



**ANNUAL BUDGET
2007 CALENDAR YEAR
JANUARY 1, 2007-DECEMBER 31,2007**

November 15, 2006

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Mayor Roy Robinson
Members of the Crestwood Board of Aldermen
Government Center
One Detjen Drive
Crestwood, MO 63126

Dear Mayor Robinson and Board of Aldermen:

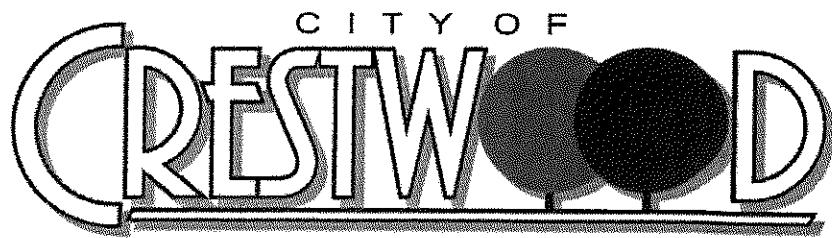
It is my pleasure to present the City Administrator's FY 2007 proposed budget for the Mayor and Board of Aldermen's consideration. This budget document takes into account the City's recently adopted strategic planning process and specifically the City's five year goal of Crestwood becoming a financially sustainable and responsible City Government by meeting the following objectives:

- 1) Adopt a Balanced Budget
- 2) Fund a Cash Reserve Totaling 25% of the General Fund Balance
- 3) Increase Sales Tax Revenue
- 4) Have Financial Resources to Support Defined Services and Service Levels
- 5) Increase Resources and Revenues to the City through Partnerships and Grants
- 6) Increase Cost Effective Delivery of City Services.

This budget is designed to move the City toward this five year goal by providing taxpayers with a truly balanced City budget for FY 2007 and budgeting \$165,364 in General Fund surplus funds (revenues over expenditures) to begin to rebuild a City cash reserve. This budget includes \$158,000 and \$1,001,600 in grant funding for Pardee Bridge Engineering and Grant Road Construction. This budget also reflects operational changes made in FY 2006 in the Municipal Court, Finance Department and Police Department to increase the cost effectiveness of City services in these critical areas through the restructuring of staff.

In addition, this budget continues the fiscal philosophy established by the Board of Aldermen last year by developing conservative revenue projections. Further, this budget has identified specific expenditures which are to be frozen until the Administration determines that revenue performance is adequate to meet the City's budget objectives. This budgeting strategy will ensure that the City finishes FY 2007 in a stronger cash position by building its cash reserves.

Wages and Benefits: This budget includes a 2% wage increase for all City employees totaling approximately \$94,000. This salary increase is based upon two components. The first is a 1% increase on the employee's base salary. The second is a \$450 increase for all employees. Other employee related costs include a 12% mid-year increase in employee health insurance costs, a 5% mid-year increase in employee dental insurance costs and a 15% increase in workers compensation costs. It should also be noted that the



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City's pension contribution to LAGERS, which is noted in the budget sheets as the City's retirement plan, decreased due to actuarial changes (General Employees 4.4% to 3.4%, Police 11.1% to 8.6% and Fire 10.9% to 8.7%).

Staffing: This budget recommends the addition of one full time Residential Code Enforcement Officer position, one full time Administrative Intern position to be hired mid year and one summer Public Services Management Intern position. This budget further recommends the combination of two positions within the Public Services General Services Division. The Building Maintenance Technician is currently vacant and the custodian will be retiring at the end of November. In light of the City's financial strains, the Director of Public Services proposed the combination of the two positions into a Building Maintenance Technician I. In addition, two Police Officer positions were added but never filled as part of the FY 2006 budget. This budget recommends that only one of these positions be filled.

The proposed FY 2007 City Budget totals \$13,721,685 in total revenues and \$13,554,332 in expenditures. This budget is further broken down into three funds: the General Fund, the Park and Stormwater Fund and the Capital Improvement Fund. Below is a detailed description of proposed revenues and expenses for each of these funds.

General Fund

The City's General Fund accounts for the day-to-day operations of the City which include Public Safety Services, Public Works and the general administration of the City. In the past, this fund has lacked adequate cash to fund the operations of the City on a day to day basis requiring the need for a line of credit. With the passage of Proposition S, a financing plan has been developed to eliminate the need for a line of credit in 2007 and beyond. However, this will require the City to institute efficient cash management practices and improve its cash position over time.

Revenues: General Fund revenues total \$8,999,902. This is an increase of 6.7% over last year's budgeted figures. Of the total General Fund Revenues, Sales Tax revenue represents 47% of all General Fund revenues. Over the last four years this revenue source has declined an average of 3% a year. This budget reflects a continuation of the decline in sales tax revenue by budgeting this key revenue source at 6% below audited 2005 sales tax figures, or a 4% decrease from the 2006 estimates.

Property taxes make up 15.8% of all General Fund revenues. This revenue source will experience a significant increase in FY 2007 due to the passage of Proposition S. It is anticipated that this new 20 cent property tax will generate an additional \$520,000. All of the proceeds from this added property tax will be used to pay off the annual appropriation note. It should be noted that historically, General Fund property tax revenue has been consistent over the years.

Utility taxes make up 15.9% of all General Fund revenues. Historically, this revenue source experienced between 1% to 2% growth each year. In 2005, voters approved an

increase in gross receipt taxes for businesses adding approximately \$140,000 in new revenue. For FY 2007, this budget projects an increase of \$80,000 from this revenue source. This increase is primarily attributed to an overall increase in natural gas prices.

Business licenses make up 10.6% of all General Fund revenues. In 2005, the citizens of Crestwood voted to increase the merchant license fee from \$1 to \$1.25 per \$1,000 of gross receipts. For FY 2006, this revenue source is projected to collect \$959,981. For FY 2007, the Administration has budgeted this revenue source to collect \$962,000.

All other revenue sources in the General Fund remain relatively unchanged except Municipal Court revenue which is budgeted at \$365,000. This figure is an increase of \$100,000 over what was budgeted in FY 2006. This increase is based upon a philosophy of more proactive law enforcement by the new Police Chief and a more efficient court operation. This figure assumes that the court operation will average \$30,000 per month which is consistent with the performance of the court over the last several months and is expected to increase as the year progresses.

Expenditures: General Fund expenditures total \$8,860,144. This is a decrease of .3% over last year's revised budgeted figures. All departments in the General Fund will be expected to hold the line on operating costs in FY 2007. This budget also reflects the elimination of a number of positions included in the FY 2006 Budget which became vacant and were not filled.

Expenditures have stayed relatively flat from FY 2006 to FY 2007. Changes have occurred in the personnel budgets due to the reorganization of the Finance Department, Courts, Police and Public Services Department. With the reorganization of these departments, as well as a decrease in the health care costs and the amount of City contributions to the City's retirement plan (LAGERS), the personnel cost have stayed relatively constant even with the 2% increase in employees' salary.

Another item which should be noted is the decrease in the amount for legal services. In FY 2006, the City budgeted \$250,000 and in FY 2007 the City has budgeted \$140,000. The decrease is partly due to a number of items in litigation that were settled. Additionally, the salaries paid to the judge and the prosecuting attorneys are no longer expensed from the legal services. For this budget, the salaries for the judge and attorney will be paid from the Court Budget so that this budget reflects the actual expenses for the Courts.

Given the City's weak cash position, the following budgeted expenditures will be placed "on hold" until it is determined that revenue performance will support these expenditures:

Vacant Police Officer: \$ 67,700
Administrative Intern: \$15,500
Public Services Intern: \$6,000
Key Pad Locks: \$1,500

It is also necessary for the General Fund to transfer to the Park/Stormwater Fund \$130,000 in order to avoid major service cuts out of this fund. Such a transfer will likely be necessary until 2012 when the COPS 2001 Certificates for the Aquatic Center are retired. Once this debt is retired, it is recommended that this fund repay the General Fund all accumulated transfers.

Cash Reserve: For FY 2007, the General Fund also includes a \$165,364 proposed budget surplus to be used to rebuild the City's depleted cash reserves. In an effort to reach the five year goals identified during the Strategic Planning process, this surplus is an important step in achieving fiscal sustainability.

Capital Improvements Fund

The Capital Improvements Fund is primarily funded through a ½ cent Capital Improvements Sales Tax on all commercial sales within the City. The ½ cent sales tax was approved in 1994 and in August of 2002 voters approved a 15 year extension of this tax. The revenues are used to complete capital projects in the City as well as fund the purchase of capital equipment such as vehicles and heavy machinery.

Revenues: The total revenues for the Capital Improvements Fund are budgeted at \$2,536,282 which represents a 61% increase over last year. This increase is mainly due to the receipt of a \$1 million dollar grant for the reconstruction of Grant Road.

The Capital Improvement Sales Tax is the major revenue source for this fund. In the past, the sales tax has comprised approximately 90 to 99% of the Fund. However, this year the sales tax comprises only 52% of the fund due to a series of grants that the City is receiving for street projects. The City is projecting that sales tax will generate \$1,318,682 for this fund, which is a 6% decrease over the audited FY 2005 actual sales tax numbers or an 8% decrease from the 2006 estimates. The Capital Improvements Sales Tax has been declining since 2002 by an average of 6% per year.

As stated the City will be receiving a \$1 million from a federal grant for the reconstruction of Grant Road. This is a federal grant which represents 80% of the cost to reconstruct this road. To be eligible to receive this grant, the City is required to fund 20% of the cost which equates to approximately \$260,000. Additionally, the City will be receiving \$158,000 in federal grant funding for the design of Pardee Bridge. The City is required to provide a 20% match to this grant.

Expenditures: The total expenditures for this fund are budgeted at \$2,534,410, which is a 64% increase over the FY 2006 budgeted expenditures. This increase is mainly due to the cost of reconstructing Grant Road. The reconstruction of Grant Road is estimated to cost \$1,261,600; however, 80% of this cost is reimbursed by a federal grant which is accounted for in the revenues for this fund. The Public Services Department has also budgeted \$292,255 in mill and overlay projects to be completed in 2007. Additional Public Services request include a 2.5 ton dump truck as well as a skid steer.

The Police Department has requested \$95,000 for the lease/purchase of communication equipment for the department. The communication equipment will replace the outdated communication system that the Police Department currently operates. The communication equipment will be leased over a five year period at approximately \$95,000 per year. At the end of the lease, the City will own the communication equipment. Additionally, the purchase/lease of police vehicles is included in this budget at \$90,000. Staff is currently researching if leasing or purchasing the vehicles is the most beneficial option for the City.

Other departmental requests are routine including the purchase of ten computers and a server for the MIS Department. The Fire Department requested the purchase of eight-stealth air cylinders and mobile radio systems. 80% of the cost of the mobile radio systems will be funded by a federal grant.

Due to the City's fiscal position, a number of "hold" items have been identified. These items will not be approved for purchase until the City has examined the performance of the revenues. The capital items on hold include:

Skid Steer: \$23,000
Tasers: \$1,600
Five Computers: \$4,400

Since the Capital Improvement Fund should capture the time an employee spends on the street program, the City has established a Capital Improvement Internal Service Fund. An estimate of the amount of time each employee within the Department of Public Services spends on streets projects was determined. This percentage estimate is applied to each person's salary which determines how much of the salary should be captured by the Capital Improvement Funds. The amount that the Capital Improvements Fund should capture is shown as a transfer from the Capital Improvements Fund to the General Fund. The City Administration is recommending a \$155,605 transfer to the General Fund.

With the elimination of the Line of Credit and the potential need to use the Non-Expendable Trust due to the cash position for the General Fund, the Administration is recommending that the Capital Improvements Fund does not make the \$90,132 transfer into the Non-Expendable Trust in FY 2007.

Park and Stormwater Fund

The Park and Stormwater Fund is primarily funded through a half-cent sales tax which was approved by the voters in 2000 with no sunset provision. The revenues are used to fund park and stormwater operations and improvements in the City which includes park improvements, park and recreation operations and fund the debt service (COPS 2001) on the Aquatic Center which is over \$1 million each year. The COPS 2001 will be retired in 2012.

Revenues: As stated, the major revenue source for this fund is the Park and Stormwater Sales Tax. This tax is collected on all commercial sales within the City. The sales tax is projected to generate \$1,521,476 in revenues for FY 2007, which represents a 6% decrease in the amount collected in FY 2005 or a 9% decrease from 2006 estimates. Since its inception, this revenue source has seen a decline of approximately 7%.

Additional revenue sources for this fund include user fees from the Aquatic Center, the Community Center and the Recreation Programs. Since the new Aquatic Center opened, the City has seen a slight increase in the amount of revenues generated from this source. This revenue source is highly dependent upon weather conditions during the summer months. This revenue source is projected to generate \$355,850 in revenues which is a 3.5% increase over the FY 2006 budgeted numbers. The other major revenue sources for this fund are the fees for participation in Recreation Programs. The Recreation Programs are budgeted to generate \$238,475 in revenues for FY 2007, which is a 4% decrease from FY 2006.

Expenditures: The total expenditures for this fund are \$2,315,383 for FY 2007 which represents a 7% decrease from the amount budgeted in FY 2006. Even with the decrease in expenditures, the General Fund will be transferring \$130,000 to the Park Stormwater Fund to enable this Fund to balance.

The major expenditure in this fund is the Debt Service payment to the COPS 2001 for the Aquatic Center, which is budgeted at \$1,064,960 for FY 2007. Other major expenditures include the operation of the Park Maintenance, Recreation Center and the Aquatic Center. No major changes are proposed in these expenditures. Due to the constraints of this fund, the Administration has cut all stormwater projects from this fund as well as most of the capital items that were requested. The two capital items that were included in this budget are the purchase of a treadmill for the Recreation Center and \$5,000 for the capital items at the Aquatic Center. Additionally, the manager at the Historic Facility is no longer employed by the City. This has allowed the City to reduce the expenditures in this fund by \$32,000.

The Administration is recommending to place the replacement of a treadmill for \$4,800 on hold until the Administration has had the opportunity to examine the revenue performance in the Park and Stormwater Fund.

Concluding Thoughts: For nearly a decade, the City of Crestwood has faced severe financial pressures due to 1) an over reliance on sales tax revenue to fund government services, 2) increased retail competition throughout the South County Region, 3) a pattern of declining sales tax revenue, 4) a pattern of the cost of government exceeding available resources and 5) the City's use of its cash reserve to fund government operations and once these reserves were depleted relying upon short term borrowing and a growing line of credit to fund government services and handle cash flow.

Aggressive steps were taken with the development of the FY 2006 to realign government spending with available revenues through deep staffing and service cuts. In April of

2006, the City was also successful in gaining voter approval of a 20 cent property tax increase to eliminate its short term debt and its reliance on a line of credit. Throughout 2006, the City Staff has instituted quarterly financial reviews to critically evaluate revenue performance and spending and further restructure staffing to reduce operating costs.

The Proposed FY 2007 Budget builds upon these successes by recommending a very tight fisted balanced budget with no growth in operating costs. This budget also includes \$165,364 toward rebuilding the City's cash reserve. This budget has also flagged specific expenses to be held until it is demonstrated that revenues are performing at or above budget.

The Mayor and Board of Aldermen recently engaged in a three day strategic planning retreat where they developed a 15 year vision for the City, five year goals, and a 25 point action agenda. The Administration has engaged the collective talents of the entire organization to implement this aggressive action agenda through the use of the multi-departmental performance teams. This plan provides the City with a tangible roadmap toward the future and should provide added energy to the organization.

Although the City has turned the corner, there are still a number of fiscal challenges that lay ahead. The first major challenge the City faces is a decline in the sales tax revenue which funds 51% of the City's total budget. Westfield Mall, a major contributor to the City's sales tax base, remains a source of apprehension with regard to the amount of sales tax that it is able to generate. While the City has seen successes at Watson Plaza and the proposed Sappington Square Project will provide another source of sales tax revenue, the City remains concerned about the overall sales taxes generated in Crestwood. Another challenge is the reliance of the Park/Stormwater fund on the General Fund to supplement its operating needs. A third challenge is the City's depleted cash balance. Special efforts must be made over the next several years to increase this balance while, at the same time, put in place cash management procedures and policies to ensure that adequate cash is available at all times to meet the operating costs of the City.

I would like to personally thank all of the Department Directors for their resourcefulness and hard work in the development of this budget document. I would also like to thank the Finance staff for all the hard work in preparing budget sheets, calculating personnel related cost and providing other supporting documentation. Lastly, I would like to thank the Assistant City Administrator, Justina Tate, for her hard work in projecting and re-projecting revenue figures, adjusting and readjusting expenditure numbers and putting this document in final form. I would also like to thank all of our employees for their continued high level of performance during these trying times.

**OFFICIALS OF
THE CITY OF CRESTWOOD, MISSOURI**

Elected Officials:

| | |
|------------------------------|--|
| Mayor | Roy R. Robinson |
| Aldermen - Ward One | Richard S. Bland Richard P. Breeding |
| Aldermen - Ward Two | Christopher M. Pickel James F. Kelleher |
| Aldermen - Ward Three | Gregg A. Roby Jesus J. (Jerry) Miguel |
| Aldermen - Ward Four | Patricia W. Duwe Steve A. Nieder |

Appointed Officials:

| | |
|---|--------------------|
| City Administrator | Frank L. Myers |
| Assistant City Administrator | Justina K. Tate |
| Chief of Fire Services | Karl E. Kestler |
| Chief of Police | Mike L. Paillou |
| Director of Public Services | James A. Eckrich |
| Community and Economic Development Manager | Ellen C. Dailey |
| City Clerk | Kimberly D. Cottle |

OVERVIEW OF THE CITY OF CRESTWOOD, MISSOURI

Introduction:

During FY 2006, the Board of Aldermen engaged in an intensive strategic planning process at the end of September. Participating in this process, the Board of Aldermen developed a vision of Crestwood, five year goals that relate to the vision and twenty five one year action items that work toward meeting the five year goals of the City. Staff will be updating the Board on a monthly basis on the progress of each action item and how it relates to the vision, mission, and goals.

The Vision 2021:

"Crestwood 2021 is a 'Community for a Lifetime'. Crestwood 2021 is the hometown for families-safe, beautiful, great schools, and livable neighborhoods, with quality homes. Our residents enjoy outstanding parks, opportunities for an active life style and convenient living. Historic Route 66 is the heart of Crestwood. Everyone takes pride in Crestwood."

The Mission:

"The City Government's Mission is to be a financially sustainable City that provides superior municipal services, maintains high quality City facilities and infrastructure, leads the City to the future and engages citizens and community, resulting in added value to citizen's lives."

Five-Year Goals:

- 1) Financially Sustainable and Responsible City Government
- 2) Upgraded City Infrastructure and Facilities
- 3) Livable Neighborhoods with Quality Homes
- 4) Development of "Historic Route 66" as the Heart of Crestwood
- 5) Crestwood: The Community of Choice to Live

The Vision, Mission and Five-year goals will drive the development of all future budgets in order to ensure that the City develops into the vision that the Board of Aldermen established in 2006. As the City enters into the FY 2007 budget, there are twenty-five action teams that are working toward accomplishing the five year goals of the City.

GENERAL INFORMATION

The land making up the area today known as the City of Crestwood was originally occupied by the Dakotas, Osage, Shawnee and Missouri Indians. The Crestwood area was considered a good place to farm since there are at least three known active fresh water springs in the area. This territory remained in the hands of the Indians until France took possession of it in 1682 as part of the French territory of Louisiana. In 1803, the United States bought all the territory from the Mississippi River to the Rocky Mountains. Missouri applied for statehood in 1818 and became a state in 1821.

Crestwood became a Village in 1947 and was incorporated as a fourth-class City on July 3, 1949. The City is located in southwest St. Louis County, approximately 12 miles southwest of the downtown St. Louis area. There are 3.6 square miles of land included in the City's corporate boundaries.

The name of Crestwood was decided upon by area residents because of a tree standing at the crest of a hill on a street named Crestwood. This white oak that played a large part in the naming of the City has been certified as over 225 years old.

The present Government Center was completed and dedicated in October 1973. The project was an addition to the original government center, with the General Administration, Police and Fire Departments being newly constructed. The Board of Aldermen named the street in front of City Hall in honor of the first City Attorney, C. Wheeler Detjen.

The City of Crestwood is one of 91 incorporated municipal governments that make up the incorporated areas of St. Louis County. The county government provides specialized services (maintenance of county roads, real estate and personal property assessments and collections, election services, etc.) to the 91 municipalities, as well as full basic services to the unincorporated area. Residents of St. Louis County elect a County Executive and seven County Council Members, elected from County districts, govern the County. The City of Crestwood is within the 5th County Council District.

Crestwood is represented by the 3rd United States Congressional District and two Missouri senators. The City of Crestwood is located within the 1st Missouri Senate District and the 94th and 95th Missouri House Districts.

In August 1997, the residents of Crestwood by a margin of nearly 9 to 1 and residents of the Watson-Grant Road annexation area by a margin of 2 to 1 voted for an eastern boundary expansion of the City. On February 5, 1998, the City of Crestwood was joined by 699 households and 1,601 new residents. Crestwood police now patrol the area and respond to 911 calls.

The Public Works department has assumed responsibility for streets in the area. Under Missouri State law, fire and EMS services continue to be provided by the Affton Fire Protection District. However, residents pay the City's property tax rather than the Affton Fire Protection District's tax. The City, from taxes collected in the annexed area, pays the Affton Fire Protection District what it would have otherwise collected in property taxes. For fiscal year 2006, the City will pay \$296,248 to the Affton Fire Protection District.

ORGANIZATION OF THE GOVERNMENT

On November 8, 1994, the citizens of Crestwood voted to create a Charter Commission to draft a Home Rule Charter designed specifically for Crestwood. The Charter vests the powers of government in the City residents instead of the State Legislature.

Crestwood's voters approved the Charter on November 7, 1995. The Charter retained the Mayor-Board of Aldermen-City Administrator form of government. All legislative power and policy-making authority for the City rest with the Board of Aldermen.

The Board of Aldermen is comprised of two duly elected aldermen from each of the City's four wards. The Charter changed the length of the term of the office of aldermen from two (2) years to three (3) years. Crestwood's voters also chose to include term limits for the office of Alderman. A person serving in the office of Alderman is limited to three (3) successive, full three-year terms, not including service to complete an unexpired term. That person is prohibited from serving again as an Alderman in that ward for three (3) years. The terms of the two (2) aldermen representing each ward is staggered.

The Mayor continues to be elected by Crestwood's voters at large. The Charter changed the length of the term of the office of Mayor from two (2) years to three (3) years. Crestwood's voters chose to include term limits for the office of Mayor. A person serving in the office of Mayor is limited to three (3) successive, full three-year terms, not including service to complete an unexpired term. That person is then prohibited from serving again as Mayor for three years.

THE REPORTING ENTITY AND ITS SERVICES

The City of Crestwood follows Governmental Accounting Standards Board (GASB) provisions for defining the financial reporting entity and identifying entities to be included in its general-purpose financial statements. GASB requirements for inclusion are based upon financial accountability, as compared with previous standards based upon oversight responsibility. Based on these requirements, the general purposes financial statements include all funds, account groups, agencies, boards, commissions, and authorities for which the City is financially accountable.

PUBLIC SAFETY SERVICES

Police Department

On November 10, 1952, two full-time marshals were appointed to police the city, and one of the marshal's homes was used as their headquarters and jail. In 1954, the City purchased the first police car and a Police Department office was opened. Today, the Chief of Police directs a department that consists of 30 officers and seven civilians. This provides a ratio of 2.9 police officers per 1,000 population.

Crestwood provides a patrol strength ranging from not less than four patrol officers during periods of historically low service demand to as many as six patrol officers during periods of historically high service demand. All officers are state certified. Response time for emergency calls is consistently calculated at two minutes and non-emergency calls at 3.5 minutes.

In 1997, the Police Department instituted a Directed Bike Patrol Program. The new patrol program provides quiet mobile responses, conducts vacation checks, patrols closed or under construction streets, directs activities inside parks, and is more accessible to business and residents. The police mountain bikes are clearly marked and the uniformed officers carry the same equipment as the patrol cars – including tickets.

Department of Fire Services

The Crestwood Fire Department began with 30 volunteer residents in 1954. The need for a full-time Fire Department was realized in 1957 when businesses began opening in the city and subdivisions were being built. In the early 1960s, the department became fully staffed by paid qualified personnel. By 1974, the need for medical service was identified and the City's emergency medical service was introduced.

Today, the City staffs 24 professional fire fighters, a Fire Chief, and an Assistant Fire Chief/Fire Marshal. All 24 firefighters are certified by the state through the St. Louis County Fire Academy. The paramedics have completed 900 hours of training and are state certified.

The department stresses fire prevention, as well as suppression. The department is also responsible for inspecting local businesses and industries. These inspections are designed to educate the owners and prevent fires from occurring. Annually, Crestwood's per capita fire loss is lower than the national average. The department maintains an average response time of less than 2.5 minutes.

The department has developed an award-winning citizen's awareness program to educate homeowners regarding the importance of installing house numbers that are visible and can be read from a moving emergency vehicle.

In August of 2003, voters approved a one-quarter cent Fire Protection Sales Tax intended to help offset the \$2.6 million operating budget of the Department of Fire Services. The tax became effective January 1, 2004 with proceeds beginning in March 2004. This revenue source is designed to assist the General Operating Fund of the City, which bears the cost of municipal fire services.

Municipal Court

The Municipal Court, led by the Board appointed Municipal Judge, includes a City Prosecutor, Court Administrator and Deputy Court Clerk. Court is conducted formally on three evenings each month and court offices are open during the standard business day. The Court maintains separate bank accounts for bonds and fines collected. The Municipal Court was reorganized in 2006 due to the retirement of a part-time employee. The Municipal Court is now part of the City Clerk's Office and is now staffed by a full time Court Administrator and a Court Clerk.

RECREATION AND PARK FACILITIES

Municipal parks have been a part of Crestwood since it became a village. The city has a total of eight parks, which include 119 acres of land, the largest being Whitecliff Park, which includes a recreational complex, an Aquatic Center, and a lighted athletic field and tennis court.

Approximately 33 acres in Whitecliff Park around an old limestone quarry have been left in a natural state for those who enjoy hiking in the woods and taking in the scenic beauty. This ground has never been developed and is often experienced in the same condition as it would have been 200 years ago.

In August 2000, the voters of Crestwood passed a one-half cent sales tax increase to fund park and storm water improvements in the city. This tax became effective in January 2001 with proceeds to the City beginning in March 2001. A portion of the proceeds from this tax are used to retire the \$8.495 million Certificates of Participation, issued in 2001, which were used to build the Crestwood Aquatic Center and improvements to Whitecliff Park. The remainder of the receipts fund park improvements and maintenance, storm water projects, and capital improvements for Parks and Recreation. Revenue from this tax for fiscal year 2005 was \$1,580,294.

A storm water improvement study identified a logical strategy for solving storm water problems in Crestwood. Funds will be used to restore creek banks, solve storm water problems, and match funds with the Metropolitan Sewer District as necessary for storm water projects in Crestwood. Funding is also used for storm water related improvements in the city's street improvement program.

In Whitecliff Park, a family aquatic center was built that includes a 25-yard by 25-meter, ten lane multi-purpose/lap pool with two diving boards, a child play pool with three small slides, a cargo net climber, water squirting features, and a waterfall. In addition, there is a family play pool with a zero-depth beach entry. A lazy river, which flows around the family play pool, features a bridge, waterfalls, and inner tubes for floating. The entire facility was landscaped to retain the forested feel of Whitecliff Park.

Park maintenance and enhancements consist of playground improvements, including rubberized safety surfacing, tennis court renovations, sports field improvements, and new picnic shelters with electric service, improved paths and new curbing.

HISTORICAL FACILITY

One of the earliest known landowners and settlers in the Crestwood area was John Sappington. Thomas Sappington, the second oldest son of John and his wife, Jemima, was born January 11, 1783. On October 27, 1808, Thomas married Mary Ann Kinkaid, and their marriage is the first recorded marriage in the books of St. Louis County.

The Thomas Sappington House at 1015 South Sappington Road was built by slave labor around 1809. Architects consider it a prime example of the Federal architecture of

the Maryland and Virginia colonies and most unusual in Missouri at the time it was built.

The City of Crestwood owns the Thomas Sappington House and the 2.2-acre park site where it is located. The City purchased the house in 1961 and with the help of St. Louis County and the Sappington House Restoration Committee, the house was restored. It was opened to the public in July 1966. On June 28, 1974, the house was placed on the National Register of Historic Places.

DEMOGRAPHICS

Information from the 2000 U.S. Census follows:

- Crestwood's population is 11,863.
- Population by gender: 5,580 (47.0%) male and 6,283 female (53.0%).
- Median age is 44.9 years.
- Population over 65 is 2,947 (24.8%).
- Population under 19 is 2,586 (21.8%).
- Population enrolled in elementary or high school is 1,163 (9.8%).
- Population enrolled in college is 567 (4.78%).
- Average household size is 2.3 persons per unit.
- The number of housing units is 5,207 with rental units comprising approximately 7% of the total.
- The number of non-mortgaged household units is 2,007 (44.7%).
- Median value of an owner-occupied single family housing in Crestwood is \$130,000.
- 1,999 (39.0%) of the householders living in owner-occupied, single family units moved into Crestwood prior to 1979.
- Median family income is \$64,240.

WATSON ROAD COMMERCIAL DISTRICT

The biggest boon to the City of Crestwood came in 1957 with the development of one of the first shopping malls in the St. Louis County area. The Plaza, including a covered parking garage, covers fifty-five acres with 1.1 million square feet of gross commercial area, one hundred and fifty specialty stores and parking for over 4,400 cars.

Within the Watson Road commercial district, there are approximately 213 acres of land. The predominant land use category in this area is shopping center type use, which comprises 93 acres or 44% of the total land. Since 1958 when Crestwood Plaza opened as a major regional shopping center serving a large part of the metropolitan area, newer commercial development has been oriented toward the traffic generated by Crestwood Plaza and toward the convenience needs of residents of Crestwood and the South County area.

In addition to the shopping center-type use, retail and services comprise 22 acres or 10% of the total land within the district. Motor vehicle oriented business, automotive goods and services, public/semi-public, and vacant buildings account for another 32 acres or 15% of total land use. Office and residential use comprise 42 acres or 20% of the land.

The City is concerned about the long-term future of the Watson Road commercial district and believes that too much of any one kind of commercial development may affect the ability of businesses to survive over the long term.

It is, therefore, the primary goal of the City through its development plan to foster a diversity of the land uses and to maintain an aesthetic and economic atmosphere in the district which will do the utmost to insure the long-term health of the area; and, therefore, economic conditions. The City believes that the current development along the Watson Road corridor will compliment the existing commercial developments.

Sales Taxes

In 1969, the City Sales Tax Act was passed in the State of Missouri, allowing cities with population over 500 to levy, with voter approval a half-cent to one-cent sales tax. This "point of sale" taxing system was a local option, where taxes would be collected by the State from business within a municipality's boundaries and distributed back to that municipality on a monthly basis. On June 23, 1970, the City of Crestwood adopted a one-cent sales tax thereby becoming a "point-of-sale" city.

The "A" and "B" method of distribution of sales tax became effective in St. Louis County in February 1978. The legislation provided that cities that had enacted a local sales tax would remain point of sale, or "A" cities, while other cities and the unincorporated areas of St. Louis County would become part of a "pool", or "B" cities. Thus the municipal share of the county wide one percent sales tax would be distributed to "B" cities on the basis of population and to "A" cities on the basis of sales within their municipality. This legislation also stipulated that any city that is an "A" city might become a "B" city beginning in 1980 and then every tenth year thereafter. Any city that was an "A" city and became a "B" city may return to "A" status at any time, but may only do so once. When this system went into effect, there were 36 "A" cities and 54 "B" cities.

For two decades, the sales tax distribution with its division between the point of sale and pool cities was a continuing source of controversy. At the heart of the matter was the average per capita receipt for point of sale cities versus the pool cities. In calendar year 1999, point of sale cities averaged on a per capita \$194 while pool cities averaged \$115.

In December 1992, St. Louis County Executive George "Buzz" Westfall presented his "Revenue Reform Proposal". This complex plan proposed addressing the municipal sales tax disparity by: (1) freezing the "high sales tax cities at current levels of sales tax revenue; (2) limiting very high sales tax cities to twice the county average and to redistribute "excess" revenue to the county wide sales; (3) redistributing the "A" cities

local use tax (two-thirds to the pool cities and one-third to the County); (4) authorizing a one-eighth or one-quarter local option municipal sales tax.

"Cities for Growth" was formed by "A" cities in January 1993, to promote long-term solutions to taxation within St. Louis County without damaging the revenue base of the cities and to oppose the countywide sales tax referendum proposed by Mr. Westfall. Since the City of Crestwood's major source of revenue is the 1% citywide sales tax, the City of Crestwood became an active member of "Cities for Growth, Inc."

As a result, St. Louis County and the Cities for Growth agreed upon a compromise plan. The major provisions of this compromise were as follows:

- point of sale cities would share existing one-cent sales tax on the basis of a progressive sliding scale;
- the sharing of the one-cent would be phased in over a three year period (1994, 1995, 1996);
- all areas of the county would retain current status as pool or point of sale;
- the optional one-eighth or one-quarter sales tax available to all cities would be shared with all jurisdictions on a similar sliding scale;
- distribution of the use tax would be one-third to the County, and two-thirds to all cities (pool and point of sale) with sales and use tax receipts below the county-wide average and
- the county would retain a portion of sales tax lost due to future annexations and incorporation. The Missouri Legislature passed this compromise plan in May 1993.

Crestwood's voters approved two sales tax increases in November 1993. The first was a quarter cent sales tax increase that was intended to assist the city's operating fund for sales tax revenue lost under the "Westfall compromise". Approximately 14 percent of this quarter-cent tax is shared with St. Louis County and the "pool" cities.

The second was a half-cent Capital Improvements sales tax with 75% earmarked for street improvements and the remaining 25% to fund capital improvements. This half-cent originally had a 15-year sunset provision. Fifteen percent of the Capital Improvements Sales Tax is shared with St. Louis County.

In the fall of 1993, the Public Works Department completed an 18-month study and survey of street conditions throughout the City and that report documented that over \$10,000,000 was needed to bring the streets of Crestwood to an acceptable standard.

In August 2002, voters approved a 15 year extension of the Capital Improvements Sales tax for the primary purpose of constructing a replacement police facility and continuing the streets improvement program begun in 1996.

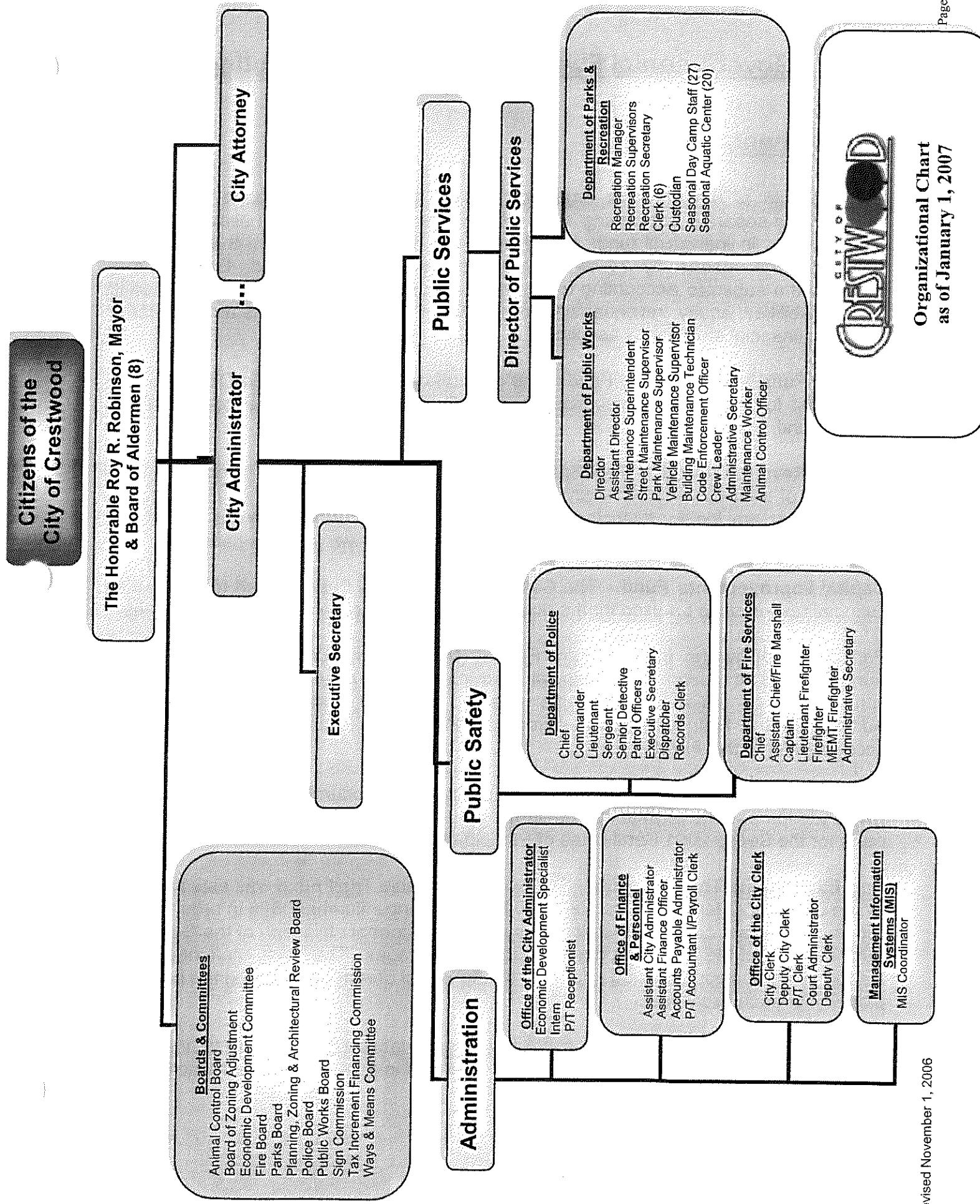
2006 BALLOT PROPOSITIONS

Property Tax Increase

On January 17, 2006 the Board of Aldermen approved Ordinance No. 3958, which called for an election in the City of Crestwood on April 5, 2006 for an increase in Property Taxes. Proposition S asked the voters to pass a \$.20 property tax for the purpose of paying the debt and building a cash reserve for the City.

Since this was a general increase in the property tax, the tax increase needed only a majority to pass. The residents of Crestwood voted to approve the property tax by a vote of 2,099 in favor of the proposition to 1,340 against the proposition. The money generated from this property tax will be placed in a separate account and will only be used to pay the two million dollar debt the City has acquired and establish cash reserves for the City.

With the passage of Proposition, the City was able to retire the \$2 million debt and the \$1.5 million Line of Credit with Southwest Bank. Proposition S will provide the revenues needed to the pay the Debt Service on a \$2,870,000 annually appropriated held at Royal Banks of Missouri. The \$2,870,000 annually appropriated note retired the balance on the Line of Credit and the remaining principal amount for the \$2 million debt. Additionally, the annually appropriated note allowed the City to establish cash reserves in order to eliminate the City's reliance on the Line of Credit. This budget year will be the first time in three years that the City is operating without a Line of Credit.



Governmental Funds and Basis of Accounting

Governmental Funds

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. Each fund is considered a separate accounting entity with self-balancing accounts that comprise its assets, liabilities, equity, revenues and expenditures. The various funds are grouped in the basic financial statements as follows:

General Fund – The General Fund is the general operating fund of the City. It is used to account for all financial resources, except those required to be accounted for in another fund.

Special Revenue Fund – The Special Revenue Fund is used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. The City's Special Revenue Fund consists of amounts collected for sewer lateral repairs.

Capital Improvements Fund – The Capital Improvements Fund is used to account for financial resources to be used for the acquisition or construction of major capital items.

Park and Stormwater Improvement Fund – The Park and Stormwater Improvement Fund is used to account for financial resources to be used for the acquisition or construction of major capital items related to parks and stormwater projects. Additionally, the financial resources from the Parks and Recreation Department are accounted for in this Fund.

Debt Service Funds – Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt, principal, interest and related costs for the Series 2001 Certificates of Participation.

Non-Expendable Trust Account – The Non-Expendable Trust Fund was established by the Board of Aldermen on April 27, 2004 by Ordinance Number 3826 in order for the City to accumulate cash reserves to be used to meet normal obligation of the General Fund throughout the fiscal year due to cash flow shortages. The Trust Account will be funded by annual appropriation approved by the Board of Aldermen during the budget process for each fiscal year.

Nonmajor Funds – Nonmajor funds consist of funds established to account for the transactions of auxiliary activities of the City. Included in these funds are the activities

of the Sappington House, Park and Police Donations, Friends of Animals, and other incidental activities.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the basic financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The accounting and reporting policies of the City are prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The City's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) pronouncements and applicable Financial Accounting Standards Board (FASB) pronouncements, Accounting Principles Board (APB) opinions and Accounting Research Bulletins (ARBs) of the Committee on Accounting Procedures issued after November 30, 1989, unless they conflict with GASB pronouncements.

The City maintains its records, presents and establishes the budget on the modified accrual basis of accounting. Revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay current liabilities. Sales tax becomes measurable and available two months after collection. Gross Receipts become measurable and available one month after collection. The City considers property taxes as available if they are collected within sixty days after year-end. A sixty-day availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recorded when the related fund liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due. Licenses, permits, fines, fees, recreation programs and miscellaneous revenues are not susceptible to accrual because generally they are not measurable until received in cash.

Charges for services in the governmental funds are exchange transactions, and are recognized as revenues when received in cash because they are generally not measurable until actually received.

When both restricted and unrestricted resources are available for use, it is the City's policy to use unrestricted resources first, then restricted resources as needed.

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of funds are recorded to reserve that portion of the applicable appropriation, is employed in the governmental fund types. Encumbrances outstanding at year-end are reported as reservations of fund balances since they do not constitute expenditures or liabilities and the expense is recognized in the year of the appropriation.

Budget and Fiscal Policies

The significant budgeting and fiscal policies applied by the City of Crestwood, Missouri (the "City") in the preparation of the accompanying budget are summarized below.

Budget Submission

The City Administrator must submit to the Board of Aldermen a proposed final budget and accompanying written narrative at least forty-five days prior to the beginning of each fiscal year. The budget shall provide a complete financial plan of all city funds and activities for the ensuing fiscal year and, except as required by law or by this Charter, shall be in such form as the City Administrator deems desirable or the Board of Aldermen may require (City Charter 7.2 (a)).

Balanced Budget

The budget and revised budget that are presented to the Board of Aldermen must conform to the statutory requirements which states that total proposed expenditures can not exceed estimated revenues to be received including debt issuances, transfers from other funds, and advances from other funds and any unencumbered balance or less any deficit established for the beginning of the budget year.

Budgeted Items Appropriated

Adoption of the Budget shall constitute an appropriation of the amounts specified therein as expenditures (City Charter 7.2 (f)).

Supplemental Appropriations

During the course of the fiscal year, the Board of Aldermen may by ordinance make supplemental appropriations if the City Administrator certifies that fund will be available for such expenditures (City Charter 7.2 (g)).

Revenue Policy

It is the goal of the City to maintain a diversified revenue system to protect the City from fluctuations in any one-revenue source. When the City establishes rates, fees and other charges, the City considers direct and indirect cost, and the amount charged by similar municipalities.

Insufficient Revenues

If at any time during the fiscal year it appears probable to the City Administrator that the revenues available will be insufficient to meet the amount appropriated, it shall be

reported to the Mayor and Board of Aldermen without delay. The City Administrator shall indicate the estimated amount of the deficit and any remedial action taken, and recommend further steps to be implemented. The Board of Aldermen shall then take such further action as it deems necessary to prevent any deficit, and for that purpose it may by ordinance reduce appropriations (City Charter 7.2 (h)).

Transfers and Transfers after Adoption

The City Administrator may transfer all or any part of any unencumbered appropriation balance among accounts within a department. The Board of Aldermen may by motion of the Board transfer part or all of an unencumbered appropriation balance from one department to another. Monies held in reserve, contingency or undesignated funds shall be transferred or encumbered by motion of the Board of Aldermen (City Charter 7.2 (i)).

The General Fund will receive Internal Service Fund transfers from the Capital Improvement Fund and Park and Stormwater Fund to offset the cost of staff time dedicated to the street and park programs.

Appropriations Lapse

All appropriations shall lapse at the end of the fiscal year to the extent that they shall not have been spent, lawfully encumbered or authorized for prorata expenditure in a fiscal year for which a budget has not been adopted (City Charter 7.2 (j)).

Prohibited Payments and Obligations

No payment shall be made or obligation incurred against any appropriation except in accordance with appropriations duly made. Any authorization of payment or incurring of obligation in violation of the provisions shall be void and any payment so made shall be illegal. Except where prohibited by law, nothing shall be construed to prevent the making or authorizing of payments or making of contracts for capital improvements to be financed wholly or partly by the issuance of bonds or to prevent the making of any contract or lease providing for payments beyond the end of the fiscal year, provided that such action is made or approved by ordinance (City Charter 7.2 (k)).

Investments

State statutes and City policy authorize the investment in obligations of the U.S. Treasury, agencies and instrumentalities, time deposit certificates and repurchase agreements. The City's investments are all categorized as uninsured and unregistered for which the securities are held by the counter party's trust department or agent in the City's name. The City will only invest in those instruments authorized by the State of Missouri.

Investments and cash management will be the responsibility of the Finance Director. The following factors will be considered before the investment is issued: (1) the safety of the investment, (2) the liquidity of the investment, (3) the yield of the investment. It is the goal of the City to obtain the highest investment return with maximum security while meeting daily cash flow needs and conforming to the Federal and State statutes governing investment of public Funds.

The City will attempt to keep all idle cash fully invested in those investments which are determined based upon the stated factors above.

Before investing in new investment opportunities, the City will thoroughly investigate any new investment vehicle prior to committing City Funds.

Restricted Cash and Investments

Restricted cash and investments are comprised of cash deposits with banks and money market mutual funds. The funds are restricted for use to construct certain capital assets and for escrow reserve (as required by the certificates of participation offering circular).

Capital Program

The City Administrator shall submit to the Board of Aldermen a capital and personnel needs program for at least a five year period, including a list of all proposed capital improvements, replacement and personnel needs with appropriate supporting information, cost estimates, methods of financing, time schedules, and the estimated annual cost of operating and maintaining the proposed facilities. The program shall be reviewed and extended each year (City Charter 7.2 (b)).

Capital Assets and Depreciation

The City's property, plant, equipment, and infrastructure with useful lives of more than one year are stated at original or estimated original cost and comprehensively reported. Donated assets are stated at fair value on the date donated. The City generally capitalizes assets with cost of \$5,000 or more as purchase and construction outlays occur. The costs of normal maintenance and repairs that do not add to the asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts, and the resulting gain or loss is recorded in operations. Estimated useful lives for depreciable assets are as follows:

| | |
|------------------------------------|-------------|
| Building and structures | 40 years |
| Improvements other than buildings | 3-15 years |
| Furniture, fixtures, and equipment | 3-15 years |
| Infrastructure | 20-40 years |

General infrastructure assets acquired after July 1, 2002, were recorded as capital assets and consist of the road network assets that were acquired or that received substantial improvements and are reported at historical cost. The costs of normal maintenance and repairs that do not add value to the asset or materially extend the assets lives are not capitalized.

Compensated Absences

Under terms of the City's personnel policy, vacations accrue immediately after employment and employees are eligible for vacation time after six months employment with the City. Upon termination, the employee is entitled to payment for accrued vacation benefits. Sick leave is accumulated based upon length of service and is available only to provide compensation during periods of illness. No portion of sick leave is payable to the employee upon termination.

Budget Document Process and Schedule

Work begins on the budget in late July and early August when budget guidelines are established and budget procedures are discussed with Department Heads. At this time budget request worksheets are given to each Department Head along with the six-month expenditure report for the department. The budget request worksheets are given to the departments in both paper format and electronic format in effort to increase efficiency in the budget process. The Department Heads are asked to complete the budget request along with the estimate for Fiscal Year 2006 ending December 31. All Department Heads were asked to complete departmental narratives which include accomplishments from the previous year and goals for the up coming years. The Department Heads have approximately two to three weeks to complete their budget request and narratives for the upcoming year.

Department Heads are also asked to complete the Capital Request Forms for any capital items that are anticipated in the next five years.

At the end of August when the budget and capital request are returned, the requests are transferred into the master documents so that the request may be reviewed by the Budget Team consisting of the City Administrator, Assistant City Administrator and the Assistant Finance Officer. At this time, the revenue projections and personnel budget are due. The staff within the Finance Department completes the personnel budgets.

Once the Budget Team has reviewed the department budget request, they meet with each individual Department Head to review the Department's budget. At this time, budget request can be further explained and budget adjustments are made as a result of the meeting. Further adjustments may take place as needed.

Once City staff has finalized the budget, a draft of the budget document is sent to each Board of Aldermen member as well as the Ways and Means Committee, which is comprised of two Board Members and the Mayor. Staff then conducts work sessions with the Ways and Means Committee. In mid-October, staff meets with the Ways and Means Committee to review the projected revenues for the General, Capital Improvements, and Park and Stormwater Fund. The budget work session allows staff to present the revenues to the Committee and it also gives an opportunity for the Committee to ask questions, and provide input. A second work session is held with the committee to review the expenditures in the General, Capital Improvements, and Park and Stormwater Fund. This work session allows staff to present individual budgets to the Committee and it gives an opportunity for the Committee to ask questions, provide input and decide upon further policy goals and objectives relating to the budget

Following the work session with the Committee, the budget is adjusted to reflect the committee's policy directives. All other narratives and supplemental

documents are added to the budget. The Final Budget is then distributed to the Board of Aldermen in early November. It is required by City Charter that the budget be delivered to the Board of Aldermen no later than forty-five (45) days prior to the beginning of the next fiscal year. This constitutes a November 15th deadline date.

Once the budget has been distributed to the Board, staff presents the entire budget to the Board of Aldermen during a budget work session. This allows Department Heads to present and explain their department's budget. This also allows the Board to provide their input and ask questions of Department Heads as well as stating any financial or non-financial policies, goals or objectives they wish to include in the budget document. Following this work session, the budget is adjusted once more to reflect the Board of Aldermen's policy directives.

In early December, the City conducts its public hearing and the budget is considered by the Board of Aldermen for adoption by ordinance.

City of Crestwood, Missouri
2007 Budget Schedule

June 12 to 17

Meet with Department Heads to distribute budget orientation packet and discuss budget process for FY 2007

July 10 to 14

Distribute six month expenditure reports and expenditure request forms to the Department Heads

July 10 to 28

Administration to review and complete revenue projections and personnel budgets

July 17 to August 18

Department Heads prepare budget request for submission to Administration and submit budget request to Administration

August 21 to September 1

Administration compares projected revenues with Department Head request and determines the budget gap

September 6 to 15

Administration meets with Department Heads to review budget request

September 18 to 29

Review budget and adjust expenses to balance budget

October 2 to 12

Finalize City Administrator's draft budget

October 13

Presentation of Draft Budget to Ways and Means Committee

October 16 to November 1

Meet with Ways and Means Committee to review budgets of the three major funds and incorporate Ways and Means Committee changes and request to the budget (Attached is a detailed tentative schedule)

November 2 to 10

Administration prepares final Budget for Board of Aldermen

November 15

Present budget to the Board of Aldermen

November 16 to 27

Administration Review the Final Budget with the Board of Aldermen and change Budget according to Aldermen's direction (Attached is a detailed schedule)

November 28

November 28 First Reading of budget

December 12

Public Hearing and Adoption of Budget

City of Crestwood

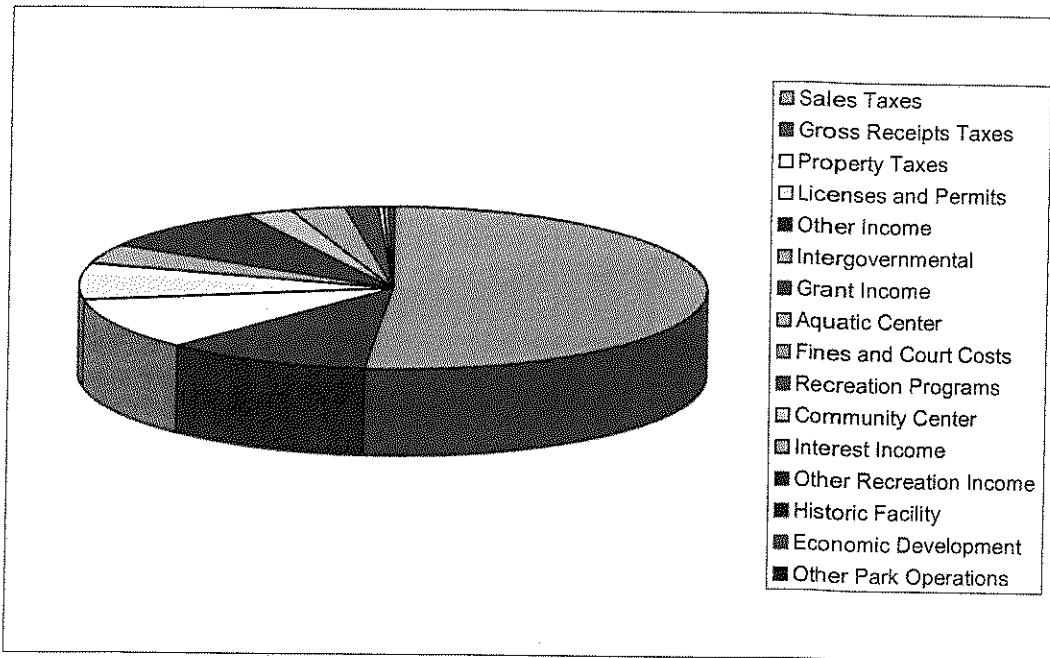
2007 Budget Summary

Revenues and Expenditures

General Fund, Capital Improvements Fund, Park and Stormwater Fund

| | General Fund | Capital Improvements Fund | Park and Stormwater Fund | Total |
|---|------------------|---------------------------|--------------------------|-------------------|
| | 2007 Budget | 2007 Budget | 2007 Budget | 2007 Budget |
| Revenues | | | | |
| Sales Tax | 4,207,892 | 1,318,682 | 1,521,476 | 7,048,050 |
| Gross Receipts | 1,444,600 | - | - | 1,444,600 |
| Property Tax | 1,429,614 | - | - | 1,429,614 |
| Intergovernmental | 509,995 | - | - | 509,995 |
| Licenses and Permits | 962,500 | - | - | 962,500 |
| Fines and Court Cost | 365,000 | - | - | 365,000 |
| Aquatic Center | - | 355,850 | - | 355,850 |
| Community Center | - | 53,400 | - | 53,400 |
| Recreation Programs | - | 238,475 | - | 238,475 |
| Historic Facility | - | 1,900 | - | 1,900 |
| Other Recreation | - | 8,500 | - | 8,500 |
| Other Park Operations | - | 2,900 | - | 2,900 |
| Interest Income | 20,000 | 3,000 | 3,000 | 26,000 |
| Other Income | 33,000 | - | - | 33,000 |
| Economic Development Fees | 27,301 | - | - | 27,301 |
| Grant Revenues | - | 1,214,600 | - | 1,214,600 |
| Total Revenues | 8,999,902 | 2,536,282 | 2,185,501 | 13,721,685 |
| Expenditures | | | | |
| Administration | 2,165,030 | 104,150 | - | 2,269,180 |
| Public Works | 1,292,254 | 1,980,855 | 270,566 | 3,543,675 |
| Public Safety | 5,402,859 | 293,800 | - | 5,696,659 |
| Recreation | - | - | 979,857 | 979,857 |
| Debt Services | - | - | 1,064,960 | 1,064,960 |
| Total Expenditures | 8,860,144 | 2,378,805 | 2,315,383 | 13,554,332 |
| Transfers In (Out) | | | | |
| Capital Improvements | 155,605 | (155,605) | - | - |
| Park Stormwater | (130,000) | - | 130,000 | - |
| Total Transfers | 25,605 | (155,605) | 130,000 | 13,554,332 |
| Revenues Over/(Under) Expenditures | 165,364 | 1,872 | 118 | 167,353 |

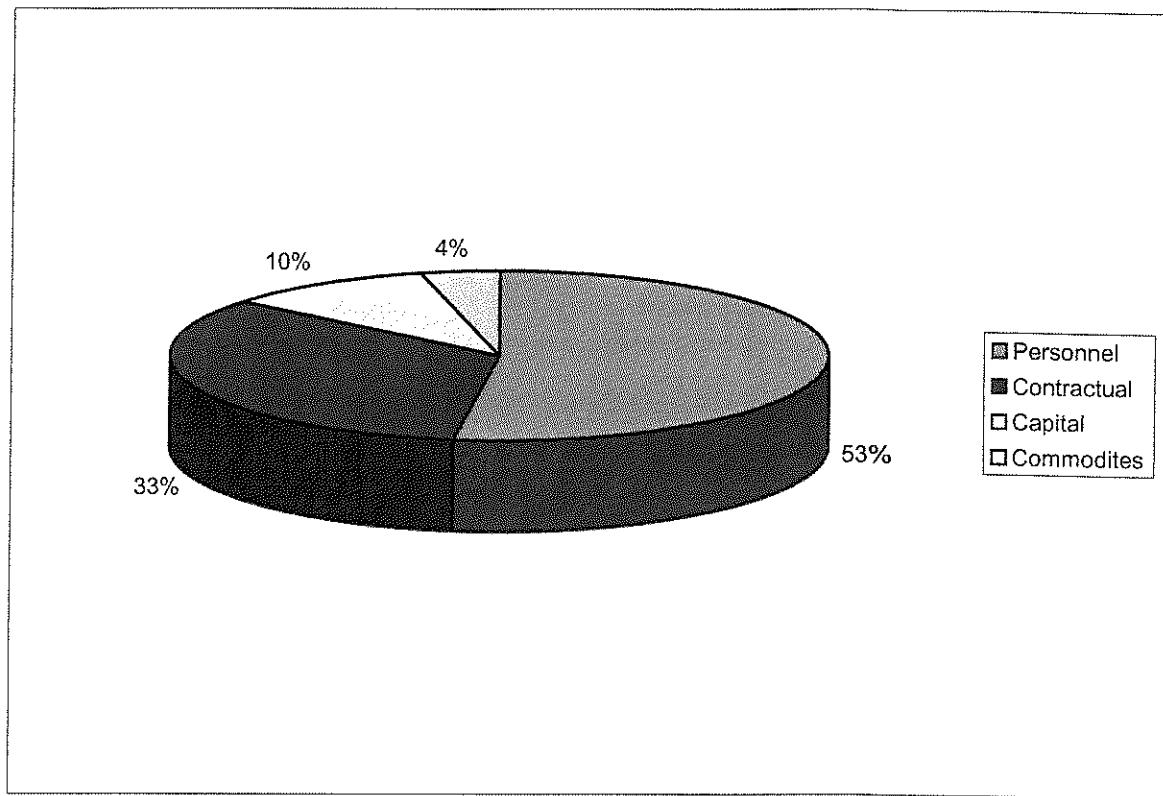
General Fund, Capital Improvements Fund, Park Stormwater Fund Revenues CY 2007



Summary of Revenues

| Revenue Source | Amount | Percent of Total |
|-------------------------|-------------------|------------------|
| Sales Taxes | 7,048,050 | 51.36% |
| Gross Receipts Taxes | 1,444,600 | 10.53% |
| Property Taxes | 1,429,614 | 10.42% |
| Licenses and Permits | 962,500 | 7.01% |
| Other Income | 33,000 | 0.24% |
| Intergovernmental | 509,995 | 3.72% |
| Grant Income | 1,214,600 | 8.85% |
| Aquatic Center | 355,850 | 2.59% |
| Fines and Court Costs | 365,000 | 2.66% |
| Recreation Programs | 238,475 | 1.74% |
| Community Center | 53,400 | 0.39% |
| Interest Income | 26,000 | 0.19% |
| Other Recreation Income | 8,500 | 0.06% |
| Historic Facility | 1,900 | 0.01% |
| Economic Development | 27,301 | 0.20% |
| Other Park Operations | 2,900 | 0.02% |
| Total Revenues | 13,721,685 | 100% |

General Fund, Capital Improvements Fund, Park and Stormwater Fund Expenditures CY 2007



Summary of Expenditures

| Category | Amount | Percent of Total |
|---------------------------|-------------------|------------------|
| Personnel | 7,092,794 | 52.33% |
| Contractual | 4,532,711 | 33.44% |
| Capital | 1,411,877 | 10.42% |
| Commodities | 516,950 | 3.81% |
| Total Expenditures | 13,554,332 | 100% |

City of Crestwood
2007 Budget Summary
Variances

| General Fund | | | | | | |
|---------------------------|------------------|------------------|-------------------------|---------------|------------------|---------------------|
| Revenues | 2006 | | 2006 | | 2007 | |
| | Budget | Estimate | Percent Variance | Budget | Variance | 2007 to 2006 |
| Sales Tax | 4,283,833 | 4,390,756 | 106,923 | 4,207,892 | (182,864) | 96% |
| Gross Receipts | 1,364,587 | 1,441,144 | 76,557 | 1,444,600 | 3,456 | 100% |
| Property Tax | 962,995 | 1,160,603 | 197,608 | 1,429,614 | 269,011 | 123% |
| Intergovernmental | 518,460 | 526,643 | 8,183 | 509,995 | (16,648) | 97% |
| Licenses and Permits | 950,082 | 928,630 | (21,452) | 962,500 | 33,870 | 104% |
| Fines and Court Cost | 265,892 | 251,950 | (13,942) | 365,000 | 113,050 | 145% |
| Aquatic Center | - | - | - | - | - | - |
| Community Center | - | - | - | - | - | - |
| Recreation Programs | - | - | - | - | - | - |
| Historic Facility | - | - | - | - | - | - |
| Other Recreation | - | - | - | - | - | - |
| Other Park Operations | - | - | - | - | - | - |
| Interest Income | 7,372 | 19,136 | 11,764 | 260% | 20,000 | 864 |
| Other Income | 68,025 | 107,760 | 39,735 | 158% | 33,000 | (74,760) |
| Economic Development Fees | 2,000 | 16,549 | 14,549 | 827% | 27,301 | 10,752 |
| Grant Revenues | - | - | - | - | - | - |
| Total Revenues | 8,423,246 | 8,843,171 | 419,925 | 105% | 8,999,902 | 156,731 |
| Expenditures | | | | | | 102% |
| Administration | 2,106,834 | 2,000,774 | (106,060) | 95% | 2,165,030 | 164,256 |
| Public Works | 1,119,501 | 1,077,865 | (41,636) | 96% | 1,292,254 | 214,390 |
| Public Safety | 5,662,302 | 5,626,530 | (35,772) | 99% | 5,402,859 | (223,672) |
| Recreation | - | - | - | - | - | - |
| Debt Services | - | - | - | - | - | - |
| Total Expenditures | 8,888,637 | 8,705,169 | (183,468) | 98% | 8,860,144 | 154,975 |
| | | | | | | 102% |

City of Crestwood
2007 Budget Summary
Variances

| Capital Improvements Fund | | | | | | |
|----------------------------------|--------------------|----------------------|----------------------|-------------------------|--------------------|------------------------------|
| Revenues | 2006 Budget | 2006 Estimate | 2006 Variance | Percent Variance | 2007 Budget | 2007 to 2006 Variance |
| | | | | | | |
| Sales Tax | 1,446,185 | 1,438,218 | (7,967) | 99% | 1,318,682 | (119,536) |
| Gross Receipts | - | - | - | - | - | - |
| Property Tax | - | - | - | - | - | - |
| Intergovernmental | - | - | - | - | - | - |
| Licenses and Permits | - | - | - | - | - | - |
| Fines and Court Cost | - | - | - | - | - | - |
| Aquatic Center | - | - | - | - | - | - |
| Community Center | - | - | - | - | - | - |
| Recreation Programs | - | - | - | - | - | - |
| Historic Facility | - | - | - | - | - | - |
| Other Recreation | - | - | - | - | - | - |
| Other Park Operations | 1,377 | 17,000 | 15,623 | 1235% | 3,000 | (14,000) |
| Interest Income | - | - | - | - | - | - |
| Other Income | - | - | - | - | - | - |
| Economic Development Fees | - | - | - | - | - | - |
| Grant Revenues | 152,000 | 120,000 | (32,000) | - | 1,214,600 | 1,094,600 |
| Total Revenues | 1,599,562 | 1,575,218 | (24,344) | 98% | 2,536,282 | 961,064 |
| Expenditures | | | | | | |
| Administration | 101,500 | 123,000 | 21,500 | 121% | 104,150 | (18,850) |
| Public Works | 419,468 | 379,600 | (39,868) | 90% | 1,980,855 | 1,601,255 |
| Public Safety | 728,419 | - | (728,419) | 0% | 293,800 | 293,800 |
| Recreation | - | - | - | - | - | - |
| Debt Services | - | - | - | - | - | - |
| Total Expenditures | 1,249,387 | 502,600 | (746,787) | 40% | 2,378,805 | 1,876,205 |
| | | | | | | 473% |

City of Crestwood
2007 Budget Summary
Variances

| | | Park and Stormwater Fund | | | | | | |
|---------------------------|------------------|--------------------------|------------------|----------------|------------------|------------------|------------------|-----------------------|
| | | 2006 Budget | 2006 Estimate | 2006 Variance | Percent Variance | 2007 Budget | 2007 Variance | 2007 to 2006 Variance |
| Revenues | | 1,674,037 | 1,671,511 | (2,526) | 100% | 1,521,476 | (150,035) | 91% |
| Sales Tax | | - | - | - | - | - | - | - |
| Gross Receipts | | - | - | - | - | - | - | - |
| Property Tax | | - | - | - | - | - | - | - |
| Intergovernmental | | - | - | - | - | - | - | - |
| Licenses and Permits | | - | - | - | - | - | - | - |
| Fines and Court Cost | | - | - | - | - | - | - | - |
| Aquatic Center | 343,646 | 362,445 | 18,799 | 105% | 355,850 | (6,595) | 98% | |
| Community Center | 55,360 | 44,151 | (11,209) | 80% | 53,400 | 9,249 | 121% | |
| Recreation Programs | 248,758 | 226,224 | (22,534) | 91% | 238,475 | 12,251 | 105% | |
| Historic Facility | 2,903 | 1,200 | (1,703) | 41% | 1,900 | 700 | 158% | |
| Other Recreation | 8,155 | 8,609 | 454 | 106% | 8,500 | (109) | 99% | |
| Other Park Operations | 1,577 | 2,664 | 1,087 | 169% | 2,900 | 236 | 109% | |
| Interest Income | 1,032 | 7,000 | 5,968 | 678% | 3,000 | (4,000) | 43% | |
| Other Income | 500 | - | (500) | 0% | - | - | - | |
| Economic Development Fees | - | - | - | - | - | - | - | |
| Grant Revenues | 219,000 | 215,073 | (3,927) | 98% | - | (215,073) | 0% | |
| Total Revenues | 2,554,968 | 2,538,877 | (16,091) | 99% | 2,185,501 | (353,376) | 86% | |
| Expenditures | | | | | | | | |
| Administration | 297,076 | 272,854 | (24,222) | 0% | - | - | - | 0% |
| Public Works | - | - | - | 92% | 270,566 | (2,288) | 99% | |
| Public Safety | - | - | - | - | - | - | 0% | |
| Recreation | 1,128,011 | 1,086,980 | (41,031) | 96% | 979,857 | (107,123) | 90% | |
| Debt Services | 1,068,413 | 1,046,265 | (22,148) | 98% | 1,064,960 | 18,695 | 102% | |
| Total Expenditures | 2,493,500 | 2,406,099 | (87,401) | 96% | 2,315,383 | (90,716) | 96% | |

City of Crestwood, Missouri
Projected Major Fund Balances at December 31, 2007
General, Capital Improvements, Park and Stormwater Funds

| | General Fund | Capital Improvements Fund | Park and Stormwater Fund | Total Major Funds |
|--|--------------------|---------------------------|--------------------------|---------------------|
| Fund Balance at December 31, 2005 (FY 2005 Audit) | (1,466,952) | 491,625 | (445,809) | (1,421,136) |
| Budget for the Fiscal Year Ending Ending December 31, 2006: | | | | |
| Projected Revenues | 8,843,569 | 1,455,218 | 2,323,804 | 12,622,591 |
| Grants Receivable | - | 120,000 | 215,073 | 335,073 |
| Total Projected Revenues | 8,843,569 | 1,575,218 | 2,538,877 | 12,957,664 |
| Projected Expenditures | (8,705,169) | (502,600) | (1,359,834) | (10,567,603) |
| Debt Service | - | - | (1,046,265) | (1,046,265) |
| Total Projected Expenditures | (8,705,169) | (502,600) | (2,406,099) | (11,613,868) |
| Revenues Over/(Under) Expenditures | 138,400 | 1,072,618 | 132,778 | 1,343,796 |
| Projected Transfers In/(Out): | | | | |
| Internal Service Fund - Capital Improvements Fund | 239,432 | (239,432) | - | - |
| Internal Service Fund - Park and Stormwater Fund | - | - | - | - |
| Long Term Repayment to General Fund | 90,132 | (90,132) | - | - |
| Total Transfers | 329,564 | (329,564) | - | - |
| Projected Change in Fund Balance | 467,964 | 743,054 | 132,778 | 1,343,796 |
| Projected Fund Balance at December 31, 2006 | (998,988) | 1,234,679 | (313,031) | (77,340) |
| Budget for the Fiscal Year Ending Ending December 31, 2007: | | | | |
| Projected Revenues | 8,999,902 | 1,321,682 | 2,185,501 | 12,507,07 |
| Grants Receivable | - | 1,214,600 | - | 1,214,6 |
| Total Projected Revenues | 8,999,902 | 2,536,282 | 2,185,501 | 13,721,68 |
| Projected Expenditures | (8,306,436) | (2,378,805) | (1,250,423) | (11,935,664) |
| Debt Service | (553,708) | - | (1,064,960) | (1,618,668) |
| Total Projected Expenditures | (8,860,144) | (2,378,805) | (2,315,383) | (13,554,332) |
| Revenues Over/(Under) Expenditures | 139,758 | 157,477 | (129,882) | 167,353 |
| Projected Transfers In/(Out): | | | | |
| Internal Service Fund - Capital Improvements Fund | 155,605 | (155,605) | - | - |
| Internal Service Fund - Park and Stormwater Fund | (130,000) | - | 130,000 | - |
| Total Transfers | 25,605 | (155,605) | 130,000 | - |
| Projected Change in Fund Balance | 165,363 | 1,872 | 118 | 167,353 |
| Projected Fund Balance at December 31, 2007 | (833,625) | 1,236,551 | (312,913) | 90,012 |



Analysis of Major Revenue Sources

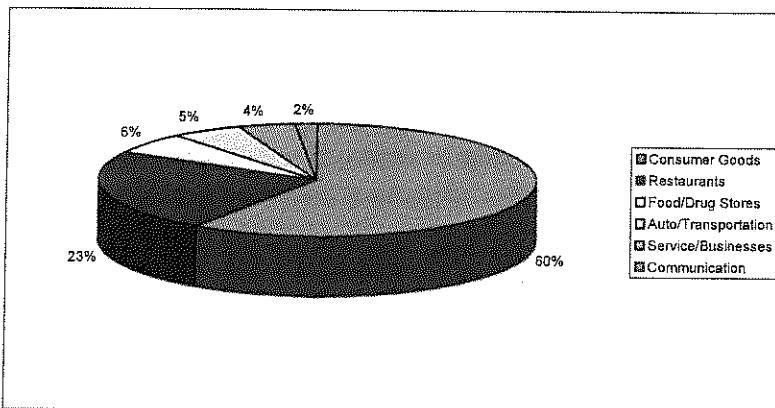
General Fund

General Fund Revenues are typically non-restricted resources, and are therefore used to fund the general operational expenditures of the City. Services such as: Public Safety (police and fire services), general governance, administration and some public works benefit from the categories within the General Fund. The 2007 budget is based upon the receipt of taxes, licenses and permits, intergovernmental revenue, fines and court costs, and miscellaneous revenue. Total General Fund revenue through December 31, 2007 is anticipated to reach \$8,999,902.

Sales Taxes

Approximately 47% of General Fund revenues are generated by sales tax. The City is highly dependent upon sales taxes for its daily operations. The city has approximately 690 businesses that generate sales taxes in the following categories:

Sales Tax Allocation for the 12 month period ended June 30, 2004



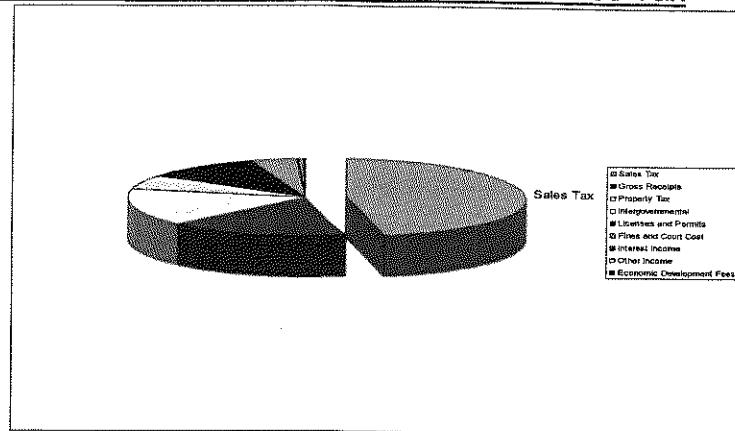
| Business Group | Retail Sales Amount | Percentage |
|-----------------------|---------------------|------------|
| Consumer Goods | 5,089,964 | 59% |
| Restaurants | 2,014,593 | 23% |
| Food/Drug Stores | 528,046 | 6% |
| Auto/Transportation | 442,710 | 5% |
| Service/Businesses | 357,890 | 4% |
| Communication | 151,178 | 2% |
| Fuel/Service Stations | 78,412 | 1% |
| | <u>6,862,792</u> | * |

* Some businesses were unable to be classified in these groups therefore, this total does not equal total sales tax revenue.

Taxes

General Operating Sales Tax – One-Cent and Local Option/Quarter Cent Sales Tax

The City levies a one-cent tax on all commercial (retail, food/restaurant, special services) sales within the city. This tax is projected to generate \$2,711,043 for the General Fund in 2007. This represents approximately 30% of the total General Fund revenue.



Prior to 1994, the City retained all proceeds from this sales tax. In 1994, a significant change in sales tax distribution occurred. A revenue reform consensus plan, known as the Westfall compromise, forced all point-of-sale cities in the St. Louis County to share portions of its sales tax receipts with other municipalities (pool) in St. Louis County. The plan phased in the sharing at one-third in 1994, 1995, and 1996. The amount of sales tax receipts shared by a municipality is a graduated rate based upon the City's relationship to the countywide average for the preceding year. Sharing begins at 7% when the City reaches the countywide average and then increases to 12.5% as we reach twice the countywide average. The countywide per capita average for the sales tax distribution was \$150.42 for 2006.

| Countywide Average Per Capita | |
|-------------------------------|--------|
| 1997 | 133.92 |
| 1998 | 138.63 |
| 1999 | 141.82 |
| 2000 | 148.89 |
| 2001 | 146.73 |
| 2002 | 144.57 |
| 2003 | 142.47 |
| 2004 | 139.92 |
| 2005 | 142.05 |
| 2006 | 150.42 |

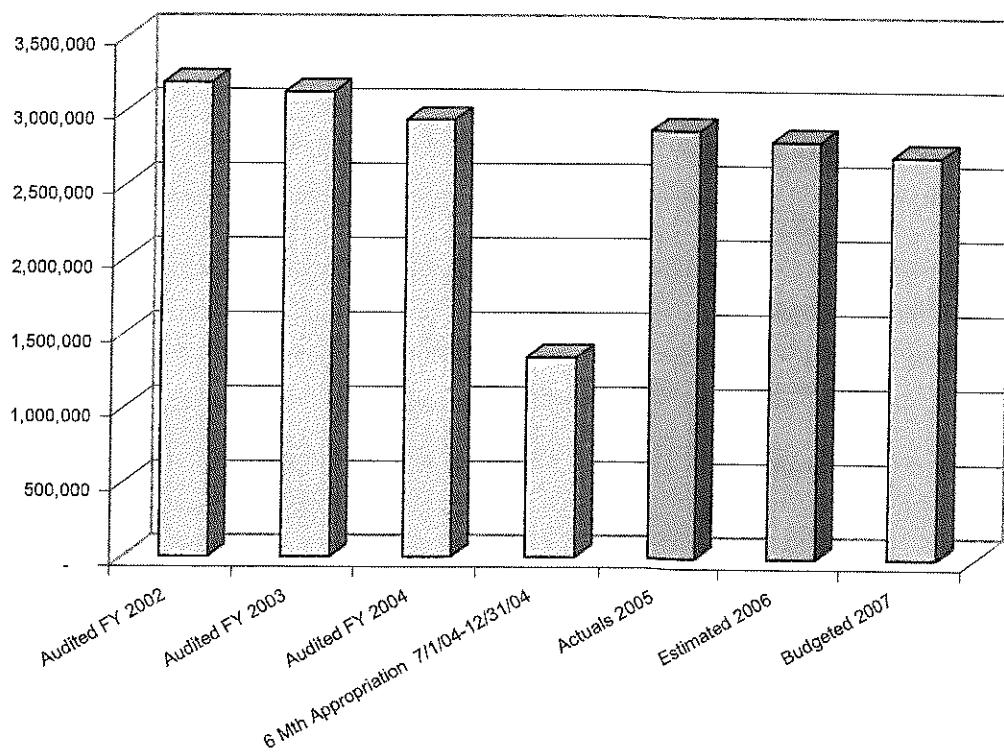
When the Sharing Plan was implemented, the State Legislature authorized the Local Option sales tax. The tax was intended to aid cities in replacing the revenues lost to the sharing plan. The tax (1/4 cent) required voter approval before it could be collected by the City. In November of 1993, the citizens of Crestwood voted to pass this tax with a 71% majority. Twelve and half (12.5%) percent of this tax is also contributed (shared) to pool cities.

In addition to the sharing, sales tax revenues are linked to the strength of the economy. While the City experienced a substantial rise in sales tax revenue during the 1990's, the sales tax revenue has continued to decline since 2002.

One-Cent Sales Tax History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Increase/ - Decrease From Prior Year |
|--|-----------|--|--|
| Audited FY 2002 | 3,191,478 | 38.68% | 0.32% |
| Audited FY 2003 | 3,128,896 | 37.04% | -1.96% |
| Audited FY 2004 | 2,939,532 | 33.56% | -6.05% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 1,344,239 | 32.05% | N/A |
| Actuals 2005 | 2,879,833 | 34.69% | -2.03% |
| Estimated 2006 | 2,807,837 | 32.04% | -2.50% |
| Budgeted 2007 | 2,711,043 | 29.97% | -3.45% |

Revenue History: One-Cent Sales Tax



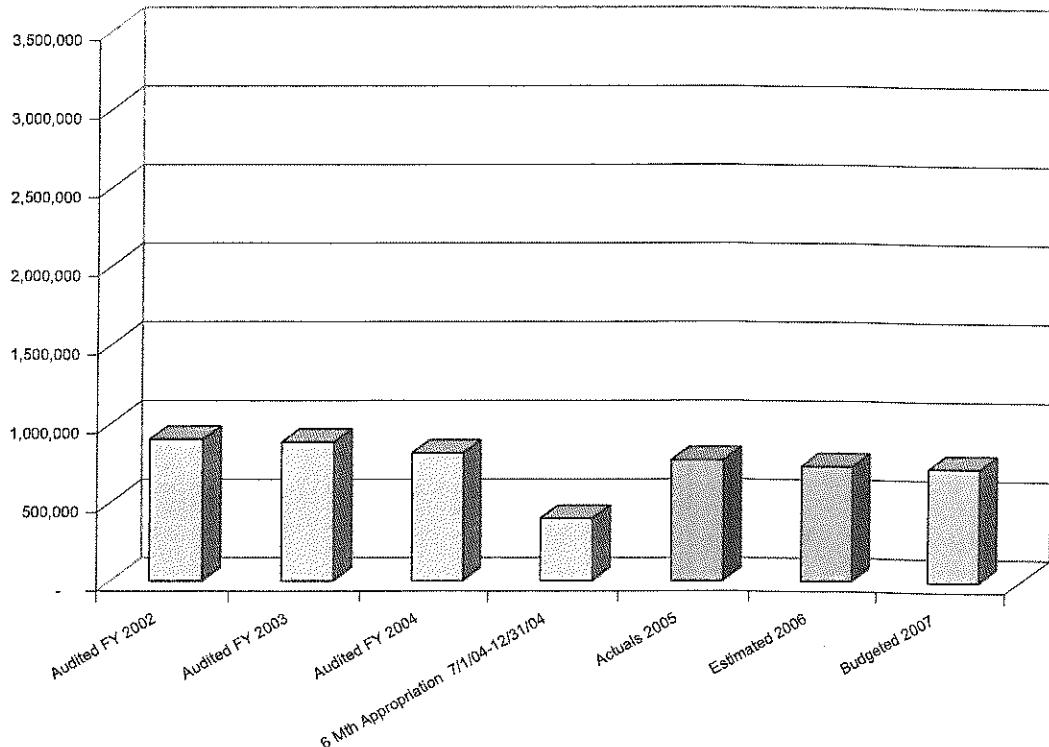
It is projected that the quarter-cent local option tax on retail sales generated within the City's boundaries will generate \$721,833 in 2007.

1/4-Cent Sales Tax History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Increase/ - Decrease From Prior Year |
|--|---------|--|--|
| Audited FY 2002 | 900,160 | 10.91% | 0.32% |
| Audited FY 2003 | 882,509 | 10.45% | -1.96% |
| Audited FY 2004 | 812,306 | 9.27% | -7.95% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 397,234 | 9.47% | N/A |
| Actuals 2005 | 767,375 | 9.24% | -5.53% |
| Estimated 2006 | 745,366 | 8.51% | -2.87% |
| Budgeted 2007 | 721,833 | 7.98% | -3.16% |

The graph below illustrates the five-year history of the City's quarter-cent local option sales tax revenue:

Revenue History: 1/4 Cent Sales Tax



Fire Protection Sales Tax

Crestwood voters approved a quarter cent Fire Protection Tax in August 2003 and the City began collecting this tax on January 1, 2004. The rationale for the Fire Protection Tax is to provide funding for a portion of the \$2.6 million annual expenses

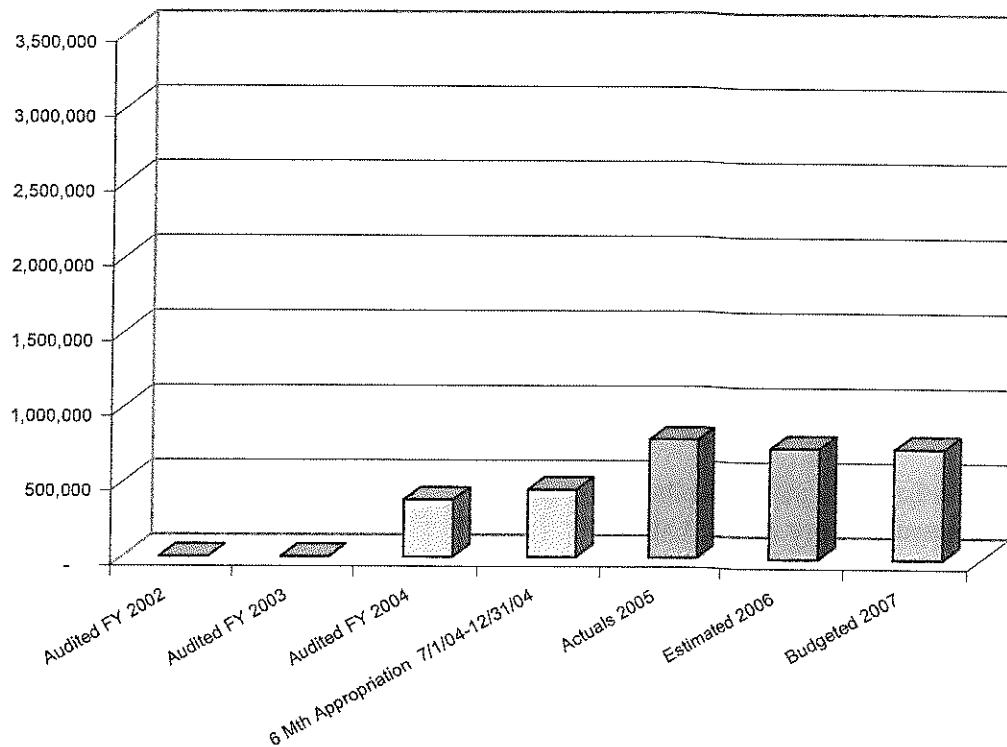
for Fire Services. It is anticipated that the City will receive \$740,500 in revenues from this tax. This represents 8% of the total estimated General Fund revenues in 2007. The Fire Tax is estimated to recover approximately 32% of the Fire Department's expenditures for CY 2007. This tax is not subject to the countywide sales tax sharing.

1/4-Cent Fire Protection Sales Tax History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Increase/ - Decrease From Prior Year |
|--|---------------|---|---|
| Audited FY 2002 | - | 0.00% | N/A |
| Audited FY 2003 | - | 0.00% | N/A |
| Audited FY 2004 | 380,797 | 4.35% | N/A |
| 6 Mth Appropriation 7/1/04-12/31/04 | 452,074 | 10.78% | N/A |
| Actuals 2005 | 789,859 | 9.52% | 107.42% |
| Estimated 2006 | 803,642 | 9.17% | 1.74% |
| Budgeted 2007 | 740,500 | 8.19% | -7.86% |

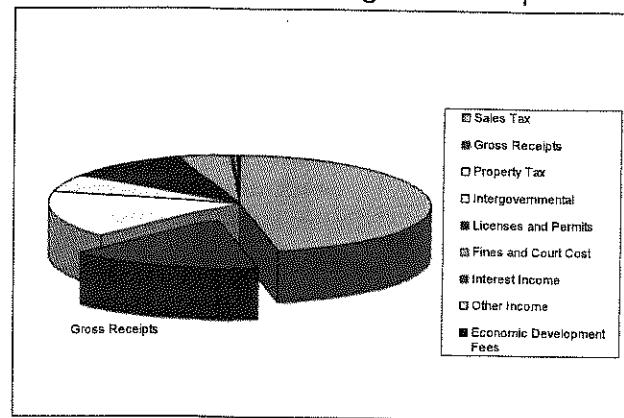
The graph below illustrates the five-year history of the City's quarter-cent fire protection sales tax revenue:

Revenue History: 1/4 Fire Protection Sales Tax



Gross Receipts Tax

The City taxes those companies providing electrical power, water service, natural gas, telephone, and cable services. These taxes are collected on the gross receipts of the utility company providing service within Crestwood. Comprising 16% of total General Fund revenue, the gross receipts tax on utilities is anticipated to generate \$1,444,600 in CY 2007. On November 8th, 2005 the citizens of Crestwood voted to increase the business gross receipts tax on water, cable, electric, and natural gas. This reflects an increase from 6% to 7% for water and natural gas, an increase from 5.7% to 7% for electric, and an increase from 3% to 5 % for cable.

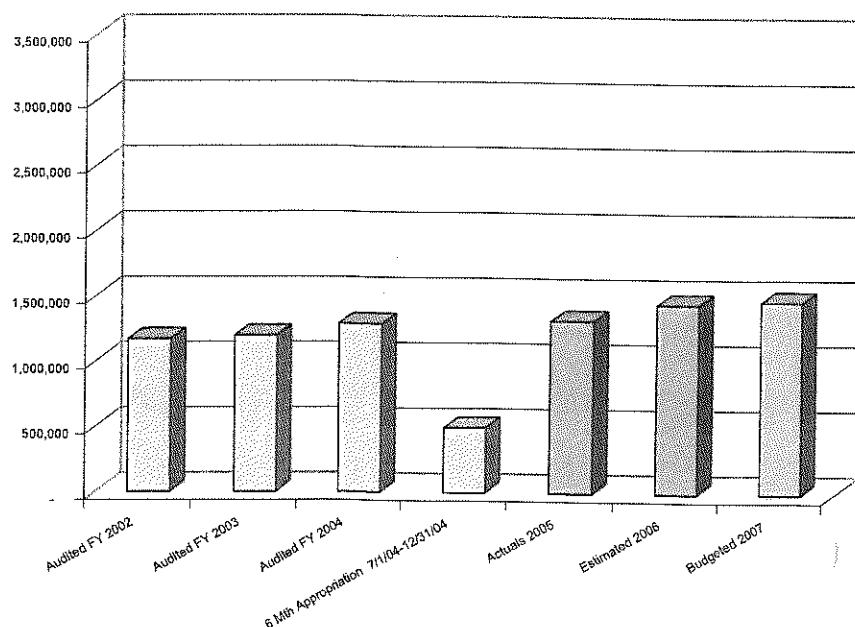


Gross Receipts Tax History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Increase/ - Decrease From Prior Year |
|--|-----------|--|--|
| Audited FY 2002 | 1,166,763 | 14.14% | -9.84% |
| Audited FY 2003 | 1,194,675 | 14.14% | 2.39% |
| Audited FY 2004 | 1,283,753 | 14.66% | 7.46% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 497,082 | 11.85% | N/A |
| Actuals 2005 | 1,319,761 | 15.90% | 2.73% |
| Estimated 2006 | 1,441,144 | 16.45% | 9.20% |
| Budgeted 2007 | 1,444,600 | 15.97% | 0.24% |

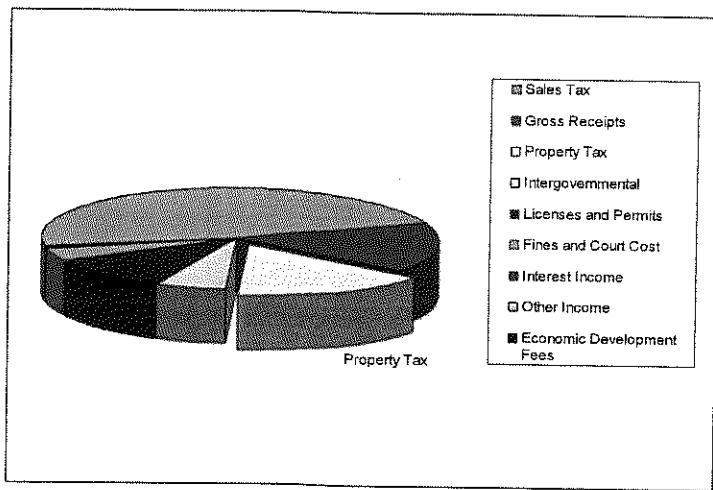
Climate sensitive fluctuations tend to occur in each utility except telephone and cable. In the instance of a mild winter, natural gas receipts decrease. A cool summer with above average precipitation can cause electric and water receipts to decrease.

The adjacent graph illustrates the five-year history of the City's gross receipts on utilities:



Property Tax

Revenues received from the property taxes consist of Real Estate Taxes, Personal Property Taxes, and Railroad and Utility Taxes. The City will levy a property tax rate of \$.44 per \$100 of assessed valuation for residential property. This includes the revenues generated from the additional \$.20 which voters approved in April 2006. The additional \$.20 is dedicated to pay the debt service on the \$2 million debt and build a cash reserve for the City. Additionally, a \$.45 per \$100 will be collected on personal property and the City will collect \$.463 per \$100 of assessed valuation on commercial property.



Revenues from property taxes are projected to generate \$1,429,614 in 2007, or 15% of total General Fund revenues. St. Louis County assesses all property and collects the property tax by contract with the City. General re-assessment occurs every odd numbered year. These taxes are assessed in October and must be paid by December 31. Due to these reassessments, fluctuations will occur in even numbered years. The 2006 current assessed valuation of the real estate in the City is \$273,374,403. Commercial property is assessed at 32% of the estimated market value, residential at the rate of 19%, and personal property at 33-1/3% of actual value. Of the total assessed valuation for real estate, commercial property in the City accounts for 35%, and residential property accounts for the remaining 65%.

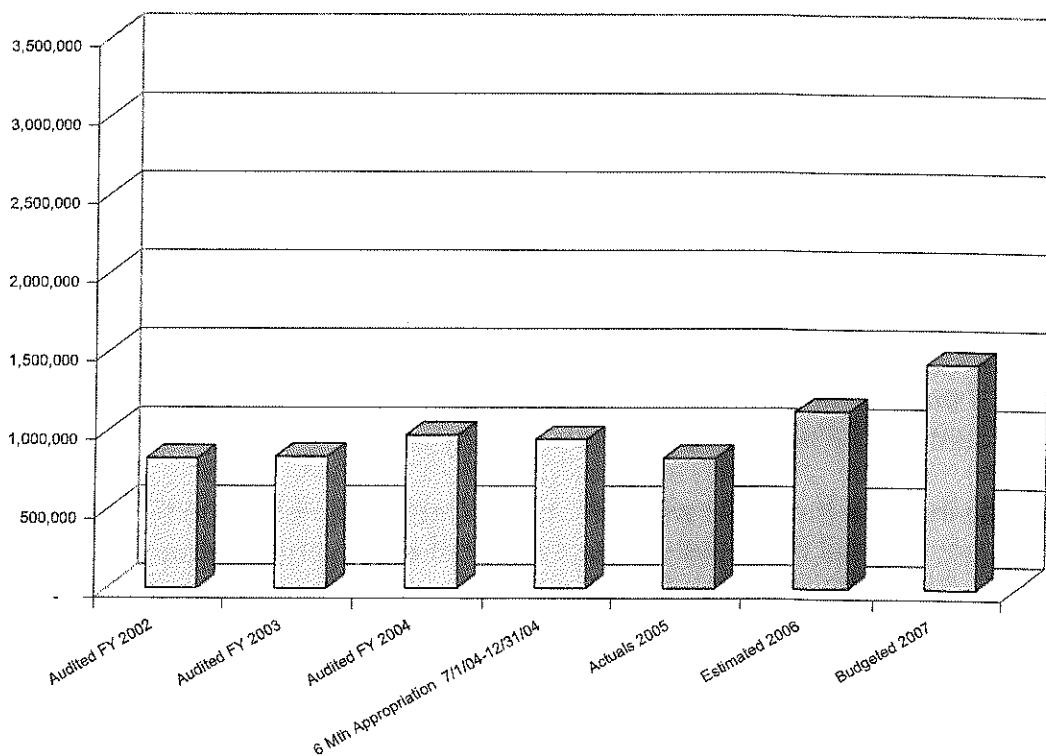
Beginning in 2003, the cities within St. Louis County were able to levy separate tax rates for commercial real estate, residential real estate and personal property. However, due to the Hancock Amendment, the city cannot levy more than the established tax ceiling. The following charts outline the historical amounts collected from property tax.

Property Tax History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Increase/ - Decrease From Prior Year |
|--|-----------|--|--|
| Audited FY 2002 | 821,417 | 9.96% | 7.73% |
| Audited FY 2003 | 834,522 | 9.88% | 1.60% |
| Audited FY 2004 | 970,159 | 11.08% | 16.25% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 942,793 | 22.48% | N/A |
| Actuals 2005 | 823,816 | 9.92% | -15.08% |
| Estimated 2006 | 1,160,603 | 13.24% | 40.88% |
| Budgeted 2007 | 1,429,614 | 15.81% | 23.18% |

The table and chart below illustrates the City's property tax rate history and receipts:

Revenue History: Property Tax



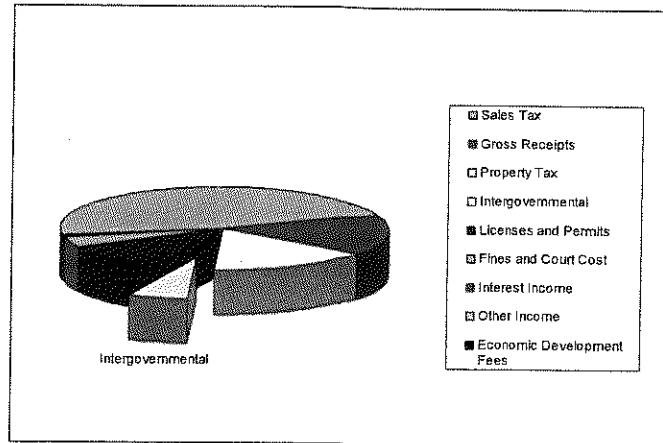
Intergovernmental

Comprising about 6% of total revenue or a projected \$509,995 in 2007 are the taxes levied by the State of Missouri and St. Louis County who, upon receipt, distribute these revenues to the City.

The State of Missouri collects certain taxes for the purpose of maintaining roads and bridges. These taxes are distributed to the City based upon the population indicated at the most current decennial census. The Motor Fuel Tax is levied on a per gallon basis and distributed to the City based upon the City of Crestwood's population compared to all incorporated cities in the state of

Missouri. Motor Vehicle Fees and Vehicle Sales Tax are imposed fees for operator drivers' licenses, vehicle license plates, and sales tax on motor vehicles. The fees are also collected by the state, and distributed based on Crestwood's population. The Motor Fuel tax represents approximately 66% of all intergovernmental revenue.

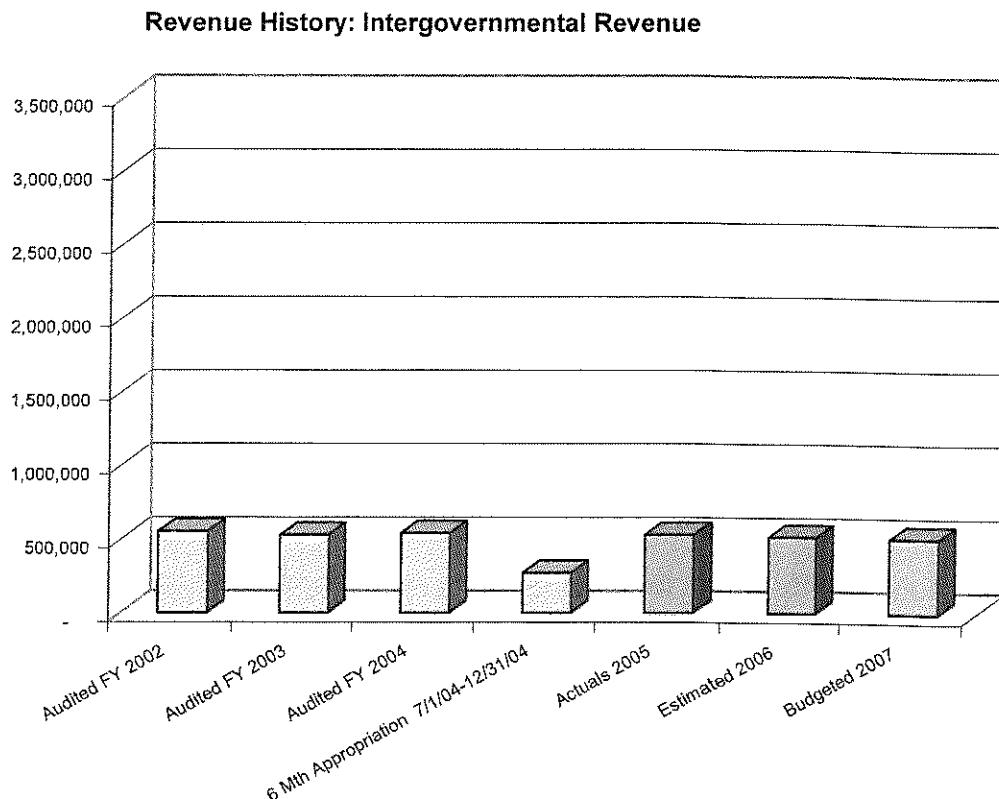
St. Louis County levies and distributes a road and bridge property tax of ten and one-half cents (\$0.105) per \$100 of assessed valuation on real and personal property for the purpose of maintaining City streets. Additionally, the County levies a tax on cigarette sales within its boundaries. The City receives a share of this levy based upon the population recorded at the most current decennial census.



Intergovernmental Revenue History

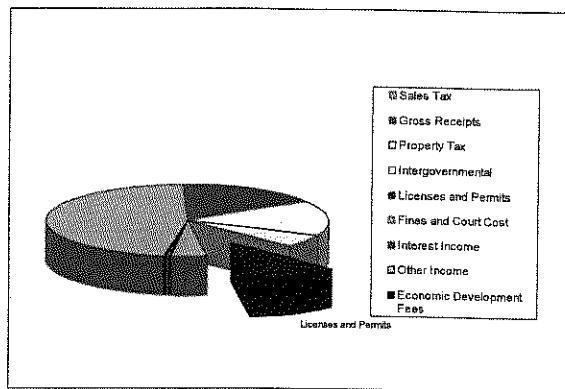
| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Increase/ - Decrease From Prior Year |
|--|---------|--|--|
| Audited FY 2002 | 551,743 | 6.69% | -6.77% |
| Audited FY 2003 | 525,842 | 6.23% | -4.69% |
| Audited FY 2004 | 539,749 | 6.16% | 2.64% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 272,295 | 6.49% | N/A |
| Actuals 2005 | 530,014 | 6.39% | -1.84% |
| Estimated 2006 | 526,643 | 6.01% | -0.64% |
| Budgeted 2007 | 509,995 | 5.64% | -3.16% |

The graph below illustrates the five-year history of intergovernmental revenue:



Licenses and Permits

The City requires all businesses to obtain a license to operate within the City of Crestwood. The merchant license fees are based upon a business's gross receipts for the previous year or based upon the square footage of the business, whichever is higher. Other business license fees are collected for liquor licenses, vending machines and service occupations. Fees for service occupations are based upon personal property and the number of employees. Comprising 11% of the total projected General Fund revenue for CY 2007, licenses and permits are projected to generate \$962,500. On November 8, 2005, the citizens of Crestwood voted to increase merchant license fees from \$1/\$1000 of gross receipts to \$1.25/\$1000 of gross receipts. The City renews all licenses between the months of May and June.



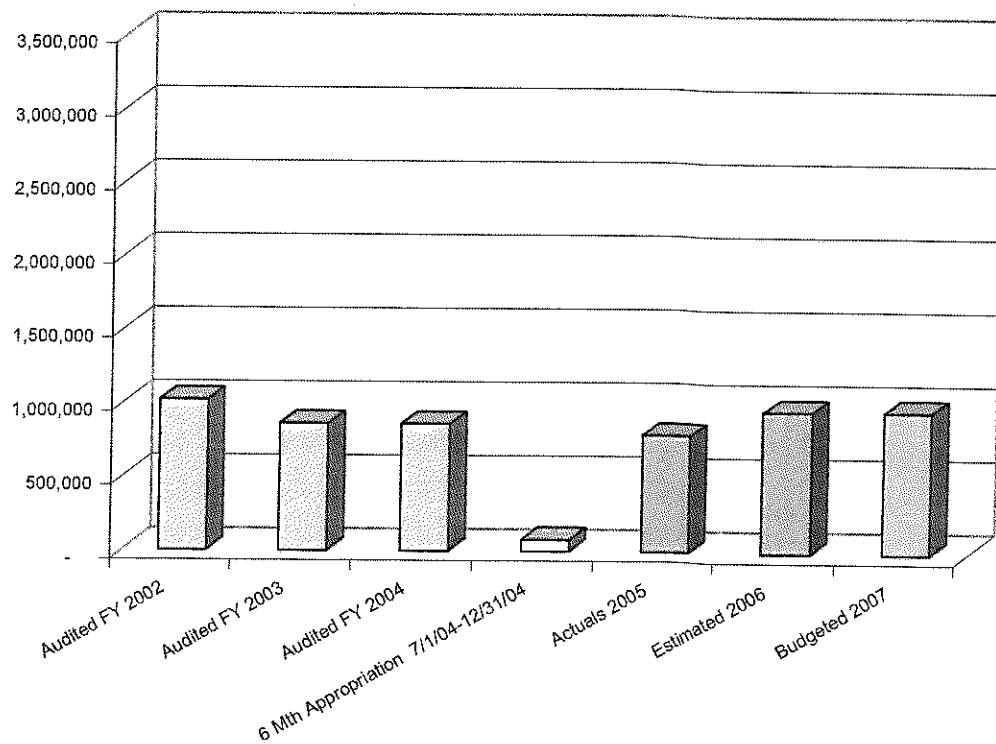
A fee is charged for any construction work, both residential and commercial, that is done within the City of Crestwood. This includes additions, alterations or remodeling. A fee is also charged for sign permits as well as building inspections. The total amount generated by these permits is \$32,000.

Licenses and Permits History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Increase/ - Decrease From Prior Year |
|--|---------------|---|---|
| Audited FY 2002 | 1,019,714 | 12.36% | 16.49% |
| Audited FY 2003 | 862,510 | 10.21% | -15.42% |
| Audited FY 2004 | 861,352 | 9.83% | -0.13% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 77,820 | 1.86% | N/A |
| Actuals 2005 | 792,722 | 9.55% | -8.66% |
| Estimated 2006 | 928,630 | 10.60% | 17.14% |
| Budgeted 2007 | 962,500 | 10.64% | 3.65% |

The graph below illustrates the five-year history of the License and Permit revenues:

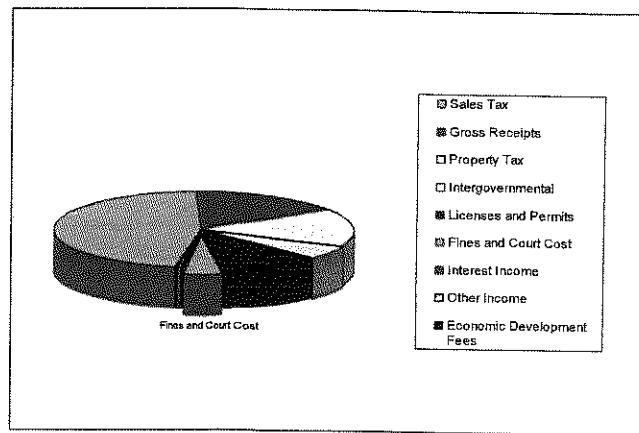
Revenue History: Licenses and Permits



Fines and Court Costs

Fines and Court Costs revenue comes from parking and traffic violations, court costs, bond forfeitures and false alarms. In CY 2007, it is estimated that fines and court costs will generate \$365,000 in total revenue or approximately 4% of the total City's projected revenue for CY 2007.

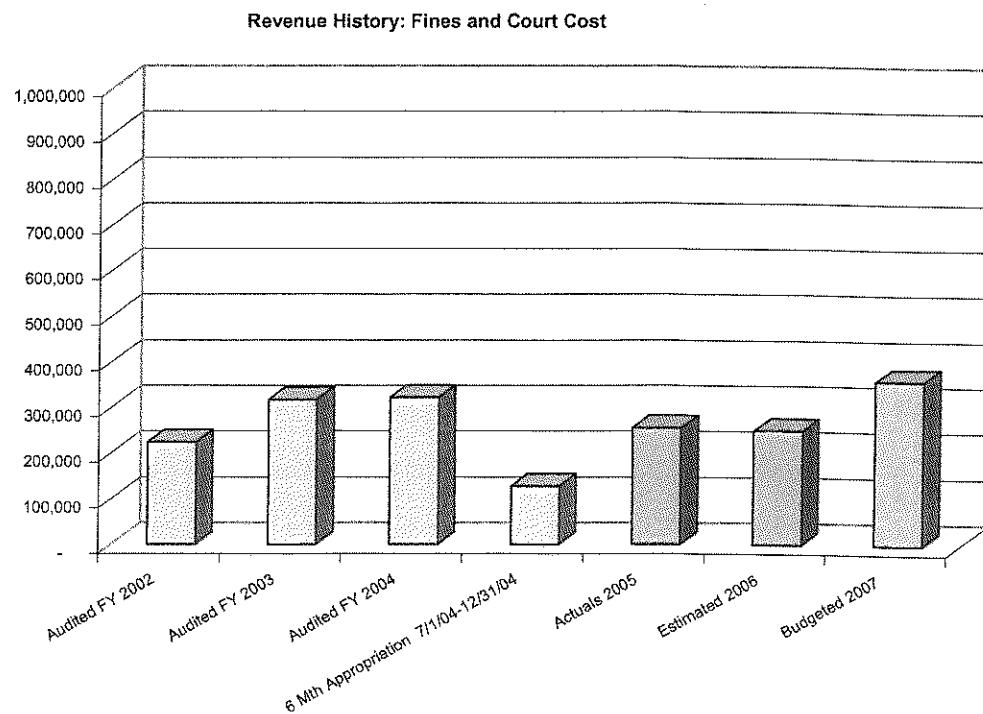
Due to a more proactive Police Department and a more efficient court, the City expects to collect \$30,000 per month in court fees.



Fines and Court Costs History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Increase/ - Decrease From Prior Year |
|--|---------|--|--|
| Audited FY 2002 | 224,088 | 2.72% | 0.48% |
| Audited FY 2003 | 316,806 | 3.75% | 41.38% |
| Audited FY 2004 | 321,346 | 3.67% | 1.43% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 127,101 | 3.03% | N/A |
| Actuals 2005 | 255,252 | 3.08% | -25.89% |
| Estimated 2006 | 251,950 | 2.88% | -1.29% |
| Budgeted 2007 | 365,000 | 4.04% | 44.87% |

The graph below illustrates the five-year history of the Fines and Court Costs revenue:



City of Crestwood, Missouri
General Fund Revenues
Budget for the Calendar Year Ending December 31, 2007

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Approp Out July 1-Dec 31, 2004 | FY 2005 Actuals | FY 2006 Budget | FY 2006 Estimates | Obj 3 4 XXXX | Eie 3 4 XXXX | Account Description | FY 2007 Recommended | City Admin Approved Cv. 2007 | BOA Adjusted | Budgeted Revenues |
|----------------------|----------------------|----------------------|---|-----------------------|----------------------|-------------------------|-----------------------|-----------------------|--|---------------------------|------------------------------------|------------------|----------------------|
| | | | | | | | | | | | | | |
| 3,191,478 900,160 | 3,128,896 882,599 | 2,939,532 812,306 | 1,344,239 397,234 | 2,879,833 767,375 | 2,773,112 678,247 | 2,807,837 745,366 | 405 405 | 4010 4011 | One-Cent Sales Tax 1/4-Cent Sales Tax | 2,711,043 721,333 | - | - | 2,711,043 721,833 |
| - | - | 380,797 7,657 | 452,074 7,828 | 789,859 22,335 | 815,425 17,049 | 803,642 33,911 | 405 405 | 4014 4015 | 1/4-Cent Fire Protection Sales Tax 1/4-Cent TIF Fire Protection Sales Tax | 740,000 740,500 | - | - | 740,000 740,500 |
| 4,091,638 | 4,011,405 | 4,140,292 | 2,201,375 | 4,459,402 | 4,283,833 | 4,390,756 | | | Total Sales Tax 405 (b) | 34,516 | - | 34,516 | 34,516 |
| 569,906 | 538,689 | 539,956 | 292,798 | 539,034 | 595,729 | 597,018 | 410 | 4020 | (a) Electric Franchise Fee | 592,000 | - | 592,000 | 592,000 |
| 268,420 | 326,859 | 390,692 | 59,987 | 431,925 | 444,011 | 531,044 | 410 | 4021 | (b) Natural Gas Franchise Fee | 510,000 | - | 510,000 | 510,000 |
| 197,801 | 179,983 | 182,244 | 90,894 | 162,429 | 139,798 | 123,608 | 410 | 4023 | Telephone Franchise Fee | 137,000 | - | 137,000 | 137,000 |
| 83,486 | 86,139 | 96,545 | 16,596 | 96,410 | 93,368 | 104,081 | 410 | 4024 | (c) Water Franchise Fee | 109,600 | - | 109,600 | 109,600 |
| 47,150 | 63,004 | 74,316 | 31,151 | 62,902 | 74,661 | 69,035 | 410 | 4025 | (d) Cable Franchise Fee | 66,000 | - | 66,000 | 66,000 |
| 1,166,763 | 1,194,675 | 1,283,753 | 497,052 | 1,319,761 | 1,364,567 | 1,441,144 | | | Total Gross Receipts 410 | 30,000 | 30,000 | 30,000 | 30,000 |
| 483,061 | 490,821 | 515,115 | 505,492 | 432,724 | 513,498 | 520,000 | 415 | 4030 | Real Estate Taxes | 540,000 | - | 540,000 | 540,000 |
| 86,711 | 88,361 | 88,249 | 75,240 | 87,305 | 82,975 | 87,000 | 415 | 4031 | Real Estate Taxes Prop S | 455,000 | - | 455,000 | 455,000 |
| 239,486 | 243,818 | 254,529 | 245,571 | 226,239 | 248,369 | 30,550 | | | Personal Property Taxes | 80,000 | - | 80,000 | 80,000 |
| 12,159 | 11,552 | 99,305 | 106,733 | 60,777 | 104,155 | 295,239 | 415 | 4033 | County Road Refund | 65,000 | - | 65,000 | 65,000 |
| 821,417 | 834,522 | 12,981 | 9,757 | 16,771 | 13,798 | 70,000 | 415 | 4034 | Penalty Surcharge | 221,714 | - | 221,714 | 221,714 |
| | | 970,159 | 942,753 | 823,816 | 962,995 | 16,314 | 415 | 4035 | Railroad/Utility Taxes | 53,900 | - | 53,900 | 53,900 |
| | | | | | | 1,160,603 | | | Total Property Tax 415 | 14,000 | 14,000 | 14,000 | 14,000 |
| | | | | | | | | | Total Gross Receipts 410 | 1,429,614 | - | 1,429,614 | 1,429,614 |
| 341,388 | 330,902 | 342,758 | 176,298 | 343,333 | 343,534 | 333,354 | 420 | 4110 | Motor Fuel Tax | 327,488 | - | 327,488 | 327,488 |
| 158,992 | 143,670 | 88,035 | 43,598 | 82,051 | 85,948 | 66,509 | 420 | 4111 | Motor Vehicle Sales Tax | 58,746 | - | 58,746 | 58,746 |
| 49,347 | 45,275 | 61,094 | 30,316 | 62,470 | 41,320 | 84,062 | 420 | 4112 | Motor Vehicle Fee Increases | 70,000 | - | 70,000 | 70,000 |
| 2,016 | 5,994 | 44,628 | 22,033 | 42,161 | 43,515 | 42,384 | 420 | 4113 | Cigarette Tax | 40,249 | - | 40,249 | 40,249 |
| 551,743 | 525,842 | 539,49 | 272,295 | 530,014 | 518,460 | 536,643 | | | Total Intergovernmental 420 | 497,483 | - | 497,483 | 497,483 |
| 961,125 | 792,187 | 800,434 | 51,838 | 730,644 | 890,000 | 875,113 | 425 | 4210 | (e) Merchant Licenses | 906,000 | - | 906,000 | 906,000 |
| 9,798 | 11,841 | 13,550 | 6,015 | 12,688 | 12,000 | 12,650 | 425 | 4211 | Liquor Licenses | 12,500 | - | 12,500 | 12,500 |
| 12,444 | 15,648 | 13,175 | 285 | 13,695 | 13,000 | 11,693 | 425 | 4212 | Other Licenses | 12,000 | - | 12,000 | 12,000 |
| | | | | | | | | | Total Licenses and Permits 425 | 962,500 | - | 962,500 | 962,500 |
| 163,865 | 242,516 | 249,531 | 97,306 | 196,177 | 212,101 | 199,366 | 430 | 4250 | Traffic Fines | 304,850 | - | 304,850 | 304,850 |
| 25,982 | 37,709 | 34,384 | 12,323 | 24,163 | 22,000 | 22,735 | 430 | 4251 | Traffic Court Cost | 30,100 | - | 30,100 | 30,100 |
| 7,638 | 5,978 | 5,676 | 1,987 | 6,115 | 3,400 | 5,763 | 430 | 4252 | Police Training Fund | 6,220 | - | 6,220 | 6,220 |
| 1,747 | - | 11,389 | 5,222 | 10,964 | 9,000 | 9,553 | 430 | 4253 | Miscellaneous Fines | 11,830 | - | 11,830 | 11,830 |
| 1,341,117 | 35,974 | 33,338 | 19,105 | 30,985 | 33,282 | 27,622 | 425 | 4224 | Rental Inspections | 897 | - | 897 | 897 |
| 1,555 | 1,460 | 815 | 490 | 1,005 | 800 | 1,552 | 425 | 4225 | Permits & Inspections | 28,736 | - | 28,736 | 28,736 |
| 675 | 5,400 | - | 26 | 1,050 | 1,000 | - | 425 | 4226 | Sign Permits | 1,000 | - | 1,000 | 1,000 |
| 1,019,714 | 862,510 | 861,352 | 77,220 | 792,722 | 950,082 | 928,630 | | | Total Licenses and Permits 425 | 960,736 | - | 960,736 | 960,736 |
| | | | | | | | | | Total Fines and Court Cost 430 | 365,000 | - | 365,000 | 365,000 |
| 24,867 | 26,548 | - | 18,125 | 9,495 | 16,000 | 17,426 | 430 | 4255 | Bond Forfeitures | 10,000 | - | 10,000 | 10,000 |
| 224,088 | 316,806 | 321,346 | - | 762 | 877 | 726 | 430 | 4256 | Crime Victims' Compensation | 1,000 | - | 1,000 | 1,000 |
| | | | | | | | | | Total Fines and Court Cost 430 | 365,000 | - | 365,000 | 365,000 |

City of Crestwood, Missouri
General Fund Revenues
Budget for the Calendar Year Ending December

Budget for the Calendar Year Ending December 31, 2007

City of Crestwood, Missouri
General Fund Revenues
Budget for the Calendar Year Ending December 31, 2007

General Fund

The General Fund accounts for the day-to-day operations of the City which include Public Safety Services, Public Works and general administration of the City. The following Divisions are funded through the General Fund:

- Administration
 - Mayor
 - Board of Aldermen
 - City Clerk
 - City Administrator
 - General Supportive Services
 - MIS
 - Economic Development
- Finance Department
- Public Works Department
 - General Services
 - Administration
 - Maintenance
 - Mechanical
- Police Department
- Court
- Fire Department

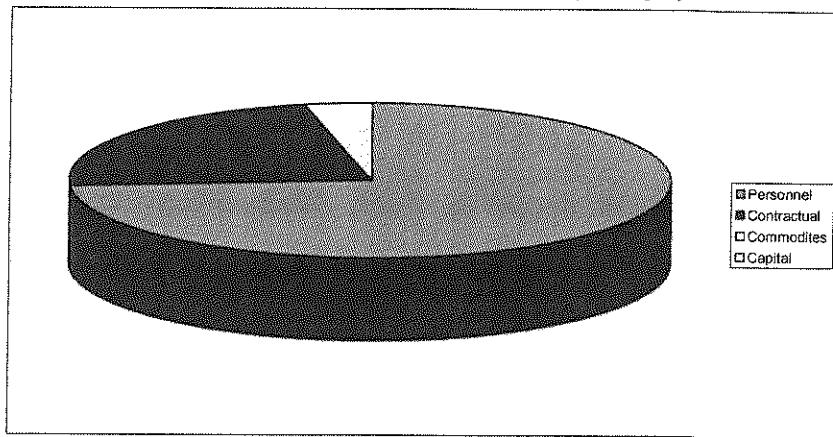
Beginning July 1, 2004, the Board of Aldermen reclassified all Parks and Recreation expenditures to the Park and Stormwater Fund.

The primary support for these services comes from sales taxes, property taxes, utility franchise fees and merchant licenses. These major funding sources combined account for 94% of the total revenues projected for CY 2007.

It is projected that the revenues for CY 2007 will equal \$8,994,902, and General Fund Expenditures will be \$8,860,144. The administration has been able to hold expenses at a very slight growth over the past four years while maintaining the same high level of service to the community.

General Fund Projected Expenditures CY 2007

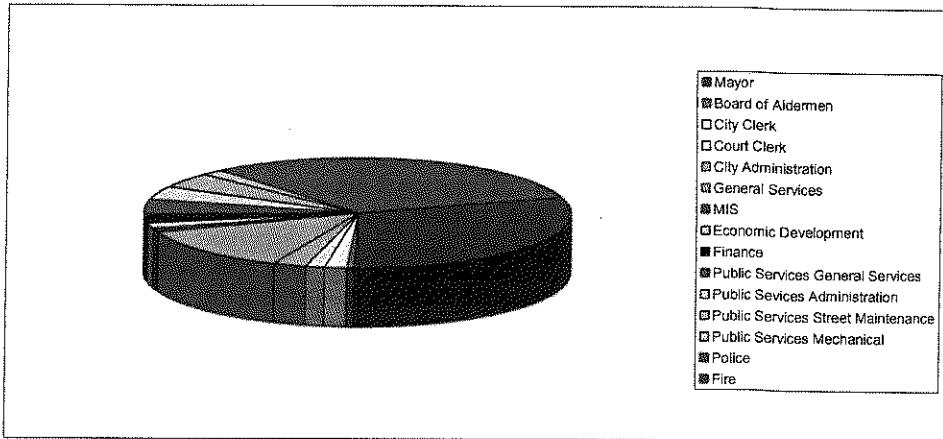
General Fund-Projected Expenditures by Category



Summary of Expenditures

| Category | Amount | Percent of Total |
|---------------------------|------------------|------------------|
| Personnel | 6,526,000 | 73.66% |
| Contractual | 2,022,676 | 22.63% |
| Commodities | 310,300 | 3.50% |
| Capital | 1,167 | 0.01% |
| Total Expenditures | 8,860,144 | 100% |

General Fund- Summary of Projected Expenditures by Department



Summary of Expenditures

| Department | Amount | Percent of Total |
|------------------------------------|------------------|------------------|
| Mayor | 17,412 | 0% |
| Board of Aldermen | 47,270 | 1% |
| City Clerk | 164,309 | 2% |
| Court Clerk | 115,313 | 1% |
| City Administration | 231,705 | 3% |
| General Services | 1,114,692 | 13% |
| MIS | 111,297 | 1% |
| Economic Development | 131,528 | 1% |
| Finance | 230,304 | 3% |
| Public Services General Services | 407,837 | 5% |
| Public Services Administration | 323,550 | 4% |
| Public Services Street Maintenance | 408,118 | 5% |
| Public Services Mechanical | 162,749 | 2% |
| Police | 2,772,059 | 31% |
| Fire | 2,632,000 | 30% |
| Total Expenditures | 8,860,144 | 100% |

General Fund Operating Expenditures

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinances Actuals | CY 2005 Actual | CY 2006 Budget | CY 2006 Estimates |
|----------------------|----------------------|----------------------|---|----------------------|----------------------|-------------------------|
| 5,600 | 9,519 | 8,961 | 4,525 | 9,072 | 9,073 | 9,072 |
| 2,166 | 1,129 | 6,253 | 395 | 3,631 | 3,630 | 4,150 |
| 1,022 | 133 | - | - | 461 | 720 | 500 |
| 8,688 | 10,779 | 15,214 | 4,871 | 13,064 | 15,843 | 13,722 |
| 38,375 | 30,002 | 34,192 | | | | |

| 62,501 | 10,1230 | 86,638 | 43,405 | 83,294 | 88,769 | 84,034 | 5 |
|----------|---------|---------|---------|---------|-----------|-----------|---|
| 2,19,494 | 234,664 | 187,708 | 88,625 | 95,694 | 214,620 | 198,746 | F |
| 7,766 | 9,289 | 7,296 | 2,184 | 3,015 | 7,100 | 9,877 | E |
| 1,325 | 2,851 | 6,581 | 442 | 936 | 3,800 | 2,387 | C |
| 228,745 | 246,105 | 161,565 | 71,181 | 93,245 | 225,520 | 212,012 | |
| 18,813 | 12,305 | 26,160 | 7,772 | 42,502 | 73,970 | 64,634 | F |
| 272,168 | 308,554 | 741,985 | 409,460 | 721,115 | 1016,913 | 942,722 | E |
| 0,821 | 8,1404 | 7,307 | 5,123 | 9,358 | 8,250 | 18,157 | C |
| 300,603 | 331,804 | 771,452 | 421,375 | 773,165 | 1,094,243 | 1,025,513 | |

| | | | | | | |
|-----------|-----------|-----------|---------|-----------|-----------|-----------|
| 1.089,999 | 1.355,722 | 1.765,291 | 804,588 | 1.755,391 | 2.106,824 | 2.009,317 |
| 6.150 | 7.693 | 3.159 | 1.912 | 1.171 | 4.000 | 2.670 |
| | | 1.375 | | 69 | | C |
| 193,665 | 285,571 | 231,474 | 113,868 | 246,942 | 242,047 | 223,263 |
| | | | | | | |

| BOA Approved CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 | BOA Approved CY 2007 |
|----------------------------|---|---|--|
| 01 Request CY 2007 | 01 City Admin Initial Review CY 2007 | 01 Ways & Means Committee Review and Effect | 01 City Admin Recommended CY 2007 |
| | | | |
| | | | |
| | | | |

| | | | | | | |
|-----------|-----------|---------|-----|-----------|---------|-----------|
| 9,0372 | 9,072 | - | - | 9,072 | - | 9,072 |
| 7,040 | 7,640 | - | - | 7,640 | - | 7,640 |
| 700 | 700 | - | - | 700 | - | 700 |
| 17,412 | 17,412 | - | - | 17,412 | - | 17,412 |
| 36,260 | 36,260 | - | - | 36,260 | - | 36,260 |
| 1,480 | 1,480 | (9,000) | 200 | 10,480 | - | 10,480 |
| 500 | 500 | - | - | 500 | - | 500 |
| 38,370 | 47,270 | (9,000) | 200 | 47,270 | - | 47,270 |
| 141,858 | 140,359 | - | - | 140,358 | - | 140,358 |
| 3,400 | 22,150 | - | - | 22,150 | - | 22,150 |
| 1,950 | 1,980 | - | - | 1,980 | - | 1,980 |
| 47,269 | 464,309 | - | - | 164,309 | - | 164,309 |
| 83,063 | 83,063 | - | - | 83,063 | - | 83,063 |
| 35,000 | 31,900 | - | - | 31,900 | - | 31,900 |
| 35,050 | 350 | - | - | 350 | - | 350 |
| 116,813 | 116,313 | - | - | 116,313 | - | 115,313 |
| 218,835 | 216,835 | - | - | 216,835 | - | 218,835 |
| 9,220 | 8,970 | - | - | 8,970 | - | 8,970 |
| 4,000 | 3,900 | - | - | 3,900 | - | 3,900 |
| 232,056 | 231,705 | - | - | 231,705 | - | 231,705 |
| 85,433 | 85,433 | - | - | 85,433 | - | 85,433 |
| 1,011,850 | 983,350 | - | - | 1,027,058 | - | 1,027,058 |
| 19,200 | 18,200 | - | - | 18,200 | - | 18,200 |
| 1,116,883 | 1,089,983 | - | - | 1,114,682 | - | 1,114,682 |
| 70,497 | 70,497 | - | - | 70,497 | - | 70,497 |
| 39,000 | 28,300 | - | - | 28,300 | - | 28,300 |
| 17,500 | 12,500 | - | - | 12,500 | - | 12,500 |
| 126,987 | 111,287 | - | - | 111,287 | - | 111,287 |
| 78,483 | 78,483 | - | - | 78,483 | - | 78,483 |
| 53,095 | 53,035 | - | - | 53,035 | - | 53,035 |
| 131,588 | 131,528 | - | - | 131,528 | - | 131,528 |
| 216,204 | 212,204 | - | - | 212,204 | - | 212,204 |
| 21,860 | 15,100 | - | - | 15,100 | - | 15,100 |
| 3,000 | 3,000 | - | - | 3,000 | - | 3,000 |
| 239,804 | 236,304 | - | - | 236,304 | - | 236,304 |
| 2,196,732 | 2,130,122 | (9,000) | 200 | 2,163,930 | (9,000) | 2,163,930 |

Administration

1100

| | | | | | | |
|---------------|---------------|----------|----------|---------------|----------|---------------|
| 9,072 | 9,072 | - | - | 9,072 | - | 9,072 |
| 7,640 | 7,640 | - | - | 7,640 | - | 7,640 |
| 700 | - | - | - | 700 | - | 700 |
| 17,412 | 17,412 | - | - | 17,412 | - | 17,412 |

| | | | | | | | |
|----------------|----------------|----------------|------------|----------------|----------------|----------|----------------|
| 38,280 | 36,290 | - | 36,280 | - | 36,280 | - | 36,280 |
| 1,880 | 1,480 | (9,000) | 200 | - | 10,480 | - | 10,480 |
| 3,900 | 3,600 | - | - | 500 | - | - | 500 |
| 38,270 | 47,270 | (9,000) | 200 | 47,270 | - | - | 47,270 |
| | | | | | | | |
| 141,859 | 140,359 | - | - | 140,359 | - | - | 140,359 |
| 31,100 | 22,150 | - | - | 22,150 | - | - | 22,150 |
| 1,950 | 1,800 | - | - | 1,800 | - | - | 1,800 |
| 175,209 | 164,309 | - | - | 164,309 | - | - | 164,309 |
| | | | | | | | |
| 83,063 | 83,063 | - | - | - | 83,063 | - | 83,063 |
| 35,400 | 31,900 | - | - | - | 31,900 | - | 31,900 |
| 350 | 350 | - | - | - | 350 | - | 350 |
| 118,813 | 113,313 | - | - | - | 113,313 | - | 113,313 |

| | | | | | | | | |
|-----------|-----------|-----------|---|---|-----------|---|---|-----------|
| 116,813 | 146,313 | 146,313 | - | - | 115,313 | - | - | 115,313 |
| 218,835 | 248,835 | 248,835 | - | - | 216,835 | - | - | 216,835 |
| 9,920 | 9,970 | 9,970 | - | - | 8,970 | - | - | 8,970 |
| 4,000 | 3,800 | 3,800 | - | - | 3,900 | - | - | 3,800 |
| 232,056 | 231,705 | 231,705 | - | - | 231,705 | - | - | 231,705 |
| 85,433 | 85,433 | 85,433 | - | - | 68,433 | - | - | 68,433 |
| 1,011,850 | 985,350 | 985,350 | - | - | 1,021,056 | - | - | 1,027,056 |
| 19,200 | 18,200 | 18,200 | - | - | 18,200 | - | - | 18,200 |
| 1,116,883 | 1,089,983 | 1,089,983 | - | - | 1,141,632 | - | - | 1,141,632 |

| | | | | | | | |
|----------------|----------------|----------|----------|----------------|----------|----------|----------------|
| 70,497 | 70,497 | - | - | 70,497 | - | - | 70,497 |
| 39,000 | 28,300 | - | - | 28,300 | - | - | 28,300 |
| 17,600 | 12,500 | - | - | 12,500 | - | - | 12,500 |
| 126,397 | 111,297 | - | - | 111,297 | - | - | 111,297 |
| 78,683 | 78,693 | - | - | 78,493 | - | - | 78,493 |
| 53,095 | 53,035 | - | - | 53,035 | - | - | 53,035 |
| 131,588 | 131,528 | - | - | 131,528 | - | - | 131,528 |
| 216,204 | 212,204 | - | - | 212,204 | - | - | 212,204 |
| 21,600 | 15,100 | - | - | 15,100 | - | - | 15,100 |

| | | | | |
|-----------|-----------|---------|-----|-----------|
| 2,196,732 | 2,130,122 | (9,000) | 200 | 2,163,930 |
| | | | | |
| 239,304 | 230,304 | - | - | 230,304 |
| | | | | |
| 2,196,732 | 2,130,122 | (9,000) | 200 | 2,163,930 |

General Fund Operating Expenditures

| FY 2012 Actual | FY 2013 Actual | FY 2014 Actual | Appropriations Ornithic Actuals | | CY 2005 Budget | CY 2006 Budget | CY 2006 Estimate | Department and Division | DH Request CY 2017 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Adminin- strative Recommendation CY 2007 | BOA Adjusted CY 2017 | BOA Approved CY 2007 |
|-------------------------|----------------------|----------------------|---------------------------------------|-----------|----------------------|----------------------|------------------------|-------------------------|--------------------------|---|---|--|----------------------------|----------------------------|
| | | | 2004 | 2005 | | | | | | | | | | |
| General Services | | | | | | | | | | | | | | |
| 47,164 | 54,408 | 104,648 | 55,476 | 104,590 | 104,750 | 101,592 | 101,592 | Personnel Services | 252,664 | 205,847 | - | - | 205,847 | - |
| 212,756 | 237,654 | 170,743 | 95,803 | 187,351 | 194,550 | 197,210 | 197,210 | Contractual Services | 102,450 | - | - | - | 102,450 | - |
| 12,828 | 20,833 | 16,595 | 12,208 | 10,722 | 9,500 | 10,177 | 10,177 | Commodities | 9,850 | 9,500 | - | - | 9,500 | - |
| 272,749 | 321,196 | 261,985 | 155,547 | 312,682 | 308,800 | 315,389 | 315,389 | Sub-Total | 459,474 | 407,837 | - | - | 407,837 | - |
| 393,427 | 400,086 | 379,028 | 186,083 | 323,845 | 204,484 | 283,311 | 283,311 | Personnel Services | 304,640 | 301,640 | - | - | 301,640 | - |
| 32,531 | 19,145 | 24,354 | 16,368 | 13,845 | 19,700 | 19,383 | 19,383 | Contractual Services | 21,210 | 18,010 | - | - | 18,010 | - |
| 7,177 | 6,150 | 4,620 | 3,684 | 3,300 | 4,400 | 3,750 | 3,750 | Commodities | 4,100 | 3,900 | - | - | 3,900 | - |
| 433,136 | 425,580 | 408,002 | 171,025 | 341,050 | 318,584 | 306,444 | 306,444 | Sub-Total | 329,950 | 323,560 | - | - | 323,560 | - |
| 591,627 | 506,385 | 269,633 | 147,061 | 291,930 | 318,651 | 304,555 | 304,555 | Personnel Services | 328,298 | 321,298 | - | - | 321,298 | - |
| 80,561 | 62,245 | 59,100 | 15,501 | 48,471 | 49,060 | 41,168 | 41,168 | Contractual Services | 32,520 | 33,020 | - | - | 33,020 | - |
| 111,157 | 107,045 | 101,310 | 83,420 | 110,705 | 55,650 | 55,650 | 55,650 | Commodities | 34,000 | 53,800 | - | - | 53,800 | - |
| 763,844 | 676,775 | 421,043 | 244,082 | 451,156 | 423,661 | 393,381 | 393,381 | Sub-Total | 434,818 | 408,118 | - | - | 408,118 | - |
| - | - | 151,924 | 53,925 | 92,353 | 84,616 | 60,131 | 60,131 | Personnel Services | 64,026 | 63,029 | - | - | 63,029 | - |
| 19,132 | 16,139 | 22,246 | 171 | 201 | 840 | 370 | 370 | Contractual Services | 29,620 | - | - | - | 28,570 | - |
| 19,132 | 18,139 | 174,611 | 66,424 | 329 | 3,436 | 3,000 | 1,950 | Commodities | 66,150 | 61,150 | - | - | 61,150 | - |
| 1,508,661 | 1,442,990 | 1,295,641 | 827,078 | 1,200,929 | 1,119,501 | 1,077,865 | 1,077,865 | Total Public Works | 1,383,244 | 1,292,254 | - | - | 1,292,254 | - |
| Maintained | | | | | | | | | | | | | | |
| 2,616,429 | 2,841,089 | 2,863,256 | 1,496,463 | 2,766,876 | 2,763,084 | 2,688,116 | 2,688,116 | Personnel Services | 2,522,114 | 2,522,114 | - | - | 2,522,114 | - |
| 2,004,708 | 141,604 | 158,059 | 68,244 | 187,942 | 181,630 | 197,483 | 197,483 | Contractual Services | 151,330 | 151,330 | - | - | 151,330 | - |
| 152,584 | 89,042 | 30,936 | 30,936 | 54,791 | 73,900 | 85,400 | 85,400 | Commodities | 0,4,300 | 97,700 | - | - | 97,700 | - |
| 2,973,701 | 3,071,735 | 3,175,718 | 1,613,643 | 3,079,309 | 3,018,394 | 2,971,199 | 2,971,199 | Capital | - | 1,167 | - | - | 1,167 | - |
| 5,439,000 | 5,655,409 | 5,887,746 | 3,142,464 | 5,746,869 | 5,662,302 | 5,626,510 | 5,626,510 | Total Public Safety | 5,455,944 | 5,404,059 | - | - | 5,404,059 | - |
| | | | | | | | | | | | | | | 5,404,059 |

Fire Services Department

| | | | | | | | | | | | | | | |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------------------|-----------|-----------|---|---|-----------|-----------|
| 2,109,025 | 2,184,349 | 2,314,480 | 1,205,009 | 2,262,686 | 2,206,325 | 2,199,510 | 2,199,510 | Personnel Services | 2,195,926 | 2,193,825 | - | - | 2,193,825 | - |
| 316,976 | 362,246 | 305,452 | 325,077 | 316,593 | 385,375 | 385,289 | 385,289 | Contractual Services | 408,175 | 394,875 | - | - | 394,875 | - |
| 40,198 | 3,079 | 32,005 | 8,736 | 29,038 | 50,32 | 41,548 | 50,32 | Commodities | 49,700 | 43,300 | - | - | 43,300 | - |
| 2,465,299 | 2,671,674 | 2,712,028 | 1,538,821 | 2,667,580 | 2,643,908 | 2,655,331 | 2,655,331 | Sub-Total | 2,653,700 | 2,632,000 | - | - | 2,632,000 | - |
| 5,439,000 | 5,655,409 | 5,887,746 | 3,142,464 | 5,746,869 | 5,662,302 | 5,626,510 | 5,626,510 | Total Public Safety | 5,455,944 | 5,404,059 | - | - | 5,404,059 | - |
| | | | | | | | | | | | | | | 5,404,059 |

General Fund Operating Expenditures

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actual | FY 2005 Actual | FY 2006 Budget | FY 2006 Estimates | Department and Division | DH Request CY 2007 | | City Admin/ Initial Review CY 2007 | | Ways & Means Committee Review and Effect | | City Admin/ Recommended CY 2007 | | BOA Adjusted CY 2007 | | BOA Approved CY 2007 | |
|-------------------------------|----------------------|----------------------|---------------------------------------|----------------------|----------------------|-------------------------|--------------------------------------|---------------------------|----------------------------------|---|---------------------------------------|---|----------------------------|---------------------------------------|----------------------------------|---|---------------------------------------|----------------------------|----------------------------|
| | | | | | | | | BOA Request CY 2007 | BOA Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin/ Recommended CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 | BOA Request CY 2007 | BOA Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin/ Recommended CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 |
| Recreation Services* | | | | | | | | | | | | | | | | | | | |
| 448,138 | 515,544 | 657,168 | - | - | - | - | Recreation Services | - | - | - | - | - | - | - | - | - | - | - | - |
| 167,415 | 184,133 | 151,603 | 1,500 | - | - | - | Personnel Services | - | - | - | - | - | - | - | - | - | - | - | - |
| 69,592 | 64,57 | 49,710 | 6,890 | 109 | - | - | Contractual Services | - | - | - | - | - | - | - | - | - | - | - | - |
| 684,474 | 783,534 | 885,541 | - | 10,390 | - | - | Commodities | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | Sub-Total | - | - | - | - | - | - | - | - | - | - | - | - |
| Autistic Center* | | | | | | | | | | | | | | | | | | | |
| - | - | - | - | - | - | - | Autistic Center | - | - | - | - | - | - | - | - | - | - | - | - |
| 6,771 | 25,161 | - | - | - | - | - | Personnel Services | - | - | - | - | - | - | - | - | - | - | - | - |
| 6,771 | 30,807 | - | - | - | - | - | Contractual Services | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | Commodities | - | - | - | - | - | - | - | - | - | - | - | - |
| Historical Facilities* | | | | | | | | | | | | | | | | | | | |
| 32,371 | 36,660 | 33,096 | - | - | - | - | Historical Facilities | - | - | - | - | - | - | - | - | - | - | - | - |
| 25,753 | 21,061 | 19,849 | - | - | (3,683) | - | Personnel Services | - | - | - | - | - | - | - | - | - | - | - | - |
| 2,14 | 63 | 956 | - | - | - | - | Contractual Services | - | - | - | - | - | - | - | - | - | - | - | - |
| 58,338 | 57,584 | 53,901 | - | - | (3,692) | - | Commodities | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | Sub-Total | - | - | - | - | - | - | - | - | - | - | - | - |
| Park Maintenance* | | | | | | | | | | | | | | | | | | | |
| 497,884 | 74,076 | 222,566 | - | - | - | - | Park Maintenance | - | - | - | - | - | - | - | - | - | - | - | - |
| 46,062 | 65 | - | - | - | - | - | Personnel Services | - | - | - | - | - | - | - | - | - | - | - | - |
| 36,328 | - | - | - | - | - | - | Contractual Services | - | - | - | - | - | - | - | - | - | - | - | - |
| 519,674 | 75,041 | 222,566 | - | - | - | - | Commodities | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | Sub-Total | - | - | - | - | - | - | - | - | - | - | - | - |
| 1,329,457 | 927,066 | 1,162,008 | 10,390 | (3,692) | 56 | - | Total Parks and Recreation | - | - | - | - | - | - | - | - | - | - | - | - |
| Personnel Services | | | | | | | | | | | | | | | | | | | |
| 7,403,380 | 7,418,322 | 7,890,230 | 3,516,386 | 6,712,387 | 6,665,975 | 6,530,177 | Personnel Services | 6,606,317 | 6,526,000 | - | - | - | - | - | - | - | 6,526,000 | - | 6,526,000 |
| 1,484,430 | 1,535,517 | 1,909,781 | 1,015,068 | 1,702,058 | 2,013,994 | 1,945,598 | Contractual Services | 2,084,550 | 1,988,968 | (9,000) | 200 | 2,022,676 | - | - | - | - | 2,022,676 | - | 2,022,676 |
| 479,707 | 398,347 | 309,299 | 53,067 | 245,751 | 208,668 | 237,936 | Commodities | 349,050 | 310,300 | - | - | 310,300 | - | - | - | - | 310,300 | - | 310,300 |
| - | - | 1,375 | - | 49,000 | - | - | Capital Outlay | - | - | 1,167 | - | 1,167 | - | - | - | - | 1,167 | - | 1,167 |
| 9,367,117 | 9,351,186 | 10,110,636 | 4,584,521 | 8,700,497 | 8,886,637 | 8,713,712 | Total General Fund Expenses | 9,035,917 | 8,926,435 | (9,000) | 200 | 8,860,144 | - | - | - | - | 8,860,144 | - | 8,860,144 |
| - | - | (287,325) | {156,437} | (205,070) | (239,432) | (239,432) | Transfer from Capital Improvements | (155,605) | (155,605) | - | - | (155,605) | - | - | - | - | (155,605) | - | (155,605) |
| - | - | (553,439) | (83,136) | (90,132) | (90,132) | (90,132) | Long Term Repayment from CIP for ISF | - | - | - | - | - | - | - | - | - | - | - | - |
| 9,367,117 | 9,351,186 | 9,179,789 | 4,299,882 | 8,314,518 | 8,559,873 | 8,384,148 | Net General Fund Expenses | 9,010,312 | 8,800,830 | (9,000) | 200 | 8,834,539 | - | - | - | - | 8,834,539 | - | 8,834,539 |



Department of Administration

Description of Department

The Administration is responsible for ensuring that the city's needs are met in an efficient and effective manner in accordance with the policies established by the Board of Aldermen. The following offices are considered part of the Department of Administration: Office of the Mayor and Board of Aldermen and Office of the City Administrator. The City Administration oversees the Office of the City Clerk (which includes the Municipal Court Division), General Services, Economic Development and Finance.

Division of The City Clerk: City Clerk

Description of Division

The City Clerk's Office maintains the official records of the City; provides information to residents and other members of the public; oversees and coordinates the City's elections; organizes, assembles and distributes the Board of Aldermen agendas; creates minutes for Board of Aldermen meetings; authenticates records by signature; witnesses the Mayor's signature on contracts and agreements of the City; collects fees and issues municipal licenses and permits, administers oaths of office to officials and volunteers; assists in the placement of and claims against municipal insurance and worker's compensation policies; and other various duties as required.

Goals of Division

The City Clerk's Office aims to provide a high level of service to the residents of Crestwood and the general public. The goals of this Office include making public information easily accessible and finding avenues to communicate helpful information to the public. The overriding goal of the City Clerk's Office is to serve the public in a friendly, professional, efficient and timely manner and represent the City.

Objectives of Division

In 2007, the City Clerk's Office has the following objectives:

1. Document the stored records of the City and purge records as necessary in compliance with the adopted Records Retention Manual.

2. Develop a program to secure back-ups of historical documents off-site (i.e. digital or microfilm copies).
3. Develop documents and a web page that will assist residents with frequently asked questions and other helpful information regarding the City and services offered by the City Clerk's Office.
4. Make the Municipal Code available through the City's website.

Personnel

| Positions | Current Number of Employees in Position | Requested Positions for FY 2007 |
|----------------------------|--|--|
| City Clerk | 1 | 1 |
| Administrative Secretary* | 1 | 0 |
| Deputy City Clerk* | 0 | 1 |
| Administrative Clerk - P/T | 1 | 1 |
| Total | 3 | 3 |

Division of the City Clerk: Municipal Court

Description of Division:

The Municipal Court division prepares, maintains and safeguards all records, reports and documents relating to Court activities in the required manner and within the time frames established by law. The Municipal Court holds sessions three times a month, with the municipal judge, the prosecuting attorney, the court administrator, and the deputy court clerk. The court is responsible for processing all city ordinance violations and traffic code violations, recording dispositions, and collecting fines and court costs as well as the operation of the REJIS computer data system. In addition, the court reports traffic convictions to the Missouri Department of Revenue as required by law.

Goals of the Division:

The goals of the Municipal Court are to handle all violations and reporting as required; to find ways to make the division more efficient and helpful; to streamline processes and continue to implement items recommended in the last court audit; and increase the revenues of the department and City.

Division Objectives:

In 2007, the Municipal Court has the following objectives:

1. Ensure the integrity of court records and follow the record retention procedures in accordance with state law and City guidelines.
2. Improve the efficiency of caseload management by streamlining existing forms and functions for effective operations.
3. Continue professional development of court personnel by active participation in professional association and training activities.

Personnel

| Positions | Current Number of Employees in Position | Requested Positions for FY 2007 |
|---------------------|---|---------------------------------|
| Court Administrator | 1 | 1 |
| Court Clerk | 1 | 1 |
| Total | 2 | 2 |

Division of City Administrator:

In 1972 the Crestwood Board of Aldermen voted to appoint a full-time professional City Administrator and adopted an ordinance establishing the position of City Administrator. In 1995 the voters of the City adopted a Charter that contains provisions for a City Administrator and defines the position's power and duties.

The City Administrator is hired contractually by the Board of Aldermen to oversee the day-to-day operations of the City organization. The City Administrator is charged with the responsibility of supervision, coordination, and administration of the City. The Administrator exercises administrative control over all Departments within the City of Crestwood.

During FY 2006, the City Administrator made several personnel changes. These changes are fully implemented in FY 2007. Due to these changes in staff, the Office of the City Administrator consists of the City Administrator, Executive Secretary, Code Enforcement Officer and an intern who will be hired mid year in 2007. Among many other responsibilities, the staff is responsible for:

- Providing support for Mayor, Board of Aldermen and other City Commissions
- Serve as the Boards policy advisor;
- Direct day to day operations of the City and enforcing policies set by the Board of Aldermen;
- Preparing the City's Operating and Capital Improvements Budgets;
- Gathering data, researching and preparing reports for the Board of Aldermen regarding future issues, decisions, or items of interest; and

- Being accessible to public inquiries;

All of the Administration and Department Heads will be engaged in a strategic planning process during September and October. During this time, the Board of Aldermen will determine the direction and goals of the City. When the Board adopts the strategic plan, the Administration will have clear goals to attain as we move forward in the current budget development and future budget development.

Goals for the City Administration:

- Preparing a balance budget for FY 2007 and end the year in positive revenue to expenditure position.
- Keep operating expenditures in FY 2007 at current level in order to provide City employees a 2% Cost of Living adjustment in their salaries.
- The capital items within the City of Crestwood have not been funded on a regular basis in the recent past, therefore Administration is planning to hold operation cost and begin to address the capital items which need to be purchased as well as one time expenditures. Due to the defeasance of the Certificates of Participation Series 2002, the City has the ability to begin to address some of the capital items which have been neglected in the recent past years.
- Re-energize the entire organization by implementing the strategic plan action agenda through the use of multi-departmental performance teams.
- Continue to examine the services the City provides and find ways to increase efficiencies and decrease costs.

Personnel

| Positions | Current Number of Employees in Position | Requested Positions for FY 2007 |
|--------------------------|--|--|
| City Administrator | 1 | 1 |
| Executive Secretary | 1 | 1 |
| Administrative Intern | 0 | 1 |
| Code Enforcement Officer | 0 | 1 |
| Total | 2 | 4 |

Division of Economic Development

The Office of Economic Development coordinates the City's economic development activities including economic and community development planning, communicating with businesses through the Business First! Program and assisting existing and potential businesses that are engaged in the City's development review/approval process. The Office of Economic Development also manages the city's various redevelopment efforts and redevelopment areas, which include two TIF areas, three Transportation Development Districts (TDDs)

and two Community Improvement Districts (CIDs). The City receives reimbursement for its administration of these areas, including 1% of TDD sales tax receipts. The City invoices each TIF annually for reimbursement based on actual costs incurred by the City for administration. Starting in 2007, the City will take over administration of the TDDs and CIDs located within Crestwood in order to reduce costs and improve the City's control over administrative costs and the day to day administration of these Districts. The City will also be pursuing reimbursement from each TDD and CID to support FY07 budgeted marketing efforts.

Goals for Economic Development

Facilitate new opportunities and continued economic growth and vitality for Crestwood's business community and residential neighborhoods.

The following three goals guide the city's economic development program:

1. Foster outreach efforts to retain existing Crestwood businesses.
2. Promote Crestwood's positive image in the region to attract and retain residents, businesses and workforce.
3. Ensure the government/regulatory climate fosters positive interactions with businesses and residents.

Division Objectives

1. Improve communication with the local business community.
2. Coordinate and compile city's economic data.
3. Encourage and support redevelopment of Westfield Crestwood Plaza.
4. Expand Crestwood's residential base by promoting the development of a diverse mix of new housing that meets the needs of existing and potential residents.
5. Improve vehicular and pedestrian access along Watson Road.
6. Encourage and support projects and new developments that provide "quality of life" amenities for residents and businesses.
7. Strengthen Crestwood's residential base.
8. Encourage and support efforts to attract tourism and entertainment related uses.
9. Prepare a comprehensive marketing plan for Crestwood.
10. Identify opportunities to improve the City's development/redevelopment policies and procedures.

Personnel

| Positions | Current Number of Employees in Position | Requested Positions for FY 2007 |
|----------------------|---|---------------------------------|
| Economic Development | | |
| Specialist | 1 | 1 |
| P/T Receptionist* | 1 | 1 |
| Total | 2 | 2 |

*Salary paid from General Services Budget

Division of Finance

The Finance Department is part of the Administration Department with oversight provided by the City Administrator. In FY 2006 the City Administrator reorganized the Department. As part of the reorganization, the Assistant City Administrator provides day-to day oversight over the following divisions, the Finance Division, Human Resource Division and the Management Information Systems.

Within the Division of Finance, there are three staff members including the Assistant Finance Officer, Accountant I/Payroll Clerk and an Accounts Payable Clerk. The Finance Division is responsible for all financial and accounting functions of the City. Principal operations include budget preparation and monitoring, maintenance of revenue and expenditure accounts, cash management, payroll, employee accruals, cash disbursements, maintenance of fixed asset records and preparation of all financial reports including audits and quarter financial reports for the Board of Aldermen. The Department is also responsible for the adherence to laws of the Federal Government, State of Missouri, and the City Charter, to ensure compliance with proper accounting regulations and policies.

In addition the following financial activities are within the scope of the Finance Department:

- Accounts Payable
- Audits
- General Ledger Maintenance
- Timely Financial Reporting
- Fixed Assets
- Budget
- Debt Administration
- Monitoring the revenues and expenses of the City

As the City staff works with the Board of Aldermen during the Strategic Planning, the Finance Division will adopt and implement the goals identified by the Board of Aldermen. City staff has identified the following goals for the FY 2007 Budget:

- Submit the FY 2006 Comprehensive Financial Report and FY 2007 Budget to GFOA for financial recognition
- Upload all fixed assets into the financial software, maintaining this list and depreciation schedules internally.
- Issue an Annual Finance report to the public at year end of FY 2007
- Continue to provide and present quarterly revenue and expenditure reports at a public presentation during the Board of Aldermen meeting.
- Process accounts payable within the accepted vendor terms
- Continue implementing strong accounting practices
- Destroy the certain financial records which have met the standards set by the state records retention laws. This will eliminate the need for off-site storage.

Human Resource:

With the reorganization of the Finance Department, the City Administrator centralized the Human Resource function under the Finance Department. The Assistant City Administrator acts as the Personnel Manager and oversees all personnel functions of the City, which includes the advertisement of new positions, hiring process, hiring and orientation. Within the scope of the department, the Personnel Manager is also responsible for maintaining and updating as needed the City's Personnel Manual and the Pay Plan.

The Personnel Manager acts as the liaison between the insurance benefit providers and the employees and serves as a trustee for the employee's LAGERS Retirement System, as well as the ICMA 457 Deferred Compensation Plan; and as group administrator for employee health, dental, life, long-term disability plans and employee assistance programs.

Goals:

- Continue to centralize the Human Resource Function under the Finance Division;
- Create a Pay Plan which can be implemented in the City of Crestwood;
- Adopt revised pay plan;
- Implement a Employee Committee during the health insurance renewal which allows employees to review insurance benefits in order to provide employees with an opportunity to determine the level of benefits for employees;
- Adopt a revised version of the Personnel Manual;
- Begin implementing a formal process for the New Employee Orientation and Exit Interviews.

MIS

The Assistant City Administrator directly oversees the MIS Department. MIS is responsible for the City's entire network of computers; which includes the maintenance of 11 servers as part of the city's computer network system. The network also includes approximately 90 personal computers and laptops. The City maintains the following software: Microsoft Office, Fundware and REGIS. Staff is expected to stay abreast of current technological trends and apply them to the City network when possible.

Personnel

| Positions | Current Number of Employees in Position | Requested Positions for FY 2007 |
|------------------------------|--|--|
| Assistant City Administrator | 1 | 1 |
| Assistant Finance Officer | 1 | 1 |
| Accountant 1/Payroll Clerk | 1 | 1 |
| Accounts Payable | 1 | 1 |
| MIS Director | 1 | 1 |
| Total | 5 | 5 |

General Services:

General Services encompasses City-wide expenditures, including City insurance, payment for the Annually Appropriated Note, legal and auditing fees, newsletter and supplies.

The salary for the part-time receptionist is budgeted in this category. The salary for this position is budgeted in this category because the position is the City-wide receptionist; in most cases, the citizens and public make the first contact with the City through this position. In FY 2006, the position was restructured, in order to provide support to the Economic Development Specialist; however, this position is still the first contact person for citizens and the public.

Additionally, the Health Insurance costs for the retirees are budgeted in this category. It is city policy to provide employee health insurance to those retirees that have reached retirement age and have worked for the City for fifteen years. The expense was consolidated to this division in CY 2005.

10-10-010 Mayor

| FY 2002 Actual | FY 2003 Actual | FY 2004 Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | El 3 CY 2006 Estimates | Obj 4 XXX XXXX | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 |
|---|--|--|--|--|--|--|--|--|--|--|--|----------------------|--|
| 5,000 11 490 | 8,400 476 501 | 8,400 25 434 | 4,200 14 260 | 8,410 19 521 | 8,400 30 521 | 8,400 30 520 | 505 5012 Wages, Elected Officials 5116 Workers' Compensation Insurance 5210 FICA Taxes 5211 Medicare Taxes | 8,400 30 521 122 | 8,400 30 521 122 | - | 8,400 30 521 122 | - | 8,400 30 521 122 |
| 5,500 | 9,519 | 8,961 | 4,535 | 9,072 | 9,073 | 9,072 | Total Mayor Personnel | 9,072 | 9,072 | - | 9,072 | - | 9,072 |
| 2,104 - 62 in fund 040 in fund 040 - - - - 2,166 | 604 - 30 250 - 4,770 244 1,128 | 278 - 69 57 30 - 83 146 6,253 | 20 - 10 196 354 - 100 1836 169 336 | 965 - 400 1,000 - 500 - 1,250 6,050 | 300 - 400 1,000 - 500 - 1,250 3,531 | 1,400 - 100 500 - 100 - 500 6,050 | 605 6011 Travel & Expenses 6012 Employee Memberships 6115 Other Professional Services 6217 Mobile Phones 6610 City Memberships 6611 Periodicals & Books 6710 Public Relations & Promotion 6711 Printing & Binding | 1,400 - 100 500 - 100 - 500 4,150 | 1,990 250 250 250 250 250 250 3,600 7,640 | - | 1,990 250 250 250 250 250 250 3,600 7,640 | - | 1,990 250 250 250 250 250 250 3,600 7,640 |
| 522 500 1,022 | 130 3 133 | - - - | - - - | 461 - 461 | 400 - 720 | 350 - 500 | 7110 Office Supplies 7210 Household Supplies 7713 Other Supplies | 400 100 200 | 400 100 200 | - | 400 100 200 | - | 400 100 200 |
| 8,888 | 10,779 | 15,214 | 4,871 | 13,064 | 15,843 | 13,722 | Total Mayor Commodities | 700 | 700 | - | 700 | - | 700 |
| | | | | | | | Total Mayor | 17,412 | 17,412 | - | 17,412 | - | 17,412 |

10-10-0111 Board of Aldermen

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2005 Budget | CY 2006 Estimates | Obj 3 XXX | Obj 4 XXXX | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 |
|---|---|---|---|--|--|--|---|---|--|---|---|---|---|-----------------------------------|----------------------------|
| 35,000 58 3,817 - <u>38,875</u> | 33,600 31,850 2,005 565 <u>39,923</u> | 31,850 91 2,062 482 <u>34,485</u> | 16,975 52 1,052 246 <u>18,325</u> | 33,639 111 2,086 488 <u>36,324</u> | 33,600 112 2,083 487 <u>36,284</u> | 33,600 510 2,084 488 <u>36,289</u> | 505 510 515 515 <u>36,290</u> | 504 510 515 515 <u>36,290</u> | Wages, Elected Officials Workers' Compensation Insurance FICA Taxes Medicare Taxes <u>Total BOA Personnel</u> | 33,600 119 2,083 487 <u>36,290</u> | 33,600 119 2,083 487 <u>36,290</u> | - - - - <u>-</u> | 33,600 119 2,083 487 <u>36,290</u> | - - - - <u>-</u> | |
| 886 - - - <u>886</u> | 312 123 253 - <u>887</u> | 879 - - - <u>879</u> | 168 120 30 205 <u>323</u> | 269 - 30 125 <u>394</u> | 675 500 - 250 <u>1,280</u> | 605 610 6115 640 <u>9,025</u> | 6011 6115 Other Professional Services City Memberships Printing & Binding <u>Total BOA Contractual</u> | 6011 6115 Other Professional Services City Memberships Printing & Binding <u>Total BOA Contractual</u> | Travel & Expenses Other Professional Services City Memberships Printing & Binding <u>Total BOA Contractual</u> | 1,000 200 9,200 30 250 <u>10,480</u> | 1,000 200 (9,000) 30 250 <u>10,480</u> | - - - - - <u>-</u> | 1,000 9,200 - 30 250 <u>10,480</u> | - - - - - <u>-</u> | |
| 1,273 1,273 <u>1,273</u> | 18 - - <u>18</u> | - - - <u>-</u> | - - - <u>-</u> | - - 500 <u>500</u> | 500 - 500 <u>500</u> | 710 - 500 <u>500</u> | 7110 - Office Supplies <u>Total BOA Commodities</u> | 7110 - Office Supplies <u>Total BOA Commodities</u> | 500 - 500 <u>500</u> | 500 - 500 <u>500</u> | - - - <u>-</u> | 500 - 500 <u>500</u> | - - - <u>-</u> | | |
| <u>41,034</u> | <u>40,628</u> | <u>35,364</u> | <u>18,849</u> | <u>36,718</u> | <u>38,069</u> | <u>45,809</u> | <u>Total Board of Aldermen</u> | <u>38,270</u> | <u>47,270</u> | <u>(9,000)</u> | <u>200</u> | <u>47,270</u> | <u>-</u> | <u>47,270</u> | |

10-15-020 City Clerk

| FY 2002 Actual | FY 2003 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | El 3 XXX | Obj 4 XXX | Account Description | DI Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 |
|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|-----------------|-----------------|--|--------------------------|---|---|--------------------------------------|----------------------------|----------------------------|
| 62,396 59,789 | 61,310 36,932 | 94,818 26,879 | 53,148 12,725 | 90,869 27,523 | 82,991 24,253 | 83,116 505 | 5011 | Wages, Non-Exempt Employees | 84,848 25,700 | 84,848 25,700 | - | 84,848 25,700 | - | 84,848 25,700 |
| 15,581 731 | 19,649 809 | 5 20,709 | 492 5,599 | 3,501 11,276 | 3,000 11,967 | 2,526 11,298 | 505 510 | Wages, Part-Time Employees Overtime Wages | 14,053 3,000 | 14,053 3,000 | - | 14,053 14,053 | - | 14,053 14,053 |
| 739 | 37 | 1,403 | 845 | 385 | 894 | 915 | 817 | Health Insurance | 740 740 | 740 740 | - | 740 740 | - | 740 740 |
| - | - | 85 | - | 783 | 1,320 | 1,037 | 5111 | Dental Insurance | 821 821 | 821 821 | - | 821 821 | - | 821 821 |
| 6,321 225 | 4,806 392 | 1,625 7,738 | 3,282 7,580 | 1,724 2,19 | 4,050 402 | 4,719 380 | 510 510 | Life/Alt & Dis/TD Insurance Employee Assistance Program | 90 90 | 90 90 | - | 90 90 | - | 90 90 |
| 9,440 | - | 2,182 | 4,070 | 4,070 | 7,325 | 6,449 | 3,70 | 5115 Retirement Plan | 3,769 392 | 3,769 392 | - | 3,769 392 | - | 3,769 392 |
| 156,222 | 135,093 | 157,766 | 80,096 | 148,914 | 137,793 | 138,599 | 141,859 | Total City Clerk Personnel | 140,359 140,359 | 140,359 140,359 | - | 140,359 140,359 | - | 140,359 140,359 |
| 1,095 1,913 | - 15 | 18 130 | - 100 | 345 230 | 700 200 | 500 530 | 6010 | Training & Education | 700 700 | 700 700 | - | 700 700 | - | 700 700 |
| 180 | 160 | 301 | 459 | 105 | 105 | 200 | 6012 | Travel & Expenses | 550 550 | 550 550 | - | 550 550 | - | 550 550 |
| 296 | - | - | 456 | 456 | - | 260 | 6013 | Employee Memberships | 250 250 | 250 250 | - | 250 250 | - | 250 250 |
| 895 | - | - | 35 | - | 456 | 500 | 456 | Main/Rep/Repair Other Equipment | 250 250 | 250 250 | - | - | - | - |
| - | - | - | 35 | - | - | 50 | 50 | Equipment Rental | - | - | - | - | - | - |
| 1,413 | 1,644 | 1,570 | 22,949 | 751 | 1,413 | 2,200 | 500 | 6114 Equipment Leases | 500 500 | 500 500 | - | 500 500 | - | 500 500 |
| 12,928 | 11,812 | 11,812 | 3,882 | 8,698 | 6,000 | 6,000 | 645 | Periodicals & Books | 50 2,000 | 50 750 | - | 50 750 | - | 50 750 |
| 144 | 90 | 9 | 10,324 | 4,408 | 11,147 | 100 | 6,071 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 3,139 | 7,862 | 10,324 | - | - | 20,000 | 13,015 | 100 | 645 Advertising & Publication | - | 7,500 100 | - | 7,500 100 | - | 7,500 100 |
| 21,983 | 21,884 | 35,950 | 9,822 | 26,840 | 36,350 | 27,511 | 31,400 | Code Book Codification | 10,000 1,000 | 10,000 5,000 | - | 10,000 5,000 | - | 10,000 5,000 |
| 966 | 1,220 | 1,193 | 540 | 2,018 | 1,500 | 1,200 | 1,500 | Other Services | 1,500 50 | 1,400 400 | - | 1,400 400 | - | 1,400 400 |
| - | 3 | 35 | - | - | 50 | - | 400 | Household Supplies | - | - | - | - | - | - |
| 1,308 | 6,054 | - | 200 | 267 | 400 | 300 | 300 | Other Supplies | 400 | 400 | - | 400 | - | 400 |
| 2,274 | 7,277 | 1,228 | - | 740 | 2,285 | 1,950 | 1,950 | Total City Clerk Commodities | 1,950 1,800 | 1,800 1,800 | - | 1,800 1,800 | - | 1,800 1,800 |
| 179,479 | 164,254 | 194,944 | 90,658 | 178,049 | 176,093 | 167,610 | 175,209 | Total City Clerk | - | 164,309 | - | 164,309 | - | 164,309 |

10-25-040 City Administrator

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Elc 3 Obj 4 XXXX | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 | |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|------------------------------|--------------------------------------|--------------------------|---|---|--------------------------------------|----------------------------|----------------------------|---------|
| | | | | | | | | | | | | | | | |
| 179,508 | 183,012 | 26,188 | 668 | (2,602) | 90,000 | 78,885 | 505 | 5010 Salaries, Exempt Employees | 90,000 | 90,000 | 90,000 | 90,000 | 92,317 | 92,317 | |
| 16,028 | 19,409 | 415 | 55,124 | 81,739 | 84,050 | 88,800 | 505 | 5011 Wages, Non-Exempt Employees | 92,317 | - | - | - | - | - | 92,317 |
| 735 | 802 | 11,484 | 5,496 | 5,496 | 6,703 | 16,218 | 11,303 | 5100 Health Insurance | - | 12,296 | 12,296 | - | - | - | 12,296 |
| 1,143 | 74 | 641 | 261 | 261 | 553 | 9,155 | 828 | 5110 Dental Insurance | 1,046 | 1,046 | 1,046 | 1,046 | 1,046 | 1,046 | 1,046 |
| - | - | 1,435 | 552 | 85 | 885 | 1,755 | 1,232 | 5112 Life/ADL/TD Insurance | 1,229 | 1,229 | 1,229 | 1,229 | 1,229 | 1,229 | 1,229 |
| 9,403 | 14,919 | 4,805 | 1,093 | 1,093 | 2,206 | 7,658 | 5,937 | 5114 Employee Assistance Program | 120 | 120 | 120 | 120 | 120 | 120 | 120 |
| 12,377 | 298 | 2,185 | 401 | 193 | 261 | 619 | 600 | 5115 Retirement Plan | 5,689 | 5,689 | 5,689 | 5,689 | 5,689 | 5,689 | 5,689 |
| - | 11,047 | 8,562 | 3,516 | 4,796 | 4,796 | 10,791 | 9,788 | 5116 Workers' Compensation Insurance | 2,191 | 2,191 | 2,191 | 2,191 | 2,191 | 2,191 | 2,191 |
| 3,116 | 2,003 | 822 | 1,122 | 1,122 | 2,524 | 2,288 | 5115 | 5210 FICA Taxes | 11,304 | 11,304 | 11,304 | 11,304 | 11,304 | 11,304 | 11,304 |
| 219,494 | 234,584 | 167,708 | 68,525 | 95,694 | 214,620 | 199,748 | 214,620 | Total City Administrator Personnel | 218,835 | 218,835 | 218,835 | 218,835 | 218,835 | 218,835 | 218,835 |
| 5,449 | 4,195 | 3,550 | 245 | 393 | 3,14 | 1,200 | 747 | 6010 Training & Education | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| 1,471 | 2,534 | 1,500 | 758 | 918 | 1,500 | 2,100 | 4,700 | 6015 Travel & Expenses | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 |
| 286 | 739 | 84 | 35 | 753 | 1,639 | 600 | 800 | 6012 Employee Memberships | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| (764) | - | - | - | - | - | - | - | 6101 Other Professional Services | - | - | - | - | - | - | - |
| - | 433 | 47 | - | - | - | - | - | 6217 Mobile Phones | 420 | 420 | 420 | 420 | 420 | 420 | 420 |
| 100 | 300 | 300 | - | - | - | - | - | 6310 Maint/Repair Motor Vehicles | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 825 | 650 | 271 | - | - | - | - | - | 6313 Maint/Repair Other Equipment | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| 400 | 739 | 657 | - | - | - | - | - | 6400 City Memberships | - | - | - | - | - | - | - |
| 7,766 | 9,289 | 7,296 | 2,184 | 3,015 | 7,100 | 9,877 | 9,877 | Total City Administrator Contractual | 9,220 | 9,220 | 9,220 | 9,220 | 9,220 | 9,220 | 9,220 |
| 624 | 1,881 | 4,522 | 409 | 224 | 2,000 | 1,000 | 710 | 7110 Office Supplies | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 642 | 371 | 159 | (5) | - | 600 | 887 | 720 | 7310 Motor Vehicle Fuel | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| 258 | 600 | 1,900 | 37 | 312 | 1,200 | 500 | 740 | 7713 Other Supplies | 800 | 800 | 800 | 800 | 800 | 800 | 800 |
| 1,525 | 2,851 | 6,581 | 442 | 536 | 3,800 | 2,387 | 2,387 | Total City Administrator Commodities | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 228,785 | 246,705 | 181,585 | 71,151 | 99,245 | 225,520 | 212,012 | 212,012 | Total City Administrator | 232,055 | 231,705 | 231,705 | 231,705 | 231,705 | 231,705 | 231,705 |

10-25-041 General Services

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | 3 Obj XXX XXXX | 4 Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | City/ Admin Recommended CY 2007 | Ways & Means Committee Review and Effect | BOA Adjusted CY 2007 | BOA Approved CY 2007 |
|---|----------------------|----------------------|--|----------------------|-----------------------|----------------------|-------------------------|--|--|--------------------------|---|---------------------------------------|---|----------------------------|----------------------------|
| | | | CY 2005 Actuals | CY 2006 Budget | | | | | | | | | | | |
| - | - | - | - | - | 19,341 | 18,967 | 17,108 | 505 | 5013 Wages, Part-Time Employees | 19,318 | 19,318 | - | - | 19,318 | - |
| 8,518 (41,742) | - | - | - | - | 20,026 | 26,453 | 34,930 | 505 | 5016 Overtime Wages | 36,889 | 36,889 | - | - | 36,889 | - |
| 9,588 | 48,381 | - | - | - | 588 | 607 | 1,202 | 510 | 5110 Health Insurance | 1,444 | 1,444 | - | - | 1,444 | - |
| - | - | - | - | - | - | - | 304 | 510 | 5111 Dental Insurance | 206 | 206 | - | - | 206 | - |
| - | - | - | - | - | 13 | 30 | - | 510 | 5112 Life/AD&D/LTD Insurance | 30 | 30 | - | - | 30 | - |
| - | - | - | - | - | 64 | 67 | 56 | 510 | 5114 Employee Assistance Program | - | - | - | - | - | - |
| - | - | - | - | - | 1,199 | 1,176 | 1,060 | 510 | 5115 Retirement Plan | 69 | 69 | - | - | 69 | - |
| - | - | - | - | - | 280 | 275 | 515 | 5116 Workers Compensation Insurance | 1,198 | 1,198 | - | - | 1,198 | - | |
| 507 | 5,366 | 28,160 | 7,772 | 10,000 | 989 | 26,000 | 515 | 5211 FICA Taxes | 280 | 280 | - | - | 280 | - | |
| 18,613 | 12,305 | 28,160 | 7,772 | 42,502 | 73,879 | 64,634 | 510 | 5119 Medicare Taxes | 26,000 | 10,000 | - | - | 10,000 | - | |
| Total General Services Personnel | | | | | | | | | | 85,433 | 69,433 | - | - | 69,433 | - |
| 122,569 | 117,938 | 395,576 | 169,023 | 372,787 | 250,000 | 220,000 | 610 | 6110 Legal Services | 140,000 | 140,000 | - | - | 140,000 | - | |
| 10,950 | 12,075 | 18,200 | 21,150 | 5,000 | 35,750 | 45,750 | 610 | 6112 Auditing Services | 26,000 | 26,000 | - | - | 26,000 | - | |
| 27,224 | 41,908 | 8,667 | 737 | 25,662 | 18,000 | 27,779 | 610 | 6115 Other Professional Services | 45,000 | 41,400 | - | - | 41,400 | - | |
| - | - | - | 38,990 | - | 1,470 | 10,444 | - | 610 | 6116 Litigation Settlement | 12,500 | 12,500 | - | - | 12,500 | - |
| - | - | - | 36,967 | 20,384 | 34,186 | 36,000 | 610 | 6122 Other Auditing Services | - | - | - | - | - | - | |
| 305 | 456 | 66 | 42,393 | 420 | 56,000 | 44,018 | 630 | 6123 Telephone | 30,000 | 30,000 | - | - | 30,000 | - | |
| 37,734 | 13,019 | 50,167 | 42,393 | - | 90,000 | 85,000 | 635 | 6125 State Petition Audit | 13,600 | 13,600 | - | - | 13,600 | - | |
| - | 13,019 | 93,584 | 85,874 | 113,414 | 17,681 | 18,000 | 635 | 6142 Other Rentals/Leases | 45,000 | 45,000 | - | - | 45,000 | - | |
| - | 13,019 | 15,018 | 14,801 | 17,681 | 817 | 817 | 635 | 6151 Property Policy | 88,000 | 88,000 | - | - | 88,000 | - | |
| - | 13,019 | 325 | 325 | 300 | 500 | 2,100 | 750 | 635 | 6151 General/Att/Police Liability (SLA/IT) | 16,000 | 16,000 | - | - | 16,000 | - |
| - | - | 500 | 500 | 7,810 | 7,436 | 8,000 | 6,000 | 635 | 6152 Public Officials Liability | 1,000 | 1,000 | - | - | 1,000 | - |
| 9,034 | 2,021 | 12,283 | 6,487 | 8,500 | 7,000 | 6,487 | 7,000 | 635 | 6153 Public Employee Blanket Bond | 500 | 500 | - | - | 500 | - |
| - | - | 21 | 35 | 100 | - | - | - | 635 | 6154 Other Official Surety Bonds | 750 | 750 | - | - | 750 | - |
| 37,282 | 37,833 | 29,340 | 16,496 | 20,807 | 18,000 | 21,000 | 640 | 6155 Other Insurance Expense | 7,000 | 7,000 | - | - | 7,000 | - | |
| 5,709 | 9,807 | 5,615 | 96 | (820) | 4,000 | 3,000 | 640 | 6156 Earthquake Insurance | 7,500 | 7,500 | - | - | 7,500 | - | |
| 19,573 | 19,744 | 20,403 | 821 | 16,009 | 20,000 | 19,500 | 640 | 6157 City Memberships | 7,500 | 7,500 | - | - | 7,500 | - | |
| - | - | 3,589 | 1,983 | 1,669 | 5,000 | 5,000 | 640 | 6158 Periodicals & Books | 100 | 100 | - | - | 100 | - | |
| 1,788 | 2,956 | 11,877 | 15,538 | 21,097 | - | - | 640 | 6159 Public Relations & Promotion | 25,000 | 25,000 | - | - | 25,000 | - | |
| - | - | - | - | 13,913 | 60,000 | 30,000 | 645 | 6161 Printing & Binding | 4,000 | 4,000 | - | - | 4,000 | - | |
| - | - | - | - | 13,913 | 100,600 | 100,000 | 650 | 6162 Postage | 2,000 | 2,000 | - | - | 2,000 | - | |
| - | - | - | - | 285,714 | 285,714 | 285,714 | 650 | 6163 Interest Expense | 25,000 | 22,000 | - | - | 22,000 | - | |
| - | - | - | - | - | 5,000 | 5,000 | 650 | 6164 Renewal Services-LOC | 5,000 | 2,000 | - | - | 2,000 | - | |
| - | - | - | - | - | - | - | 650 | 6165 Interest Expense-Line of Credit | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | 650 | 6166 Interest Expense-Line of Credit Principal | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | 650 | 6167 Line of Credit Principal Payments | 520,000 | 520,000 | - | - | 553,708 | - | |
| - | - | - | - | - | - | - | 650 | 6168 Unclaimed Property Turnover | - | - | - | - | - | - | |
| 272,168 | 309,554 | 741,985 | 406,480 | 721,115 | 1,015,914 | 942,722 | 675 | 6169 Cost to Defease (1) | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | 675 | 6170 Total General Services Contractual | 1,011,950 | 993,350 | - | - | 1,027,058 | - | |
| 5,840 | 7,531 | 5,766 | 4,646 | 8,631 | 7,500 | 4,857 | 710 | 6171 Office Supplies | 6,000 | 5,000 | - | - | 5,000 | - | |
| 2,661 | 2,336 | 1,108 | 305 | 746 | 750 | 1,000 | 715 | 6172 Household Supplies | 1,000 | 1,000 | - | - | 1,000 | - | |
| 1,321 | 178 | 433 | 172 | 161 | 200 | 300 | 740 | 6173 Other Supplies | 200 | 200 | - | - | 200 | - | |
| 9,821 | 9,745 | 7,307 | 5,123 | 9,538 | 8,450 | 18,157 | 12,000 | 6174 Senior Trash Program | 12,000 | 12,000 | - | - | 12,000 | - | |
| 300,603 | 331,604 | 777,452 | 421,375 | 773,155 | 1,098,243 | 1,025,513 | 1,116,583 | 1,080,983 | 6175 Total General Services Commodities | 18,200 | 18,200 | - | - | 18,200 | - |
| - | - | - | - | - | - | - | - | 6176 Total General Services | 1,114,692 | 1,114,692 | - | - | 1,114,692 | - | |

10-25-042 MIS

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Elr 3 XXX | Obj 4 XXXX | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 | |
|----------------|----------------|----------------|----------------------------------|-----------------|----------------|-------------------|-----------|------------|---------------------------------|-----------------------------|-----------------------------------|--|--------------------------------|----------------------|----------------------|-----|
| - | - | 108,024 | 55,759 | 104,365 | 58,000 | 53,538 | 505 | 5010 | Wages, Exempt Employees | 59,030 | 59,030 | - | 59,030 | - | 59,030 | |
| - | - | 1,732 | 7,366 | 17,352 | - | 4,399 | 505 | 5011 | Wages, Non-Exempt | - | - | - | - | - | - | |
| - | 3,692 | 8,864 | 4,054 | 2,371 | 4,409 | 4,130 | 505 | 5015 | Overtime Wages | - | - | - | - | - | - | |
| - | 247 | 583 | 278 | 7,265 | 512 | 304 | 505 | 5098 | FUSA Payout | - | - | - | - | - | - | |
| - | - | 1,111 | 613 | 1,003 | 85 | 273 | 510 | 5110 | Health Insurance | 4,099 | 4,099 | 4,099 | 4,099 | 4,099 | 4,099 | |
| - | - | - | 57 | - | 17 | 85 | 472 | 510 | 5111 | Dental Insurance | 247 | 247 | 247 | 247 | 247 | 247 |
| - | 1,035 | 2,898 | 1,801 | 3,844 | 2,552 | 2,06 | 30 | 510 | 5114 | Life/AD&D/LID Insurance | 359 | 359 | 359 | 359 | 359 | 359 |
| - | 1,013 | 237 | 208 | 3,979 | 7,684 | 3,96 | 200 | 510 | 5115 | Employee Assistance Program | 30 | 30 | 30 | 30 | 30 | 30 |
| - | 2,997 | 6,983 | 3,979 | 7,684 | 3,96 | 3,730 | 510 | 5116 | Retirement Plan | 2,007 | 2,007 | 2,007 | 2,007 | 2,007 | 2,007 | |
| - | 845 | 1,634 | 915 | 1,797 | 841 | 872 | 515 | 5210 | Workers' Compensation Insurance | 209 | 209 | 209 | 209 | 209 | 209 | |
| - | 60,229 | 132,123 | 74,974 | 146,616 | 70,523 | 71,355 | 872 | 5211 | FICA Taxes | 3,660 | 3,660 | 3,660 | 3,660 | 3,660 | 3,660 | |
| - | - | - | - | - | - | - | 856 | 856 | Medicare Taxes | 856 | 856 | 856 | 856 | 856 | 856 | |
| - | 2,525 | 499 | 499 | - | 500 | - | 605 | 6010 | Total MIS Personnel | 70,497 | 70,497 | - | 70,497 | - | 70,497 | |
| 454 | 304 | 963 | 98 | 668 | 2,000 | 1,000 | 610 | 6115 | Training & Education | 2,000 | 1,800 | - | 1,800 | - | 1,800 | |
| 11,278 | 50,243 | 26,817 | 17,742 | 21,565 | 25,000 | 23,000 | 615 | 6216 | Other Professional Services | 1,500 | 1,000 | - | 1,000 | - | 1,000 | |
| In fund 070 | - | 770 | 468 | 816 | 600 | 800 | 615 | 6217 | Telecommunications | 20,000 | 10,000 | - | 10,000 | - | 10,000 | |
| 63,039 | 31,416 | 25,538 | 13,841 | 27,591 | 10,000 | 17,000 | 625 | 6217 | Mobile Phones | 500 | 500 | - | 500 | - | 500 | |
| 74,771 | 84,487 | 54,587 | 32,148 | 50,641 | 38,100 | 41,800 | 6410 | 6410 | REJIS Services | 15,000 | 15,000 | - | 15,000 | - | 15,000 | |
| - | - | - | - | - | - | - | 39,000 | 39,000 | Total MIS Contractual | 28,300 | 28,300 | - | 28,300 | - | 28,300 | |
| 474 | 234 | 32 | (94,462) | 18,421 | 1,000 | 12,000 | 710 | 7110 | Office Supplies | 17,500 | 12,500 | - | 12,500 | - | 12,500 | |
| 474 | 234 | 32 | (94,462) | 18,421 | 1,000 | 12,000 | 17,500 | 17,500 | Total MIS Commodities | 12,500 | 12,500 | - | 12,500 | - | 12,500 | |
| 75,246 | 144,951 | 186,743 | 12,659 | 215,677 | 109,623 | 125,155 | 126,997 | 126,997 | Total MIS | 111,297 | 111,297 | - | 111,297 | - | 111,297 | |

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | | CY 2005 Actuals | | CY 2006 Budget | | CY 2006 Estimates | | Obj 3 XXX | | Obj 4 XXXX | | Account Description | | DH Request CY 2007 | | City Admin Initial Review CY 2007 | | Ways & Means Committee Review and Effect | | City Admin Recommended CY 2007 | | BOA Adjusted CY 2007 | | BOA Approved CY 2007 | | | | |
|----------------|----------------|----------------|----------------------------------|----------------|------------------|---------------------------------|-------------------------|-----------------------------|-------------------|---------------------------------|------------|----------------|------------|-----|---------------------|----|--------------------|-------|-----------------------------------|-----|--|-------|--------------------------------|-----|----------------------|--------|----------------------|-------|-------|---|---|
| | | | Salaries, Exempt Employees | Overtime Wages | Health Insurance | Dental Insurance | Life/AD&DI/TD Insurance | Employee Assistance Program | Retirement Plan | Workers' Compensation Insurance | FICA Taxes | Medicare Taxes | | | | | | | | | | | | | | | | | | | |
| 12,550 | 60,445 | 58,222 | 58,222 | 505 | 5010 | Salaries, Exempt Employees | 5015 | 64,254 | 64,254 | 6,195 | 6,195 | 306 | 306 | 380 | 380 | 30 | 30 | 2,185 | 2,185 | 228 | 228 | 3,984 | 3,984 | 932 | 932 | 64,254 | 64,254 | | | | |
| 1,246 | 6,426 | 6,613 | 6,217 | 510 | 5110 | Health Insurance | 5111 | - | - | 304 | 5111 | 498 | 5112 | 30 | 30 | 30 | 30 | - | - | - | - | - | - | - | - | - | 6,195 | 6,195 | | | |
| 58 | 305 | 307 | 307 | - | 5111 | Dental Insurance | 5112 | - | - | 587 | 5112 | 498 | 5113 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 306 | 306 | | |
| 133 | 666 | 666 | 666 | - | 5113 | Life/AD&DI/TD Insurance | 5114 | - | - | 14 | 5114 | 30 | 5114 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 380 | 380 | | |
| - | 1,514 | 2,562 | 2,562 | - | 5115 | Employee Assistance Program | 5116 | - | - | 200 | 5115 | 2,562 | 5116 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2,185 | 2,185 | | |
| - | 42 | 200 | 207 | - | 5116 | Retirement Plan | 5117 | - | - | 752 | 5117 | 192 | 5118 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 228 | 228 | | |
| - | 3,599 | 3,610 | 3,610 | - | 5118 | Workers' Compensation Insurance | 5119 | - | - | 842 | 5119 | 3,466 | 5120 | - | - | - | - | - | - | - | - | - | - | - | - | - | 3,984 | 3,984 | | | |
| - | 176 | - | - | - | 5120 | FICA Taxes | 5121 | - | - | 810 | 5121 | 844 | 5122 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 932 | 932 | | |
| - | - | - | - | - | 5122 | Medicare Taxes | 5123 | - | - | - | 5123 | - | 5124 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5124 | Total ED Personnel | 5125 | - | - | 72,982 | 5125 | 72,301 | 5126 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5126 | 72,301 | 5127 | - | - | 78,493 | 5127 | 78,493 | 5128 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5127 | Total Economic Development | 5128 | - | - | 14,996 | 5128 | 14,996 | 5129 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | 5128 | 14,996 | 5129 | - | - | - | 5129 | - | 5130 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5130 | Total ED Personnel | 5131 | - | - | - | 5131 | - | 5132 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5131 | 72,301 | 5132 | - | - | 78,493 | 5132 | 78,493 | 5133 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5132 | Total Economic Development | 5133 | - | - | - | 5133 | - | 5134 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5133 | 14,996 | 5134 | - | - | - | 5134 | - | 5135 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5134 | Total ED Personnel | 5135 | - | - | - | 5135 | - | 5136 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5135 | 72,301 | 5136 | - | - | 78,493 | 5136 | 78,493 | 5137 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5136 | Total Economic Development | 5137 | - | - | - | 5137 | - | 5138 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5137 | 14,996 | 5138 | - | - | - | 5138 | - | 5139 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5138 | Total ED Personnel | 5139 | - | - | - | 5139 | - | 5140 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5139 | 72,301 | 5140 | - | - | 78,493 | 5140 | 78,493 | 5141 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5140 | Total Economic Development | 5141 | - | - | - | 5141 | - | 5142 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5141 | 14,996 | 5142 | - | - | - | 5142 | - | 5143 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5142 | Total ED Personnel | 5143 | - | - | - | 5143 | - | 5144 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5143 | 72,301 | 5144 | - | - | 78,493 | 5144 | 78,493 | 5145 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5144 | Total Economic Development | 5145 | - | - | - | 5145 | - | 5146 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5145 | 14,996 | 5146 | - | - | - | 5146 | - | 5147 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5146 | Total ED Personnel | 5147 | - | - | - | 5147 | - | 5148 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5147 | 72,301 | 5148 | - | - | 78,493 | 5148 | 78,493 | 5149 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5148 | Total Economic Development | 5149 | - | - | - | 5149 | - | 5150 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5149 | 14,996 | 5150 | - | - | - | 5150 | - | 5151 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5150 | Total ED Personnel | 5151 | - | - | - | 5151 | - | 5152 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5151 | 72,301 | 5152 | - | - | 78,493 | 5152 | 78,493 | 5153 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5152 | Total Economic Development | 5153 | - | - | - | 5153 | - | 5154 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5153 | 14,996 | 5154 | - | - | - | 5154 | - | 5155 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5154 | Total ED Personnel | 5155 | - | - | - | 5155 | - | 5156 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5155 | 72,301 | 5156 | - | - | 78,493 | 5156 | 78,493 | 5157 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5156 | Total Economic Development | 5157 | - | - | - | 5157 | - | 5158 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5157 | 14,996 | 5158 | - | - | - | 5158 | - | 5159 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5158 | Total ED Personnel | 5159 | - | - | - | 5159 | - | 5160 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5159 | 72,301 | 5160 | - | - | 78,493 | 5160 | 78,493 | 5161 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5160 | Total Economic Development | 5161 | - | - | - | 5161 | - | 5162 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5161 | 14,996 | 5162 | - | - | - | 5162 | - | 5163 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5162 | Total ED Personnel | 5163 | - | - | - | 5163 | - | 5164 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5163 | 72,301 | 5164 | - | - | 78,493 | 5164 | 78,493 | 5165 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5164 | Total Economic Development | 5165 | - | - | - | 5165 | - | 5166 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5165 | 14,996 | 5166 | - | - | - | 5166 | - | 5167 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5166 | Total ED Personnel | 5167 | - | - | - | 5167 | - | 5168 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5167 | 72,301 | 5168 | - | - | 78,493 | 5168 | 78,493 | 5169 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5168 | Total Economic Development | 5169 | - | - | - | 5169 | - | 5170 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5169 | 14,996 | 5170 | - | - | - | 5170 | - | 5171 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5170 | Total ED Personnel | 5171 | - | - | - | 5171 | - | 5172 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5171 | 72,301 | 5172 | - | - | 78,493 | 5172 | 78,493 | 5173 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5172 | Total Economic Development | 5173 | - | - | - | 5173 | - | 5174 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5173 | 14,996 | 5174 | - | - | - | 5174 | - | 5175 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | | |
| - | - | - | - | - | 5174 | Total ED Personnel | 5175 | - | - | - | 5175 | - | 5176 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5175 | 72,301 | 5176 | - | - | 78,493 | 5176 | 78,493 | 5177 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | 5176 | Total Economic Development | 5177 | - | -</td | | | | | | | | | | | | | | | | | | | | | | |

As a means to accelerate the retirement of any outstanding TIF obligations, the City has pledged, subject to annual appropriation, certain additional funds received as a result of the development of the Kahl's redevelopment area. These additional funds include approximately 50% of the incremental sales taxes the City collects. These funds do not include the sales tax generated by 1% Crestwood Point Transportation Development District sales tax, which is collected by the District.

10-30-050 Finance



Department of Public Services

The City of Crestwood's Department of Public Services provides a wide variety of services to the Crestwood community. These services are contained within three divisions, the Recreation Division, the Maintenance Division, and the Public Works Division. Below is a description of each division along with the Public Service Department goals for 2007.

Description of Public Works Division

The Public Works Division of the Public Services Department handles administration, permitting, zoning, solid waste, sewer lateral, commercial code enforcement, animal control, floodplain development, utility coordination, building maintenance, storm water, and capital improvement planning, administration, and inspection. Since taking over this department in 2003, the Director of Public Services has made it a priority to increase service and response to the residents. While tasks such as assisting residents with utility problems, working with residents to correct a private storm water problem, or contacting the solid waste provider regarding a missed trash pickup consume a large amount of staff time, the Director of Public Services feels that these are important services to our residents and reflect positively on the City staff.

Goals of Division

The Public Works Division has several goals for the calendar year 2007. It has recently been decided that the administration of residential code enforcement will return to the Department of Public Services. We will begin working diligently on creating a job description for this important task and making modifications within the Public Works division to ensure adequate resources are dedicated toward this function. Other goals for 2007 are as follows:

- Investigate the feasibility of transferring a portion of the salaries used to administer the sanitary sewer lateral program into the sewer lateral fund. This would provide a savings to the City's general fund.
- Present to the Planning and Zoning Commission and Board of Aldermen modifications to the Zoning Matrix. Staff may attempt to address this issue through a cooperative agreement with a local university.
- Present to the Animal Control Board and Board of Aldermen modifications to the Animal Control Ordinance.
- Finalize right-of-way acquisition, bid and begin construction on the Grant Road reconstruction project from Watson Road to Pardee Road.
- Begin design of the Pardee Road bridge reconstruction project.
- Obtain a grant to reconstruct the pedestrian bridge in Whitecliff Park for construction in 2009.
- Apply for a grant to reconstruct the concrete box culvert under Fournier Drive and reconstruct this culvert if funding is available.
- Implement the City's recently created five-year building maintenance plan and firm up the details of future year maintenance activities and costs.
- Reduce the number of delinquent solid waste accounts and forward all collections to the Municipal Court.

- Finalize zoning approval and oversee construction of the Spectrum Independent Living Facility and the Sappington Square Development.
- Revise/formalize job descriptions for the Residential Code Enforcement Officer and Commercial Code Enforcement Officer to ensure that all code enforcement, permitting, sewer lateral, and solid waste responsibilities are adequately addressed with proper resources dedicated.
- Reconfigure the administrative area of the Public Services Department in order to accommodate an office for the residential code enforcement officer.

Name of Division: Maintenance Division

The Maintenance Division of the Department of Public Services is responsible for all street maintenance, park maintenance, and vehicle/equipment maintenance within the City of Crestwood. These tasks have been made much more difficult in recent years due to reductions in personnel, reductions in spending, the continued aging of our equipment and infrastructure, and increased costs associated with inflation and rising fuel/material prices. Public Services staff hopes that the recent defeasance of bonds within the Capital Improvements Fund will allow the City to spend additional funds on streets and vehicles.

Goals of Division:

The main goal of the Maintenance Division will be to continue to maintain the City's streets, sidewalks, rights-of-way, and parks in a satisfactory manner. The Maintenance Division plans to do that by completing the following goals:

- Remove snow and ice from the streets and city owned parking lots in a timely manner during winter storms.
- Replace concrete slabs on Buxton Drive, Vauk Lane, and Crestwood Manor Drive.
- Continue the City's crack sealing program during the winter and early spring.
- Oversee the work of all utility companies with City owned right-of-way and make sure restorations are performed satisfactorily.
- Implement the City's five-year vehicle and equipment replacement plan and continue to designate as surplus all items which can be removed from the City's asset inventory.
- Utilize seasonal employees to perform weekend trash runs and complete work which has been neglected in the parks over the past two years due to the elimination of seasonal employees. If such employees are removed from budget, continue to prioritize work and complete all necessary maintenance within the parks.
- Assess the need and condition of all equipment and recommend the sale of any maintenance equipment no longer needed within the City.
- Work with Assistant Director of Public Works to assess the City's PAVER program and determine whether a different pavement assessment technique should be used within the City.

Personnel

| Positions | Current Number of Employees in Position | Requested Positions for FY 2007 |
|------------------------------------|--|--|
| General Services | | |
| Animal Control Officer | 1 | 1 |
| Code Enforcement Officer | 1 | 1 |
| Building Maintenance Technician | 2 | 2 |
| Custodian | 1 | 0 |
| Administration | | |
| Director of Public Services | 1 | 1 |
| Administrative Secretary | 1 | 1 |
| Assistant Director of Public Works | 1 | 1 |
| Superintendent of Maintenance | 1 | 1 |
| Summer Intern | 0 | 1 (Seasonal) |
| Street Maintenance | | |
| Street Maintenance Supervisor | 1 | 1 |
| Street Crew Leader | 1 | 1 |
| Maintenance Workers | 4 | 4 |
| Vehicle Maintenance | | |
| Vehicle Maintenance Supervisor | 1 | 1 |

10-35-060 Public Services General Services

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | | | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | El 3 XXX | Obj 4 XXXX | Account Description | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | City Admin Initial Review CY 2007 | DH Request CY 2007 | BOA Approved CY 2007 | | |
|----------------------|----------------------|----------------------|--|---------|-----------------------------|-----------------------|----------------------|-------------------------|--------------------------------------|---------------------------------|-----------------------------|---|--------------------------------------|---|--------------------------|----------------------------|---------|-------|
| | | | 505 | 5011 | Wages, Non-Exempt Employees | | | | | | | | | | | | | |
| 31,593 | - | 72,074 | 37,427 | 76,746 | - | 73,283 | - | 73,262 | 505 | 5011 | Wages, Non-Exempt Employees | - | 149,368 | - | 149,368 | - | 149,368 | |
| - | - | 2,976 | (960) | 1,907 | 3,183 | 5,400 | 3,500 | 505 | 5013 | Wages, Part-Time Employees | - | - | - | - | - | - | - | |
| 3,426 | 5,246 | 4,903 | 12,787 | 12,062 | 13,069 | 6,035 | 12,330 | 505 | 5014 | Wages, Seasonal | - | 7,500 | - | 7,500 | - | 7,500 | | |
| 6,404 | 7,930 | 279 | 583 | 281 | 603 | 475 | 600 | 600 | 5015 | Overtime Wages | - | 24,068 | 24,068 | 24,068 | 24,068 | 24,068 | | |
| 246 | 250 | - | 85 | - | 902 | 28 | 862 | 800 | 510 | 5110 | Health Insurance | 1,106 | 1,106 | 1,106 | 1,106 | 1,106 | | |
| - | 1,554 | 2,128 | 969 | 2,659 | 3,224 | 60 | 60 | 510 | 5112 | Life/AD&DLTD Insurance | 1,102 | 1,102 | 1,102 | 1,102 | 1,102 | - | | |
| 1,913 | 1,504 | 2,446 | 1,323 | 2,677 | 2,634 | 3,354 | 510 | 5114 | Employee Assistance Program | 150 | 120 | 120 | 120 | 120 | 120 | | | |
| 909 | 2,139 | 4,710 | 2,447 | 4,645 | 5,044 | 2,562 | 510 | 5115 | Retirement Plan | 6,234 | 5,078 | 5,078 | 5,078 | 5,078 | 5,078 | | | |
| 2,422 | - | 603 | 1,093 | 572 | 1,085 | 5210 | 4,360 | 515 | 5116 | Workers' Compensation Insurance | 7,502 | 6,080 | 6,080 | 6,080 | 6,080 | 6,080 | | |
| - | - | - | - | - | 1,063 | 1,024 | 515 | 5211 | 5211 | FICA Taxes | 11,369 | 9,261 | 9,261 | 9,261 | 9,261 | 9,261 | | |
| 47,164 | 54,408 | 104,648 | - | 50,476 | 104,590 | 104,750 | 101,892 | 101,892 | 5211 | 5211 | Medicare Taxes | 2,659 | 2,166 | 2,166 | 2,166 | 2,166 | 2,166 | |
| - | - | - | - | - | 910 | 1,200 | 300 | 605 | 6010 | Training and Education | - | - | - | - | - | - | - | |
| 10,941 | 13,832 | 1,021 | 3,510 | 3,314 | 3,600 | 3,200 | 605 | 6012 | Employee Memberships | 1,900 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | | |
| - | 21,196 | 34,195 | 19,036 | 32,663 | 36,000 | 34,000 | 610 | 6115 | Other Professional Services | - | - | - | - | - | - | - | | |
| 41,301 | 21,196 | 9,496 | 3,319 | 10,682 | 12,000 | 11,000 | 615 | 6210 | Electric | 3,600 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | | |
| - | 1,041 | 1,022 | 700 | 1,423 | 1,350 | 1,300 | 615 | 6211 | Natural Gas | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | | |
| 1,673 | 1,041 | 1,047 | 493 | 980 | 1,100 | 980 | 615 | 6212 | Sewer | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | | |
| 81,307 | 120,176 | 102,564 | 58,409 | 113,716 | 100,000 | 100,210 | 615 | 6213 | Water | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | | |
| 60,501 | 19,126 | 212 | 91 | 186 | 300 | 590 | 615 | 6214 | Street Lighting | 100,210 | 100,210 | 100,210 | 100,210 | 100,210 | 100,210 | 100,210 | | |
| - | - | 220 | 72 | 41 | 41 | - | 615 | 6217 | Mobile Phones | 840 | 420 | 420 | 420 | 420 | 420 | 420 | | |
| - | 2,046 | - | - | - | - | - | 615 | 6218 | Pagers | 360 | 360 | 360 | 360 | 360 | 360 | 360 | | |
| 6,592 | 11,543 | 15,812 | 7,976 | 23,485 | 30,000 | 42,000 | 620 | 6311 | Maint/Repair Communication Equipment | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | | |
| 8,245 | 24,675 | 2,183 | 395 | 5,500 | 3,600 | 4,200 | 620 | 6312 | Maint/Repair Buildings / Facilities | 29,500 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | | |
| 2,197 | 1,690 | 3,051 | 1,801 | 4,381 | 5,400 | 5,200 | 630 | 6313 | Maint/Repair Other Equipment | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | | |
| 212,756 | 237,554 | 170,743 | 95,803 | 197,351 | 194,550 | 202,980 | 192,490 | 192,490 | 6452 | 6452 | Other Rentals/Leases | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 | 4,400 |
| - | - | - | - | - | - | - | - | - | 710 | 710 | Office Supplies | - | - | - | - | - | - | - |
| 4,239 | 5,359 | 9,867 | 2,927 | 4,642 | 4,500 | 4,500 | 4,500 | 715 | 7211 | Janitorial Supplies | 4,600 | 4,600 | 4,600 | 4,600 | 4,600 | 4,600 | 4,600 | |
| 6,796 | 10,153 | 6,321 | 1,102 | 5,642 | 4,000 | 5,100 | 4,000 | 715 | 7212 | Building Maint. Supplies | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | |
| 282 | 104 | 32 | 153 | 269 | 400 | 417 | 200 | 725 | 7411 | Small Tools & Equipment | 500 | 500 | 500 | 500 | 500 | 500 | 500 | |
| 1,186 | 2,571 | 41 | 17 | 8 | 200 | - | 725 | 7412 | Equipment Parts | - | - | - | - | - | - | - | | |
| 325 | 1,570 | 334 | 70 | 162 | 400 | 500 | 740 | 7713 | Other Supplies | 500 | 400 | 400 | 400 | 400 | 400 | 400 | | |
| 12,828 | 29,833 | 16,595 | 4,268 | 10,722 | 9,500 | 10,517 | 9,600 | 9,600 | 9,500 | 9,500 | 9,500 | - | - | - | - | - | - | |
| 272,749 | 321,796 | 291,985 | 150,547 | 312,662 | 308,800 | 315,389 | 305,847 | 305,847 | 407,837 | 407,837 | 407,837 | - | - | - | - | - | - | - |

10-35-061 Public Services Administration

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Obj 3 XXX | Obj 4 XXXX | Account Description | BH Request CY 2007 | City Admin Initial Review CY 2007 | City Admin Recommended CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 | | | | | | | | | |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|-------------------------------------|------------------|-----------------------------------|---------------------------------------|---|--------------------------------------|----------------------------|----------------------------|-------------------------|--------------------------------|------------------------------------|------------------------|--|-------------------|-----------------------|-----------------------|---|
| | | | | | | | | | 505 Salaries, Exempt Employees | 505 Salaries, Non-Exempt Employees | 505 Wages, Seasonal Employees | 505 Wages, Part-time Employees | 505 Overtime Wages | 505 Health Insurance | 505 Dental Insurance | 505 Life/AD/DL/TD Insurance | 510 Employee Assistance Program | 510 Retirement Plan | 510 Workers' Compensation Insurance | 510 FICA Taxes | 510 Medicare Taxes | 510 Medicare Taxes | |
| 322,543 | 13,365 | 107,989 | 83,296 | 83,251 | 83,251 | 147,447 | - | - | 84,534 | 84,534 | - | - | - | - | - | 84,534 | - | - | - | 84,534 | - | - | |
| | | 268,393 | 198,125 | 89,636 | 89,636 | 173,959 | 3,744 | - | 150,272 | 150,272 | 6,000 | 6,000 | - | - | - | 150,272 | - | - | - | 150,272 | - | - | |
| 4,642 | - | 5,280 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 6,000 | - | - | |
| 1,484 | 455 | 82 | - | 371 | 2,405 | 2,000 | - | 1,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| 30,374 | 38,178 | 26,598 | 14,552 | 27,186 | 25,036 | 22,801 | 505 | 505 | 6,000 | 6,000 | 3,000 | 3,000 | - | - | - | 23,159 | 23,159 | - | - | 23,159 | - | - | |
| 1,724 | 1,719 | 1,540 | 696 | 1,344 | 1,222 | 1,127 | 510 | 510 | 1,106 | 1,106 | 1,106 | 1,106 | - | - | - | 1,106 | 1,106 | - | - | 1,106 | - | - | |
| 2,092 | 76 | 2,979 | 1,483 | 2,611 | 2,331 | 1,850 | 510 | 510 | 1,432 | 1,432 | 120 | 120 | - | - | - | 1,432 | 1,432 | - | - | 1,432 | - | - | |
| | | - | 142 | - | 64 | 120 | 510 | 510 | 120 | 120 | - | - | - | - | - | 120 | 120 | - | - | 120 | - | - | |
| 16,072 | 12,548 | 8,561 | 3,450 | 8,571 | 10,151 | 9,790 | 510 | 510 | 7,983 | 7,983 | - | - | - | - | - | 7,983 | 7,983 | - | - | 7,983 | - | - | |
| 1,635 | 5,947 | 5,410 | 2,554 | 5,157 | 5,228 | 4,914 | 510 | 510 | 6,072 | 6,072 | - | - | - | - | - | 6,072 | 6,072 | - | - | 6,072 | - | - | |
| 12,860 | 18,816 | 19,900 | 7,915 | 15,570 | 14,303 | 13,338 | 515 | 515 | 14,558 | 14,558 | - | - | - | - | - | 14,558 | 14,558 | - | - | 14,558 | - | - | |
| - | 5,307 | 4,434 | 1,852 | 3,641 | 3,345 | 3,120 | 515 | 5211 | 3,405 | 3,405 | - | - | - | - | - | 3,405 | 3,405 | - | - | 3,405 | - | - | |
| 393,427 | 400,085 | 379,028 | 165,093 | 323,845 | 294,484 | 283,311 | Total PW Administration Personnel | | | | | | | | | | 304,640 | 301,640 | - | - | 301,640 | - | - |
| 5,367 | 1,806 | 1,870 | 730 | 1,268 | 2,000 | 1,800 | 605 | 605 | 2,000 | 2,000 | - | - | - | - | - | 2,000 | 2,000 | - | - | 2,000 | - | - | |
| 1,968 | 2,384 | 2,848 | 167 | 459 | 2,000 | 2,000 | 605 | 605 | 2,000 | 2,000 | 950 | 950 | - | - | - | 2,000 | 2,000 | - | - | 2,000 | - | - | |
| 707 | 965 | 1,237 | 100 | 918 | 1,000 | 918 | 605 | 605 | 950 | 950 | - | - | - | - | - | 950 | 950 | - | - | 950 | - | - | |
| 2,183 | 4,239 | - | - | - | 100 | 100 | 610 | 611 | 610 | 611 | - | - | - | - | - | 610 | 611 | - | - | 610 | - | - | |
| 18,225 | 6,336 | 11,836 | 11,836 | 7,860 | 5,783 | 10,000 | 9,000 | 9,000 | 10,000 | 10,000 | 10,000 | 10,000 | - | - | - | 7,000 | 7,000 | - | - | 7,000 | - | - | |
| - | - | - | - | - | 836 | 1,419 | 1,200 | 1,000 | 1,000 | 1,000 | 1,260 | 1,260 | - | - | - | 1,260 | 1,260 | - | - | 1,260 | - | - | |
| - | - | 2,096 | - | - | 400 | 400 | - | 400 | 400 | 400 | 400 | 400 | - | - | - | 400 | 400 | - | - | 400 | - | - | |
| 702 | 439 | 465 | 511 | 301 | 670 | 600 | 560 | 640 | 661 | 661 | 500 | 500 | - | - | - | 600 | 600 | - | - | 600 | - | - | |
| 408 | 757 | 194 | - | - | - | 200 | 600 | 600 | 640 | 671 | 671 | 600 | 600 | - | - | 1,800 | 1,800 | - | - | 1,800 | - | - | |
| 2,704 | 2,608 | 2,150 | 320 | 3,297 | 2,000 | 2,000 | 1,500 | 2,000 | 645 | 671 | 2,000 | 2,000 | - | - | - | 1,500 | 1,500 | - | - | 1,500 | - | - | |
| 268 | 18 | 140 | 54 | - | 200 | 150 | 150 | 200 | 650 | 6810 | 1,500 | 1,500 | - | - | - | 100 | 100 | - | - | 100 | - | - | |
| 32,531 | 19,745 | 24,354 | 10,368 | 13,815 | 19,700 | 19,383 | Total PW Administration Contractual | | | | | | | | | | 21,210 | 18,010 | - | - | 18,010 | - | - |
| 3,137 | 2,643 | 3,632 | 1,699 | 2,559 | 3,000 | 710 | 7110 | 7110 | 7110 | 7110 | 3,000 | 3,000 | - | - | - | 3,000 | 3,000 | - | - | 3,000 | - | - | |
| - | - | 154 | - | 85 | 200 | - | 710 | 7111 | 7111 | 7111 | - | - | - | - | - | - | - | - | - | - | - | - | |
| 61 | 250 | - | - | 122 | 100 | - | 710 | 7113 | Duplicating Supplies | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| 236 | 389 | 298 | 385 | 563 | 500 | 600 | 715 | 7210 | Household Supplies | 600 | 600 | - | - | - | - | - | 600 | 600 | - | - | 600 | - | - |
| - | 182 | 4 | 140 | - | 200 | 50 | 725 | 7411 | Small Tools & Equipment | 200 | 200 | - | - | - | - | - | 200 | 200 | - | - | 200 | - | - |
| 3,743 | 2,686 | 532 | 340 | 32 | 400 | 100 | 740 | 7713 | Other Supplies | 100 | 100 | - | - | - | - | - | 100 | 100 | - | - | 100 | - | - |
| 7,177 | 6,150 | 4,620 | 2,564 | 3,350 | 4,400 | 3,750 | Total PW Administration Commodities | | | | | | | | | | 4,100 | 3,900 | - | - | 3,900 | - | - |
| 433,136 | 425,980 | 408,002 | 178,025 | 341,050 | 318,584 | 306,444 | Total PW Administration | | | | | | | | | | 329,950 | 323,550 | - | - | 323,550 | - | - |

10-35-062 Public Service Maintenance

10-35-062 Public Service Maintenance

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordnance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Obj 3 XXX | Obj 4 XXX | Account Description | | DH Request CY 2007 | City Admin Initial Review CY 2007 | City Admin Recommended CY 2007 | Ways & Means Committee Review and Effect | City Admin Approved CY 2007 | |
|----------------------|----------------------|----------------------|---------------------------------------|-----------------------|----------------------|-------------------------|----------------------------------|----------------------------------|----------------------------------|---------------------------|--------------------------|---|--------------------------------------|---|-----------------------------------|-------|
| | | | | | | | | | Elig 2006 Estimates | Elig 2006 Estimates | | | | | | |
| 500 | 1,908 | 1,489 | - | 267 | 853 | 1,400 | 800 | 705 | 7010 Uniform/Clothing | 1,200 | 1,000 | - | - | 1,000 | 1,000 | |
| 9,750 | 3,540 | 320 | - | - | - | - | 710 | 7110 Office Supplies | - | - | - | - | - | - | - | |
| 1,380 | 1,186 | 644 | 246 | 451 | 700 | 700 | 700 | 715 | 7210 Household Supplies | 700 | 700 | - | - | 700 | 700 | |
| 1,346 | 949 | 900 | 541 | 553 | 650 | 480 | 480 | 715 | 7211 Janitorial Supplies | 500 | 500 | - | - | 500 | 500 | |
| 9,388 | 1,026 | 702 | 422 | 199 | 600 | 200 | 200 | 715 | 7212 Building Maint. Supplies | 500 | 500 | - | - | 500 | 500 | |
| 9,798 | 4,250 | 1,081 | 188 | 1,633 | 1,500 | 2,000 | 2,000 | 715 | 7213 General Maint. Supplies | 1,600 | 1,600 | - | - | 1,600 | 1,600 | |
| 16,896 | 17,651 | 13,616 | 10,000 | 20,535 | 20,000 | 18,000 | 18,000 | 720 | 7214 Motor Vehicle Fuel | - | - | - | - | - | - | |
| 5,137 | 3,050 | 1,166 | 970 | 3,580 | 3,200 | 2,600 | 2,600 | 720 | 7311 Motor Vehicle Fluids | - | - | - | - | - | - | |
| - | 22 | 403 | 10,307 | 15,736 | 16,500 | 14,000 | 14,000 | 720 | 7312 Motor Vehicle Parts | - | - | - | - | - | - | |
| 3,146 | 1,365 | 831 | - | 72 | - | - | - | 720 | 7313 Motor Vehicle Tools | - | - | - | - | - | - | |
| 6,206 | 4,189 | 1,759 | 1,048 | 2,843 | 3,200 | 2,800 | 2,800 | 720 | 7314 Motor Vehicle Tires | - | - | - | - | - | - | |
| 839 | 1,223 | 65 | 72 | 350 | - | 54 | 54 | 725 | 7410 Welding Supplies | - | - | - | - | - | - | |
| 1,709 | 726 | 490 | 8 | 546 | 600 | 600 | 600 | 725 | 7411 Small Tools & Equipment | 600 | 600 | - | - | 600 | 600 | |
| 19,987 | 20,485 | 2,359 | 2,795 | 3,831 | 3,800 | 3,800 | 3,800 | 726 | 7412 Equipment Parts | - | - | - | - | - | - | |
| - | 6,119 | 5,293 | 1,993 | 5,958 | - | 730 | 7510 Concrete | - | 7511 Asphalt | 15,000 | 15,000 | - | - | 15,000 | 15,000 | |
| - | 6,119 | 21,442 | 2,171 | 6,009 | - | 730 | 7512 Rock | - | 7513 Salt | 25,000 | 25,000 | - | - | 25,000 | 25,000 | |
| - | 6,119 | 3,155 | 1,053 | 842 | - | 730 | 7514 Crack Sealant | - | 7515 Sidewalk Maint. Supplies | 12,000 | 12,000 | - | - | 12,000 | 12,000 | |
| - | 6,119 | 31,269 | 38,088 | 28,925 | - | 730 | 7516 Signs | - | 7517 Medical Supplies | 4,500 | 4,500 | - | - | 4,500 | 4,500 | |
| - | 6,119 | 4,846 | 9,000 | 11,911 | - | 730 | 7518 Safety Equipment & Supplies | - | 7519 Agricultural Supplies | 400 | 400 | - | - | 400 | 400 | |
| - | 5,909 | 6,119 | 346 | 4 | - | 24 | 730 | 7520 Other Supplies | - | 7711 Other Supplies | 1,500 | 1,500 | - | - | 1,500 | 1,500 |
| - | 370 | 228 | 1,373 | 2,056 | - | 730 | 7521 Other Supplies | - | 7712 Other Supplies | 500 | 500 | - | - | 500 | 500 | |
| - | 1,739 | 3,086 | 264 | 308 | 400 | 400 | 400 | 735 | 7611 Medical Supplies | 400 | 400 | - | - | 400 | 400 | |
| - | 5,583 | 2,354 | 2,233 | 1,412 | 2,100 | 1,200 | 1,200 | 735 | 7612 Safety Equipment & Supplies | 1,500 | 1,500 | - | - | 1,500 | 1,500 | |
| - | 11,464 | 3,098 | 1,874 | 1,155 | 1,503 | - | - | 740 | 7711 Agricultural Supplies | - | - | - | - | - | - | |
| 111,157 | 107,045 | 101,310 | 10,081 | 10 | 637 | 1,000 | 500 | 740 | 7713 Other Supplies | 500 | 500 | - | - | 500 | 500 | |
| 783,644 | 676,775 | 421,043 | 244,082 | 83,420 | 110,795 | 55,650 | 48,158 | Total PS Maintenance Commodities | | 64,000 | 53,800 | - | - | 53,800 | 53,800 | |
| | | | | | | | | Total PS Maintenance Commodities | | 434,818 | 408,118 | - | - | 408,118 | 408,118 | |

10-35-063 Public Service Mechanical

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Elv 3 XXX | Obj 4 XXX | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | City Admin Recommended CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 | |
|----------------------|----------------------|----------------------|--|----------------------|-----------------------|----------------------|---------------------------------|-----------------|-----------------|------------------------------------|--------------------------|---|--------------------------------------|----------------------------|----------------------------|---------|
| | | | CY 2005 Actuals | CY 2006 Budget | | | | | | | | | | | | |
| - | - | 115,056 | 40,635 | 68,598 | 44,872 | 44,526 | 505 | 5011 | 505 | Wages, Non-Exempt Employees | 45,771 | 45,771 | - | 45,771 | 45,771 | |
| - | - | 20,216 | 7,023 | 1,199 | 4,500 | 1,000 | 505 | 5015 | 5015 | Overtime Wages | 3,000 | 3,000 | - | 3,000 | 3,000 | |
| - | - | 747 | 281 | 11,787 | 7,558 | 7,078 | 510 | 5110 | 5110 | Health Insurance | 7,026 | 7,026 | - | 7,026 | 7,026 | |
| - | - | 1,220 | 499 | 363 | 510 | 307 | 304 | 5111 | 5111 | Dental Insurance | 306 | 306 | - | 306 | 306 | |
| - | - | 85 | - | 945 | 490 | 401 | 401 | 5112 | 5112 | Life/AD&D/LTD Insurance | 308 | 308 | - | 308 | 308 | |
| - | - | 3,051 | 1,182 | 2,228 | 1,974 | 1,980 | 510 | 5114 | 5114 | Employee Assistance Program | 30 | 30 | - | 30 | 30 | |
| - | - | 3,689 | 1,227 | 2,103 | 1,452 | 1,354 | 510 | 5115 | 5115 | Retirement Plan | 1,556 | 1,556 | - | 1,556 | 1,556 | |
| - | - | 6,367 | 2,398 | 4,160 | 2,782 | 2,802 | 510 | 5116 | 5116 | Workers' Compensation Insurance | 1,530 | 1,530 | - | 1,530 | 1,530 | |
| - | - | 1,493 | 560 | 973 | 651 | 656 | 5115 | 5210 | 5210 | FICA Taxes | 2,838 | 2,838 | - | 2,838 | 2,838 | |
| - | - | 151,924 | 53,925 | 92,383 | 64,616 | 60,131 | Total PW Mechanical Personnel | | 64,029 | | 63,029 | | 63,029 | | 63,029 | |
| - | - | - | 441 | 171 | 170 | 500 | - | 605 | 6010 | Training & Education | 500 | 250 | - | 250 | 250 | |
| - | - | - | - | - | 31 | 200 | 120 | 615 | 6218 | Pagers | 120 | 120 | - | 120 | 120 | |
| - | - | - | 441 | 171 | 201 | 940 | 250 | 620 | 6310 | Maintenance/Repair Motor Vehicles | 22,000 | 22,000 | - | 22,000 | 22,000 | |
| - | - | - | - | - | - | 370 | 620 | 6313 | 6313 | Maintenance/Repair Other Equipment | 6,000 | 6,000 | - | 6,000 | 6,000 | |
| - | - | - | 441 | 171 | 710 | 1,200 | 700 | 640 | 6611 | Periodicals & Books | 200 | 200 | - | 200 | 200 | |
| - | - | - | - | - | - | 940 | Total PW Mechanical Contractual | | 28,820 | | 28,570 | | 28,570 | | 28,570 | |
| 10,740 8,392 | - | 18,439 | 16,714 | 1,229 | - | - | - | - | - | 7010 Uniform/Clothing | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | - | 7110 Office Supplies | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | - | 7210 Household Supplies | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | - | 720 Motor Vehicle Fuel | 30,000 | 28,000 | - | 28,000 | 28,000 | |
| - | - | - | - | - | - | - | - | - | - | 720 Motor Vehicle Fluids | 3,800 | 3,800 | - | 3,800 | 3,800 | |
| - | - | - | - | - | - | - | - | - | - | 720 Motor Vehicle Parts | 16,000 | 16,000 | - | 16,000 | 16,000 | |
| - | - | - | - | - | - | - | - | - | - | 720 Motor Vehicle Tools | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | - | 720 Motor Vehicle Tires | 1,500 | 1,500 | - | 1,500 | 1,500 | |
| - | - | - | - | - | - | - | - | - | - | 725 Welding Supplies | 8,500 | 7,000 | - | 7,000 | 7,000 | |
| - | - | - | - | - | - | - | - | - | - | 725 Small Tools & Equipment | 400 | 400 | - | 400 | 400 | |
| - | - | - | - | - | - | - | - | - | - | 725 Equipment Parts | 200 | 200 | - | 200 | 200 | |
| - | - | - | - | - | - | - | - | - | - | 735 Safety Equipment & Supplies | 5,300 | 3,800 | - | 3,800 | 3,800 | |
| - | - | - | - | - | - | - | - | - | - | 740 Other Supplies | 200 | 200 | - | 200 | 200 | |
| - | - | - | - | - | - | - | - | - | - | 740 Other Supplies | 250 | 250 | - | 250 | 250 | |
| - | - | - | - | - | - | - | - | - | - | 755 Total Mechanical Commodities | 66,150 | 61,150 | - | 61,150 | 61,150 | |
| 19,132 | 18,439 | 22,246 | - | - | 329 | 3,000 | 1,650 | 3,436 | 3,436 | Total PW Mechanical | | 158,999 | 152,749 | 152,749 | | 152,749 |



Department of Police

Description of Department

The City of Crestwood Police Department provides this community with a very wide and complex variety of public safety services. From traditional activities within the law enforcement arena to public relations and traditional service related tasks.

The Police Department has gone through many changes during budget year 2006 and significant changes are expected during 2007.

The Department began 2006 with 39 employees and two vacancies at the patrol officer level. This was broken down into three divisions, Operations, Detective Bureau and Administration. As part of the reorganization proposed to the City Administrator and the Board of Aldermen, the Department will request 37 full time employees for FY 2007. These employees will be divided into three divisions, Operations, Support Service and Administration.

A significant component of this reorganization is to structure the Police Department and our activities towards traditional police missions. In past reorganizations, the responsibility of the Residential Code Enforcement and the coordination of kiosk personnel were moved to the Police Department. In the proposed reorganization, the positions have been transferred to City Administration and Economic Development, where it is felt that these positions will better serve the citizens of Crestwood.

The Department's involvement in the administration of the municipal court has also been transferred to the Office of the City Clerk. These transfers resulted in employee cost savings and budgeted funds being transferred to the appropriate departments. These transfers of responsibilities and funding will result in a more efficient organization across the City's government.

Goals for FY 2007

The Police Department has set several goals for budget year 2007. The majority of these goals will relate to capital expenses to solve long-term problems for the Police Department, personnel and other city departments.

Communications: The main objective from a financial perspective is to replace the city-wide communication system. This system is obsolete and needs to be replaced, as there are no longer parts available to repair it. The Department is investigating a lease purchase at this time.

Weapons: In 2007, the projected service life of the Department's Smith and Wesson handguns will end. Members of the firearms training staff and officers of the Department have been evaluating the Glock Models 22 and 23 as replacement weapons. With increased maintenance requirements, reliability concerns and decreasing value of the Smith and Wessons, the Department can get maximum trade in value this year resulting in a long-term fix in this area at a reasonable cost.

Security: The physical safety and security of the holdover facility is one of the Department's top priorities. Department personnel have submitted ideas and concerns in this area.

Fleet: A replacement plan for the aging police vehicles is proposed in the FY 2007 budget. The Department has requested \$90,000 for the replacement of the police vehicles. We are currently looking at police vehicle lease options through Dave Sinclair Ford and Lou Fuze Auto Network. This research will be on-going through the budget process and may change our initial request if a more affordable package is located.

Members of the Police Department have been working with members of the Public Services Department in an attempt to solve the critical storage situation, which effects the entire organization. A second objective of this process is to eliminate the need for off site storage and the costs associated with these rental agreements.

Department Organization:

Bureau of Field Operations: The Bureau of Field Operations within the Police Department will consist of 24 commissioned officers. These officers will include one commander, four uniformed patrol squads consisting of a Sergeant and four patrolmen each. Two traffic officers and one officer assigned to the Westfield Plaza Beat.

Support Services: The Department has transferred line authority of the detective bureau to the support services commander. The detective bureau consists of one Detective Sergeant and three detectives. The Support Services Commander is also responsible for the communications division, which is staffed by a communications supervisor and four dispatchers. Additionally, the Support Services Commander is responsible for the Department's record room, which is currently staffed by one full time records clerk.

The transfer of the detective bureau to the Support Service Commander decreases the span of control, which has been placed on the Commander of Field Operations. It is felt by leveling out this span of control the Department will operate more efficiently and provide more accountability.

Administration: The Administration Division of the Police Department will consist of the Chief of Police and his Administrative Assistant.

Programs

Alternative: This program is designed for teenagers between the ages of 11 and 16. It provides the teenagers a safe place to meet friends on a Friday night. The program is supervised by the Crestwood Police and Parks Department. During the summer of 2006, the Alternative expected to serve a total of 1,500 youths.

Goals:

- 1) A safe place for teens.
- 2) Provide an alternative to other teenagers behaviors.
- 3) Expose young people to members of the law enforcement community in an attempt to establish a positive relationship at a young age.

The Crestwood Police Department is striving to continue this program and see it reach its maximum potential.

Car Seat Installation: The Crestwood Police Department Precious Cargo Safety Seat Program was started in 2001 as a way of insuring child restraint seats were properly installed in motor vehicles. Officers were sent to extensive training on the installation of all types of child restraints. After having officers trained as certified technicians, the Department was placed on a national list to assist the general public when searching for the closest installers. On average, the current two technicians install about 15 seats per month.

Goals:

- 1) To assure that child restraint seats are properly and safely installed in motor vehicles.
- 2) Educate parents on safety seats and the proper installation.

Objectives:

- 1) Provide safety checkpoints which are set up in highly visible locations and are available for anyone to have the car seat checked for safety and proper installation.
- 2) Provide new seats at a low cost or provide seats for free as needed. The seats are provided by Safe Kids St. Louis. If it is necessary to provide a seat at no cost, the cost is covered by donations from local businesses.

Safe Kids Summer Program: The Crestwood Police Department Safe Kids Summer Program was started in 2000 as a way of increasing officer presence in the residential area of the City. Officers make personal contact with kids who are acting in a safe manner. When Crestwood officers discover kids acting safely, officer present the kids with a raffle ticket and the tickets are returned to the police department, the kids can win several prizes. The prizes are donated by local businesses, and at the end of the summer, names are drawn for larger prizes. In the first year of the program, 72 kids were rewarded and 153 kids have been rewarded since the beginning of the program.

Goals:

- 1) Praise and reward children for acting in a safe manner.
- 2) Increase the contact of police officers with citizens, parents and children,
- 3) Create lasting relationships between residents of Crestwood and the Crestwood Police Department.

Objectives:

The goals can be met by officers actively seeking out children in the residential areas of Crestwood that are engaged in good and safe activities. When an officer notices a child behaving in a safe manner, the officer praises the child. After the Officer and child introduce themselves, the officer explains the program and presents a raffle ticket to the child with an explanation of what to do with the ticket. The child presents the ticket to his parents to have it filled out and returned to the Police Department. When the ticket is returned, the officer presents the child with a number of prizes donated by local businesses. At the end of the summer, names are drawn for the larger prizes.

Personnel

| Positions | Current Number of Employees in Position | Requested Positions for FY 2007 |
|------------------|--|--|
| Chief | 1 | 1 |
| Captains | 2 | 2 |
| Sergeants | 4 | 4 |
| Det. Sergeant | 1 | 1 |
| Detectives | 3 | 3 |
| Police Officers | 18 | 19 |
| Dispatchers | 5 | 5 |
| Records Clerk | 1 | 1 |
| Records Clerk PT | 0 | 0 |
| Police Secretary | 0 | 1 |
| Total | 35 | 37 |

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | | FY 2005 Actuals | | FY 2006 Budget | | FY 2006 Estimates | | Obj 3 XXX | | Obj 4 XXXX | | Account Description | | BH Request CY 2007 | | City Admin Initial Review CY 2007 | | Ways & Means Committee Review and Effect | | City Admin Reformulated CY 2007 | | BOA Adjusted CY 2007 | | BOA Approved CY 2007 | | |
|----------------------|----------------------|----------------------|--|-----------|-----------------------|-----------|----------------------|-----------------------------|-------------------------------------|-----------|-----------------|-----------|------------------|----|---------------------|----|--------------------------|----|---|----|---|----|---------------------------------------|----|----------------------------|----|----------------------------|-----------|-----------|
| | | | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV | CV |
| 1913,855 | 2,056,195 | 95,521 | 63,286 | 94,843 | 94,792 | 107,683 | 505 | 5010 | Salaries, Exempt Employees | 78,726 | 78,726 | 1,819,412 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 78,726 | 1,819,412 |
| 29,579 | 44,705 | 2,052,348 | 1,011,072 | 1,948,360 | 1,989,238 | 31,101 | 505 | 5011 | Wages, Non-Exempt Employees | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1,819,412 | |
| 54,026 | - | 6,721 | 2,155 | 4,660 | - | 31,000 | 505 | 5012 | Wages, Part-Time Employees | 5,000 | 5,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 5,000 | |
| 205,661 | 246,206 | 11,774 | 36,041 | 34,318 | 40,000 | 45,000 | 505 | 5013 | Wages, Seasonal | 40,000 | 40,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 40,000 | |
| 10,620 | 272,234 | 12,034 | 105 | 105 | 105 | 105 | 505 | 5015 | Overtime Wages | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 40,000 | |
| 14,834 | 566 | 21,693 | 11,735 | 17,277 | 21,349 | 16,343 | 510 | 5112 | Life/AD&DL/TD Insurance | 12,188 | 12,188 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 12,188 | |
| 198,644 | 201,476 | 183,271 | 86,175 | 539 | 1,230 | 510 | 5114 | Employee Assistance Program | 1,080 | 1,080 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1,080 | |
| 40,964 | 69,665 | 72,621 | 37,515 | 78,334 | 207,792 | 210,000 | 510 | 5115 | Retirement Plan | 149,686 | 149,686 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 149,686 | |
| 147,146 | 128,639 | 135,176 | 67,203 | 125,723 | 126,266 | 68,380 | 510 | 5116 | Workers' Compensation Insurance | 68,344 | 68,344 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 68,344 | |
| - | 36,283 | 31,631 | 15,800 | 29,066 | 29,282 | 30,000 | 515 | 5210 | FICA, Taxes | 117,685 | 117,685 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 117,685 | |
| 2,616,429 | 2,841,089 | 2,951,256 | 1,486,463 | 2,788,676 | 2,763,064 | 2,688,416 | 2,688,416 | 2,688,416 | Total Police Personnel | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2,522,114 | |
| 21,819 | 5,461 | 9,267 | 5,866 | 5,185 | 6,000 | 8,500 | 605 | 6010 | Training & Education | 7,100 | 6,500 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 6,500 | |
| 5,794 | 2,045 | 2,493 | 2,805 | 2,967 | 2,400 | 2,110 | 605 | 6011 | Travel & Expenses | 2,500 | 2,500 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2,500 | |
| 1,128 | 1,640 | 1,905 | 900 | 2,795 | 2,350 | 1,600 | 605 | 6012 | Employee Memberships | 1,600 | 1,600 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1,600 | | |
| - | 8,300 | 4,980 | 9,960 | 9,960 | 4,980 | 4,980 | 605 | 6013 | Auto Allowance | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1,600 | |
| 3,701 | 53 | 221 | - | 221 | - | 500 | 400 | 6010 | Medical Services | 1,500 | 240 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 240 | |
| 8,428 | 11,896 | 9,430 | 1,608 | 1,232 | 2,500 | 2,500 | 500 | 6011 | Other Professional Services | 4,100 | 3,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 3,000 | | |
| 19,170 | 15,980 | 6,388 | 3,078 | 5,752 | 4,000 | 5,447 | 615 | 6217 | Mobile Phones | 1,200 | 1,200 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1,200 | | |
| - | 95 | 95 | 80 | 80 | 100 | 100 | 38 | 615 | Pagers | 3,780 | 3,780 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 3,780 | | |
| 6,756 | 18,139 | 16,239 | 5,839 | 12,062 | 16,000 | 9,493 | 605 | 6310 | Maint/Repair Motor Vehicles | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| 8,670 | 10,635 | 6,282 | 3,770 | 7,140 | 7,200 | 9,493 | 605 | 6311 | Maint/Repair Communications Equip. | 8,500 | 7,900 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 7,900 | |
| 1,710 | 1,073 | 162 | 1,154 | 2,043 | 1,708 | 1,500 | 500 | 605 | Maint/Repair Buildings / Facilities | 500 | 250 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 250 | | |
| 4,545 | 5,116 | 223 | 222 | 2,043 | 1,708 | 1,500 | 500 | 605 | Maint/Repair Other Equipment | 2,000 | 2,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2,000 | | |
| 130,045 | 43,451 | 20,611 | 24,188 | 45,888 | 46,400 | 46,400 | 605 | 6312 | Maint/Repair Other Vehicles | 23,000 | 21,500 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 21,500 | |
| 17,704 | 1,650 | 50,883 | 23,358 | 57,874 | 49,200 | 48,937 | 625 | 6411 | Rejits Services | 55,908 | 55,908 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 55,908 | |
| (36,934) | 14,257 | 15,278 | 360 | 8,620 | 4,800 | 7,400 | 630 | 6414 | Equipment Leases | 43,942 | 43,942 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 43,942 | |
| 2,808 | - | 2,481 | 1,276 | 18,703 | 16,200 | 20,000 | 630 | 6452 | Other Rentals/Leases | 10,000 | 10,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 10,000 | | |
| 2,049 | 1,514 | 743 | 651 | 651 | 500 | 523 | 640 | 6611 | Periodicals & Books | 3,000 | 3,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 3,000 | | |
| 1,142 | 1,735 | 677 | 1,065 | 678 | 1,000 | 1,000 | 645 | 6710 | Public Relations & Promotion | 2,000 | 2,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2,000 | | |
| 5,949 | 12,835 | 5,122 | 2,520 | 4,013 | 3,600 | 3,700 | 645 | 6711 | Printing & Binding | 4,500 | 4,500 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 4,500 | | |
| 204,708 | 147,604 | 158,039 | 86,244 | 197,842 | 181,430 | 197,483 | 197,483 | 197,483 | Total Police Contractual | 175,830 | 151,078 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 151,078 | |
| 18,356 | 26,873 | 22,063 | 3,278 | (1,176) | 27,000 | 27,000 | 705 | 7010 | Uniform/Clothing | 35,000 | 35,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 35,000 | |
| 1,344 | 1,076 | 3,967 | 908 | 294 | 2,420 | 2,500 | 600 | 7110 | Office Supplies | 3,000 | 2,500 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2,500 | | |
| 480 | - | - | - | - | 364 | 1,000 | 600 | 7112 | Photographic Supplies | 1,800 | 800 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 800 | | |
| 5,750 | 5,061 | 2,622 | 971 | 1,049 | 1,500 | 1,500 | 1,000 | 7114 | Data Processing Supplies | 1,000 | 1,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1,000 | | |
| 28,117 | 27,636 | 28,000 | 11,552 | 37,935 | 32,000 | 36,000 | 3,600 | 720 | Household Supplies | 1,900 | 1,900 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1,900 | | |
| 2,600 | 2,709 | 640 | 1,174 | 2,282 | 3,600 | 3,600 | 1,400 | 735 | Motor Vehicle Fuel | 40,000 | 39,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 39,000 | | |
| 2,033 | 1,774 | 900 | 1,500 | 1,559 | 1,500 | 1,500 | 1,400 | 735 | Motor Vehicle Tires | 6,000 | 5,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 5,000 | | |
| 82,613 | 16,665 | 4,719 | 6,717 | 6,377 | 2,000 | 8,000 | 735 | 7813 | Bullet Proof Vest Program | 2,100 | 2,100 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2,100 | | |
| - | - | 2,603 | 1,176 | 3,503 | 3,203 | 2,000 | 3,600 | 740 | Other Supplies | 8,500 | 8,000 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 8,000 | | |
| 152,564 | 89,042 | 66,422 | 30,936 | 54,781 | 73,500 | 85,300 | - | - | Prisoner Supplies | 5,000 | 4,500 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 4,500 | |
| - | - | - | - | - | - | - | - | - | Total Police Commodities | 104,300 | 97,700 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 97,700 | |
| 2,973,701 | 3,077,735 | 3,175,718 | 1,603,643 | 3,039,309 | 3,018,394 | 2,971,199 | - | - | Total Police | 2,802,244 | 2,772,059 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2,772,059 | |



Fire Department

Description of Department

The Department of Fire Services is charged with the mission of providing those persons and properties within our jurisdiction with quality and fiscally responsible fire services. Those services include Fire Safety and Prevention, Fire Suppression, Emergency Medical Services and Hazardous Response.

Goals for Department

In order to accomplish this mission the Department has established the following goals for 2007: provide for routine and enhanced training in the services the department provides; enhance community outreach programs in Medical and Fire Safety & Prevention and Disaster preparedness; and assess equipment needs to maintain essential services.

Objectives 2007

- 1) Review the current Fire and EMS training programs for employee participation and cost effectiveness. Complete the review by March 2007 and implement recommended changes.
- 2) Determine equipment replacement needs for 2007 and apply for Federal Grant funds for equipment in April.
- 3) Review current programs offered to the community and seek new outreach programs to implement in 2007.

Personnel

| Positions | Current Number of Employees in Position | Requested Positions for FY 2007 |
|------------------------|---|---------------------------------|
| Fire Chief | 1 | 1 |
| A Chief/Fire Marshal | 1 | 1 |
| Captain | 6 | 6 |
| Lieutenant | 3 | 3 |
| FireFighter/ Paramedic | 8 | 8 |
| FireFighter/Equip. | 7 | 7 |
| Administrative Sec. | 1 | 1 |
| Total | 27 | 27 |

| FY | FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Elig Obj | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 |
|------------------|------------------|------------------|------------------|----------------------------------|------------------|------------------|-------------------|------------------------------------|----------------------|--------------------|-----------------------------------|--|--------------------------------|----------------------|----------------------|
| 1,414,805 | 1,478,150 | 78,958 | 49,140 | 79,028 | 78,986 | 505 | 5010 | Salaries, Exempt Employees | 80,226 | 80,226 | - | - | 80,226 | - | 80,226 |
| | | 1,603,053 | 814,653 | 1,535,977 | 1,441,921 | 56,417 | 60,000 | Wages, Non-Exempt Employees | 1,467,888 | 1,467,888 | - | - | 1,467,888 | - | 1,467,888 |
| 147,371 | 138,399 | 11,304 | 18,363 | 28,521 | 20,000 | 40,000 | 505 | Overtime Wages | 59,000 | 59,000 | - | - | 59,000 | - | 59,000 |
| | | 21,632 | 12,860 | 18,829 | 25,000 | 21,000 | 505 | FLSA Overtime Wages | 28,000 | 27,000 | - | - | 27,000 | - | 27,000 |
| 148,093 | 181,949 | 205,139 | 56,708 | 169,570 | 173,988 | 167,40 | 510 | Health Insurance | 25,000 | 24,000 | - | - | 24,000 | - | 24,000 |
| | | 7,550 | 7,923 | 3,658 | 7,438 | 7,544 | 511 | Dental Insurance | 168,505 | 168,505 | - | - | 168,505 | - | 168,505 |
| 9,751 | 7,775 | 15,943 | 8,755 | 14,462 | 15,470 | 12,326 | 510 | Life/AD/DL/TD Insurance | 7,119 | 7,119 | - | - | 7,119 | - | 7,119 |
| 200,407 | 180,679 | 796 | 159,360 | 87,715 | 169,317 | 84 | 510 | Employee Assistance Program | 9,524 | 9,524 | - | - | 9,524 | - | 9,524 |
| 65,127 | 70,798 | 88,370 | 88,710 | 57,197 | 116,308 | 163,440 | 510 | Retirement Plan | 810 | 810 | - | - | 810 | - | 810 |
| | | | | 1,285 | - | 106,800 | 510 | Workers' Compensation Insurance | 132,736 | 132,736 | - | - | 132,736 | - | 132,736 |
| 116,179 | 98,379 | 98,526 | 98,526 | 52,417 | 98,878 | 94,296 | 510 | Uniform/Clothing Allowance | 98,585 | 98,585 | - | - | 98,585 | - | 98,585 |
| | | 23,136 | 27,749 | 12,259 | 22,973 | 22,053 | 510 | FICA Taxes | 95,983 | 95,983 | - | - | 95,983 | - | 95,983 |
| | | | | | | 22,968 | 515 | Medicare Taxes | 22,448 | 22,448 | - | - | 22,448 | - | 22,448 |
| 2,109,025 | 2,184,349 | 2,314,480 | 1,205,009 | 2,262,686 | 2,206,626 | 2,219,910 | 2,219,910 | Total Fire Personnel | 2,195,825 | 2,193,825 | - | - | 2,193,825 | - | 2,193,825 |
| 5,252 | 4,853 | 4,444 | 284 | - | 3,098 | 5,000 | 5,000 | Training & Education | 6,000 | 6,000 | - | - | 6,000 | - | 6,000 |
| 4,418 | 1,312 | 190 | - | - | 1,315 | 1,000 | 500 | Travel & Expenses | 1,000 | 1,000 | - | - | 1,000 | - | 1,000 |
| 950 | 785 | 1,145 | 380 | 1,400 | 1,400 | 1,375 | 605 | Employee Memberships | 1,400 | 1,400 | - | - | 1,400 | - | 1,400 |
| 2,005 | 2,109 | 1,869 | 2,227 | 2,112 | 2,300 | 2,300 | 2,300 | Medical Services | 2,300 | 2,300 | - | - | 2,300 | - | 2,300 |
| 456 | 52 | 904 | 134 | 666 | 800 | 800 | 800 | Other Professional Services | 500 | 500 | - | - | 500 | - | 500 |
| 230,171 | 275,945 | 286,419 | 286,875 | 296,248 | 305,000 | 297,074 | 297,074 | Contracted Fire Protection | 316,000 | 305,000 | - | - | 305,000 | - | 305,000 |
| 3,621 | 3,254 | 1,176 | 979 | 1,608 | 1,700 | 1,520 | 1,520 | Mobile Phones | 1,500 | 1,500 | - | - | 1,500 | - | 1,500 |
| 7,152 | 8,558 | 2,629 | 1,138 | 3,878 | 5,000 | 8,000 | 8,000 | Maint/Repair Motor Vehicles | 6,000 | 6,000 | - | - | 6,000 | - | 6,000 |
| | | 1,310 | 124 | 2,249 | 2,000 | 1,200 | 1,200 | Maint/Repair Communications Equip. | 2,000 | 2,000 | - | - | 2,000 | - | 2,000 |
| | | 1,085 | 1,422 | 610 | 1,136 | 2,150 | 1,800 | Maint/Repair Other Equipment | 2,150 | 2,150 | - | - | 2,150 | - | 2,150 |
| | | - | 1,120 | - | 1,120 | 1,300 | 1,120 | Software Maintenance | 1,300 | 1,300 | - | - | 1,300 | - | 1,300 |
| 56,388 | 58,858 | 60,632 | 31,427 | 60,652 | 65,800 | 63,000 | 63,000 | South County Dispatch | 65,000 | 65,000 | - | - | 65,000 | - | 65,000 |
| 204 | - | 235 | - | 235 | 235 | 235 | 235 | City Memberships | 275 | 275 | - | - | 275 | - | 275 |
| 299 | 235 | 114 | 172 | 139 | 150 | 150 | 150 | Periodicals & Books | 150 | 150 | - | - | 150 | - | 150 |
| 658 | 934 | 1,044 | 605 | 1,033 | 1,200 | 1,100 | 1,100 | Public Relations & Promotion | 1,200 | 1,200 | - | - | 1,200 | - | 1,200 |
| 584 | 826 | 569 | 121 | 349 | 600 | 300 | 300 | Printing & Binding | 600 | 600 | - | - | 600 | - | 600 |
| | | | | | - | - | - | Certification Fees | 500 | 500 | - | - | 500 | - | 500 |
| 316,076 | 362,245 | 365,452 | 325,077 | 375,637 | 395,735 | 385,289 | 385,289 | Total Fire Contractual | 408,175 | 394,875 | - | - | 394,875 | - | 394,875 |
| 9,554 | 9,362 | 12,054 | (1,584) | 595 | 10,000 | 10,000 | 10,000 | Uniform/Clothing | 15,600 | 15,600 | - | - | 15,600 | - | 15,600 |
| 984 | 1,168 | 832 | 282 | 300 | 600 | 300 | 300 | Office Supplies | 500 | 500 | - | - | 500 | - | 500 |
| 9 | 23 | 11 | 15 | - | 100 | 100 | 100 | Photographic Supplies | 100 | 100 | - | - | 100 | - | 100 |
| 1,826 | 1,470 | 1,184 | 696 | 1,060 | 1,400 | 1,332 | 1,332 | Household Supplies | 1,400 | 1,400 | - | - | 1,400 | - | 1,400 |
| 365 | 568 | 191 | 109 | 285 | 400 | 400 | 400 | Janitorial Supplies | 400 | 400 | - | - | 400 | - | 400 |
| 5,788 | 5,655 | 6,489 | 4,587 | 9,725 | 10,000 | 12,000 | 12,000 | Motor Vehicle Fuel | 11,000 | 11,000 | - | - | 11,000 | - | 11,000 |
| | | 3,986 | 3,041 | 1,103 | 3,936 | 3,000 | 3,000 | Motor Vehicle Parts | 3,500 | 3,500 | - | - | 3,500 | - | 3,500 |
| | | 1,952 | 1,221 | 1,979 | 3,165 | 2,147 | 3,000 | Motor Vehicle Tires | 3,000 | 3,000 | - | - | 3,000 | - | 3,000 |
| | | 349 | 372 | 1,075 | 190 | 725 | 1,000 | Small Tools & Equipment | 1,000 | 1,000 | - | - | 1,000 | - | 1,000 |
| | | 3,560 | 3,452 | 2,289 | 1,478 | 3,012 | 3,500 | Medical Supplies | 4,000 | 4,000 | - | - | 4,000 | - | 4,000 |
| | | 1,340 | 1,367 | 541 | 133 | 672 | 700 | Chemical Supplies | 800 | 800 | - | - | 800 | - | 800 |
| | | 12,994 | 2,437 | 1,759 | 363 | 2,012 | 2,500 | Other Supplies | 2,500 | 2,500 | - | - | 2,500 | - | 2,500 |
| | | - | 650 | - | - | 4,569 | 5,348 | 3,000 | 740 | 7715 | 7715 | Other Supplies | 5,000 | 5,000 | 5,000 |
| | | | | | | 799 | 799 | 7713 | Other Supplies-Grant | - | - | - | - | - | - |
| 40,198 | 31,079 | 32,095 | 8,736 | 29,038 | 41,548 | 50,132 | 50,132 | Total Fire Commodities | 49,700 | 43,300 | - | - | 43,300 | - | 43,300 |
| 2,465,299 | 2,571,674 | 2,712,028 | 1,538,821 | 2,667,560 | 2,643,908 | 2,655,331 | 2,655,331 | Total Fire | 2,653,700 | 2,632,000 | - | - | 2,632,000 | - | 2,632,000 |

Park and Stormwater Fund

The Park and Stormwater Fund's major revenue source is a half-cent sales tax approved by the voters in 2000, with no sunset provision. The tax is designated for Park and Stormwater operations and improvements within the City; this includes the funding of the aquatic center and various recreation services expenses throughout the City. In CY 2007 it is projected that the tax will generate \$1,485,476 in revenues for the Park and Stormwater Fund.

Beginning July 1, 2004, the Board approved the reclassification of all expenses for the Parks and Recreation Department to be paid from the Park and Stormwater Fund. In addition, expenses associated with Park Maintenance are paid from this fund.

Due to the reclassification of expenditures, the Board of Aldermen felt that it was appropriate in the CY 2005 Budget to reclassify all Park and Recreation Department Revenue from the General Fund to the Park and Stormwater Fund. During the period from July 1, 2004 through December 31, 2004, the revenues from the Park and Recreation Department were captured by the General Fund. However, since the Parks and Recreation expenditures were captured by the Parks and Stormwater Fund, the Board discussed the retroactive reclassification of the Park and Recreation revenues received during this period from the General Fund to the Park and Stormwater Fund. On October 25, 2005 the Board of Aldermen approved Ordinance No. 3941 which approved the reclassification of the Park and Recreation revenue from the General Fund to the Park and Stormwater fund for the appropriation period of July 1, 2004 through December 31, 2004.

The reclassification of revenues will help offset some of the Parks and Recreation Department expenditures, which are captured by the Park and Stormwater Fund. All revenues and expenditures generated by the Park and Recreation Department are capture by this Fund.

Through an annual appropriation by the Board of Aldermen the Park Stormwater Fund transfers revenues to the Series 2001 Certificates of Participation Fund. Two transfers occur each year to service the principal and interest payments toward the long-term debt.

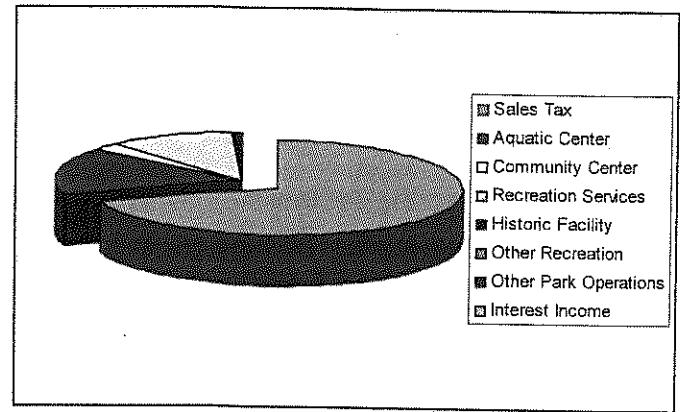


Analysis of Major Revenue Sources

Park and Stormwater Fund

½ Cent Park and Stormwater Sales Tax

The City levies a ½ cent Park and Stormwater Sales tax on all commercial sales within the City. The voters approved this tax in 2000 and it is the primary funding source for the Park and Stormwater Fund. This tax is used for Park and Stormwater Improvements. In addition, beginning July 1, 2004 the Board reclassified all Parks and Recreation Department expenditures from the General Fund into the Park and Stormwater Fund, therefore this tax is used to offset some Parks and Recreation expenditures. With the reclassification of these expenses, the Board of Aldermen felt that it was appropriate to reclassify all the revenues generated by the Parks and Recreation Department from the General Fund to the Park and Stormwater Fund for CY 2005. Additionally, the Board of Aldermen approved Ordinance No. 3941 which reclassified the Parks and Recreation revenues from the General Fund to the Parks and Stormwater Fund for the period from July 1, 2004 to December 31, 2004. The Parks and Recreation Department collect revenues from the Aquatic Center, the Community Center, and Recreation Services. All revenues from the Parks and Recreation Department are described in the following sections.



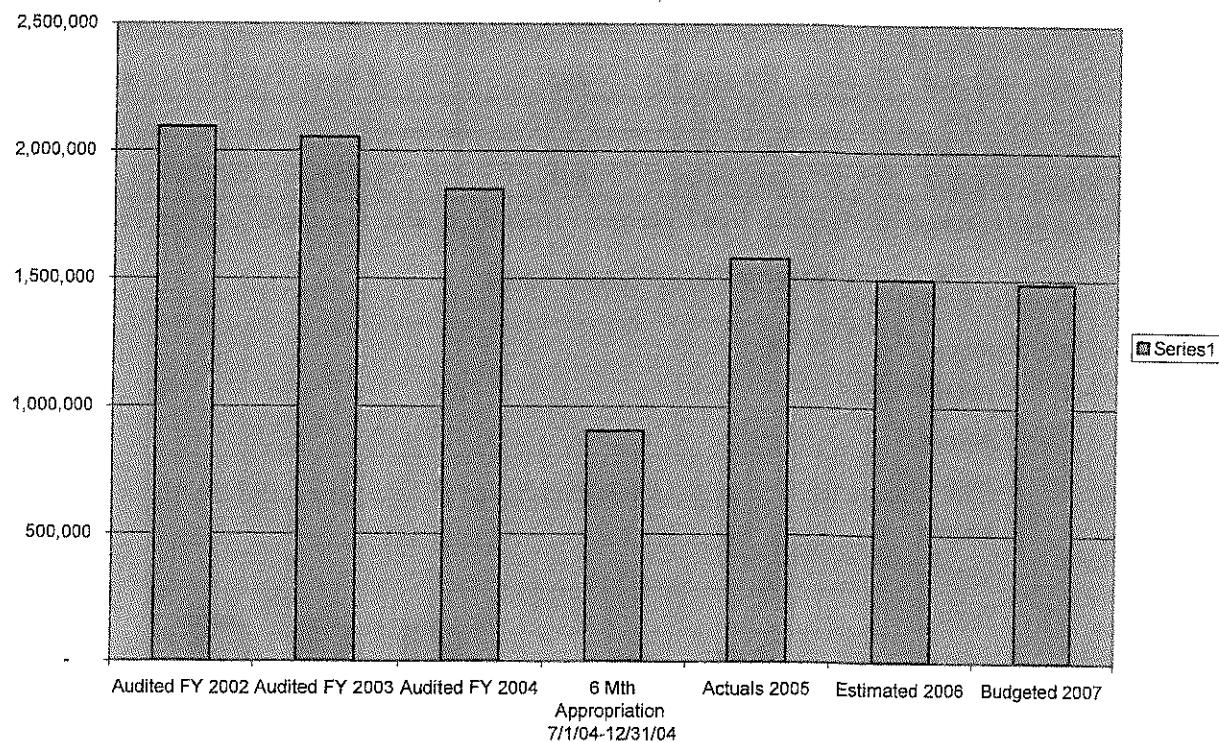
Due to the reclassification of the Parks and Recreation revenues, the percentage amount that the Park and Stormwater tax contributes to the Park and Stormwater Fund has decreased by approximately 26% as evident in the chart.

Park Stormwater Tax History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of Park and Stormwater Fund Revenue | Increase/ - Decrease From Prior Year |
|--|-----------|---|--|
| Audited FY 2002 | 2,094,215 | 99.93% | 170.68% |
| Audited FY 2003 | 2,053,560 | 99.90% | -1.94% |
| Audited FY 2004 | 1,850,641 | 93.02% | -9.88% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 904,560 | 79.92% | N/A |
| Actuals 2005 | 1,580,294 | 68.82% | -17.11% |
| Estimated 2006 | 1,612,783 | 67.97% | 2.06% |
| Budgeted 2007 | 1,485,476 | 67.97% | -7.89% |

The graph below illustrates the History of the Park and Stormwater Sales Tax.

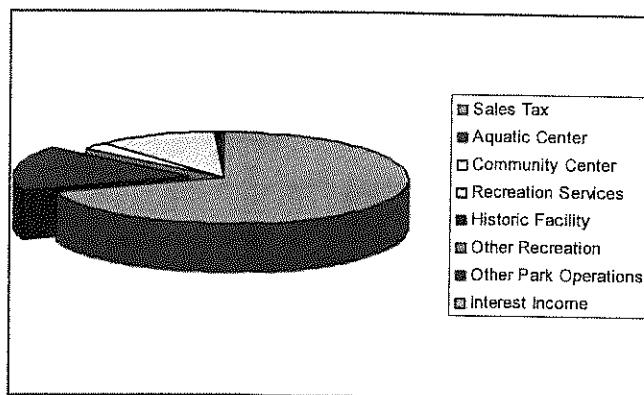
History of Park Stormwater Sales Tax



Aquatic Center

Before 2002, the City of Crestwood operated a smaller pool, which generated some income for the City. The Aquatic Center at Whitecliff was built in 2001 and began generating revenues for the summer season of 2002. The Aquatic Center generates revenues from pass sales, admission fees, concessions and rentals. The projected revenue generated by the

Aquatic Center in CY 2007 is \$355,850; this represents 16% of the total revenues generated for the Park and Stormwater Fund.

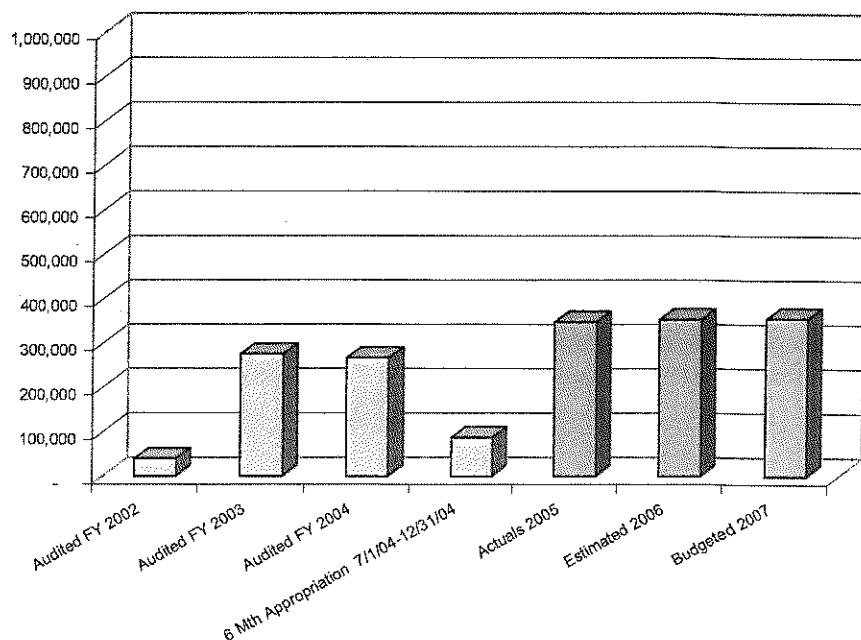


Aquatic Center Revenue History

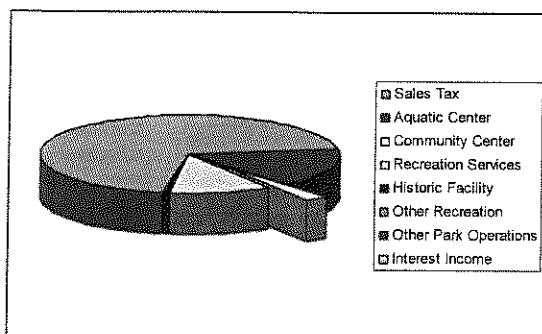
| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Percentage of Park and Stormwater Fund Revenue | Increase/ - Decrease From Prior Year |
|--|---------|--|---|--|
| Audited FY 2002 | 39,900 | 0.48% | N/A | -64.66% |
| Audited FY 2003 | 275,179 | 3.26% | N/A | 589.67% |
| Audited FY 2004 | 266,337 | 3.04% | N/A | -3.21% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 87,295 | N/A | 7.71% | N/A |
| Actuals 2005 | 347,572 | N/A | 15.14% | 23.37% |
| Estimated 2006 | 362,445 | N/A | 15.27% | 4.28% |
| Budgeted 2007 | 355,850 | N/A | 16.28% | -1.82% |

The graph below illustrates the five-year history of the Aquatic Center Revenue:

Revenue History: Aquatic Center



Community Center



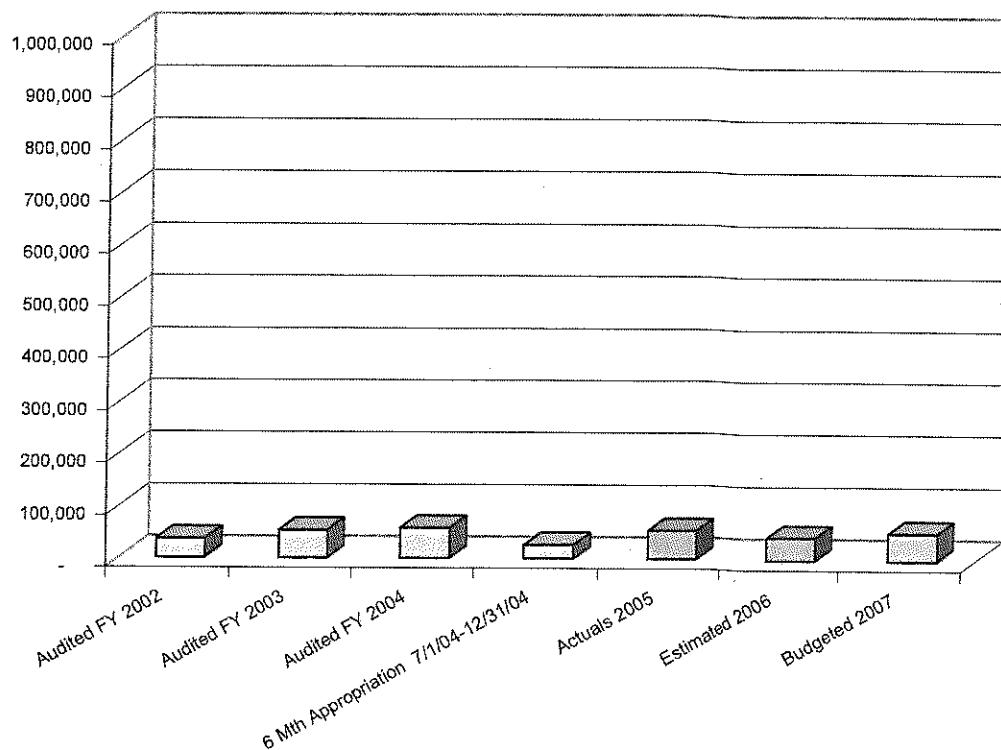
Crestwood's Community Center, which is located in Whitecliff Park, generates revenues for the City in the form of user fees, rentals, and pass sales. These revenues account for approximately 2% of the total projected Park Stormwater Fund revenues for CY 2007 of \$53,400.

Community Center Revenue History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Percentage of Park and Stormwater Fund Revenue | Increase/ - Decrease From Prior Year |
|--|--------|--|---|--|
| Audited FY 2002 | 37,002 | 0.45% | N/A | -12.25% |
| Audited FY 2003 | 53,666 | 0.64% | N/A | 45.04% |
| Audited FY 2004 | 58,389 | 0.67% | N/A | 8.80% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 26,587 | N/A | 2.35% | N/A |
| Actuals 2005 | 54,879 | N/A | 2.39% | -6.40% |
| Estimated 2006 | 44,151 | N/A | 1.86% | -19.55% |
| Budgeted 2007 | 53,400 | N/A | 2.44% | 20.95% |

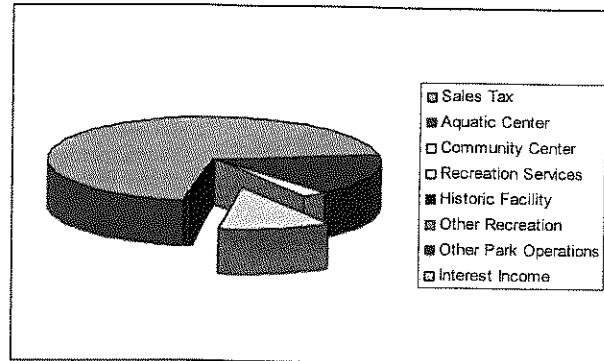
The graph below illustrates the five-year history of the Community Center Revenues.

Revenue History: Community Center



Recreation Services

Recreation Services, which includes all the programs conducted throughout the year by the Parks and Recreation Department, generate approximately 11% of the total Park and Stormwater Fund revenues for the City in CY 2007. In CY 2007 it is projected that Recreation Services will generate \$238,475. The programs which are very popular among residents and non-residents include camps, dance classes, and fitness programs.

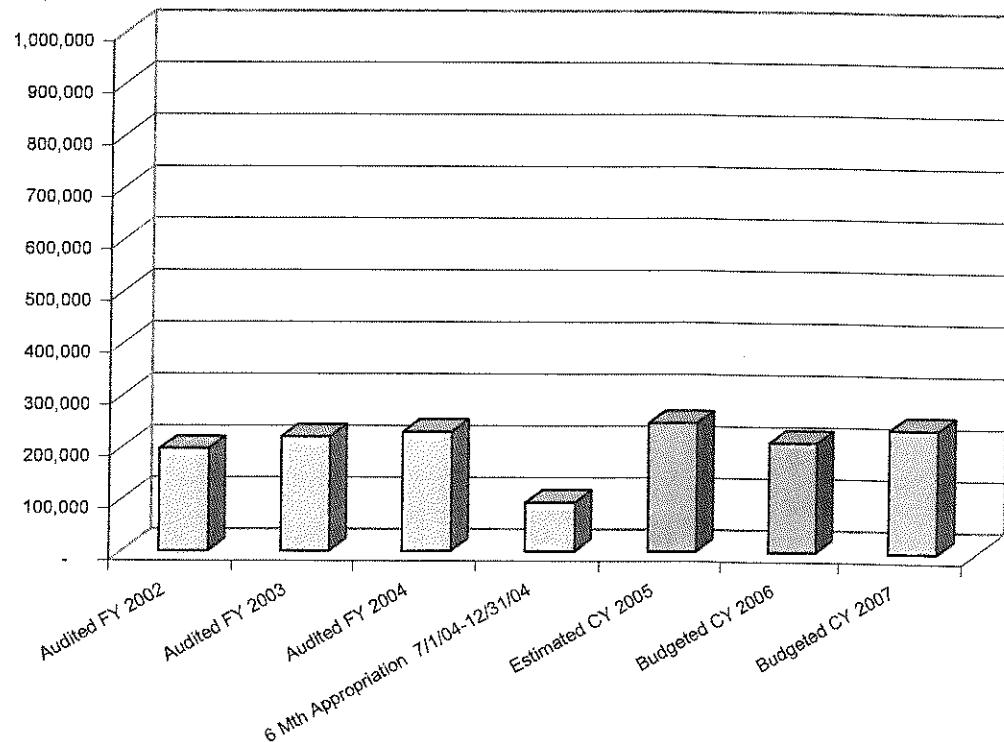


Recreation Services Revenue History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Percentage of Park and Stormwater Fund Revenue | Increase/ - Decrease From Prior Year |
|--|---------|--|---|--|
| Audited FY 2002 | 197,405 | 2.39% | N/A | -13.48% |
| Audited FY 2003 | 220,722 | 2.61% | N/A | 11.81% |
| Audited FY 2004 | 230,148 | 2.63% | N/A | 4.27% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 94,518 | N/A | 8.35% | N/A |
| Actuals 2005 | 247,567 | N/A | 10.78% | 7.04% |
| Estimated 2006 | 226,224 | N/A | 9.53% | -8.62% |
| Budgeted 2007 | 238,475 | N/A | 10.91% | 5.42% |

The graph below illustrates the five-year history of the Recreation Services Revenues:

Revenue History: Recreation Services



Historic Facilities

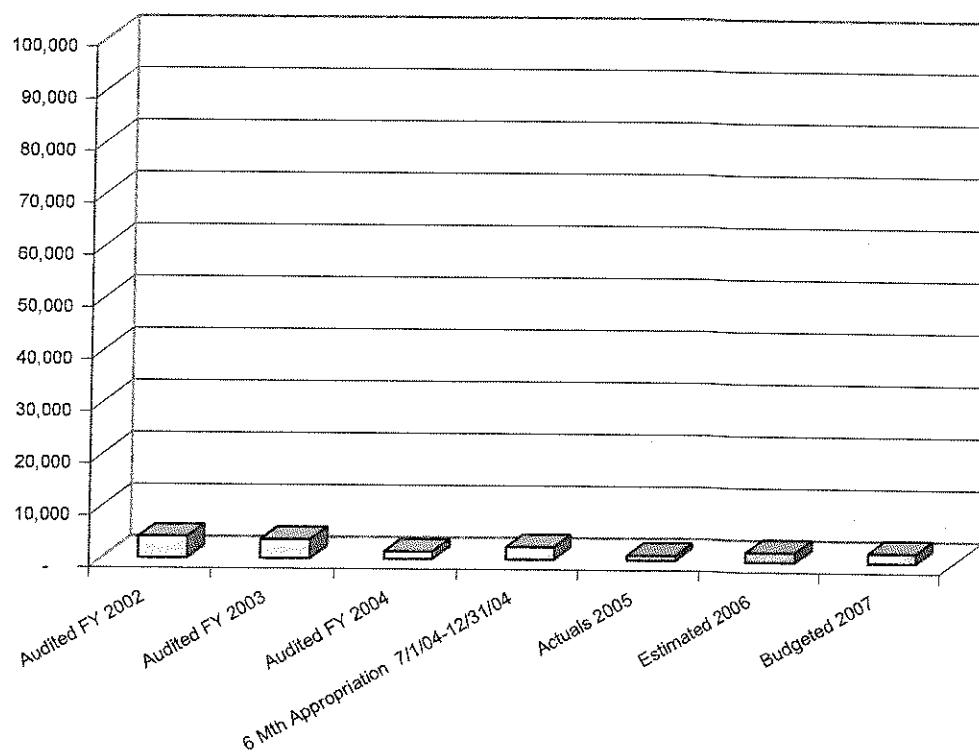
The Sappington House is considered a Historic Landmark and it is a unique facility to the City of Crestwood. Thomas Sappington built the home in 1808. The home remains on the original site and is an example of Federal architecture (1780-1830), which was popular in the eastern United States. This type of architecture is very rare in the state of Missouri. Restoration on the home began in 1963 and the home opened for public tours in 1966. The City and the Sappington House Foundation maintain the home. Admissions into the house for guided tours of the complex comprise most of the revenues generated by the Sappington House. In total, it is projected that the Sappington House will generate \$1,900 in revenues for CY 2007.

Historic Facility Revenue History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Percentage of Park and Stormwater Fund Revenue | Increase/ - Decrease From Prior Year |
|--|--------|--|---|--|
| Audited FY 2002 | 4,123 | 0.05% | N/A | 63.73% |
| Audited FY 2003 | 3,644 | 0.04% | N/A | -11.61% |
| Audited FY 2004 | 1,457 | 0.02% | N/A | -60.02% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 2,425 | N/A | 0.21% | N/A |
| Actuals 2005 | 945 | N/A | 0.04% | -54.22% |
| Estimated 2006 | 1,200 | N/A | 0.05% | 27% |
| Budgeted 2007 | 1,900 | N/A | 0.09% | 58% |

The graph below illustrates the five-year history of the Historic Facility Revenues:

Revenue History: Historic Facility



Other Recreation

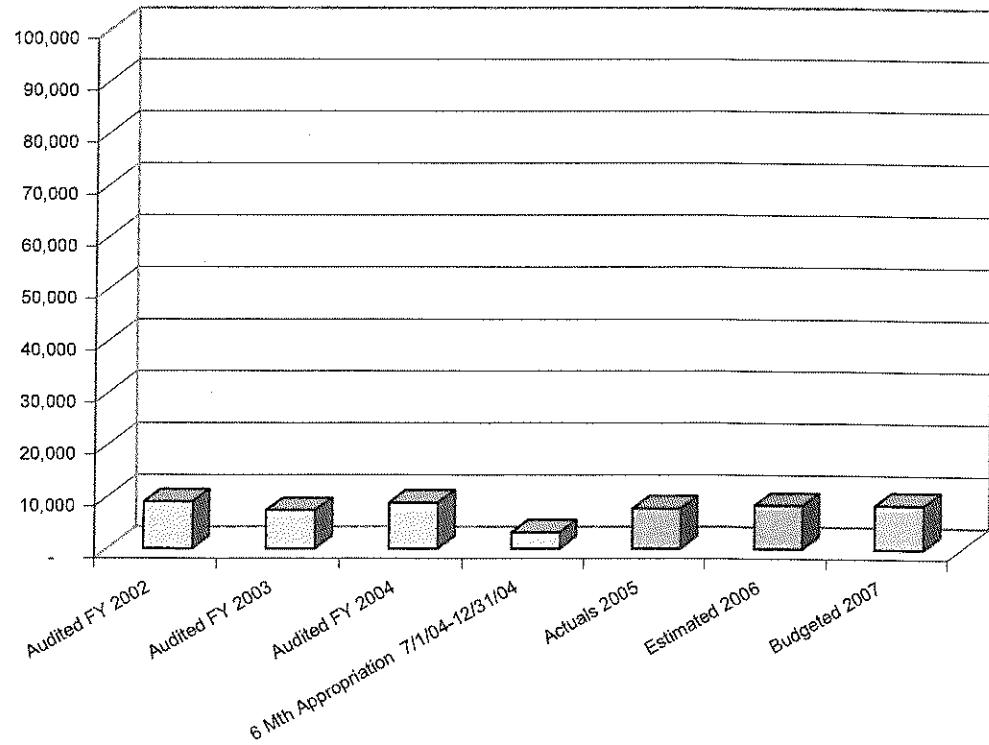
Other Recreation revenue consists of the revenues generated by renting park facilities, and softball or volleyball fields to the public. It is projected that Other Recreation will generate \$8,500 in revenues for the Park and Stormwater Fund in CY 2007.

Other Recreation Revenue History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Percentage of Park and Stormwater Fund Revenue | Increase/ - Decrease From Prior Year |
|--|--------|--|---|--|
| Audited FY 2001 | 8,069 | 0.09% | N/A | N/A |
| Audited FY 2002 | 8,985 | 0.11% | N/A | 11.36% |
| Audited FY 2003 | 7,344 | 0.09% | N/A | -18.26% |
| Audited FY 2004 | 8,855 | 0.10% | N/A | 20.57% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 3,152 | N/A | 0.28% | N/A |
| Actuals 2005 | 7,728 | N/A | 0.34% | -14.59% |
| Estimated 2006 | 8,609 | N/A | 0.36% | 11% |
| Budgeted 2007 | 8,500 | N/A | 0.39% | -1% |

The graph below illustrates the five-year history of the Other Recreation Revenues:

Revenue History: Other Recreation Revenue



Other Park Operations

Revenues for Other Park Operations include pet tags and animal impoundment. All residents who are pet owners must buy pet tags from the City for each animal owned by the resident. Pet tags revenues are estimated to be \$1,200 in CY 2007. Animal impoundment is also part of Other Park Operations. If an animal is impounded at the City's animal shelter, the owner of the impounded animal must pay a fee when retrieving the animal. Animal impoundment is estimated to generate \$1,700 for CY 2007.

Other Park Operations Revenue History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of General Fund Revenue | Percentage of Park and Stormwater Fund Revenue | Increase/ - Decrease From Prior Year |
|--|--------|--|---|--|
| Audited FY 2002 | 1,969 | 0.02% | N/A | -19.88% |
| Audited FY 2003 | 2,540 | 0.03% | N/A | 28.98% |
| Audited FY 2004 | 2,540 | 0.03% | N/A | 0.02% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 1,305 | N/A | 0.12% | N/A |
| Actuals 2005 | 1,739 | N/A | 0.08% | -46.10% |
| Estimated 2006 | 2,664 | N/A | 0.11% | 35% |
| Budgeted 2007 | 2,900 | N/A | 0.13% | 9% |

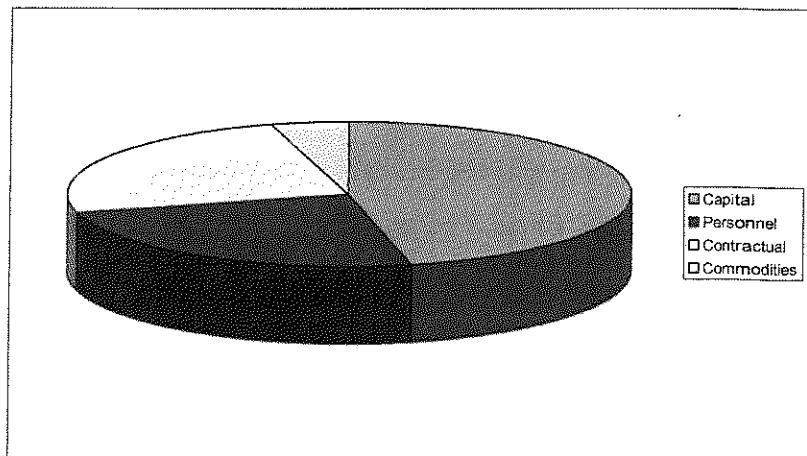
Park and Stormwater Fund Revenues
23-00-000

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriated Actuals July 1-Dec 31, 2004 | | FY 2005 Actuals | | FY 2006 Budget | | FY 2006 Estimates | | Obj 3 XXX | | Obj 4 XXXX | | Account Description | | Director of Finance Projections CY 2007 | | City Admin Approved CY 2007 | | BOA Adjusted | | BOA Approved | | | | | | | | | |
|----------------------|----------------------|----------------------|--|-----------|-----------------------|---------|----------------------|--------------------------------|------------------------------------|----------------------------|------------------------|---------------------|---------------------|---|---------------------|-----------|---|--------|-----------------------------------|-----------|-----------------|---|-----------------|---|-----------|--|--|--|--|--|--|--|
| | | | 2,094,215 | 2,053,560 | 1,850,641 | 904,560 | 11,518 | 1,580,294 | 1,638,006 | 1,612,783 | 405 | 4012 | Half-Cent Sales Tax | Half-Cent TIF Park & Stormwater Sales Tax | 36,000 | 1,485,476 | 1,485,476 | 36,000 | - | 1,485,476 | 36,000 | - | 1,521,476 | - | 1,521,476 | | | | | | | |
| 2,458 | 45,319 | 102,554 | 3,470 | 147,908 | 143,000 | 168,248 | 435 | 4310 | Aquatic Center Pass | | | | | | 160,000 | 167,000 | | | | | | | | | | | | | | | | |
| 7,207 | 109,089 | 19,128 | 3,586 | 19,976 | 18,636 | 18,446 | 435 | 4311 | Aquatic/Community Center Pass | | | | | | 18,000 | 18,000 | | | | | | | | | | | | | | | | |
| 16,404 | 35,337 | 7,383 | 42,052 | 100,682 | 100,000 | 96,667 | 435 | 4312 | Aquatic Center Daily Admissions | | | | | | 86,000 | 94,000 | | | | | | | | | | | | | | | | |
| 12,327 | 34,562 | 6,417 | 36,849 | 7,986 | 7,100 | 6,762 | 435 | 4313 | Aquatic Center Concessions | | | | | | 64,800 | 64,800 | | | | | | | | | | | | | | | | |
| 50 | 830 | 2,815 | 1,240 | 2,587 | 1,629 | 1,060 | 435 | 4314 | Aquatic Center Rental | | | | | | 2,000 | 2,000 | | | | | | | | | | | | | | | | |
| 816 | 743 | 180 | 95 | 195 | 181 | 110 | 435 | 4315 | Aquatic Center Locker Rental | | | | | | 50 | 50 | | | | | | | | | | | | | | | | |
| 39,300 | 275,179 | 266,337 | 4 | 4,239 | 4,200 | 10,283 | 435 | 4316 | Aquatic Center ID. Cards | | | | | | 10,000 | 10,000 | | | | | | | | | | | | | | | | |
| | | | 87,295 | 347,372 | 343,646 | 362,445 | | | Total Aquatic 435 | | | | | | 340,850 | 355,850 | | | | | | | | | | | | | | | | |
| 12,312 | 21,673 | 25,607 | 12,481 | 23,921 | 23,489 | 20,968 | 440 | 4410 | Community Center Recreation Pass | | | | | | 23,000 | 23,000 | | | | | | | | | | | | | | | | |
| 2,481 | 1,531 | 1,541 | 233 | 1,684 | 1,059 | 898 | 440 | 4411 | Community Center Concessions | | | | | | 1,500 | 1,500 | | | | | | | | | | | | | | | | |
| 9,950 | 8,809 | 7,412 | 3,298 | 6,519 | 7,043 | 5,012 | 440 | 4412 | Racquetball Courts | | | | | | 6,000 | 6,000 | | | | | | | | | | | | | | | | |
| 12,440 | 11,285 | 2,336 | 25 | 2,446 | 2,209 | 3,001 | 440 | 4413 | League/Court Fees | | | | | | 2,500 | 3,000 | | | | | | | | | | | | | | | | |
| 208 | 246 | 12,666 | 6,719 | 12,779 | 13,496 | 9,130 | 440 | 4414 | Community Center Room Rentals | | | | | | 12,900 | 12,900 | | | | | | | | | | | | | | | | |
| 152 | 238 | 23 | 1 | 272 | 243 | 15 | 440 | 4415 | Community Center Locker Rentals | | | | | | 100 | 100 | | | | | | | | | | | | | | | | |
| | 2,194 | 8,735 | 3,600 | 7,178 | 7,777 | 4,659 | 440 | 4417 | Community Center Guest Fees | | | | | | 6,800 | 6,800 | | | | | | | | | | | | | | | | |
| | | 236 | 112 | 80 | 34 | 468 | 440 | 4418 | Tennis/Racquetball Court Pass | | | | | | 100 | 100 | | | | | | | | | | | | | | | | |
| | | | | - | - | - | 440 | 4419 | Inscriptions for Net | | | | | | - | - | | | | | | | | | | | | | | | | |
| | | | | 68 | 68 | 440 | 4420 | Miscellaneous Community Center | | | | | | | | | | | | | | | | | | | | | | | | |
| 37,102 | 53,656 | 58,389 | 26,587 | 54,879 | 55,360 | 44,151 | | | Total Community Center 440 | | | | | | 52,900 | 53,400 | | | | | | | | | | | | | | | | |
| 23,395 | 26,225 | 23,284 | 12,494 | 29,158 | 26,701 | 29,389 | 445 | 4510 | Fitness-Residents | | | | | | 29,000 | 29,000 | | | | | | | | | | | | | | | | |
| 11,946 | 16,381 | 15,554 | 9,875 | 19,103 | 17,108 | 20,889 | 445 | 4511 | Fitness-Non Resident | | | | | | 20,000 | 20,000 | | | | | | | | | | | | | | | | |
| 8,978 | 7,731 | 6,709 | 7,313 | 7,547 | 7,183 | 7,584 | 445 | 4514 | Performing Arts/Dance-Resident | | | | | | 6,000 | 7,500 | | | | | | | | | | | | | | | | |
| 13,616 | 14,308 | 15,174 | 12,579 | 12,595 | 14,752 | 14,322 | 445 | 4515 | Performing Arts/Dance-Non Resident | | | | | | 10,000 | 12,600 | | | | | | | | | | | | | | | | |
| 3,558 | 2,323 | 3,133 | 2,932 | 1,316 | 2,574 | 664 | 445 | 4518 | Arts-Resident | | | | | | 1,000 | 1,000 | | | | | | | | | | | | | | | | |
| 3,349 | 2,987 | 2,286 | 706 | 925 | 1,740 | 439 | 445 | 4519 | Arts-Non Residents | | | | | | 500 | 500 | | | | | | | | | | | | | | | | |
| 12,166 | 13,639 | 13,987 | 6,013 | 13,878 | 13,927 | 14,788 | 445 | 4522 | Gen Sports & Leagues-Resident | | | | | | 13,500 | 13,500 | | | | | | | | | | | | | | | | |
| 37,054 | 43,402 | 46,395 | 17,015 | 37,624 | 40,939 | 34,120 | 445 | 4523 | Gen Sports & Leagues-Non Resident | | | | | | 37,000 | 37,000 | | | | | | | | | | | | | | | | |
| 307 | 561 | 344 | 343 | 250 | 292 | 223 | 445 | 4526 | Clubs-Resident | | | | | | 250 | 250 | | | | | | | | | | | | | | | | |
| 3,944 | 3,361 | 3,357 | 2,499 | 2,897 | 3,586 | 2,217 | 445 | 4527 | Clubs-Non Resident | | | | | | 2,700 | 2,700 | | | | | | | | | | | | | | | | |
| | | | 39,025 | 1,061 | 45,096 | 44,017 | 445 | 4530 | Day Camp- Resident | | | | | | 40,000 | 42,000 | | | | | | | | | | | | | | | | |
| | | | 1,382 | (106) | 9,224 | 9,904 | 8,254 | 445 | 4531 | Day Camp- Non Resident | | | | | | 8,500 | 8,925 | | | | | | | | | | | | | | | |
| | | | 7,346 | 834 | 7,548 | 7,952 | 5,876 | 445 | 4534 | Swim Programs-Resident | | | | | | 7,000 | 7,000 | | | | | | | | | | | | | | | |
| | | | 5,336 | 822 | 6,409 | 7,964 | 4,569 | 445 | 4535 | Swim Programs-Non Resident | | | | | | 4,700 | 4,700 | | | | | | | | | | | | | | | |
| | | | 10,542 | 8,412 | 12,345 | 10,894 | 8,750 | 445 | 4538 | Special Events | | | | | | 10,000 | 10,000 | | | | | | | | | | | | | | | |
| | | | 14,032 | 5,222 | 2,270 | 17,281 | 16,506 | 445 | 4539 | Consignments Sales | | | | | | 16,500 | 16,500 | | | | | | | | | | | | | | | |
| | | | 1,197 | 786 | 1,504 | 2,023 | 1,318 | 2,484 | 445 | 4542 | Day Trips-Resident | | | | | | 2,200 | 2,200 | | | | | | | | | | | | | | |
| | | | 412 | 648 | 3,470 | 1,733 | 1,193 | 2,041 | 445 | 4543 | Day Trips-Non Resident | | | | | | 1,500 | 1,500 | | | | | | | | | | | | | | |
| | | | 3,170 | 2,945 | 4,410 | 1,020 | 2,571 | 2,192 | 7,44 | 445 | 4546 | YTPWSP-Resident | | | | | | 3,000 | 3,000 | | | | | | | | | | | | | |
| | | | 16,450 | 16,396 | 18,334 | 6,443 | 18,587 | 17,128 | 7,500 | 445 | 4547 | YTPWSP-Non Resident | | | | | | 7,000 | 7,000 | | | | | | | | | | | | | |
| | | | 220,722 | 234,446 | 94,518 | 247,567 | 226,224 | | | | | | | | 220,356 | 238,475 | | | | | | | | | | | | | | | | |

Park and Stormwater Fund Revenues
23-00-000

Park and Stormwater Fund Expenditures by Category and Fund- CY 2007

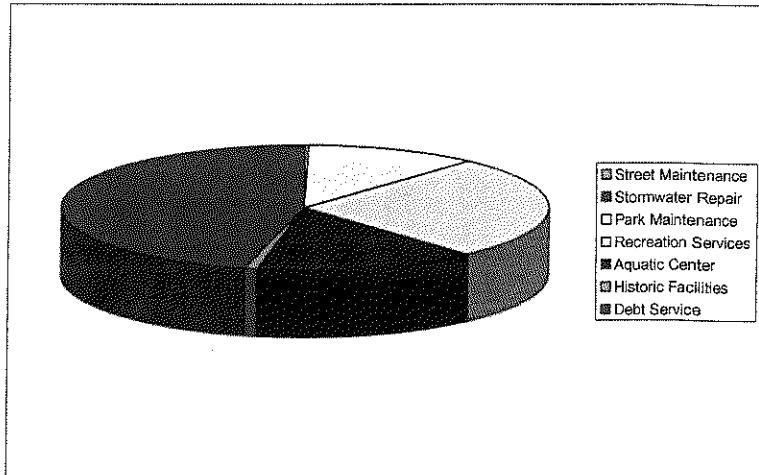
Park and Stormwater Fund-Expenditure by Category



Park and Stormwater Fund Summary of Expenditures by Category

| Category | Amount | Percent |
|---------------------------|------------------|-------------|
| Capital | 1,074,760 | 46.4% |
| Personnel | 566,793 | 24.5% |
| Contractual | 571,680 | 24.7% |
| Commodities | 102,150 | 4.4% |
| Total Expenditures | 2,315,383 | 100% |

Projected Expenditures for Parks and Stormwater Fund by Department/Division



Parks and Stormwater Fund Expenditure Summary

| Department | Amount | Percent |
|---------------------------|------------------|---------------|
| Public Works | | |
| Street Maintenance | 4,000 | 0.2% |
| Stormwater Repair | - | 0.0% |
| Park Maintenance | 266,566 | 11.5% |
| Parks and Recreation | | |
| Recreation Services | 615,247 | 26.6% |
| Aquatic Center | 341,410 | 14.7% |
| Historic Facilities | 23,200 | 1.0% |
| Debt Service | 1,064,960 | 46.0% |
| Total Expenditures | 2,315,383 | 100.0% |

Parks and Stormwater Fund

Police and Revolution in Latin America

| GENERAL & CONTRACTUAL SERVICES | | PERSONNEL SERVICES | | COMMODITIES | |
|--------------------------------|---|--------------------|--------|-------------|--------|
| - | - | 15,515 | 32,877 | - | - |
| - | - | 12,533 | 22,734 | 28,350 | 25,000 |
| - | - | 2,988 | 406 | 1,000 | 1,000 |
| - | - | 28,316 | 56,018 | 29,360 | 26,500 |
| Sub-Total | | | | 34,500 | 23,000 |
| Personnel Services | | | | 33,500 | 22,000 |
| Contractual Services | | | | 1,000 | 1,000 |
| Commodities | | | | - | - |
| Sub-Total | | | | - | - |
| | | | | 22,200 | 22,200 |
| | | | | 1,000 | 1,000 |
| | | | | - | - |
| | | | | 23,200 | 23,200 |

Dent Service COFS 2001 / Aquatic Center

| | | Total Expenses Parks and Recreation | | | 2,161,247 | |
|-----------|-----------|-------------------------------------|---------|-----------|----------------|----------------|
| | | 2,133,245 | | | 2,161,247 | |
| 1,461,798 | 1,883,221 | 1,444,530 | 870,803 | 2,431,246 | 2,198,424 | 2,161,247 |
| 354,101 | 1,080,293 | 986,530 | 104,628 | 1,008,413 | 1,068,413 | 1,064,960 |
| | | | | | 1,046,285 | 1,064,960 |
| | | | | | Capital Outlay | Capital Outlay |
| | | | | | 1,046,285 | 1,064,960 |
| | | | | | Sub-Total | Sub-Total |
| | | | | | | 1,064,960 |
| | | | | | | 1,064,960 |
| | | | | | | 1,064,960 |
| | | | | | | 1,064,960 |
| | | | | | | 1,064,960 |

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Elc 3 | Obj 4 | Account Description XXX XXXX | BRI Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted CY 2007 | BOA Approved CY 2007 |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|-----------------------|------------------|---|---------------------------|---|---|--------------------------------------|----------------------------|----------------------------|
| | | | | | | | Elc 2006 Budget | Obj Estimates | | | | | | | |
| - | - | - | - | - | 24.75 | - | - | - | 650 6811 Interest/Fee/Penalties 675 6840 Cost to Defease | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | Total General Services | - | - | - | - | - | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |



Department of Public Services

Name of Division: Maintenance Division

The Maintenance Division of the Department of Public Services is responsible for all street maintenance, park maintenance, and vehicle/equipment maintenance within the City of Crestwood. These tasks have been made much more difficult in recent years due to reductions in personnel, reductions in spending, the continued aging of our equipment and infrastructure, and increased costs associated with inflation and rising fuel/material prices. Public Services staff hopes that the recent defeasance of bonds within the Capital Improvements Fund will allow the City to spend additional funds on streets and vehicles.

Goals of Division:

The main goal of the Maintenance Division will be to continue to maintain the City's streets, sidewalks, rights-of-way, and parks in a satisfactory manner. The Maintenance Division plans to do that by completing the following goals:

- Remove snow and ice from the streets and city owned parking lots in a timely manner during winter storms.
- Replace concrete slabs on Buxton Drive, Vauk Lane, and Crestwood Manor Drive.
- Continue the City's crack sealing program during the winter and early spring.
- Oversee the work of all utility companies with City owned right-of-way and make sure restorations are performed satisfactorily.
- Implement the City's five-year vehicle and equipment replacement plan and continue to designate as surplus all items which can be removed from the City's asset inventory.
- Utilize seasonal employees to perform weekend trash runs and complete work which has been neglected in the parks over the past two years due to the elimination of seasonal employees. If such employees are removed from budget, continue to prioritize work and complete all necessary maintenance within the parks.
- Assess the need and condition of all equipment and recommend the sale of any maintenance equipment no longer needed within the City.
- Work with Assistant Director of Public Works to assess the City's PAVER program and determine whether a different pavement assessment technique should be used within the City.

Personnel

| Positions | Current Number of Employees in Position | Requested Positions for FY 2007 |
|----------------------------------|---|---------------------------------|
| Park Maintenance Supervisor | 1 | 1 |
| Park Crew Leader | 1 | 1 |
| Maintenance Workers | 1 | 1 |
| Seasonal Park Maintenance Worker | 0 | 0 |



Department of Public Services

Name of Division: Recreation Division

On January 1, 2006 the Departments of Public Works and Parks and Recreation were combined into the Department of Public Services. The Recreation Division of the Department of Public Services has assumed the majority of the duties formerly performed by the Parks and Recreation Department. This includes the operation of the Community Center, the administration of all recreation programs, the operation of the Aquatic Center, and the Sappington House. Expenses within the Recreation Division were dramatically reduced from those previously allocated to the Parks and Recreation Department, and this division has worked extremely hard to continue to provide a high level of service to the residents.

Goals of Division

Public Services staff is working continuously to fine tune the details of this significant merger, and we hope to make continued improvements in the future. The 2007 goals for the Recreation Division are as follows:

- Perform a detailed analysis of the operations of the Community Center and Aquatic Center, including services, costs, and hours of operation. Make recommendations and implement changes as appropriate.
- Reconfigure staffing of part-time clerks to allow for additional staffing during the busy summer months.
- Research programs offered by the City and determine whether costs are appropriate and if modifications should be made in the advertising of these programs. The purpose of this research will be to increase participation and revenue associated with programs.
- Implement the five-year maintenance plan for the Community Center and Aquatic Center in order to address deficiencies at these facilities.
- Significant changes have occurred at the Community Center and the Director of Public Services will be investigating ways to improve morale at the Community Center.
- Make modifications to the operation of the Sappington House associated with the elimination of the paid Resident Manager position.
- Investigate the feasibility of obtaining a grant to construct new lighting and fencing at the softball field and replace the storage facility in that area.
- Create a park master plan for Rayburn, Sanders, and Spellman Parks to determine these parks should be changed as future park improvements in these areas are financed.

The primary goal of 2007 will be to continue to provide a high level of service to all Crestwood residents while minimizing expenditures and closely monitoring the 2007 budget.

Personnel

| Positions | Current Number of Employees in Position | Requested Positions for FY 2007 |
|--------------------------------|--|--|
| Manager of Recreation Services | 1 | 1 |
| Recreation Secretary | 1 | 1 |
| Recreation Supervisor | 2 | 2 |
| Part-Time Recreation Clerks | 7 | 7 |
| Custodian | 1 | 1 |

23-35-062-600 Public Works Street Maintenance Contractual

23-35-064 Public Services Park Maintenance

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Obj 3 XXXX | Obj 4 XXXX | Account Description | | BH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted Approved CY 2007 |
|--|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|------------------|----------------------------|------------------------------------|---------|--------------------------|---|---|--------------------------------------|--|
| | | | | | | | | | 506 | 5011 | | | | | |
| 21,384 | 378,711 | 18,309 | 76,957 | 124,393 | 107,084 | 117,994 | 506 | 5011 | Wages, Non-Exempt Employees | 125,150 | 125,150 | - | 125,150 | - | 125,150 |
| - | - | - | 6,024 | - | - | 505 | 5014 | Wages, Part-Time Employees | 35,000 | - | - | - | - | - | - |
| 4,997 | 8,958 | - | 1,679 | 2,992 | 13,000 | 8,000 | 505 | 5015 | Wages, Seasonal | 16,500 | 10,000 | - | - | - | 10,000 |
| 484 | 47,885 | - | 10,066 | 17,287 | 20,827 | 13,864 | 510 | 5110 | Overtime Wages | 14,392 | 14,392 | - | - | - | 14,392 |
| 5,327 | 3,046 | - | 567 | 942 | 918 | 848 | 510 | 5111 | Health Insurance | 800 | 800 | - | - | - | 800 |
| - | 110 | - | 963 | 1,393 | 1,273 | 1,276 | 510 | 5112 | Life/AD&LD/ID Insurance | 877 | 877 | - | - | - | 877 |
| 1,690 | 16,781 | - | - | 2,274 | 45 | 90 | 510 | 5114 | Employee Assistance Program | 90 | 4,255 | - | - | - | 90 |
| 1,008 | 12,075 | - | 562 | 3,919 | 4,006 | 4,712 | 5,336 | 5115 | Retirement Plan | 5,622 | 5,116 | - | - | - | 4,255 |
| 1,636 | 33,054 | 431 | 5,072 | 7,551 | 5,330 | 5,639 | 6,458 | 5116 | Workers' Compensation Insurance | 7,354 | 6,458 | - | - | - | 6,458 |
| - | - | 101 | 1,186 | 1,766 | 1,553 | 1,720 | 515 | 5210 | FICA Taxes | 7,759 | 7,759 | - | - | - | 7,759 |
| 36,526 | 546,315 | 19,403 | - | 108,637 | 166,285 | 161,226 | 162,104 | 5153 | Medicare Taxes | 1,815 | 1,815 | - | - | - | 1,815 |
| Total PS Park Maintenance Personnel | | | | | | | | | | | | | | | 171,596 |
| - | 601 | 456 | - | 402 | 500 | 400 | 605 | 6010 | Training & Education | 700 | 400 | - | - | - | 400 |
| - | 1,880 | 314 | - | 302 | 200 | 100 | 605 | 6011 | Travel & Expenses | 250 | 100 | - | - | - | 100 |
| - | 745 | 125 | 115 | 159 | 200 | 200 | 605 | 6012 | Employee Memberships | 200 | 200 | - | - | - | 200 |
| 127,215 | 315 | - | 3,376 | 5,008 | 300 | - | 610 | 6111 | Medical Services | 300 | 300 | - | - | - | 300 |
| - | 105,353 | 25,219 | 19,917 | 10,955 | 24,925 | 40,000 | 41,000 | 6115 | Other Professional Services | 1,000 | 750 | - | - | - | 750 |
| - | - | 3,625 | 11,215 | 11,481 | 10,000 | 10,000 | 6116 | 6150 | Contract Mowing | 45,000 | 45,000 | - | - | - | 45,000 |
| - | 10,910 | 3,393 | 3,326 | 6,388 | 7,000 | 6,000 | 6112 | 6160 | Contractual Tree Service | 12,000 | 10,000 | - | - | - | 10,000 |
| - | 5,883 | 931 | 224 | 1,052 | 1,300 | 800 | 6115 | 6210 | Electric | 6,500 | 6,500 | - | - | - | 6,500 |
| - | - | 591 | 123 | 374 | 500 | 400 | 6115 | 6212 | Sewer | 800 | 800 | - | - | - | 800 |
| - | 5,230 | 5,288 | 2,622 | 5,302 | 4,800 | 5,280 | 6115 | 6213 | Water | 400 | 400 | - | - | - | 400 |
| - | 2,023 | 774 | 92 | 293 | 300 | 440 | 6115 | 6214 | Street Lighting | 5,300 | 5,300 | - | - | - | 5,300 |
| - | - | 233 | 106 | 288 | 250 | 150 | 6115 | 6217 | Mobile Phones | 420 | 420 | - | - | - | 420 |
| - | 4,765 | 1,456 | - | - | 2,000 | 500 | 6115 | 6218 | Pages | 200 | 200 | - | - | - | 200 |
| - | 1,821 | 286 | - | 195 | 350 | 300 | 620 | 6310 | Maint/Repair Motor Vehicles | - | - | - | - | - | 200 |
| - | 5,746 | 338 | 3,542 | 5,446 | 4,500 | 5,100 | 620 | 6311 | Maint/Repair Communications Equip. | 350 | 350 | - | - | - | 350 |
| - | 10,683 | 5,800 | 68 | 419 | 4,800 | 1,000 | 620 | 6312 | Maint/Repair Buildings/Facilities | 5,500 | 4,500 | - | - | - | 4,500 |
| - | 739 | 4,292 | 2,914 | 7,005 | 3,200 | 2,000 | 620 | 6313 | Maint/Repair Other Equipment | - | - | - | - | - | - |
| - | 8,366 | 6,722 | 716 | 2,256 | 3,600 | 3,600 | 620 | 6315 | Solid Waste Disposal | 1,500 | 1,500 | - | - | - | 1,500 |
| - | - | - | - | - | - | - | 620 | 6317 | Maint/Repair Grounds | 4,000 | 3,800 | - | - | - | 3,800 |
| - | - | - | - | - | - | - | 630 | 6413 | Equipment Rental | - | - | - | - | - | - |
| - | - | - | - | - | - | - | 630 | 6450 | Equipment Rental | - | - | - | - | - | - |
| - | 4,161 | 1,018 | - | 97 | 1,500 | 700 | 630 | 6452 | Other Rentals/Leases | - | - | - | - | - | - |
| - | - | - | - | - | 200 | 75 | 640 | 6611 | Periodical & Books | 1,100 | 1,100 | - | - | - | 1,100 |
| - | - | 76 | - | 37 | - | - | 645 | 6711 | Printing & Binding | 300 | 200 | - | - | - | 200 |
| 127,215 | 169,332 | 80,854 | 39,393 | 71,629 | 88,500 | 78,365 | - | - | - | 81,620 | 81,620 | - | - | - | 81,620 |

23-35-064 Public Services Park Maintenance

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Etc XXX | Obj 3 4 XXXX | Account Description | DH Request CY 2007 | | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted | BOA Approved CY 2007 | | |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|--------------|-----------------------|-----------------------|--------------------------------|-------------------|---|---|--------------------------------------|-----------------|----------------------------|----------------|-----|
| | | | | | | | | | | 600 | 600 | | | | | | | |
| - 26 | 2,168 260 | 1,206 111 | 419 51 | 388 | 700 | 600 | 705 | 7010 | Uniform/Clothing | - | - | 600 | - | 600 | - | 600 | | |
| - | 97 | - | - | - | - | - | - | 710 | 7110 | Office Supplies | - | - | - | - | - | - | - | |
| - | 1,369 3,109 | 934 1,694 | 487 3,124 | - | 32 | - | - | 715 | 7210 | Household Supplies | - | - | - | - | - | - | - | |
| - | 7,978 - | 4,650 - | 689 1,03 | 1,103 1,500 | 1,500 1,800 | 1,500 2,500 | 2,535 715 | 7211 | Janitorial Supplies | 3,000 1,800 | 2,000 1,800 | 2,000 1,800 | - | - | - | - | 2,000 1,800 | |
| 52,987 | 770 | 4,983 | 1,368 236 | 2,196 1,940 | 3,500 2,000 | 4,900 1,500 | 4,745 500 | 720 | 7310 | Building Maint. Supplies | - | - | - | - | - | - | - | |
| - | 1,599 - | 1,464 - | 240 406 | 983 537 | 2,000 500 | 2,000 1,500 | 2,000 500 | 720 | 7311 | Motor Vehicle Fuel | - | - | - | - | - | - | - | |
| - | - | - | 254 | - | 400 | 200 | 200 | 720 | 7312 | Motor Vehicle Fluids | - | - | - | - | - | - | - | |
| - | - | - | - | - | 500 | 2,000 | 2,000 | 720 | 7313 | Motor Vehicle Parts | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | 1,000 | 1,000 | 720 | 7314 | Motor Vehicle Tires | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | 1,500 | 1,500 | 720 | 7412 | Equipment Parts | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | 150 | 150 | 725 | 7411 | Small Tools & Equipment | 500 | 500 | 250 | 250 | 250 | 250 | 250 | |
| - | - | - | - | - | - | - | - | 725 | 7412 | Equipment Parts | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | 500 | 500 | 730 | 7511 | Asphalt | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | 16 | 16 | 1,000 | 730 | 7512 | Rock | - | - | - | - | - | - | - |
| - | 236 | 381 | 145 | 321 | 400 | 400 | 400 | 735 | 7611 | Medical Supplies | 400 | 400 | 400 | 400 | 400 | 400 | 400 | |
| - | 6,073 2,090 | 4,953 1,158 | 1,186 902 | 4,234 622 | 4,800 1,200 | 4,800 500 | 4,800 740 | 7711 | Agricultural Supplies | 5,200 1,200 | 4,800 1,000 | 4,800 1,000 | 4,800 1,000 | 4,800 1,000 | 4,800 1,000 | 4,800 1,000 | | |
| 228 | - | 1,274 3,821 | 443 1,467 | - | 149 758 | 350 1,907 | 350 2,400 | 200 | 740 | 7712 | Chemical Supplies | 400 | 400 | 300 | 300 | 300 | 300 | 300 |
| 53,321 | 37,337 | 25,795 | 12,902 | 21,872 | 27,850 | 23,385 | 23,385 | 745 | 7905 | Recreation Supplies | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | |
| - | - | - | - | 2,970 | 39,986 | - | - | 805 | 8015 | Park Improvements | 60,000 | 60,000 | - | - | - | - | - | |
| - | - | - | - | 2,970 | 39,986 | - | - | - | - | Total Park Maintenance Capital | 60,000 | 60,000 | - | - | - | - | - | |
| 216,361 | 752,985 | 126,053 | 164,052 | 299,762 | 277,576 | 263,854 | 263,854 | - | 374,216 | Total Park Maintenance | 266,566 | 266,566 | - | - | - | - | 266,566 | |
| | | | | | | | | | | | | | | | | | | |

23-50-090-500 Parks and Recreation

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2005 Budget | CY 2006 Estimates | Etc 3 XXX | Obj 4 XXXX | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted Approved CY 2007 | |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|-----------------|-----------------------------|--------------------------------------|-------------------------------------|---|---|--------------------------------------|--|--------|
| | | | | | | | | | | | | | | | |
| 35,850 | - | 64,044 | 34,975 | 69,849 | - | - | 505 | 5010 | Salaries, Exempt Employees | - | - | - | 204,829 | - | |
| | - | 308,841 | 173,753 | 334,031 | 304,174 | 296,850 | 505 | 5011 | Wages, Non-Exempt Employees | 55,000 | 50,000 | - | 50,000 | 204,829 | |
| | - | 77,269 | 40,810 | 31,112 | 50,000 | 45,000 | 505 | 5013 | Wages, Part-Time Employees | 4,900 | 4,900 | - | 4,900 | 50,000 | |
| | - | 5,566 | 659 | 2,141 | - | 5,000 | 505 | 5014 | Wages, Seasonal | 3,000 | 3,000 | - | 3,000 | 4,900 | |
| | - | 2,770 | - | 862 | 284 | 5,000 | 7,000 | 505 | Overtime Wages | 38,000 | 38,000 | - | 38,000 | 38,000 | |
| | - | 37,332 | 25,015 | 34,079 | 37,500 | 37,000 | 505 | 5016 | Wages, Day Camp Employees | 30,262 | 30,262 | - | 30,262 | 30,262 | |
| | - | 76,571 | 27,233 | 51,729 | 48,181 | 44,760 | 510 | 5110 | Health Insurance | 1,353 | 1,353 | - | 1,353 | 1,353 | |
| | - | 3,657 | 1,485 | 2,948 | 2,440 | 2,344 | 510 | 5111 | Dental Insurance | 1,690 | 1,690 | - | 1,690 | 1,690 | |
| | - | 5,148 | 2,891 | 6,082 | 3,863 | 3,538 | 510 | 5112 | Life/AD&D/LTD Insurance | 180 | 180 | - | 180 | 180 | |
| | - | 512 | - | 165 | 270 | 510 | 5114 | Employee Assistance Program | 7,950 | 7,950 | - | 7,950 | 7,950 | | |
| | - | 17,377 | 6,823 | 13,653 | 14,401 | 10,406 | 510 | 5115 | Retirement Plan | 6,536 | 6,536 | - | 6,536 | 6,536 | |
| | - | 12,928 | 3,17 | 13,612 | 10,809 | 10,022 | 510 | 5116 | Workers' Compensation Insurance | 14,497 | 14,497 | - | 14,497 | 14,497 | |
| | - | 36,482 | 16,468 | 30,382 | 20,292 | 21,178 | 515 | 5210 | FICA Taxes | 3,390 | 3,390 | - | 3,390 | 3,390 | |
| | - | 8,672 | 3,851 | 7,105 | 4,746 | 4,952 | 515 | 5211 | Medicare Taxes | - | - | - | - | - | |
| 35,850 | - | 657,169 | 335,143 | 597,171 | 501,676 | 488,320 | - | - | Total Parks & Recreation Personnel | 371,637 | 366,637 | - | 366,637 | 366,637 | |
| | - | - | - | 910 | 224 | 640 | 750 | 770 | 605 | 6010 | Training & Education | 1,200 | 1,000 | - | |
| | - | - | - | 449 | 5 | 592 | 500 | 500 | 605 | 6011 | Travel & Expenses | 1,100 | 1,000 | - | |
| | - | - | - | 830 | 405 | 1,120 | 950 | 950 | 605 | 6012 | Employee Memberships | 950 | 950 | - | |
| | - | - | - | 228 | 140 | 105 | 100 | 100 | 610 | 6111 | Medical Services | 300 | 300 | - | |
| 132,258 | - | 7,412 | 3,640 | 7,940 | 7,075 | 7,500 | 7,950 | 610 | 6115 | Other Professional Services | 8,000 | 8,000 | - | 8,000 | 8,000 |
| | - | 39,987 | 18,830 | 36,393 | 40,000 | 37,000 | 615 | 6210 | Electric | 37,000 | 37,000 | - | 37,000 | 37,000 | |
| | - | 3,203 | 6,327 | 2,964 | 9,000 | 2,800 | 615 | 6212 | Sewer | 3,000 | 2,500 | - | 2,500 | 2,500 | |
| | - | 5,413 | 5,735 | 2,869 | 8,000 | 1,700 | 615 | 6213 | Water | 5,500 | 3,000 | - | 3,000 | 3,000 | |
| | - | 202 | 227 | 622 | 600 | 900 | 615 | 6217 | Mobile Phones | 420 | 420 | - | 420 | 420 | |
| | - | - | - | 597 | 534 | 655 | 500 | 460 | 615 | 6218 | Pagers | 240 | 240 | - | |
| | - | - | - | 168 | 273 | 1,000 | - | 620 | 6310 | Maint/Repair Vehicles | - | - | - | - | - |
| | - | - | - | 4,808 | 4,535 | 14,250 | 16,000 | 620 | 6312 | Maint/Repair Buildings / Facilities | 14,000 | 11,000 | - | 11,000 | 11,000 |
| | - | - | - | 4,930 | 3,540 | 4,000 | 5,000 | 620 | 6313 | Maint/Repair Other Equipment | 4,000 | 3,500 | - | 3,500 | 3,500 |
| | - | - | - | - | - | - | - | 630 | 6452 | Other Rental & Leases | - | - | - | - | - |
| | - | - | - | - | - | - | - | 635 | 6511 | Comprehensive Insurance | - | - | - | - | - |
| 4,871 | - | - | - | - | - | - | - | 640 | 6611 | Periodicals & Books | 100 | 50 | - | 50 | 50 |
| | - | - | - | - | - | - | - | 640 | 6710 | Public Relations & Promotions | 400 | 200 | - | 200 | 200 |
| | - | - | - | - | - | - | - | 645 | 6711 | Printing & Binding | 6,500 | 4,000 | - | 4,000 | 4,000 |
| | - | - | - | - | - | - | - | 645 | 6712 | Advertising & Publication | - | - | - | - | - |
| | - | - | - | - | - | - | - | 650 | 6810 | Postage | 3,600 | 3,600 | - | 3,600 | 3,600 |
| | - | - | - | - | - | - | - | 650 | 6811 | Interest Expense/Penalty/Fees | 8,000 | - | - | - | - |
| | - | - | - | - | - | - | - | 650 | 6817 | Cash Over/ Short | 200 | 200 | - | 200 | 200 |
| | - | - | - | - | - | - | - | 655 | 6910 | Fitness Contractual Services | 30,500 | 30,500 | - | 30,500 | 30,500 |
| | - | - | - | - | - | - | - | 655 | 6914 | Performing Arts/Dance Cont Svc | 18,200 | 18,200 | - | 18,200 | 18,200 |
| | - | - | - | - | - | - | - | 655 | 6918 | Arts Instructors | 4,000 | 1,200 | - | 1,200 | 1,200 |
| | - | - | - | - | - | - | - | 655 | 6922 | Gen Sports & Leagues Cont Svc | 33,000 | 33,000 | - | 33,000 | 33,000 |
| | - | - | - | - | - | - | - | 655 | 6926 | Club Contractual Services | 400 | 400 | - | 400 | 400 |
| | - | - | - | - | - | - | - | 655 | 6934 | Swin Program Contractual Svc | 7,500 | 7,500 | - | 7,500 | 7,500 |
| | - | - | - | - | - | - | - | 655 | 6938 | Special Event Contractual Svc | 8,500 | 8,500 | - | 8,500 | 8,500 |
| | - | - | - | - | - | - | - | 655 | 6942 | Day Trip Contractual Services | 2,000 | 2,000 | - | 2,000 | 2,000 |
| | - | - | - | - | - | - | - | 655 | 6946 | YTP/MSP Contractual Services | 9,500 | 9,500 | - | 9,500 | 9,500 |
| | - | - | - | - | - | - | - | 655 | 6950 | Free Summer Concert Cont Svc | 3,500 | - | - | - | - |
| 137,129 | - | 181,662 | 93,678 | 187,305 | 220,250 | 198,130 | - | - | Total Parks & Recreation Contractual | 211,610 | 187,760 | - | 187,760 | - | |

23-50-090-500 Parks and Recreation

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Orninance Actuals | | FY 2005 Actuals | | FY 2006 Budget | | FY 2006 Estimates | | Obj 3 XXXX | | Account Description | | DH Request CY 2007 | City/Adm Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted | BOA Approved CY 2007 |
|----------------------|----------------------|----------------------|--|-----------------------|-----------------------|-------------------------|-------------------------|-------------------------|--|-------------------------|------------------|------------------|---------------------|------|--------------------------|---------------------------------------|---|--------------------------------------|-----------------|----------------------------|
| | | | CY 2005 Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | CY 2006 Estimates | CY 2006 Estimates | CY 2006 Estimates | CY 2006 Estimates | El6 3 XXXX | El6 4 XXXX | 705 | 7010 | Uniform/Clothing | 600 | 450 | | | |
| - | - | 79 | 448 | 561 | 1,000 | 600 | 705 | 7010 | Uniform/Clothing | 600 | 450 | - | - | - | - | - | 450 | - | 450 | |
| - | - | 2,144 | 1,088 | 1,038 | 1,200 | 1,200 | 710 | 7110 | Office Supplies | 1,200 | 1,200 | - | - | - | - | - | 1,200 | - | 1,200 | |
| - | - | 447 | 27 | 131 | 500 | 800 | 710 | 7112 | Photographic Supplies | 900 | 900 | - | - | - | - | - | 900 | - | 900 | |
| - | - | 386 | 316 | 563 | 500 | 450 | 715 | 7210 | Household Supplies | 500 | 500 | - | - | - | - | - | 500 | - | 500 | |
| - | - | 4,981 | 1,654 | 4,651 | 4,000 | 4,000 | 715 | 7211 | Janitorial Supplies | 4,200 | 4,200 | - | - | - | - | - | 4,200 | - | 4,200 | |
| - | - | 2,037 | 882 | 1,638 | 2,000 | 3,360 | 715 | 7213 | General Maint. Supplies | 2,500 | 1,500 | - | - | - | - | - | 1,500 | - | 1,500 | |
| - | - | 2,693 | 1,701 | 3,696 | - | - | 720 | 7310 | Motor Vehicle Fuel | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | - | - | - | - | 720 | 7311 | Motor Vehicle Fluids | - | - | - | - | - | - | - | - | - | - | |
| - | - | - | 573 | 768 | 980 | - | - | 720 | 7312 | Motor Vehicle Parts | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | 183 | 133 | - | - | 720 | 7314 | Tires | - | - | - | - | - | - | - | - | - | - |
| - | - | 306 | 85 | 140 | 200 | 200 | 725 | 7411 | Small Tools & Equipment | 200 | 200 | - | - | - | - | - | 200 | - | 200 | |
| - | - | 153 | 49 | 72 | 200 | 150 | 735 | 7611 | Medical Supplies | 200 | 200 | - | - | - | - | - | 200 | - | 200 | |
| 75,013 | 464 | 713 | 520 | 533 | 200 | 400 | 740 | 7713 | Other Supplies | 500 | 200 | - | - | - | - | - | 200 | - | 200 | |
| - | - | - | 89 | 129 | 17,383 | 17,000 | 740 | 7717 | Consignment Expense | 17,000 | 17,000 | - | - | - | - | - | 17,000 | - | 17,000 | |
| - | - | - | 285 | 150 | 339 | 300 | 745 | 7905 | Recreation Supplies | 300 | 300 | - | - | - | - | - | 300 | - | 300 | |
| - | - | - | 2,847 | 150 | 255 | 400 | 745 | 7910 | Fitness Supplies | 1,350 | 350 | - | - | - | - | - | 350 | - | 350 | |
| - | - | - | 250 | 179 | 263 | 350 | 745 | 7914 | Performing Arts/Dance Supplies | 500 | 500 | - | - | - | - | - | 500 | - | 500 | |
| - | - | - | 5,161 | 2,626 | 5,001 | 5,500 | 745 | 7918 | Arts Supplies | 300 | 300 | - | - | - | - | - | 300 | - | 300 | |
| - | - | - | 37 | 181 | 153 | 275 | 745 | 7922 | Gen. Sports & League Supplies | 6,300 | 6,300 | - | - | - | - | - | 6,300 | - | 6,300 | |
| - | - | - | 8,097 | 3,269 | 6,308 | 6,000 | 745 | 7925 | Club Supplies | 250 | 250 | - | - | - | - | - | 250 | - | 250 | |
| - | - | - | 342 | - | 164 | 200 | 745 | 7930 | Day Camp Supplies | 6,000 | 5,000 | - | - | - | - | - | 5,000 | - | 5,000 | |
| - | - | - | 6,182 | 4,479 | 3,927 | 7,500 | 745 | 7934 | Swim Program Supplies | 200 | 200 | - | - | - | - | - | 200 | - | 200 | |
| - | - | - | 408 | 1,444 | 1,392 | 2,800 | 745 | 7938 | Special Event Supplies | 7,500 | 7,500 | - | - | - | - | - | 7,500 | - | 7,500 | |
| - | - | - | 8,499 | 3,171 | 8,031 | 8,500 | 745 | 7942 | Day Trip Supplies | 2,500 | 2,000 | - | - | - | - | - | 2,000 | - | 2,000 | |
| - | - | - | - | - | - | 100 | 745 | 7946 | YTPWSP Supplies | 7,000 | 7,000 | - | - | - | - | - | 7,000 | - | 7,000 | |
| - | - | - | 75,013 | 464 | 46,709 | 23,500 | 57,351 | 59,025 | 55,330 | 100 | 100 | - | - | - | - | - | 100 | - | 100 | |
| - | - | - | 221,860 | 14,206 | 15,962 | 40,424 | - | - | - | 60,100 | 56,050 | - | - | - | - | - | 56,050 | - | 56,050 | |
| - | - | - | - | - | - | - | 805 | 8014 | Capital Outlay -Park Design Fees | - | - | - | - | - | - | - | - | - | | |
| - | - | - | - | - | - | - | 805 | 8014 | Capital Outlay -Park Master Plan | 35,000 | - | - | - | - | - | - | - | - | | |
| - | - | - | - | - | - | - | 805 | 8016 | Capital Outlay -Park Facility Demolition | - | - | - | - | - | - | - | - | - | | |
| - | - | - | - | - | - | - | 805 | 8020 | Park Improvements | - | - | - | - | - | - | - | - | - | | |
| - | - | - | - | - | - | - | 820 | 8313 | Architectural Svcs-AUnited cliff | - | - | - | - | - | - | - | - | - | | |
| - | - | - | - | - | - | - | 825 | 8410 | Park Improvements | - | - | - | - | - | - | - | - | - | | |
| - | - | - | - | - | - | - | 825 | 8410 | Software Licensing | - | - | - | - | - | - | - | - | - | | |
| - | - | - | - | - | - | - | 825 | 8460 | Furniture | - | - | - | - | - | - | - | - | - | | |
| - | - | - | - | - | - | - | 825 | 8460 | Fitness Equipment | - | - | - | - | - | - | - | - | - | | |
| - | - | - | - | - | - | - | 44,860 | 44,860 | Total Parks Rec Pgmr Capital | 4,800 | 4,800 | - | - | - | - | - | 4,800 | - | 4,800 | |
| - | - | - | - | - | - | - | 688,147 | 688,147 | Total Park and Recreation | 615,247 | 615,247 | - | - | - | - | - | 615,247 | - | 615,247 | |

23-50-091 Aquatic Center

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinances Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Ele 3 XXX | Obj 4 XXXX | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted | BOA Approved CY 2007 |
|----------------------|----------------------|----------------------|---|-----------------------|----------------------|-------------------------|-----------------|--|--|--------------------------|---|---|--------------------------------------|-----------------|----------------------------|
| | | | | | | | | | | | | | | | |
| - | - | - | - | 330 | - | - | - | - | 505 5011 Wages, Non-Exempt Employees | - | - | - | - | - | - |
| 1,660 | - | - | 23,375 | 16,514 | 22,638 | 25,000 | - | 505 5013 Wages, Part-Time | 25,000 | 25,000 | - | - | - | - | 25,000 |
| - | - | - | - | - | - | - | 22 | - | 505 5014 Wages, Seasonal Employees | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | 505 5016 Overtime Wages | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | 510 5110 Health Insurance | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | 510 5111 Dental Insurance | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | 510 5112 Life/AD&DI/LTD Insurance | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | 510 5114 Employee Assistance Program | - | - | - | - | - | - |
| 63 | - | - | 1,903 | - | 764 | 1,060 | - | - | 510 5115 Retirement Plan | - | - | - | - | - | - |
| 127 | - | - | 2,089 | 1,112 | 1,420 | 1,500 | - | 1,300 | 510 5116 Workers' Compensation Insurance | 1,500 | 1,500 | - | - | - | 1,500 |
| - | - | - | 489 | 260 | 332 | 1,700 | - | 1,500 | 515 5210 FICA Taxes | 1,700 | 1,700 | - | - | - | 1,700 |
| 1,849 | - | - | 28,186 | - | 20,016 | 25,499 | - | 28,560 | 515 5211 Medicare Taxes | 360 | 360 | - | - | - | 360 |
| | | | | | | | | 27,150 | Total Aquatic Center Personnel | 28,560 | 28,560 | - | - | - | 28,560 |
| 212,254 | 199,057 | 235,498 | 116,618 | 173,893 | 188,000 | 191,600 | 610 | 6115 Other Professional Services | 198,000 | 198,000 | - | - | - | - | 198,000 |
| 6,812 | 46,895 | 16,533 | 18,199 | 25,912 | 26,000 | 26,000 | 615 | 6211 Electric | 26,000 | 26,000 | - | - | - | - | 26,000 |
| 5,206 | 14,515 | 10,193 | 3,693 | 5,928 | 8,200 | 10,000 | 615 | 6212 Sewer | 7,000 | 7,000 | - | - | - | - | 7,000 |
| 836 | 761 | - | 5,190 | 5,104 | 9,500 | 7,500 | 615 | 6213 Water | 7,500 | 7,500 | - | - | - | - | 7,500 |
| - | 4,358 | - | 1,313 | - | - | - | 615 | 6217 Telephone | - | - | - | - | - | - | - |
| 472 | - | 1,454 | 4,258 | 266 | 6,287 | 12,000 | 615 | 6217 Telephone | 54,500 | 54,500 | - | - | - | - | 34,500 |
| - | - | - | 2,257 | 547 | 7,457 | 11,000 | 615 | 6218 Maint/Repair Buildings / Facilities | - | - | - | - | - | - | - |
| 1,610 | 1,013 | 980 | 2,556 | 25 | 1,916 | 2,500 | 615 | 6219 Maint/Repair Other Equipment | 1,500 | 1,500 | - | - | - | - | 1,500 |
| 325,209 | 478,225 | - | 902 | 560 | 840 | 800 | 615 | 6452 Other Rentals/Leases | 800 | 800 | - | - | - | - | 800 |
| 552,440 | 746,269 | 278,994 | - | 146,000 | 228,026 | 268,800 | - | 615 | 6453 Printing & Binding | 800 | 800 | - | - | - | 800 |
| | | | | | | 260,700 | | Total Aquatic Center Contractual | 296,100 | 276,100 | - | - | - | - | 276,100 |
| 71,527 | - | 832 | 94 | - | 243 | 350 | 705 | 7010 Uniform/Clothing | 350 | 300 | - | - | - | - | 300 |
| - | - | 3,218 | 2,238 | 41 | 154 | 200 | 710 | 7110 Office Supplies | 200 | 200 | - | - | - | - | 200 |
| - | - | 97 | - | 212 | 1,650 | 1,200 | 710 | 7112 Photographic Supplies | 1,500 | 1,500 | - | - | - | - | 1,500 |
| - | - | - | - | - | 278 | 250 | 715 | 7212 Building Maint. Supplies | - | - | - | - | - | - | - |
| 23 | - | 81 | 315 | (18) | 94 | 500 | 715 | 7213 General Maint. Supplies | 1,000 | 750 | - | - | - | - | 750 |
| 2,046 | 31,764 | 119 | 161 | - | 161 | 300 | 725 | 7412 Equipment Parts | - | - | - | - | - | - | - |
| - | - | 289 | 330 | 30 | 330 | 1,550 | 740 | 7713 Other Supplies | 1,500 | 1,500 | - | - | - | - | 1,500 |
| 73,596 | 35,991 | 25,513 | 10,284 | 25,252 | 26,000 | 27,000 | 745 | 7950 Concession Supplies | 28,000 | 27,500 | - | - | - | - | 27,500 |
| | | 28,569 | 10,539 | 28,172 | 30,350 | 30,850 | | Total Aquatic Center Commodities | 32,550 | 31,750 | - | - | - | - | 31,750 |
| - | - | - | - | - | 4,177 | - | - | 820 8313 Capital Outlay-Software Licensing | - | - | - | - | - | - | - |
| - | - | - | - | - | 4,055 | - | - | 825 8470 Pool Equipment - Pool Vacuum | 5,500 | 5,000 | - | - | - | - | 5,000 |
| - | - | - | - | - | 4,056 | 4,177 | - | Total Aquatic Center Capital | 5,500 | 5,000 | - | - | - | - | 5,000 |
| 627,845 | 782,259 | 335,749 | 180,620 | 285,874 | 317,710 | 318,700 | | Total Aquatic Center | 362,710 | 341,410 | - | - | - | - | 341,410 |

23-50-092 Historic Facilities

Note: The Board of Alderman reclassified all expenses for Parks and Recreation to be paid from the Park and Stormwater Fund rather than the General Fund effective July 1, 2004. For comparison purposes, the City Administration recommendation, Department Head request, Actual 7/1/2003-12/31/03, FY2004 Estimate and Budget have been illustrated in this worksheet, but not included within General Fund expense history.

Capital Improvements Fund

The Capital Improvements Fund is funded through a half-cent sales tax which was approved by the voters in 1994. In August of 2002, citizens voted to extend the sunset by 15 years. The Fund is used to account for financial resources to be used for the acquisition or construction of major capital items. Major capital items to be constructed or acquired include the construction of various street repairs, vehicles, and machinery.

The Directors of the Public Services and MIS have developed five year capital plans for the streets, vehicle replacement, building maintenance and technology. The five-year plans details the capital items that need to be replaced and in what year replacement is planned. Additionally, the street plan indicates what street will be completed for mill and overlay and reconstruction and which year this will be performed. The five-year plans are subject to annual appropriation; therefore, the requests for capital improvements in the five-year plans are subject to change based upon the amount of funds that are appropriated for each item. The five year plans are included in this budget in the Capital Improvements Plan.



Analysis of Major Revenue Sources

Capital Improvements Fund

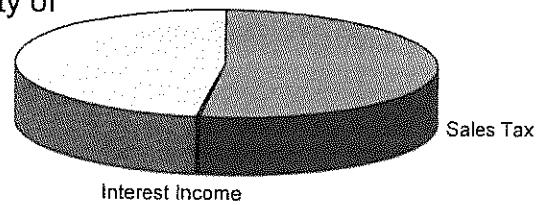
½ Cent Capital Improvements Sales Tax

The City levies a ½ cent Capital Improvements Sales tax on all commercial sales within the City. The voters approved this tax in 1994 and in August of 2002 voters extended the tax by 15 years to 2023. The tax is used to fund capital projects that need to be completed by the City. It is projected that the tax will decrease by 2% in CY 2007 compared to the CY 2006

Grant Revenues estimates.

This fund is used to complete capital projects in the City of Crestwood including street reconstruction.

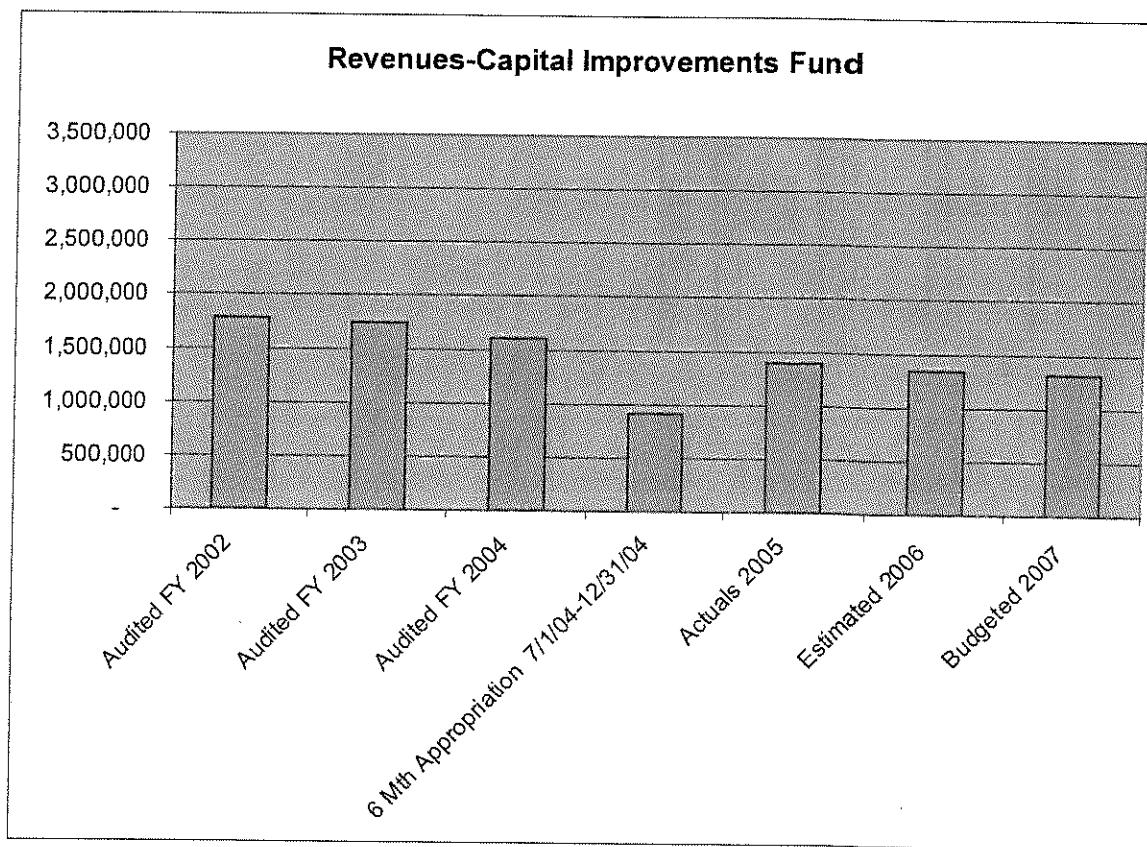
Additionally, capital equipment items such as vehicles and heavy machinery are purchased with monies from this fund. The tax is the primary funding for the Capital Improvements Fund.



Capital Improvements Tax History

| Fiscal Year (FY) ends June 30 / Calendar Year (CY) ends December 31 | Amount | Percentage of Capital Improvements Fund Revenue | Increase/ - Decrease From Prior Year |
|--|-----------|--|--|
| Audited FY 2002 | 1,780,667 | 99.93% | 1.09% |
| Audited FY 2003 | 1,746,567 | 97.88% | -1.92% |
| Audited FY 2004 | 1,606,579 | 95.21% | -8.02% |
| 6 Mth Appropriation 7/1/04-12/31/04 | 906,544 | 99.95% | N/A |
| Actuals 2005 | 1,402,853 | 89.47% | -14.52% |
| Estimated 2006 | 1,438,218 | 97.92% | 2.52% |
| Budgeted 2007 | 1,318,682 | 51.99% | -8.31% |

The graph below illustrates the ten-year history of the Capital Improvements Sales Tax.

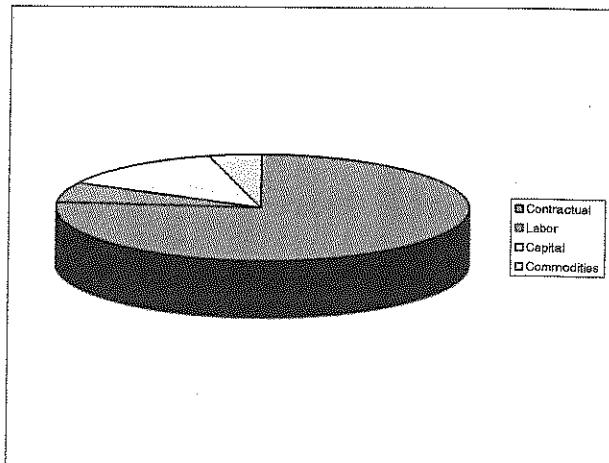


Capital Improvements Fund Revenues

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Approp Ord Actuals | FY 2005 Actuals | FY 2006 Budget | FY 2006 Estimates | El 3 XXX | Obj 4 XXXX | Account Description | Direction of Finance Projections CY 2007 | | City Admin Approved CY 2007 | BOA Adjusted | Budgeted Revenues |
|----------------------|----------------------|----------------------|--------------------------|-----------------------|----------------------|-------------------------|----------------|-------------------------------|--|--|-----------------------------------|-----------------------------------|------------------|----------------------|
| | | | | | | | | | | Direction of Finance Projections CY 2007 | City Admin Approved CY 2007 | | | |
| <u>1,780,667</u> | <u>1,746,567</u> | <u>1,606,579</u> | <u>906,544</u> | <u>1,402,853</u> | <u>1,446,185</u> | <u>1,438,218</u> | <u>405</u> | <u>4010</u> | <u>Half-Cent Sales Tax</u> | <u>Total Sales Tax 405 (a)</u> | <u>1,318,682</u> | <u>1,318,682</u> | <u>-</u> | <u>1,318,682</u> |
| <u>1,780,667</u> | <u>1,746,567</u> | <u>1,606,579</u> | <u>906,544</u> | <u>1,402,853</u> | <u>1,446,185</u> | <u>1,438,218</u> | <u>405</u> | <u>4010</u> | <u>Half-Cent Sales Tax</u> | <u>Total Sales Tax 405 (a)</u> | <u>1,318,682</u> | <u>1,318,682</u> | <u>-</u> | <u>1,318,682</u> |
| <u>1,172</u> | <u>37,883</u> | <u>532</u> | <u>471</u> | <u>471</u> | <u>1,377</u> | <u>17,000</u> | <u>465</u> | <u>4710</u> | <u>Interest Income</u> | <u>-</u> | <u>3,000</u> | <u>3,000</u> | <u>-</u> | <u>3,000</u> |
| <u>1,172</u> | <u>37,883</u> | <u>532</u> | <u>471</u> | <u>2,676</u> | <u>1,377</u> | <u>17,000</u> | <u>465</u> | <u>4712</u> | <u>Interest Income</u> | <u>-</u> | <u>3,000</u> | <u>3,000</u> | <u>-</u> | <u>3,000</u> |
| <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>Total Interest Income 465</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>3,000</u> |
| <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>Total Miscellaneous Income 470</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>Miscellaneous Income</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>(a) Sale of Property</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| <u>80,360</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>135,068</u> | <u>120,000</u> | <u>475</u> | <u>4812</u> | <u>Grant Revenue (Pardee)</u> | <u>-</u> | <u>158,000</u> | <u>158,000</u> | <u>-</u> | <u>158,000</u> | <u>-</u> |
| <u>80,360</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>Grant Road</u> | <u>1,001,600</u> | <u>1,001,600</u> | <u>-</u> | <u>1,001,600</u> | <u>-</u> |
| <u>80,360</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>32,000</u> | <u>-</u> | <u>-</u> | <u>Fire Grant</u> | <u>55,000</u> | <u>55,000</u> | <u>-</u> | <u>55,000</u> | <u>-</u> |
| <u>80,360</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>Total Grant Revenue 475</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>1,214,600</u> |
| <u>1,781,839</u> | <u>1,784,450</u> | <u>1,687,471</u> | <u>907,015</u> | <u>1,568,030</u> | <u>1,599,562</u> | <u>1,575,218</u> | <u>-</u> | <u>-</u> | <u>Total Capital Improvements Fund Revenue</u> | <u>2,536,282</u> | <u>2,536,282</u> | <u>-</u> | <u>-</u> | <u>2,536,282</u> |

Capital Improvements Fund Expenditures by Category and Department-CY 2007

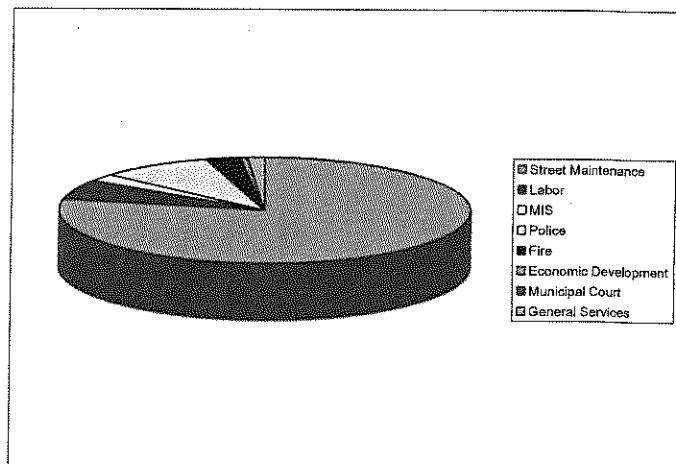
Capital Improvements Fund-Expenditures by Category



Capital Improvements Summary of Expenditures by Category

| Category | Amount | Percent |
|---------------------------|------------------|-------------|
| Contractual | 1,938,355 | 76.5% |
| Labor | 155,605 | 6.1% |
| Capital | 335,950 | 13.3% |
| Commodities | 104,500 | 4.1% |
| Total Expenditures | 2,534,410 | 100% |

Projected Expenditures for the Capital Improvements Fund-by Department



Capital Improvements Fund Expenditure Summary

| Department | Amount | Percent |
|----------------------|------------------|-------------|
| Street Maintenance | 1,980,855 | 78% |
| Labor | 155,605 | 6% |
| MIS | 54,750 | 2% |
| Police | 226,200 | 9% |
| Fire | 67,600 | 3% |
| Economic Development | 13,000 | 1% |
| Municipal Court | 1,400 | 0% |
| General Services | 35,000 | 1% |
| Total | 2,534,410 | 100% |

Capital Improvements Fund Operating Expenditures

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Department and Division | DIH Request CY 2006 | City Admin Initial Review CY 2006 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2006 | EOA Adjusted CY 2006 | BDA Approved CY 2006 |
|--|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|-------------------------|---------------------------|---|---|--------------------------------------|----------------------------|----------------------------|
| City Administration | | | | | | | | | | | | | |
| Municipal Court | | | | | | | | | | | | | |
| Capital | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 26,850 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 35,000 | | | | | | | | | | | | | |
| General Services | | | | | | | | | | | | | |
| Contractual Services | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 35,000 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 35,000 | | | | | | | | | | | | | |
| MIS | | | | | | | | | | | | | |
| Capital | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 120,900 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 54,750 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 54,750 | | | | | | | | | | | | | |
| Public Works Department | | | | | | | | | | | | | |
| Public Works Street Maintenance | | | | | | | | | | | | | |
| 1,084,600 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 1,759,356 | | | | | | | | | | | | | |
| Capital Services | | | | | | | | | | | | | |
| Commodities | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 104,500 | | | | | | | | | | | | | |
| Capital | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 117,000 | | | | | | | | | | | | | |
| Cost of Demolition of COPS | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 1,380,855 | | | | | | | | | | | | | |
| Police Department | | | | | | | | | | | | | |
| Fire Services Department | | | | | | | | | | | | | |
| Land/Capital | | | | | | | | | | | | | |
| Central | | | | | | | | | | | | | |
| Capital | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 67,600 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 67,600 | | | | | | | | | | | | | |
| Total Capital Improvements Fund | | | | | | | | | | | | | |
| 1,266,353 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 104,500 | | | | | | | | | | | | | |
| 335,950 | | | | | | | | | | | | | |
| Net Capital Improvements Expenses | | | | | | | | | | | | | |
| 1,870,455 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 2,378,005 | | | | | | | | | | | | | |
| ISF Transfer to GFW Administration (Div. 061) | | | | | | | | | | | | | |
| 84,616 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 90,989 | | | | | | | | | | | | | |
| ISF Transfer to GFW Maintenance (Div. 062) | | | | | | | | | | | | | |
| 124,845 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 22,206 | | | | | | | | | | | | | |
| ISF Transfer to GFW Mechanical (Div. 063) | | | | | | | | | | | | | |
| 14,138 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 90,132 | | | | | | | | | | | | | |
| Long Term Repayment to GFW for ISF | | | | | | | | | | | | | |
| Transfer to General Fund | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 1,805,566 | | | | | | | | | | | | | |
| Total Capital Improvements Fund Expenses | | | | | | | | | | | | | |
| 2,534,410 | | | | | | | | | | | | | |
| Sub-Total | | | | | | | | | | | | | |
| 155,605 | | | | | | | | | | | | | |
| Total Capital Improvements Fund | | | | | | | | | | | | | |
| 155,605 | | | | | | | | | | | | | |

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations | | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Obj 3 XXX | Obj 4 XXXX | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted | BOA Approved CY 2007 | |
|----------------------|----------------------|----------------------|----------------|---------|-----------------------|----------------------|-------------------------|-----------------|------------------|---------------------------|--------------------------|---|---|--------------------------------------|-----------------|----------------------------|--|
| | | | Ordinance | Actuals | | | | | | | | | | | | | |
| - | - | - | - | - | - | - | - | 805 | 8011 | Building and Improvements | 1,400 | 1,400 | - | - | 1,400 | 1,400 | |
| - | - | - | - | - | - | - | - | | | Municipal Court | 1,400 | 1,400 | - | - | 1,400 | 1,400 | |
| | | | | | | | | | | | | | | | | | |

Building and Improvements: 1) Seven filing cabinets for the Municipal Court

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Obj 3 4 XXXX | Account Description | DH Request CY/2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted | BOA Approved CY 2007 |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|-----------------------|---|--------------------------|---|---|--------------------------------------|-----------------|----------------------------|
| - | - | 33 | - | 20.02 | - | 35,000 | 650 6811 | Interest Expense/Penalty/Fees | 36,000 | 35,000 | - | 35,000 | - | 35,000 |
| | | | | | 26,830 | - | 820 8314 | Litigation Settlement Financial Software | | | - | | - | 35,000 |
| | | | | | 26,550 | - | 35,000 | Total General Services | 35,000 | 35,000 | - | 35,000 | - | 35,000 |
| | | | | | | | | | | | | | | |

21-25-041-610-116 Litigation Settlement

21-25-042-800 MIS Capital

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | El's 3 XXX | Ouj 4 XXXX | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted | BOA Approved CY 2007 |
|-------------------|-------------------|-------------------|--|--------------------|-------------------|----------------------|------------------|------------------|------------------------|--------------------------|---|---|--------------------------------------|-----------------|----------------------------|
| 166,959 | 320,511 | 20,231 | 17,809 | 32,927 | 45,000 | 40,000 | 820 | 8310 | Computer Parts & Equip | 45,000 | 22,200 | - | - | - | - |
| - | - | 76,026 | 9,487 | 3,926 | 25,000 | 20,000 | 820 | 8312 | Network Maintenance | 20,000 | 9,700 | - | 22,200 | - | 22,200 |
| - | - | 14,426 | 2,905 | 16,001 | 24,000 | 15,000 | 820 | 8313 | Software Licensing | 27,500 | 22,850 | - | 9,700 | - | 9,700 |
| 166,959 | 320,511 | 110,683 | | 30,202 | 52,855 | 54,000 | | | Telephone System | 20,000 | - | - | 22,850 | - | 22,850 |
| | | | | | | | | | Copier | 8,400 | - | - | - | - | - |
| | | | | | | | | | Total MIS | 120,900 | 54,750 | | 54,750 | | 54,750 |
| | | | | | | | | | | | | | | | |

Computer Parts and Equipment:

- 1) 10 Personal Computers at \$880
- 2) 1 Server for \$5,000
- 3) 5 LCD at \$250 per monitor

21-25-043-600 Economic Development Contractual

21-35-061-500 Public Works Administration Personnel

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | El 3 | Obj 4 | Account Description XXX XXXX | DH Request CY 2007 | City Admin Initial Review CY 2007 | City Admin Recommended CY 2007 | BOA Adjusted | BOA Approved CY 2007 |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|--|----------|---------------------------------|--------------------------|---|--------------------------------------|-----------------|----------------------------|
| | | | | | | | | | | | | | | |
| - | - | 43 | - | - | - | - | 510 | 5115 | Retirement Plan | - | - | - | - | - |
| - | - | 83 | - | - | - | - | 515 | 5210 | FICA Taxes | - | - | - | - | - |
| - | - | 19 | - | - | - | - | 515 | 5211 | Medicare Taxes | - | - | - | - | - |
| - | - | 145 | - | - | - | - | Total PW Administration Personnel | | | - | - | - | - | - |

21-35-062 Public Works Street Maintenance

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | El 3 Obj 4 Account Description XXX XXXX | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BCA Adjusted | BOA Approved CY 2007 |
|----------------|----------------|----------------|----------------------------------|-----------------|----------------|--------------------------------|--|--------------------|-----------------------------------|--|--------------------------------|--------------|----------------------|
| 276,773 | 157,698 | - | - | 111,708 | 63,000 | 35,000 | 610 6115 Other Professional Services | 189,500 | 199,500 | - | 199,500 | - | 199,500 |
| 363,291 | 6,585 | 175 | - | 65,362 | - | 612 6152 Street Reconstruction | 612 6154 Contracted Slab Replacement | 280,000 | 1,261,600 | - | 1,261,600 | - | 1,261,600 |
| 121,686 | 1,324 | 107,982 | - | 405,983 | 7,600 | 145,000 | 612 6155 Mill & Overlay | 445,000 | 292,255 | - | 292,255 | - | 292,255 |
| 183,954 | 136,829 | - | 151,546 | 94,947 | - | - | 612 6156 Microsurfacing | - | - | - | - | - | - |
| - | - | 26,510 | - | - | - | - | 615 6214 Street Lighting | - | - | - | - | - | - |
| 108 | - | - | - | - | - | - | 620 6312 Maint/Repair Buildings | 179,500 | - | - | - | - | - |
| 750 | 2,739 | - | - | - | - | - | 620 6315 Solid Waste Disposal | - | 6,000 | - | 6,000 | - | 6,000 |
| 7,712 | - | - | - | - | - | - | 645 6711 Printing & Binding | - | - | - | - | - | - |
| 954,274 | 305,176 | 134,866 | 246,493 | 590,654 | 208,000 | 185,000 | 645 6712 Advertising & Publication | - | - | - | - | - | - |
| | | | | | | | Total Contractual | 1,084,000 | 1,759,355 | - | 1,759,355 | - | 1,759,355 |
| 3,550 | 2,550 | - | - | - | - | - | 710 7110 Office Supplies | - | - | - | - | - | - |
| 5,850 | 930 | 20,153 | 79,211 | 80,701 | - | 77,000 | 720 7312 Other Supplies | 77,000 | 77,000 | - | 77,000 | - | 77,000 |
| - | - | - | 13,791 | 9,326 | 15,000 | 15,000 | 730 7510 Concrete | - | - | - | - | - | - |
| - | - | 3,206 | - | - | 15,500 | 15,500 | 730 7511 Asphalt | 77,000 | 77,000 | - | 77,000 | - | 77,000 |
| - | - | - | - | - | 15,000 | 15,000 | 730 7512 Rock | 17,500 | 17,500 | - | 17,500 | - | 17,500 |
| 191,767 | 79,455 | 14,614 | - | - | 20,000 | 8,000 | 730 7513 Salt | - | - | - | - | - | - |
| - | - | - | - | - | 14,500 | 10,000 | 730 7514 Crack Sealant | - | - | - | - | - | - |
| 201,167 | 82,935 | 37,972 | 96,946 | 94,940 | 154,800 | 138,000 | 730 7516 Signs | - | - | - | - | - | - |
| - | - | - | - | - | 3,800 | 4,000 | 730 7518 Street Supplies | 5,000 | 5,000 | - | 5,000 | - | 5,000 |
| - | - | - | - | - | 4,000 | 4,000 | 740 7711 Agricultural Supplies (Sod & Dirt) | 5,000 | 5,000 | - | 5,000 | - | 5,000 |
| | | | | | | | Total Commodities | 104,500 | 104,500 | - | 104,500 | - | 104,500 |
| 45,436 | 2,734 | - | - | - | - | - | 805 8011 Building and Improvements | - | - | - | - | - | - |
| 117,254 | - | - | - | - | - | - | 810 8110 Motor Vehicles | 182,000 | 94,000 | - | 94,000 | - | 94,000 |
| 35,550 | - | - | - | - | - | - | 815 8211 Heavy Equipment | 23,000 | 23,000 | - | 23,000 | - | 23,000 |
| 198,240 | 2,734 | 172,539 | 343,438 | 685,594 | 419,468 | 379,600 | Total Capital | 205,000 | 117,000 | - | 117,000 | - | 117,000 |
| | | | | | | | Total Public Works | 1,393,500 | 1,980,855 | - | 1,980,855 | - | 1,980,855 |

1) 610 6115 Other Professional Services:

Design fees for Pardee Bridge (\$197,500) and fee for 2008 grant application. 80% of the Pardee Road design is reimbursable.

2) 612 6152 Street Reconstruction:

Cost of reconstructing Grant Road. 80% of this is reimbursed by Federal Grants which is reflected in the Capital Improvements Revenues

3) 805,8011 Motor Vehicles Includes:

2.5 ton Dump Truck \$93,878

4) 810,8211 Heavy Equipment Includes:

Skid Steer at \$22,746

21-40-070 Police

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Obj 3 XXX | Obj 4 XXXX | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted | BOA Approved CY 2007 |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|-----------------|------------------|--------------------------------|--------------------------|---|---|--------------------------------------|-----------------|----------------------------|
| | | | | | | | El | El | | | | | | | |
| (1) | 11,809 | - | - | - | - | - | 610 | 6115 | Other Professional Services | 54,353 | 36,000 | - | 36,000 | - | 36,000 |
| - | 246,266 | - | - | - | - | - | 620 | 6312 | Maint/Repair Buildings | 80,000 | 95,000 | - | 95,000 | - | 95,000 |
| (1) | <u>258,075</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | 630 | 6414 | Radio Equipment Lease/Purchase | | | | | | |
| | | | | | | | 650 | 6811 | Interest Expense | | | | | | |
| | | | | | | | | | Total Contractual | 134,353 | 131,000 | - | 131,000 | - | 131,000 |
| | | | | | | | | | | | | | | | |
| 22,716 | 83,663 | - | - | - | - | - | 810 | 8111 | Motor Vehicles | 90,800 | 90,000 | - | 90,000 | - | 90,000 |
| 22,716 | <u>83,663</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | 830 | 8211 | Other Equipment and Machinery | 22,902 | 5,200 | - | 5,200 | - | 5,200 |
| 22,716 | <u>341,737</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | 2,235 | - | Total Capital | 113,702 | 95,200 | - | 95,200 | - | 95,200 |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | Total Police Contractual | 248,055 | 226,200 | - | 226,200 | - | 226,200 |
| | | | | | | | | | | | | | | | |

Maintenance and Repair Includes:

- 1) \$28,000 for the renovation of the firing range into a storage unit
- 2) \$8,000 for a partial renovation of the booking room

Other Equipment and Machinery Include:

- 1) \$1,600 for two Tasers
- 2) \$3,600 for Radar Units

21-40-070-600 COPS 2002 Debt Service

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Elr 3 | Obj 4 | Account Description XXX XXXX | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted | BOA Approved CY 2007 |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|----------|----------|---------------------------------|--------------------------|---|--|--------------------------------------|-----------------|----------------------------|
| - | - | 3,113 | - | - | - | - | - | - | 610 6115 Professional Services | - | - | - | - | - | - |
| - | - | 3,113 | - | - | - | - | - | - | Total COPS 2002 Debt Service | - | - | - | - | - | - |
| | | | | | | | | | | | | | | | |

21-40-070-800 COPS 2002 Debt Service

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Elc 3 Obj 4 XXX XXX | Account Description | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | Recommitted CY 2007 | City Admin Recommitted CY 2007 | BOA Adjusted | BOA Approved CY 2007 |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|------------------------------------|-------------------------------------|--------------------------|---|---|------------------------|--------------------------------------|-----------------|----------------------------|
| | | | | | | | | | | | | | | | |
| - | - | 366,480 | 551,780 | 367,085 | 176,419 | - | 850 | 6811 Interest Expense | - | - | - | - | - | - | - |
| - | - | 365,000 | - | 375,001 | - | 520,000 | - | 6811 Principal Cost to Defase | - | - | - | - | - | - | - |
| - | - | 731,480 | 551,780 | 732,086 | 636,419 | - | | Total COPS 2002 Debt Service | - | - | - | - | - | - | - |

1) On September 13, 2005 the Board of Aldermen voted to defease the Certificates of Participation Series 2002 (COPS 2002). To defease the COPS 2002, it required the city to provide \$1,100,711 for an escrow fund. In order to fund the escrow account, the Capital improvements fund borrowed \$350,711 from the General Fund and \$200,000 from the Park and Stormwater Fund. The amount paid to the escrow account by the Capital Improvements Fund is included in the CY 2005 estimates. Additionally, the repayment of the amounts owed to the General Fund and Capital Improvements Fund are shown as a line item expense in 2006.

21-45-080-800 Fire Capital

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | GY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Ex 3 Obj XXX XXXX | Account Description 4 | DH Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BCA Adjusted | BCA Approved CY 2007 |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|--|---------------------------------|--------------------------|---|---|--------------------------------------|-----------------|----------------------------|
| - | 29,319 | 220,000 | - | - | - | - | 810 8111 Motor Vehicles | 810 8120 Capital Outlay Expense | - | - | - | - | - | - |
| - | 54,460 | 7,448 | - | - | - | - | 830 8211 Other Equipment and Machinery | 67,600 | 67,600 | - | - | 67,600 | - | 67,600 |
| - | 83,779 | 227,448 | - | - | - | - | Total Fire Capital | 67,600 | 67,600 | - | - | 67,600 | - | 67,600 |

Other Equipment and Machinery Includes:

- 1) Eight-Stealth air cylinders for self contained breathing apparatus: 7,600
- 2) Mobile and Portable Radio Systems and an Electronic Accountability System: \$60,000 (80% funded by Federal Grant)

21-00-000-800 Capital

| FY 2002 Actual | FY 2003 Actual | FY 2004 Actual | Appropriations Ordinance Actuals | CY 2005 Actuals | CY 2006 Budget | CY 2006 Estimates | Elc 3 XXX | Obj 4 XXXX | Account Description | DI Request CY 2007 | City Admin Initial Review CY 2007 | Ways & Means Committee Review and Effect | City Admin Recommended CY 2007 | BOA Adjusted | BOA Approved CY 2007 |
|----------------------|----------------------|----------------------|--|-----------------------|----------------------|-------------------------|-----------------|------------------|---------------------------------|--------------------------|---|---|--------------------------------------|-----------------|----------------------------|
| 91,686 | - | - | - | - | - | - | - | - | 805 Land-Interest & Principal | - | - | - | - | - | - |
| 27,983 | - | - | - | - | - | - | - | - | 815 Other Equipment & Machinery | - | - | - | - | - | - |
| 119,669 | - | - | - | - | - | - | - | - | 830 Land-Capital Outlay | - | - | - | - | - | - |
| Total Capital | | | | | | | | | | | | | | | |
| 119,669 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

Capital Improvement Plan

The Capital Improvement Plan is a five-year plan which provides the administration with a guide to the capital improvements that are requested in the up-coming five years. A five-year plan aids administration in the planning, scheduling, and financing of capital cost to ensure cost effectiveness.

The Capital Improvement plan is comprised of capital replacement projects, which will enhance, repair, or replace existing infrastructure, facilities or equipment. This plan includes all construction projects and equipment purchases costing in excess of 1,000 dollars or extending the life of a structure. Any capital purchases or projects, which are less than 1,000, are included in the operating budget. The budget will dictate what capital improvement request are funded based upon the available resources in the budget. Therefore, not all items requested by the Departments are budgeted in the Capital Improvements Fund in FY 2007.

City of Crestwood, Missouri
Capital Request for Fund-21 Capital Improvements Fund

| Department and Division | DH Request CY 2007 | DH Projected CY 2008 | DH Projected CY 2009 | DH Projected CY 2010 | DH Projected CY 2011 |
|---|--------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Capital Improvement Fund | | | | | |
| MIS | | | | | |
| Capital Equipment | 76,500 | 93,000 | 78,000 | 75,000 | 75,000 |
| Sub-Total | 76,500 | 93,000 | 78,000 | 75,000 | 75,000 |
| Police Department | | | | | |
| Radio Equipment | 95,000 | 82,000 | 82,000 | 82,000 | 82,000 |
| Police Vehicles | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 |
| Sub-Total | 185,000 | 172,000 | 172,000 | 172,000 | 172,000 |
| Public Services Department | | | | | |
| Vehicle Replacement | | | | | |
| Vehicles | 204,386 | 222,266 | 158,123 | 174,270 | 177,434 |
| Sub-Total | 204,386 | 222,266 | 158,123 | 174,270 | 177,434 |
| Facility Maintenance | | | | | |
| Government Center | 87,500 | 140,000 | 58,500 | 20,000 | 85,000 |
| All Facilities | 30,000 | - | - | - | - |
| Sub-Total | 117,500 | 140,000 | 58,500 | 20,000 | 85,000 |
| Streets Maintenance | | | | | |
| Selective Slab Replacement | 82,000 | 82,000 | 78,000 | 80,000 | 80,000 |
| Construction | 1,252,000 | 418,005 | 1,781,500 | 400,000 | - |
| Engineering | 197,500 | 100,000 | - | - | - |
| Right of Way | - | 1,500 | - | - | 100,000 |
| Mill and Overlay | 444,970 | 274,420 | 331,590 | 651,980 | 764,940 |
| Sub-Total | 1,976,470 | 875,925 | 2,191,090 | 1,131,980 | 944,940 |
| Total Public Works | 2,298,356 | 1,238,191 | 2,407,713 | 1,326,250 | 1,207,374 |
| Total Capital Improvements | | | | | |
| Total Capital Improvements Capital Request | 2,559,856 | 1,503,191 | 2,657,713 | 1,573,250 | 1,454,374 |

City of Crestwood, Missouri
Capital Request for Fund-23 Park and Stormwater Fund

| Department and Division | DH Request CY 2007 | DH Projected CY 2008 | DH Projected CY 2009 | DH Projected CY 2010 | DH Projected CY 2011 |
|---|-----------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Parks and Stormwater Fund | | | | | |
| Public Services Department | | | | | |
| Facility Maintenance | | | | | |
| Aquatic Center | 35,000 | 41,500 | 15,000 | 15,000 | 30,000 |
| Community Center | 11,500 | 40,000 | 16,000 | 80,000 | 60,000 |
| Parks | 120,000 | 90,400 | 172,000 | 175,000 | 19,000 |
| Sappington House | 8,000 | 24,000 | - | - | 56,000 |
| Sub-Total | 174,500 | 195,900 | 203,000 | 270,000 | 165,000 |
| Equipment Replacement | | | | | |
| Recreation Equipment | 9,600 | - | 7,200 | 9,300 | - |
| Parks | 35,000 | - | 20,000 | 125,000 | - |
| Community Center Equipment | - | 70,500 | 56,000 | 6,200 | 13,900 |
| Aquatic Center | - | - | 1,200 | - | 101,200 |
| Sub-Total | 44,600 | 70,500 | 84,400 | 140,500 | 115,100 |
| Stormwater Plan | | | | | |
| Stormwater Projects | 262,000 | 200,000 | 220,000 | 220,000 | 220,000 |
| Sub-Total | 262,000 | 200,000 | 220,000 | 220,000 | 220,000 |
| Total Public Services | 481,100 | 466,400 | 507,400 | 630,500 | 500,100 |
| Total Parks and Stormwater Fund | | | | | |
| Total Capital Improvements Capital Request | 481,100 | 466,400 | 507,400 | 630,500 | 500,100 |

MIS 5 Year Capital Plan

2007

| | |
|------------------------------|---------------------------|
| Phone system lease | \$20,000.00 |
| Copier lease | \$10,000.00 |
| Server replacement 2 servers | \$10,000.00 |
| PC replacement 20 pcs | \$18,000.00 |
| Software | \$15,000.00 |
| UPS replacements | \$3,500.00 |
| | <u>Total</u> |
| | <u>\$76,500.00</u> |

2008

| | |
|---------------------------------|---------------------------|
| Phone system lease | \$20,000.00 |
| Copier lease | \$10,000.00 |
| 2 Server Replacements | \$10,000.00 |
| 20 Personal Computers | \$18,000.00 |
| Software | \$15,000.00 |
| UPS replacements | \$3,500.00 |
| Tape Backup for offsite storage | \$8,000.00 |
| Intrusion detection device | \$8,500.00 |
| | <u>Total</u> |
| | <u>\$93,000.00</u> |

2009

| | |
|--|---------------------------|
| Phone system lease | \$20,000.00 |
| Copier lease | \$10,000.00 |
| Server replacement 2 servers | \$10,000.00 |
| PC replacement 20 pcs | \$18,000.00 |
| Software | \$15,000.00 |
| UPS replacements | \$3,500.00 |
| intrusion detection device maintenance | \$1,500.00 |
| | <u>Total</u> |
| | <u>\$78,000.00</u> |

2010

| | |
|--|---------------------------|
| Phone system lease | \$20,000.00 |
| Copier lease | \$10,000.00 |
| Server replacement 2 servers | \$10,000.00 |
| PC replacement 20 pcs | \$18,000.00 |
| Software | \$12,000.00 |
| UPS replacements | \$3,500.00 |
| intrusion detection device maintenance | \$1,500.00 |
| | <u>Total</u> |
| | <u>\$75,000.00</u> |

2011

| | |
|--|---------------------------|
| Phone system lease | \$20,000.00 |
| Copier lease | \$10,000.00 |
| Server replacement 2 servers | \$10,000.00 |
| PC replacement 20 pcs | \$18,000.00 |
| Software | \$12,000.00 |
| UPS replacements | \$3,500.00 |
| intrusion detection device maintenance | \$1,500.00 |
| | <u>Total</u> |
| | <u>\$75,000.00</u> |

Five-Year Maintenance Plan

2007

Aquatic Center

| | | |
|---|----|-----------|
| Blasting and painting of the lazy river | \$ | 30,000.00 |
| Replace Padding in Kiddie Pool | \$ | 5,000.00 |

All Facilities

| | | |
|---|----|-----------|
| Clean ventilation ducts | \$ | 5,000.00 |
| Re-key all facilities onto a master-lock system | \$ | 25,000.00 |

Community Center

| | | |
|------------------------------|----|----------|
| Painting of raquetball court | \$ | 3,000.00 |
| Replace kitchen appliances | \$ | 6,000.00 |
| Replace exit doors | \$ | 2,500.00 |

Crestwood Park

| | | |
|-----------------------------------|----|-----------|
| Replacement of the pavilion roofs | \$ | 10,000.00 |
|-----------------------------------|----|-----------|

Government Center

| | | |
|---|----|-----------|
| Firing range conversion to storage | \$ | 30,000.00 |
| Painting of exterior of building | \$ | 22,000.00 |
| Replace keypad locks at the Police Department | \$ | 1,500.00 |
| Replace toilet fixtures in cells | \$ | 12,000.00 |
| Replace exterior doors | \$ | 10,000.00 |
| Tuckpointing | \$ | 12,000.00 |

Whitecliff Park

| | | |
|--|----|-----------|
| Repair roof, repair siding, and paint park operations facility | \$ | 50,000.00 |
| Softball field improvements (lights and fence) | \$ | 60,000.00 |

Sappington House

| | | |
|---------------------------------------|----|----------|
| Upgrade Electric Service Panel (Barn) | \$ | 3,000.00 |
| HVAC Repairs (Barn) | \$ | 5,000.00 |

Total \$ 292,000.00

Five-Year Maintenance Plan

2008

Aquatic Center

| | | |
|---|----|-----------|
| Replacement of 16 shade structure tops | \$ | 8,500.00 |
| Blasting and painting of competition pool | \$ | 30,000.00 |
| Replace post padding on lily pads | \$ | 3,000.00 |

Community Center

| | | |
|--|----|-----------|
| Replacement of two water heaters | \$ | 9,000.00 |
| Resurface the gym room floor | \$ | 7,000.00 |
| Resurface the multi-purpose room floor | \$ | 15,000.00 |
| Paint the building exterior | \$ | 6,000.00 |
| Replace ice machine | \$ | 3,000.00 |

Government Center

| | | |
|---|----|------------|
| Upgrades to BOA chamber (audio/visual/lighting) | \$ | 125,000.00 |
| Installation of a building security system | \$ | 5,000.00 |
| Replacement of two water heaters | \$ | 10,000.00 |

Spellman Park

| | | |
|--|----|-----------|
| Tennis court repairs (surface and fencing) | \$ | 30,000.00 |
| Sealing of parking lot, multipurpose court, and walking path | \$ | 3,000.00 |
| Replace backstop | \$ | 2,700.00 |

Sanders Park

| | | |
|--|----|-----------|
| Tennis Court Repairs (surface and fencing) | \$ | 42,000.00 |
| Sealing of asphalt path and multipurpose court | \$ | 1,500.00 |
| Replace drinking fountain | \$ | 2,000.00 |

Sappington House

| | | |
|---------------------------------|----|-----------|
| Fire suppression system upgrade | \$ | 3,000.00 |
| Seal exposed aggregate walkway | \$ | 1,000.00 |
| Improvements to brick walkways | \$ | 20,000.00 |

Whitecliff Park

| | | |
|--|----|-------------------|
| Replace drinking fountain | \$ | 2,200.00 |
| Replace fence at the animal control facility | \$ | 7,000.00 |
| Total | \$ | 335,900.00 |

Five-Year Maintenance Plan

2009

Aquatic Center

| | | |
|-------------------------------------|----|-----------|
| Blasting and painting of slide pool | \$ | 15,000.00 |
|-------------------------------------|----|-----------|

Community Center

| | | |
|---------------------------------|----|-----------|
| Multipurpose room light fixture | \$ | 14,000.00 |
| Paint raquetball court | \$ | 2,000.00 |

Whitecliff Park

| | | |
|---|----|------------|
| Resurface parking lot | \$ | 160,000.00 |
| Repairs to the multipurpose court | \$ | 6,000.00 |
| Replace hand cranks on basketball goals | \$ | 6,000.00 |

Government Center

| | | |
|--|----|-------------------|
| Improvements to central services/copy room | \$ | 5,000.00 |
| Reconfigure administration hallway | \$ | 25,000.00 |
| Floor coverings (carpet/tile for admin,clerks,PD,PW,BOA chamber) | \$ | 28,500.00 |
| Total | \$ | 261,500.00 |

Five-Year Maintenance Plan

2010

Aquatic Center

| | | |
|--------------------------------------|----|-----------|
| Blasting and painting of kiddie pool | \$ | 15,000.00 |
|--------------------------------------|----|-----------|

Community Center

| | | |
|--------------|----|-----------|
| Roof Repairs | \$ | 80,000.00 |
|--------------|----|-----------|

Crestwood Park

| | | |
|--|----|-----------|
| Tennis court repairs (surface and fencing) | \$ | 42,000.00 |
|--|----|-----------|

| | | |
|---------------------------------|----|----------|
| Replace fence along lower creek | \$ | 8,000.00 |
|---------------------------------|----|----------|

Government Center

| | | |
|-------------------------------|----|-----------|
| Painting of interior surfaces | \$ | 20,000.00 |
|-------------------------------|----|-----------|

Whitecliff Park

| | | |
|-------------------------------------|----|------------|
| Remove and Replace Storage Building | \$ | 125,000.00 |
|-------------------------------------|----|------------|

| | | |
|--------------|----|-------------------|
| Total | \$ | 290,000.00 |
|--------------|----|-------------------|

Five-Year Maintenance Plan

2011

Aquatic Center

| | | |
|-------------------------------------|----|-----------|
| Blasting and painting of lazy river | \$ | 30,000.00 |
|-------------------------------------|----|-----------|

Community Center

| | | |
|--|----|-----------|
| Replacement of HVAC units | \$ | 30,000.00 |
| Replace carpet | \$ | 8,000.00 |
| Paint lounge ceiling, multipurpose room, and raquetball courts | \$ | 17,000.00 |
| Replace lounge furniture | \$ | 5,000.00 |

Government Center

| | | |
|---|----|-----------|
| Replacement of HVAC units | \$ | 45,000.00 |
| Replace windows in fire department bunk rooms | \$ | 10,000.00 |
| Resurface fire department truck bay floors | \$ | 20,000.00 |
| Rewire interior lights | \$ | 10,000.00 |

Sappington House

| | | |
|---------------------------|----|-----------|
| Replace kitchen equipment | \$ | 15,000.00 |
| Replace roof | \$ | 25,000.00 |
| Replace windows | \$ | 15,000.00 |
| Replace split rail fence | \$ | 1,000.00 |

Whitecliff Park

| | | |
|---------------------------|----|----------|
| Deck and Pavilion Repairs | \$ | 5,000.00 |
| Paint light posts | \$ | 4,000.00 |

Crestwood Park

| | | |
|------------------------|----|-----------|
| Repair restroom floors | \$ | 10,000.00 |
|------------------------|----|-----------|

| | | |
|--------------|-----------|-------------------|
| Total | \$ | 250,000.00 |
|--------------|-----------|-------------------|

Vechicle Replacement Plan

2007

| | |
|--|---------------------|
| Sedan for City Administrator (1996 Lumina to code enforcement) | \$16,434.00 |
| Sedan for Public Services Director (trade in 1996 Explorer) | \$16,434.00 |
| 3/4 ton pickup truck (trade in 1995 truck) | \$20,384.00 |
| Skid steer (trade in 1995 skid steer) | \$22,746.00 |
| Pickup truck for Maint. Superintendent (move 1997 Lesabre to code enforcement) | \$17,255.00 |
| Pickup truck for ADPW (move 1996 pickup to Bldg Maint, trade in 1993 Taurus) | \$17,255.00 |
| 2.5 ton dump truck with spreader and plow (trade in 1995 truck) | \$93,878.00 |
| TOTAL | \$204,386.00 |

2008

| | |
|---|---------------------|
| Pickup truck for street maintenance (trade in 1996 pickup truck) | \$17,255.00 |
| Pickup truck for park maintenance (trade in 1995 Jeep) | \$17,255.00 |
| Two 2.5 ton dump trucks with spreader and plow (trade in two 1996 trucks) | \$187,756.00 |
| TOTAL | \$222,266.00 |

2009

| | |
|--|---------------------|
| 3/4 ton van for Bldg Maint. Tech (trade in 1994 Ford Van) | \$25,384.00 |
| Pickup truck for Bldg Maint. Tech (trade in 1996 pickup truck) | \$17,255.00 |
| Asphalt paver (trade in 1988 asphalt paver) | \$48,011.00 |
| One ton dump truck (trade in 1997 truck) | \$42,418.00 |
| New SUV for the Animal Control Officer (trade in 1998 SUV) | \$25,055.00 |
| TOTAL | \$158,123.00 |

2010

| | |
|---|---------------------|
| 2.5 ton dump truck with spreader and plow (trade in 1998 truck) | \$93,878.00 |
| New Backhoe (trade in 1985 Case backhoe and 1996 JCB backhoe) | \$80,392.00 |
| TOTAL | \$174,270.00 |

2011

| | |
|---|---------------------|
| Sedan for City Administrator (2007 sedan to Community Center, trade in 1996 Lumina) | \$16,434.00 |
| Sedan for Pub. Serv. Dir. (2007 sedan to code enforcement, trade in 1997 Lesabre) | \$16,434.00 |
| One ton dump truck with spreader and plow (trade in 1994 truck) | \$59,688.00 |
| 2.5 ton dump truck with spreader and plow (trade in 1998 truck) | \$93,878.00 |
| TOTAL | \$177,434.00 |

5 Year Street Plan 2007

Cost Estimate

| In-House Selective Slab | Total SY | SY TBR | % TBR | |
|----------------------------------|----------|--------|-------|----------------|
| Crestwood Manor Drive | 3,063 | | | |
| Buxton Dr. (Lawndale to Garber) | 3,335 | | | |
| Vauk Lane | 5,300 | | | |
| <i>Subtotal</i> | 11,698 | 4,100 | 35% | \$82,000.00 |
| Construction | | | | |
| Grant Road (City Share) | | | | \$250,400.00 |
| Grant Road (Federal Aid) | | | | \$1,001,600.00 |
| <i>Subtotal</i> | | | | \$1,252,000.00 |
| Engineering | | | | |
| Pardee Road Bridge (City Share) | | | | \$39,500.00 |
| Pardee Road Bridge(Federal Aid) | | | | \$158,000.00 |
| <i>Subtotal</i> | | | | \$197,500.00 |
| Mill and Overlay | | | | |
| Apex Dr. | 3,409 | | | |
| Arrowwood Dr. | 1,083 | | | |
| Aspen Dr. | 1,145 | | | |
| Ayres Dr. | 1,395 | | | |
| Bali Ct. | 2,522 | | | |
| Banbury Ct. | 1,297 | | | |
| Clover Dr. | 2,850 | | | |
| Conover Ln. | 2,508 | | | |
| Crompton Dr. | 2,175 | | | |
| Curwood Dr. | 3,028 | | | |
| Dallwood Ct. | 3,490 | | | |
| Denton Ct. | 1,514 | | | |
| Fernleaf Dr. | 1,141 | | | |
| Friendly Dr. | 838 | | | |
| Hawkins Ct. | 1,962 | | | |
| High St. | 1,344 | | | |
| Honeywood Dr. | 1,135 | | | |
| Joshua Dr. | 1,132 | | | |
| Marsan Dr. | 1,014 | | | |
| Paddock Ct. | 1,580 | | | |
| Sanders Dr. | 7,335 | | | |
| Yolanda Ct. | 600 | | | |
| <i>Subtotal</i> | 44,497 | | | \$444,970.00 |
| 2007 Total (City Share) | | | | \$816,870.00 |
| 2007 Total (Federal Aid) | | | | \$1,159,600.00 |
| 2007 Total | | | | \$1,976,470.00 |

5 Year Street Plan 2008

Cost Estimate

In-House Selective Slab

| | Total SY | SY TBR | % TBR | |
|-----------------|----------|--------|-------|-------------|
| Carrimae Court | 2,757 | | | |
| Lurline Drive | 2,260 | | | |
| Ulysses Court | 1,437 | | | |
| Grantway Court | 1,337 | | | |
| <i>Subtotal</i> | 7,791 | 4100 | 53% | \$82,000.00 |

Contract Slab

| | | | | |
|------------------|--------|-------|--------|--------------|
| Grant Park Drive | 3,669 | | | |
| Missy Court | 6,480 | | | |
| Conser Court | 1,794 | | | |
| <i>Subtotal</i> | 11,943 | 11943 | 100.0% | \$418,005.00 |

Right of Way

| | | | | |
|----------------------------------|------------|--|--|--|
| Pardee Road Bridge (City Share) | \$300.00 | | | |
| Pardee Road Bridge (Federal Aid) | \$1,200.00 | | | |
| <i>Subtotal</i> | \$1,500.00 | | | |

Engineering

| | | | | |
|--|--------------|--|--|--|
| Whitecliff Park Service Bridge (City Share) | \$20,000.00 | | | |
| Whitecliff Park Service Bridge (Federal Aid) | \$80,000.00 | | | |
| <i>Subtotal</i> | \$100,000.00 | | | |

Mill and Overlay

| | | | | |
|-----------------|--------|--|--|--------------|
| Acorn Dr. | 2,571 | | | |
| Banyon Dr. | 1,199 | | | |
| Burtoak Dr. | 3,200 | | | |
| Dublin Dr. | 2,217 | | | |
| Fox Creek Ct. | 1,962 | | | |
| Fox Creek Dr. | 2,200 | | | |
| Larson Ln. | 2,200 | | | |
| Lodge Dr. | 3,583 | | | |
| Oakwyck Dr. | 1,000 | | | |
| Pinellas Dr. | 2,817 | | | |
| Sessions Dr. | 1,343 | | | |
| Starling Dr. | 3,150 | | | |
| <i>Subtotal</i> | 27,442 | | | \$274,420.00 |

| | | | | |
|---------------------------------|---------------------|--|--|--|
| 2008 Total (City Share) | \$794,725.00 | | | |
| 2008 Total (Federal Aid) | \$81,200.00 | | | |
| 2008 Total | \$875,925.00 | | | |

5 Year Street Plan 2009

Cost Estimate

In-House Selective Slab

| | Total SY | SY TBR | % TBR | |
|-------------------|----------|--------|-------|-------------|
| Arban Drive | 2667 | | | |
| Chasebury Terrace | 2149 | | | |
| Madeira Drive | 1833 | | | |
| Pardee Spur | 3067 | | | |
| <i>Subtotal</i> | 9716 | 3900 | 40% | \$78,000.00 |

Construction

| | |
|----------------------------------|----------------|
| Pardee Road Bridge (City Share) | \$276,300.00 |
| Pardee Road Bridge (Federal Aid) | \$1,105,200.00 |

Construction

| | |
|--|--------------|
| Whitecliff Park Service Bridge (City Share) | \$80,000.00 |
| Whitecliff Park Service Bridge (Federal Aid) | \$320,000.00 |

Mill and Overlay

| | | |
|----------------------------------|-------|----------------|
| Briarton Dr. | 2935 | |
| Beth Dr. | 1873 | |
| Crestmoor Dr. | 2887 | |
| Cherrybrook Ln. | 3610 | |
| Coffey Dr. | 2421 | |
| Ferndale Dr. | 2219 | |
| Grovena Dr. | 1372 | |
| Leawood Dr. | 3625 | |
| Lindenhurst Dr. | 2010 | |
| Gallop Ln. | 555 | |
| Gallop Lane (Old Sapp. to Sapp.) | 1892 | |
| Pardee Spur | 2530 | |
| Volz Dr. | 2534 | |
| Woodbine Dr. | 1072 | |
| Woodhue Dr. | 1624 | |
| <i>Subtotal</i> | 33159 | \$331,590.00 |
| 2009 Total (City Share) | | \$765,890.00 |
| 2009 Total (Federal Aid) | | \$1,425,200.00 |
| 2009 Total | | \$2,191,090.00 |

5 Year Street Plan 2010

Cost Estimate

In-House Selective Slab

| | Total SY | SY TBR | % TBR | |
|------------------|--------------|-------------|------------|--------------------|
| Greensprings Dr. | 1,750 | | | |
| Silvercrest Dr. | 2,500 | | | |
| Sunray Ct. | 846 | | | |
| Vicary Dr. | 1,440 | | | |
| <i>Subtotal</i> | <i>6,536</i> | <i>4000</i> | <i>61%</i> | <i>\$80,000.00</i> |

Engineering

| | |
|-------------------------------------|---------------------|
| Spellman Phase I & II (City Share) | \$80,000.00 |
| Spellman Phase I & II (Federal Aid) | \$320,000.00 |
| <i>Subtotal</i> | <i>\$400,000.00</i> |

Mill and Overlay (actual streets to be determined at a later date)

Anaconda Dr. 877

| | |
|---------------|-------|
| Crestwood Dr. | 3,724 |
| Drew Terr. | 1,095 |
| Fern Glen Dr. | 2,917 |
| Fox Park Dr. | 4,827 |

| | |
|-----------------------|-------|
| Glenfield Terrace Dr. | 3,200 |
| Glenrose Dr. | 3,770 |
| Greencrest Ct. | 462 |
| Kathy Ct. | 2,243 |
| Lowill Ln. | 1,473 |
| Maebern Terr. | 2,717 |
| Manda Ln. | 7,263 |
| Redoak Dr. | 8,480 |
| Robyn Ct. | 413 |
| Rusdon Dr. | 6,520 |
| Sturdy Dr. | 5,220 |
| Villacrest Dr. | 4,830 |
| Watson Woods Ct. | 5,167 |

| | | |
|-----------------|---------------|---------------------|
| <i>Subtotal</i> | <i>65,198</i> | <i>\$651,980.00</i> |
|-----------------|---------------|---------------------|

| | |
|---------------------------------|-----------------------|
| 2010 Total (City Share) | \$811,980.00 |
| 2010 Total (Federal Aid) | \$320,000.00 |
| 2010 Total | \$1,131,980.00 |

5 Year Street Plan

2011

Cost Estimate

In-House Selective Slab

| | Total SY | SY TBR | % TBR | |
|------------------|----------|--------|-------|-------------|
| Attucks St. | 310 | | | |
| Barberton Dr. | 1000 | | | |
| Colonel Dent Dr. | 1675 | | | |
| Medallion Court | 2233 | | | |
| Stylecrest Court | 1087 | | | |
| Rosaire Dr. | 1280 | | | |
| <i>Subtotal</i> | 7585 | 4000 | 53% | \$80,000.00 |

Right of Way

| | |
|--------------------------------|--------------|
| Spellman Phase I (City Share) | \$20,000.00 |
| Spellman Phase I (Federal Aid) | \$80,000.00 |
| <i>Subtotal</i> | \$100,000.00 |

Mill and Overlay (actual streets to be determined at a later date)

| | | | |
|-----------------|-------|--|--------------|
| Anchorage Ln. | 3464 | | |
| Arban Dr. | 7942 | | |
| Blackthorn Dr. | 5821 | | |
| Dianne Ln. | 925 | | |
| Diversey Dr. | 6526 | | |
| Elmont Dr. | 3790 | | |
| Elvado Dr. | 1329 | | |
| Etherton Dr. | 4059 | | |
| Flamingo Dr. | 6570 | | |
| Greenview Dr. | 4665 | | |
| Heather Dr. | 5099 | | |
| Lantana Dr. | 1329 | | |
| Lodgepole Dr. | 3200 | | |
| Pinewood Dr. | 1921 | | |
| Trelane Dr. | 10950 | | |
| Twincrest Dr. | 3848 | | |
| Westglen Dr. | 5056 | | |
| <i>Subtotal</i> | 76494 | | \$764,940.00 |

| | |
|---------------------------------|---------------------|
| <i>2011 Total (City Share)</i> | <i>\$864,940.00</i> |
| <i>2011 Total (Federal Aid)</i> | <i>\$80,000.00</i> |
| <i>2011 Total</i> | <i>\$944,940.00</i> |

5 Year Stormwater Plan

| Year and Project | Cost Estimate |
|---|---------------|
| Year 1 | |
| Fournier Drive Box Culvert (GC-13) | \$262,000.00 |
| 2006 Total | |
| Year 2 | |
| Engineering of Nine Storm Water Projects | \$120,000.00 |
| <i>8900 Block Lindenhurst Drive (MC-7)</i> | |
| <i>9409 Sappington Greens Lane (MC-19)</i> | |
| <i>10069 to 10075 Barberton Drive (MC-14)</i> | |
| <i>8701-8715 Gayle Avenue (MC-17)</i> | |
| <i>9501-9503 Crain Court (MC-16)</i> | |
| <i>8718-8722 Villa Crest Drive (MC-18)</i> | |
| <i>8854-8866 Rusdon Lane (MC-13)</i> | |
| <i>9724-9700 Greenview Drive (KC-1)</i> | |
| <i>9000-9012 Cordoba Lane (GC-4)</i> | |
| Construction of Misc. Storm Water Repairs | \$80,000.00 |
| 2006 Total | |
| Year 3 | |
| Construction of Three Storm Water Projects | \$220,000.00 |
| <i>8900 Block Lindenhurst Drive (MC-7)</i> | |
| <i>10069 to 10075 Barberton Drive (MC-14)</i> | |
| <i>8701-8715 Gayle Avenue (MC-17)</i> | |
| Year 4 | |
| Construction of Three Storm Water Projects | \$220,000.00 |
| <i>9501-9503 Crain Court (MC-16)</i> | |
| <i>8718-8722 Villa Crest Drive (MC-18)</i> | |
| <i>8854-8866 Rusdon Lane (MC-13)</i> | |
| Year 5 | |
| Construction of Three Storm Water Projects | \$220,000.00 |
| <i>9724-9700 Greenview Drive (KC-1)</i> | |
| <i>9000-9012 Cordoba Lane (GC-4)</i> | |
| <i>9509 Sappington Greens Lane (MC-19)</i> | |

Five-Year Recreation Plan

2007

| | | |
|--|----|------------------|
| Exercise Bike | \$ | 2,400.00 |
| Treadmill | \$ | 4,800.00 |
| Overhead Press (fitness equipment) | \$ | 2,400.00 |
| Creation of Rayburn, Sanders and Spellman Park master plan | \$ | 35,000.00 |
| Total | \$ | 44,600.00 |

2008

| | | |
|---------------------------------------|----|------------------|
| RecTrac Software and Related Hardware | \$ | 42,500.00 |
| Community Center Stack Chairs (300) | \$ | 19,500.00 |
| Portable Stage (15 pieces/2 stairs) | \$ | 8,500.00 |
| Total | \$ | 70,500.00 |

2009

| | | |
|--|----|------------------|
| Exercie Bike | \$ | 2,400.00 |
| Treadmill | \$ | 4,800.00 |
| Replacement of the partition for rooms 106 & 107 | \$ | 56,000.00 |
| Lifeguard Rescue Tubes (20) | \$ | 1,200.00 |
| Rayburn Park Renovation - Design Fees | \$ | 20,000.00 |
| Total | \$ | 84,400.00 |

2010

| | | |
|---|----|-------------------|
| Treadmill | \$ | 4,800.00 |
| Elliptical | \$ | 4,500.00 |
| Community Center 8' Folding Tables (20) | \$ | 6,200.00 |
| Rayburn Park Construction | \$ | 125,000.00 |
| Total | \$ | 140,500.00 |

2011

| | | |
|---|----|-------------------|
| Community Center 6' Folding Tables (10) | \$ | 2,500.00 |
| Community Center 4' Folding Tables (10) | \$ | 2,400.00 |
| WebTrac Software | \$ | 9,000.00 |
| Family Play Pool Water Features | \$ | 1,200.00 |
| Covered Slide at the Aquatic Center | \$ | 100,000.00 |
| Total | \$ | 115,100.00 |

Sewer Lateral Fund

Effective January 1, 1999, City of Crestwood voters adopted a maximum annual fee of \$28 to pay for certain repairs to damaged sewer lateral lines. This tax is levied with the Real Estate taxes collected by St. Louis County. The Sewer Lateral Program is funded through a tax collected from residents for the purpose of repairing residential sewer lateral lines. The current policy was amended in 2005, and states that the owner of a single family home, a duplex or an apartment development containing not more than six dwelling units may recover one hundred percent of the authorized cost in repairing defective sewer lateral lines serving the property.

If an owner is experiencing problems with the sewer lateral service line and a plumbing company cannot open the line, the City's contractor will cable and investigate the sewer lateral line. If it is determined that a break has occurred, the portion of the line damaged will be repaired using the funds from this tax. The corrective work is limited to excavation, repair or replacement of the defective portion of the line, installation of clean-out, backfilling, and seeding and placement of straw mulch on the disturbed portion of the site.

The money that is collected for this Fund will be invested by the City until needed. Any interest earned is added to the Fund. The money in the fund is used only for sewer lateral repairs.

City of Crestwood, Missouri
Sewer Lateral Fund Balance

| | |
|--|-----------------|
| Fiscal Year Ended June 30, 2001 | |
| Revenues | 139,404 |
| Expenditures | 154,210 |
| Revenues Over/(Under) Expenditures | (14,806) |
| Change to Fund Balance | (14,806) |
| Fund Balance June 30, 2001 | (23,682) |
| Fiscal Year Ended June 30, 2002 | |
| Revenues | 138,312 |
| Expenditures | 83,723 |
| Revenues Over/(Under) Expenditures | 54,589 |
| Change to Fund Balance | 54,589 |
| Fund Balance June 30, 2002 | 30,707 |
| Fiscal Year Ended June 30, 2003 | |
| Revenues | 139,711 |
| Expenditures | 71,888 |
| Revenues Over/(Under) Expenditures | 67,823 |
| Change to Fund Balance | 67,823 |
| Fund Balance June 30, 2003 | 98,530 |
| Fiscal Year Ended June 30, 2004 | |
| Revenues | 141,491 |
| Expenditures | 86,965 |
| Revenues Over/(Under) Expenditures | 54,526 |
| Change to Fund Balance | 54,526 |
| Fund Balance June 30, 2004 | 153,056 |
| Appropriations Ordinance Year Ending December 31, 2004 | |
| Projected Revenues | 136,994 |
| Projected Expenditures | 22,956 |
| Projected Revenues Over/(Under) Expenditures | 114,038 |
| Change to Fund Balance | 114,038 |
| Fund Balance December 31, 2004 | 267,094 |
| Proposed Budget for the Calendar Year Ending December 31, 2005 | |
| Projected Revenues | 140,394 |
| Projected Expenditures | 118,730 |
| Projected Revenues Over/(Under) Expenditures | 21,664 |
| Change to Fund Balance | 21,664 |
| Fund Balance December 31, 2005 | 288,758 |
| Proposed Budget for the Calendar Year Ending December 31, 2006 | |
| Projected Revenues | 140,000 |
| Projected Expenditures | 84,000 |
| Projected Revenues Over/(Under) Expenditures | 56,000 |
| Change to Fund Balance | 56,000 |
| Fund Balance December 31, 2006 | 344,758 |
| Proposed Budget for the Calendar Year Ending December 31, 2007 | |
| Projected Revenues | 140,000 |
| Projected Expenditures | 100,000 |
| Projected Revenues Over/(Under) Expenditures | 40,000 |
| Change to Fund Balance | 40,000 |
| Fund Balance December 31, 2006 | 384,758 |

Debt Service Funds

Certificates of Participation 2001

The Certificates of Participation (COPS) were established in 2001 to provide funds to pay or reimburse the City for the costs of constructing, equipping, operating and maintaining a new Aquatic Center. The Aquatic Center was built in Whitecliff Park and was open for operation in the summer season of 2002.

The COPS 2001 series are repaid from the Park/Stormwater Fund, which is funded by a half cent dedicated sales tax for Park and Stormwater improvements. This tax was passed by the voters in August of 2001.

CITY OF CRESTWOOD, MISSOURI
CERTIFICATES OF PARTICIPATION SERIES 2001
ISSUED MAY 1, 2001 FOR \$8,495,000
AQUATIC CENTER

PRINCIPAL AND INTEREST FUNDING SOURCE: 1/2% PARK AND STORMWATER SALES TAX

DEBT SERVICE PAYMENT SCHEDULE

| <u>Budget Year</u> | <u>Check Number</u> | <u>Date Due</u> | <u>Date Paid</u> | <u>Interest Rate</u> | <u>Actual</u> | | <u>Projected</u> | | <u>Annual Debt Service</u> | | <u>Outstanding Principal</u> | |
|--------------------|---------------------|-----------------|------------------|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------------|----------------------|------------------------------|-----------|
| | | | | | <u>Principal</u> | <u>Interest</u> | <u>Principal</u> | <u>Interest</u> | <u>Paid To-Date</u> | <u>Projected</u> | | |
| FY 2002 | 27179 | 10/1/2001 | 10/20/2001 | | - | 155,517.80 | - | 160,955.21 | 155,517.80 | 160,955.21 | 8,495,000 | |
| | 27398 | 4/1/2002 | 3/19/2002 | | - | 167,601.29 | - | 193,146.25 | 167,601.29 | 193,146.25 | | |
| FY 2003 | 71632 | 10/1/2002 | 9/12/2002 | | - | 171,908.05 | - | 193,146.25 | 171,908.05 | 193,146.25 | | |
| | 73498 | 4/1/2003 | 3/25/2003 | 3.90% | 681,349.40 | 193,050.71 | 700,000.00 | 193,146.25 | 874,400.11 | 893,146.25 | 7,795,000 | |
| FY 2004 | wire | 10/1/2003 | 10/1/2003 | | - | 179,496.25 | - | 179,496.25 | 179,496.25 | 179,496.25 | | |
| | 77394 | 4/1/2004 | 3/24/2004 | 4.10% | 710,201.88 | 179,479.08 | 725,000.00 | 179,496.25 | 889,680.96 | 904,496.25 | 7,070,000 | |
| FY 2004 | 79420 | 10/1/2004 | 9/27/2004 | | - | 164,628.44 | - | 164,633.75 | 164,628.44 | 164,633.75 | | |
| | CY 2005 | 1008 | 4/1/2005 | 3/29/2004 | 4.20% | 726,261.88 | 164,618.62 | 755,000.00 | 164,633.75 | 890,880.50 | 919,633.75 | 6,315,000 |
| | 83320 | 10/1/2005 | 9/14/2005 | | - | 148,759.71 | - | 148,778.75 | 148,759.71 | 148,778.75 | | |
| CY 2006 | | 4/1/2006 | | 4.35% | 785,000.00 | 129,629.44 | 785,000.00 | 148,778.75 | 914,629.44 | 933,778.75 | 5,530,000 | |
| | | 10/1/2006 | | | - | 131,635.82 | - | 131,705.00 | 131,635.82 | 131,705.00 | | |
| CY 2007 | | 4/1/2007 | | 4.50% | | | 820,000.00 | 131,705.00 | - | 951,705.00 | 4,710,000 | |
| | | 10/1/2007 | | | - | - | 113,255.00 | - | - | 113,255.00 | | |
| CY 2008 | | 4/1/2008 | | 4.60% | | | 860,000.00 | 113,255.00 | - | 973,255.00 | 3,850,000 | |
| | | 10/1/2008 | | | - | - | 93,475.00 | - | - | 93,475.00 | | |
| CY 2009 | | 4/1/2009 | | 4.70% | | | 895,000.00 | 93,475.00 | - | 988,475.00 | 2,955,000 | |
| | | 10/1/2009 | | | - | - | 72,442.50 | - | - | 72,442.50 | | |
| CY 2010 | | 4/1/2010 | | 4.80% | | | 940,000.00 | 72,442.50 | - | 1,012,442.50 | 2,015,000 | |
| | | 10/1/2010 | | | - | - | 49,882.50 | - | - | 49,882.50 | | |
| CY 2011 | | 4/1/2011 | | 4.90% | | | 985,000.00 | 49,882.50 | - | 1,034,882.50 | 1,030,000 | |
| | | 10/1/2011 | | | - | - | 25,750.00 | - | - | 25,750.00 | | |
| CY 2012 | | 4/1/2012 | | 5.00% | | | 1,030,000.00 | 25,750.00 | - | 1,055,750.00 | - | |
| | Totals | | | | 2,902,813.16 | 1,786,325.21 | 8,495,000.00 | 2,699,231.46 | 4,689,138.37 | 11,194,231.46 | | |