,260	515	5210	FICA Taxes	1,260	1,260	1,260		1,260
256	282	338	295	295	515	5211	Medicare Taxes	295	295	295		295
56,710	47,211	42,118	43,159	44,159			**Total Personnel**	63,433	59,433	59,433	75,000	134,433
238,500	109,522	91,677	120,000	120,000	610	6110	Legal Services	120,000	110,000	110,000		110,000
33,223	56,611	25,979	28,000	28,000	610	6112	Auditing Services	35,000	35,000	35,000		35,000
20,957	35,863	27,928	22,000	22,000	610	6115	Other Professional Services	18,000	18,000	18,000		18,000
-	12,750	96,677	-	-	610	6116	Litigation Settlement	-	-	-		-
-	28,355	117,104	75,000	74,000	610	6120	Health Reimbursement Account[B]	75,000	75,000	75,000	(75,000)	-
11,964	-	-		-	610	6123	State Petition Audit	-	-	-		-
-	-	37,023	35,000	35,000	610	6124	Accelerated TIF Payoff-Kohl's	-	-	-		-
25,744	27,798	32,044	27,000	27,000	615	6215	Telephone	27,000	27,000	27,000		27,000
4,435	4,969	4,789	6,000	6,000	630	6452	Other Rentals/Leases	6,000	6,000	6,000		6,000
22,009	43,747	63,567	42,000	42,000	635	6510	Property Policy	42,000	42,000	42,000		42,000
38,977	75,415	69,554	67,000	67,000	635	6511	General/Auto/Police Liability (SLAIT)	64,000	64,000	64,000		64,000
7,356	14,329	20,919	14,000	14,000	635	6512	Public Officials Liability	14,000	14,000	14,000		14,000
1,052	1,052	1,052	1,050	1,050	635	6513	City Insurance	1,200	1,200	1,200		1,200
150	-	1,040		-	635	6514	Public Official Surety Bonds	-	-	-		-
600	725	-	1,000	1,000	635	6515	Other Insurance Expense	1,500	1,500	1,500		1,500
6,540	6,563	6,438	6,600	6,600	640	6610	City Memberships	6,600	6,600	6,600		6,600
-	-	99	-	-	640	6611	Periodicals & Books	-	-	-		-
19,335	14,473	24,553	16,000	16,000	645	6710	Public Relations & Promotion	16,000	16,000	16,000		16,000
3,516	5,850	1,792	5,900	5,900	645	6711	Printing & Binding	500	1,800	1,800		1,800
-	-	-	3,000	3,000	645	6712	Advertising and Publication[A]	10,000	7,500	7,500		7,500
17,214	9,018	14,255	18,000	18,000	650	6810	Postage	18,000	15,000	15,000		15,000
3,314	203	6,282	6,000	6,000	650	6811	Interest Expense	9,000	9,000	9,000		9,000
39,350	2,500	-	-	-	650	6818	Renewal Services-LOC	-	-	-		-
107,583	118,275	122,279	-	-	650	6826	Interest Expense-Line of Credit Princ.	-	-	-		-
-	435,000	880,000	-	-	650	6827	Line of Credit Principal Payments	-	-	-		-
601,817	1,003,018	1,645,051	493,550	492,550			**Total Contractual**	463,800	449,600	449,600	(75,000)	374,600
4,171	5,762	5,924	6,000	6,000	710	7110	Office Supplies	6,000	6,000	6,000		6,000
-	9,037	-	-	-	710	7111	60th Anniversary Celebration	-	-	-		-
-	1,324	-	-	-	710	7112	City Store	-	-	-		-
1,013	793	854	1,000	1,000	715	7210	Household Supplies	1,000	1,000	1,000		1,000
232	26	250	200	200	740	7713	Other Supplies	-	-	-		-
10,529	10,500	11,400	12,000	12,000	740	7714	Senior Trash Program	12,000	12,000	12,000		12,000
15,945	27,442	18,428	19,200	19,200			**Total Commodities**	19,000	19,000	19,000	-	19,000
674,471	1,077,671	1,705,597	555,909	555,909			**Total Expenditures- General Services**	546,233	528,033	528,033	-	528,033

[A] All advertising and publication expenditures were previously recorded in the City Clerk's budget

[B] The Health Reimbursement Account name was changed to Deductible Reimbursement and moved to the personnel section

City of Crestwood, Missouri
General Fund Expenditures- Management Information Systems (MIS)
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			MANAGEMENT INFORMATION SYSTEMS Account Description 10-25-042-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
56,223	59,403	60,561	61,211	61,211	505	5010	Wages, Exempt Employees	61,211	61,211	61,211		61,211
1,729	-	-	-	-	505	5011	Wages, Non-Exempt	-	-	-		-
-	-	-	12,000	12,000	505	5014	Wages, Seasonal	10,000	10,000	10,000		10,000
357	-	-	-	-	505	5015	Overtime Wages	-	-	-		-
3,979	3,973	4,285	5,034	5,034	510	5110	Health Insurance	5,411	5,411	5,411		5,411
267	258	319	265	265	510	5111	Dental Insurance	281	281	281		281
493	363	351	369	369	510	5112	Life/AD&D/LTD Insurance	405	405	405		405
21	21	15	21	21	510	5114	Employee Assistance Program	21	21	21		21
2,328	1,970	799	1,408	1,408	510	5115	Retirement Plan	2,020	2,020	2,020		2,020
191	200	197	224	224	510	5116	Workers' Compensation Ins.	242	242	242		242
3,598	3,721	3,761	4,539	4,539	515	5210	FICA Taxes	4,415	4,415	4,415		4,415
842	870	880	1,062	1,062	515	5211	Medicare Taxes	1,033	1,033	1,033		1,033
70,027	**70,779**	**71,167**	**86,133**	**86,133**			**Total Personnel**	**85,039**	**85,039**	**85,039**	-	**85,039**
-	-	299	1,200	1,200	605	6010	Training & Education	1,200	1,200	1,200		1,200
743	-	-	500	500	610	6115	Other Professional Services	500	500	500		500
12,795	14,610	7,420	8,000	8,000	615	6216	Telecommunications	9,000	8,000	8,000		8,000
673	420	420	420	420	615	6217	Mobile Phones	420	420	420		420
18,447	18,796	17,721	15,000	15,000	625	6410	REJIS Services	15,000	15,000	15,000		15,000
32,658	**33,826**	**25,860**	**25,120**	**25,120**			**Total Contractual**	**26,120**	**25,120**	**25,120**	-	**25,120**
11,263	9,102	11,378	11,000	11,000	710	7110	Office Supplies	11,000	11,000	11,000		11,000
11,263	**9,102**	**11,378**	**11,000**	**11,000**			**Total Commodities**	**11,000**	**11,000**	**11,000**	-	**11,000**
113,948	**113,707**	**108,405**	**122,253**	**122,253**			**Total Expenditures- MIS**	**122,159**	**121,159**	**121,159**	-	**121,159**

City of Crestwood, Missouri
General Fund Expenditures- Finance
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description FINANCE 10-30-050-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
49,447	59,978	51,780	63,220	63,220	505	5010	Salaries, Exempt Employees	62,200	62,200	62,200		62,200
89,545	81,758	86,533	40,146	40,146	505	5011	Wages, Non-Exempt Employees	36,000	36,000	36,000		36,000
17,188	30,850	33,103	34,233	34,233	505	5013	Wages, Part-time Employees	35,033	35,033	35,033		35,033
295	111	-	-	-	505	5015	Overtime Wages	-	-	-		-
12,681	15,808	13,984	15,101	15,101	510	5110	Health Insurance	21,627	21,627	21,627		21,627
737	1,009	1,073	829	829	510	5111	Dental Insurance	879	879	879		879
1,099	1,201	1,123	930	930	510	5112	Life/AD&D/LTD Insurance	1,004	1,004	1,004		1,004
72	77	83	63	63	510	5114	Employee Assistance Program	63	63	63		63
4,052	4,560	1,766	3,165	3,165	510	5115	Retirement Plan	4,397	4,397	4,397		4,397
512	582	559	503	503	510	5116	Workers' Compensation Insurance	453	453	453		453
9,493	10,587	10,451	8,531	8,531	515	5210	FICA Taxes	8,260	8,260	8,260		8,260
2,220	2,476	2,444	1,995	1,995	515	5211	Medicare Taxes	1,932	1,932	1,932		1,932
187,343	**208,997**	**202,898**	**168,716**	**168,716**			**Total Personnel**	**171,849**	**171,849**	**171,849**	-	**171,849**
599	489	1,003	1,650	1,650	605	6010	Training & Education	2,000	2,000	2,000		2,000
917	1,973	1,687	500	500	605	6011	Travel & Expenses	800	800	800		800
449	838	420	200	200	605	6012	Employee Memberships	500	500	500		500
10,080	3,276	1,539	500	500	610	6115	Other Professional Services	490	490	490		490
46	140	350	420	420	615	6217	Mobile Phones	420	420	420		420
-	222	-	200	200	620	6313	Maint/Repair Other Equipment	-	-	-		-
-	-	-	100	100	640	6611	Periodicals & Books	-	-	-		-
196	494	-	600	-	640	6711	Printing & Binding	-	-	-		-
-	273	829	-	600	645	6711	Printing & Binding	200	200	200		200
-	5,419	3,878	-	-	645	6712	Advertising & Publication	-	-	-		-
12,288	**13,124**	**9,704**	**4,170**	**4,170**			**Total Contractual**	**4,410**	**4,410**	**4,410**	-	**4,410**
1,871	2,003	2,123	2,000	2,000	710	7110	Office Supplies	2,000	2,000	2,000		2,000
1,871	**2,003**	**2,123**	**2,000**	**2,000**			**Total Commodities**	**2,000**	**2,000**	**2,000**	-	**2,000**
-	-	-	1,000	1,000	825	8466	Furniture, Fixtures & Equipment	500	500	500		500
-	-	-	**1,000**	**1,000**			**Total Capital**	**500**	**500**	**500**	-	**500**
201,502	224,124	214,726	175,886	175,886			**Total Expenditures- Finance**	178,759	178,759	178,759	-	178,759

City of Crestwood, Missouri
General Fund Expenditures- Public Works General Services
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PUBLIC WORKS GENERAL SERVICES 10-35-060-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
76,499	41,178	151,992	156,090	156,090	505	5011	Wages, Non-Exempt Employees [A]	154,083	154,083	154,083		154,083
-	-	-	-	-	505	5013	Wages, Part-Time Employees	-	-	-		-
-	763	-	-	-	505	5014	Wages, Seasonal	-	-	-		-
3,516	5,227	7,902	10,000	10,000	505	5015	Overtime Wages	10,000	10,000	10,000		10,000
11,892	4,291	17,124	20,118	20,118	510	5110	Health Insurance	21,627	21,627	21,627		21,627
575	225	997	829	829	510	5111	Dental Insurance	879	879	879		879
718	(7,990)	1,074	1,135	1,135	510	5112	Life/AD&D/LTD Insurance	1,240	1,240	1,240		1,240
46	83	83	84	84	510	5114	Employee Assistance Program	84	84	84		84
3,158	750	2,109	3,590	3,590	510	5115	Retirement Plan	5,415	5,415	5,415		5,415
2,922	(1,986)	5,763	6,003	6,003	510	5116	Workers' Compensation Insurance	6,549	6,549	6,549		6,549
4,543	1,974	9,562	9,678	9,678	515	5210	FICA Taxes	10,173	10,173	10,173		10,173
1,063	461	2,236	2,408	2,408	515	5211	Medicare Taxes	2,379	2,379	2,379		2,379
104,932	**44,975**	**198,840**	**209,935**	**209,935**			**Total Personnel**	**212,430**	**212,430**	**212,430**	**-**	**212,430**
193	340	70	800	800	605	6010	Training and Education	800	800	800		800
2,237	3,331	2,807	3,000	3,000	610	6115	Other Professional Services	3,000	3,000	3,000		3,000
		19,290	-	20,650	610	6117	Rental Inspections	20,650	20,650	20,650		20,650
32,299	32,335	30,997	33,000	33,000	615	6210	Electric	33,000	33,000	33,000		33,000
9,414	12,106	12,740	12,000	12,000	615	6211	Natural Gas	12,000	12,000	12,000		12,000
1,271	1,424	2,092	3,200	3,200	615	6212	Sewer	3,200	3,200	3,200		3,200
927	1,005	997	1,100	1,100	615	6213	Water	1,100	1,100	1,100		1,100
100,210	101,424	102,362	102,400	102,400	615	6214	Street Lighting	102,400	102,400	102,400		102,400
640	840	840	840	840	615	6217	Mobile Phones	1,260	1,260	1,260		1,260
-	38	75	80	80	615	6218	Pagers	85	85	85		85
-	216	1,819	500	500	620	6311	Maint/Repair Communication Equipment	500	500	500		500
40,064	25,353	25,219	25,000	25,000	620	6312	Maint/Repair Buildings / Facilities	25,000	25,000	25,000		25,000
4,403	453	1,267	3,000	3,000	620	6313	Maint/Repair Other Equipment	3,000	3,000	3,000		3,000
5,647	3,240	3,066	4,500	4,500	630	6452	Other Rentals/Leases	4,500	4,500	4,500		4,500
197,306	**182,103**	**203,640**	**189,420**	**210,070**			**Total Contractual**	**210,495**	**210,495**	**210,495**	**-**	**210,495**
3,887	4,964	4,795	4,600	4,600	715	7211	Janitorial Supplies	4,600	4,600	4,600		4,600
4,057	3,854	3,896	4,000	4,000	715	7212	Building Maint. Supplies	5,000	4,000	4,000		4,000
417	502	408	500	500	725	7411	Small Tools & Equipment	500	500	500		500
21	-	-	-	-	725	7412	Equipment Parts	-	-	-		-
430	484	426	400	400	740	7713	Other Supplies	400	400	400		400
8,812	**9,804**	**9,526**	**9,500**	**9,500**			**Total Commodities**	**10,500**	**9,500**	**9,500**	**-**	**9,500**
311,049	**236,882**	**412,006**	**408,855**	**429,505**			**Total Expenditures- PW General Services**	**433,425**	**432,425**	**432,425**	**-**	**432,425**

[A] Salary and benefit costs for the Animal Control Officer are approximately $51,400 annually.

City of Crestwood, Missouri
General Fund Expenditures- Public Works Administration
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PUBLIC WORKS ADMINISTRATION 10-35-061-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
83,217	85,068	66,062	68,500	68,500	505	5010	Salaries, Exempt Employees	72,300	72,300	72,300		72,300
92,391	150,493	80,242	103,165	98,589	505	5011	Wages, Non-Exempt Employees	138,093	138,093	138,093		138,093
-	4,438	-	4,500	4,500	505	5014	Wages, Seasonal	-	-	-		-
1,312	5,227	126	4,000	4,835	505	5015	Overtime Wages	4,000	4,000	4,000		4,000
17,449	25,559	13,585	19,877	19,877	510	5110	Health Insurance	24,365	24,365	24,365		24,365
809	1,083	920	874	874	510	5111	Dental Insurance	1,123	1,123	1,123		1,123
1,492	1,464	756	1,135	1,135	510	5112	Life/AD&D/LTD Insurance	1,477	1,477	1,477		1,477
83	88	83	69	70	510	5114	Employee Assistance Program	84	84	84		84
7,115	7,007	1,710	4,155	4,155	510	5115	Retirement Plan	7,075	7,075	7,075		7,075
3,877	7,118	2,824	6,064	6,064	510	5116	Workers' Compensation Insurance	13,770	13,770	13,770		13,770
8,901	14,674	8,738	11,170	11,170	515	5210	FICA Taxes	13,292	13,292	13,292		13,292
2,082	3,432	2043.59	2,612	2,612	515	5211	Medicare Taxes	3,109	3,109	3,109		3,109
218,726	**305,651**	**177,090**	**226,122**	**222,381**			**Total Personnel [A]**	**278,688**	**278,688**	**278,688**	**-**	**278,688**
1,134	1,294	1,598	1,800	1,800	605	6010	Training & Education	1,800	1,800	1,800		1,800
1,341	2,026	1,307	1,500	1,500	605	6011	Travel & Expenses	1,500	1,500	1,500		1,500
947	710	790	950	950	605	6012	Employee Memberships	950	950	950		950
5,807	6,489	8,722	9,000	8,165	610	6115	Other Professional Services	9,000	8,000	8,000		8,000
952	1,155	1,260	1,260	1,260	615	6217	Mobile Phones	1,260	1,260	1,260		1,260
377	-	-	200	200	620	6313	Maint/Repair Other Equipment	200	200	200		200
601	308	223	500	500	640	6611	Periodicals & Books	500	500	500		500
581	-	-	400	400	640	6711	Advertising and Publications	400	400	400		400
1,955	1,155	2,068	1,800	1,800	645	6711	Printing & Binding	1,800	1,800	1,800		1,800
900	-	-	200	200	650	6810	Postage	200	200	200		200
5	-	-	-		650	6811	Interest Expense/Penalty/Fees	-	-	-		-
14,601	**13,137**	**15,967**	**17,610**	**16,775**			**Total Contractual**	**17,610**	**16,610**	**16,610**	**-**	**16,610**
2,848	2,255	1,227	2,100	2,100	710	7110	Office Supplies	2,100	2,100	2,100		2,100
-	-	-	-	-	710	7111	Duplicating Supplies	-	-	-		-
-	-	-	-	-	710	7113	Drafting Supplies	-	-	-		-
728	542	473	600	600	715	7210	Household Supplies	600	600	600		600
16	82	153	200	200	725	7411	Small Tools & Equipment	200	200	200		200
293	-	-	100	100	740	7713	Other Supplies	100	100	100		100
3,886	**2,879**	**1,852**	**3,000**	**3,000**			**Total Commodities**	**3,000**	**3,000**	**3,000**	**-**	**3,000**
237,213	**321,668**	**194,909**	**246,732**	**242,156**			**Total Expenditures- PW Administration**	**299,298**	**298,298**	**298,298**	**-**	**298,298**

[A] Budgeted salaries appear higher in 2010 because a portion of the salaries and benefits were budgeted in the Capital Improvement Fund in 2009. No salary or benefit costs are allocated to the Capital Improvement Fund in the 2010 budget.

City of Crestwood, Missouri
General Fund Expenditures- Public Works Maintenance
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PUBLIC WORKS MAINTENANCE 10-35-062-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
121,529	214,795	148,502	177,020	177,020	505	5011	Wages, Non-Exempt Employees	196,183	196,183	196,183		196,183
-	-	-	-	-	505	5013	Wages, Part-Time Employees	-	-	-		-
-	-	-	-	-	505	5014	Wages, Seasonal	-	-	-		-
8,211	22,965	13,258	20,000	20,000	505	5015	Overtime Wages	20,000	20,000	20,000		20,000
16,919	23,309	18,198	24,313	24,313	510	5110	Health Insurance	35,169	35,169	35,169		35,169
(2,516)	1,381	1,057	1,025	1,025	510	5111	Dental Insurance	1,514	1,514	1,514		1,514
1,363	1,604	1,036	1,269	1,269	510	5112	Life/AD&D/LTD Insurance	1,565	1,565	1,565		1,565
103	103	103	92	111	510	5114	Employee Assistance Program	105	105	105		105
4,391	7,879	2,123	4,531	4,531	510	5115	Retirement Plan	7,134	7,134	7,134		7,134
11,601	19,869	7,014	15,545	15,545	510	5116	Workers' Compensation Insurance	17,994	17,994	17,994		17,994
3,777	14,566	9,741	12,215	12,215	515	5210	FICA Taxes	13,403	13,403	13,403		13,403
883	3,406	2,278	2,857	2,857	515	5211	Medicare Taxes	3,135	3,135	3,135		3,135
166,262	**309,876**	**203,311**	**258,867**	**258,886**			**Total Personnel [A]**	**296,202**	**296,202**	**296,202**	-	**296,202**
170	225	150	600	600	605	6010	Training & Education	600	600	600		600
276	172	620	700	700	605	6011	Travel & Expenses	700	700	700		700
139	168	155	200	200	605	6012	Employee Memberships	200	200	200		200
577	329	573	1,200	1,200	610	6111	Medical Services	1,200	1,200	1,200		1,200
3,112	2,245	4,600	4,500	4,500	610	6115	Other Professional Services	4,500	4,500	4,500		4,500
3,365	4,008	4,018	4,200	4,200	615	6210	Electric	4,200	4,200	4,200		4,200
5,602	4,692	5,289	5,600	5,600	615	6211	Natural Gas	5,600	5,600	5,600		5,600
1,115	750	2,530	2,400	2,400	615	6212	Sewer	2,400	2,400	2,400		2,400
(667)	668	894	1,100	1,100	615	6213	Water	1,100	1,100	1,100		1,100
966	420	420	420	420	615	6217	Mobile Phones	420	420	420		420
562	559	534	600	600	615	6218	Pagers	600	600	600		600
2,678	-	-	-	-	620	6310	Maint/Repair Motor Vehicles	-	-	-		-
436	-	-	-	-	620	6311	Maint/Repair Communications Equip.	-	-	-		-
1,255	6,366	2,049	3,200	3,200	620	6312	Maint/Repair Building/Facilities	3,200	3,200	3,200		3,200
2,809	-	-	-	-	620	6313	Maint/Repair Other Equipment	-	-	-		-
7,131	9,448	2,334	4,000	4,000	620	6315	Solid Waste Disposal	2,000	2,000	2,000		2,000
2,366	1,134	1,025	2,500	2,500	630	6450	Equipment Rental	3,000	3,000	3,000		3,000
6,840	7,736	7,500	8,000	8,000	630	6452	Other Rentals/Leases	8,000	8,000	8,000		8,000
172	80	80	200	200	640	6611	Periodicals & Books	200	200	200		200
38,904	**39,000**	**32,771**	**39,420**	**39,420**			**Total Contractual**	**37,920**	**37,920**	**37,920**	-	**37,920**
978	1,070	995	1,000	1,000	705	7010	Uniform/Clothing	1,000	1,000	1,000		1,000
278	607	597	700	700	715	7210	Household Supplies	700	700	700		700
412	322	474	500	500	715	7211	Janitorial Supplies	500	500	500		500
113	185	199	500	500	715	7212	Building Maint. Supplies	500	500	500		500
1,831	1,457	2,904	1,800	1,800	715	7213	General Maint. Supplies	1,800	1,800	1,800		1,800
18,715	-	-	-	-	720	7310	Motor Vehicle Fuel	-	-	-		-
2,529	-	-	-	-	720	7311	Motor Vehicle Fluids	-	-	-		-
10,887	-	-	-	-	720	7312	Motor Vehicle Parts	-	-	-		-
2,266	-	-	-	-	720	7314	Motor Vehicle Tires	-	-	-		-
54	-	-	-	-	725	7410	Welding Supplies	-	-	-		-

City of Crestwood, Missouri
General Fund Expenditures- Public Works Maintenance
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PUBLIC WORKS MAINTENANCE 10-35-062-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
607	318	455	500	500	725	7411	Small Tools & Equipment	500	500	500		500
4,086	-	-	-	-	725	7412	Equipment Parts	-	-	-		-
433	-	-	-	-	730	7510	Concrete	-	-	-		-
-	5,190	18,933	15,000	15,000	730	7511	Asphalt	15,000	15,000	15,000		15,000
2,210	15,136	24,986	30,000	34,576	730	7513	Salt	40,000	30,000	30,000		30,000
4,996	4,049	3,661	9,000	9,000	730	7514	Crack Sealant	10,000	9,000	9,000		9,000
24	-	-	-	-	730	7515	Sidewalk Maint. Supplies	-	-	-		-
-	3,722	4,315	5,000	5,000	730	7516	Signs	5,000	5,000	5,000		5,000
270	539	417	400	400	735	7611	Medical Supplies	400	400	400		400
1,457	1,218	708	1,500	1,500	735	7612	Safety Equipment & Supplies	1,500	1,500	1,500		1,500
980	6,659	456	500	500	740	7713	Other Supplies	500	500	500		500
53,123	40,473	59,099	66,400	70,976			**Total Commodities**	77,400	66,400	66,400	-	66,400
258,288	389,349	295,180	364,687	369,282			**Total Expenditures- PW Maintenance**	411,522	400,522	400,522	-	400,522

[A] Budgeted salaries appear higher in 2010 because a portion of the salaries and benefits were budgeted in the Capital Improvement Fund in 2009. No salary or benefit costs are allocated to the Capital Improvement Fund in the 2010 budget.

City of Crestwood, Missouri
General Fund Expenditures- Public Works Mechanical
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PUBLIC WORKS MECHANICAL 10-35-063-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
21,461	46,070	45,806	44,828	44,828	505	5011	Wages, Non-Exempt Employees	41,588	41,588	41,588		41,588
747	1,981	2,781	3,500	3,500	505	5015	Overtime Wages	3,500	3,500	3,500		3,500
2,556	6,825	7,363	7,775	7,775	510	5110	Health Insurance	5,411	5,411	5,411		5,411
194	304	421	270	270	510	5111	Dental Insurance	281	281	281		281
207	311	299	293	293	510	5112	Life/AD&D/LTD Insurance	323	323	323		323
26	15	21	19	-	510	5114	Employee Assistance Program	21	21	21		21
465	1,570	588	1,112	1,112	510	5115	Retirement Plan	1,373	1,373	1,373		1,373
618	1,531	1,144	1,551	1,551	510	5116	Workers' Compensation Insurance	1,405	1,405	1,405		1,405
529	3,004	2,924	2,996	2,996	515	5210	FICA Taxes	2,795	2,795	2,795		2,795
124	703	684	701	701	515	5211	Medicare Taxes	654	654	654		654
26,927	**62,314**	**62,029**	**63,045**	**63,026**			**Total Personnel**	**57,351**	**57,351**	**57,351**	**-**	**57,351**
-	-	-	250	250	605	6010	Training & Education	250	250	250		250
118	118	118	120	120	615	6218	Pagers	120	120	120		120
-	11,271	5,636	17,000	17,000	620	6310	Maintenance/Repair Motor Vehicles	17,000	17,000	17,000		17,000
-	647	2,018	5,000	5,000	620	6313	Maintenance/Repair Other Equipment	5,000	5,000	5,000		5,000
-	105	-	100	100	640	6611	Periodicals & Books	100	100	100		100
118	**12,141**	**7,772**	**22,470**	**22,470**			**Total Contractual**	**22,470**	**22,470**	**22,470**	**-**	**22,470**
-	28,799	35,152	40,000	40,000	720	7310	Motor Vehicle Fuel	40,000	35,000	35,000		35,000
-	4,822	3,107	3,500	3,500	720	7311	Motor Vehicle Fluids	3,500	3,500	3,500		3,500
48	21,088	17,434	18,000	18,000	720	7312	Motor Vehicle Parts	18,000	18,000	18,000		18,000
1,193	2,519	413	2,600	2,600	720	7313	Motor Vehicle Tools	5,000	2,600	5,000		5,000
-	5,904	6,289	6,000	6,000	720	7314	Motor Vehicle Tires	7,500	6,000	6,000		6,000
347	813	434	700	700	725	7410	Welding Supplies	500	500	500		500
145	239	-	200	200	725	7411	Small Tools & Equipment	500	500	500		500
-	8,625	4,031	4,500	4,500	725	7412	Equipment Parts	5,500	4,500	4,500		4,500
-	245	237	200	200	735	7612	Safety Equipment & Supplies	200	200	200		200
126	346	463	350	350	740	7713	Other Supplies	350	350	350		350
1,859	**73,401**	**67,560**	**76,050**	**76,050**			**Total Commodities**	**81,050**	**71,150**	**73,550**	**-**	**73,550**
28,904	**147,856**	**137,361**	**161,565**	**161,546**			**Total Expenditures- PW Mechanical**	**160,871**	**150,971**	**153,371**	**-**	**153,371**

City of Crestwood, Missouri
General Fund Expenditures- Police
Budget for the Calendar Year Ending December 31, 2010

FY 2006 Actual	FY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description POLICE 10-40-070-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
104,610	78,962	80,767	81,300	81,300	505	5010	Salaries, Exempt Employees	81,300	81,300	81,300		81,300
1,830,497	1,832,836	1,726,597	1,806,585	1,745,985	505	5011	Wages, Non-Exempt Employees	1,749,530	1,749,530	1,749,530		1,749,530
32,253	3,111	-	-	-	505	5013	Wages, Part-Time Employees	16,281	-	-		-
9,635	9,098	4,284	4,000	4,000	505	5014	Wages, Seasonal	-	-	-		-
42,549	56,352	56,427	47,000	47,000	505	5015	Overtime Wages	58,250	55,000	55,000		55,000
176,493	155,204	204,812	227,439	227,439	510	5110	Health Insurance	247,048	247,048	247,048		247,048
9,740	9,328	11,245	9,768	9,768	510	5111	Dental Insurance	10,299	10,299	10,299		10,299
15,814	11,960	11,014	12,060	12,060	510	5112	Life/AD&D/LTD Insurance	12,878	12,878	12,878		12,878
800	764	769	756	755	510	5114	Employee Assistance Program	735	735	735		735
195,769	151,177	127,534	147,051	147,051	510	5115	Retirement Plan	147,781	147,781	147,781		147,781
66,627	27,987	94,813	79,107	79,107	510	5116	Workers' Compensation Ins.	59,721	59,721	59,721		59,721
-	-	-	19,870	19,870	510	5117	Uniform/Clothing Allowance	19,080	19,080	19,080		19,080
116,647	115,844	116,343	120,211	120,211	515	5210	FICA Taxes	116,921	116,921	116,921		116,921
27,280	27,092	27,210	28,114	28,114	515	5211	Medicare Taxes	27,345	27,345	27,345		27,345
2,628,714	**2,479,715**	**2,461,816**	**2,583,260**	**2,522,660**			**Total Personnel [A]**	**2,547,169**	**2,527,639**	**2,527,639**	-	**2,527,639**
8,743	5,075	5,443	9,000	9,000	605	6010	Training & Education	9,000	9,000	9,000		9,000
948	1,076	1,405	2,500	2,500	605	6011	Travel & Expenses	2,500	2,500	2,500		2,500
1,450	1,600	1,685	1,450	1,450	605	6012	Employee Memberships	1,450	1,450	1,450		1,450
4,980	28	-	-	-	605	6013	Auto Allowance	-	-	-		-
210	372	687	1,000	1,000	610	6111	Medical Services	500	500	500		500
1,369	1,000	4,104	2,500	2,500	610	6115	Other Professional Services	3,000	3,000	6,600		6,600
3,111	-	-	1,200	1,200	610	6121	Prisoner Services	800	800	800		800
4,299	2,945	2,832	3,500	3,500	615	6217	Mobile Phones	3,500	3,500	3,500		3,500
38	-	-	-	-	615	6218	Pagers	-	-	-		-
12,785	2,640	2,363	-	-	620	6310	Maint/Repair Motor Vehicles	-	-	-		-
8,482	7,139	4,750	1,500	1,500	620	6311	Maint/Repair Communications Eq.	10,607	10,107	10,107		10,107
335	(41)	180	1,000	1,000	620	6312	Maint/Repair Buildings / Facilities	1,000	1,000	1,000		1,000
1,170	99	738	500	500	620	6313	Maint/Repair Other Equipment	500	500	500		500
11,883	18,230	17,039	24,300	24,300	620	6316	Maintenance Agreements	25,882	25,882	25,882		25,882
			2,000	2,000	620	6318	Maint/Repair Emerg. Equipment	8,500	2,500	2,500		2,500
47,694	52,352	49,991	58,000	58,000	625	6410	Rejis Services	59,056	59,056	59,056		59,056
58,028	51,628	50,838	46,000	46,000	625	6411	Rejis Global Software Lease	42,903	42,903	42,903		42,903
7,267	9,101	10,044	2,500	2,500	630	6414	Equipment Leases	4,100	4,100	4,100		4,100
18,773	1,854	230	-	-	630	6452	Other Rentals/Leases	1,950	1,950	1,950		1,950
523	100	630	1,250	1,250	640	6611	Periodicals & Books	1,250	1,250	1,250		1,250
658	1,366	1,371	2,550	2,550	645	6710	Public Relations & Promotion	2,500	2,500	2,500		2,500
3,996	6,208	3,064	5,600	5,600	645	6711	Printing & Binding	5,600	5,600	5,600		5,600
96	-	111	-	-	650	6811	Interest Expense/Penalty/Fees	-	-	-		-
196,837	**162,772**	**157,504**	**166,350**	**166,350**			**Total Contractual**	**184,598**	**178,098**	**181,698**	-	**181,698**

City of Crestwood, Missouri
General Fund Expenditures- Police
Budget for the Calendar Year Ending December 31, 2010

FY 2006 Actual	FY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description POLICE 10-40-070-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
27,999	5,479	17,532	-	-	705	7010	Uniform/Clothing	2,500	2,500	2,500		2,500
2,613	2,098	2,059	3,200	3,200	710	7110	Office Supplies	3,200	3,200	3,200		3,200
410	870	238	800	800	710	7112	Photographic Supplies	800	800	800		800
-	-	-	400	400	710	7114	Data Processing Supplies	400	400	400		400
1,246	1,053	1,280	1,500	1,500	715	7210	Household Supplies	1,500	1,500	1,500		1,500
40,156	42,601	50,187	55,000	55,000	720	7310	Motor Vehicle Fuel	41,250	41,250	41,250		41,250
2,032	-	-	-	-	720	7314	Motor Vehicle Tires	-	-	-		-
7,866	3,807	5,069	5,500	5,500	735	7610	Ammunition	7,000	7,000	7,000		7,000
	-	-	2,100	2,100	735	7613	Bullet Proof Vest Program	2,100	2,100	2,100		2,100
5,949	7,654	5,051	9,000	9,840	740	7713	Other Supplies	9,800	9,800	9,800		9,800
3,354	2,234	3,466	3,500	3,500	740	7714	Prisoner Supplies	3,500	3,500	3,500		3,500
91,625	**65,796**	**84,882**	**81,000**	**81,840**			**Total Commodities**	**72,050**	**72,050**	**72,050**	**-**	**72,050**
-	-	-	-	5,110	825	8466	Furniture, Fixtures & Equipment	-	-	-		
-	-	8,337	-	-	899	8211	Grant Equipment & Machinery	-	-	-		-
-	-	8,337	-	5,110			**Total Capital**	-	-	-	-	-
2,917,176	**2,708,283**	**2,712,539**	**2,830,610**	**2,775,960**			**Total Expenditures- Police**	**2,803,817**	**2,777,787**	**2,781,387**	**-**	**2,781,387**

[A] Salary and benefit costs for two full-time police officers are approximately $138,500 annually.

City of Crestwood, Missouri
General Fund Expenditures- Fire
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description FIRE 10-45-080-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
79,218	80,472	82,324	82,831	82,831	505	5010	Salaries, Exempt Employees	82,831	82,831	82,831		82,831
1,438,128	1,407,464	1,469,469	1,513,715	1,416,415	505	5011	Wages, Non-Exempt Employees	1,394,309	1,394,309	1,394,309	(54,761)	1,339,548
73,645	38,953	80,095	61,200	61,200	505	5014	Wages, Holiday pay	61,200	61,200	61,200	(2,422)	58,778
40,519	94,485	53,365	35,000	35,000	505	5015	Overtime Wages	70,000	70,000	70,000		70,000
16,356	12,693	8,513	18,000	18,000	505	5017	FLSA Overtime Wages	18,000	18,000	18,000		18,000
160,949	162,271	168,471	207,287	207,287	510	5110	Health Insurance	192,272	192,272	192,272		192,272
7,166	6,908	8,559	7,176	7,176	510	5111	Dental Insurance	7,045	7,045	7,045	(318)	6,727
12,367	9,484	9,246	9,734	9,734	510	5112	Life/AD&D/LTD Insurance	9,910	9,910	9,910	(378)	9,532
557	578	578	567	567	510	5114	Employee Assistance Program	525	525	525	(21)	504
174,646	143,375	129,192	107,777	107,777	510	5115	Retirement Plan	117,182	117,182	117,182	(3,998)	113,184
101,729	101,263	77,486	99,223	99,223	510	5116	Workers' Compensation Insurance	102,883	102,883	102,883	(3,544)	99,339
-	-	-	15,600	15,600	510	5117	Uniform/Clothing Allowance	14,400	14,400	14,400	(600)	13,800
96,298	99,137	101,008	106,066	106,066	515	5210	FICA Taxes	100,833	100,833	100,833	(3,545)	97,288
22,521	23,185	23,623	24,806	24,806	515	5211	Medicare Taxes	23,582	23,582	23,582	(829)	22,753
2,224,098	**2,180,268**	**2,211,930**	**2,288,982**	**2,191,682**			**Total Personnel [A]**	**2,194,972**	**2,194,971**	**2,194,971**	**(70,416)**	**2,124,555**
2,442	3,645	6,430	7,000	7,000	605	6010	Training & Education	7,000	7,000	7,000		7,000
15	415	653	1,500	1,500	605	6011	Travel & Expenses	1,500	1,500	1,500		1,500
1,150	1,115	1,330	1,500	1,500	605	6012	Employee Memberships	1,500	1,500	1,500		1,500
2,324	1,312	99	3,500	3,500	610	6111	Medical Services	3,500	3,500	3,500		3,500
631	1,069	1,943	1,300	1,300	610	6115	Other Professional Services	1,300	1,300	4,500		4,500
297,074	309,856	314,672	321,000	321,000	610	6116	Contracted Fire Protection	345,886	335,000	335,000		335,000
1,474	1,371	1,290	1,500	1,500	615	6217	Mobile Phones	1,500	1,500	1,500		1,500
14,349	2,479	11,057	6,000	9,000	620	6310	Maint/Repair Motor Vehicles	11,000	11,000	11,000		11,000
902	-	1,508	800	800	620	6311	Maint/Repair Communications Equip.	1,000	1,000	1,000		1,000
1,291	2,074	1,956	2,150	2,150	620	6313	Maint/Repair Other Equipment	2,150	2,150	2,150		2,150
653	1,152	1,665	1,200	1,200	620	6314	Software Maintenance	1,200	1,200	1,200		1,200
-	-	2,700	3,000	3,000	620	6316	Maintenance Agreement	5,636	5,636	5,636		5,636
62,935	61,772	63,988	64,000	64,000	625	6413	South County Dispatch	64,000	64,000	64,000		64,000
250	250	285	300	300	640	6610	City Memberships	300	300	300		300
109	148	139	150	150	640	6611	Periodicals & Books	150	150	150		150
1,095	1,084	917	1,500	1,500	645	6710	Public Relations & Promotion	2,500	2,000	2,000		2,000
186	530	467	600	600	645	6711	Printing & Binding	600	600	600		600
386,880	**388,273**	**411,097**	**417,000**	**420,000**			**Total Contractual**	**450,722**	**439,336**	**442,536**	**-**	**442,536**
(2,319)	(418)	11,546	-	-	705	7010	Uniform/Clothing	-	-			
133	318	172	500	500	710	7110	Office Supplies	500	500	500		500
-	-	-	100	100	710	7112	Photographic Supplies	100	100	100		100
1,279	1,440	1,302	1,400	1,400	715	7210	Household Supplies	1,400	1,400	1,400		1,400
203	227	220	400	400	715	7211	Janitorial Supplies	300	300	300		300
11,450	12,854	15,739	17,000	17,000	720	7310	Motor Vehicle Fuel	15,000	15,000	15,000		15,000
12,905	3,133	7,803	3,500	13,500	720	7312	Motor Vehicle Parts	7,000	7,000	7,000		7,000
2,097	1,242	3,178	3,000	3,000	720	7314	Motor Vehicle Tires	3,000	3,000	3,000		3,000
588	442	583	1,000	1,000	725	7411	Small Tools & Equipment	1,000	1,000	1,000		1,000
2,948	3,725	3,768	4,000	4,000	735	7611	Medical Supplies	4,000	4,000	4,000		4,000
776	323	351	2,500	2,500	740	7712	Chemical Supplies	1,500	1,500	1,500		1,500
1,133	1,655	2,415	2,000	2,000	740	7713	Other Supplies	2,000	2,000	2,000		2,000
-	-	2,000	2,500	2,500	740	7715	Appliances	3,500	3,500	3,500		3,500
		25			750	7500	Donation Exp					-
2,675	-	4,525	3,523	3,523	799	7713	Other Supplies-Grant	-	-	-		-
33,867	**24,941**	**53,628**	**41,423**	**51,423**			**Total Commodities**	**39,300**	**39,300**	**39,300**	**-**	**39,300**
2,644,845	**2,593,482**	**2,676,655**	**2,747,405**	**2,663,105**			**Total Expenditures- Fire**	**2,684,994**	**2,673,607**	**2,676,807**	**(70,416)**	**2,606,391**

[A] Salary and benefit costs of one full-time firefighter are approximately $71,350 annually

City of Crestwood, Missouri
General Fund Expenditures- Debt Service
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description DEBT SERVICE 10-99-999-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
-	-	-	375,000	1,240,000	999	9000	Principal	303,018	303,018	303,018	-	303,018
-	-	-	102,952	102,952	999	9001	Interest	8,288	8,288	8,288	-	8,288
-	-	-	**477,952**	**1,342,952**			**Total Debt Service**	**311,306**	**311,306**	**311,306**	-	**311,306**
-	-	-	**477,952**	**1,342,952**			**Total Expenditures- Debt Service**	**311,306**	**311,306**	**311,306**	-	**311,306**

Overview

The activities related to the City's parks and recreation programs are recorded in the Park & Stormwater Fund. Park & Stormwater Fund revenues are largely generated by sales tax and charges for services and will be used to fund expenditures incurred by the following departments and divisions in 2010:

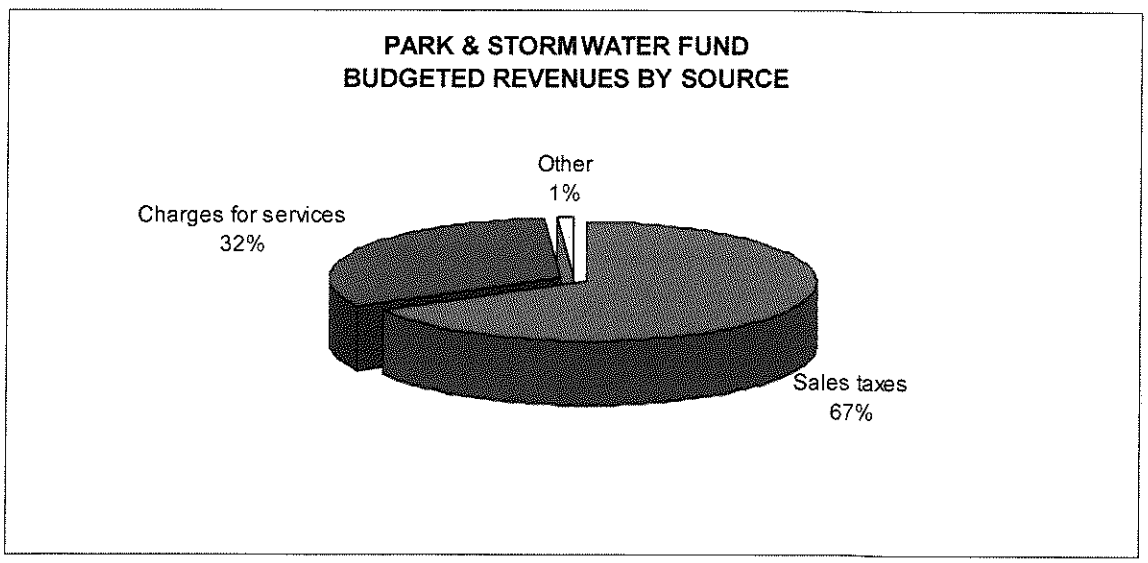
- Department of Parks & Recreation
  - Parks & Recreation
    - Recreation Programs
    - Aquatic Center
    - Historical Facility

- Department of Public Works
  - Public Works
    - Maintenance

The 2001 Certificates of Participation, or the Aquatic Center debt, is accounted for in the Park & Stormwater Fund.

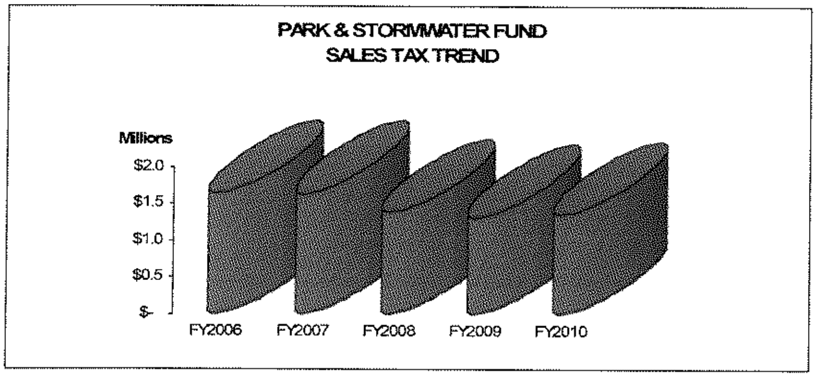
Analysis of Revenue Sources

The Park & Stormwater Fund is expected to realize revenues of $1,931,400 during 2010. These revenues are comprised of sales tax, charges for services, investment earnings and other revenues. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 67 percent of Park & Stormwater Fund revenues are expected to be generated by a ½-cent Park & Stormwater sales tax.

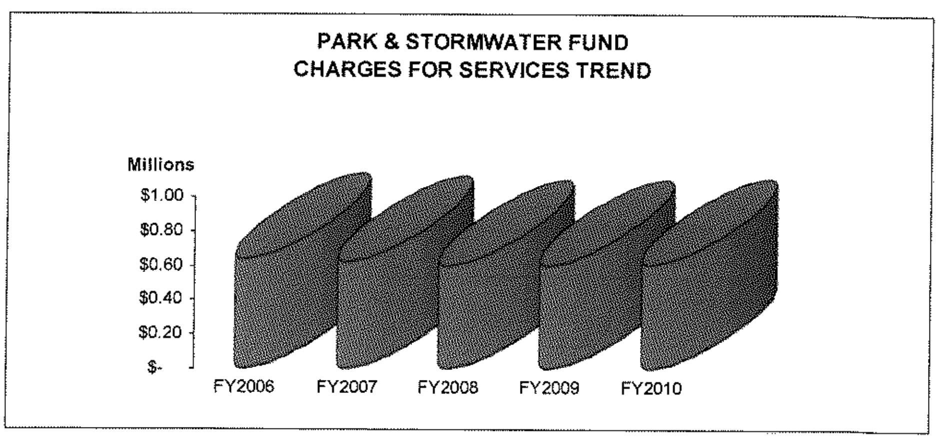


Note: Audited amounts are presented for FY2006-2008, estimated amounts are presented for FY2009 and budgeted amounts are presented for FY2010.

For nearly a decade, the City of Crestwood has realized decreases in sales tax revenues. The decline, in the most recent years, is attributable to nationwide economic conditions and losses of local businesses, specifically in the Crestwood Court (mall). The City expects to receive approximately $1.3 million in sales tax revenues for this fund in 2010.

Charges for services

Thirty-two percent of Park & Stormwater Fund revenues are expected to be generated from charges for services.



Note: Audited amounts are presented for FY2006-2008, estimated amounts are presented for FY2009 and budgeted amounts are presented for FY2010.

Of the total amount budgeted for charges for services, the Aquatic Center will generate 53 percent, the Community Center will produce 10 percent and Recreation Programs will bring in the remaining 37 percent.

The Aquatic Center generates revenues from sales of passes, admission fees, concession sales and rentals. The Whitecliff Park Community Center offers recreational passes, concessions and rentals. Revenues are also generated from resident and non-resident fitness, performing arts, sports, camp and swimming programs.

Other

The remaining one percent of Park & Stormwater Fund revenues consists of investment earnings and miscellaneous revenues.

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Actuals	CY 2009 Budget	CY 2009 Amend. Budget A			PARK AND STORMWATER FUND REVENUES	Dept Head Projections CY 2010	City Admin Approved CY 2010	Revised Projections CY 2010	BOA Adjusted CY 2010	Budgeted Revenues CY 2010
1,606,915	1,587,448	1,332,861	1,285,800	1,252,800	405	4013	Half-Cent Sales Tax	1,290,400	1,290,400	1,290,400		1,290,400
31,524	47,328	49,649	49,200	49,200	405	4016	Half-Cent TIF Park & Stormwater Sales Tax	-	-	-		-
1,638,439	1,634,776	1,382,510	1,335,000	1,302,000			**Total Sales Tax**	1,290,400	1,290,400	1,290,400	-	1,290,400
168,133	138,094	139,815	142,000	142,000	435	4310	Aquatic Center Pass	141,000	141,000	141,000		141,000
17,564	15,423	9,516	15,000	15,000	435	4311	Aquatic/Community Center Pass	14,000	14,000	14,000		14,000
96,897	93,435	84,041	94,000	94,000	435	4312	Aquatic Center Daily Admissions	90,800	90,800	90,800		90,800
67,621	61,897	62,341	62,000	62,000	435	4313	Aquatic Center Concessions	61,000	61,000	61,000		61,000
1,060	3,640	3,496	2,500	2,500	435	4314	Aquatic Center Rental	2,000	2,000	2,000		2,000
110	209	554	200	200	435	4315	Aquatic Center Locker Rental	200	200	200		200
10,318	9,837	7,835	12,000	12,000	435	4316	Aquatic Center I.D. Cards	11,000	11,000	11,000		11,000
361,702	322,534	307,598	327,700	327,700			**Total Aquatic Center**	320,000	320,000	320,000	-	320,000
21,204	20,276	23,139	22,000	22,000	440	4410	Community Center Recreation Pass	22,000	22,000	22,000		22,000
1,095	885	826	1,000	1,000	440	4411	Community Center Concessions	1,000	1,000	1,000		1,000
5,445	5,615	9,081	6,500	6,500	440	4412	Racquetball Courts	6,700	6,700	6,700		6,700
2,969	2,607	2,106	2,500	2,500	440	4413	League/Court Fees	2,500	2,500	2,500		2,500
10,563	11,821	10,168	10,000	10,000	440	4414	Community Center Room Rentals	20,000	20,000	20,000		20,000
486	1	4	-	-	440	4415	Community Center Locker Rentals	-	-	-		-
5,346	5,211	6,144	5,000	5,000	440	4417	Community Center Guest Fees	5,300	5,300	5,300		5,300
211	417	2,662	2,300	2,300	440	4418	Tennis/Racquetball Court Pass	2,500	2,500	2,500		2,500
-	-	-	-	-	440	4419	Instructions for Net	-	-	-		-
-	-	-	-	-	440	4420	Miscellaneous Community Center	-	-	-		-
47,318	46,833	54,129	49,300	49,300			**Total Community Center**	60,000	60,000	60,000	-	60,000
30,777	28,741	33,146	29,000	29,000	445	4510	Fitness-Residents	29,000	29,000	29,000		29,000
21,077	19,270	21,302	18,500	18,500	445	4511	Fitness-Non Resident	18,500	18,500	18,500		18,500
7,666	7,329	5,819	7,000	7,000	445	4514	Performing Arts/Dance-Resident	7,000	7,000	7,000		7,000
14,098	12,578	8,118	10,000	10,000	445	4515	Performing Arts/Dance-Non Resident	10,000	10,000	10,000		10,000
666	2,427	1,208	1,000	1,000	445	4518	Arts-Resident	1,000	1,000	1,000		1,000
452	750	1,396	500	500	445	4519	Arts-Non Residents	500	500	500		500
15,052	14,276	13,812	20,000	20,000	445	4522	Gen Sports & Leagues-Resident	24,000	20,000	20,000		20,000
35,793	30,295	28,418	32,000	32,000	445	4523	Gen Sports & Leagues-Non Resident	32,000	32,000	32,000		32,000
219	903	229	200	200	445	4526	Clubs-Resident	200	200	200		200
2,245	1,559	1,443	1,200	1,200	445	4527	Clubs-Non Resident	1,200	1,200	1,200		1,200
40,297	54,037	40,489	30,000	30,000	445	4530	Day Camp- Resident	30,000	30,000	30,000		30,000
8,254	12,361	17,215	20,000	20,000	445	4531	Day Camp-Non Resident	20,000	20,000	20,000		20,000
5,876	5,349	5,629	5,500	5,500	445	4534	Swim Programs-Resident	6,000	5,500	5,500		5,500
4,589	4,347	3,965	4,500	4,500	445	4535	Swim Programs-Non Resident	5,000	4,500	4,500		4,500
8,342	5,710	10,301	10,000	10,000	445	4538	Special Events	10,000	10,000	10,000		10,000
1,036	10,687	1,091	10,000	10,000	445	4539	Consignment Sales	8,900	8,900	8,900		8,900
2,262	2,133	1,245	3,000	3,000	445	4542	Day Trips-Resident	3,000	3,000	3,000		3,000
601	1,035	265	2,000	2,000	445	4543	Day Trips-Non Resident	2,000	2,000	2,000		2,000
4,276	8,545	5,911	8,000	8,000	445	4546	YTP/WSP-Resident	8,300	8,300	8,300		8,300
8,389	13,816	12,254	12,000	12,000	445	4547	YTP/WSP-Non Resident	12,300	12,300	12,300		12,300
211,965	236,148	213,254	224,400	224,400			**Total Recreation Programs**	228,900	223,900	223,900	-	223,900

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Actuals	CY 2009 Budget	CY 2009 Amend. Budget [A]			PARK AND STORMWATER FUND REVENUES	Dept Head Projections CY 2010	City Admin Approved CY 2010	Revised Projections CY 2010	BOA Adjusted CY 2010	Budgeted Revenues CY 2010
1,145	1,219	1,584	1,000	1,000	450	4610	Sappington House Admissions	1,000	1,000	1,000		1,000
-	-	-	-	-	450	4611	Sappington House Barn Rental	5,000	5,000	5,000		5,000
106	901	952	1,000	1,000	450	4615	Sappington Barn Gross Sales	1,000	1,000	1,000		1,000
-	-	-	-	-	450	4612	Sappington House History Books	-	-	-	-	-
1,252	2,120	2,536	2,000	2,000			**Total Historic Facility**	7,000	7,000	7,000	-	7,000
1,919	954	1,762	2,000	2,000	455	4650	Soft Ball/Volleyball Fields	2,000	2,000	2,000		2,000
6,530	6,700	6,390	6,200	6,200	455	4651	Picnic Reservations	6,000	6,000	6,000		6,000
313	485	55	100	100	455	4652	Park Facilities	100	100	100		100
8,762	8,139	8,207	8,300	8,300			**Total Other Recreation Income**	8,100	8,100	8,100	-	8,100
1,194	1,526	2,351	2,000	2,000	460	4675	Animal Impoundment	4,000	2,000	2,000		2,000
1,280	1,524	5,949	5,000	5,000	460	4676	Pet Tags	4,000	5,000	5,000		5,000
-	-	-	-	-	460	4679	Free Summer Concert	-	-	-	-	-
2,474	3,050	8,300	7,000	7,000			**Total Other Park Operations**	8,000	7,000	7,000	-	7,000
4,731	4,283	2,812	16,000	16,000	465	4710	Interest	500	500	500		500
10,082	18,617	9,133	-	-	465	4713	Interest	-	-	-	-	-
14,813	22,900	11,945	16,000	16,000			**Total Interest**	500	500	500	-	500
-	-	7,435	-	-	470	4700	Friends of Animals	5,000	5,000	5,000	-	5,000
-	28,043	7,328	-	-	470	4750	Other Income	500	500	500	-	500
-	-	10,701	-	-	470	4754	Swim and Dive	9,000	9,000	9,000	-	9,000
-	28,043	25,464	-	-			**Total Other Revenue**	14,500	14,500	14,500	-	14,500
215,073	-	-	-	-	475	4812	Grant Revenue	-	-	-	-	-
		31			475	4813	City Store	-	-	-		-
-	1,457	-	-	-	475	4811	60th Anniversary	-	-	-	-	-
215,073	1,457	31	-	-			**Total Grants**	-	-	-	-	-
2,501,797	2,306,001	2,013,974	1,969,700	1,936,700			Total Revenues- Park and Stormwater	1,937,400	1,931,400	1,931,400	-	1,931,400
-	-	-	-	-	000	8000	Transfer In- Capital Improvement Fund	600,000	600,000	600,000		600,000
2,501,797	2,306,001	2,013,974	1,969,700	1,936,700			TOTAL REVENUES- PARK & STORMWATER FUND	2,537,400	2,531,400	2,531,400	-	2,531,400

[A] The amended budget column shows the budget on 06/30/09

City of Crestwood. Missouri
Summary of Expenditures- Park and Stormwater Fund
Budget for the Calendar Year Ending December 31, 2009

CY 2006 Actual	CY 2007 Budget	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget ^A	Department and Division	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
					Public Works Street Maintenance					
10,745	3,184	4,460	6,000	6,000	Contractual Services	6,000	6,000	6,000		6,000
4,687	-	-	-	-	Capital	-	-	-		-
15,432	3,184	4,460	6,000	6,000	Sub-Total	6,000	6,000	6,000	-	6,000
					Public Works Park Maintenance					
159,758	175,406	195,709	205,368	205,368	Personnel Services	205,978	197,978	197,978		197,978
89,535	88,288	93,792	102,070	98,108	Contractual Services	105,020	103,270	103,270		103,270
24,538	6,947	11,649	13,750	13,750	Commodities	21,450	17,150	17,150		17,150
-	-	-	-	-	Capital	-	-	-		-
273,832	270,641	301,150	321,188	317,226	Sub-Total	332,448	318,398	318,398	-	318,398
289,263	273,825	305,610	327,188	323,226	Total Expenditures- Public Works	338,448	324,398	324,398	-	324,398
					Parks & Recreation- Recreation Programs					
459,542	359,986	373,636	406,503	399,103	Personnel Services	412,512	412,512	412,512		412,512
175,886	171,083	196,888	195,470	195,911	Contractual Services	192,620	192,620	195,120		195,120
29,886	37,099	35,376	47,700	46,800	Commodities	51,050	50,150	52,650		52,650
41,479	3,557	5,006	10,800	6,000	Capital	24,000	24,000	24,000		24,000
706,794	571,724	610,905	660,473	647,814	Sub-Total	680,182	679,282	684,282	-	684,282
					Parks & Recreation- Aquatic Center					
26,417	33,669	31,151	28,008	28,008	Personnel Services	28,008	28,008	28,008		28,008
227,970	239,270	249,753	296,700	278,248	Contractual Services	275,700	275,700	275,700		275,700
31,736	27,565	34,236	32,250	31,809	Commodities	42,000	42,000	42,000		42,000
-	4,728	6,842	8,500	8,500	Capital	9,500	9,500	9,500		9,500
286,123	305,232	321,982	365,458	346,565	Sub-Total	355,208	355,208	355,208	-	355,208
					Parks & Recreation- Historic Facility					
(324)	-	-	-	-	Personnel Services	-	-	-		-
21,199	26,166	32,328	22,500	22,500	Contractual Services	22,450	22,450	22,450		22,450
600	256	256	1,000	1,000	Commodities	1,050	750	750		750
21,474	26,422	32,584	23,500	23,500	Sub-Total	23,500	23,200	23,200	-	23,200
1,014,392	903,377	965,471	1,049,431	1,017,879	Total Expenditures- Parks and Recreation	1,058,890	1,057,690	1,062,690	-	1,062,690
					Debt Service					
1,068,413	1,046,265	-	1,061,950	1,061,950	Debt Service	1,062,326	1,062,326	1,062,326		1,062,326
1,068,413	1,046,265	-	1,061,950	1,061,950	Sub-Total	1,062,326	1,062,326	1,062,326	-	1,062,326
					Summary					
645,394	569,061	600,496	639,879	632,479	Personnel Services	646,497	638,498	638,498		638,498
525,335	527,991	577,220	622,740	600,767	Contractual Services	601,790	600,040	602,540		602,540
86,761	71,865	81,517	94,700	93,359	Commodities	115,550	110,050	112,550		112,550
46,166	8,285	11,848	19,300	14,500	Capital	33,500	33,500	33,500		33,500
1,068,413	1,046,265	-	1,061,950	1,061,950	Debt Service	1,062,326	1,062,326	1,062,326		1,062,326
2,372,068	2,223,468	1,271,081	2,438,569	2,403,055	**Total Expenditures- Park and Stormwater Fund**	2,459,663	2,444,414	2,449,414	-	2,449,414
		(89,000)	-	-	Transfer from General Fund					
50,515	-				ISF Transfer to GF PW Admin (Div. 061)	-	-	-		-
-	-	-	-	-	ISF Transfer to GF PW Maintenance (Div. 062)	-	-	-		-
22,206	-	-	-	-	ISF Transfer to GF PW Mechanical (Div. 063)	-	-	-		-
					ISF Transfer to GF PW Maintenance (Div. 064)	-	-	-		-
18,055	-	(17,532)	-	-	Transfer from Performing Arts Fund	-	-	-		-
90,777	-	(106,532)	-	-	Net Transfers	-	-	-	-	-
2,462,845	2,223,468	1,164,549	2,438,569	2,403,055	**Total Expenditures and Transfers- Park and Stormwater Fund**	2,459,663	2,444,414	2,449,414	-	2,449,414

^A The amended budget column shows the budget on 06/30/09.

City of Crestwood, Missouri
Park and Stormwater Expenditures- PW Street Maintenance
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PUBLIC WORKS STREET MAINTENANCE 23-35-062-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
10,745	3,184	4,460	6,000	6,000	612	6151	Street Sweeping	6,000	6,000	6,000		6,000
-	-	-	-	-	612	6153	Curb & Gutter	-	-	-		-
-	-	-	-	-	612	6155	Mill and Overlay	-	-	-		-
10,745	**3,184**	**4,460**	**6,000**	**6,000**			**Total Contractual**	**6,000**	**6,000**	**6,000**	**-**	**6,000**
4,687	-	-	-	-	805	8015	Storm Water Repairs	-	-	-		-
4,687	**-**	**-**	**-**	**-**			**Total Capital**	**-**	**-**	**-**	**-**	**-**
15,432	**3,184**	**4,460**	**6,000**	**6,000**			**Total Expenditures- PW Park Maint**	**6,000**	**6,000**	**6,000**	**-**	**6,000**

City of Crestwood, Missouri
Park and Stormwater Expenditures- PW Park Maintenance
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PUBLIC WORKS PARK MAINTENANCE 23-35-064-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
119,150	125,388	127,910	130,650	130,650	505	5011	Wages, Non-Exempt Employees	130,650	130,650	130,650		130,650
-	-	20,564	18,000	18,000	505	5014	Wages, Seasonal	18,000	10,000	10,000		10,000
4,684	9,262	7,894	9,000	9,000	505	5015	Overtime Wages	9,000	9,000	9,000		9,000
13,801	17,330	19,791	23,746	23,746	510	5110	Health Insurance	24,346	24,346	24,346		24,346
793	812	1,075	829	829	510	5111	Dental Insurance	879	879	879		879
1,076	887	862	903	903	510	5112	Life/AD&D/LTD Insurance	994	994	994		994
77	83	83	63	63	510	5114	Employee Assistance Program	63	63	63		63
5,193	5,304	1,783	3,212	3,212	510	5115	Retirement Plan	4,311	4,311	4,311		4,311
5,797	6,460	4,324	6,905	6,905	510	5116	Workers' Compensation Insurance	6,287	6,287	6,287		6,287
7,445	8,008	9,258	9,774	9,774	515	5210	FICA Taxes	9,278	9,278	9,278		9,278
1,741	1,873	2,165	2,286	2,286	515	5211	Medicare Taxes	2,170	2,170	2,170		2,170
159,758	**175,406**	**195,709**	**205,368**	**205,368**			**Total Personnel**	**205,978**	**197,978**	**197,978**	-	**197,978**
410	-	588	700	700	605	6010	Training & Education	700	700	700		700
-	225	39	100	100	605	6011	Travel & Expenses	100	100	100		100
15	15	15	100	100	605	6012	Employee Memberships	100	100	100		100
442	449	-	450	450	610	6111	Medical Services	450	450	450		450
-	-	578	750	750	610	6115	Other Professional Services	1,500	750	750		750
40,687	44,354	45,449	55,000	51,038	612	6150	Contract Mowing	53,000	53,000	53,000		53,000
24,030	14,057	11,567	10,000	10,000	612	6160	Contractual Tree Service	13,000	12,000	12,000		12,000
5,161	5,701	6,129	6,000	6,000	615	6210	Electric	6,000	6,000	6,000		6,000
1,100	1,207	3,983	5,900	5,900	615	6212	Sewer	5,900	5,900	5,900		5,900
965	751	887	1,400	1,400	615	6213	Water	1,400	1,400	1,400		1,400
5,274	5,813	5,387	5,800	5,800	615	6214	Street Lighting	5,800	5,800	5,800		5,800
444	420	420	420	420	615	6217	Mobile Phones	420	420	420		420
126	126	126	150	150	615	6218	Pagers	150	150	150		150
75	-	-	-	-	620	6310	Maint/Repair Motor Vehicles	-	-	-		-
91	19	133	200	200	620	6311	Maint/Repair Communications Equip.	200	200	200		200
4,278	6,292	11,157	5,500	5,500	620	6312	Maint/Repair Buildings/Facilities	5,500	5,500	5,500		5,500
455	-	-	-	-	620	6313	Maint/Repair Other Equipment	-	-	-		-
1,976	3,876	1,033	2,500	2,500	620	6315	Solid Waste Disposal	2,500	2,500	2,500		2,500
3,073	3,890	5,051	5,900	5,900	620	6317	Maint/Repair Grounds	7,100	7,100	7,100		7,100
858	1,014	1,044	1,000	1,000	630	6452	Other Rentals/Leases	1,000	1,000	1,000		1,000
75	79	206	200	200	640	6611	Periodical & Books	200	200	200		200
89,535	**88,288**	**93,792**	**102,070**	**98,108**			**Total Contractual**	**105,020**	**103,270**	**103,270**	-	**103,270**
674	347	100	400	400	705	7010	Uniform/Clothing	400	400	400		400
2,355	2,352	2,111	2,400	2,400	715	7211	Janitorial Supplies	2,400	2,400	2,400		2,400
4,033	1,445	720	2,500	2,500	715	7212	Building Maint. Supplies	2,600	2,600	2,600		2,600
6,014	-	-	-	-	720	7310	Motor Vehicle Fuel	-	-	-		-
16	-	-	-	-	720	7311	Motor Vehicle Fluids	-	-	-		-
2,138	-	-	-	-	720	7312	Motor Vehicle Parts	-	-	-		-
397	-	-	-	-	720	7314	Motor Vehicle Tires	-	-	-		-
1,185	-	-	-	-	720	7412	Equipment Parts	-	-	-		-
338	315	555	550	550	725	7411	Small Tools & Equipment	650	650	650		650

City of Crestwood, Missouri
Park and Stormwater Expenditures- PW Park Maintenance
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PUBLIC WORKS PARK MAINTENANCE 23-35-064-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
58	-	-	-	-	730	7512	Rock	-	-	-		-
364	-	-	300	300	735	7611	Medical Supplies	300	300	300		300
3,636	1,612	3,169	4,300	4,300	740	7711	Agricultural Supplies	6,500	4,500	4,500		4,500
380	220	908	800	800	740	7712	Chemical Supplies	1,000	1,000	1,000		1,000
468	60	-	300	300	740	7713	Other Supplies	300	300	300		300
2,483	596	4,087	2,200	2,200	745	7905	Recreation Supplies	7,300	5,000	5,000		5,000
24,538	**6,947**	**11,649**	**13,750**	**13,750**			**Total Commodities**	**21,450**	**17,150**	**17,150**	-	**17,150**
-	-	-	-	-	805	8015	Park Improvements					
-	-	-	-	-			**Total Capital**	-	-	-	-	-
273,832	**270,641**	**301,150**	**321,188**	**317,226**			**Total Expenditures- PW Park Maintenance**	**332,448**	**318,398**	**318,398**	-	**318,398**

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures- Parks and Recreation
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PARKS AND RECREATION 23-50-090-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
-	-	1,250	66,000	66,000	505	5010	Salaries, Exempt Employees	65,000	65,000	65,000		65,000
283,812	228,642	236,850	186,147	186,147	505	5011	Wages, Non-Exempt Employees	183,210	183,210	183,210		183,210
41,617	13,186	16,207	18,000	10,600	505	5013	Wages, Part-Time Employees	20,000	20,000	20,000		20,000
5,030	3,768	4,432	4,900	4,900	505	5014	Wages, Seasonal	4,900	4,900	4,900		4,900
6,894	5,265	4,553	5,000	5,000	505	5015	Overtime Wages	5,000	5,000	5,000		5,000
29,380	38,084	38,944	40,000	40,000	505	5016	Wages, Day Camp Employees	40,000	40,000	40,000		40,000
40,292	29,419	32,459	38,830	38,830	510	5110	Health Insurance	45,974	45,974	45,974		45,974
2,044	1,371	1,780	1,428	1,428	510	5111	Dental Insurance	1,813	1,813	1,813		1,813
2,717	1,687	1,640	1,771	1,771	510	5112	Life/AD&D/LTD Insurance	1,936	1,936	1,936		1,936
196	134	124	126	126	510	5114	Employee Assistance Program	126	126	126		126
9,943	7,605	3,157	5,799	5,799	510	5115	Retirement Plan	8,224	8,224	8,224		8,224
10,955	9,664	10,157	14,018	14,018	510	5116	Workers' Compensation Insurance	11,994	11,994	11,994		11,994
21,610	17,150	17,898	19,843	19,843	515	5210	FICA Taxes	19,723	19,723	19,723		19,723
5,054	4,011	4,186	4,641	4,641	515	5211	Medicare Taxes	4,613	4,613	4,613		4,613
459,542	**359,986**	**373,636**	**406,503**	**399,103**			**Total Personnel**	**412,512**	**412,512**	**412,512**	-	**412,512**
785	685	456	1,000	1,000	605	6010	Training & Education	700	700	700		700
45	534	956	800	800	605	6011	Travel & Expenses	500	500	500		500
465	670	1,155	1,150	1,286	605	6012	Employee Memberships	1,350	1,350	1,350		1,350
-	97	104	150	150	610	6111	Medical Services	150	150	150		150
7,936	7,522	7,869	7,600	7,905	610	6115	Other Professional Services	8,200	8,200	8,200		8,200
		1,905		-	610	6125	Other Professional Friends/Animals	-	-	2,500		2,500
34,286	34,288	35,244	35,500	35,500	615	6210	Electric	35,500	35,500	35,500		35,500
884	82	9,931	7,200	7,200	615	6212	Sewer	7,200	7,200	7,200		7,200
1,154	383	6,964	6,200	6,200	615	6213	Water	6,200	6,200	6,200		6,200
752	420	420	420	420	615	6217	Mobile Phones	420	420	420		420
269	38	-	-	-	615	6218	Pagers	-	-	-		-
14,441	11,128	23,182	20,500	20,500	620	6312	Maint/Repair Buildings / Facilities	15,500	15,500	15,500		15,500
4,590	8,929	4226.72	3,500	3,500	620	6313	Maint/Repair Other Equipment	3,500	3,500	3,500		3,500
-	-	-	100	100	640	6611	Periodicals & Books	-	-	-		-
-	-	-	350	350	640	6710	Public Relations & Promotions	300	300	300		300
3,688	4,261	4,198	4,000	4,000	645	6711	Printing & Binding	4,200	4,200	4,200		4,200
3,864	4,430	2,777	3,500	3,500	650	6810	Postage	3,200	3,200	3,200		3,200
4,129	186	-	-	-	650	6811	Interest Expense/Penalty/Fees	4,500	4,500	4,500		4,500
(228)	74	-	200	200	650	6817	Cash Over/ Short	200	200	200		200
33,758	26,586	35,186	32,000	32,000	655	6910	Fitness Contractual Services	32,000	32,000	32,000		32,000
16,227	14,507	12,084	16,200	16,200	655	6914	Performing Arts/Dance Cont Svc	14,000	14,000	14,000		14,000
488	1,376	1,421	1,000	1,000	655	6918	Arts Instructors	1,000	1,000	1,000		1,000
29,174	33,547	26,809	30,000	30,000	655	6922	Gen Sports & Leagues Cont Svc	30,000	30,000	30,000		30,000
-	-	-	100	100	655	6926	Club Contractual Services	-	-	-		-
6,917	4,802	4,840	5,500	5,500	655	6934	Swim Program Contractual Svc	5,500	5,500	5,500		5,500
3,505	2,670	5,210	6,000	6,000	655	6938	Special Event Contractual Svc	5,500	5,500	5,500		5,500
-	2,448	-	1,000	1,000	655	6942	Day Trip Contractual Services	1,000	1,000	1,000		1,000
8,759	11,421	11,952	11,500	11,500	655	6946	YTP/WSP Contractual Services	12,000	12,000	12,000		12,000
175,886	**171,083**	**196,888**	**195,470**	**195,911**			**Total Contractual**	**192,620**	**192,620**	**195,120**	-	**195,120**
326	68	134	500	500	705	7010	Uniform/Clothing	500	500	500		500
1,125	1,093	1,038	1,200	1,200	710	7110	Office Supplies	1,200	1,200	1,200		1,200
767	719	-	1,550	650	710	7112	Photographic Supplies	950	950	950		950
464	219	558	450	450	715	7210	Household Supplies	450	450	450		450
3,239	3,649	3,750	4,200	4,200	715	7211	Janitorial Supplies	4,200	4,200	4,200		4,200
2,595	2,589	1,676	1,500	1,500	715	7213	General Maint Supplies	5,000	5,000	5,000		5,000
-	-	75	-	-	720	7311	Motor Vehicle Fluids	-	-	-		-
167	-	-	200	200	725	7411	Small Tools & Equipment	200	200	200		200
78	211	156	200	200	735	7611	Medical Supplies	200	200	200		200
277	111	619	1,000	1,000	740	7713	Other Supplies	2,000	2,000	2,000		2,000

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures- Parks and Recreation
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PARKS AND RECREATION 23-50-090-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
-	10,380	175	10,000	10,000	740	7717	Consignment Expense	8,900	8,900	8,900		8,900
		2,235		-	740	7719	Other supplies - Friends/Animals	-	-	2,500		2,500
224	194	-	300	300	745	7905	Recreation Supplies	300	300	300		300
114	186	1,052	800	800	745	7910	Fitness Supplies	800	800	800		800
576	273	275	850	850	745	7914	Performing Arts/Dance Supplies	500	500	500		500
23	32	68	200	200	745	7918	Arts Supplies	200	200	200		200
3,819	1,228	5,158	5,000	5,000	745	7922	Gen. Sports & League Supplies	5,000	5,000	5,000		5,000
173	15	40	100	100	745	7926	Club Supplies	100	100	100		100
6,836	5,763	5,845	6,000	6,000	745	7930	Day Camp Supplies	6,000	6,000	6,000		6,000
-	-	100	150	150	745	7934	Swim Program Supplies	150	150	150		150
3,937	2,667	6,320	5,500	5,500	745	7938	Special Event Supplies	6,400	5,500	5,500		5,500
2,386	2,057	1,087	2,000	2,000	745	7942	Day Trip Supplies	2,000	2,000	2,000		2,000
2,639	5,645	4,927	6,000	6,000	745	7946	YTP/WSP Supplies	6,000	6,000	6,000		6,000
120	-	87	-	-	745	7950	Summer Concert	-	-	-		-
29,886	**37,099**	**35,376**	**47,700**	**46,800**			**Total Commodities**	**51,050**	**50,150**	**52,650**	**-**	**52,650**
532	-	-	-	-	805	8016	Architectual Svcs-Whitecliff					
40,948	-	-	-	-	805	8020	Park Improvements					
-	-	257	6,000	6,000	825	8410	Furniture	19,500	19,500	19,500		19,500
-	3,557	4,749	4,800	-	825	8460	Fitness Equipment	4,500	4,500	4,500		4,500
41,479	**3,557**	**5,006**	**10,800**	**6,000**			**Total Capital**	**24,000**	**24,000**	**24,000**	**-**	**24,000**
706,794	**571,724**	**610,905**	**660,473**	**647,814**			**Total Expenditures- Parks & Rec.**	**680,182**	**679,282**	**684,282**	**-**	**684,282**

City of Crestwood, Missouri
Park and Stormwater Expenditures- Aquatic Center
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description AQUATIC CENTER 23-50-091-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
-	-	28,679	-	-	505	5011	Wages, Non-Exempt Employees	-	-	-		-
23,507	29,958	-	25,000	25,000	505	5014	Wages, Seasonal Employees	25,000	25,000	25,000		25,000
1,112	1,419	286	1,095	1,095	510	5116	Workers' Compensation Insurance	1,095	1,095	1,095		1,095
1,457	1,857	1,771	1,550	1,550	515	5210	FICA Taxes	1,550	1,550	1,550		1,550
341	434	414	363	363	515	5211	Medicare Taxes	363	363	363		363
26,417	**33,669**	**31,151**	**28,008**	**28,008**			**Total Personnel**	**28,008**	**28,008**	**28,008**	-	**28,008**
172,798	178,694	173,778	220,000	201,548	610	6115	Other Professional Services	188,000	188,000	188,000		188,000
22,430	25,264	24,983	26,000	26,000	615	6211	Electric	26,000	26,000	26,000		26,000
2,965	164	11,167	6,000	6,000	615	6212	Sewer	6,000	6,000	6,000		6,000
1,768	89	13,928	12,000	12,000	615	6213	Water	12,000	12,000	12,000		12,000
1,041	-	-	-	-	615	6217	Telephone	-	-	-		-
12,669	33,417	20,309	29,500	29,500	620	6312	Maint/Repair Buildings / Facilities	36,500	36,500	36,500		36,500
12,569	-		-	-	620	6313	Maint/Repair Other Equipment	-	-	-		-
-	141	96	1,500	1,500	620	6317	Maint/Repair Grounds	1,500	1,500	1,500		1,500
930	700	700	900	900	630	6452	Other Rentals/Leases	900	900	900		900
800	800	759	800	800	645	6711	Printing & Binding	800	800	800		800
		4,034	-	-	655	6995	Swim & Dive Officials	4,000	4,000	4,000		4,000
227,970	**239,270**	**249,753**	**296,700**	**278,248**			**Total Contractual**	**275,700**	**275,700**	**275,700**	-	**275,700**
268	270	266	300	450	705	7010	Uniform/Clothing	400	400	400		400
251	231	243	200	400	710	7110	Office Supplies	200	200	200		200
1,510	1,799	652	1,500	709	710	7112	Photographic Supplies	900	900	900		900
563	-	-	-	-	715	7212	Building Maint. Supplies	-	-	-		-
147	890	80	750	750	715	7213	General Maint. Supplies	5,000	5,000	5,000		5,000
145	-	-	-	-	725	7412	Equipment Parts	-	-	-		-
719	705	1,273	1,500	1,500	740	7713	Other Supplies	2,500	2,500	2,500		2,500
		6,528	-	-	745	7718	Swim & Dive Supplies	5,000	5,000	5,000		5,000
28,134	23,669	25,194	28,000	28,000	745	7950	Concession Supplies	28,000	28,000	28,000		28,000
31,736	**27,565**	**34,236**	**32,250**	**31,809**			**Total Commodities**	**42,000**	**42,000**	**42,000**	-	**42,000**
-	4,728	6,842	8,500	8,500	825	8470	Pool Equipment	9,500	9,500	9,500		9,500
-	**4,728**	**6,842**	**8,500**	**8,500**			**Total Capital**	**9,500**	**9,500**	**9,500**	-	**9,500**
286,123	**305,232**	**321,982**	**365,458**	**346,565**			**Total Expenditures- Aquatic Center**	**355,208**	**355,208**	**355,208**	-	**355,208**

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures- Historic Facility
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description HISTORIC FACILITY 23-50-092-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
(189)	-	-	-	-	510	5110	Health Insurance	-	-	-		-
(136)	-	-	-	-	510	5111	Dental Insurance	-	-	-		-
(324)	**-**	**-**	**-**	**-**			**Total Personnel**	**-**	**-**	**-**	**-**	**-**
-	-	-	-	-	605	6010	Training & Education	-	-	-		-
2,701	(736)	3,076	2,400	2,400	610	6115	Other Professional Services	2,400	2,400	2,400		2,400
4,633	6,146	5,749	6,000	6,000	615	6210	Electric	5,500	5,500	5,500		5,500
1,007	2,030	1,726	2,000	2,000	615	6211	Natural Gas	2,000	2,000	2,000		[illegible]
2,637	2,449	2,941	2,200	2,200	615	6212	Sewer	2,200	2,200	2,200		2,200
2,135	2,143	1,933	2,000	2,000	615	6213	Water	2,000	2,000	2,000		2,000
1,780	1,782	1,972	1,400	1,400	615	6215	Telephone	1,400	1,400	1,400		1,400
4,246	9,800	11,634	3,500	3,500	620	6312	Maint/Repair Buildings / Facilities	4,000	4,000	4,000		4,000
2,060	2,211	2,968	2,500	2,500	620	6313	Maint/Repair Other Equipment	2,450	2,450	2,450		2,450
-	340	328	500	500	620	6317	Maint/Repair Grounds	500	500	500		500
-	-	-	-	-	650	6317	Interest Expense/penalty/Fees	-	-	-		-
21,199	**26,166**	**32,328**	**22,500**	**22,500**			**Total Contractual**	**22,450**	**22,450**	**22,450**	**-**	**22,450**
78	-	-	100	100	715	7211	Janitorial Supplies	150	150	150		150
521	256	256	600	600	715	7212	Building Maint. Supplies	600	600	600		600
			200	200	740	7711	Agriculture Supplies	200	-	-		-
			100	100	740	7712	Chemical Supplies	100	-	-		-
600	**256**	**256**	**1,000**	**1,000**			**Total Commodities**	**1,050**	**750**	**750**	**-**	**750**
21,474	**26,422**	**32,584**	**23,500**	**23,500**			**Total Expenditures- Historic Facility**	**23,500**	**23,200**	**23,200**	**-**	**23,200**

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures- Debt Service
Budget for the Calendar Year December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description DEBT SERVICE 23-99-999-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
1,068,413	1,046,265	-	895,000	895,000	999	9000	Principal	940,000	940,000	940,000		940,000
-	-	-	166,950	166,950	999	9001	Interest	122,326	122,326	122,326		122,326
1,068,413	1,046,265	-	1,061,950	1,061,950			Total Debt Service	1,062,326	1,062,326	1,062,326	-	1,062,326
1,068,413	1,046,265	-	1,061,950	1,061,950			Total Expenditures- Debt Service	1,062,326	1,062,326	1,062,326	-	1,062,326

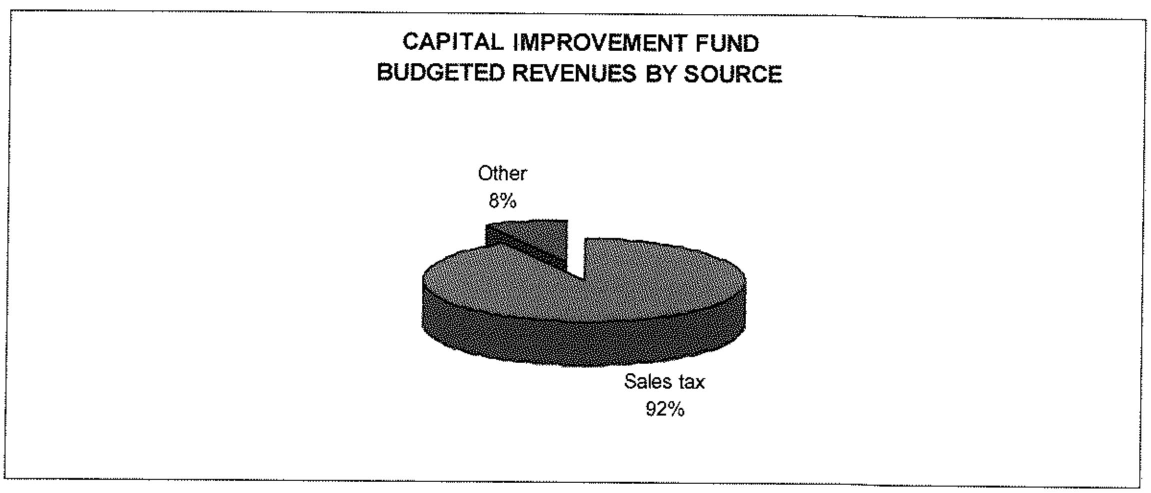
Overview

The activities associated with the acquisition and maintenance of capital improvements are recorded in the Capital Improvement Fund. Capital Improvement Fund revenues are generated largely by sales tax and grants and will be used to fund expenditures incurred by the following departments and divisions in 2010:

- Department of Administration
  - City Administrator
    - General services
    - Management Information Systems (MIS)
- Department of Public Works
  - Public Works
    - Maintenance
- Department of Public Safety
  - Police
  - Fire

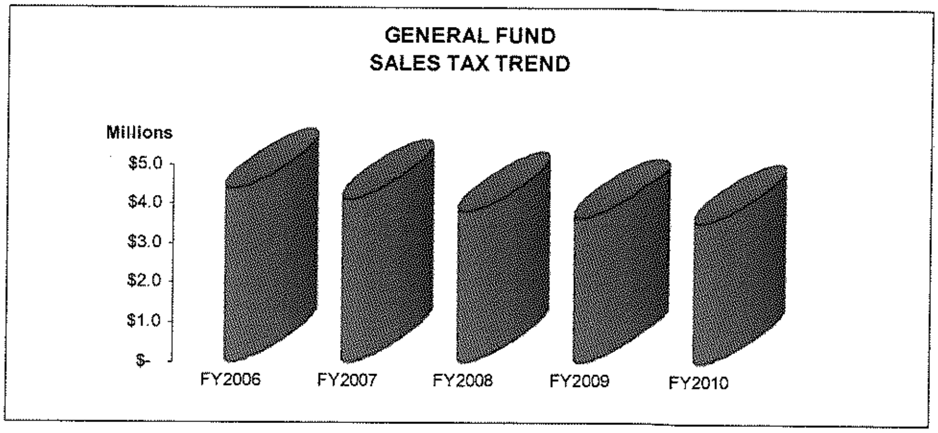
Analysis of Revenue Sources

The Capital Improvement Fund is expected to realize revenues of $1,197,480 during 2010. These revenues are comprised of sales tax, investment earnings and grants. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 92 percent of Capital Improvement Fund revenues are expected to be generated by the ½-cent Capital Improvement sales tax. Crestwood voters approved a 15-year extension of this tax in August 2002.



Note: Audited amounts are presented for FY2006-2008, estimated amounts are presented for FY2009 and budgeted amounts are presented for FY2010.

For nearly a decade, the City of Crestwood has realized decreases in sales tax revenues. The decline, in the most recent years, is attributable to nationwide economic conditions and losses of local businesses, specifically in the Crestwood Court (mall). Sales tax revenues have been budgeted just under $1.1 million for 2010.

Other

The remaining eight percent of 2010 Capital Improvement Fund revenues, about $99,000, represent investment earnings and grant revenues.

City of Crestwood, Missouri
Capital Improvement Fund Revenues
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Budget	CY 2009 Budget	CY 2009 Amend. Budget [A]			CAPITAL IMPROVEMENT FUND REVENUES	Finance Projections CY 2010	City Admin Approved CY 2010	Revised Projections CY 2010	BOA Adjusted CY 2010	Budgeted Revenues CY 2010
1,434,782	1,424,203	1,318,682	1,141,839	1,108,839	405	4012	Half-Cent Sales Tax	1,098,400	1,098,400	1,098,400		1,098,400
1,434,782	**1,424,203**	**1,318,682**	**1,141,839**	**1,108,839**			**Total Sales Tax**	**1,098,400**	**1,098,400**	**1,098,400**	-	**1,098,400**
19,242	47,016	46,800	30,000	30,000	465	4710	Interest Income	4,000	4,000	4,000		4,000
(1,271)	-	-	-	-	465	4712	Interest Income	-	-	-		-
17,970	**47,016**	**46,800**	**30,000**	**30,000**			**Total Interest**	**4,000**	**4,000**	**4,000**	-	**4,000**
-	15,000	-	-	-	470	4750	Miscellaneous Revenue	-	-	-		-
-	51,742	-	-	-	470	4751	MODOT	-	-	-		-
-	-	-	-	-	470	4756	Sale of Property	-	-	-		-
-	**66,742**	-	-	-			**Total Miscellaneous Revenue**	-	-	-	-	-
23,741	8,602	127,702	1,105,200	1,105,200	480	4812	Grant Revenue- 80% Reimb Street Reconstruction	95,080	95,080	95,080		95,080
-	771	-	-	-	480	----	Police Communications	-	-	-		-
-	-	-	-	-	480	----	Grant Road	-	-	-		-
-	8,602	-	66,937	66,937	480	4810	Fire Grant	-	-	-		-
23,741	**17,975**	**127,702**	**1,172,137**	**1,172,137**			**Total Grants**	**95,080**	**95,080**	**95,080**	-	**95,080**
1,476,494	**1,555,936**	**1,493,184**	**2,343,976**	**2,310,976**			**TOTAL REVENUES- CAPITAL IMPROVEMENT FUND**	**1,197,480**	**1,197,480**	**1,197,480**	-	**1,197,480**

[A] The amended budget column shows the budget on 06/30/09.

City of Crestwood, Missouri
Summary of Capital Improvement Fund Expenditures
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget [A]	Department and Division	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
					City Clerk					
-	-	2,101	-	-	Capital	-	-	-	-	-
-	-	2,101	-	-	Sub-Total	-	-	-	-	-
					Municipal Court					
-	859	-	-	-	Capital	-	-	-	-	-
-	859	-	-	-	Sub-Total	-	-	-	-	-
					General Services					
36,767	35,000	36,757	56,750	56,750	Contractual Services	38,750	38,750	38,750	-	38,750
-	-	5,319	-	-	Capital	-	-	-	-	-
36,767	35,000	42,077	56,750	56,750	Sub-Total	38,750	38,750	38,750	-	38,750
					Management Information Systems (MIS)					
39,687	51,319	68,537	143,500	143,500	Capital	126,750	66,750	66,750	-	66,750
39,687	51,319	68,537	143,500	143,500	Sub-Total	126,750	66,750	66,750	-	66,750
					Economic Development					
14,888	13,071	17,367	-	-	Contractual Services	-	-	-	-	-
14,888	13,071	17,367	-	-	Sub-Total	-	-	-	-	-
91,342	100,249	130,081	200,250	200,250	Total Expenditures- Administration	165,500	105,500	105,500	-	105,500
					Public Works Administation					
42,017	45,862	48,364	48,364	48,364	Personnel Services	-	-	-	-	-
42,017	45,862	48,364	48,364	48,364	Sub-Total	-	-	-	-	-
					Public Works Street Maintenance					
-	113,588	102,792	83,469	83,468	Personnel Services	-	-	-	-	-
202,476	361,975	1,791,702	1,824,000	1,824,000	Contractual Services	876,250	786,250	786,250	(32,000)	754,250
93,571	85,244	64,557	86,500	76,505	Commodities	28,500	28,500	28,500	-	28,500
43,057	69,058	279,615	78,000	31,995	Capital	122,000	120,000	120,000	-	120,000
339,105	629,865	2,238,666	2,071,969	2,015,968	Sub-Total	1,026,750	934,750	934,750	(32,000)	902,750
					Public Works Mechanical					
-	42,067	6,346	6,461	6,461	Personnel Services	-	-	-	-	-
-	42,067	6,346	6,461	6,461	Sub-Total	-	-	-	-	-
381,122	717,794	2,293,376	2,126,794	2,070,793	Total Expenditures- Public Works	1,026,750	934,750	934,750	(32,000)	902,750
					Parks & Recreation- Recreation Programs					
-	-	-	-	27,000	Capital	-	-	-	-	-
-	-	-	-	27,000	Sub-Total	-	-	-	-	-
					Police					
-	-	327,896	-	-	Contractual Services	5,700	5,700	5,700	-	5,700
13,990	-	75,858	42,300	42,300	Capital	62,136	42,136	42,136	-	42,136
13,990	-	403,753	42,300	42,300	Sub-Total	67,836	47,836	47,836	-	47,836
					Fire					
			-	-	Contractual Services	10,000	10,000	10,000	-	10,000
-	-	111,576	97,689	97,689	Capital [B]	8,000	8,000	8,000	-	8,000
-		111,576	97,689	97,689	Sub-Total	18,000	18,000	18,000	-	18,000
13,990	-	515,329	139,989	139,989	Total Expenditures- Public Safety	85,836	65,836	65,836	-	65,836

City of Crestwood, Missouri
Summary of Capital Improvement Fund Expenditures
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget [A]	Department and Division	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
					Debt Service					
-	-	-	75,860	75,860	Debt Service	-	-	-	-	-
-	-	-	75,860	75,860	Sub-Total	-	-	-	-	-
					Summary					
42,017	201,517	157,502	138,294	138,293	Total Personnel	-	-	-	-	-
239,243	396,975	2,173,721	1,880,750	1,880,750	Total Contractual	930,700	840,700	840,700	(32,000)	808,700
93,571	85,244	64,557	86,500	76,505	Total Commodities	28,500	28,500	28,500	-	28,500
96,734	121,236	543,006	361,489	342,484	Total Capital	318,886	236,886	236,886	-	236,886
-	-	-	75,860	75,860	Total Debt Service	-	-	-	-	-
471,566	**804,972**	**2,938,786**	**2,542,893**	**2,513,892**	**Total Expenditures- Capital Improvement Fund**	**1,278,086**	**1,106,086**	**1,106,086**	**(32,000)**	**1,074,086**
65,960	-	64,616	-	-	ISF Transfer to GF PW Administration (Div. 061)	-	-	-	-	-
149,425	-	90,384	-	-	ISF Transfer to GF PW Maintenance (Div. 062)	-	-	-	-	-
24,047	-	-	-	-	ISF Transfer to GF PW Mechanical (Div. 063)	-	-	-	-	-
-	-	-	-	-	ISF Transfer To GF PW Park Maintenance (Div. 064)	-	-	-	-	-
90,132	-	-	-	-	Long Term Repayment to GF for ISF	-	-	-	-	-
-	-	-	-	-	Transfer to Park & Stormwater Fund	600,000	600,000	600,000	-	600,000
329,564	-	155,000	-	-		600,000	600,000	600,000	-	600,000
801,130	**804,972**	**3,093,786**	**2,542,893**	**2,513,892**	**Total Expenditures and Transfers- Capital Improvement Fund**	**1,878,086**	**1,706,086**	**1,706,086**	**(32,000)**	**1,674,086**

[A] The amended budget column shows the budget on 06/30/09.
[B] $80,000 of the Capital Improvement fund balance is designated for the future purchase of a fire truck.

City of Crestwood, Missouri
Capital Improvements Fund Expenditures - General Services
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description GENERAL SERVICES 21-25-041-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
17	-	-	-	-	650	6811	Interest Expense/Penalty/Fees	-	-	-		-
36,750	35,000	38,750	38,750	38,750	610	6116	Litigation Settlement	38,750	38,750	38,750		38,750
-	-	(1,993)	18,000	18,000	610	6120	Accelerated TIF Payment- T1	-	-	-		-
36,767	35,000	36,757	56,750	56,750			**Total Contractual**	38,750	38,750	38,750	-	38,750
-	-	5,319	-	-	820	8315	Carpet Replacement	-	-	-		-
-	-	-	-	-	820	8314	Financial Software	-	-	-		-
-	-	5,319	-	-			**Total Capital**	-	-	-	-	-
36,767	**35,000**	**42,077**	**56,750**	**56,750**			**Total Expenditures - General Services**	**38,750**	**38,750**	**38,750**	**-**	**38,750**

City of Crestwood, Missouri
Capital Improvements Fund Expenditures - MIS
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description MANAGEMENT INFORMATION SYSTEMS (MIS)	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
29,718	21,701	33,348	31,000	31,000	820	8310	Computer Parts & Equip	22,000	22,000	22,000		22,000
3,598	14,258	7,644	13,300	13,300	820	8312	Network Maintenance	7,750	7,750	7,750		7,750
6,372	15,360	27,545	74,200	74,200	820	8313	Software Licensing	72,000	37,000	37,000		37,000
-	-		25,000	25,000	820	8314	Telephone System [A]	25,000	-	-		-
39,687	**51,319**	**68,537**	**143,500**	**143,500**			**Total Expenditures - MIS**	**126,750**	**66,750**	**66,750**	**-**	**66,750**

[A] The City Administrator cut assumes telephone system is purchased in 2009.

City of Crestwood, Missouri

Captial Improvements Fund Expenditures - Public Works Administration

Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PUBLIC WORKS ADMINISTRATION 21-35-061-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
-	-	7,397	7,500	7,500	505	5010	Wages, Exempt Employees	-	-	-		-
-	-	27,920	30,928	30,928	505	5011	Wages, Non-Exempt Employees	-	-	-		-
		1,570	-	-	505	5015	Overtime Wages	-	-	-		-
-	11,480	3,417	3,886	3,886	510	5110	Health Insurance	-	-	-		-
-	594	172	185	185	510	5111	Dental Insurance	-	-	-		-
-	9,101	220	241	241	510	5112	Life/AD&D/LTD Insurance	-	-	-		-
-	-	-	14	14	510	5114	Employee Assistance Program	-	-	-		-
-	3,924	494	884	884	510	5115	Retirement Plan	-	-	-		-
-	7,835	1,743	1,786	1,786	510	5116	Workers' Compensation Insurance	-	-	-		-
-	7,361	2,374	2,383	2,383	515	5210	FICA Taxes	-	-	-		-
-	1,722	555	557	557	515	5211	Medicare Taxes	-	-	-		-
-	42,017	45,862	48,364	48,364			Total Expenditures - PW Admin [A]	-	-	-	-	-

City of Crestwood, Missouri
Capital Improvements Fund Expenditures - PW Maintenance
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PUBLIC WORKS MAINTENANCE 21-35-062-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
-	113,588	72,391	62,044	62,044	505	5011	Wages, Non-Exempt Employees	-	-	-		-
-	-	7,647	9,500	9,500	510	5110	Health Insurance	-	-	-		-
-	-	8,072	369	369	510	5111	Dental Insurance	-	-	-		-
-	-	442	453	453	510	5112	Life/AD&D/LTD Insurance	-	-	-		-
-	-	522	34	33	510	5114	Employee Assistance Program	-	-	-		-
-	-	1,035	1,427	1,427	510	5115	Retirement Plan	-	-	-		-
-	-	6,723	4,895	4,895	510	5116	Workers' Compensation Insurance	-	-	-		-
-	-	4,828	3,847	3,847	515	5210	FICA Taxes	-	-	-		-
-	-	1,129	900	900	515	5211	Medicare Taxes	-	-	-		-
-	**113,588**	**102,792**	**83,469**	**83,468**			**Total Personnel [A]**	**-**	**-**	**-**		**-**
59,151	102,106	119,664	9,000	9,220	610	6115	Other Professional Services	130,250	130,250	130,250		130,250
-	3,331	1,096,707	1,381,500	1,381,280	612	6152	Street Reconstruction	-	-	-		-
-	254,422	562,186	-	-	612	6154	Contracted Slab Replacement	-	-	-		-
143,325	-	0	410,000	410,000	612	6155	Mill & Overlay	640,000	550,000	550,000	(32,000)	518,000
-	-	-	-	-	612	6156	Microsurfacing	80,000	80,000	-		-
-	-	-	-	-	612	XXXX	Pavement Preservation	-	-	80,000		80,000
-	-	-	-	-	612	6170	Sidewalk Construction	-	-	-		-
-	-	-	-	-	615	6214	Street Lighting	-	-	-		-
-	-	11,657	23,500	23,500	620	6312	Maint/Repair Buildings	26,000	26,000	26,000		26,000
-	2,116	1,488	-	-	620	6315	Solid Waste Disposal	-	-	-		-
-	-	-	-	-	645	6711	Printing & Binding	-	-	-		-
-	-	-	-	-	645	6712	Advertising & Publication	-	-	-		-
202,476	**361,975**	**1,791,702**	**1,824,000**	**1,824,000**			**Total Contractual**	**876,250**	**786,250**	**786,250**	**(32,000)**	**754,250**
-	-	-	-	-	710	7110	Office Supplies	-	-	-		-
-	-	-	-	-	720	7312	Other Supplies	-	-	-		-
63,924	61,613	47,434	68,000	58,005	730	7510	Concrete	15,000	15,000	15,000		15,000
7,565	(2,240)	-	-	-	730	7511	Asphalt	-	-	-		-
8,665	17,685	9,221	10,000	10,000	730	7512	Rock	5,000	5,000	5,000		5,000
3,207	-	-	-	-	730	7513	Salt	-	-	-		-
473	-	-	-	-	730	7514	Crack Sealant	-	-	-		-
4,049	-	(217)	-	-	730	7516	Signs	-	-	-		-
3,117	4,275	5,903	4,500	4,500	730	7518	Street Supplies	4,500	4,500	4,500		4,500
2,572	3,911	2,216	4,000	4,000	740	7711	Agricultural Supplies (Sod & Dirt)	4,000	4,000	4,000		4,000
93,571	**85,244**	**64,557**	**86,500**	**76,505**			**Total Commodities**	**28,500**	**28,500**	**28,500**	**-**	**28,500**
-	22,332	-	-	9,995	805	8011	Building and Improvements	-	-	-		-
5,552	17,190	279,615	78,000	22,000	810	8110	Motor Vehicles	122,000	120,000	120,000		120,000
37,505	29,536	-	-	-	815	8211	Heavy Equipment	-	-	-		-
43,057	**69,058**	**279,615**	**78,000**	**31,995**			**Total Capital**	**122,000**	**120,000**	**120,000**	**-**	**120,000**
339,105	**629,865**	**2,238,666**	**2,071,969**	**2,015,968**			**Total Expenditures - PW Maint**	**1,026,750**	**934,750**	**934,750**	**(32,000)**	**902,750**

[A] No salary or benefits costs were allocated to the Capital Improvement Fund for 2010.

City of Crestwood, Missouri
Capital Improvements Fund Expenditures - Public Works Mechanical
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description PUBLIC WORKS MECHANICAL 21-35-063-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
-	-	4,575	4,870	4,870	505	5011	Wages, Non-Exempt Employees	-	-	-		-
		395	-	-	505	5015	Overtime Wages	-	-	-		-
-	11,480	717	886	886	510	5110	Health Insurance	-	-	-		-
-	594	30	30	30	510	5111	Dental Insurance	-	-	-		-
-	9,101	31	32	32	510	5112	Life/AD&D/LTD Insurance	-	-	-		-
-	-	-	2	2	510	5114	Employee Assistance Program	-	-	-		-
-	3,924	65	112	112	510	5115	Retirement Plan	-	-	-		-
-	7,835	161	156	156	510	5116	Workers' Compensation Insurance	-	-	-		-
-	7,361	301	302	302	515	5210	FICA Taxes	-	-	-		-
-	1,772	70	71	71	515	5211	Medicare Taxes	-	-	-		-
-	42,067	6,346	6,461	6,461			**Total Expenditures - PW Mechanical [A]**	-	-	-	-	-

[A] No salary or benefits costs were allocated to the Capital Improvement Fund for 2010.

City of Crestwood, Missouri
Capital Improvements Fund Expenditures - Police
Budget for the Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description POLICE 21-40-070-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
-	-	-	-		610	6115	Other Professional Services	5,700	5,700	5,700		5,700
-	-	-	-		620	6312	Maint/Repair Buildings	-	-	-		-
-	-	327,896	-		630	6414	Radio Equipment Lease/Purchase	-	-	-		-
-	-	-	-	-	650	6811	Interest Expense	-	-	-		-
-	-	327,896	-	-			**Total Contractual**	5,700	5,700	5,700	-	5,700
					805	8020	Improvements	20,000	-	-		-
12,000	-	75,858	-		810	8111	Motor Vehicles	-	-	-		-
1,990	-		42,300	42,300	830	8211	Other Equipment and Machinery	42,136	42,136	42,136		42,136
13,990	-	75,858	42,300	42,300			**Total Capital**	62,136	42,136	42,136	-	42,136
13,990	-	403,753	42,300	42,300			**Total Expenditures - Police**	67,836	47,836	47,836	-	47,836

City of Crestwood, Missouri
Capital Improvements Fund Expenditures - Fire Capital
Budget forthe Calendar Year Ending December 31, 2010

CY 2006 Actual	CY 2007 Actual	CY 2008 Actual	CY 2009 Budget	CY 2009 Amend. Budget			Account Description FIRE 21-45-080-XXX-XXXX	DH DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
-	-	-	-		610	6115	Other Professional Services	10,000	10,000	10,000		10,000
-	-	-	-		620	6312	Maint/Repair Buildings	-	-	-		-
-	-	154,715	-		630	6414	Radio Equipment Lease/Purchase	-	-	-		-
-	-	-	-		650	6811	Interest Expense	-	-	-		-
-	-	**154,715**	-	-			**Total Contractual**	**10,000**	**10,000**	**10,000**	-	**10,000**
-	-	111,576	-		810	8111	Motor Vehicles	-	-	-		-
-	-	-	-		810	8120	Capital Outlay Expense	-	-	-		-
-	-	-	97,689	97,689	830	8211	Other Equipment and Machinery	8,000	8,000	8,000		8,000
-	-	**111,576**	**97,689**	**97,689**			**Total Capital**	**8,000**	**8,000**	**8,000**		8,000
-	-	**266,291**	**97,689**	**97,689**			**Total Expenditures- Fire**	**18,000**	**18,000**	**18,000**	-	**18,000**

Overview

The activities associated with certain repairs to defective sewer lateral lines are recorded in the Sewer Lateral Fund. Crestwood voters adopted a maximum annual fee of $28 to pay for certain repairs to defective sewer lateral lines. This fee is levied in connection with property taxes collected by St. Louis County. Sewer Lateral fees and investment earnings make up 100 percent of this fund's revenues.

The sewer lateral policy, which was amended by the Board of Aldermen in 2005 and 2007, states that the owner of a single family home, a duplex, or an apartment complex containing not more than six dwelling units may recover one hundred percent of the authorized cost in repairing defective sewer lateral lines serving the property.

If a sewer lateral is causing a sinkhole, if a property owner has had to have his/her sewer lateral line cabled twice or more in a calendar year, or if a sewer lateral line is blocked and cannot be opened by a plumber hired by the property owner, then the City will hire its contractor to cable and televise the sewer lateral line. If it is determined that a break has occurred, the portion of the line damaged will be repaired using the sewer lateral fund. The corrective work is limited to excavation, repair or replacement of the defective portion of the line, installation of clean-out, backfilling, and site restoration.

City of Crestwood, Missouri
Sewer Lateral Fund Revenues
Budget for the Year Ended December 31, 2010

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Actuals	CY 2009 Budget	CY 2009 Amend. Budget [A]			SEWER LATERAL FUND REVENUES	Finance Projections CY 2010	City Admin Approved CY 2010	Revised Projections CY 2010	BOA Adjusted CY 2010	Budgeted Revenues CY 2010
141,216	129,114	140,347	145,000	145,000	415	4032	Sewer Lateral Fees	149,200	149,200	149,200		149,200
141,216	**129,114**	**140,347**	**145,000**	**145,000**				**149,200**	**149,200**	**149,200**	-	**149,200**
3,363	12,639	4,093	5,000	5,000	465	4711	Interest Income	800	800	800		800
3,363	**12,639**	**4,093**	**5,000**	**5,000**			**Total Interest**	**800**	**800**	**800**	-	**800**
144,579	**141,753**	**144,440**	**150,000**	**150,000**			**Total Revenues- Sewer Lateral Fund**	**150,000**	**150,000**	**150,000**	-	**150,000**

[A] The amended budget column shows the budget on 06/30/09

City of Crestwood, Missouri
Sewer Lateral Fund Expenditures
Budget for the Year Ended December 31, 2010

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Actuals	CY 2009 Budget	CY 2009 Amend. Budget [A]			Account Description SEWER LATERAL 30-35-065-XXX-XXXX	DH Request CY 2010	City Admin Recommended CY 2010	Ways & Means Committee CY 2010	BOA Adjusted CY 2010	BOA Approved CY 2010
127,042	167,957	172,953	150,000	150,000	610	6115	Other Professional Services	150,000	150,000	150,000		150,000
127,042	**167,957**	**172,953**	**150,000**	**150,000**			**Total Expenditure**	**150,000**	**150,000**	**150,000**	-	**150,000**

[A] The amended budget column shows the budget on 06/30/09

Five Year Plans – All Major Funds

This section of the budget shows the projected revenues and expenditures for all three major funds over the next five years. The City is projecting revenues over operating expenditures in 2010, 2011, and 2012. Cash reserves will be utilized in 2010 (Capital Improvements Fund) and 2011 (General Fund) in order to make a portion ($600,000) of the final two full payments toward retiring the Aquatic Center debt. The Aquatic Center debt will be retired when the Park and Stormwater Fund makes an estimated $300,000 payment in 2012.

Please note that the General Fund shows operating expenditures substantially above annual revenues in 2013 and 2014. This is due to the sunset of the Proposition S property tax. Should the Mayor and Board of Aldermen elect to sunset this tax earlier than 2012, the five year plan will need to be modified.

Please note that the figures below are estimates only, and that actual figures in future years may vary substantially. Revenues have been projected utilizing figures from previous years. Expenditures have been projected using a two percent annual increase. The exception is capital items which have been projected by Department Heads as shown in the attached capital plans.

General Fund – Estimated fund balance of $1,632,703 as of January 1, 2010

	2010	**2011**	**2012**	**2013**	**2014**
Expenditures	$8,393,510	$8,101,611	$8,263,643	$8,428,916	$8,597,495
Revenues	$8,650,109	$8,510,000	$8,390,000	$7,750,000	$7,680,000
Difference	$ 256,599	$ 408,389	$ 126,357	($678,916)	($917,495)
Aquatic Ctr. Payment		$ 600,000			
December 31 fund balance	$1,889,302	$1,697,691	1,824,048	$1,145,132	$ 227,637

As you can see, the City of Crestwood maintains annual revenues over expenditures until 2013, which coincides with the sunset of the Proposition S property tax. Due to the projected annual decline in revenues and a two percent increase in expenditures, even the extension of the Proposition S tax would not correct this situation. The City of Crestwood will have to take corrective action prior to 2013 in order to address the projected deficit in 2014.

Capital Improvements Fund – Estimated fund balance of $757,500 on 1/1/2010

	2010	2011	2012	2013	2014
Expenditures	$1,154,086	$1,621,429	$1,023,985	$2,383,603	$1,643,302
Revenues	$1,197,480	$1,642,600	$1,041,000	$2,412,600	$1,633,000
Difference	$ 43,394	$ 21,171	$ 17,015	$ 28,997	($ 10,302)
Aquatic Ctr. Payment	$ 600,000				
December 31 fund balance	$ 200,894	$ 222,065	$ 239,080	$ 268,077	$ 257,775

As you can see, the annual capital improvement revenues meet or exceed the annual capital improvement expenditures, with the exception of the 2010 Aquatic Center debt payment. As you may recall, this is dramatically different from the Capital Improvement Plan submitted as part of the 2009 budget, which presented a deficit of over $450,000 each year. This was accomplished by the Fire Chief, Police Chief, MIS Director, and Public Works Director working together to create a reasonable five-year Capital Improvement Plan based upon our available revenues. The items which were cut from the Capital Improvement Plan, which were detailed in a memorandum to the Board of Aldermen dated February 27, 2009, will result in the City of Crestwood not maintaining or replacing our buildings, equipment, vehicles, and streets in the manner previously planned and recommended by our Department Heads. The current five year Capital Improvement Plan is attached, along with supporting documents from the City's Department Heads.

Park and Stormwater Fund – Estimated fund balance of $17,600 on 1/1/2010

	2010	2011	2012	2013	2014
Expenditures	$2,449,414	$1,841,391	$1,706,217	$1,634,342	$1,641,929
Revenues	$2,531,400	$1,891,000	$1,791,000	$1,691,000	$1,641,000
Difference	$ 81,986	$ 49,609	$ 84,783	$ 56,658	($ 929)
December 31 fund balance	$ 99,586	$ 149,195	$ 233,978	$ 290,636	$ 289,707

The 2009 Budget also showed annual expenditures in the Park and Stormwater Fund dramatically in excess of annual revenues. This has been corrected by: 1) transferring a portion of the 2010 aquatic center debt service payment to the Capital Improvements Fund; 2) transferring a portion of the 2011 aquatic center debt service payment to the General Fund; and 3) eliminating all substantive capital improvements to our parks until 2014. The current Park and Stormwater Capital Plan is attached. Please be advised that no stormwater projects are included in this plan.

Conclusion

The five year plans detailed above result in the following total cash for the City of Crestwood:

	2010	2011	2012	2013	2014
December 31 fund balance ALL 3 Funds	$2,189,782	$2,068,951	$2,297,106	$1,703,845	$ 775,119

As you can see, the City's total cash position remains relatively stable until 2013, when it drops dramatically, primarily due to the retirement of Proposition S and the inflationary projection of current expenditures. As mentioned above, the City will have to take corrective action prior to 2013 in order to avoid the creation of a deficit in the General Fund in 2014.

As part of the 2009 Budget, the City Administrator committed to creating a 2010 five year plan that included expenditures in-line with projected revenues. This has been completed for 2010, 2011, and 2012. However, additional work needs to be done for the years 2013 and 2014. It is the City Administrator's intention to address this matter with the Mayor and Board of Aldermen during 2010.

City of Crestwood, Missouri
General Fund Revenues
FIVE YEAR PLAN

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Actuals	CY 2009 Budget	CY 2009 AM Budget			GENERAL FUND REVENUES	Projections CY 2010	Projections CY 2011	Projections CY 2012	Projections CY 2013	Projections CY 2014
2,809,576	2,609,662	2,499,922	2,539,600	2,461,160	405	4010	One-Cent General	2,348,200				
747,129	694,496	617,983	576,000	558,211	405	4011	1/4-Cent Local Options	567,200				
802,455	793,462	666,447	607,800	589,029	405	4014	1/4-Cent Fire Protection	602,400				
14,041	23,664	14,991	24,000	24,000	405	4015	1/4-Cent TIF Fire Protection	28,500				
4,373,201	**4,121,284**	**3,799,342**	**3,747,400**	**3,632,400**			**Total Sales Taxes**	**3,546,300**	**3,450,000**	**3,350,000**	**3,300,000**	**3,250,000**
588,073	607,587	563,099	600,000	600,000	410	4020	Electric Franchise Fee	600,000				
462,726	468,576	496,801	536,600	536,600	410	4021	Natural Gas Franchise Fee	470,000				
157,732	135,836	149,398	153,500	153,500	410	4023	Telephone Franchise Fee	200,000				
88,109	88,557	77,495	88,200	88,200	410	4024	Water Franchise Fee	88,000				
69,180	70,526	90,372	73,300	73,300	410	4025	Cable Franchise Fee	90,500				
51,494	220,920	541,320	228,000	228,000	410	4026	Wireless Franchise Fee	250,000				
1,417,314	**1,592,002**	**1,918,485**	**1,679,600**	**1,679,600**			**Total Gross Receipts**	**1,698,500**	**1,700,000**	**1,700,000**	**1,700,000**	**1,700,000**
694,266	455,330	651,208	565,500	565,500	415	4030	Real Estate Taxes	600,000				
457,739	368,881	491,688	480,800	430,800	415	4036	Real Estate Taxes- Prop S	480,000				
81,280	89,779	94,568	80,700	80,700	415	4031	Personal Property Taxes	87,000				
60,400	71,171	64,198	48,900	48,900	415	4037	Personal Property Taxes- Prop S	62,000				
327,745	266,356	332,062	270,000	270,000	415	4033	County Road Fund	270,000				
153,842	90,004	111,765	90,000	90,000	415	4034	Penalty Surcharge	89,000				
18,305	16,780	23,203	16,000	16,000	415	4035	Railroad/Utility Taxes	28,000				
1,793,577	**1,358,301**	**1,768,692**	**1,551,900**	**1,551,900**			**Total Property Taxes**	**1,616,000**	**1,620,000**	**1,620,000**	**1,050,000**	**1,050,000**
340,117	346,611	362,590	325,000	325,000	420	4110	Motor Fuel Tax	350,000				
74,806	93,180	71,939	61,800	61,800	420	4111	Motor Vehicle Sales Tax	65,000				
83,900	61,121	55,110	45,000	45,000	420	4112	Motor Vehicle Fee Increases	55,000				
41,857	39,999	38,283	38,000	38,000	420	4113	Cigarette Tax	36,500				
334	2,539	6,299	2,300	2,300	420	4114	Financial Institution Tax	6,000				
541,014	**543,450**	**534,221**	**472,100**	**472,100**			**Total Intergovernmental Taxes**	**512,500**	**500,000**	**500,000**	**500,000**	**500,000**
891,731	871,222	853,608	817,000	817,000	425	4210	Merchant Licenses	794,000				
12,650	11,395	12,590	12,500	12,500	425	4211	Liquor Licenses	10,500				
11,773	13,595	3,560	5,000	5,000	425	4212	Other Licenses	1,600				
	9,497	21,485	1,000	27,250	425	4224	Rental Inspections	22,000				
27,640	27,387	42,747	24,100	24,100	425	4225	Permits & Inspections	28,100				
1,780	1,840	1,947	1,800	1,800	425	4226	Sign Permits [C]	-	-			
75	-	50	-	-	425	4227	Right-of- Way & Demolition Permits	-	-			
945,649	**934,936**	**935,987**	**861,400**	**887,650**			**Total Licenses and Permits**	**856,200**	**820,000**	**800,000**	**780,000**	**760,000**
246,445	313,811	281,461	305,000	305,000	430	4250	Traffic Fines	300,000				
27,611	35,018	31,702	32,000	32,000	430	4251	Traffic Court Cost	30,400				
5,373	6,129	5,859	7,000	7,000	430	4252	Police Training Fund	5,800				
12,279	19,713	19,306	17,500	17,500	430	4253	Miscellaneous Fines	16,000				
872	693	726	1,000	1,000	430	4254	Police Reports	1,000				
13,581	15,345	15,206	15,800	15,800	430	4255	Bond Forfeitures	15,300				
857	1,072	1,001	1,100	1,100	430	4256	Crime Victims' Compensation	1,000				
307,018	**391,781**	**355,261**	**379,400**	**379,400**			**Total Fines and Court Cost**	**369,500**	**370,000**	**370,000**	**370,000**	**370,000**
26,107	51,329	44,617	40,000	56,100	465	4710	Interest	15,000	15,000	15,000	15,000	15,000
26,107	**51,329**	**44,617**	**40,000**	**56,100**			**Total Interest**	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**
-	-	-	-	-	470	4700	Donations [C]	6,500		-	-	-

City of Crestwood, Missouri
General Fund Revenues
FIVE YEAR PLAN

CY 2006 Actuals	CY 2007 Actuals	CY 2008 Actuals	CY 2009 Budget	CY 2009 AM Budget			GENERAL FUND REVENUES	Projections CY 2010	Projections CY 2011	Projections CY 2012	Projections CY 2013	Projections CY 2014
-	-	2,911	-	-	470	4702	POST	2,500				
-	-		16,100	-	470	4710	Economic Development Adm Reimb[A]	-				
83,976	23,072	11,011	10,000	10,000	470	4750	Other Revenue	16,000				
10,523	8,623	8,507	8,500	8,500	470	4751	Trash Bags	8,500				
150	123	-	-	-	470	4752	Rental Property Income	-				
148,186	17,721	-	-	-	470	4753	Sale of Property	-				
54,404	-	2,576	-	-	470	4755	Refund from Insurance Pool	-				
-	-	-	-	-	470	4756	Sale of Property	-				
297,239	**49,539**	**25,005**	**34,600**	**18,500**			**Total Other Revenue**	**33,500**	**35,000**	**35,000**	**35,000**	**35,000**
1,762	1,270	1,445	-	-	475	4757	TDD-Big Bend Crossing[A]	-	-	-	-	-
4,186	2,113	1,947	-	-	475	4758	TDD-Crestwood Point[A]	-	-	-	-	-
-	2,652	2,393	-	-	475	4759	Glenwood Watson TDD[A]	-	-	-	-	-
-	10,000	10,000	-	-	475	4760	TIF admin Fees[A]	-	-	-	-	-
28,765	924	386	-	-	475	4761	Crestwood Point CID[A]	-	-	-	-	-
10,000	119	-	-	-	475	4762	Crestwood Market CID[A]	-	-	-	-	-
		2,690			475	4809	PD Training-MO					
-	4,516	6,580	-	-	475	4810	Revenue Grants-PD[B]	-	-	-	-	-
-	12,253	-	-	-	475	4811	60th Anniversary	-	-	-	-	-
-	-	230	-	-	475	4812	City Store	-	-	-	-	-
44,713	**33,847**	**25,670**	**-**	**-**			**Total Economic Development Fees**	**-**	**-**	**-**	**-**	**-**
		8,172	4,800	10,155	480	4800	Grant- Police Department[B]	2,609				
-	**-**	**8,172**	**4,800**	**10,155**			**Total Grants**	**2,609**	**-**	**-**	**-**	**-**
9,745,833	**9,076,468**	**9,415,453**	**8,771,200**	**8,687,805**			**TOTAL GENERAL FUND REVENUES**	**8,650,109**	**8,510,000**	**8,390,000**	**7,750,000**	**7,680,000**

A The economic development fee accounts marked within element 475 were consolidated and moved to 470-4710. The history can be found within element 475.

B The grant revenue account was moved to element 480 so that grant revenue can be separately tracked. This history can be found in 475-4813 and 475-4810.
Included Right-of-Way and Demolition Permits with 425-4225 Permits & Inspections.

C The Sign Permits account was consolidated with Permits & Inspections

D The Donations account was previously recorded in a separate fund

City of Crestwood, Missouri
Summary of General Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2010	CY 2011	CY 2012	CY 2013	CY 2014
Mayor					
Personnel Services	9,073	9,254	9,440	9,628	9,821
Contractual Services	6,970	7,109	7,252	7,397	7,545
Commodities	300	306	312	318	325
Sub-Total	16,343	16,670	17,003	17,343	17,690
Board of Aldermen					
Personnel Services	42,289	43,135	43,997	44,877	45,775
Contractual Services	1,480	1,510	1,540	1,571	1,602
Commodities	300	306	312	318	325
Sub-Total	44,069	44,950	45,849	46,766	47,702
City Clerk					
Personnel Services	125,833	128,350	130,917	133,535	136,206
Contractual Services	17,520	17,870	18,228	18,592	18,964
Commodities	1,500	1,530	1,561	1,592	1,624
Sub-Total	144,853	147,750	150,705	153,719	156,794
Municipal Court					
Personnel Services	86,550	88,281	90,047	91,848	93,685
Contractual Services	52,300	53,346	54,413	55,501	56,611
Commodities	700	714	728	743	758
Sub-Total	139,550	142,341	145,188	148,092	151,053
City Administrator					
Personnel Services	225,404	229,912	234,510	239,201	243,985
Contractual Services	8,740	8,915	9,093	9,275	9,460
Commodities	2,900	2,958	3,017	3,078	3,139
Sub-Total	237,044	241,785	246,621	251,553	256,584
General Supportive Services					
Personnel Services	134,433	137,122	139,864	142,661	145,515
Contractual Services	374,600	382,092	389,734	397,529	405,479
Commodities	19,000	19,380	19,768	20,163	20,566
Sub-Total	528,033	538,594	549,366	560,353	571,560
Management Information Systems (MIS)					
Personnel Services	85,039	86,740	88,475	90,244	92,049
Contractual Services	25,120	25,622	26,135	26,658	27,191
Commodities	11,000	11,220	11,444	11,673	11,907
Sub-Total	121,159	123,582	126,054	128,575	131,146
Economic Development					
Personnel Services	-	-	-	-	
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Sub-Total	-	-	-	-	-
Finance					
Personnel Services	171,849	175,286	178,792	182,368	186,015
Contractual Services	4,410	4,498	4,588	4,680	4,774
Commodities	2,000	2,040	2,081	2,122	2,165
Capital	500	510	520	531	541
Sub-Total	178,759	182,334	185,981	189,700	193,494
Total Expenditures- Administration	1,409,810	1,438,006	1,466,766	1,496,102	1,526,024

City of Crestwood, Missouri
Summary of General Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2010	CY 2011	CY 2012	CY 2013	CY 2014
Public Works- General Services					
Personnel Services	212,430	216,679	221,012	225,432	229,941
Contractual Services	210,495	214,705	218,999	223,379	227,847
Commodities	9,500	9,690	9,884	10,081	10,283
Sub-Total	432,425	441,074	449,895	458,893	468,071
Public Works- Administration					
Personnel Services	278,688	284,262	289,947	295,746	301,661
Contractual Services	16,610	16,942	17,281	17,627	17,979
Commodities	3,000	3,060	3,121	3,184	3,247
Sub-Total	298,298	304,264	310,349	316,556	322,887
Public Works- Maintenance					
Personnel Services	296,202	302,126	308,169	314,332	320,619
Contractual Services	37,920	38,678	39,452	40,241	41,046
Commodities	66,400	67,728	69,083	70,464	71,873
Sub-Total	400,522	408,532	416,703	425,037	433,538
Public Works- Mechanical					
Personnel Services	57,351	58,498	59,668	60,861	62,079
Contractual Services	22,470	22,919	23,378	23,845	24,322
Commodities	73,550	75,021	76,521	78,052	79,613
Sub-Total	153,371	156,438	159,567	162,759	166,014
Total Expenditures- Public Works	1,284,615	1,310,308	1,336,514	1,363,245	1,390,510
Police Department					
Personnel Services	2,527,639	2,436,908	2,485,646	2,535,359	2,586,066
Contractual Services	181,698	185,332	189,039	192,819	196,676
Commodities	72,050	73,491	74,961	76,460	77,989
Capital Outlay	-	-	-	-	-
Sub-Total	2,781,387	2,695,730	2,749,645	2,804,638	2,860,731
Fire Services Department					
Personnel Services	2,124,555	2,166,093	2,209,415	2,253,603	2,298,675
Contractual Services	442,536	451,387	460,414	469,623	479,015
Commodities	39,300	40,086	40,888	41,705	42,540
Sub-Total	2,606,391	2,657,566	2,710,717	2,764,931	2,820,230
Total Expenditures- Public Safety	5,387,779	5,353,296	5,460,362	5,569,569	5,680,961
Debt Service					
Debt Service	311,306	-	-	-	-
Sub-Total	311,306	-	-	-	-
Summary					
Total Personnel	6,377,335	6,362,644	6,489,897	6,619,695	6,752,089
Total Contractual	1,402,869	1,430,926	1,459,545	1,488,736	1,518,511
Total Comodities	301,500	307,530	313,681	319,954	326,353
Total Capital	500	510	520	531	541
Total Debt Service	311,306	-	-	-	-
Total Expenditures- General Fund	8,393,510	8,101,611	8,263,643	8,428,916	8,597,494

In 2011 the General Fund will make an estimated $600,000 payment toward the aquatic center debt
This payment will be make through a transfer to the Park and Stormwater Fund

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
FIVE YEAR PLAN

		PARK AND STORMWATER FUND REVENUES	CY 2010 Estimate	CY 2011 Estimate	CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate
405	4013	Half-Cent Sales Tax					
405	4016	Half-Cent TIF Park & Stormwater Sales Tax					
		Total Sales Tax	1,290,400	1,250,000	1,150,000	1,050,000	1,000,000
435	4310	Aquatic Center Pass					
435	4311	Aquatic/Community Center Pass					
435	4312	Aquatic Center Daily Admissions					
435	4313	Aquatic Center Concessions					
435	4314	Aquatic Center Rental					
435	4315	Aquatic Center Locker Rental					
435	4316	Aquatic Center I.D. Cards					
		Total Aquatic Center	320,000	320,000	320,000	320,000	320,000
440	4410	Community Center Recreation Pass					
440	4411	Community Center Concessions					
440	4412	Racquetball Courts					
440	4413	League/Court Fees					
440	4414	Community Center Room Rentals					
440	4415	Community Center Locker Rentals					
440	4417	Community Center Guest Fees					
440	4418	Tennis/Racquetball Court Pass					
440	4419	Instructions for Net					
440	4420	Miscellaneous Community Center					
		Total Community Center	60,000	60,000	60,000	60,000	60,000
445	4510	Fitness-Residents					
445	4511	Fitness-Non Resident					
445	4514	Performing Arts/Dance-Resident					
445	4515	Performing Arts/Dance-Non Resident					
445	4518	Arts-Resident					
445	4519	Arts-Non Residents					
445	4522	Gen Sports & Leagues-Resident					
445	4523	Gen Sports & Leagues-Non Resident					
445	4526	Clubs-Resident					
445	4527	Clubs-Non Resident					
445	4530	Day Camp- Resident					
445	4531	Day Camp-Non Resident					
445	4534	Swim Programs-Resident					
445	4535	Swim Programs-Non Resident					
445	4538	Special Events					
445	4539	Consignment Sales					
445	4542	Day Trips-Resident					
445	4543	Day Trips-Non Resident					
445	4546	YTP/WSP-Resident					
445	4547	YTP/WSP-Non Resident					
		Total Recreation Programs	223,900	220,000	220,000	220,000	220,000
450	4610	Sappington House Admissions					
450	4611	Sappington House Barn Rental					
450	4615	Sappington Barn Gross Sales					
450	4612	Sappington House History Books					
		Total Historic Facility	7,000	15,000	15,000	15,000	15,000

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
FIVE YEAR PLAN

PARK AND STORMWATER FUND REVENUES			CY 2010 Estimate	CY 2011 Estimate	CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate
455	4650	Soft Ball/Volleyball Fields					
455	4651	Picnic Reservations					
455	4652	Park Facilities					
		Total Other Recreation Income	8,100	8,000	8,000	8,000	8,000
460	4675	Animal Impoundment					
460	4676	Pet Tags					
460	4679	Free Summer Concert					
		Total Other Park Operations	7,000	7,000	7,000	7,000	7,000
465	4710	Interest					
465	4712	Interest					
		Total Interest	500	1,000	1,000	1,000	1,000
470	4750	Other Income					
470	4777	Repayment of Defeasance of COPS 2002					
		Total Other Revenue	14,500	10,000	10,000	10,000	10,000
475	4812	Grant Revenue					
475	4811	60th Anniversary					
		Total Grants			-	-	-
		Total Revenues- Park and Stormwater	1,931,400	1,891,000	1,791,000	1,691,000	1,641,000

City of Crestwood, Missouri
Summary of Expenditures- Park and Stormwater Fund
FIVE YEAR PLAN

Department and Division	Estimate CY 2010	Estimate CY 2011	Estimate CY 2012	Estimate CY 2013	Estimate CY 2014
Public Works Street Maintenance					
Contractual Services	6,000	6,120	6,242	6,367	6,495
Capital	-	-	-	-	-
Sub-Total	6,000	6,120	6,242	6,367	6,495
Public Works Park Maintenance					
Personnel Services	197,978	201,938	205,976	210,096	214,298
Contractual Services	103,270	105,335	107,442	109,591	111,783
Commodities	17,150	17,493	17,843	18,200	18,564
Capital	-	-	-	-	154,000
Sub-Total	318,398	324,766	331,261	337,887	498,644
Total Expenditures- Public Works	324,398	330,886	337,504	344,254	505,139
Parks & Recreation- Recreation Programs					
Personnel Services	412,512	420,762	429,177	437,761	446,516
Contractual Services	192,620	195,914	199,403	203,391	207,459
Commodities	50,150	51,153	52,176	53,220	54,284
Capital	24,000	-	-	-	22,400
Sub-Total	679,282	667,829	680,757	694,372	730,659
Parks & Recreation- Aquatic Center					
Personnel Services	28,008	28,568	29,140	29,722	30,317
Contractual Services	275,700	285,278	290,984	296,803	302,739
Commodities	42,000	42,840	43,697	44,571	45,462
Capital	9,500	-	-	-	2,500
Sub-Total	355,208	356,686	363,820	371,096	381,018
Parks & Recreation- Historic Facility					
Personnel Services	-	-	-	-	-
Contractual Services	22,450	22,899	23,357	23,824	24,301
Commodities	750	765	780	796	812
Sub-Total	23,200	23,664	24,137	24,620	25,112
Total Expenditures- Parks and Recreation	1,062,690	1,048,179	1,068,714	1,090,088	1,136,790
Debt Service					
Debt Service	462,326	462,326	300,000	200,000	-
Sub-Total	462,326	462,326	300,000	200,000	-
Summary					
Personnel Services	638,498	651,268	664,293	677,579	691,131
Contractual Services	600,040	615,546	627,428	639,977	652,776
Commodities	110,050	112,251	114,496	116,786	119,122
Capital	33,500	-	-	-	178,900
Debt Service	462,326	462,326	300,000	200,000	-
Total Expenditures- Park and Stormwater Fund	**1,844,414**	**1,841,391**	**1,706,217**	**1,634,342**	**1,641,929**

$200,000 payment in 2013 is a repayment to the CI fund for a fire truck, not a true debt service payment
$600,000 of the aquatic center payment in 2010 will be paid from the CI Fund
$600,000 of the aquatic center payment in 2011 will be paid from the Genteral Fund

Six Year Park and Stormv .er Capital Plan

2010		
Elliptical	$	4,500.00
Community Center Stack Chairs (300)	$	19,500.00
Shade Structures (AC)	$	4,500.00
Lounge Chairs (20) (AC)	$	5,000.00
Total	$	33,500.00

2011		
Total	$	-

2012		
Total	$	-

2013		
Total	$	-

2014		
Lounge Carpet Replacement (CC)	$	8,000.00
HVAC Unit Replacement (CC)	$	30,000.00
Repair/Repacement Rm 106/107 Partition (CC)	$	56,000.00
Replace Electrical Equipment	$	60,000.00
Exercise Bike	$	2,400.00
Treadmill	$	4,800.00
Community Center 8' Folding Tables (20)	$	6,200.00
WebTrac Software	$	9,000.00
Family Play Pool Water Features	$	2,500.00
Total	$	178,900.00

2015		
Replace Ice Machine (CC)	$	3,000.00
Roof Repair (CC)	$	80,000.00
Paint Louge Ceiling	$	7,000.00
Community Center 6' Folding Tables (10)	$	2,500.00
Community Center 4' Folding Tables (10)	$	2,400.00
Electric Basketball Goal Winch	$	6,000.00
Total	$	100,900.00

Future Items (all items deferred from 2009-2013)		
Replace Rm 107 Refrigerator (CC)	$	1,000.00
Replace Kitchen Appliances (CC)	$	5,000.00
Replace (2) Water Heaters (CC)	$	9,000.00
Replace MP Room Light Fixtures (CC)	$	14,000.00
Replace Lounge Furniture (CC)	$	5,000.00
Replace Rear Exit Doors	$	2,500.00
Paint Exterior Surfaces	$	6,000.00
Replace Dance Gym Light Fixtures (CC)	$	10,000.00
Rayburn Park Renovation	$	115,000.00
Spellman Park Masterplan	$	15,000.00
Covered Slide (AC)	$	100,000.00
Total	$	282,500.00

City of Crestwood, Missouri
Capital Improvement Fund Revenues
FIVE YEAR PLAN

		CAPITAL IMPROVEMENT FUND REVENUES	City Admin CY 2010 Estimate	City Admin CY 2011 Estimate	City Admin CY 2012 Estimate	City Admin CY 2013 Estimate	City Admin CY 2014 Estimate
405	4012	Half-Cent Sales Tax			-	-	-
		Total Sales Tax	1,098,400	1,000,000	900,000	850,000	800,000
465	4710	Interest Income			-	-	-
465	4712	Interest Income			-	-	-
		Total Interest	4,000	5,000	5,000	5,000	5,000
470	4750	Miscellaneous Revenue			-	-	-
470	4751	MODOT					
470	4756	Sale of Property			-	-	-
		Total Miscellaneous Revenue	-	20,000	20,000	20,000	20,000
475	4812	Grant Revenue	95,080	617,600	116,000	1,337,600	808,000
		Police Communications					
		Grant Road			-		
XXX	XXXX	Fire Grant			-	-	-
		Total Grants	95,080	617,600	116,000	1,337,600	808,000
		Transfer In- partial repay from PSW				200,000	
		Total Revenues- Capital Improvement	1,197,480	1,642,600	1,041,000	2,412,600	1,633,000

City of Crestwood, Missouri
Capital Improvement Funds Expenditures
FIVE YEAR PLAN

Department and Division	DH Request CY 2010	DH Request CY 2011	DH Request CY 2012	DH Request CY 2013	DH Request CY 2014
City Clerk					
Capital	-	-	-	-	-
Sub-Total	-	-	-	-	-
Municipal Court					
Capital			-	-	-
Sub-Total	-	-	-	-	-
General Services					
Contractual Services	38,750	38,750	-	-	-
Capital			-	-	-
Sub-Total	38,750	38,750	-	-	-
Management Information Systems (MIS)					
Capital	66,750	63,179	56,500	61,900	62,629
Sub-Total	66,750	63,179	56,500	61,900	62,629
Economic Development					
Contractual Services	-	-	-	-	-
Sub-Total	-	-	-	-	-
Total Expenditures- Administration	105,500	101,929	56,500	61,900	62,629
Public Works Administation					
Personnel Services	-	-	-	-	-
Sub-Total	-	-	-	-	-
Public Works Street Maintenance					
Personnel Services	-	-	-	-	-
Contractual Services	754,250	1,189,500	672,000	1,872,000	1,305,000
Commodities	28,500	80,000	-	-	-
Capital	120,000	75,000	120,485	100,703	120,673
Sub-Total	902,750	1,344,500	792,485	1,972,703	1,425,673
Public Works Mechanical					
Personnel Services	-	-	-	-	-
Sub-Total	-	-	-	-	-
Total Expenditures- Public Works		1,344,500	792,485	1,772,703	1,425,673
Police					
Contractual Services	5,700	-	-	-	-
Capital	42,136	95,000	95,000	89,000	25,000
Sub-Total	47,836	95,000	95,000	89,000	25,000
Fire					
Contractual Services	10,000				
Capital	88,000	80,000	80,000	260,000	130,000
Sub-Total	98,000	80,000	80,000	260,000	130,000
Total Expenditures- Public Safety	145,836	175,000	175,000	349,000	155,000
Debt Service					
Debt Service	-	-	-	-	-
Sub-Total	-	-	-	-	-
Summary					
Total Personnel	-	-	-	-	-
Total Contractual	803,700	1,228,250	672,000	1,872,000	1,305,000
Total Commodities	28,500	80,000	-	-	-
Total Capital	316,886	313,179	351,985	511,603	338,302
Total Debt Service	-	-	-	-	-
Total Expenditures- Capital Improvement Fund	1,154,086	1,621,429	1,023,985	2,383,603	1,643,302

In addition to the amounts listed above, the Capital Improvement Fund will pay $600,000 toward the Aquatic Center debt in 2010. This will be done through a transfer to the Park and Stormwater Fund

Proposed Capital Improvements 5-Year Plan
Includes Police, Fire, MIS, Public Works
Compiled September 2009

2010	
Police Department	
Communications Recorder Replacement	$30,293
Police Body Armor Replacement (over 3 years)	$6,000
Narrowbanding Project	$5,646
Dispatcher Chairs	$2,425
Replace Record Room Carpet	$2,000
CCTV Digital Recorder	$1,800
TASERS	$1,618
Fire Department	
Fire Truck Savings	$80,000
Rescue Airbags	$8,000
Architectural feasibility study for FD remodel	$10,000
MIS	
Server replacement 1 server	$5,000
PC replacement 10 pcs	$9,000
Misc. Computer Parts	$8,000
3 Laser printers	$2,500
Software	$33,879
UPS replacements	$1,750
Replace Network switches	$3,500
Building Maintenance	
Animal Control/Annex I Roof Repair (WP)	$7,000
Animal Control/Annex I Siding Replacement (WP)	$7,000
Community Center HVAC Controls Upgrade (CC)	$12,000
Street Maintenance	
Mill and Overlay (TBD)	$640,000
Asphalt Rejuvenators	$80,000
Engineering Whitecliff Park Service Bridge (City Share)	$24,000
Engineering Whitecliff Park Service Bridge (Federal Share)	$96,000
PW Vehicles and Equipment	
One 2.5 ton dump truck with plow (trade in 1996 truck #210)	$122,000
Total	*$1,199,411*

2011	
Police Department	
Police Body Armor Replacement (over 3 years)	$6,000
Police Emergency Vehicle Replacement lease	$64,000
Equipment Replacement	$25,000
Fire Department	
Fire Truck Savings	$80,000
MIS	
Server replacement 1 server	$5,000
PC replacement 10 pcs	$9,000
Misc. Computer parts	$8,000
Software	$33,879
UPS replacements	$2,000
Replace Network Fiber	$3,500
Intrusion detection device maintenance	$1,800
Building Maintenance	
Paint Slide Stair Support Structure (AC)	$8,000
Replace Floor Coverings (PD Offices) (GC)	$6,000
Replace Floor Coverings (Clerks Office) (GC)	$5,000
Replace Floor Coverings BOA Chamber (GC)	$10,000
Replace Floor Coverings - Hallways (GC)	$5,000
Replace PD Exterior Doors (GC)	$1,500
Replace PD Shower in PD Locker Room (GC)	$10,000
Paint Light Posts (WP)	$5,000
Animal Control Fence Removal (WP)	$10,000
Street Maintenance	
Mill and Overlay (TBD)	$357,000
In-House Selective Slab Replacement	$80,000
Construction Whitecliff Park Service Bridge (City Share)	$120,000
Construction Whitecliff Park Service Bridge (Federal Share)	$480,000
Engineering Spellman Phase I (City Share)	$34,400
Engineering Spellman Phase I (Federal Aid)	$137,600
PW Vehicles and Equipment	
Animal Control Officer Vehicle (trade in 1998 SUV #17)	$30,000
One ton dump truck (trade in 1997 truck #18)	$45,000
Total	*$1,582,679*

Proposed Capital Improvements 5-Year Plan
Includes Police, Fire, MIS, Public Works
Compiled September 2009

2012	
Police Department	
Police Body Armor Replacement (over 3 years)	$6,000
Police Emergency Vehicle Replacement lease	$64,000
Equipment Replacement	$25,000
Fire Department	
Fire Truck Savings	$80,000
MIS	
Server replacement 1 server	$5,000
Misc. Computer Parts	$8,000
PC replacement 10 pcs	$9,000
3 Laser printers	$3,000
Software	$25,000
UPS replacements	$4,500
Intrusion detection device maintenance	$2,000
Building Maintenance	
Roof Repair (PW)	$20,000
Street Maintenance	
Mill and Overlay (TBD)	$507,000
ROW Spellman Phase I (City Share)	$4,800
ROW Spellman Phase I (Federal Aid)	$19,200
Engineering Spellman Phase II (City Share)	$24,200
Engineering Spellman Phase II (Federal Aid)	$96,800
PW Vehicles and Equipment	
125 gallon crack sealer (trade in 1997 crack sealer)	$32,485
Chipper (replaces 1995 chipper)	$30,000
One ton dump truck (trade in 1997 truck #13)	$45,000
Air Compressor (replaces 1997 air compressors)	$13,000
Total	*$1,023,985*

2013	
Police Department	
Police Emergency Vehicle Replacement lease	$64,000
Equipment Replacement	$25,000
Fire Department	
Fire Truck Purchase	$260,000
MIS	
Server replacement 1 server	$5,000
Misc. Computer Parts	$8,000
3 Laser color printers	$5,200
PC replacement 10 pcs	$9,000
Software	$30,000
UPS replacements	$2,500
Intrusion detection device maintenance	$2,200
Building Maintenance	
None	$0
Street Maintenance	
Construction Spellman Phase I (City Share)	$329,600
Construction Spellman Phase I (Federal Aid)	$1,318,400
ROW Spellman Phase II (City Share)	$4,800
ROW Spellman Phase II (Federal Aid)	$19,200
Mill and Overlay	$200,000
PW Vehicles and Equipment	
One ton 4 x 4 dump truck with plow (trade in 1998 truck #206)	$55,828
Asphalt roller (replaces 1997 roller)	$32,275
Air Compressor (replaces 2000 air compressor)	$12,600
Total	*$2,383,603*

Proposed Capital Improvements 5-Year Plan
Includes Police, Fire, MIS, Public Works
Compiled September 2009

2014		
Police Department		
Equipment Replacement		$25,000
Fire Department		
Replace Fire Chief's Vehicle		$30,000
Replace Monitor/Defibrillators		$50,000
Replacement of 2000 Pierce Engine Savings		$50,000
MIS		
Server replacement 1 server		$5,000
PC replacement 10 pcs		$9,000
Misc. Computer Parts		$8,000
3 Laser printers		$2,500
Software		$33,879
UPS replacements		$1,750
Intrusion detection device maintenance		$2,500
Building Maintenance		
Concession Stan HVAC Replacement (AC)		$4,000
HVAC Unit Replacement (GC)		$45,000
Replace Furnace Units in FD Engine Room (GC)		$10,000
Street Maintenance		
Mill and Overlay (TBD)		$236,000
Construction Spellman Phase II (City Share)		$202,000
Construction Spellman Phase II (Federal Aid)		$808,000
PW Vehicles and Equipment		
2.5 ton dump truck with plow (trade in 1998 #219)		$120,673
	Total	*$1,643,302*

DEPARTMENT SUBMITTALS

Account	Description	Project	Project Amount	2010
Public Works - General Services				
10-35-060-620-6311	Maintenance and Repair Communications Equipment			$500.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities			$25,000.00
		General Maintenance	$25,000.00	
10-35-060-620-6313	Maintenance and Repair Other Equipment			$3,000.00
10-35-060-630-6452	Other Rentals and Leases			$4,500.00
10-35-060-715-7211	Janitorial Supplies			$4,600.00
10-35-060-715-7212	Building Maintenance Supplies			$5,000.00
10-35-060-725-7411	Small Tools and Equipment			$500.00
10-35-060-740-7713	Other Supplies			$400.00
Parks and Recreation				
23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities			$15,500.00
		MPR, Dance Gym, Racquetball Courts Floor Re-Coating	$5,500.00	
		General Maintenance	$10,000.00	
23-50-090-715-7211	Janitorial Supplies			$4,200.00
23-50-090-715-7212	Building Maintenance Supplies			$5,000.00
Public Works - Park Maintenance				
23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities			$5,500.00
23-35-064-715-7211	Janitorial Supplies			$2,400.00
23-35-060-715-7212	Building Maintenance Supplies			$2,600.00
23-35-064-740-7713	Other Supplies			$300.00
Aquatic Center				
23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities			$36,500.00
		Sandblasting/Painting of Lazy River	$20,000.00	
		Annual Valve and Pump Repairs	$6,500.00	
		Re-installation of grates & suction devices	$10,000.00	
23-50-091-715-7212	Building Maintenance Supplies			$5,000.00
Historic Facilities				
23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities			$4,000.00
23-50-092-620-6317	Maintenance Grounds			$500.00
23-50-092-715-7212	Building Maintenance Supplies			$600.00
23-50-092-720-7711	Agricultural Supplies			$200.00
23-50-092-720-7712	Chemical Supplies			$100.00
General Maintenance Subtotal				$125,900.00
Capital Improvements (21)				
	Maintenance and Repair / Buildings and Facilities			$26,000.00
	Whitecliff Park	Animal Control/Annex I Roof Repair (WP)	$7,000.00	
		Animal Control/Annex I Siding Replacement (WP)	$7,000.00	
	Community Center	Community Center HVAC Controls Upgrade (CC)	$12,000.00	
				$151,900.00

Account	Description	Project	Project Amount	2011
Public Works - General Services				
10-35-060-620-6311	Maintenance and Repair Communications Equipment			$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities			$25,000.00
		General Maintenance	$25,000.00	
10-35-060-620-6313	Maintenance and Repair Other Equipment			$3,000.00
10-35-060-630-6452	Other Rentals and Leases			$4,400.00
10-35-060-715-7211	Janitorial Supplies			$4,600.00
10-35-060-715-7212	Building Maintenance Supplies			$5,000.00
10-35-060-725-7411	Small Tools and Equipment			$500.00
10-35-060-740-7713	Other Supplies			$400.00
Parks and Recreation				
23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities			$17,500.00
		Paint Racquetball Courts Walls	$2,000.00	
		MPR, Dance Gym, Racquetball Courts Floor Re-Coating	$5,500.00	
		General Maintenance	$10,000.00	
23-50-090-715-7211	Janitorial Supplies			$4,200.00
23-50-090-715-7212	Building Maintenance Supplies			$5,000.00
Public Works - Park Maintenance				
23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities			$5,500.00
		General Maintenance	$5,500.00	
23-35-064-620-6313	Maintenance and Repair Other Equipment			$0.00
23-35-064-715-7211	Janitorial Supplies			$2,400.00
23-35-060-715-7212	Building Maintenance Supplies			$2,600.00
23-35-064-740-7713	Other Supplies			$300.00
Aquatic Center				
23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities		-	$20,000.00
		Sandblasting/Painting of Slide Pool	$15,000.00	
		Annual Valve and Pump Repairs	$5,000.00	
23-50-091-715-7212	Building Maintenance Supplies			$6,500.00
Historic Facilities				
23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities			$4,000.00
23-50-092-620-6317	Maintenance Grounds			$500.00
23-50-092-715-7212	Building Maintenance Supplies			$600.00
23-50-092-720-7711	Agricultural Supplies			$200.00
23-50-092-720-7712	Chemical Supplies			$100.00
General Maintenance Subtotal				$114,300.00
Capital Improvements (21)				
	Maintenance and Repair / Buildings and Facilities			$60,500.00
	Aquatic Center	Paint Slide Stair Support Structure (AC)	$8,000.00	
	Government Center	Replace Floor Coverings (PD Offices) (GC)	$6,000.00	
		Replace Floor Coverings (Clerks Office) (GC)	$5,000.00	
		Replace Floor Coverings BOA Chamber (GC)	$10,000.00	
		Replace Floor Coverings - Hallways (GC)	$5,000.00	
		Replace PD Exterior Doors (GC)	$1,500.00	

	Replace PD Shower in PD Locker Room (GC)	$10,000.00	
Whitecliff Park	Paint Light Posts (WP)	$5,000.00	
	Animal Control Fence Removal (WP)	$10,000.00	
			$174,800.00

Account	Description	Project	Project Amount	2012
Public Works - General Services				
10-35-060-620-6311	Maintenance and Repair Communications Equipment			$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities			$30,000.00
		General Maintenance	$30,000.00	
10-35-060-620-6313	Maintenance and Repair Other Equipment			$3,000.00
10-35-060-630-6452	Other Rentals and Leases			$4,400.00
10-35-060-715-7211	Janitorial Supplies			$4,600.00
10-35-060-715-7212	Building Maintenance Supplies			$4,000.00
10-35-060-725-7411	Small Tools and Equipment			$500.00
10-35-060-740-7713	Other Supplies			$400.00
Parks and Recreation				
23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities			$17,500.00
		MPR, Dance Gym, Racquetball Courts Floor Re-Coating	$5,500.00	
		General Maintenance	$12,000.00	
23-50-090-715-7211	Janitorial Supplies			$4,200.00
23-50-090-715-7212	Building Maintenance Supplies			$5,000.00
Public Works - Park Maintenance				
23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities			$5,500.00
		General Maintenance	$5,500.00	
23-35-064-715-7211	Janitorial Supplies			$2,400.00
23-35-060-715-7212	Building Maintenance Supplies			$2,600.00
23-35-064-740-7713	Other Supplies			$300.00
Aquatic Center				
23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities			$33,000.00
		Sandblasting/Painting of Competition Pool	$28,000.00	
		Annual Valve and Pump Repairs	$5,000.00	
23-50-091-715-7212	Building Maintenance Supplies			$6,500.00
Historic Facilities				
23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities			$4,000.00
23-50-092-620-6317	Maintenance Grounds			$500.00
23-50-092-715-7212	Building Maintenance Supplies			$600.00
23-50-092-720-7711	Agricultural Supplies			$200.00
23-50-092-720-7712	Chemical Supplies			$100.00
General Maintenance Subtotal				$131,300.00
Capital Improvements (21)				
	Maintenance and Repair / Buildings and Facilities			$20,000.00
	Public Works Facility	Roof Repair (PW)	$20,000.00	
				$151,300.00

Public Works - General Services				
10-35-060-620-6311	Maintenance and Repair Communications Equipment			$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities			$44,000.00
		General Maintenance	$44,000.00	
10-35-060-620-6313	Maintenance and Repair Other Equipment			$3,000.00
10-35-060-630-6452	Other Rentals and Leases			$4,400.00
10-35-060-715-7211	Janitorial Supplies			$4,600.00
10-35-060-715-7212	Building Maintenance Supplies			$4,000.00
10-35-060-725-7411	Small Tools and Equipment			$500.00
10-35-060-740-7713	Other Supplies			$400.00
Parks and Recreation				
23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities			$37,000.00
		MPR, Dance Gym, Racquetball Courts Floor Re-Finishing	$25,000.00	
		General Maintenance	$12,000.00	
23-50-090-715-7211	Janitorial Supplies			$4,200.00
23-50-090-715-7212	Building Maintenance Supplies			$5,000.00
Public Works - Park Maintenance				
23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities			$5,500.00
		General Maintenance	$5,500.00	
23-35-064-620-6313	Maintenance and Repair Other Equipment			$0.00
23-35-064-715-7211	Janitorial Supplies			$2,400.00
23-35-060-715-7212	Building Maintenance Supplies			$2,600.00
23-35-064-740-7713	Other Supplies			$300.00
Aquatic Center				
23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities			$20,000.00
		Sandblasting/Painting Kiddy Pool	$15,000.00	
		Annual Valve and Pump Repairs	$5,000.00	
23-50-091-715-7212	Building Maintenance Supplies			$6,500.00
Historic Facilities				
23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities			$4,000.00
23-50-092-620-6317	Maintenance Grounds			$500.00
23-50-092-715-7212	Building Maintenance Supplies			$600.00
23-50-092-720-7711	Agricultural Supplies			$200.00
23-50-092-720-7712	Chemical Supplies			$100.00
General Maintenance Subtotal				$151,800.00
Capital Improvements (21)				
	Maintenance and Repair / Buildings and Facilities			$0.00
		None		
				$151,800.00

Account	Description	Detail	Detail Amount	Amount
Public Works - General Services				
10-35-060-620-6311	Maintenance and Repair Communications Equipment			$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities			$30,000.00
		General Maintenance	$30,000.00	
10-35-060-620-6313	Maintenance and Repair Other Equipment			$3,000.00
10-35-060-630-6452	Other Rentals and Leases			$4,400.00
10-35-060-715-7211	Janitorial Supplies			$4,600.00
10-35-060-715-7212	Building Maintenance Supplies			$4,000.00
10-35-060-725-7411	Small Tools and Equipment			$500.00
10-35-060-740-7713	Other Supplies			$400.00
Parks and Recreation				
23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities			$37,000.00
		MPR, Dance Gym, Racquetball Courts Floor Re-Finishing	$25,000.00	
		General Maintenance	$12,000.00	
23-50-090-715-7211	Janitorial Supplies			$4,200.00
23-50-090-715-7212	Building Maintenance Supplies			$5,000.00
Public Works - Park Maintenance				
23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities			$5,500.00
		General Maintenance	$5,500.00	
23-35-064-715-7211	Janitorial Supplies			$2,400.00
23-35-060-715-7212	Building Maintenance Supplies			$2,600.00
23-35-064-740-7713	Other Supplies			$300.00
Aquatic Center				
23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities			$20,000.00
		Sandblasting/Painting of Lazy River	$15,000.00	
		Annual Valve and Pump Repairs	$5,000.00	
23-50-091-715-7212	Building Maintenance Supplies			$6,500.00
Historic Facilities				
23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities			$4,000.00
23-50-092-620-6317	Maintenance Grounds			$500.00
23-50-092-715-7212	Building Maintenance Supplies			$600.00
23-50-092-720-7711	Agricultural Supplies			$200.00
23-50-092-720-7712	Chemical Supplies			$100.00
General Maintenance Subtotal				$137,800.00
Capital Improvements (21)	Maintenance and Repair / Buildings and Facilities			$59,000.00
	Aquatic Center	Concession Stan HVAC Replacement (AC)	$4,000.00	
	Government Center	HVAC Unit Replacement (GC)	$45,000.00	
		Replace Furnace Units in FD Engine Room (GC)	$10,000.00	
				$196,800.00

2010			Cost Estimate
Engineering			
Whitecliff Park Service Bridge (City Share)			$24,000.00
Whitecliff Park Service Bridge (Federal Aid)			$96,000.00
Subtotal			$120,000.00
Mill and Overlay (actual TBD)		PCI	
Acorn Dr.	2571	65	
Banyon Dr.	1199	65	
Camera Dr.	1606	30	
Cherrybrook Ln.	3610	65	
Coffey Ct.	1398	65	
Coffey Dr.	2421	65	
Crompton Dr.	2175	65	
Curwood Dr.	3028	65	
Dallwood Ct.	3490	65	
Fox Park Dr.	4827	75	
Gallop Ln. (Old Sapp. to Sapp.)	1892	55	
Glen Rose	3770	75	
Hawkins Ct.	1962	65	
Lindenhurst	2010	65	
Pinellas Dr.	3265	70	
Red Oak Dr.	8480	65	
Sessions Dr.	1343	65	
Volz Dr.	2534	65	
Woodhue Dr.	1624	50	
Subtotal	53205		$638,460.00
Asphalt Rejuvenators			$80,000.00
East Watson, Crest Oak, Amberley, Larchwood, Richter, Glenwood, Rayburn, Tahiti, Capri, Wildwood Circle Dr. and Ct., Gillespie, Lopina, Satinwood, Tower Pl., Liggett, Hutchins, Fournier, Fieldcrest, Ridgewood, Grant Ridge, Liggett Ct., Sunray, Cassia, Camelot, General Grant, Lou Ct., Old Sappington, Hartsdale, Belmar, Roger Lee, Spitz, Garber, Samoa, Montego			
2010 Total (City Share)			$742,460.00
2010 Total (Federal Aid)			$96,000.00
2010 Total			$838,460.00

Street Maintenance Five-Year Plan

2011					Cost Estimate
In-House Selective Slab	Total SY	SY TBR	% TBR		
Bardmont (Beth to Eddie & Park)	1080				
Lurline	2260				
Vicary	1440				
Madeira	1833				
Subtotal	6613	4000	60%		$80,000.00
Engineering					
Spellman Phase I (City Share)					$34,400.00
Spellman Phase I (Federal Aid)					$137,600.00
Subtotal					$172,000.00
Construction					
Whitecliff Park Service Bridge (City Share)					$120,000.00
Whitecliff Park Service Bridge (Federal Aid)					$480,000.00
Subtotal					$600,000.00
Mill and Overlay (actual TBD)		PCI			
Beth Dr.	1873	65			
Briarton Dr.	2935	75			
Burntoak	3200	70			
Crain Ct.	1442	70			
Crestmoor Dr.	2887	65			
Drew Terrace	1095	70			
Elvado	1329	70			
Etherton	4060	70			
Fern Glen Dr.	2917	65			
Gallop Ln.	555	70			
Grovena Dr.	2830	75			
Leawood Dr.	3625	70			
Oakwyck Dr.	1000	70			
Subtotal	29748				$356,976.00
2011 Total (City Share)					$591,376.00
2011 Total (Federal Aid)					$617,600.00
2011 Total					$1,208,976.00

Street Mainenance Five-Year Plan

2012				Cost Estimate
Engineering				
	Spellman Phase II (City Share)			$24,200.00
	Spellman Phase II (Federal Aid)			$96,800.00
	Subtotal			$121,000.00
Right of Way				
	Spellman Phase I (City Share)			$4,800.00
	Spellman Phase I (Federal Aid)			$19,200.00
	Subtotal			$24,000.00
Mill and Overlay (actual TBD)			PCI	
	Ayres Dr.	1395	75	
	Blackthorn	5821	70	
	Capt. Conn Dr.	1936	75	
	Clover Dr.	2850	70	
	Clydesdale Dr.	4010	70	
	Conover Ln.	2508	70	
	Denton Ct.	1514	80	
	Deves Dr.	2825	70	
	Friendly Dr.	838	70	
	Glenfield	4830	75	
	Hemingway	2753	80	
	Maebern Terrace	2720	65	
	Marsan Dr.	1014	75	
	Robert Deves Dr.	2921	70	
	Townhill Dr.	2586	65	
	Woodbine Dr.	1072	80	
	Yolanda Ct.	600	80	
	Subtotal	42193		$506,316.00
	2012 Total (City Share)			$535,316.00
	2012 Total (Federal Aid)			$116,000.00
	2012 Total			$651,316.00

Street Maintenance Five-Year Plan

2013				Cost Estimate
Right of Way				
	Spellman Phase II (City Share)			$4,800.00
	Spellman Phase II (Federal Aid)			$19,200.00
	Subtotal			$24,000.00
Construction				
	Spellman Phase I (City Share)			$329,600.00
	Spellman Phase I (Federal Aid)			$1,318,400.00
	Subtotal			$1,648,000.00
Mill and Overlay (actual streets TBD)			PCI	
	Crestfield Ln.	1557	75	
	Dianne Ln.	925	70	
	Eudora Ct.	1422	70	
	Ferndale Dr.	2219	75	
	Sheryl Ann Dr.	1285	70	
	Signature Dr.	1063	70	
	Subtotal	8471		$101,652.00
	2013 Total (City Share)			$436,052.00
	2013 Total (Federal Aid)			$1,337,600.00
	2013 Total			$1,773,652.00

Street Maintenance Five-Year Plan

2014				Cost Estimate
Construction				
	Spellman Phase II (City Share)			$202,000.00
	Spellman Phase II (Federal Aid)			$808,000.00
	Subtotal			$1,010,000.00
Mill and Overlay (actual streets TBD)			PCI	
	Apex Dr. (Honeywood to Spellaman)	1113	75	
	Apex Dr. (Spellman to Tahiti)	3409	70	
	Arrowwood Dr.	1083	75	
	Aspen Dr.	1145	80	
	Fernleaf Dr.	1141	75	
	Honeywood Dr.	1135	75	
	Joshua Dr.	1132	70	
	Sturdy Dr.	3294	70	
	Twin Vista Dr.	1023	70	
	Watson Woods Ct.	5167	70	
	Subtotal	19642		$235,704.00
	2014 Total (City Share)			$437,704.00
	2014 Total (Federal Aid)			$808,000.00
	2014 Total			$1,245,704.00

Five-Year Public Works Vehicle and Equipment Replacement Plan

2010	
One 2.5 ton dump truck with plow (trade in 1996 truck #210)	$122,000.00
TOTAL	$122,000.00

2011	
Animal Control Officer Vehicle (trade in 1998 SUV #17)	$30,000.00
One ton dump truck (trade in 1997 truck #18)	$45,000.00
TOTAL	$75,000.00

2012	
125 gallon crack sealer (trade in 1997 crack sealer)	$32,485.00
Chipper (replaces 1995 chipper)	$30,000.00
One ton dump truck (trade in 1997 truck #13)	$45,000.00
Air Compressor (replaces 1997 air compressors)	$13,000.00
TOTAL	$120,485.00

2013	
One ton 4 x 4 dump truck with plow (trade in 1998 truck #206)	$55,828.00
Asphalt roller (replaces 1997 roller)	$32,275.00
Air Compressor (replaces 2000 air compressor)	$12,600.00
TOTAL	$100,703.00

2014	
2.5 ton dump truck with plow (trade in 1998 #219)	$120,673.00
TOTAL	$120,673.00

*** Note - Trade in could be trade, or GovDeal**

Department of Fire Services Five Year Capital Plan 2010 - 2014

2010 - $80,000 savings for replacement of 1995 Seagrave Engine in 2013
$8,000 for complete set of Rescue airbags
$10,000 for feasibility study FD remodel

Total - $98,000

2011 - $80,000 savings for Engine replacement

Total - $80,000

2012 - $80,000 savings for Engine replacement

Total - $80,000

2013 - $260,000 for Engine replacement plus previous savings of $240,000.

Total - $500,000

2014 - $30,000 to replace 2000 Chief's vehicle
$50,000 for replacement of 2000 Pierce Engine by 2018
$50,000 Replacement of two monitor/defibrillators

Total - $150,000

Police 5 Year Capital Plan

08-19-2009

2010		
Communications Recorder Replacement	$30,293.00	
Replace CCTV System--Jail Renovations	$18,000.00	
Police Body Armor Replacement (over 3 years)	$6,000.00	
Narrowbanding Project	$5,646.00	
Dispatcher Chairs	$2,425.00	
Replace Record Room Carpet	$2,000.00	
CCTV Digital Recorder	$1,800.00	
TASERS	$1,618.00	
	Total	**$67,782.00**
2011		
Police Body Armor Replacement (over 3 years)	$6,000.00	
Police Emergency Vehicle Replacement lease	$64,000.00	
Equipment Replacement	$25,000.00	
	Total	**$95,000.00**
2012		
Police Body Armor Replacement (over 3 years)	$6,000.00	
Police Emergency Vehicle Replacement lease	$64,000.00	
Equipment Replacement	$25,000.00	
	Total	**$95,000.00**
2013		
Police Emergency Vehicle Replacement lease	$64,000.00	
Equipment Replacement	$25,000.00	
	Total	**$89,000.00**
2014		
Police Emergency Vehicle Replacement		
Equipment Replacement	$25,000.00	
	Total	**$25,000.00**

Personnel Overview

The City of Crestwood is a service-oriented organization. Accordingly, the City strives to provide the best possible services to the citizens of Crestwood. Because of this, a significant amount of the General Fund and the Park and Stormwater Fund monies are spent on salaries and benefits to employees who, in turn, provide services to the citizens and to the City of Crestwood. In FY 2010, it is estimated that the Personnel budgets for all departments within the General Fund will comprise 75 percent of total expenditures from the General Fund.

In FY 2010 the Park and Stormwater Fund will again capture all personnel costs associated with the Parks and Recreation Department and Park Maintenance. These personnel budgets account for 26 percent of the total Park and Stormwater Expenditures.

Staffing Comparison by Department (Full-Time Equivalents)

Department	FY 2003 Adopted	FY 2006 Adopted	FY 2009 Adopted	FY 2010 Proposed
Administration	12.00	13.75	12.75	11.25
Public Works	21.00	16.00	18.00	17.00
Parks and Recreation	22.50	9.75	6.50	6.75
Police	45.00	40.75	36.00	35.00
Fire	30.00	27.00	27.00	24.00
Total Full-Time Equivalent Positions	**130.50**	**107.25**	**100.25**	**94.00**

Since FY 2003 there has been a significant decline in personnel numbers. This has resulted in cost reductions, which have aided in the stabilization of expenditures in the General Fund. Comparing the full-time positions in FY 2003 and the proposed number of positions in FY 2010, the number of personnel has declined by approximately 27 percent.

As stated within the Budget narrative, no salary increases are included as part of the budget. However, this may be re-addressed mid-year when/if the City adopts a revised pay plan.

Personnel Expenditures by Department

Department	FY 2010 Projected	Percent
Police	$2,527,639	36%
Fire	$2,124,555	30%
Public Works	$1,042,649	15%
Administration	$829,108	12%
Parks and Recreation	$440,520	6%
Elected Officials	$51,362	1%
Total Personnel Expenditures	**$7,015,833**	**100%**

Benefits Summary

A full-time employee receives health, dental and life insurance benefits as well as pension (LAGERS). The percentages the City pays for health and dental insurance are identified in the chart below:

Coverage Level	City's Cost-Health	City's Cost-Dental
Employee only	83%	100%
Employee and child(ren)	72%	37%
Employee and spouse	72%	37%
Family	60%	37%

Additionally, the City reimburses employees up to 93 percent of out-of-pocket health insurance expenses paid towards deductibles.

Benefits are not provided to part-time employees whose job description requires the employee to work less than 30 hours per week.

Since health and dental insurance will be renewed on July 1, 2010, which is the middle of the City's fiscal year, the health and dental insurance costs were calculated based on an estimated increase in the middle of the year. To estimate the cost of insurance, staff used a 15 percent estimated increase for the renewal of health insurance and a 13 percent estimated increase in the cost of dental insurance.

Summary of Full-Time Equivalents for all Departments

ADMINISTRATION

		Adopted Positions FY 2003	Adopted Positions FY 2006	Adopted Positions FY 2009	Proposed Positions FY 2010
City Administrator					
FULL-TIME					
	City Administrator	1	1	1	1
	Assistant City Administrator	1	-	-	-
	Assistant to the City Administrator	-	-	-	1
	Executive Secretary	1	1	1	1
	MIS Coordinator	1	1	1	1
	MIS Intern	-	-	0.25	0.25
	Econ. Dev. Specialist	-	1	-	-
	Residential Code Enforcement	-	1	1	-
	Administrative Intern	-	1	0.5	-
Total City Administrator		4.00	6.00	4.75	4.25
City Clerk Division					
FULL-TIME					
	City Clerk	1	1	1	1
	Deputy City Clerk	1	1	1	1
	Admin Clerk	1.5	0.75	0.75	0.75
	Court Administrator	1	1	1	1
	Court Clerk	0.5	0.75	1	0
	Receptionist	-	0.5	0.5	0.5
Total City Clerk		5	5	5.25	4.25
Finance					
FULL-TIME					
	Director of Finance/Personnel	-	1	-	-
	Finance Officer	1	-	1	1
	Accountant	-	1	-	-
	Accounts Payable Clerk	1	1	1	1
	Payroll Clerk	1	0.75	0.75	0.75
Total Finance		3.00	3.75	2.75	2.75
TOTAL ADMINISTRATION		12.00	14.75	12.75	11.25

Summary of Full-Time Equivalents for all Departments

PUBLIC WORKS/PARKS & REC (KNOWN AS PUBLIC SERVICES IN 2006)	Adopted Positions FY 2003	Adopted Positions FY 2006	Adopted Positions FY 2009	Proposed Positions FY 2010
Public Works				
Public Works Administration & General				
FULL-TIME				
Director of Public Services	-	1	-	-
Director of Public Works	1	-	1	1
Asst. Director of Public Works	1	1	-	-
CAD Designer	1	-	-	-
Civil Engineer	1	-	-	-
Maintenance Superintendent	-	1	1	1
Admin Secretary	1	1	1	1
Health Inspector	1	-	-	-
Engineering Tech	-	-	1	1
Code Enforcement Officer	1	1	1	1
Building Maintenance Technician	1	1	2	2
Animal Control	-	-	1	1
Total Public Works Administration & General	8.00	6.00	8.00	8.00
Maintenance- Street/Vehicle/Park				
FULL-TIME				
Street Maintenance Supervisor	-	1	1	1
Street Maintenance Foreman	1	-	-	-
Public Works Supervisor	1	-	-	-
Crew Leader	1	1	2	2
Street Maintenance Worker	8	4	4	3
Vehicle Maintenance Supervisor	1	1	1	1
Maintenance Mechanic	1	-	-	-
Park Maintenance Supervisor	-	1	1	1
Park Maintenance Worker	-	2	1	1
Total PW Maintenance	13.00	10.00	10.00	9.00
TOTAL PUBLIC WORKS	21.00	16.00	18.00	17.00
Parks & Recreation				
Community Center				
FULL-TIME				
Director of Parks and Recreation	1	-	1	1
Building Maintenance Technician	-	1	-	-
Recreation Superintendent	1	-	-	-
Recreation Manager	-	1	-	-
Recreation Supervisor	2	2	2	2
Recreation Leader	-	-	1	1
Custodian	2.75	2	1	1.25
Park Ranger	2	-	-	-
Animal Control	1	1	-	-
Clerk	0.75	1	0.5	0.5
Recreation Secretary	1	1	1	1
Admin. Secretary	1	0.75	-	-
Total Community Center	12.50	9.75	6.50	6.75
Park Maintenance & Other				
FULL-TIME				
Park Operations Superintendent	1	-	-	-
Leaderman Operator	1	-	-	-
Maintenance & repair Worker	1	-	-	-
Horticulture Foreman	1	-	-	-
Forestry Maintenance Worker	1	-	-	-
Park Worker	1	-	-	-
Park Maintenance Worker	3	-	-	-
Sappington House Director	1	-	-	-
Total Park Historical & Park Maint.	10.00	-	-	-
TOTAL PARKS & RECREATION	22.50	9.75	6.50	6.75

Summary of Full-Time Equivalents for all Departments

POLICE & FIRE	Adopted Positions FY 2003	Adopted Positions FY 2006	Adopted Positions FY 2009	Proposed Positions FY 2010
POLICE				
FULL-TIME				
Chief of Police	1	1	1	1
Deputy Chief/Commander	1	2	1	1
Lieutenant	3	2	2	2
Sergeant	6	6	4	4
MPO/Senior Detective	2	3	3	3
Police Officer	23	20	18	17
Police Dispatcher	6	5	5	5
Police Records	1	1	1	1
Support Services Coordinator	1	-	-	-
Admin. Secretary	1	0.75	1	1
TOTAL POLICE	45.00	40.75	36.00	35.00
FIRE				
FULL-TIME				
Fire Chief	1	1	1	1
Assistant Fire Chief/Fire Marshall	1	1	1	1
Fire Supervisor	6	-	-	-
Fire Captain	-	6	6	6
Lieutenant	-	3	3	3
Firefighter/Paramedic & Senior Firefighter	12	8	8	7
Firefighter/Equipment Specialist	-	6	7	5
Firefighter	9	1	-	-
Administrative Secretary	1	1	1	1
TOTAL FIRE	30.00	27.00	27.00	24.00

Summary Totals of Full-Time Equivalent for all Departments				
Budget Year Adopted/Proposed:	2003	2006	2009	2010
TOTAL ADMINISTRATION	12.00	14.75	12.75	11.25
TOTAL PUBLIC WORKS	21.00	16.00	18.00	17.00
TOTAL PARKS & RECREATION	22.50	9.75	6.50	6.75
TOTAL POLICE	45.00	40.75	36.00	35.00
TOTAL FIRE	30.00	27.00	27.00	24.00
TOTAL FULL TIME POSITIONS	130.50	108.25	100.25	94.00

The City has the following outstanding long-term debts:

2006 Annual Appropriation Note- General Fund

The City executed a Note with Royal Banks of Missouri in 2006 for $2,870,000 to retire revolving business and promissory notes with Southwest Bank obtained to pay operating expenditures. In April 2006, Crestwood voters approved Proposition "S", a property tax levy of up to $0.20 per $100 of assessed valuation on Residential and Commercial real estate and Personal Property. Proposition "S" was passed to retire the debt with Royal Banks of Missouri and to build cash reserves.

The City has received approximately $1.58 million in Proposition "S" revenues and has paid approximately $2.84 million in debt payments toward the Note through August 2009. Additional, unscheduled debt payments of $525,000 and $865,000 were paid in 2008 and 2009, respectively, in order to maintain the Note's non-taxable status. Therefore, about $1.26 million of General Fund revenues, in excess of those derived from Proposition "S", were used to make these payments.

A final principal payment of $303,000 and interest payment of approximately $8,300 are scheduled for March 2010.

2001 Certificates of Participation- Park & Stormwater Fund

Certificates of participation of $8,495,000 were issued to construct the City's Aquatic Center. The debt's amortization schedule calls for a principal and interest payment on April 1st and a second interest payment on October 1st each year as follows:

Date	Principal	Interest	Total
04/01/10	$940,000.00	$72,442.50	$1,012,442.50
10/01/10	--	$49,882.50	$49,882.50
04/01/11	$985,000.00	$49,882.50	$1,034,882.50
10/01/11	--	$25,750.00	$25,750.00
04/01/12	$1,030,000.00	$25,750.00	$1,055,750.00

Park & Stormwater Fund revenues are not sufficient to make the 2010 debt payment. This budget includes a $600,000 transfer from the Capital Improvement Fund to subsidize the scheduled payment.

Approximately $865,000 cash is held in a trustee reserve account to be applied to the final payment in April 2012.

DEPARTMENT DIRECTOR VARIANCE MEMORANDA

CITY OF CRESTWOOD

Internal Memorandum

Office of the City Clerk

DATE: September 18, 2009

TO: James A. Eckrich, City Administrator

FROM: Tina Flowers, City Clerk

SUBJECT: 2010 Budget Increase

When I prepared the 2010 departmental budget, I made a request for increased funds in three accounts. Following is a brief summary of explanation.

1. **Account 10-15-020-605-6012 (Employee Memberships)**
   - 2009 Amount: $250.00 – 2010 Requested Amount: $300.00

   Two current membership dues, Missouri City Clerks and Finance Officers Association (MoCCFOA) and International Institute of Municipal Clerks (IIMC), are scheduled to increase by approximately $25.00 each in 2010. In order to obtain certification as a Certified Municipal Clerk (CMC) or Missouri Registered City Clerk (MRCC), I must retain active membership in both organizations.

2. **Account 10-15-020-640-6611 (Periodicals and Books)**
   - 2009 Amount: $100.00 – 2010 Requested Amount: $200.00

   Through informational newsletters sent by the IIMC, I learned that several of the newest additions of various governmental training books are available for purchase. It is my hope that I will be able to purchase a few of these books so that I can gain additional knowledge that is associated with the role of the City Clerk.

3. **Account 10-15-020-650-6813 (Elections – General & Special)**
   - 2009 Amount: $8000.00 – 2010 Requested Amount: $10000.00

   In anticipation of a special election, this account was increased by $2000.00 to cover the administrative costs associated with processing and publication of a special election.

I hope I have provided you with enough information to assist you in your review. If you have any questions or would like further clarification, please let me know.

CITY OF CRESTWOOD

Internal Memorandum

Office of the Municipal Court

September 11, 2009

TO: Jim Eckrich, City Administrator
Tina Flowers, City Clerk

FROM: Tami Trulove
Court Administrator

RE: 2010 Budget Account review

Account 505-5015 – Overtime Wages
This account was increased by $3000.00 to cover the costs associated with personnel overtime for myself. The cost break down results in four hours of overtime for the two busiest court nights of the month. As previously stated, only having one staff member to cover both the Court and City Clerk Offices is excruciatingly difficult for just one person to handle and leads to liability issues within the Court.

Account 610-6115 – Other Professional Services
The account was increased by $2000 in anticipation of increase in fees or services for next year.

Account 610-6121 – Prisoner Services
The account was increased by $2000 in anticipation of not holding prisoners longer than 24 hours in our jail on first offense.

Account 650-6815 – Municipal Court Bank Fees
The account was increase by 400.00 to offset the fees charged to the Court for every swipe on the credit card machine. The Court does collect a $4 convenience fee at the window per swipe. The Court collects the fee to offset the fees that are charged.

Please let me know if you need any further information.

Internal Memo

Date: 09-16-2009

To: Chief Michael Paillou

From: Deputy Chief Frank Arnoldy

Subject: FY2010 Budget Increases

At your request, the FY2010 budget was reviewed and accounts with large increases were identified and this memo will explain those increases.

505-5013 Wages, Part-Time Employees: $17,420.00

This account increased due to the request for a part-time records clerk. This position would assist with the production of quality, confidential police records; ensuring content is ready for presentation to the court. This position would assist with the keeping of police files and proper documentation of reports for the public, insurances companies, attorneys and the press as outlined in the Sunshine Law. This position would assist with the preparation of cases for the municipal court. There are more tasks and deadlines than one full time employee can handle in a timely manner. There have been part-time employees assigned to Records in the past.

505-5015 Overtime Wages $47,000 $58,250

With two less Officers, overtime to meet minimum staffing will increase. Calculations were made based on 2009 hours for overtime hours to fill squads.

620-6311 Maint / Repair Communications Equipment $1500 $10,607

Some of the radio equipment is no longer covered by the original factory warranty. We will start covering the equipment with maintenance agreements. The amount for 2009 was understated and will be closer to $3,369.00. Maintenance agreements for base stations, remotes and consoles are $620.00 per month. The remainder is for mobiles, portables and shoulder mics.

620-6318 Maint / Repair Emergency Equipment $2000 $2500

As the emergency equipment continues to get older, maintenance and repair costs will increase. An increase was added to cover these necessary repairs.

630-6414	Equipment Leases	$2500	$4100

This account was underfunded in FY2009 due to an entry error. The account leases and maintains the copier and is a fixed amount from year to year.

630-6452	Other Rentals / Leases	$0	$1950

This is a new request for some software, Leads-On-Line, for criminal investigations. The software links to pawn shop records in the region to check for stolen property.

705-7010	Uniforms / Clothing	$0	$2500

This is for uniform expenses that are not tied to clothing allowance. This would include patches, raid jackets, specialized clothing

735-7610	Ammunition	$5500	$7000

The price of ammunition continued to rise due to the wars and ammunition hoarding. The increase is also for the increased quantity of rifle ammunition that will be used in rifle training in FY2010.

Reductions:

720-7310	Motor Vehicle Fuel	$55,000	$41,250

This reduction is tied to the price of gasoline dropping considerably since the FY2009 fuel budget was calculated.

CITY OF CRESTWOOD

Office of the Fire Chief

December 10, 2009

To: Jim Eckrich
City Administrator

Fr: Karl Kestler
Fire Chief

Re: 2010 Budget Account review

Jim, there are two accounts that have larger than usual increases for the 2010 budget year. Below is the reasoning and justification used for those increases.

Account 505-5015 - Overtime Wages
In 2009, this account was budgeted at $35,000 based on previous budgets from 2005-2008. At that time, the Department was staffed with 8 personnel per platoon giving the Department leeway in avoiding overtime costs. In late 2008, the Department was downsized to 7 personnel on two platoons. The leeway to avoid overtime on those platoons was lost. Should a person be on vacation and another person call in sick or be off for any other reason, this reduces the platoon to 5 personnel, minimum staffing is 6 personnel per platoon. Therefore, overtime callback is initiated. At the end of June, the Department was approximately $5000 over budget in the overtime account. As this is the first time we are operating under these conditions, I doubled the account for 2010 to $70,000.

Account 620-6316 - Maintenance Agreement
The Department has acquired through the grant process and capital improvements several new pieces of equipment that require yearly certification testing.

Heart monitor/defibrillators - $3000
Fill station for SCBA - $800
SCBA flow testing - $600
New radio equipment - $786
Rescue Tools - $450
TOTAL - $5636

630-6414	Equipment Leases	$2500	$4100

This account was underfunded in FY2009 due to an entry error. The account leases and maintains the copier and is a fixed amount from year to year.

630-6452	Other Rentals / Leases	$0	$1950

This is a new request for some software, Leads-On-Line, for criminal investigations. The software links to pawn shop records in the region to check for stolen property.

705-7010	Uniforms / Clothing	$0	$2500

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The price of ammunition continued to rise due to the wars and ammunition hoarding. The increase is also for the increased quantity of rifle ammunition that will be used in rifle training in FY2010.

Reductions:

720-7310	Motor Vehicle Fuel	$55,000	$41,250

This reduction is tied to the price of gasoline dropping considerably since the FY2009 fuel budget was calculated.

FRA133

Account 620-6310 - Maint/Repair Motor Vehicles

This account was increased in anticipation of certain repairs to Engine 1214 during 2010. These repairs include possible radiator replacement and suspension springs which were recommended to be replaced in 2009. Labor costs for these repairs are estimated at $2000 each.

Account 645-6710 - Public Relations & Promotion

Account was increased by $1000. In 2009, we were no longer working with the National Safety Council in seeking donations from area businesses for Fire Prevention Week because their area representative retired. In pursuing funds on our own we fell approximately $1000 short of previous totals to fund our program.

Account 720 - 7312 - Motor Vehicle Parts

Account was increased in anticipation of cost for parts in replacing Engine 1214's radiator and suspension springs.

Account 740 - 7715 - Appliances

This account was increased in order to replace 7 chairs in the Fire Department recreation room area. Estimated cost at $500/chair. Current chairs were purchased in 1997 and some are no longer serviceable.

Account 610 - 6116 - Contracted Fire Protection

As you are aware the cost for Fire Protection in the annexed area came in higher this year then we budgeted in 2009. We budgeted $321,000 the actual cost billed by Affton for 2009 was $333,886.20. I therefore budgeted this account at $345,886 in 2010.

CITY OF CRESTWOOD

Internal Memorandum

Department of Parks and Recreation

TO: James A. Eckrich, P.E.
City Administrator

FROM: Amy Meyer, CPRP
Director of Parks and Recreation

DATE: September 15, 2009

RE: 2010 Budget Comments

The 2010 Budget has a few variances from the 2009 Budget in the following accounts.

PSW Revenues

23 00 000 445 4534 Swim Programs-Residents
The estimate for swim programs is increased $500 based on the revenues collected in 2009.

23 00 000 445 4534 Swim Programs-Non Resident
The estimate for swim programs is increased $500 based on the revenues collected in 2009.

23 00 000 445 4546 YTP/WSP-Resident
The estimate for theatre programs is increased $300 based on a fee increase in fall 2009.

23 00 000 445 4547 YTP/WSP-Non Resident
The estimate for theatre programs is increased $300 based on a fee increase in fall 2009.

PSW Expenditures (Aquatic Center)

23 50 091 620 6312 Maintenance/Repair Buildings/Facilities
The estimate for aquatic facility maintenance/repair is increased $7000 for the sandblasting and painting of the lazy river.

23 50 091 655 6995 Swim & Dive Officials
In 2009, the Finance Officer moved the swim & dive accounts to the PSW Fund, the 2010 budget is the first estimate for this account.

23 50 091 715 7213 General Maintenance Supplies
The estimate for general maintenance supplies was increased $4,250 to cover motor and pump repairs for the 2010 season.

23 50 091 740 7713 Other Supplies
The estimate for other supplies is increased $1000 to purchase lazy river tubes, market umbrellas and signage.

23 50 091 825 8470 Pool Equipment
The estimate for pool equipment is increased $1000 to replace shade structure tops and purchase lounge chairs.

Please let me know if you need additional information or wish to discuss further.

CITY OF CRESTWOOD

MEMORANDUM

TO: James A. Eckrich, P.E., City Administrator

FROM: Douglas E. Brewer, Finance Officer

DATE: September 24, 2009

SUBJ.: Budget assumptions and variances

Personnel costs

The budgeted personnel costs do not include any cost of living increases for employees. Health insurance costs were calculated using the actual rates, based upon employees' current elections, for the period of January 2010 through June 2010 and an estimated 15 percent increase for the remaining six months of the year. Retirement plan rates increased from 2009 to 2010 as follows: Fire- 6.3 percent to 7.3 percent; Police- 7.6 percent to 8.6 percent; Remaining departments- 2.3 percent to 3.3 percent.

Variances

General Fund- General Services, Health insurance (retirees) 10-25-041-510-5110

Budgeted costs increased as the Finance Office Accounts Payable Clerk will retire on December 31, 2009.

General Fund- General Services, Employment Security Benefits 10-25-041-510-5119

The City does not withhold unemployment from employees' paychecks. Instead, the City pays as former employees' draw unemployment benefits. This account was not properly budgeted prior to my becoming the Finance Officer. A $4,000 increase has been budgeted based upon actual and expected claims.

General Fund- General Services, Auditing Services 10-25-041-610-6112

In accordance with the City Charter, a new auditing firm must be selected for the 2009 audit. Auditing costs are expected to be higher in the first year as auditors have no history and must perform more work than in the subsequent years.

Douglas E. Brewer, Finance Officer
City of Crestwood, Missouri
One Detjen Drive
Crestwood, Missouri 63126
(314) 729-4792

General Fund- General Services, Interest/Fees 10-25-041-650-6818

Despite efforts to decrease bank fees, a significant increase was recognized in 2009. As cash balances decrease, fees increase based upon complicated bank formulae which net earnings credits to required balances. Bank fees are not expected to decrease in the short-term.

General Fund- Finance, Non-exempt wages 10-30-050-505-5011

Budgeted wages decreased due to the retirement of the Accounts Payable Clerk on December 31, 2009. The position will be filled at a lower salary; the rate of the retiring employee was higher due to tenure.

General Fund- Health insurance 10-30-050-510-5110

Health insurance costs were budgeted at the highest rate based upon the possibility of the newly hired Accounts Payable Clerk choosing family coverage.

Douglas E. Brewer, Finance Officer
City of Crestwood, Missouri
One Detjen Drive
Crestwood, Missouri 63126
(314) 729-4792

CITY OF CRESTWOOD

Internal Memorandum

Department of Public Works

TO: James A. Eckrich, P.E.
City Administrator

FROM: Dzenana Mruckovski
Director of Public Works

DATE: September 29, 2009

RE: Budget 2010 Variance

As you requested, below is my explanation regarding the budget 2010 variance. Please let me know if you have questions or need additional information.

Account	Summary
10-35-060-615-6217	Cell Phone reimbursement for Tim Randick, John Vonarx and Rosann Shannon. 2009 Budget included only reimbursement for Tim Randick and Vonarx. Since Rosann Shannon was transferred to the Public Works in 2009, her cell phone reimbursement is part of the Public Works.
10-35-060-715-7212	Building Maintenance Supplies. Request to increase the building maintenance supplies since more in-house repair and maintenance work is being performed.
10-35-062-620-6315	Solid Waste Disposal is being decreased since in-house concrete slab replacement work has been decreased.
10-35-062-730-7513	Deicing Salt. Request to increase this budget line item to $40,000. The City will be purchasing 200 tons of salt in January ($10,808) and it would leave $29,192 to purchase approximately 500 tons later in 2010 for 2010/2011 winter season. Currently, the City has approximately 1,400 tons. With 200 tons to be purchased in January 2010 would provide us with 1,600 tons total. It would be preferable to replenish the salt storage to 2000 tons by the end of 2010.
10-35-063-720-7313	Motor Vehicle Tools. This line item is being increased so that the Public Works can purchase an update for diagnostic scanner for the new Police Department cars.

23-35-064-620-6317	Maintenance/Repair Grounds. This line item is being increased to accommodate for the irrigation system installation at the Whitecliff Park main entrance.
23-35-064-740-7711	Agricultural Supplies. Request to increase the line item to purchase the engineered wood chips (ADA requirement) for Whitecliff Park, Crestwood Park and Spellman Park.
23-35-064-745-7905	Recreation Supplies. Request to increase the line item to purchase the wind screens for Whitecliff Park tennis courts.
21-35-062-610-6115	Other Professional Services. This is the cost for the Spellman Road Reconstruction Phase II TIP grant application fee ($6,600), consultant fee for preparation of the TIP application ($4,800) and engineering services for the Whitecliff Park Service Bridge ($118,850). 80% of the engineering services cost will be reimbursed to the City by MODOT.
21-35-062-612-6156	This line item is for installation of asphalt rejuvenators on selected streets. Previously, the City of Crestwood did not perform this asphalt application. This type of asphalt application will prolong the need for surface treatment.
21-35-062-730-7510	Concrete. Request to decrease the budget line item. In-House concrete slab replacement project is not scheduled for this year. Only $15,000 is being budgeted for incidental concrete work.
21-35-062-730-7512	Rock. Request to decrease the budget line item. In-House concrete slab replacement project is not scheduled for this year. Only $5,000 is being budgeted for incidental concrete work.
21-35-062-815-8211	Motor Vehicles. This line item is for the purchase of one 2.5 ton dump truck with plow (trade in 1996 truck #210).