



2019 ANNUAL BUDGET

Mayor

Grant Mabie

Board of Aldermen

Ward 1

Richard Breeding
Mimi Duncan

Ward 2

Justin Charboneau
Mary Stadter

Ward 3

Greg Hall
Jerry Miguel

Ward 4

Ismaine Ayouaz
Tony Kennedy

Administration

Kris Simpson, City Administrator
Ron Compton, Chief of Police
James Gillam, Director of Public Services
Donald Guilfooy, Finance Officer
Lou Hecht, Fire Chief
Helen Ingold, City Clerk



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Crestwood
Missouri**

For the Fiscal Year Beginning

January 1, 2018

Christopher P. Morrill

Executive Director

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Budget Message

Honorable Mayor, Members of the Board of Aldermen, and Residents of Crestwood:

In accordance with the Charter of the City of Crestwood, I am submitting the proposed balanced budget for the fiscal year beginning January 1, 2019 – the year marking Crestwood’s 72nd anniversary. This budget meets all requirements of state law and the city charter, and includes a one year operating budget, five year projections for all four major funds, and a five year capital and personnel needs program. This budget provides for the continuation of all services delivered in the previous year, and will contribute to keeping Crestwood a great place to live.

Below is a summary of the FY19 Budget:

	<i>Revenues</i>	<i>Expenditures</i>	<i>Surplus (Deficit)</i>	<i>Fund Balance 1/1/19</i>	<i>Fund Balance 12/31/19</i>
<i>General</i>	9,535,667	9,444,238	91,429	6,083,917	6,175,346
<i>Parks & Stormwater</i>	1,828,695	1,812,475	16,220	892,240	908,460
<i>Capital Improvement</i>	1,445,690	1,423,682	22,008	1,199,208	1,221,216
<i>Sewer Lateral</i>	139,600	135,000	4,600	272,768	277,368

2019 Budget Overview

Crestwood has a surplus operating budget thanks to voters approving Propositions C (a 45-cent local property tax increase) and P (a County-wide half-cent sales tax for public safety) in April 2018. Unrestricted fund balances in the General Fund will increase by 1.5%. The year-end fund balance will exceed the Board of Aldermen’s 45% fund balance policy by \$1,925,439.

Crestwood’s capital needs are significant, with aging facilities and infrastructure. Both the Capital Improvement and Parks and Stormwater Funds are budgeted to end the year with a small surplus, slightly increasing the available fund balance. In the Capital Improvement Fund, the fund balance will increase by 1.8%, and in the Parks and Stormwater Fund, the fund balance will also increase by 1.8%.

In the Capital Improvement Fund there are a variety of beneficial projects and purchases planned. Funds are allocated to complete renovations to the Fire Department bunkhouse which started during Fall 2018. Also budgeted is the completion of Rayburn Park, which also has construction in-progress, scheduled to be completed in Spring 2019. The Rayburn Park project is supported by a significant grant from the Municipal Parks Grant Commission, and the City will be reimbursed from this grant upon completion of the park project. New for 2019 are necessary facility projects for the Government Center – applying a new liquid membrane to sections of the Government Center roof, and upgrades to the Government Center emergency generator. \$472,932 is allocated for concrete slab replacements in various neighborhoods around the City. This fund will also provide for the purchase of necessary vehicle and equipment replacements. Lastly, the City has set-aside an additional \$70,000 for the future planned

purchase of a replacement fire truck, bringing the total amount of that set-aside to \$329,857. Continuing to set-aside \$70,000 per year should enable the City to purchase a replacement fire truck on schedule entirely with cash on-hand.

The Parks and Stormwater Fund supports the day-to-day operations of the City's Community Center and Aquatic Center, as well as programming and maintenance at all parks, including the historic Sappington House campus, and street sweeping. A small portion of funds are available to support fund-related capital projects, and for 2019 there are resources to complete the locker room renovations that were begun in Fall 2018. New for 2019 is a complete renovation of the Crestwood Park restrooms. Also planned is the replacement of certain worn features at the Aquatic Center.

Economic Factors Impacting the Budget

The decline of commercial activity along the Watson Road corridor has contributed to a significant decrease in sales tax revenue from which Crestwood has yet to recover. This decline was felt significantly in preparing the 2019 Budget due to the closure of the Shop N Save grocery store, resulting in a roughly \$330,000 decline in revenues across all funds. Fortunately this loss was offset by increasing performance in regional sales taxes: the Countywide one-cent general purpose sales tax, and the Countywide half-cent public safety sales tax. Changing economic conditions have led to a decline in utility tax revenues, due to the falling price of those commodities and as products and buildings become more efficient. Lower economic activity in Crestwood caused business license fees and permits to decline. These decreases were offset somewhat by increases in our fee schedule, which was revised for the first time in many years during 2016.

Long-term, the city has prospects for economic growth. The long-vacant 47-acre site of the former Crestwood Mall has been demolished following approval of an incentive package by the Board of Aldermen. City officials await final details for the redevelopment of this site. A new developer with an exciting concept has emerged and it is hoped that construction could begin in 2019. Construction will take several years to complete, however.



A rendering of the new concept for the former Crestwood Mall site

Other Noteworthy Developments Impacting the Budget

In late 2016 and throughout 2017, Crestwood reached agreement with the Metropolitan St. Louis Sewer District (MSD) to exchange properties so that MSD could construct EPA-mandated facilities in Crestwood as part of their Project Clear initiative. Crestwood offered the land occupied by its Public Works Facility, provided MSD constructed a mutually-agreeable replacement at a different location. In 2018 this land swap was completed, with Crestwood moving into the new Public Works facility in the first half of 2018. This property exchange minimized the number of residential homes that would have to be eliminated by MSD, facilitated the construction of MSD's improvements which will offer benefits to all area residents, and gave Crestwood a brand new Public Works Facility at minimal expense to replace the current 50+ year old building.

Crestwood continues to adapt to municipal court reforms from the state legislature and new rules provided by the state Supreme Court. The city has capped its fines and fees, separated the City Prosecutor function from the Municipal Court, and adopted numerous other practices. We are communicating with the County Circuit Court, who is responsible for overseeing the performance of Municipal Courts, to ensure we are in compliance.

Included in this budget are some personnel changes. The City has had difficulty filling its custodian positions, and for 2019 will be contracting with a janitorial services company. This arrangement will be offset by the elimination of one vacant full-time custodian position. In the City Clerk's office, a vacant part-time position is being eliminated as a budget-cutting measure. In the Police Department, a Detective position will be converted into a Detective Sergeant position – the total headcount of the City will not change, but this will enhance lines of authority and succession planning in the Department. In Public Works, a Maintenance Worker I position will be converted into a Maintenance Worker II position. As before, the total headcount of the City will not change, but this is being done for operational and succession planning purposes. Lastly, a Secretary position in Parks and Recreation is being converted to an Administrative Assistant position, to better reflect the actual duties of this position.

Crestwood adopted a merit-based pay plan in 2018. FY2019 represents the first year raises have been given under this system. In preparing the 2019 Budget, the Board of Aldermen established a “merit pool” of funds to be used for merit increases. These were allocated based upon employee evaluations. Additionally, the Board of Aldermen approved a 1% citywide COLA for all employees, which will be effective July 1, 2019. The COLA will also increase the starting and maximum salaries for all positions on the City's classification plan. It should be noted that union firefighters, who are still under an adopted collective bargaining agreement, will remain under the old step-and-grade pay plan for 2019.

In 2017 Crestwood filed litigation to challenge a state law that mandates the City pay the Affton Fire Protection District for providing service to the area Crestwood annexed in 1997. Following Affton's passage of a property tax increase in April 2017, this amount grew to over \$550,000 per year. Funds are included in the 2019 Budget for the continuation of this litigation – and for the payment of the increased amount owed to Affton.

Key Budget Assumptions

- 3% increase in sales and use taxes. Improved sales tax receipts are offset by the loss of Shop N Save, otherwise the 3% increase would have been larger.
- No change in property taxes. In 2017, property tax revenues increased significantly due to the voter-approved property tax increase. This revenue source is expected to remain stable, but with modest growth going forward.
- 145% increase in fines and court costs. 2018 saw uncharacteristically low collections that were attributable to staff turnover.
- 3% increase in utility taxes and intergovernmental taxes.
- 4% increase in licenses and permits. Growth in this revenue source is attributable to better business license collections in recent years, and the new fire marshal fee schedule.
- Step-eligible employees (which is only the union firefighters) move up a step on the pay plan
- Health insurance is forecast as a 15% increase from 7/1/2019 to 12/31/2019
- *Conservative, but realistic projection of revenues and expenditures.* Conservative revenue projections help ensure that adequate resources will be available to meet budgeted obligations. There is a built-in conservative bias in expenditure projections because appropriations represent

legal maximum expenditures, and this budget assumes that all appropriations will be spent. In reality, history tells us that we can expect actual expenditures to be lower than the budgeted amount.

- *Service levels.* This budget maintains current service levels. Select investments are made where they are expected to increase efficiency or save money in the long run.
- *Maintain minimum cash fund balance reserves to preserve financial integrity.* This budget exceeds the 45% minimum General Fund policy set by the Board of Aldermen.



Total revenues for all funds are projected to be \$12,949,652 in 2018, an increase of 6% (\$695,660) from 2017. This is attributable to a decrease in one-time revenues from the MSD Public Works facility project, and mixed results in sales tax receipts. Modest increases in Aquatic Center, Community Center, and Recreation Program revenues are expected in 2018 as a result of new staff and leadership in Parks and Recreation.

Expenditures for all funds are projected to be \$12,815,395, a decrease of 14% (\$2,014,701) from 2017. The decrease is attributable to completing the new Public Works facility in 2017.

At the end of 2019, the total unencumbered fund balance for all funds is expected to be \$8,582,390. In the General Fund, the unencumbered fund balance is expected to be \$6,175,346, or 65.3% of operational expenses. This exceeds the Board of Aldermen's 45% fund balance policy by \$1.9 million.

2018 in Review

This past year marked my third year serving as Crestwood's City Administrator, and it was full of accomplishments and challenges for the City. Among the accomplishments are: the completion of the property swap with MSD resulting in Crestwood moving into its new Public Works facility; the beginning of a complete zoning code revision – the first such revision in nearly 40 years; completing roughly \$300,000 in sidewalk repairs, and over \$500,000 in street maintenance citywide; major renovations to Rayburn Park, the Fire Department bunkrooms, the Police Department bathroom and dispatch center, the City Clerk's office area, the Community Center locker rooms, and replacing the flooring in two rooms at the Community Center; earning the GFOA Distinguished Budget Presentation Award for the 2018 Annual Budget; continuing our Missouri Police Chiefs Association Police Department accreditation process; successfully re-starting the City's print newsletter; revising the personnel evaluation system in the Police Department, and much more.

The Board of Aldermen approved numerous ordinances to improve the quality of life in Crestwood, and the operation of the governing body as a whole. This year major legislation includes adoption of the 2009 International Property Maintenance Code, modifying our Conditional Use Permit regulations, appointing Jason Denney as the new Municipal Judge, updating the City's sewer lateral repair policy to make it more convenient for residents to apply, approving an agreement with Playhouse Productions to construct a new stage for the Whitecliff Summer Playhouse, updating the City Code to increase the number of chickens permitted to be kept, accepted the Sappington Center community park plan, approved a contract with St. Louis County to allow use of their problem properties unit, and approved an agreement with Azavar Audit solutions to analyze city revenues.

It was a year of change for the organization. The city promoted Deputies in the Police and Fire Departments to replace both retiring Chiefs. The City's Municipal Judge was promoted to a higher level of court, and a suitable replacement was recruited and approved. In addition to staff changes, Mayor Roby announced his resignation this summer, and a special election was held in November to fill his seat. Alderman Grant Mabie won that election and will complete Mayor Roby's term.



Assistant to the City Administrator Sarah Belcher and Deputy City Clerk Jeff Faust were inducted into the Public Administration honors society as part of their Master's degree program. City Administrator Kris Simpson was recognized as a distinguished alumnus of the University of Missouri – St. Louis Master of Public Administration program

Public safety is an area of importance for Crestwood. In 2018, overall crime remained low, and our response times were excellent. The Police Department realized operational improvements with the renovation of our dispatch center, and implemented mobile ticketing technology. We continued our community relations efforts utilizing a Facebook page for the Police Department, and continued offering a variety of outreach including the popular Coffee with a Cop event. Our Fire Department continued their consistent, high-level of service and public education efforts.

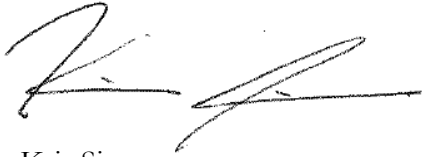
Crestwood Parks and Recreation has continued to play a significant role in improving the quality of life for our residents. The city's recreation program offerings increased in number and variety this year, and improvements have been made at a variety of facilities around the City.

Among its many services, our Public Works department provides maintenance and repair of city assets, and oversaw the completion of a variety of projects, including beginning the reconstruction of a bridge at Crestwood Park. We effectively managed several snow and ice events, and completed over \$500,000 worth of asphalt mill and overlay on various city streets.

Acknowledgements

This budget is the result of many hours of effort by so many people. I want to thank the department heads and program managers for developing the proposed program costs. I want to acknowledge the work of Finance Officer Don Guilfooy, and Assistant to the City Administrator Sarah Belcher for their efforts assisting with the preparation of this document. I look forward to working with the Mayor and Board of Aldermen to provide the highest level of municipal services in order to maintain Crestwood's status as a great place to live.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Kris Simpson', written over a horizontal line.

Kris Simpson
City Administrator

Budget Summary

General Fund

The General Fund provides the resources for the majority of city operations. The major revenue sources are sales taxes, utility taxes, property taxes, licenses and permits and intergovernmental revenues. Following the approval of Propositions C and P in 2017, the General Fund has seen significant growth in total revenues. The projected 12/31/19 fund balance of \$6,175,346 will cover 65.3% of annual expenditures in the General Fund, which is above the Board of Aldermen's 45% fund balance policy for the General Fund.

Long-term, the General Fund is projecting modest surpluses for the near future, as revenues are expected to closely track expenditures. Over time this will lead to growth in unrestricted fund balances, enabling the City to weather short-term economic fluctuations or other hardships. Changes to the financial and economic environment will impact this projection. One positive possible development is whether the former Crestwood Mall site is successful redeveloped. If completed, that would improve the five year forecast.

Changes in the General Fund budget include:

- \$72,550 for various equipment replacement purchases for the Fire Department.
- \$51,700 allocated for janitorial services contract.
- \$33,700 for various Police Department capital equipment purchases.
- \$30,000 to complete the zoning code revision project.
- \$20,000 in asphalt to fund repaving certain walking paths at Crestwood Park.
- \$11,464 for adding cloud support and new modules for the City's financial software.
- \$10,715 for workstation replacements around the city to ensure our employees have up-to-date equipment to work with. These will replace computers that have been out of warranty.
- \$10,500 to add business license module to iWorq Public Works management software.
- \$10,000 to construct a new carport for police vehicles.

Personnel changes in the General Fund budget include:

- Elimination of one vacant part-time clerk position.
- Elimination of one vacant full-time custodian position, the cost of which was split with the Parks and Stormwater Fund.
- Conversion of one Detective position to a Detective Sergeant position.
- Conversion of one Maintenance Worker I position to a Maintenance Worker II position.

Park and Stormwater Fund

The Park and Stormwater Fund provides the resources for the operation and capital improvements for city parks. The major revenue sources are a half-cent sales tax dedicated for Park and Stormwater purposes, and programmatic revenues from the aquatic center, community center, recreation programs, and historic facility. Continuing a multi-year trend, these revenue sources are showing just a little growth for 2019.

The Park & Stormwater Fund is projecting modest deficits in 2020-2022, as a result of planned capital expenditures. Forecast year 2023 projects a modest surplus to help balance out the near-term deficits. For the time being, operational expenditures within the Park and Stormwater Fund are less than recurring revenues. Should the Watson Road commercial corridor continue to struggle economically, the City will continue to remove capital spending from this Fund, placing a greater burden on the Capital Improvement Fund. Conversely, should the Watson Road commercial corridor improve, the City will have more funds available to support greater capital spending.

Changes in the Park and Stormwater Fund budget include:

- Salary increases due to the pay plan are the largest factor driving increases in expenditures in this fund
- The elimination of a full-time custodian, the cost of which was split with the General Fund.

Park and Stormwater Fund capital projects include:

- \$50,000 to complete the Community Center locker room renovation
- \$45,000 to renovate the Crestwood Park restroom
- \$36,000 to replace the Aquatic Center kiddie pool mat
- \$20,000 for Parks and Recreation management software upgrade
- \$14,700 for various pieces of equipment for the Aquatic Center
- \$13,000 for new basketball hoops in the gymnasium
- \$8,700 in new fitness equipment purchases

Capital Improvement Fund

The Capital Improvement Fund provides resources for funding the maintenance, construction, and acquisition of capital assets. The fund's major revenue source is a dedicated half-cent sales tax. Other revenues include the sale of capital assets, grants, reimbursements, and interest income. Continuing a multi-year trend, sales taxes in Crestwood are declining for 2019.

Long-term, the Capital Improvement Fund is projecting modest surpluses from 2019-2022. A major deficit forecast in 2023 is the result of expected replacement of the City's fire truck. The primary source of revenue in this fund is a sales tax, and continued economic stagnation on the Watson Road commercial corridor has depressed revenues in this fund. As a result, there are fewer resources for street maintenance, vehicle replacements, and other capital projects. The Park and Stormwater Fund's inability to shoulder a major capital project burden places more stress on the Capital Improvement Fund, as spending is shifted from the former to the latter. Economic revitalization, hopefully spurred by the redevelopment of the Crestwood Mall site, should provide relief.

Projects in the Capital Improvement Fund include:

- \$200,000 to replace the Government Center switch gear and breaker
- \$95,000 to restore section 6-10 of the Government Center roof
- \$50,000 to complete the 2018 Fire House bunk room renovation project
- \$472,932 for various concrete street slab replacements around the city
- \$261,000 to complete the renovation of Rayburn Park
- \$29,500 to resurface the Government Center and Sappington Center parking lots
- \$30,000 for sidewalk repairs
- \$142,000 for a replacement 2.5 ton dump truck
- \$23,000 for a replacement Public Works pickup truck
- \$76,000 for various Public Works equipment replacement purchases
- \$44,250 for a replacement police car purchase

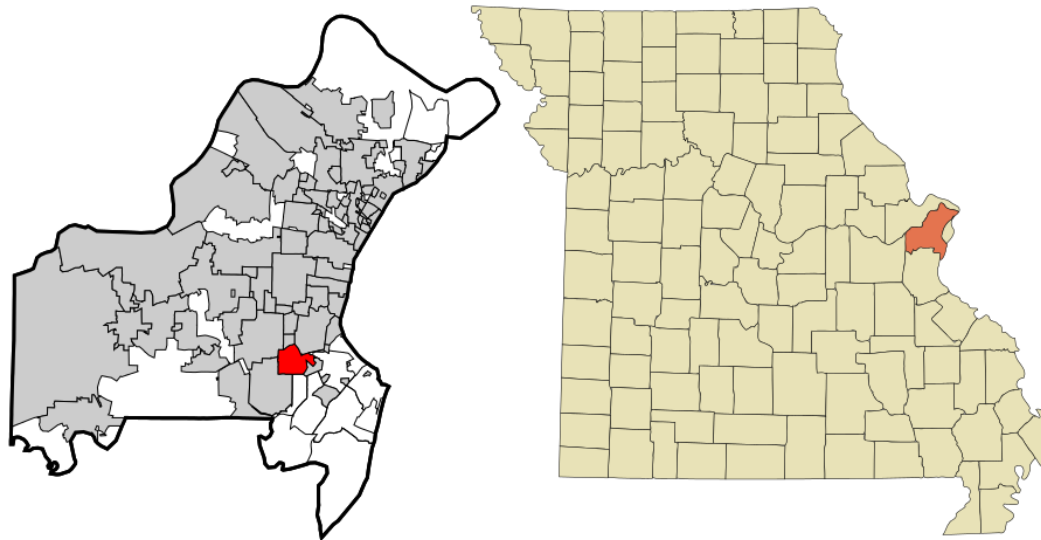
Sewer Lateral Fund

The Sewer Lateral Fund provides resources for Crestwood's sewer lateral repair program. Residents pay a \$28 fee as part of their annual property tax bill. Those funds are collected in the Crestwood sewer lateral fund and used to pay for sewer lateral repairs. The city processes repair applications and contracts with a third party to conduct the work. The city makes as many repairs as meet the guidelines of the program and can cease the program should there be insufficient fund balance. Revenues for 2019 are projected to be \$139,600 and expenditures are projected to be \$135,000. The Sewer Lateral Fund balance is expected to grow to \$277,368 by the end of 2019.

Long-term, the Sewer Lateral Fund is projecting to maintain a healthy fund balance, as the City can exercise control over expenditures from this Fund.

About Crestwood

Crestwood was incorporated as a Village on November 12, 1947. Shortly thereafter, on April 5, 1949 residents voted to become a fourth class city as defined by Missouri Statutes. During the 1970s Crestwood adopted the City Administrator form that became available to fourth class cities. Crestwood operated under that classification until 1995, when voters approved a City Charter. The Charter retained the City Administrator form of government. Crestwood is governed by a Mayor, elected at-large, and an eight member Board of Aldermen, two from each of the four wards. Crestwood occupies 3.60 square miles in St. Louis County, and is located 14 miles southwest of downtown St. Louis.



Crestwood is an inner-ring suburb that balances residential and commercial uses. The city has a population of 11,912, occupying 5,234 housing units as of the 2010 Census. Approximately 350 businesses operate within the city.

Services provided by the city include:

- Police patrol, dispatch, community relations and investigations
- EMS, fire response, and fire marshal services
- Infrastructure maintenance, snow removal and other public works functions
- Recreation and park services, including an aquatic center
- Planning, zoning and economic development
- Licensing and permitting
- Code enforcement
- Municipal court
- City clerk and public records retention

Crestwood History

Pre-U.S. History

The land comprising the area where the City of Crestwood now stands was inhabited by Native Americans of the prairie tribes, including the Dakotas, Osage, Shawnee and Missouri. The Crestwood area was notable for providing fresh water because of three active known springs. Arrowheads and spear-making and utensil-making sites have been discovered in the area.

This territory remained occupied by Native Americans until France took possession in 1682 as part of the French territory of Louisiana. The vast lands west of the Mississippi were transferred to Spain in 1763 by the Treaty of Paris, though in 1800 it was ceded back to France. In 1803 the United States bought all the territory from the Mississippi to the Rocky Mountains in the exchange known as the Louisiana Purchase.

Missouri applied for statehood in 1818 and became a State in 1821. St. Louis County was organized on October 1, 1812.

Early Pioneers

One of the earliest known landowners and settlers in the Crestwood area was John Sappington. What follows is an account of how they came to the area.

John and his brothers Hartley, James and Richard were recruited in Washington County, Pennsylvania in 1775 to serve in the Revolutionary War. All four brothers have been identified with the 13th Virginia Regiment and John fought under Nathaniel Green in the Battle of Brandywine, and was at Valley Forge in 1778 as a bodyguard to General George Washington. John was present at the surrender of Cornwallis at Yorktown on October 10, 1781.

After the war, John relocated his family to the Crestwood area, and there are many versions as to exactly when and why he came. The earliest related land transaction on record was that of United States Survey No. 1936 sold to John Sappington by Peter Didier for a fee of \$800 in exchange for a total of 800 arpents (approximately 681 acres). This land purchase was confirmed April 28, 1816 by an Act of Congress one year after John died. Survey 1936 according to old township maps covers a majority of the land now incorporated in the City of Crestwood. The Thomas Sappington House, which still stands and is maintained by the City of Crestwood, was built or construction began in 1808 and lies within this survey. The house is on the National Register of Historic Places. Over time the Sappington family grew and spread, becoming notable settlers in the region.

The 1900s and Incorporation

In the early 1900s, the area which now comprises the City of Crestwood was more or

less an area of truck farmers who conducted business along the Gravois after the turn of the century. By the 1930s, businesses along Watson Road began to appear especially after the construction of Highway 66, of which Watson Road was a part. In the 1940s a couple of motels went up along Highway 66, and there was a tavern at the intersection of Sturdy Road and Highway 66.

A group of homeowners who had purchased homes in a subdivision named Crestwood during the 1920s, '30s, and '40s plus other homeowners along Big Bend Boulevard and along Sanders Drive held a meeting in January 1946 and felt they had to fight the annexation plans of the neighboring City of Oakland. The homeowners were advised by C. Wheeler Detjen (eventually, Crestwood's first city attorney) to get petitions and other papers filed with the court to stop the annexation.



Drawing of the first Crestwood City Hall

In 1947, this group of concerned citizens petitioned the court to incorporate Crestwood

as a Village. The western limits at that time were approximately at Sappington Road. The eastern limits were set at 200 feet west of Grant Road (because the original trustees could not afford to take on maintenance of the street). The trustees did want a school, and so the boundary was laid out to include Grant School, but not the homes on either side of Grant Road. The northern limit of the Village was Big Bend Boulevard and the southern limit went to Highway 66.

The name of Crestwood was decided upon because of the residents who lived in Crestwood subdivision. The subdivision was so named because of a tree standing at the crest of the hill on a street named Crestwood, later renamed Diversey Drive. In 1976 this white oak tree was certified as being 220 years old, and as of 2016 it still stands.

An election was held on April 5, 1949 for residents to vote on the Village becoming a fourth class city and to elect a Board of Aldermen. Ivan E. Thompson was elected (by tie-breaking vote of the Aldermen) as the first Mayor of Crestwood. A special election was held June 21, 1949 to annex the territory to the west and adjacent to the original boundary of Crestwood, because of concerns that the City of Kirkwood was going to build a sewage disposal plant there. The annexation was successful. On July 26, 1949 the City set the tax rate at 40 cents per \$100 valuation. By 1950, the Census showed the population of Crestwood at 1,645.

In the beginning the City had no funds to hire staff for fire or police services, aside from a part-time deputy sheriff. The Aldermen were deputized to patrol. The City of Crestwood, still feeling growing pains, successfully annexed the territory south of Highway 66 in 1951. At this time, many early residents remember nothing but taverns and motels on Watson Road.

Route 66

Crestwood's Watson Road was part of the Route 66 highway and is responsible for generating much of the commercial development along that corridor. Of note are the Sixty-six Park In Theatre, Crestwood's McDonald's (the first west of the Mississippi), Tobey's Drive-In Restaurant (today the building houses Imo's Pizza), and Crestwood Bowl – still busy with bowling leagues.



The popular "66" Park In Theatre

In 1954 the Crestwood Fire Department began with 30 volunteer residents, who were the proud operators of a brand new 500-gallon pumper, which cost \$11,098. There was no building to house the pumper, so the Wuellner Service Station on Highway 66 and Sappington Road became the city's first fire house. By 1957, the need for a full-time professional Fire Department was realized due to both residential and commercial growth. This need was addressed by the early 1960s. During the 1960s city residents overwhelmingly supported a bond issue to acquire several parcels of land for public parks. This support established most of the parks Crestwood residents enjoy today.

Crestwood Plaza Era

The biggest boon to the City of Crestwood and its residents was the development of one of the first shopping centers in St. Louis County in the mid-1950s. The location was ideal thanks to its access to shoppers living in the established cities nearby, with plenty of room for population growth to the south.

This growth did occur: by 1960 the Crestwood population grew to 11,106, and by 1970 it reached 15,398. In accordance, city services professionalized and expanded to meet the needs of the growing community. In 1972, with a budget of over two million dollars, city officials hired their first city administrator to handle day-to-day operations. In 1973 the Crestwood Government Center

was completed, which housed the majority of city departments to present day.



Stix Baer & Fuller at Crestwood Plaza

In the early 1970s the city purchased 72 acres of land and began to build the centerpiece park of the city – known as Whitecliff Park. First came tennis courts in 1974, a lighted athletic field in 1975, an Olympic-size pool opened in 1976, culminating with the groundbreaking for the 20,000 square foot Crestwood Community Center in 1977.

In 1978 Crestwood elected its first female mayor, Pat Killoren. She would be re-elected eight times and become the longest-serving mayor in the City's history. In the 1980s she formed the Watson Road Development Committee which led to the development of several new retail centers as Crestwood Plaza underwent a major renovation.

Parks and recreation and other community events became a major focus for the city during this time. Christmas House decorating contests, picnics, fairs and the establishment

of the Whitecliff Summer Playhouse theater program all emerged thanks to a renewed commitment to recreation programs.

1990 to Present

During the 90s, under Mayor Killoren's continued leadership Crestwood continued to thrive. There was little land left for residential construction. The City enjoyed a low property tax rate due to the sales taxes provided by the Watson Road commercial corridor.

In 1994 an election was held to decide whether to adopt Charter City status, which was approved by voters. A year later, 88% of voters decided in favor of the Crestwood City Charter. In 1997, votes were favorably cast by residents to annex a 290 acre area, populated by 1,601 residents. By 2000, the city's population was 11,868. Population would remain stable through the 2000s, reaching 11,912 in 2010.

In the early 2000s, Crestwood Plaza, the significant generator of sales tax revenues for Crestwood, began to decline. Eventually the mall would close completely. The loss of the mall represented a significant blow to city finances – revenues declined by 20%. The city staff, which just a few years earlier consisted of approximately 130 employees, shrank to 89.

In 2016, Crestwood officials approved a redevelopment plan and financial incentives that provide for the demolition of the old mall

and a multi-use project to be constructed on the site.

The city is proud of its past, and the future looks promising. Crime is not a serious problem. The Lindbergh school district, which covers Crestwood, is highly rated. Together these factors have made Crestwood an attractive community, recognized in 2015 as one of the hottest zip codes in America. Many young families, looking for an affordable, attractive community have made Crestwood their home.



The Crestwood tree, as of 2016

Our Organization



Personnel by Department

	2017	2018	2019
Administration	9.05	9.05	8.80
Fire Services	23.50	24.50	24.50
Police Services	33.50	33.50	33.50
Public Services:			
Public Works	13.65	14.45	14.45
Parks & Recreation	9.15	9.80	9.00
Total Personnel (FTE)	88.85	91.30	90.25

Detailed Personnel Schedule

	2017	2018	2019
ADMINISTRATION			
City Administrator	1	1	1
Administrative Assistant	1	0	0
Assistant to the City Admin.	0	1	1
Human Resources Officer	0.80	0.80	0.80
City Planner	1	1	1
City Clerk	1	1	1
Deputy City Clerk/Pros. Asst.	1	1	1
Administrative Clerk	0.25	0.25	0
Finance Officer	1	1	1
Accounting Clerk	1	1	1
Court Administrator	1	1	1
TOTAL ADMINISTRATION	9.05	9.05	8.80

	2017	2018	2019
POLICE SERVICES			
Chief of Police	1	1	1
Deputy Chief	1	1	1
Lieutenant	2	2	2
Sergeant	5	5	6
Detective	2	2	1
Corporal	0	4	4
Patrol Officer	16	12	12
Coordinator	1	1	0
Lead Dispatcher	0	0	1
Dispatcher	4	4	4
Records Clerk	1	1	1
Secretary	0.50	0.50	0.50
TOTAL POLICE SERVICES	33.50	33.50	33.50

	2017	2018	2019
FIRE SERVICES			
Chief of Fire Services	1	1	1
Assistant Chief/Fire Marshal	1	1	1
Captain	4	4	4
Lieutenant	2	3	3
Firefighter/Equipment Spec.	4	4	4
Firefighter/Paramedic	11	11	11
Administrative Assistant	0.50	0.50	0.50
TOTAL FIRE SERVICES	23.50	24.50	24.50

	2017	2018	2019
PUBLIC SERVICES:			
PUBLIC WORKS			
Director of Public Services	1	1	1
Project Manager	1	1	1
Administrative Assistant I/II	1	1	1
Administrative Clerk	0.25	1	1
Code Enforcement Officer	1	1	1
Building Maintenance Tech I	1	1	1
Building Maintenance Tech II	0	0	0
Facilities Crew Leader	1	1	1
Custodian	0.15	0.20	0
Superintendent of Maintenance	1	1	1
Streets Crew Leader	1	1	1
Maintenance Worker I/II	4	4	4
Vehicle Maintenance Supervisor	0	0	0
Fleet Crew Leader	1	1	1
Mechanic	0	0	0
PT Clerical	0.25	0.25	0.25
TOTAL PUBLIC SERVICES:	13.65	14.45	14.45
PUBLIC WORKS			

	2017	2018	2019
PUBLIC SERVICES:			
PARKS AND RECREATION			
Manager of Recreation	1	1	1
Recreation Supervisor	1	1	1
Program Supervisor	2	2	2
Recreation Secretary	1	1	0
Administrative Assistant I/II	0	0	1
Custodian	1.15	1.80	1
Park Maintenance Crew Leader	1	1	1
Maintenance Worker	2	2	2
TOTAL PUBLIC SERVICES:	9.15	9.80	9.00
PARKS AND RECREATION			
TOTAL EMPLOYEES:	89.85	91.30	90.25

* This personnel schedule does not include seasonal or temporary employees such as those contracted to provide services for the Aquatic Center or Community Center.

Strategy and Performance

Our Mission

Crestwood City Government's mission is to be a financially sustainable city that provides superior municipal services, maintains high quality city facilities and infrastructure, leads the city to the future and engages citizens and community resulting in added value to citizens' lives.

Work Planning

The Crestwood Board of Aldermen held a retreat in February 2017 to set short and long-term goals and priorities. The City Administrator worked with staff to determine an action plan to achieve those goals, and monitors progress throughout the year. In September 2017, the City Administrator provided an update to the Board on progress made to achieve the goals and priorities outlined by the Board of Aldermen. In February 2018 the Board will hold another retreat to review the goals and priorities and update them as necessary. The short and long-term goals and priorities for 2017 and the future are summarized below, with notes about progress.

Retreat Goals

City of Crestwood elected officials conducted a planning retreat to review the community's core values, develop a vision of "What's next for Crestwood?", articulate strategies to achieve the vision, and develop a list and action plan of immediate priorities.

Community Values

Crestwood...

- Is a great place to raise a family and is a community where those who grew up return to raise their own families
- Has safe neighborhoods with a strong sense of identity, attractive housing, outstanding schools, and beautiful parks
- Has a diverse population and is equally attractive to young families, seniors, international residents and others
- Strives to maintain a good balance between commercial and residential needs
- Has many success stories to share with the community and region
- Is a resilient community with excellent leadership and is financially prepared for the future
- Values citizen involvement and building the community by addressing constituent needs

What's Next for Crestwood?

Crestwood is well known as an outstanding place to live, work, shop, or visit and is regionally recognized for its:

- Thriving downtown business, retail, and entertainment district
- Attractive, safe, and walkable neighborhoods

- Engaged citizens who enjoy access to their municipal government, planning for their community’s future, and attending the city’s popular special events
- “Connectedness”: Watson corridor streetscape, community wide Wi-Fi, electric car charging stations, trail access, and more
- Fiscal strength, balanced budget, and superior and efficiently delivered municipal services

Short Term Priorities

1. Citizen education and engagement regarding implementation of the Comprehensive Plan

Progress Notes: Several articles were run in e-Newsletter regarding the Comp Plan. City staff has begun implementing re-zonings identified by Comp Plan, which include public outreach. A joint meeting between Planning and Zoning Commission and the Board of Aldermen was held to prioritize Comp Plan recommendations.

2. Evaluate neighborhood infrastructure, design, etc.; develop plan to address needs; report results to neighborhood

Progress Notes: In 2018 the highest priority item – improving the condition of existing sidewalk infrastructure – was completed.

3. Enlist Park Board and other interested citizens to help plan additional community festivals and events

Progress Notes: In 2018 the City planned a new community-wide event, SunCrest Fest (a partnership with neighboring Sunset Hills). Overall the number and quality of recreation programs offered increased in 2018.

Long Range Focus Areas

1. Citizen Involvement

- **Increase number of special events and community building activities (See *Community Events Focus Area*)**

Progress Notes: Completed! More events held in 2018 including one major community-wide event.

- **Engage citizen task force to assist with Comprehensive Plan understanding, acceptance, and implementation**

Progress Notes: Ongoing. This item assigned to Planning and Zoning Commission.

- **Foster a community mindset that supports positive change and growth**

Progress Notes: City newsletter and Citizen’s Academy started in 2018. These outreach mechanisms enable the City to better communicate its message. These activities will continue in 2019.

- **Educate voters on City finances, efficiencies, and goals; seek citizen input**

Progress Notes: City newsletter and Citizen’s Academy started in 2018. These outreach mechanisms enable the City to better communicate its message. These activities will continue in 2019.

- **Request Park Board review of Whitecliff Master Plan and solicit community feedback on priorities**

Progress Notes: Park Board recommended hiring outside planner to update Whitecliff Master Plan. Staff prepared and presented grant application to significantly fund the cost of this planner. Board of Aldermen rejected resolution in support of the application due to cost.

2. Infrastructure

- **Improve walkability by developing a sidewalk repair and construction plan funded through city and home owner financing**
Progress Notes: Sidewalk repair plan completed in 2018. A plan for sidewalk construction is being developed.
- **Involve Planning and Zoning Commission to improve walkability between wards and parks; seek grant funding**
Progress Notes: City staff applied for a Great Streets Planning grant in 2017 and 2018, identified as runner-up each year. This grant would have addressed this goal. Staff plans to re-apply in 2019.

3. Development/Planning

- **Make “Comprehensive Plan Review and implementation” a permanent P&Z agenda item**
Progress Notes: Updates are regularly provided by the City Planner.
- **Update city codes regarding neighborhoods; consider Urban Design Districts to create standards for renovations and new construction; make permit process for home improvements more user-friendly, including completion of the sign code.**
Progress Notes: City updated Fire Code in 2017, and Property Maintenance Code in 2018. Zoning Code and Sign Code updates are in progress from 2018 with anticipated adoption in 2019.
- **Actively seek out redevelopment and economic development opportunities; recruit more diverse retail options**
Progress Notes: City staff continue to proactively reach out to businesses and identify development opportunities.

4. City, Financial, and Environmental Sustainability

- **Resolve Affton Fire situation**
Progress Notes: Board approved lawsuit challenging applicable state law. Litigation in progress.
- **Investigate merger with Grantwood Village for economies of scale**
Progress notes: Staff continues to look for regional partnerships for cost saving opportunities. There is little interest from Grantwood in merging.
- **Encourage environmentally responsible development and resources such as Green technology, “repurposing”, electric vehicles, charging stations, etc.**
Progress Notes: Board of Aldermen approved PACE funding model in 2016. Staff included conduit for an electric vehicle charging station at the new Public Work Facility. City continues to replace outdated systems with modern, environmentally-friendly units. City purchases hybrid vehicles when appropriate. City upgraded lighting at Government Center in 2016 with more efficient models.

Budgeting

The Board of Aldermen set priorities for the coming year by allocating resources in this annual budget document. Advisory committees, comprised of appointed citizens and elected officials, provide guidance throughout the calendar year. That input is considered during the development of the annual budget. Additionally, the Board of Aldermen provide feedback on the proposed budget through Ways and Means committee meetings. City staff then implements the budget, which is designed to achieve the strategic priorities of the city.

Capital Planning

For capital projects, city staff developed a capital project rating system that allocates points based on different goals. The Board of Aldermen sets the point values and the various rating factors by resolution. These factors are in alignment with the long-term goals of the City. This system is detailed on the next page:

City of Crestwood CIP Ranking Score Sheet

Categories	Category Score	Category Weight	Weighted Score
Project Need (1 – 5)	<input type="text"/>	4	<input type="text"/>
External Funding (1 – 5)	<input type="text"/>	2	<input type="text"/>
Timing/Location (1 – 5)	<input type="text"/>	1	<input type="text"/>
Board/Comm Priority (1 – 5)	<input type="text"/>	3	<input type="text"/>
Comp. Plan (1 – 5)	<input type="text"/>	2	<input type="text"/>
Impact on Operational Budget (1 – 5)	<input type="text"/>	2	<input type="text"/>
Infrastructure (1 – 5)	<input type="text"/>	2	<input type="text"/>

CIP Score (1-80)

The Board of Aldermen has the authority to determine the various categories and their relative weight. City staff then apply these categories to all of our capital projects. Staff builds the capital improvement plan by funding the highest scoring projects first, and then working down the list in descending order.

The City has detailed definitions for each of these categories, what follows is a summary of each:

Project Need: Does the project address a serious risk or liability issue, and to what degree? Will the failure to complete this project result in foreseeable harm or negative consequences? Does the project address a current regulatory mandate? Does this project address a significant maintenance need? For full credit, a project needs to address a serious risk or liability issue or a high priority regulatory mandate.

External Funding: Scores are based on the percentage of external funding available for the project.

Timing/Location: When is the project needed? How many people does it affect? Do other projects require this one to be completed first? Can this project be done in conjunction with other projects to save money? Is this an existing facility or asset near the end of its useful life? For full credit, timing and location must be critical components of the project.

Board/Commission Priority: To preserve some of the legislative authority, staff invites the Board and the relevant advisory Board (Park Board or Public Works Board) to pick their top 5 highest priority projects for the coming year. The score for this category is determined by whether or not a project is rated as high priority. Full credit is awarded for projects selected by both the Board of Aldermen and the relevant advisory Board.

Comprehensive Plan/Master Plans: Is the project identified as part of the City's Comprehensive Plan, or part of an existing Master Plan? Has the proposed project been fully developed and defined in enough detail so that the specifics are known? Have adequate public discussion and an appropriate level of citizen engagement around the project transpired? Does there appear to be broad community support? Full credit is awarded for projects that are included in the Comprehensive Plan or a Master Plan, and have been well-vetted.

Impact on Operational Budget: Will the project require additional personnel and/or annual maintenance? Will the project reduce staff time/city resources currently being devoted, and thus have a positive effect on the operational budget? Does the project represent a revenue generating opportunity? If so, to what degree does the revenue offset the cost of operating/maintaining the project? Is there an economic component to the project that could generate tax revenues? For full credit, a project must have a positive effect on the budget, have significant savings in time, materials, and/or maintenance, or generate sufficient revenue to more than offset costs.

Infrastructure: This item relates to infrastructure needs of the City. Does the project extend service to support/promote new growth? Does the project foster safe and accessible modes of travel? What is the need? Full credit is awarded for projects that have a high level of need, address existing infrastructure, and have well-defined ancillary benefits.

Budget Process

An annual budget is legally adopted through passage of an appropriation ordinance by the Board of Aldermen for the General Fund, Capital Improvements Fund, Park and Stormwater Fund, and the Sewer Lateral Fund prior to the start of each fiscal year.

The below procedure outlines the process for adopting the annual budget:

August: Finance Officer prepares five year financial projection

August: Budget instructions and worksheets are distributed to department heads

Mid-to-Late September: Revenue projections complete and department head budget requests submitted to City Administrator

Mid-September to Mid-October: City Administrator and Finance Officer meet with department heads and review and revise budget requests

Late October: The budget is formally presented to the Board of Aldermen and referred to the standing Aldermanic Ways and Means Committee

November: Regular meetings of the Ways and Means Committee take place during which Board members examine and alter the budget

Late November: Public hearing and first reading of the budget

Early December: Second reading and adoption of the annual budget

Budget Policies

Annual Budget

The budget is intended to present a complete financial plan for the coming fiscal year and includes the following information:

- A budget message describing the important features of the budget and major changes from the preceding year;
- Estimated revenues to be received from all sources for the budget year with a comparative statement of actual or estimated revenues for the preceding six years, itemized by year, fund and source;
- Proposed expenditures for each department, office, commission and other classification for the budget year, together with a comparative statement of actual or estimated expenditures for the preceding six years, itemized by year, fund, activity and object;
- The amount required for the payment of interest, amortization and redemption charges on any debts of the city;
- A projected five year capital and personnel needs program;
- A general budget summary.

(Charter Section 7.2 and Code Section 2-102)

Budget Officer

The City Administrator serves as the Budget Officer and shall prepare the proposed budget annually and submit it to the ways and means committee, together with a message describing important features, the budget to be supported by appropriate schedules and analysis. (Code Section 2-53)

Balanced Budget

Total proposed expenditures from any fund shall not exceed the estimated revenues to be received, including debt issuances, transfers from other funds, and advances from other funds plus any

unencumbered balance or less any deficit estimated for the beginning of the budget year. (Charter Section 7.2 (a))

Fund Balance Policy

The Board of Aldermen adopted a fund balance policy which established a minimum unrestricted reserve requirement of 45% at the end of any fiscal year. The reserve is calculated as the amount of available unrestricted reserves (committed, assigned and unassigned fund balance categories) divided by the operating expenditures of the General Fund. (Ord. 4579)

Fiscal Year

The city's fiscal year begins January 1 and runs through December 31. (Code Section 2-3 and 2-82)

Accounting, Auditing and Reporting

The accounts of the city are organized on the basis of funds, each of which is considered a separate accounting entity with self-balancing accounts that comprise its assets, liabilities, equity, revenues and expenditures. The city produces annual financial statements in accordance with U.S. Generally Accepted Accounting Principles (GAAP).

The city's budget consists of 4 distinct major funds, all of which are in the governmental fund category. The city's funds fall within three fund types:

General (1)

General Fund

Special Revenue (2)

Parks and Stormwater and Sewer Lateral Funds

Capital Projects (1)

Capital Improvement Fund

Basis of Accounting

The city uses a modified accrual basis of accounting: revenues are recorded when measurable and available. Available means collectable within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the liability is incurred. Accrued revenues are those which have been collected on the city's behalf during the fiscal year and remitted to the city in the ensuing year. Most notably, this applies to sales taxes collected by the State in November and December but not remitted to the city until January and February.

Basis of Budgeting

Basis of budgeting refers to when revenues and expenditures or expenses are recognized in the accounts. The budget for all funds is prepared on the modified accrual basis.

Independent Audit

An independent audit of all funds is performed annually. Such audits shall be made by a certified public accountant or firm of such accountants who have no personal interest, direct or indirect, in the fiscal affairs of the city government or any of its officers. A copy of the audit is kept in the City Clerk's office and open to public inspection. No accounting firm shall conduct the audit for more than five consecutive years. (Charter Section 3.12)

Debt

Missouri authorizes cities to incur indebtedness up to 10% of the assessed value of taxable property by citizen vote to issue general obligation debt. In 2017, this would allow the city to borrow about \$26 million. No debt is current issued or authorized under this limitation.

Level of Control

The Board of Aldermen exercises control at the departmental level.

Budget Transfers

The City Administrator may transfer all or any part of any unencumbered appropriation balance among accounts within a department. The Board of Aldermen may by motion of the Board transfer part or all of an unencumbered appropriation balance from one department to another. Monies held in reserve, contingency or undesignated funds shall be transferred or encumbered by motion of the Board of Aldermen. (Charter Section 7.2 (i))

Budget Revisions/Amendments

The Board of Aldermen may by ordinance make supplemental appropriations if the City Administrator certifies that funds will be available for such expenditures. (Charter Section 7.2 (g))

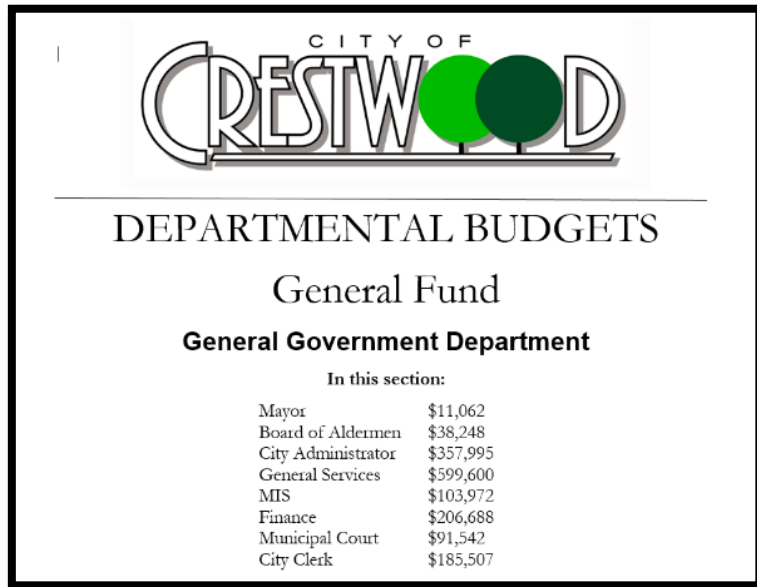
Failure to Appropriate

If at the termination of any fiscal year the appropriations necessary for the government for the ensuing year have not been made, the several amounts appropriated in the last annual appropriation order for the objects and purposes specified shall be deemed to be reappropriated, and until the Board of Aldermen shall act the finance officer shall approve expenditures and honor warrants in payment thereof. (Code Section 2-106)

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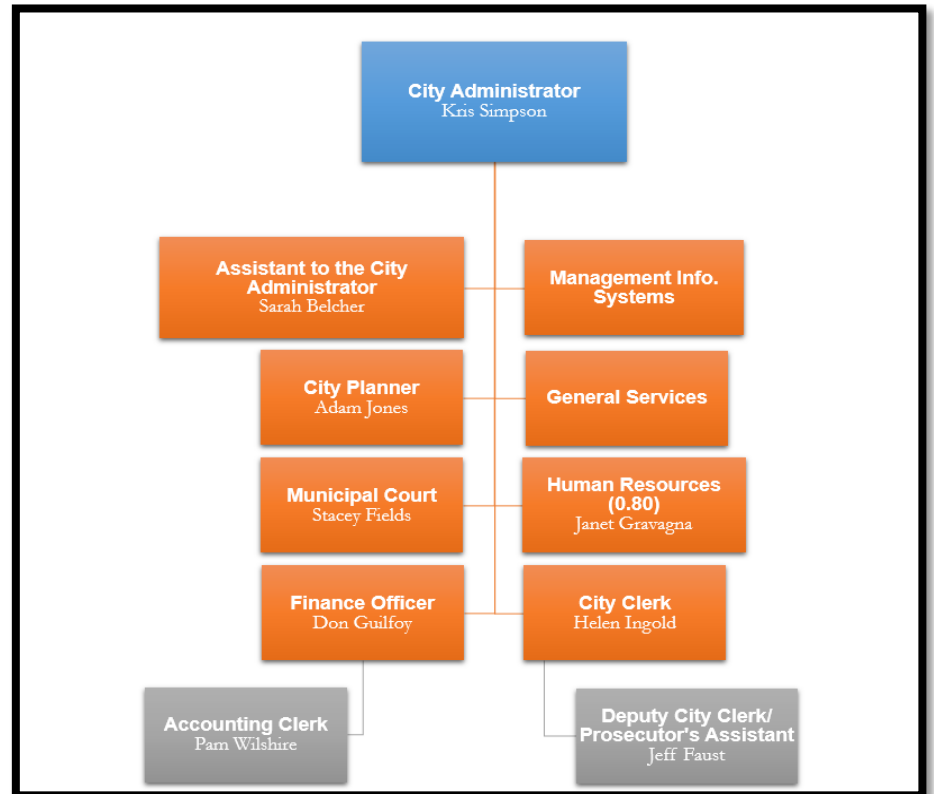
User Guide

User Guide



Each department budget has a cover page identifying the divisions with that department.

The departmental cover page is followed by an organizational chart for that department



Each division has a cover page describing the activities of that program, the relevant contact person, a budget and staffing summary, a summary of cost changes and the recent budget history.

Title of the Division

City Clerk

Division Contact Information

Helen Ingold, City Clerk
hingold@cityofcrestwood.org
314.729.4711

Division Contact

Division Summary:

The City Clerk's Office maintains and distributes official records for the City, including minutes, ordinances, contracts and various other vital documents. The City Clerk's Office administers the Oath of Office to elected officials and oversees the administration of city elections. The City Clerk's Office issues various types of licenses, such as business, liquor and vending licenses. As of 2018, the City Clerk's Office also houses the City Prosecutor, with the Deputy City Clerk also serving as the Prosecutor's Assistant.

Division Activities

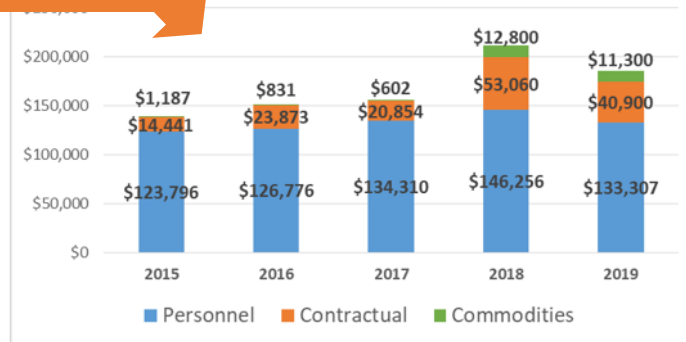
Budget Summary: \$185,507

Staffing: 2.0 FTE

Budget and Staffing Summary

Recent Budget History

Costs by Category



Cost Changes

Division cost has changed by

-12.5%

Increases

Software licensing funding increased to implement Work in City Clerk office

Decreases

Election cost savings due to not having an emergency Mayoral election in 2019

Cost Changes vs Prior Year Projection

Each division also has a detailed budget sheet showing recent actual budget history, the current year budget amount, the mid-year amount, the end-of-year estimate, the account number for each budget line. There is also the recommended budget for the proposed budget year, the amount recommended by the Ways and Means committee, and the final budget approved by the Board of Aldermen.

Budget History

Current Year-End Estimate

Division Title and Account Number

Proposed Budget Amounts

City of Westwood, Missouri
 General Fund Expenditures
 Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description			2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	CITY CLERK 10-25-046-XXX-XXXX			Dept, City Adm.	Ways & Means Recommende	BOA Approved
125,580	138,741	83,713	84,695	92,470	95,500	55,061	95,450	505	5011	Wages, Non-Exempt Employees	95,611	95,611	95,611
16,671	-	9,332	11,885	9,249	12,219	7,213	13,187	505	5013	Wages, Part-time Employees	-	-	-
8,962	3,756	2,736	3,189	3,530	4,000	1,351	2,233	505	5015	Overtime Wages	3,500	3,500	3,500
43,179	31,549	14,338	14,515	16,637	19,635	12,941	23,057	510	5110	Health Insurance	20,785	20,785	20,785
1,564	1,669	978	817	1,048	781	524	819	510	5111	Dental Insurance	742	742	742
803	761	463	444	477	438	289	440	510	5112	Life/AD&D/LTD Insurance	456	456	456
72	83	41	41	41	42	31	42	510	5114	Employee Assistance Program	42	42	42
6,436	6,860	5,150	3,862	3,134	3,383	1,918	3,321	510	5115	Retirement Plan	4,361	4,361	4,361
261	253	154	184	214	235	135	235	510	5116	Workers' Compensation Insurance	229	229	229
7,979	8,212	5,584	5,790	6,086	6,926	3,628	6,056	515	5210	FICA Taxes	6,145	6,145	6,145
1,866	1,921	1,306	1,354	1,423	1,620	848	1,416	515	5211	Medicare Taxes	1,437	1,437	1,437
213,373	193,804	123,796	126,776	134,310	144,779	83,940	146,256	Total Personnel			133,307	133,307	133,307
654	732	850	1,729	2,394	3,925	2,378	3,200	605	6010	Training & Education	3,850	3,850	3,850
300	-	976	2,138	3,298	4,250	3,711	4,600	605	6011	Travel & Expenses	4,600	4,600	4,600
270	600	339	345	374	500	231	500	605	6012	Employee Memberships	500	500	500
-	-	-	-	-	14,500	10,624	17,000	610	6110	Legal Services	16,850	16,850	16,850
-	-	-	-	51	-	-	-	610	6115	Other Professional Services	-	-	-
1,536	345	-	119	50	550	-	250	645	6711	Printing & Binding	300	300	300
2,892	4,780	4,677	4,841	9,329	8,000	5,713	7,700	645	6714	Code Book Codification	6,000	6,000	6,000
4,133	5,579	7,599	14,702	5,357	23,000	8,788	19,810	650	6813	Elections - General & Special	8,800	8,800	8,800
9,785	12,036	14,441	23,873	20,854	54,725	31,445	53,060	Total Contractual			40,900	40,900	40,900
832	842	1,187	831	602	800	970	8,000	710	7110	Office Supplies	800	800	800
-	-	-	-	-	5,000	3,600	4,800	730	7112	Software Licensing	10,500	10,500	10,500
832	842	1,187	831	602	5,800	4,570	12,800	Total Commodities			11,300	11,300	11,300
223,990	206,682	139,425	151,480	155,766	205,304	119,955	212,116	Total Expenditures- City Clerk			185,507	185,507	185,507

Line Item Account Numbers

Total Expenditures for Division, by Approval Phase

Specific Expenditures for each Line, with Subtotals for each Object: Personnel, Contractual, Commodities or Capital

The background features a repeating pattern of the words 'CITY OF DOWNTOWN' in a stylized, outlined font, interspersed with stylized tree icons. The text and trees are arranged in a diagonal, overlapping fashion across the entire page.

Revenue Guide



REVENUE GUIDE

This section provides an analysis of each major revenue source. All recurring revenues in excess of \$60,000 are included. In total, approximately 91% of all revenue is covered by this section. There one revenue source, reimbursements for Grants, which is not included in the Revenue Guide. This is one-time revenue specific to 2019. Revenue is presented in descending order of projected receipts.

Each revenue source has unique characteristics. The starting point for an overall approach is certain assumptions about inflation, population change, and assessed valuation. These factors are weighed along with historical trends, economic forecasts, legislative dynamics, regulatory decisions, weather and foreseeable development within the city.

Each revenue page is divided into six sections:

Legal Authorization

This is the specific section of the Revised Statutes of Missouri (RSMo) or the City Charter that authorizes the city to levy or receive the revenue and the city ordinance that enacts or levies the tax.

Account Code

This is the specific line(s) to which the revenue source is posted in the city's accounting system.

Description

This is a brief explanation of the source, rate and calculation of the revenue source. Information on collection and distribution of the revenue is also provided.

Comments

This describes what factors were included in the city's analysis of past revenue collection and future forecast.

Financial Trend

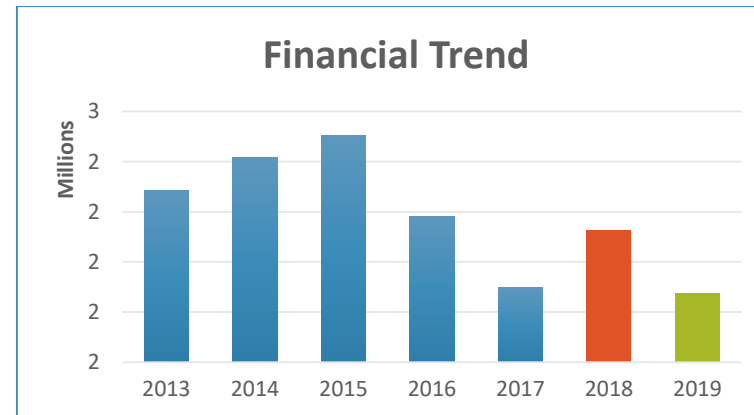
This is a graphical chart of the last five years, the current year estimate and next year's projection of the revenue source.

Sales Taxes – One-Cent Countywide

Legal Authorization:	State Statute: 66.600 – 66.630, 94.857	City Ordinance: 1209	Account Code: 10-00-000-405-4010
Description			
Crestwood levies a county-wide one-cent general sales tax on retail sales. The State of Missouri collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. The state distributes the funds one month after they are collected. This sales tax is recorded in the General Fund and is used to provide a range of traditional city services.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2013 Actual</i>	2,342,070	
<i>2014 Actual</i>	2,408,532	2.8%
<i>2015 Actual</i>	2,451,720	1.8%
<i>2016 Actual</i>	2,290,572	-6.6%
<i>2017 Actual</i>	2,148,618	-6.2%
<i>2018 Estimate</i>	2,263,569	5.3%
<i>2019 Proposed</i>	2,138,509	-5.5%



Trend Analysis

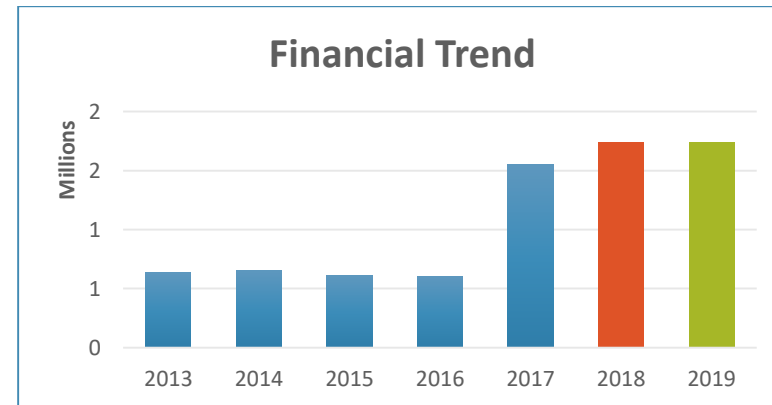
Variations are due to changing economic conditions. The closure of Crestwood Mall, once the largest source of sales tax revenue for the city, was followed by the closure of many other businesses on Crestwood's main corridor. Increased sales tax revenue in 2018 can be attributed to an improved economy and low unemployment. The forecast for 2019 is adjusted for the closure (in late 2018) of the Shop N Save grocery store.

Property Taxes – Real Estate Taxes

Legal Authorization:	State Statute: 94.400	City Ordinance: 525	Account Code: 10-00-000-415- 4030
Description			
Crestwood levies a real estate tax on the final assessed valuation (A.V.) of all real property within the city as established by the St. Louis County Assessor. The city's current operating real estate tax levy is \$0.698 for residential property, and \$0.864 for commercial property per \$100 of assessed valuation for real property.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2013 Actual	637,018	
2014 Actual	651,432	2.2%
2015 Actual	609,297	-6.5%
2016 Actual	602,303	-1.1%
2017 Actual	1,548,653	157%
2018 Estimate	1,743,710	12.6%
2019 Proposed	1,743,710	0%



Trend Analysis

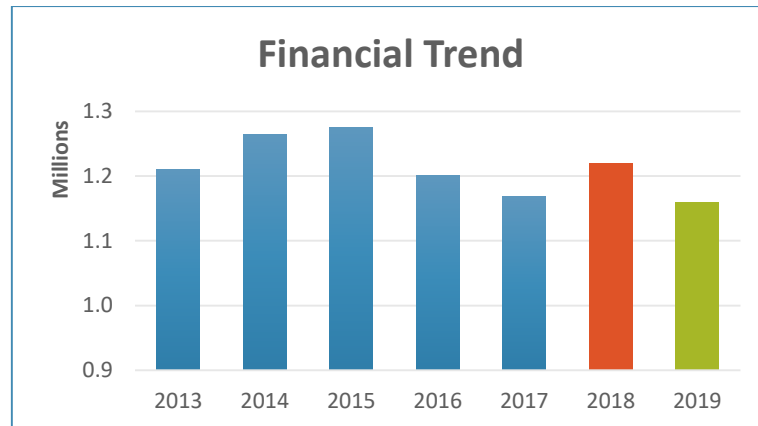
Variations are due to a change in a home's pure assessed value. The St. Louis County Assessor completes a re-assessment on the values of homes located within St. Louis County during odd number years. The re-assessed value computed in an odd numbered year accounts for the change in revenue every other year. *In 2017, Crestwood voters approved a \$0.45 property tax increase.

Sales Taxes – Half-Cent

Legal Authorization:	State Statute: 644.032-644.033	City Ordinance: 3606	Account Code: 23-00-000-405-4013
Description			
Crestwood levies a one half-cent sales tax on retail sales for stormwater control and/or park services. The State of Missouri collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. The state distributes the funds one month after they are collected. This sales tax is recorded in the Park and Stormwater Fund.			

Financial Trend:

YEAR	PARK AND STORMWATER FUND	% CHANGE
<i>2013 Actual</i>	1,211,149	
<i>2014 Actual</i>	1,263,873	4.2%
<i>2015 Actual</i>	1,275,631	1%
<i>2016 Actual</i>	1,200,588	-5.9%
<i>2017 Actual</i>	1,168,830	-2.6%
<i>2018 Estimate</i>	1,220,258	4.4%
<i>2019 Proposed</i>	1,159,345	-5%



Trend Analysis

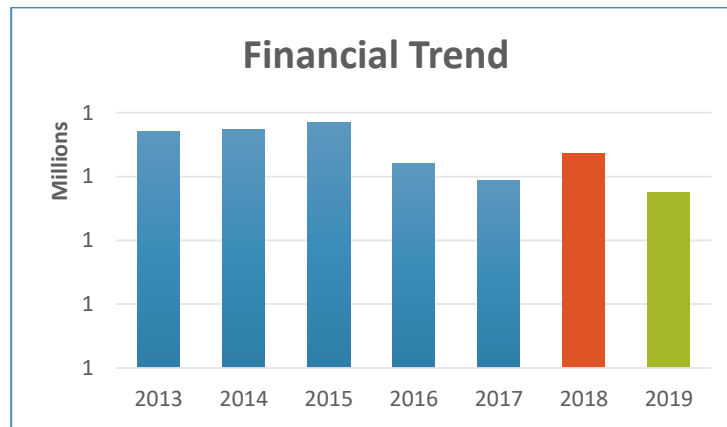
Variations are due to changing economic conditions. The closure of Crestwood Mall, once the largest source of sales tax revenue for the city, was followed by the closure of many other businesses on Crestwood's main corridor. Increased sales tax revenue in 2018 can be attributed to an improved economy and low unemployment. The 2019 forecast is adjusted to account for the closure (in late 2018) of the Shop N Save grocery store.

Sales Taxes – Half-Cent

Legal Authorization:	State Statute: 94.577	City Ordinance: 3276	Account Code: 21-00-000-405-4012
Voter Renewal: 3/31/2024			
Description			
Crestwood levies a one half-cent sales tax on retail sales for capital improvement. The State of Missouri collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. The state distributes the funds one month after they are collected. This sales tax is recorded in the Capital Improvement Fund.			

Financial Trend:

YEAR	CAPITAL IMPROVEMENT FUND	% CHANGE
2013 Actual	1,071,138	
2014 Actual	1,074,292	0.3%
2015 Actual	1,084,287	1%
2016 Actual	1,020,645	-5.9%
2017 Actual	993,675	-2.6%
2018 Estimate	1,036,403	4.3%
2019 Proposed	975,490	-5.9%



Trend Analysis

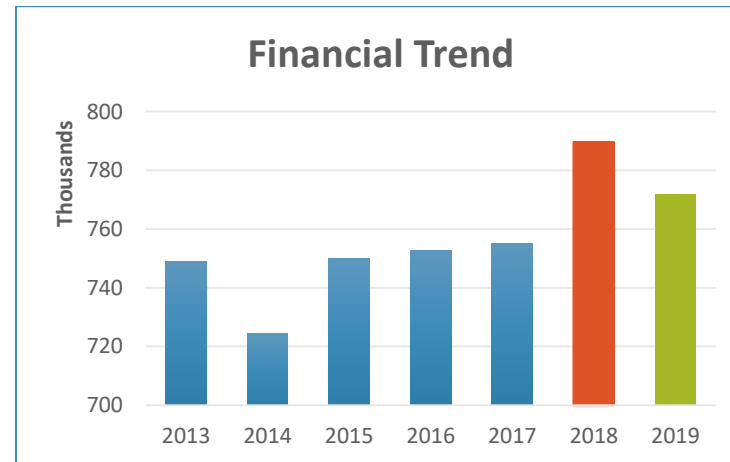
Variations are due to changing economic conditions. The closure of Crestwood Mall, once the largest source of sales tax revenue for the city, was followed by the closure of many other businesses on Crestwood's main corridor. Increased sales tax revenue in 2018 can be attributed to an improved economy and low unemployment. The 2019 forecast is adjusted for the closure (in late 2018) of the Shop N Save grocery store.

Licenses and Permits – Merchant Licenses

Legal Authorization:	State Statute: 94.110	City Ordinance: 3926	Account Code: 10-00-000-425- 4210
Description			
Crestwood imposes a business license tax on all merchants located within the city which are subject to taxation by the city under the law. The tax is calculated by multiplying the amount of gross receipts made during the year by \$0.00125 or multiplying the square feet of space occupied by the business by \$0.10, whichever is greater.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2013 Actual</i>	748,995	
<i>2014 Actual</i>	724,266	-3.3%
<i>2015 Actual</i>	749,962	3.4%
<i>2016 Actual</i>	752,684	0.4%
<i>2017 Actual</i>	755,084	0.3%
<i>2018 Estimate</i>	789,651	4.6%
<i>2019 Proposed</i>	772,036	-2.2%



Trend Analysis

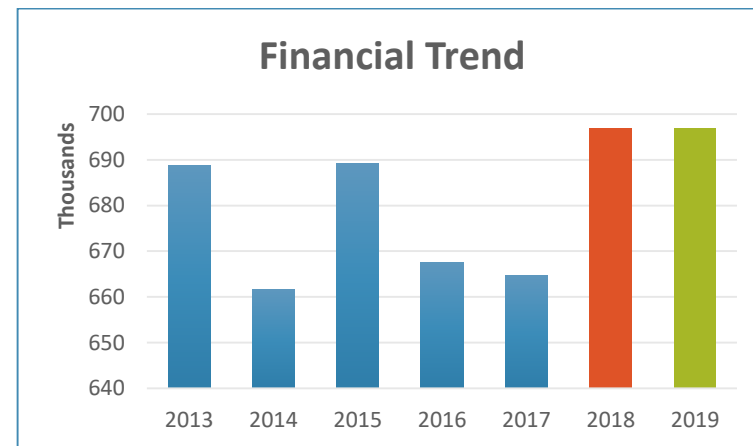
Variations are due to three (3) key factors: An increase of new businesses moving into Crestwood and/or the loss of businesses moving out of Crestwood. In March of 2016, the City Clerk's Office started charging a \$50.00 Contractors Business License Fee for all contractors doing work in the City of Crestwood. This new fee offset the loss of revenue from businesses that closed in 2015/2016. The 2019 forecast is adjusted to account for the closure (in late 2018) of the Shop N Save grocery store.

Gross Receipts – Electric Franchise Fee

Legal Authorization:	State Statute: 94.110	City Ordinance: 3991	Account Code: 10-00-000-410- 4020
Description			
Crestwood levies a 6% gross receipts tax on utilities derived from residential subscribers within the city, and a 7% gross receipts tax on utilities derived from commercial subscribers within the city. AmerenUE provides electric utility services to Crestwood. This tax is collected by the utility company and remitted to the city each subsequent month. This tax is distributed into the General Fund.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2013 Actual</i>	688,850	
<i>2014 Actual</i>	661,680	-4%
<i>2015 Actual</i>	689,294	4%
<i>2016 Actual</i>	667,553	-3.2%
<i>2017 Actual</i>	664,786	-0.4%
<i>2018 Estimate</i>	697,010	4.8%
<i>2019 Proposed</i>	697,010	0%



Trend Analysis

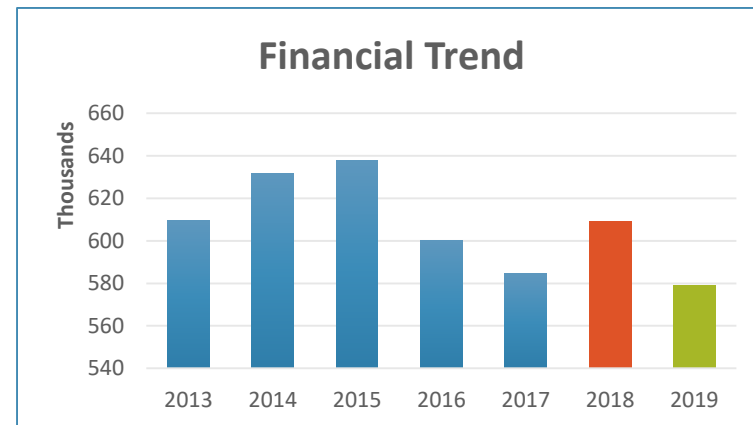
Variations are a result of two (2) key factors: Whether the key supplier (Ameren UE) experiences a rate increase and/or decrease, and the weather conditions throughout the year. Hot summers produce greater electric usage, while cold summers produce less electric usage.

Sales Taxes – One Fourth-Cent Fire Protection

Legal Authorization:	State Statute: 321.242	City Ordinance: 3779	Account Code: 10-00-000-405-4014
Description			
Crestwood levies a one-quarter of one percent sales tax on retail sales that take place within the city. This sales tax is used solely for the operation of the Crestwood Municipal Fire Department and is recorded in the General Fund.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2013 Actual	609,625	
2014 Actual	631,805	3.5%
2015 Actual	637,815	1%
2016 Actual	600,245	-5.9%
2017 Actual	584,415	-2.6%
2018 Estimate	609,326	4.3%
2019 Proposed	578,960	-5%



Trend Analysis

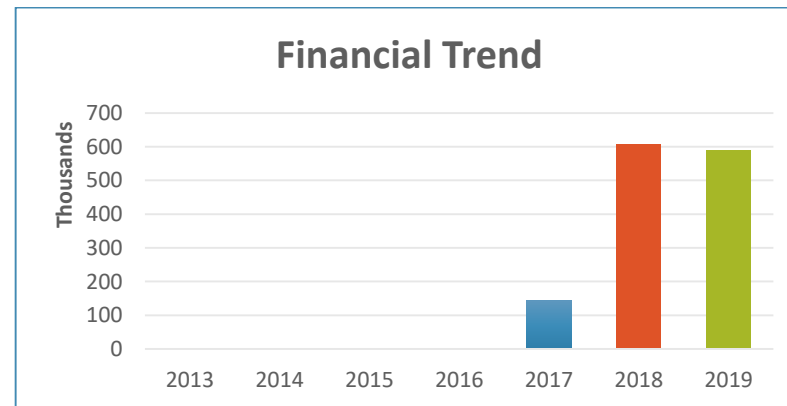
Variations are due to changing economic conditions. The closure of Crestwood Mall, once the largest source of sales tax revenue for the city, was followed by the closure of many other businesses on Crestwood's main corridor. Increased sales tax revenue in 2018 can be attributed to an improved economy and low unemployment. The 2019 forecast is adjusted for the closure (in late 2018) of the Shop N Save grocery store.

Sales Taxes – Half-Cent Stl Co. Public Safety

Legal Authorization:	State Statute: 67.547, 94.857	City Ordinance:	Account Code: 10-00-000-405-4017
Description			
Crestwood levies a county-wide half-cent sales tax on retail sales. The State of Missouri collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. The state distributes the funds one month after they are collected. This sales tax is recorded in the General Fund and is used to provide public safety services.			

History:

YEAR	GENERAL FUND	% CHANGE
2013 Actual	N/A	
2014 Actual	N/A	
2015 Actual	N/A	
2016 Actual	N/A	
2017 Actual	143,533	
2018 Estimate	605,543	321.9%
2019 Proposed	587,377	-3%



Trend Analysis

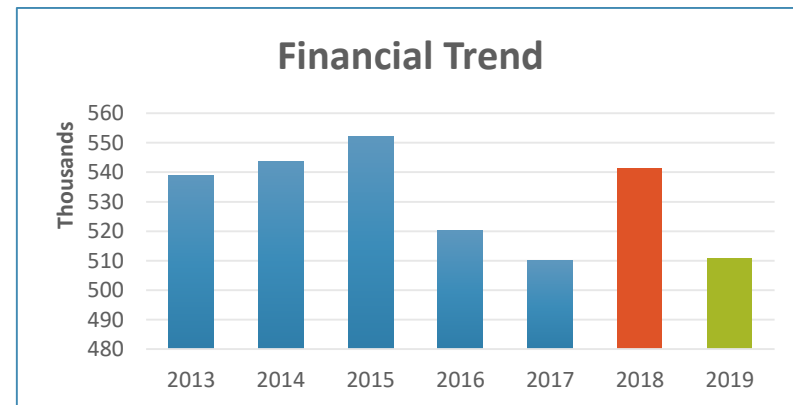
In 2017, St. Louis County voters approved a new half-cent sales tax for public safety services. There is not enough data yet to produce a reliable trend projection. Therefore, the revenue forecast is adjusted to be fiscally conservative.

Sales Taxes – One Fourth-Cent Local Options

Legal Authorization:	State Statute: 94.850	City Ordinance: 3275	Account Code: 10-00-000-405-4011
Description			
Crestwood levies a one-quarter of one percent sales tax on retail sales that take place within the city. This sales tax is recorded in the General Fund.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2013 Actual</i>	538,827	
<i>2014 Actual</i>	543,518	0.9%
<i>2015 Actual</i>	551,998	1.5%
<i>2016 Actual</i>	520,264	-5.7%
<i>2017 Actual</i>	509,979	-2%
<i>2018 Estimate</i>	541,219	6.1%
<i>2019 Proposed</i>	510,853	-5.6%



Trend Analysis

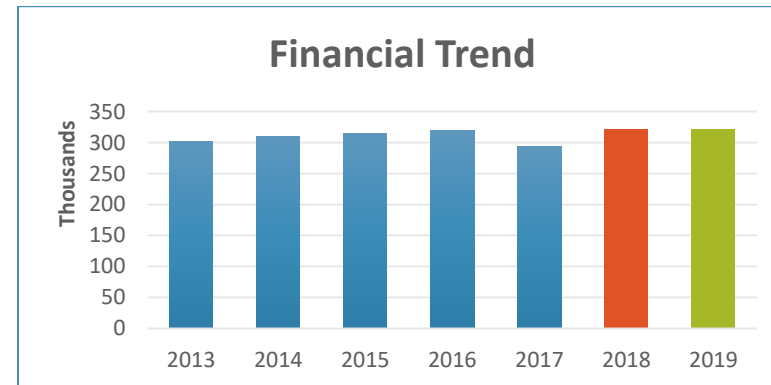
Variations are due to changing economic conditions. The closure of Crestwood Mall, once the largest source of sales tax revenue for the city, was followed by the closure of many other businesses on Crestwood's main corridor. Increased sales tax revenue in 2018 can be attributed to an improved economy and low unemployment. The 2019 forecast is adjusted to account for the closure (in late 2018) of the Shop N Save grocery store.

Intergovernmental Taxes – Motor Fuel Tax

Legal Authorization:	State Statute: 142.345	City Ordinance:	Account Code:10-00-000- 420-4110
Description			
The State of Missouri levies and collects a \$.17 per gallon tax on motor fuel. The state distributes the funds to cities and counties on a per capita basis as indicated by the most recent decennial census. The state distributes the funds one month after they are collected. This tax is recorded in the General Fund.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2013 Actual	301,899	
2014 Actual	310,629	2.8%
2015 Actual	315,235	1.5%
2016 Actual	320,075	1.5%
2017 Actual	294,500	-8%
2018 Estimate	321,346	9.1%
2019 Proposed	321,346	



Trend Analysis

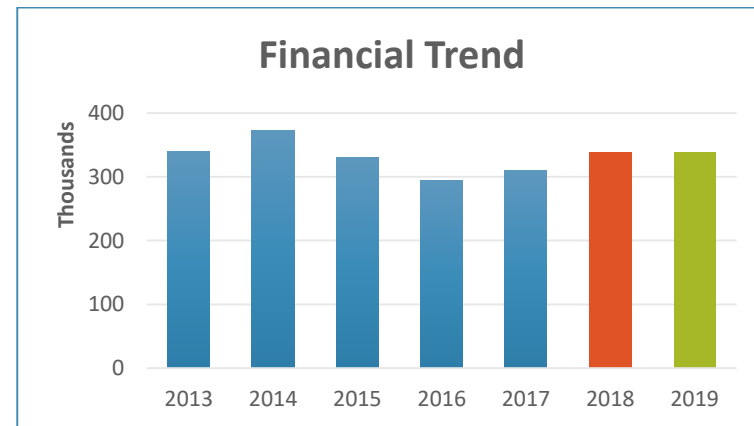
Variations are a result of the number of gallons purchased in a given year. Motor fuel tax revenues are derived from amount of gallons consumed as opposed to the price per gallon; however, the price of gasoline indirectly effects the number of gallons purchased due to supply and demand. Price goes up, demand goes down.

Gross Receipts – Natural Gas Franchise Fee

Legal Authorization:	State Statute: 94.110	City Ordinance: 13	Account Code: 10-00-000-410-4021
Description			
Crestwood levies a 6% gross receipts tax on utilities derived from residential subscribers within the city, and a 7% gross receipts tax on utilities derived from commercial subscribers within the city. Laclede Gas provides gas utility services to Crestwood. This tax is collected by the utility company and remitted to the city each subsequent month. This tax is distributed into the General Fund.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2013 Actual	339,324	
2014 Actual	372,233	8.8%
2015 Actual	330,877	-11.1%
2016 Actual	294,651	-10.9%
2017 Actual	309,851	5.1%
2018 Estimate	337,478	9%
2019 Proposed	337,478	



Trend Analysis

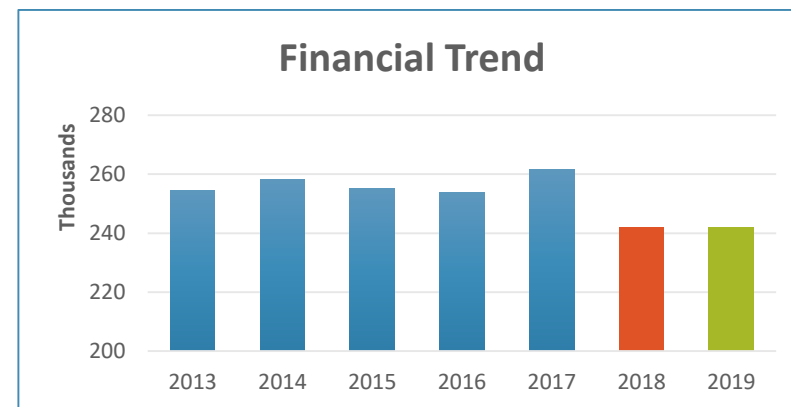
Variations are a result of two (2) key factors: Whether the key supplier (Laclede Gas) experiences a rate increase and/or decrease and the weather conditions throughout the year. Hot summers produce greater gas usage, while cold summers produce less gas usage.

Property Taxes – County Road Fund Countywide

Legal Authorization:	State Statute:	City Ordinance:	Account Code: 10-00-000-415-4033
Description			
St. Louis County levies a \$0.105 per \$100 assessed valuation of both real and personal property within the city. St. Louis County collects and administers this tax. The funds are recorded in the General Fund and must be used for road and bridge maintenance.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2013 Actual	254,529	
2014 Actual	258,275	1.5%
2015 Actual	255,047	-1.2%
2016 Actual	253,782	-0.5%
2017 Actual	261,544	3.1%
2018 Estimate	241,883	-7.5%
2019 Proposed	241,883	



Trend Analysis

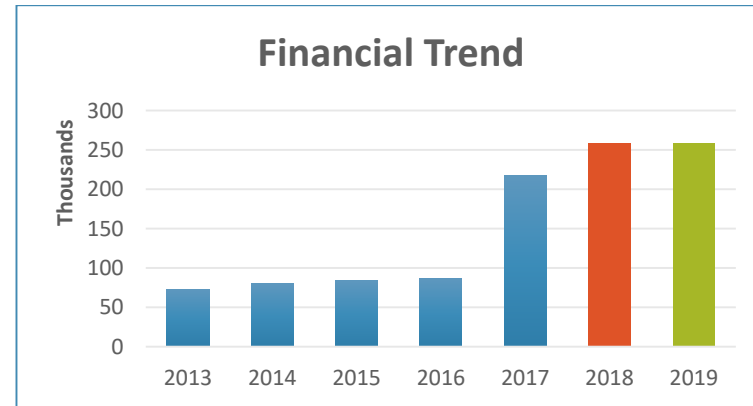
Variations are due to a change in both real and personal property's pure assessed value. The St. Louis County Assessor completes a re-assessment on the property values located within St. Louis County during odd number years. The re-assessed value computed in an odd numbered year accounts for the change in revenue every other year.

Property Taxes – Personal Property Taxes

Legal Authorization:	State Statute: 94.400	City Ordinance: 525	Account Code: 10-00-000-415-4031
Description			
Crestwood levies a personal property tax on the assessed valuation (A.V.) of all personal property within the city as established by the St. Louis County Assessor. The city's current operating personal property tax levy is \$0.743 per \$100 of assessed valuation for real property.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2013 Actual	73,027	
2014 Actual	79,965	8.7%
2015 Actual	84,196	5%
2016 Actual	86,234	2.4%
2017 Actual	217,494	152.2%
2018 Estimate	258,873	19%
2019 Proposed	258,873	



Trend Analysis

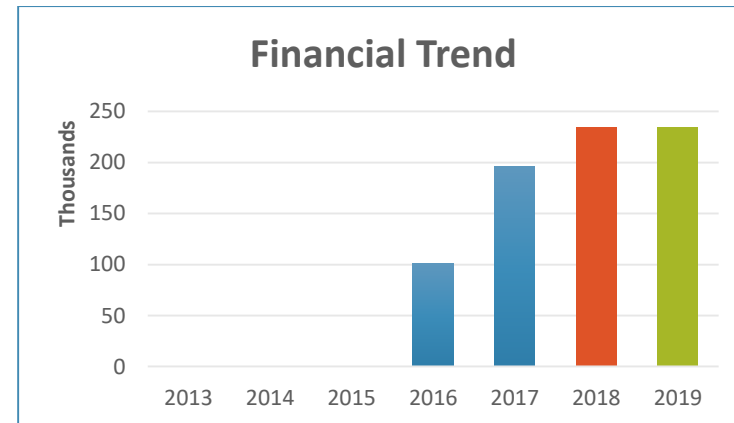
Variations are a due to a change in the number and/or amount of personal property purchased by Crestwood residents in a given year. *In 2017, Crestwood voters approved a \$0.45 property tax increase.

Sales Taxes – One & One Half-Cent Use Tax

Legal Authorization:	State Statute: 144.757	City Ordinance: 4613	Account Code: 10-00-000-405-4019
Description			
Crestwood levies a one and one-half cent local use tax on transactions that Crestwood residents and businesses conduct with out-of-state vendors. If the out-of-state vendor has a facility in Missouri, the vendor will collect the local and state use tax and remit both to the State of Missouri. If the out-of-state vendor does not have a facility in Missouri, the purchaser must file a use tax return with Missouri Department of Revenue. The State of Missouri collects and administers the local use tax and distributes the amount of tax collected from residents and businesses located in the city.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2013 Actual	N/A	
2014 Actual	N/A	
2015 Actual	N/A	
2016 Actual	101,444	
2017 Actual	195,875	93%
2018 Estimate	234,780	19.9%
2019 Proposed	234,780	



Trend Analysis

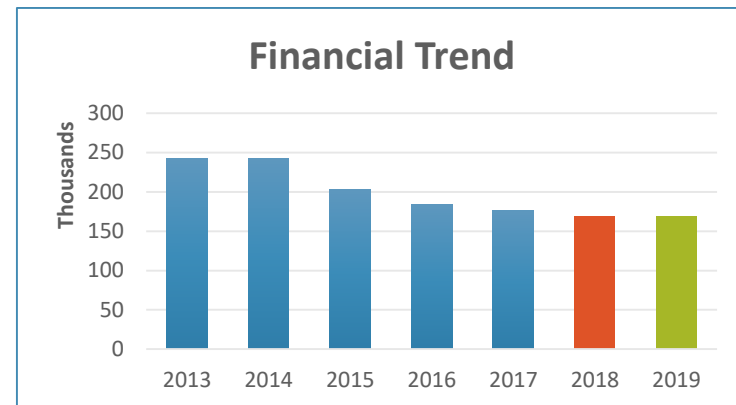
On April 5, 2016, Crestwood voters approved Proposition U on the General Municipal Election ballot. The passage of Prop U allowed the city to impose a local use tax at 1.5%. Increased tax revenue in 2018 can be attributed to an improved economy and low unemployment.

Gross Receipts – Wireless Franchise Fee

Legal Authorization:	State Statute: 94.110	City Ordinance: 3463	Account Code: 10-00-000-410-4026
Description			
Crestwood collects a 7% franchise fee on the gross receipts of wireless providers providing service to the residents of Crestwood. The city is paid on a quarterly basis and the funds are recorded in the General Fund.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2013 Actual</i>	242,722	
<i>2014 Actual</i>	242,189	-0.2%
<i>2015 Actual</i>	203,360	-16%
<i>2016 Actual</i>	184,571	-9.2%
<i>2017 Actual</i>	176,523	-4.4%
<i>2018 Estimate</i>	168,832	-4.4%
<i>2019 Proposed</i>	168,832	



Trend Analysis

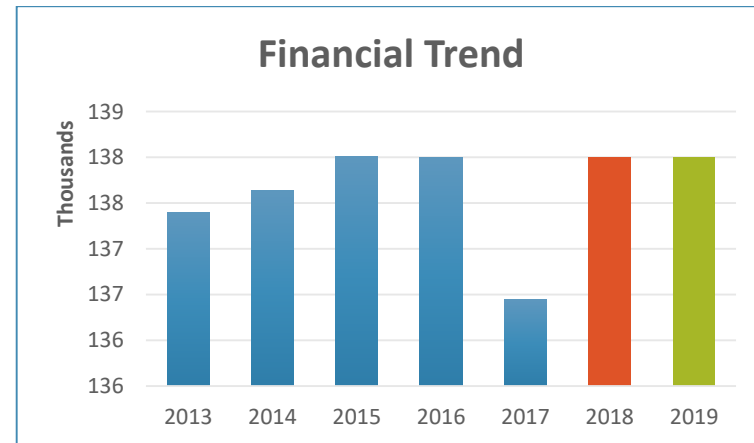
Flat and/or declining variations are a result of carriers focusing on equipment as opposed to usage. Wireless franchise fee revenues are based on usage, which has seen a recent decline due to consumers being charged higher on equipment and less on usage.

Sewer Lateral Fees

Legal Authorization:	State Statute: 249.422	City Ordinance: 3529	Account Code: 415-4032
Description			
Crestwood receives an annual fee of \$28 per residential unit with six (6) dwellings or less to fund a sewer lateral repair program. The fees are collected by St. Louis County and paid concurrent with the individual tax bill, due by December 31 st each year. The funds are recorded in the Sewer Lateral Fund.			

Financial Trend:

YEAR	SEWER LATERAL FUND	% CHANGE
<i>2013 Actual</i>	137,401	
<i>2014 Actual</i>	137,634	0.2%
<i>2015 Actual</i>	138,013	0.3%
<i>2016 Actual</i>	138,002	-0.01%
<i>2017 Actual</i>	136,449	-1.1%
<i>2018 Estimate</i>	138,000	1.1%
<i>2019 Proposed</i>	138,000	



Trend Analysis

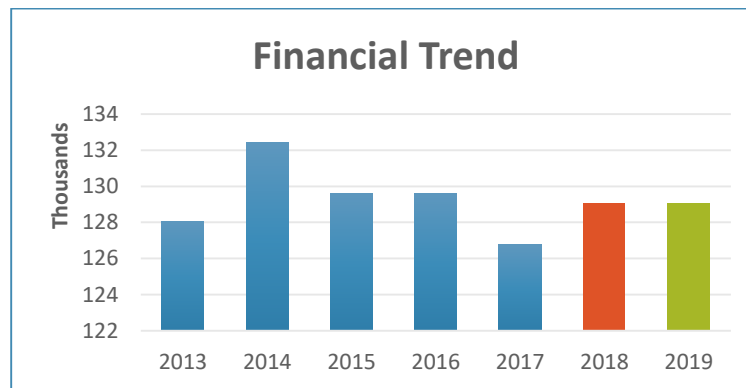
Variations are a result of the number of single-family residences occupied within the city boundaries. Sewer lateral fee revenues are based on the number of single-family residences connected and using the sewer.

Gross Receipts – Water Franchise Fee

Legal Authorization:	State Statute: 94.110	City Ordinance: 12	Account Code: 10-00-000-410-4024
Description			
Crestwood levies a 6% gross receipts tax on utilities derived from residential subscribers within the city, and a 7% gross receipts tax on utilities derived from commercial subscribers within the city. Missouri-American Water Company provides water to Crestwood. This tax is collected by the utility company and remitted to the city each subsequent month. This tax is distributed into the General Fund.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2013 Actual</i>	128,062	
<i>2014 Actual</i>	132,403	3.3%
<i>2015 Actual</i>	129,583	-2.1%
<i>2016 Actual</i>	129,609	0.02%
<i>2017 Actual</i>	126,760	-2.2%
<i>2018 Estimate</i>	129,088	1.8%
<i>2019 Proposed</i>	129,088	



Trend Analysis

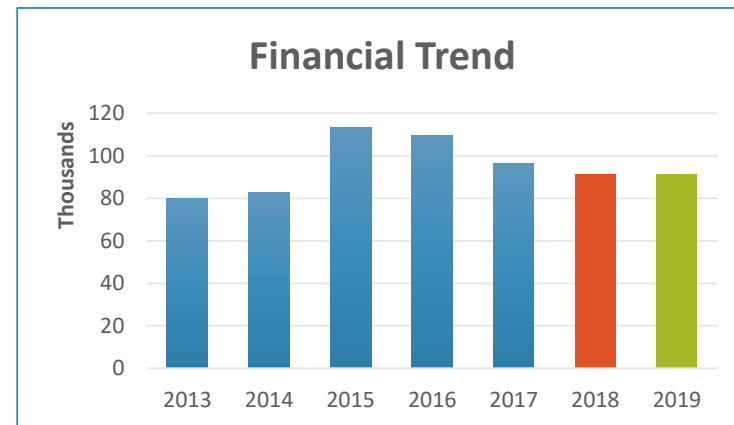
Variations are a result of two (2) key factors: Whether the key supplier (Missouri American Water) experiences a rate increase and/or decrease and the weather conditions throughout the year. Hot summers produce greater water usage, while cold summers produce less water usage.

Gross Receipts – Cable Franchise Fee

Legal Authorization:	State Statute: 94.110	City Ordinance: 1789	Account Code: 10-00-000-410-4025
Description			
Crestwood collects a 5% franchise fee on the gross receipts of cable television providers providing service to the residents of Crestwood. The city is paid on a quarterly basis and the funds are recorded in the General Fund.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2013 Actual</i>	79,998	
<i>2014 Actual</i>	82,899	3.5%
<i>2015 Actual</i>	113,044	26.7%
<i>2016 Actual</i>	109,354	-3.3%
<i>2017 Actual</i>	96,404	-11.8%
<i>2018 Estimate</i>	91,339	-5.3%
<i>2019 Proposed</i>	91,339	



Trend Analysis

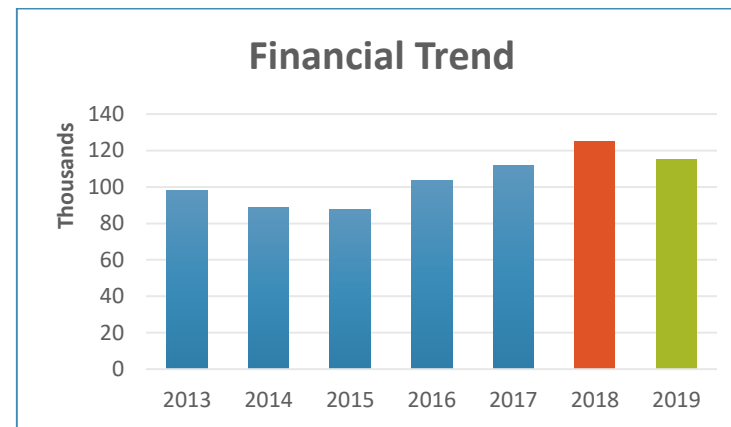
Variations prior to 2016 are a result of an increase in the amount of video telecommunications being used by the consumer. Cable franchise fee revenues historically came from Charter Cable as the main supplier; however, in recent years more competition has entered the marketplace, primarily the AT&T provider UVerse. Variations after 2016 are a result of a growing number of consumers switching to streaming devices.

Aquatic Center – Aquatic Center Pass

Legal Authorization:	State Statute: N/A	City Ordinance: 3664	Account Code: 23-00-000-435-4310
Description			
The Crestwood Aquatic Center in Whitecliff Park opened on Thursday, July 4, 2002. It features a 25 yard x 25 meter multi-purpose lap pool with two (2) diving boards, lazy river, zero depth beach area, young children's area, climbing wall, big slide and family pool with three (3) slides and play features. The Aquatic Center is open Memorial Day through Labor Day. Residents and non-residents can purchase a season pass for \$80 and \$150 respectively.			

Financial Trend:

YEAR	PARK AND STORMWATER FUND	% CHANGE
2013 Actual	98,250	
2014 Actual	88,532	-9.9%
2015 Actual	87,861	-0.8%
2016 Actual	103,539	17.8%
2017 Actual	111,483	7.7%
2018 Estimate	125,000	12.1%
2019 Proposed	115,000	-8%



Trend Analysis

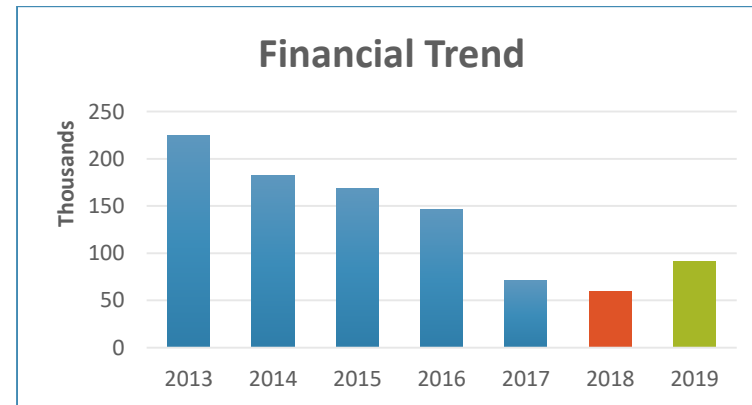
Variations are a result of weather conditions for a given year. The Aquatic Center Daily Admissions revenue increases during hot/sunny summers and decreases during cold/wet summers. The summer of 2018 was particularly hot. This explains the large increase in 2018.

Fines and Court Cost – Traffic Fines

Legal Authorization:	State Statute:	City Ordinance: 20	Account Code: 10-00-000-430-4250
Description			
Crestwood Municipal Court levies various fines for the violation of local traffic laws and other City Ordinances. Fines collected by the Crestwood Municipal Court are recorded in the General Fund. Court Costs and Fines only account for approximately 2% of General Fund revenues.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2013 Actual</i>	225,227	
<i>2014 Actual</i>	182,523	-19%
<i>2015 Actual</i>	168,518	-7.7%
<i>2016 Actual</i>	146,228	-13.2%
<i>2017 Actual</i>	70,972	-51.5%
<i>2018 Estimate</i>	60,316	-15%
<i>2019 Proposed</i>	91,500	51.2%



Trend Analysis

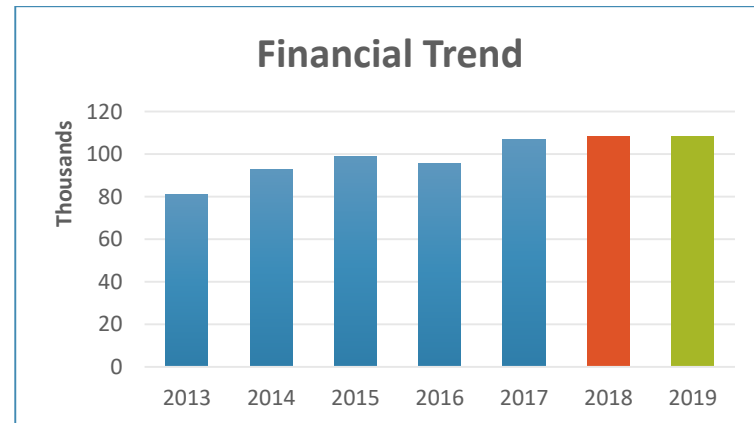
Variations after 2014 are a result of Senate Bill 5 which put greater restrictions on fines and fees for traffic violations.

Intergovernmental Taxes – Motor Vehicle Sales Tax

Legal Authorization:	State Statute: 144.020	City Ordinance:	Account Code: 10-00-000-420-41110
Description			
The State of Missouri levies a 3 % motor vehicle sales tax on all new vehicles purchased in the state. The state retains a portion of the tax revenue and distributes the rest of the funds to Missouri counties and cities on a per capita basis as indicated by the most recent decennial census. This tax is recorded in the General Fund.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2013 Actual	81,218	
2014 Actual	92,874	12.6%
2015 Actual	98,773	6%
2016 Actual	95,593	-3.2%
2017 Actual	107,013	12%
2018 Estimate	108,423	1.3%
2019 Proposed	108,423	



Trend Analysis

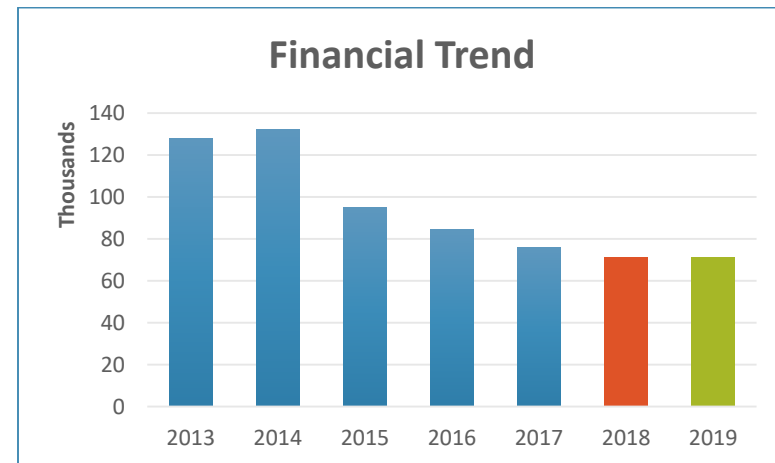
Variations are a result of the number of new vehicles purchased by Crestwood residents. Motor Vehicle Sales Tax revenues come from the sales tax derived on a new vehicle purchased by a person living in Crestwood, regardless of where the vehicle was purchased. This tax is based on the purchaser's home address.

Gross Receipts – Telephone Franchise Fee

Legal Authorization:	State Statute: 94.110	City Ordinance: 1158	Account Code: 10-00-000-410-4023
Description			
Crestwood levies a 6% gross receipts tax on utilities derived from residential subscribers within the city, and a 7% gross receipts tax on utilities derived from commercial subscribers within the city. Multiple telephone companies provide local service to Crestwood. This tax is collected by the utility company and remitted to the city each subsequent month. This tax is distributed into the General Fund.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2013 Actual</i>	128,062	
<i>2014 Actual</i>	132,403	3.3%
<i>2015 Actual</i>	94,900	-28.3%
<i>2016 Actual</i>	84,412	-11.1%
<i>2017 Actual</i>	75,687	-10.3%
<i>2018 Estimate</i>	71,353	-5.7%
<i>2019 Proposed</i>	71,353	



Trend Analysis

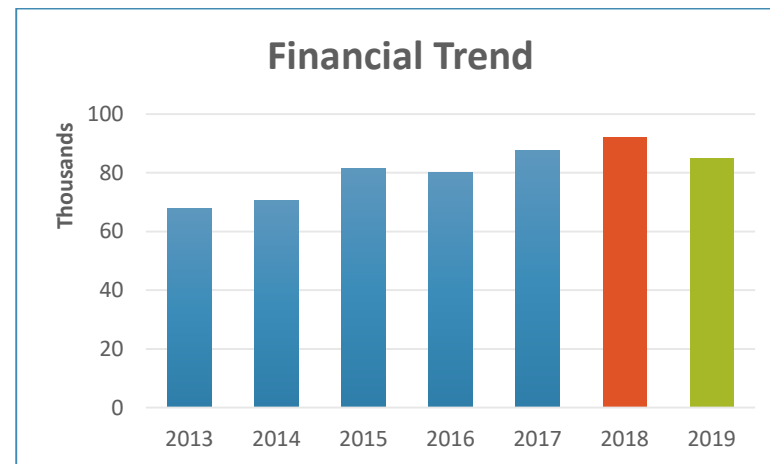
Variations are a result of declining land line usage due to a consumer to switch to wireless. Telephone franchise fee revenues are based on usage of telecommunication services.

Aquatic Center – Aquatic Center Daily Admissions

Legal Authorization:	State Statute: N/A	City Ordinance: 3664	Account Code: 23-00-000-435-4312
Description			
The Crestwood Aquatic Center in Whitecliff Park opened on Thursday, July 4, 2002. It features a 25 yard x 25 meter multi-purpose lap pool with two (2) diving boards, lazy river, zero depth beach area, young children's area, climbing wall, big slide and family pool with three (3) slides and play features. The Aquatic Center is open Memorial Day through Labor Day. Residents and non-residents can pay a daily admission fee for \$5 and \$8 respectively.			

Financial Trend:

YEAR	PARK AND STORMWATER FUND	% CHANGE
2013 Actual	67,869	
2014 Actual	70,682	4%
2015 Actual	81,579	13.4%
2016 Actual	80,223	-1.7%
2017 Actual	87,615	9.2%
2018 Estimate	92,000	5%
2019 Proposed	85,000	-7.6%



Trend Analysis

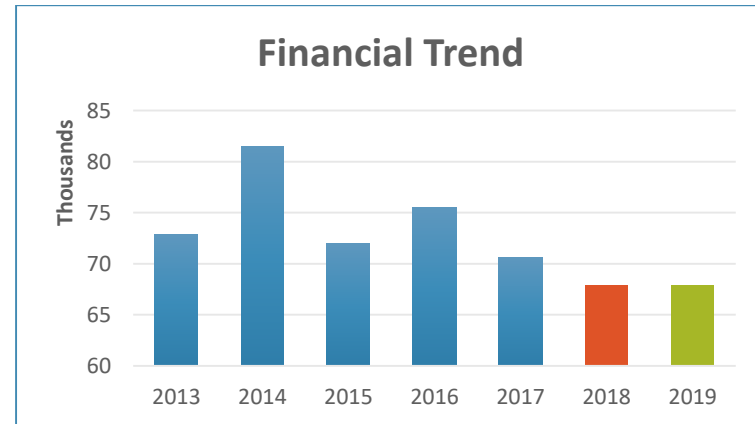
Variations are a result of weather conditions for a given year. The Aquatic Center Daily Admissions revenue increases during hot/sunny summers and decreases during cold/wet summers. The summer of 2018 was particularly hot. This explains the large increase in 2018

Property Taxes – Penalty Surcharge Countywide

Legal Authorization:	State Statute: 139.600	City Ordinance:	Account Code: 10-00-000-415-4034
Description			
St. Louis County levies an additional countywide tax on subclass 3 property to replace revenue lost because of the exemption from taxation of merchants' and manufacturers inventory. The county collector distributes this replacement tax based upon revenue lost by each taxing authority.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2013 Actual	72,889	
2014 Actual	81,491	10.6%
2015 Actual	72,032	-11.6%
2016 Actual	75,477	7.8%
2017 Actual	70,611	-6.4%
2018 Estimate	67,926	-3.8%
2019 Proposed	67,926	



Trend Analysis

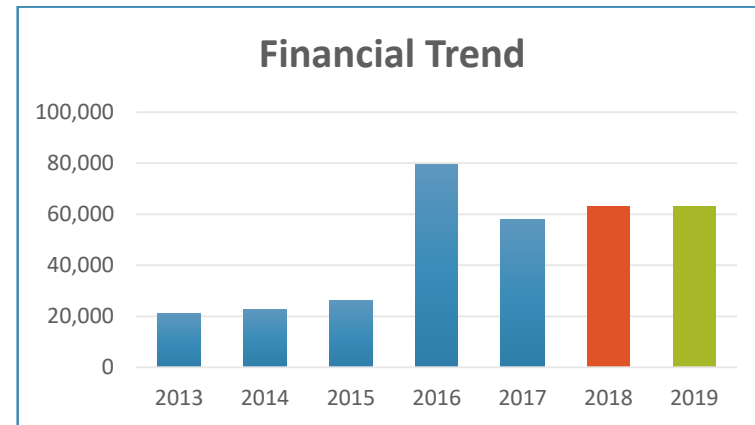
Variations are due to a change in city revenue lost from the exempt taxation on merchants' and manufacturers' inventory. Penalty surcharge revenue is distributed based upon each taxing authority's loss in revenue; therefore, the county collector examines the percentage of lost revenue for every municipality located in St. Louis County that has taxing authority.

Licenses and Permits – Permits & Inspections

Legal Authorization:	State Statute: 67.451	City Ordinance: 4895	Account Code: 10-00-000-425- 4225
Description			
Crestwood imposes a fee for services and activities performed during the processing and issuance of City permits and inspections. The fee amounts are derived from a Fee Schedule, which is approved and adopted by the Crestwood Board of Aldermen.			

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2013 Actual</i>	21,109	
<i>2014 Actual</i>	22,774	7.9%
<i>2015 Actual</i>	26,337	15.6%
<i>2016 Actual</i>	79,612	202.3%
<i>2017 Actual</i>	57,979	-28.4%
<i>2018 Estimate</i>	63,258	9.1%
<i>2019 Proposed</i>	63,258	



Trend Analysis

Variations are the result of a change in the number of permits and inspections processed by the City in a given year.

*In 2016 the City approved an increase to the fee schedule for permits and licenses and processed an influx of permits related to the Crestwood Mall redevelopment project.

The background features a repeating pattern of the words 'CITY OF FESTIVAL' in a stylized, outlined font, interspersed with stylized tree icons. The text and trees are arranged in a diagonal, overlapping fashion across the entire page.

All Funds

All Funds Summary

Revenues and Expenditures

By Fund 2013-2019	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Proposed
REVENUES:							
General	8,016,415	8,012,188	7,994,562	7,700,391	8,703,596	9,723,084	9,535,667
Park & Stormwater	1,777,274	1,809,261	1,841,855	1,875,178	1,790,084	1,878,519	1,828,695
Capital Improvement	1,527,275	2,671,403	2,613,213	1,320,769	4,447,169	1,221,307	1,445,690
Sewer Lateral	137,471	137,711	138,083	138,151	137,610	138,580	139,600
TOTAL	11,458,435	12,630,563	12,587,713	11,034,489	15,078,459	12,961,490	12,949,652

EXPENDITURES:

General	7,877,391	7,440,202	7,574,897	7,912,252	8,088,596	8,954,178	9,444,238
Park & Stormwater	1,777,767	1,746,393	1,788,393	1,658,679	1,901,335	1,893,179	1,812,475
Capital Improvement	1,420,242	2,288,475	2,852,299	1,200,539	3,549,645	2,723,807	1,423,682
Sewer Lateral	99,670	162,152	101,191	119,313	132,920	125,000	135,000
TOTAL	11,175,070	11,637,222	12,316,780	10,890,783	13,672,496	13,696,164	12,815,395

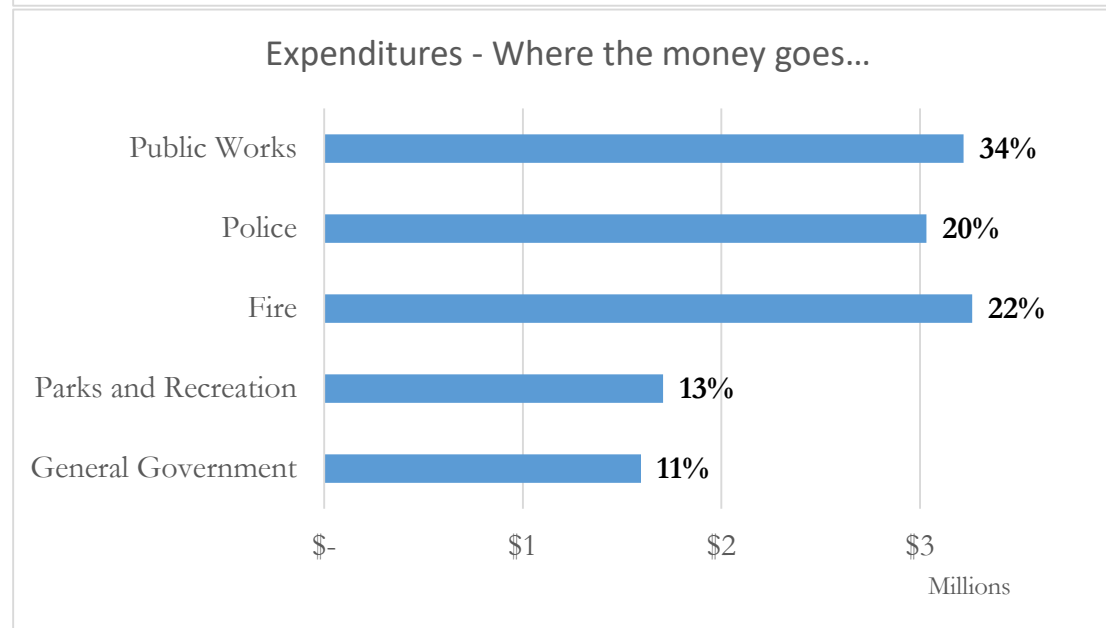
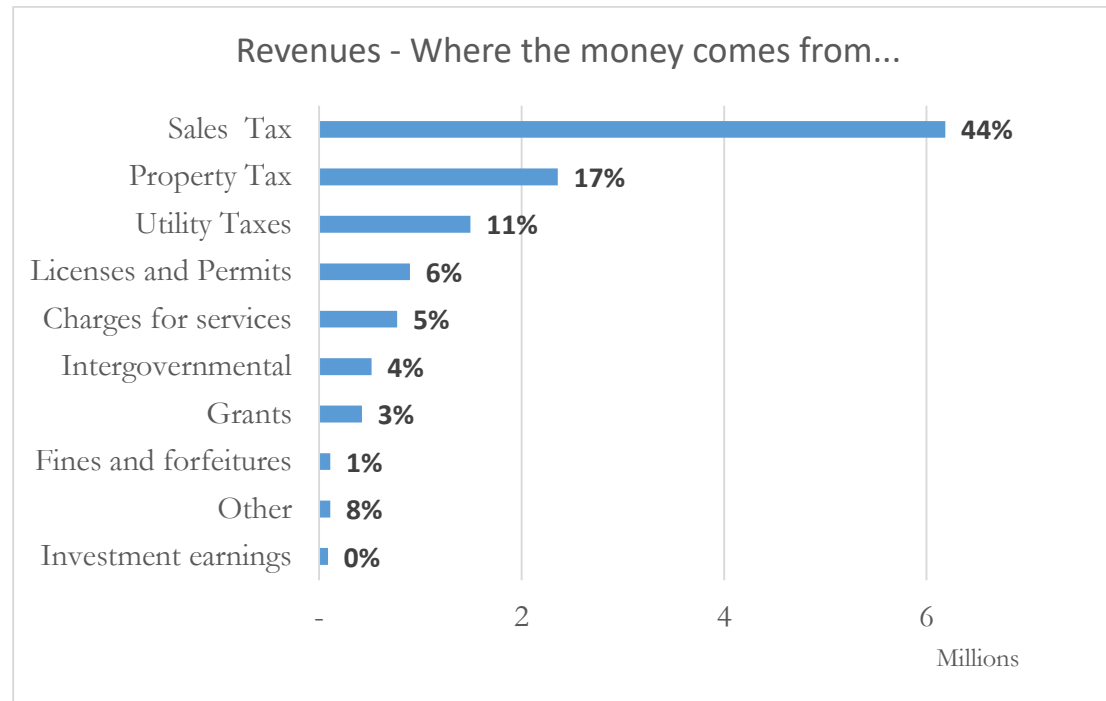
Combined Statement of Budgeted Revenues, Expenditures and Changes in Fund Balances		MAJOR FUNDS				Total					
		General	Capital Improvement	Park & Stormwater	Sewer Lateral						
REVENUES											
Taxes:											
Sales Tax	\$	4,050,479	\$	975,490	\$	1,159,345	-	\$	6,185,314		
Utilities		1,495,101		-		-			1,495,101		
Property		2,355,983		-		-			2,355,983		
Intergovernmental		517,578		-		-			517,578		
Licenses and permits		897,214		-		-			897,214		
Charges for services		-		-		632,600	\$	138,000	770,600		
Fines and forfeitures		110,313		-		-			110,313		
Investment earnings		60,000		19,000		5,750		1,600	86,350		
Grants		-		421,200		-		-	421,200		
Other		49,000		30,000		31,000		-	110,000		
Total estimated revenues		\$	9,535,667	\$	1,445,690	\$	1,828,695	\$	139,600	\$	12,949,652

EXPENDITURES					
General Government	\$ 1,594,614	\$ -	-	-	\$ 1,594,614
Public Works	1,599,476	1,118,432	366,539	135,000	3,219,447
Public Safety:					
Police	2,987,950	44,250	-	-	3,032,200
Fire	3,262,199	-	-	-	3,262,199
Parks & Recreation	-	261,000	1,445,936	-	1,706,936
Debt Service	-	-	-	-	-
Total estimated expenditures	\$ 9,444,238	\$ 1,423,682	\$ 1,812,475	\$ 135,000	\$ 12,815,395

REVENUES OVER (UNDER)					
EXPENDITURES	<u>\$ 91,429</u>	<u>\$ 22,008</u>	<u>\$ 16,220</u>	<u>\$ 4,600</u>	<u>\$ 134,257</u>
Transfers:					
Transfer in	-	-	-	-	-
Transfer out	-	-	-	-	-
CHANGES IN FUND BALANCES	<u>\$ 91,429</u>	<u>\$ 22,008</u>	<u>\$ 16,220</u>	<u>\$ 4,600</u>	<u>\$ 134,257</u>
BEGINNING FUND BALANCE (estimated)	<u>\$ 6,083,917</u>	<u>\$ 1,199,208</u>	<u>\$ 892,240</u>	<u>\$ 272,768</u>	<u>\$ 8,448,133</u>
ENDING FUND BALANCE	<u>6,175,346</u>	<u>\$ 1,221,216</u>	<u>\$ 908,460</u>	<u>\$ 277,368</u>	<u>8,582,390</u>

Fund Balance Reserve as % of Expenditures 65.4%

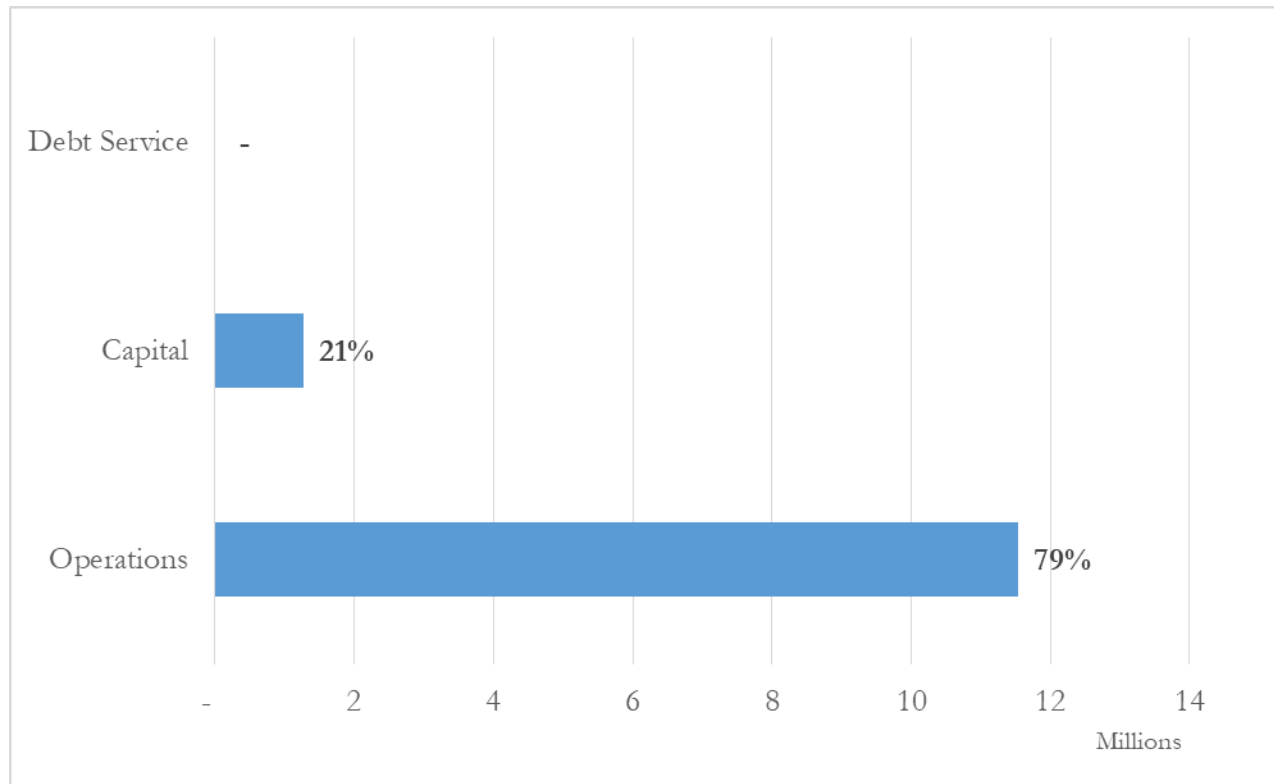
	CASH RESERVE ACCOUNT BALANCES	
	General	Capital Improvement
General Reserves	\$ 571,033	\$ -
Fire Truck Purchase	-	329,857
Sidewalk Program	-	-
TOTAL	<u>571,033</u>	<u>\$ 329,857</u>



Schedule of Budgeted Expenditures by Fund: Operations, Debt Service and Capital Improvements
2018

Fund	Operations	Capital	Debt Service	TOTAL
General	9,317,988	126,250		9,444,238
Park & Stormwater	1,694,075	118,400		1,812,475
Capital Improvement	532,432	891,250		1,423,682
Sewer Lateral		135,000		135,000
TOTAL	11,544,495	1,270,900	-	12,815,395

* Operations is defined as expenditures needed to provide for the on-going service level of the city's operations. This includes personnel, contractual and commodity expenditures.



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General Fund



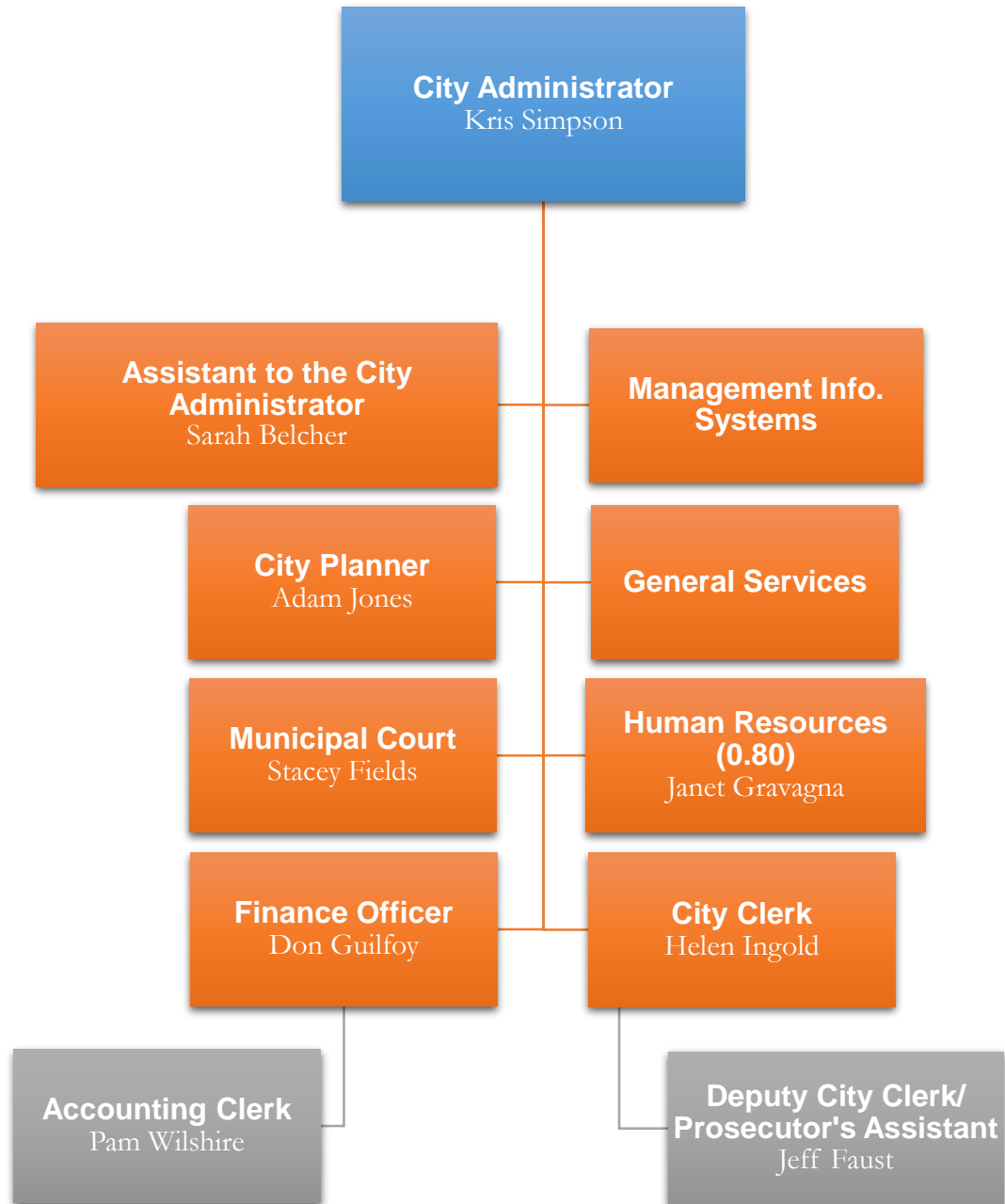
DEPARTMENTAL BUDGETS

General Fund

General Government Department

In this section:

Mayor	\$11,062
Board of Aldermen	\$38,248
City Administrator	\$357,995
General Services	\$599,600
MIS	\$103,972
Finance	\$206,688
Municipal Court	\$91,542
City Clerk	\$185,507



Mayor

Division Contact Information

Sarah Belcher, Assistant to the City Administrator
sbelcher@cityofcrestwood.org
314.729.4712

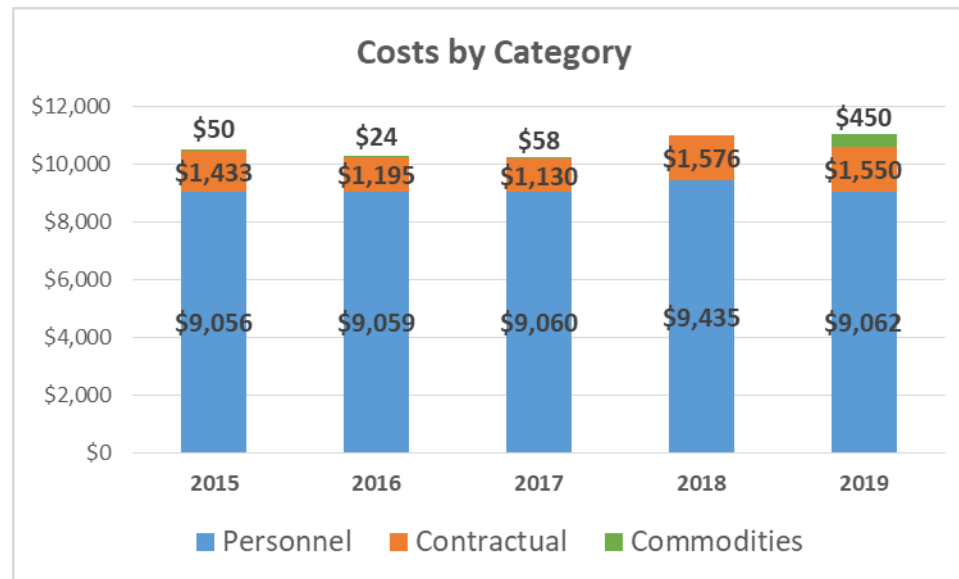
Division Summary:

The Mayor, with the Board of Aldermen, establishes goals and objectives and adopts policies and ordinances to meet the community's needs. The Mayor is elected at-large to 3 year terms, with a three term limit.

Mayor Grant Mabie first served on the Board of Aldermen before being elected Mayor in November 2018.

Budget Summary: \$11,062

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by

0.5%

Increases

Added \$400 for
new office chair

Decreases

No significant
decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description MAYOR 10-10-010-XXX-XXXX	2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
8,400	2,800	8,400	8,400	8,400	8,400	5,250	8,750	505 5012 Wages, Elected Officials	8,400	8,400	8,400
16	5	13	16	17	18	11	15	510 5116 Workers' Compensation Ins.	19	19	19
521	174	521	521	521	520	326	543	515 5210 FICA Taxes	521	521	521
122	41	122	122	122	122	76	127	515 5211 Medicare Taxes	122	122	122
9,058	3,019	9,056	9,059	9,060	9,060	5,662	9,435	Total Personnel	9,062	9,062	9,062
-	-	-	-	-	-	-	-	605 6011 Travel & Expenses	-	-	-
-	475	350	350	350	350	350	350	605 6012 Employee Memberships	350	350	350
891	2,374	1,083	845	780	1,000	640	1,226	645 6710 Public Relations & Promotion	1,200	1,200	1,200
891	2,849	1,433	1,195	1,130	1,350	990	1,576	Total Contractual	1,550	1,550	1,550
-	35	50	24	58	250	-	-	710 7110 Office Supplies	450	450	450
-	35	50	24	58	250	-	-	Total Commodities	450	450	450
9,949	5,903	10,538	10,278	10,248	10,660	6,652	11,011	Total Expenditures- Mayor	11,062	11,062	11,062

Board of Aldermen

Division Contact Information

Sarah Belcher, Assistant to the City Administrator
 sbelcher@cityofcrestwood.org
 314.729.4712

Division Summary:

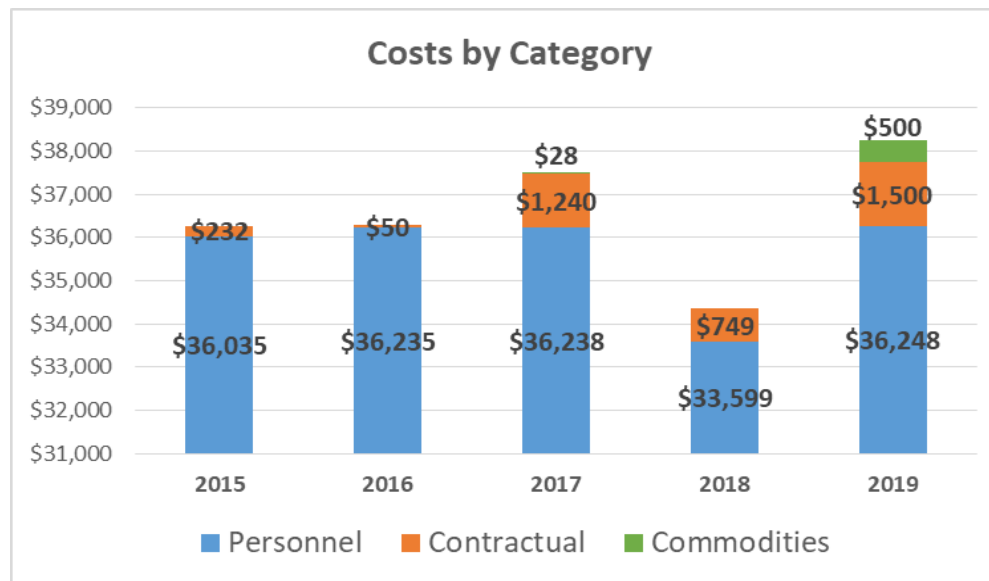
The Board of Aldermen establish goals and objectives, adopt public policies and ordinances, and approve the annual budget to meet the community's needs. Board members are elected by ward to 3 year terms, with a three term limit.

Ward I: Richard Breeding, Mimi Duncan
 Ward III Greg Hall, Jerry Miguel

Ward II: Justin Charboneau, Mary Stadter
 Ward IV: Ismaine Ayouaz, Tony Kennedy

Budget Summary: \$38,248

Staffing: 0.00 Full-time employees



Cost Changes

Division cost has **changed** by

11.4%

Increases

Included office supplies for possible new Aldermen

\$500 added for Training and Education

Decreases

No significant decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description BOARD OF ALDERMEN 10-10-011-XXX-XXXX	2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm. Recommended	Ways & Means Recommende	BOA Approved
33,600	32,900	33,425	33,600	33,600	33,600	18,900	31,150	505 5012 Wages, Elected Officials	33,600	33,600	33,600
63	63	53	64	68	71	37	66	510 5116 Workers' Compensation Insurance	78	78	78
2,083	2,040	2,072	2,083	2,083	2,083	1,172	1,931	515 5210 FICA Taxes	2,083	2,083	2,083
487	477	485	487	487	487	274	452	515 5211 Medicare Taxes	487	487	487
36,233	35,479	36,035	36,235	36,238	36,241	20,383	33,599	Total Personnel	36,248	36,248	36,248
-	-	-	-	35	-	30	160	605 6010 Training & Education	300	500	500
-	-	232	-	-	1,000	268	268	605 6011 Travel & Expenses	1,000	1,000	1,000
-	-	-	-	1,069	-	-	-	610 6115 Other Professional Services	-	-	-
-	-	-	-	-	-	-	321	645 6710 Public Relations & Promotions	-	-	-
-	-	-	50	136	200	75	-	645 6711 Printing & Binding	-	-	-
-	-	232	50	1,240	1,200	373	749	Total Contractual	1,300	1,500	1,500
-	-	-	-	28	-	-	-	710 7110 Office Supplies	500	500	500
-	-	-	-	28	-	-	-	Total Commodities	500	500	500
36,233	35,479	36,266	36,285	37,506	37,441	20,756	34,348	Total Expenditures- BOA	38,048	38,248	38,248

City Administrator

Division Contact Information

Kris Simpson, City Administrator

ksimpson@cityofcrestwood.org

314.729.4780

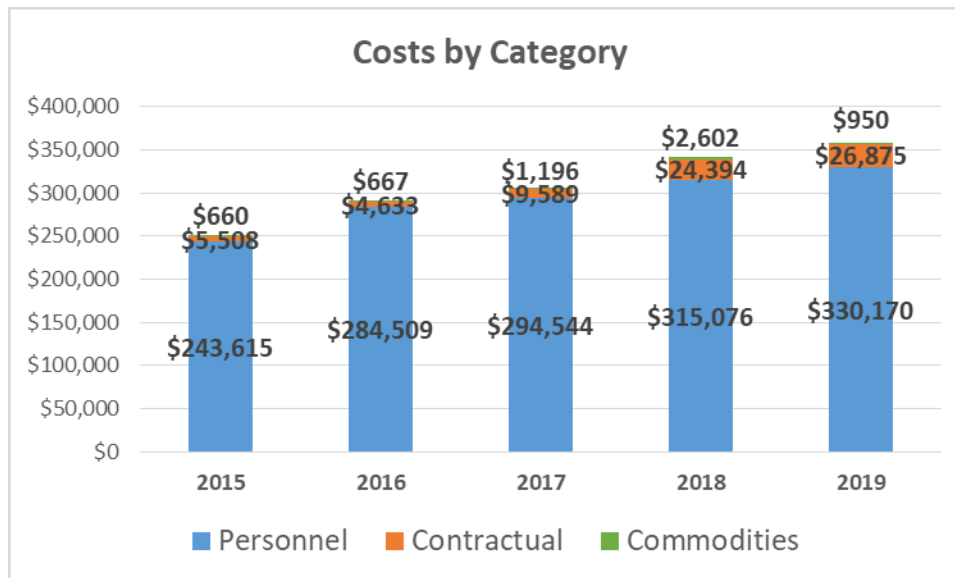
Division Summary:

The City Administrator is appointed by the Mayor and Board of Aldermen and is responsible for the day-to-day operations of the city. The City Administrator directly supervises the other department heads, and serves as department head of the General Government department. This division also contains the City Planner and Human Resources activities. The City Planner oversees planning and economic development functions and the Human Resources Officer is responsible for most HR functions.

City Administrator Kris Simpson has served the City of Crestwood since 2016

Budget Summary: \$357,995

Staffing: 3.80 Full-time employees



Cost Changes

Division cost has **changed** by

4.6%

Increases

Personnel costs increased due to merit raises

Training and Education budget slightly increased

Decreases

Some savings due to employee health insurance selections

Postage cost reduction now that newsletter is in 2nd year

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description CITY ADMINISTRATOR 10-25-040-XXX-XXXX		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE			Dept, City Adm.	Ways & Means Recommend	BOA Approved
95,810	98,377	141,076	155,559	161,368	173,000	99,088	171,878	505	5010 Salaries, Exempt Employees	179,360	179,360	179,360
20,447	-	24,684	35,316	54,431	41,000	23,498	40,774	505	5011 Wages, Non-Exempt Employees	42,074	42,074	42,074
-	-	37,660	38,885	22,773	39,776	23,820	41,096	505	5013 Wages, Part-time	41,074	41,074	41,074
-	-	-	1,614	0	-	-	-	505	5015 Wages, Overtime	-	-	-
7,762	-	14,131	22,498	26,109	40,270	17,016	29,909	510	5110 Health Insurance	32,747	32,747	32,747
755	515	1,248	1,515	2,096	1,562	1,048	1,637	510	5111 Dental Insurance	1,484	1,484	1,484
464	389	888	1,049	1,119	1,021	683	1,134	510	5112 Life/AD&D/LTD Insurance	1,107	1,107	1,107
31	21	72	83	83	84	62	84	510	5114 Employee Assistance Program	84	84	84
3,132	4,957	8,313	10,229	8,111	8,628	4,967	8,628	510	5115 Retirement Plan	11,550	11,550	11,550
201	178	374	432	482	533	298	524	510	5116 Workers' Compensation Insurance	606	606	606
6,971	5,953	12,293	14,046	14,566	15,734	8,936	15,732	515	5210 FICA Taxes	16,276	16,276	16,276
1,632	1,392	2,875	3,285	3,406	3,680	2,090	3,680	515	5211 Medicare Taxes	3,806	3,806	3,806
137,206	111,782	243,615	284,509	294,544	325,288	181,506	315,076	Total Personnel		330,170	330,170	330,170
904	1,551	2,426	1,479	4,065	2,800	1,983	2,683	605	6010 Training & Education	3,490	3,490	3,490
-	789	2,450	1,104	2,999	3,900	2,470	3,765	605	6011 Travel & Expenses	3,900	3,900	3,900
150	125	324	1,453	1,403	1,850	997	1,453	605	6012 Employee Memberships	1,935	1,935	1,935
-	-	150	595	700	2,100	750	1,960	610	6114 Computer Services	2,100	2,100	2,100
-	-	-	(71)	-	-	-	-	640	6611 Periodicals & Books	-	-	-
-	-	-	-	-	8,000	4,423	7,624	645	6710 Public Relations & Promotion	7,800	7,800	7,800
44	-	158	73	422	275	-	70	645	6711 Printing & Binding	650	650	650
-	-	-	-	-	10,000	3,197	6,839	650	6810 Postage	7,000	7,000	7,000
1,098	2,465	5,508	4,633	9,589	28,925	13,819	24,394	Total Contractual		26,875	26,875	26,875
25	490	660	667	1,196	500	-	150	710	7110 Office Supplies	700	700	700
-	-	-	-	-	1,050	-	-	730	7110 Computer Parts	250	250	250
-	-	-	-	-	-	795	795	730	7112 Software Licensing	-	-	-
-	-	-	-	-	-	1,656	1,657	730	7517 Street Supplies	-	-	-
59	490	660	667	1,196	1,550	2,451	2,602	Total Commodities		950	950	950
138,363	114,736	249,783	289,809	305,329	355,763	197,776	342,072	Total Expenditures- City Administrator		357,995	357,995	357,995

General Services

Division Contact Information

Kris Simpson, City Administrator

ksimpson@cityofcrestwood.org

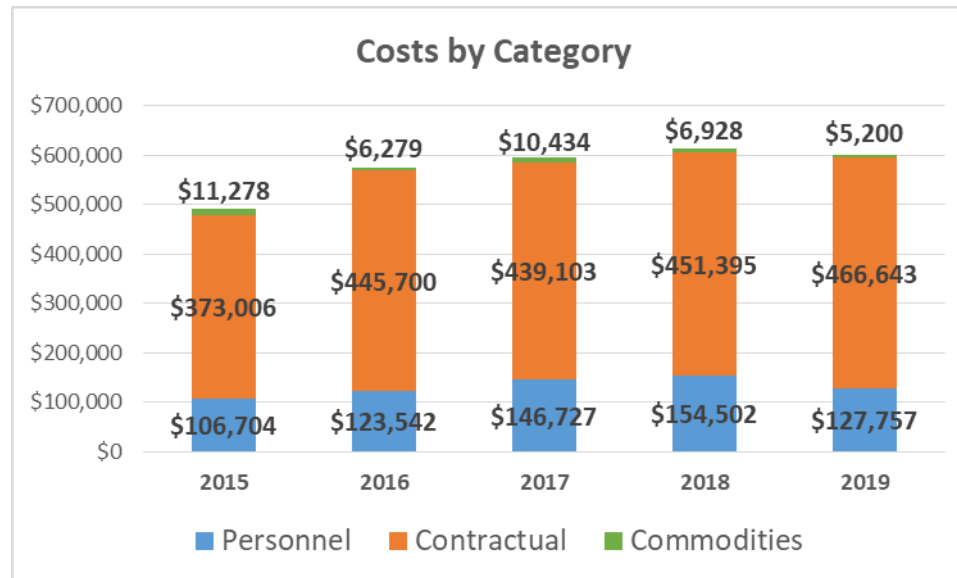
314.729.4780

Division Summary:

The General Services division is the financial “catch all” for most of the expenses that keep the city operating – legal services, property and general liability insurance and other insurance products, city memberships, printing and binding, the health insurance deductible reimbursement program, and more.

Budget Summary: \$599,600

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by

-2.2%

Increases

HRA deductible reimbursement budget increased to reflect historical norms

Decreases

Retiree health insurance decreased due to one retiree aging out

Legal services budget decreased

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description GENERAL SERVICES 10-25-041-XXX-XXXX		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE			Dept, City Adm.	Ways & Means Recommend	BOA Approved
71,124	82,415	67,667	56,210	53,719	66,773	29,497	63,145	510	5110 Health Insurance (retirees)	47,757	47,757	47,757
13,717	7,070	-	2,240	8,320	3,000	3,624	9,357	510	5119 Employment Security Benefit Payments	5,000	5,000	5,000
64,977	43,440	39,037	65,092	84,688	65,000	45,719	82,000	510	5120 Deductible reimbursement	75,000	75,000	75,000
149,818	132,924	106,704	123,542	146,727	134,773	78,840	154,502	Total Personnel		127,757	127,757	127,757
-	-	-	-	150	16,150	4,687	7,987	605	6010 Training & Education	15,250	15,250	15,250
-	-	-	-	518	-	311	311	605	6011 Travel & Expenses	-	-	-
162,583	144,363	156,845	198,061	188,509	225,000	91,111	189,808	610	6110 Legal Services	195,000	195,000	195,000
25,056	26,616	29,973	30,655	28,041	28,800	28,806	28,806	610	6112 Auditing Services	28,800	28,800	28,800
15,022	11,863	12,127	17,184	17,104	20,325	15,129	24,471	610	6115 Other Professional Services	23,025	23,025	23,025
25,645	23,630	28,043	23,451	17,705	24,000	7,770	16,468	615	6215 Telephone/Telecommunications	18,000	18,000	18,000
-	-	-	6,546	15,455	15,000	7,564	13,852	615	6216 Telecommunications Internet	14,500	14,500	14,500
-	-	-	1,875	2,417	2,400	1,545	2,816	615	6218 Cable TV	2,800	2,800	2,800
-	-	-	862	1,183	1,250	1,023	1,922	620	6315 Solid Waste Disposal	1,900	1,900	1,900
-	-	-	15,026	19,664	18,000	17,597	18,801	620	6316 Maintenance Agreements	18,688	18,688	18,688
-	-	-	1,440	1,515	1,515	757	1,515	630	6451 Equipment Leases	1,515	1,515	1,515
1,859	1,843	1,910	120	-	-	-	-	630	6452 Other Rentals/Leases	-	-	-
43,047	46,404	48,259	47,442	46,626	48,000	50,689	50,689	635	6510 Property Policy	51,000	51,000	51,000
52,033	52,332	54,411	53,782	50,244	53,500	50,645	50,645	635	6511 General/Auto/Police Liability (SLAIT)	53,000	53,000	53,000
12,523	12,982	14,065	13,815	13,815	14,000	14,220	14,220	635	6512 Public Officials Liability	14,500	14,500	14,500
1,283	1,351	1,385	1,385	1,858	1,500	-	1,936	635	6513 City Insurance	2,000	2,000	2,000
-	-	2,619	2,605	2,605	2,750	2,578	2,578	635	6514 Cyber Liability Insurance	2,600	2,600	2,600
1,134	1,134	-	1,000	500	1,000	5,000	5,000	635	6515 Other Insurance Expense	2,500	2,500	2,500
7,197	7,556	7,586	7,402	7,141	7,500	1,841	7,500	640	6610 City Memberships	7,500	7,500	7,500
9,013	7,829	2,228	9,850	4,083	4,500	2,454	4,454	645	6710 Public Relations & Promotion	5,250	5,250	5,250
812	693	275	478	1,250	600	353	553	645	6711 Printing & Binding	600	600	600
4,661	2,910	2,463	6,309	13,332	4,000	1,032	1,840	645	6712 Advertising and Publication	3,000	3,000	3,000
8,187	9,678	5,252	5,286	5,263	5,100	2,818	5,218	650	6810 Postage	5,200	5,200	5,200
4,636	5,497	5,564	1,127	125	15	0	5	650	6811 Interest Expense	15	15	15
374,689	356,681	373,006	445,700	439,103	494,905	307,932	451,395	Total Contractual		466,643	466,643	466,643
3,685	4,592	3,778	4,496	10,434	5,200	2,834	6,881	710	7110 Office Supplies	5,200	5,200	5,200
49	-	-	5,724	-	-	47	47	740	7400 Miscellaneous Expenditure	-	-	-
-	121	-	60	-	-	-	-	740	7713 Other Supplies	-	-	-
13,500	14,500	7,500	(4,000)	-	-	-	-	740	7714 Senior Trash Program	-	-	-
17,233	19,213	11,278	6,279	10,434	5,200	2,881	6,928	Total Commodities		5,200	5,200	5,200
541,741	508,818	490,988	575,521	596,264	634,878	389,653	612,825	Total Expenditures- General Services		599,600	599,600	599,600

Management Information Systems (MIS)

Division Contact Information

Kris Simpson, City Administrator

ksimpson@cityofcrestwood.org

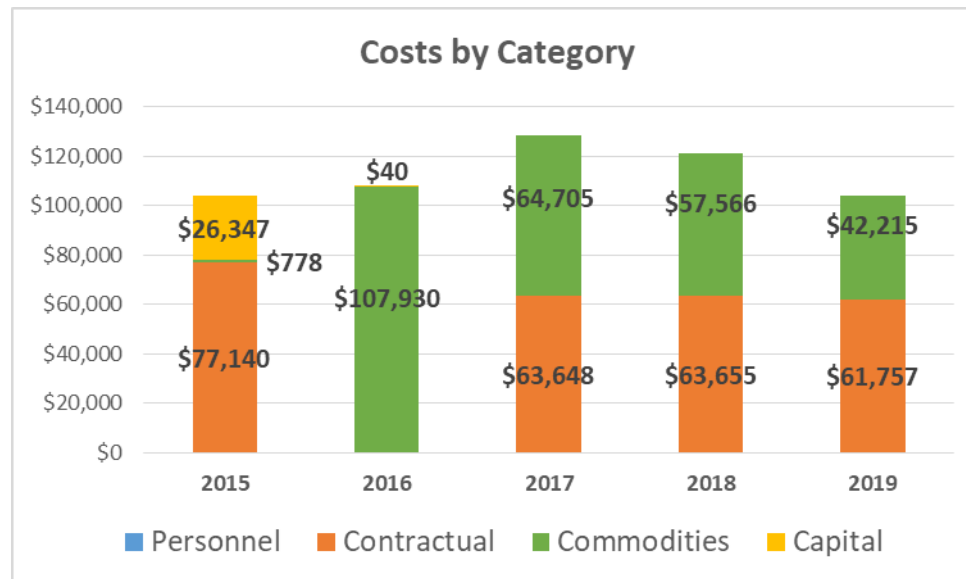
314.729.4780

Division Summary:

The city's MIS services are contracted out to a private service provider. This division budget contains funds for that service, as well as the software and computer equipment needs for the city that fall below the threshold for being considered a capital project.

Budget Summary: \$103,972

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by

-14.2%

Increases

No significant increases

Decreases

Reduced computer parts budget due to recent citywide equipment upgrades

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description MANAGEMENT INFORMATION SYSTEMS 10-25-042-XXX-XXXX	2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm.	Ways & Means Recommended	BOA Approved
43,970	-	-	-	-	-	-	-	505 5010 Wages, Exempt Employees	-	-	-
5,367	-	-	-	-	-	-	-	510 5110 Health Insurance	-	-	-
227	-	-	-	-	-	-	-	510 5111 Dental Insurance	-	-	-
182	-	-	-	-	-	-	-	510 5112 Life/AD&D/LTD Insurance	-	-	-
21	-	-	-	-	-	-	-	510 5114 Employee Assistance Program	-	-	-
2,235	-	-	-	-	-	-	-	510 5115 Retirement Plan	-	-	-
76	-	-	-	-	-	-	-	510 5116 Workers' Compensation Ins.	-	-	-
2,682	-	-	-	-	-	-	-	515 5210 FICA Taxes	-	-	-
627	-	-	-	-	-	-	-	515 5211 Medicare Taxes	-	-	-
55,387	-	-	-	-	-	-	-	Total Personnel	-	-	-
116	85,415	68,342	-	-	-	-	-	610 6115 Other Professional Services	-	-	-
393	-	-	-	-	-	-	-	615 6216 Telecommunications Internet	-	-	-
280	-	-	-	-	-	-	-	615 6217 Mobile Phones	-	-	-
27,118	7,303	8,798	-	63,648	65,260	39,955	63,655	620 6316 Maintenance Agreements	61,757	61,757	61,757
16,625	-	-	-	-	-	-	-	625 6410 REJIS Services	-	-	-
44,532	92,718	77,140	-	63,648	65,260	39,955	63,655	Total Contractual	61,757	61,757	61,757
30	-	-	-	-	-	-	-	710 7110 Office Supplies	-	-	-
-	981	-	22,610	14,269	26,700	2,296	26,700	730 7110 Computer Parts	11,215	11,215	11,215
-	840	778	50,834	-	-	-	-	730 7111 Network Maintenance	-	-	-
-	824	-	34,486	50,436	31,000	17,339	30,866	730 7112 Software License	31,000	31,000	31,000
30	2,645	778	107,930	64,705	57,700	19,635	57,566	Total Commodities	42,215	42,215	42,215
-	-	2,604	40	-	-	-	-	820 8310 Computer Parts	-	-	-
-	-	23,743	-	-	-	-	-	820 8313 Software License	-	-	-
-	-	26,347	40	-	-	-	-	Total Capital	-	-	-
99,949	95,364	104,265	107,970	128,353	122,960	59,590	121,221	Total Expenditures- MIS	103,972	103,972	103,972

Finance

Division Contact Information

Donald Guilfooy, Finance Officer

dguilfooy@cityofcrestwood.org

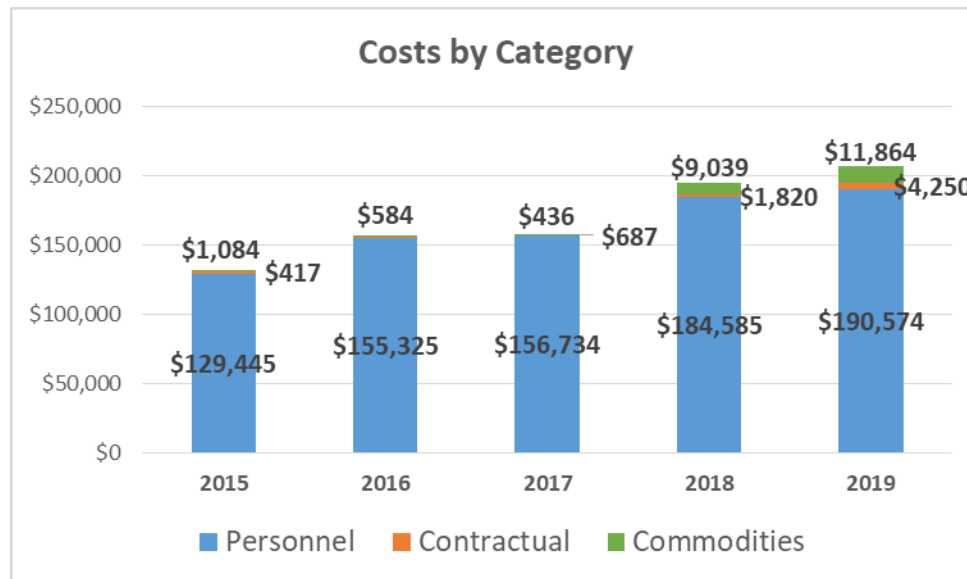
314.729.4792

Division Summary:

The Finance Office is responsible for the accounting functions of the City. Core operations include budget preparation, budget monitoring, financial reporting, audit preparation, internal controls, cash disbursements, and receipts/revenues.

Budget Summary: \$206,688

Staffing: 2.00 FTE



Cost Changes

Division cost has **changed** by

5.8%

Increases

Training and Education budget increased due to GFOA conference

Software licensing cost increase to enhance financial software

Decreases

No significant decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description FINANCE 10-25-044-XXX-XXXX	2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm.	Ways & Means Recommended	BOA Approved
30,155	18,660	67,256	86,239	83,586	92,000	53,077	92,000	505 5010 Salaries, Exempt Employees	94,679	94,679	94,679
35,943	37,602	37,171	38,940	40,737	42,758	24,544	42,579	505 5011 Wages, Non-Exempt Employees	44,046	44,046	44,046
35,685	36,203	-	-	-	-	3,371	3,371	505 5013 Wages, Part-time Employees	-	-	-
17,379	15,509	9,913	13,729	17,793	21,264	16,819	30,086	510 5110 Health Insurance	33,454	33,454	33,454
893	900	712	765	924	781	524	819	510 5111 Dental Insurance	742	742	742
541	487	486	511	447	529	321	534	510 5112 Life/AD&D/LTD Insurance	574	574	574
62	46	41	41	41	42	31	42	510 5114 Employee Assistance Program	42	42	42
5,110	4,581	6,107	5,635	4,070	4,582	1,317	4,576	510 5115 Retirement Plan	6,104	6,104	6,104
183	170	168	231	251	283	164	283	510 5116 Workers' Compensation Insurance	320	320	320
5,858	5,456	6,152	7,483	7,200	8,355	4,515	8,344	515 5210 FICA Taxes	8,601	8,601	8,601
1,370	1,276	1,439	1,750	1,684	1,954	1,056	1,951	515 5211 Medicare Taxes	2,012	2,012	2,012
133,178	120,890	129,445	155,325	156,734	172,548	105,739	184,585	Total Personnel	190,574	190,574	190,574
-	311	125	369	199	655	634	655	605 6010 Training & Education	1,050	1,050	1,050
-	-	489	538	273	925	288	925	605 6011 Travel & Expenses	2,800	2,800	2,800
-	-	50	50	190	240	190	240	605 6012 Employee Memberships	350	350	350
420	420	420	-	-	-	-	-	610 6115 Other Professional Services	-	-	-
-	-	-	-	25	50	-	-	645 6711 Printing & Binding	50	50	50
420	731	1,084	957	687	1,870	1,112	1,820	Total Contractual	4,250	4,250	4,250
266	846	417	584	436	400	217	350	710 7110 Office Supplies	400	400	400
-	-	-	-	-	4,904	8,689	8,689	730 7112 Software Licensing	11,464	11,464	11,464
266	846	417	584	436	5,304	8,906	9,039	Total Commodities	11,864	11,864	11,864
133,865	122,467	130,946	156,866	157,857	179,722	115,757	195,444	Total Expenditures- Finance	206,688	206,688	206,688

Municipal Court

Division Contact Information

Stacey Fields, Court Administrator

sfields@cityofcrestwood.org

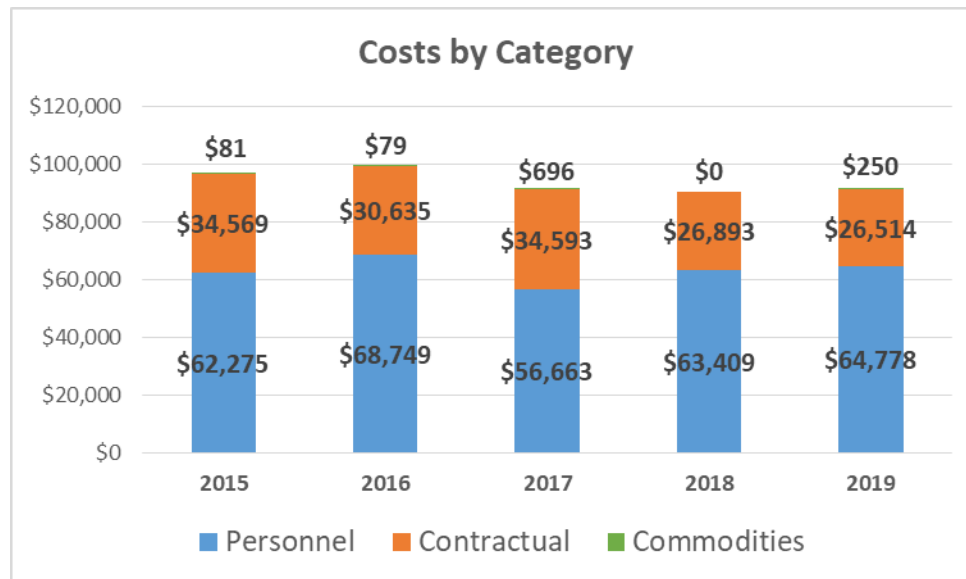
314.729.4776

Division Summary:

The Municipal Court, led by the Board-appointed Municipal Judge, includes a Provisional Judge and Court Administrator. Court is held on three evenings each month and court offices are open during regular business hours. As required by law, the Court maintains a separate bank account for bonds.

Budget Summary: \$91,542

Staffing: 1.0 FTE



Cost Changes

Division cost has **changed** by

1.4%

Increases

Personnel cost increased due to merit raises

Decreases

PT employee position eliminated

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description MUNICIPAL COURT 10-25-045-XXX-XXXX		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE			Dept, City Adm.	Ways & Means Recommended	BOA Approved
34,540	36,454	36,128	42,332	41,577	43,000	24,759	43,259	505	5011 Wages, Non-Exempt Employees	44,416	44,416	44,416
-	-	-	-	1,798	6,500	2,305	4,337	505	5013 Wages, Part-time Employees	1,500	1,500	1,500
2,116	3,117	9,178	8,612	2,594	4,500	1,488	2,385	505	5015 Overtime Wages	4,000	4,000	4,000
15,381	13,234	10,775	11,905	5,489	7,705	4,098	7,271	510	5110 Health Insurance	8,187	8,187	8,187
442	535	526	418	458	391	262	409	510	5111 Dental Insurance	371	371	371
211	222	217	207	182	208	137	228	510	5112 Life/AD&D/LTD Insurance	219	219	219
21	21	21	21	21	21	15	21	510	5114 Employee Assistance Program	21	21	21
1,979	1,993	2,374	1,853	1,068	1,615	896	1,562	510	5115 Retirement Plan	2,130	2,130	2,130
86	73	72	93	89	113	53	113	510	5116 Workers' Compensation Insurance	115	115	115
1,940	2,130	2,420	2,681	2,745	3,347	1,653	3,099	515	5210 FICA Taxes	3,095	3,095	3,095
454	498	566	627	642	783	387	725	515	5211 Medicare Taxes	724	724	724
57,171	58,277	62,275	68,749	56,663	68,183	36,054	63,409	Total Personnel		64,778	64,778	64,778
450	467	865	725	2,168	1,664	969	1,050	605	6010 Training & Education	1,630	1,630	1,630
219	724	1,028	1,045	912	3,359	1,435	2,897	605	6011 Travel & Expenses	3,634	3,634	3,634
90	90	90	90	212	210	200	200	605	6012 Employee Memberships	200	200	200
-	-	-	22,641	24,706	13,000	9,202	15,746	610	6110 Legal Services	13,200	13,200	13,200
35,281	26,056	29,325	140	-	300	-	100	610	6115 Other Professional Services	300	300	300
-	-	300	300	300	1,000	-	300	610	6120 Municipal Court Mental Health Docket	600	600	600
1,140	1,320	240	330	720	900	-	500	610	6121 Prisoner Services	600	600	600
-	-	-	4,515	4,515	4,600	2,634	4,600	625	6410 Rejis Services	4,600	4,600	4,600
-	613	1,942	174	453	750	575	750	645	6711 Printing & Binding	1,000	1,000	1,000
604	664	780	676	607	750	367	750	650	6815 Municipal Court Bank Fees	750	750	750
37,785	29,934	34,569	30,635	34,593	26,533	15,383	26,893	Total Contractual		26,514	26,514	26,514
-	488	81	79	696	250	100	-	710	7110 Office Supplies	250	250	250
-	488	81	79	696	250	100	-	Total Commodities		250	250	250
94,956	88,698	96,925	99,464	91,951	94,966	51,537	90,302	Total Expenditures- Municipal Court		91,542	91,542	91,542

City Clerk

Division Contact Information

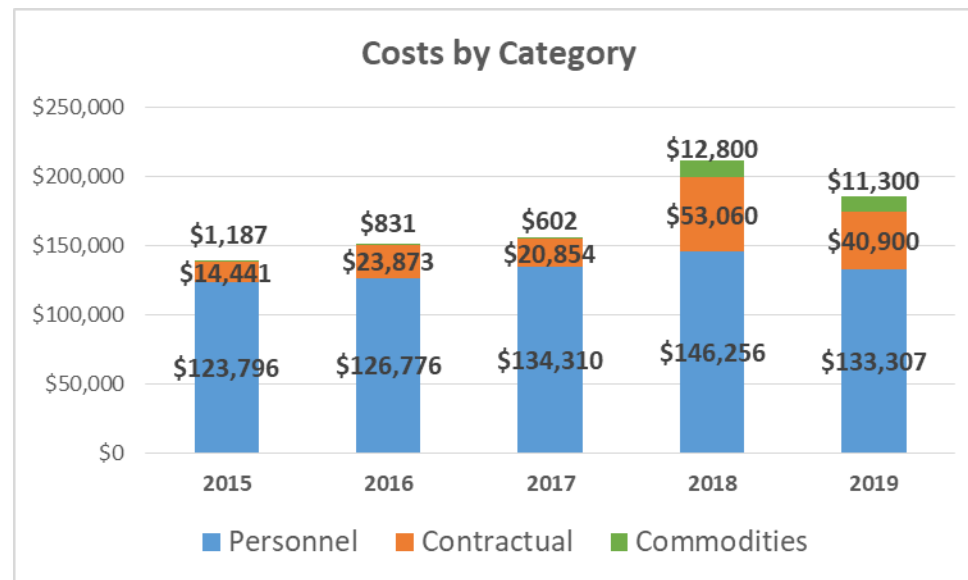
Helen Ingold, City Clerk
 hingold@cityofcrestwood.org
 314.729.4711

Division Summary:

The City Clerk's Office maintains and distributes official records for the City, including minutes, ordinances, contracts and various other vital documents. The City Clerk's Office administers the Oath of Office to elected officials and oversees the administration of city elections. The City Clerk's Office issues various types of licenses, such as business, liquor and vending licenses. As of 2018, the City Clerk's Office also houses the City Prosecutor, with the Deputy City Clerk also serving as the Prosecutor's Assistant.

Budget Summary: \$185,507

Staffing: 2.0 FTE



Cost Changes

Division cost has **changed** by

-12.5%

Increases

Software licensing funding increased to implement iWorq in City Clerk office

Decreases

Election cost savings due to not having an emergency Mayoral election in 2019

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description			2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	CITY CLERK 10-25-046-XXX-XXXX			Dept, City Adm.	Ways & Means Recommends	BOA Approved
125,580	138,741	83,713	84,695	92,470	95,500	55,061	95,450	505	5011	Wages, Non-Exempt Employees	95,611	95,611	95,611
16,671	-	9,332	11,885	9,249	12,219	7,213	13,187	505	5013	Wages, Part-time Employees	-	-	-
8,962	3,756	2,736	3,189	3,530	4,000	1,351	2,233	505	5015	Overtime Wages	3,500	3,500	3,500
43,179	31,549	14,338	14,515	16,637	19,635	12,941	23,057	510	5110	Health Insurance	20,785	20,785	20,785
1,564	1,669	978	817	1,048	781	524	819	510	5111	Dental Insurance	742	742	742
803	761	463	444	477	438	289	440	510	5112	Life/AD&D/LTD Insurance	456	456	456
72	83	41	41	41	42	31	42	510	5114	Employee Assistance Program	42	42	42
6,436	6,860	5,150	3,862	3,134	3,383	1,918	3,321	510	5115	Retirement Plan	4,361	4,361	4,361
261	253	154	184	214	235	135	235	510	5116	Workers' Compensation Insurance	229	229	229
7,979	8,212	5,584	5,790	6,086	6,926	3,628	6,056	515	5210	FICA Taxes	6,145	6,145	6,145
1,866	1,921	1,306	1,354	1,423	1,620	848	1,416	515	5211	Medicare Taxes	1,437	1,437	1,437
213,373	193,804	123,796	126,776	134,310	144,779	83,940	146,256	Total Personnel			133,307	133,307	133,307
654	732	850	1,729	2,394	3,925	2,378	3,200	605	6010	Training & Education	3,850	3,850	3,850
300	-	976	2,138	3,298	4,250	3,711	4,600	605	6011	Travel & Expenses	4,600	4,600	4,600
270	600	339	345	374	500	231	500	605	6012	Employee Memberships	500	500	500
-	-	-	-	-	14,500	10,624	17,000	610	6110	Legal Services	16,850	16,850	16,850
-	-	-	-	51	-	-	-	610	6115	Other Professional Services	-	-	-
1,536	345	-	119	50	550	-	250	645	6711	Printing & Binding	300	300	300
2,892	4,780	4,677	4,841	9,329	8,000	5,713	7,700	645	6714	Code Book Codification	6,000	6,000	6,000
4,133	5,579	7,599	14,702	5,357	23,000	8,788	19,810	650	6813	Elections - General & Special	8,800	8,800	8,800
9,785	12,036	14,441	23,873	20,854	54,725	31,445	53,060	Total Contractual			40,900	40,900	40,900
832	842	1,187	831	602	800	970	8,000	710	7110	Office Supplies	800	800	800
-	-	-	-	-	5,000	3,600	4,800	730	7112	Software Licensing	10,500	10,500	10,500
832	842	1,187	831	602	5,800	4,570	12,800	Total Commodities			11,300	11,300	11,300
223,990	206,682	139,425	151,480	155,766	205,304	119,955	212,116	Total Expenditures- City Clerk			185,507	185,507	185,507



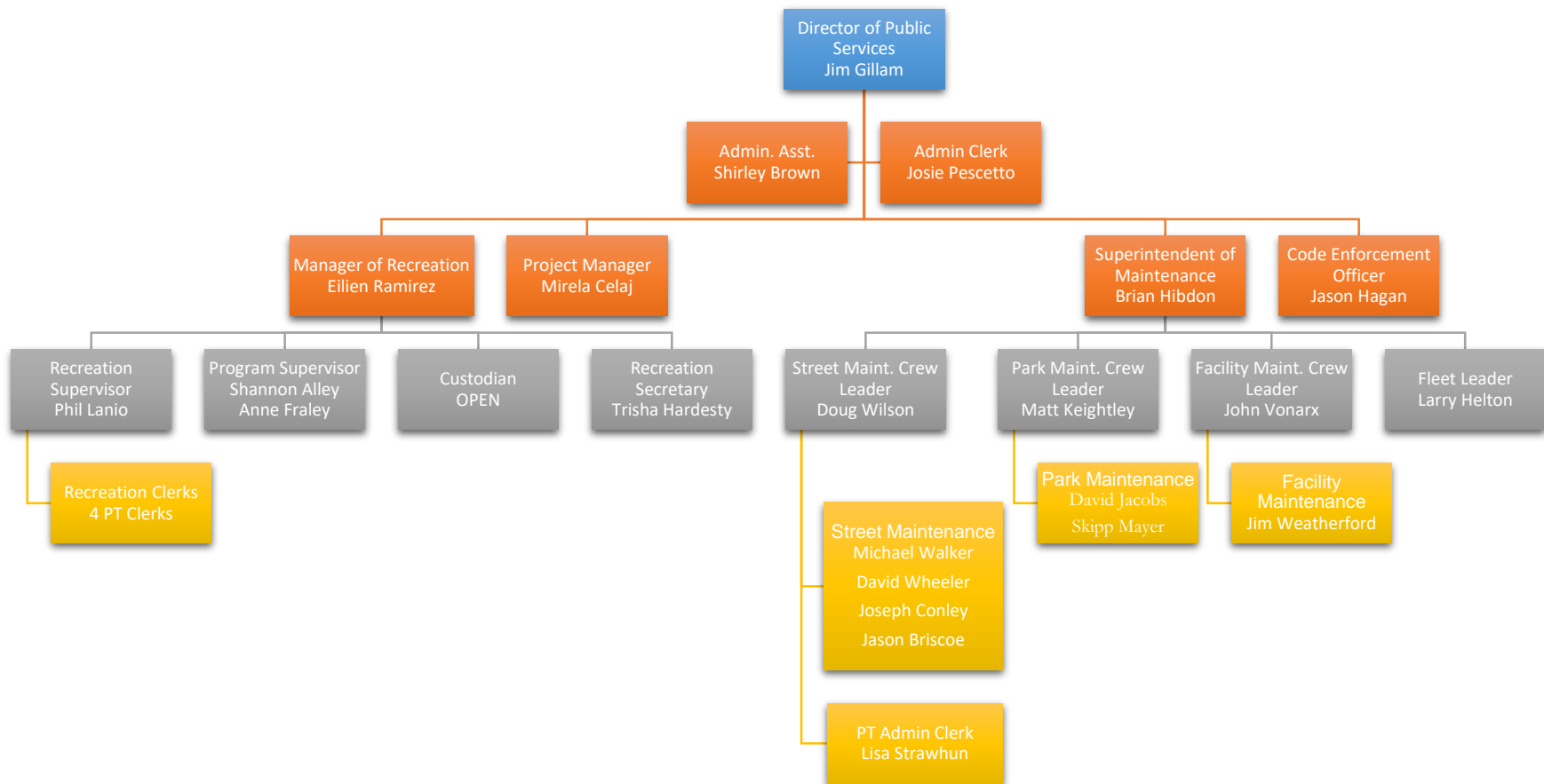
DEPARTMENTAL BUDGETS

General Fund

Public Services

In this Section:

Public Works Administration	\$351,682
Facilities and Code Enforcement	\$496,712
Street Maintenance	\$600,859
Fleet Management	\$150,223



Public Works Administration

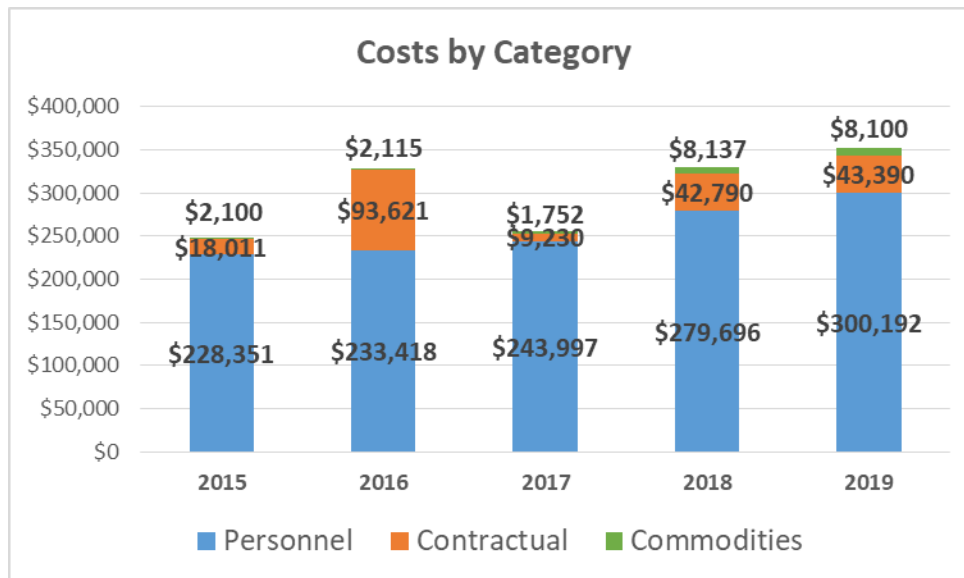
Division Contact Information
Jim Gillam, Director of Public Services
jgillam@cityofcrestwood.org
314.729.4722

Division Summary:

Public Works Administration is responsible for overseeing the operation of the Department of Public Services. This division contains the personnel costs for the department head, a project manager, and administrative support staff. The Department of Public Services handles code enforcement, permitting, sewer lateral, the solid waste contract, snow removal, building maintenance, capital project management, the maintenance of the city fleet and all streets, bridges and parks in Crestwood.

Budget Summary: \$351,682

Staffing: 4.00 FTE



Cost Changes

Division cost has **changed** by

6.3%

Increases

Salary increases
due to merit raises

Decreases

No significant
decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS ADMINISTRATION 10-35-061-XXX-XXXX		Dept, City Adm.	Ways & Means Recommende	BOA Approved
40,749	70,306	89,696	89,696	92,088	96,670	55,594	96,415	505	5010 Salaries, Exempt Employees	100,050	100,050	100,050
140,124	67,162	82,669	86,078	95,441	122,248	68,823	119,893	505	5011 Wages, Non-Exempt Employees	126,055	126,055	126,055
-	1,521	13,994	15,304	8,060	-	-	-	505	5013 Wages, Part-Time	-	-	-
1,329	1,895	1,257	1,878	4,285	3,000	1,235	2,065	505	5015 Overtime Wages	2,250	2,250	2,250
23,900	13,920	15,634	15,762	19,887	33,194	17,738	33,922	510	5110 Health Insurance	40,981	40,981	40,981
988	725	929	1,016	1,572	1,562	986	1,575	510	5111 Dental Insurance	1,484	1,484	1,484
825	587	782	750	809	940	581	966	510	5112 Life/AD&D/LTD Insurance	1,007	1,007	1,007
83	62	62	62	62	84	46	84	510	5114 Employee Assistance Program	84	84	84
9,804	4,353	8,789	7,934	6,492	7,545	3,849	7,425	510	5115 Retirement Plan	10,048	10,048	10,048
4,403	509	589	584	617	646	358	646	510	5116 Workers' Compensation Insurance	763	763	763
10,898	8,420	11,306	11,633	11,901	13,759	7,437	13,539	515	5210 FICA Taxes	14,158	14,158	14,158
2,549	1,969	2,644	2,721	2,783	3,218	1,739	3,166	515	5211 Medicare Taxes	3,311	3,311	3,311
235,651	171,430	228,351	233,418	243,997	282,866	158,387	279,696	Total Personnel		300,192	300,192	300,192
225	1,075	3,884	1,449	600	2,000	1,374	2,000	605	6010 Training & Education	2,000	2,000	2,000
20	21	1,622	2,061	487	1,200	47	1,000	605	6011 Travel & Expenses	1,750	1,750	1,750
743	394	425	734	871	800	230	650	605	6012 Employee Memberships	800	800	800
7,435	5,820	10,778	86,080	3,323	40,000	2,348	35,000	610	6115 Other Professional Services	35,000	35,000	35,000
490	455	840	840	840	840	490	840	615	6217 Mobile Phones	840	840	840
-	-	149	16	-	100	-	-	640	6611 Periodicals & Books	800	800	800
847	473	312	1,633	776	1,000	910	1,800	645	6711 Printing & Binding	1,000	1,000	1,000
-	-	-	809	2,332	1,200	697	1,500	645	6712 Advertising and Publications	1,200	1,200	1,200
953	-	-	-	-	-	-	-	650	6810 Postage	-	-	-
10,713	8,238	18,011	93,621	9,230	47,140	6,095	42,790	Total Contractual		43,390	43,390	43,390
-	1,573	1,931	1,822	1,341	1,500	598	1,000	710	7110 Office Supplies	1,000	1,000	1,000
187	12	-	49	411	200	37	37	715	7210 Household Supplies	100	100	100
-	185	-	-	-	-	65	100	725	7411 Small Tools & Equipment	-	-	-
-	-	-	-	-	3,400	7,000	7,000	730	7112 Software Licensing	7,000	7,000	7,000
8	585	169	244	-	-	-	-	740	7713 Other Supplies	-	-	-
195	2,354	2,100	2,115	1,752	5,100	7,700	8,137	Total Commodities		8,100	8,100	8,100
246,559	182,022	248,462	329,154	254,979	335,106	172,181	330,623	Total Expenditures- PW Administration		351,682	351,682	351,682

Facilities and Code Enforcement

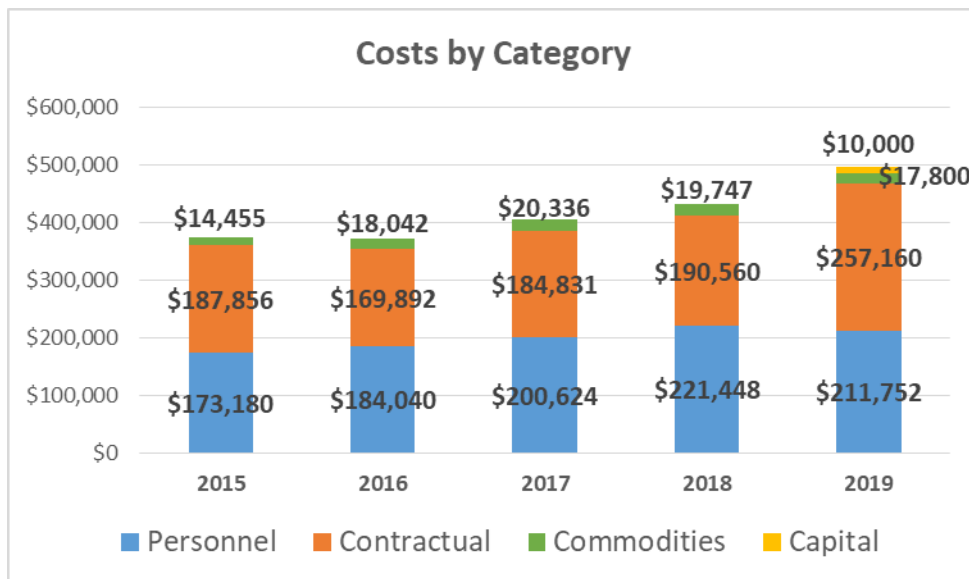
Division Contact Information
 Shirley Brown, Administrative Assistant
 sbrown@cityofcrestwood.org
 314.729.4726

Division Summary:

Facilities and Code Enforcement is the division responsible for the maintenance of city facilities and the enforcement of city building and property maintenance codes.

Budget Summary: \$496,712

Staffing: 3.20 FTE



Cost Changes

Division cost has **changed** by

5%

Increases

Salary increases due to pay plan

New janitorial services contract

Building renovation projects planned

Decreases

No significant decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS FACILITIES AND CODE ENFORCEMENT 10-35-060-XXX-XXXX		Dept, City Adm. Recommended	Ways & Means Recommende	BOA Approved
149,442	107,559	115,667	122,585	134,220	141,440	78,791	135,916	505	5011 Wages, Non-Exempt Employees	136,170	136,170	136,170
5,956	5,723	5,879	6,460	2,560	-	27	27	505	5013 Wages, Part-Time Employees	-	-	-
8,327	9,400	6,930	8,862	11,971	13,000	13,432	24,508	505	5015 Overtime Wages	13,000	13,000	13,000
39,326	25,951	23,625	23,815	28,365	32,565	21,163	35,275	510	5110 Health Insurance	35,636	35,636	35,636
1,637	1,307	1,336	1,200	1,612	1,172	786	1,228	510	5111 Dental Insurance	1,113	1,113	1,113
864	618	618	606	662	632	424	621	510	5112 Life/AD&D/LTD Insurance	664	664	664
83	62	62	62	62	63	46	63	510	5114 Employee Assistance Program	63	63	63
8,492	5,660	6,499	5,893	4,832	4,960	3,165	5,454	510	5115 Retirement Plan	6,564	6,564	6,564
5,347	4,037	3,380	4,728	5,659	6,014	3,242	7,013	510	5116 Workers' Compensation Insurance	7,130	7,130	7,130
9,386	7,119	7,442	7,966	8,655	9,576	5,333	9,193	515	5210 FICA Taxes	9,249	9,249	9,249
2,195	1,665	1,741	1,863	2,024	2,239	1,247	2,150	515	5211 Medicare Taxes	2,163	2,163	2,163
230,054	169,101	173,180	184,040	200,624	211,661	127,657	221,448	Total Personnel		211,752	211,752	211,752
-	175	80	250	-	400	284	600	605	6010 Training and Education	1,000	1,000	1,000
3,016	2,109	1,769	-	-	400	-	-	610	6115 Other Professional Services	53,200	53,200	53,200
22,205	16,628	18,826	15,117	16,908	17,500	5,915	17,000	610	6117 Rental Inspections	17,000	17,000	17,000
-	-	2,353	2,569	1,690	2,750	2,473	5,000	612	6150 Contract Mowing	7,500	7,500	7,500
43,195	41,439	44,156	43,236	38,204	42,000	24,586	44,000	615	6210 Electric	43,000	43,000	43,000
9,456	10,967	8,183	6,701	6,849	9,500	6,159	9,000	615	6211 Natural Gas	9,000	9,000	9,000
2,658	2,610	2,400	2,936	3,117	2,200	1,358	2,500	615	6212 Sewer	2,500	2,500	2,500
1,963	2,246	2,098	2,323	2,070	2,000	930	2,200	615	6213 Water	2,200	2,200	2,200
76,077	75,707	78,527	78,690	79,217	80,000	39,633	82,000	615	6214 Street Lighting	80,000	80,000	80,000
1,750	1,313	1,260	1,260	1,225	1,260	785	1,260	615	6217 Mobile Phones	1,260	1,260	1,260
2,362	1,264	495	-	-	500	-	-	620	6311 Maint/Repair Communication Equipment	500	500	500
21,930	26,280	26,146	16,742	35,329	30,000	7,700	27,000	620	6312 Maint/Repair Buildings / Facilities	40,000	40,000	40,000
12	222	-	-	221	500	-	-	620	6313 Maint/Repair Other Equipment	-	-	-
2,850	1,634	1,562	68	-	-	-	-	630	6452 Other Rentals/Leases	-	-	-
187,473	182,593	187,856	169,892	184,831	189,010	89,824	190,560	Total Contractual		257,160	257,160	257,160
4,625	4,615	3,698	4,666	5,136	5,000	2,821	4,500	715	7211 Janitorial Supplies	5,000	5,000	5,000
5,529	9,560	10,278	13,356	14,186	12,500	8,035	12,500	715	7212 Building Maint. Supplies	12,500	12,500	12,500
128	148	-	-	65	50	-	-	725	7411 Small Tools & Equipment	50	50	50
-	-	-	-	949	250	2,734	2,734	725	7413 Machinery & Equipment	250	250	250
188	330	480	20	-	-	13	13	740	7713 Other Supplies	-	-	-
10,471	14,652	14,455	18,042	20,336	17,800	13,603	19,747	Total Commodities		17,800	17,800	17,800
-	-	-	-	-	-	-	-	805	8011 Building & Improvements	10,000	10,000	10,000
-	-	-	-	-	-	-	-	Total Capital		10,000	10,000	10,000
427,998	366,346	375,491	371,974	405,791	418,471	231,084	431,755	Total Expenditures- PW Facilities/Code		496,712	496,712	496,712

Street Maintenance

Division Contact Information

Brian Hibdon, Superintendent of Maintenance

bhibdon@cityofcrestwood.org

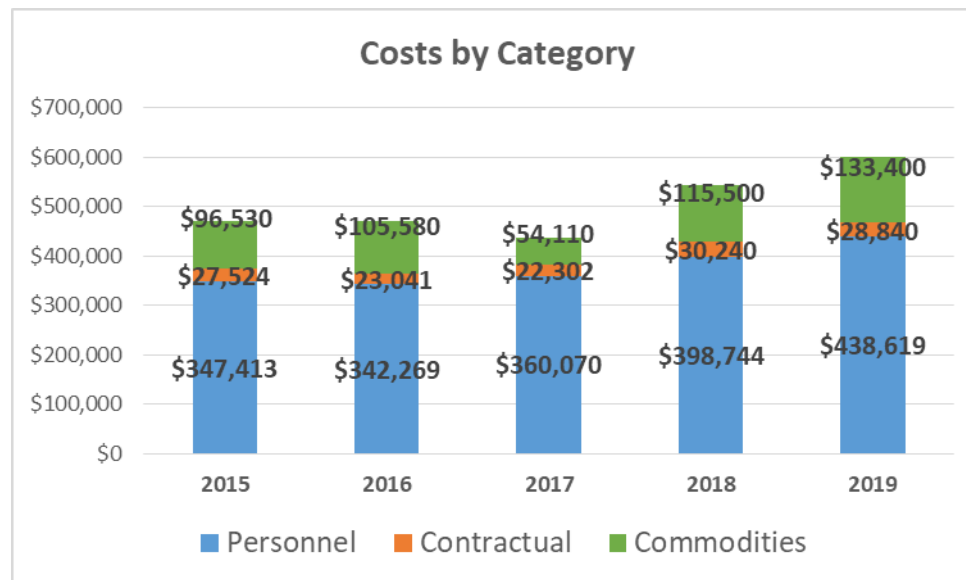
314.729.4730

Division Summary:

The division of Street Maintenance is responsible for the maintenance of all streets and bridges in Crestwood. This division also provides snow removal services to the City.

Budget Summary: \$600,859

Staffing: 6.25 FTE



Cost Changes

Division cost has **changed** by

10%

Increases

Health insurance cost increases due to individual employee selections

Salary increases due to merit raises

Decreases

No significant decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description PUBLIC WORKS STREET MAINTENANCE 10-35-062-XXX-XXXX	2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
-	58,314	-	-	-	-	-	-	505 5010 Wages, Exempt Employees	-	-	-
173,986	170,902	242,246	243,372	251,891	270,762	151,318	263,332	505 5011 Wages, Non-Exempt Employees	281,040	281,040	281,040
-	-	-	-	5,812	12,691	6,473	7,800	505 5013 Wages, Part-Time	13,000	13,000	13,000
19,413	19,442	19,976	14,541	11,042	21,000	6,550	18,000	505 5015 Overtime Wages	18,000	18,000	18,000
46,505	41,574	34,604	37,760	41,672	44,378	26,968	50,095	510 5110 Health Insurance	59,537	59,537	59,537
1,281	2,176	2,318	2,010	2,916	2,344	1,541	2,426	510 5111 Dental Insurance	2,226	2,226	2,226
1,053	1,266	1,322	1,231	1,372	1,276	801	1,337	510 5112 Life/AD&D/LTD Insurance	1,351	1,351	1,351
103	119	124	124	124	126	93	126	510 5114 Employee Assistance Program	126	126	126
10,035	11,206	15,628	9,761	7,000	9,920	4,547	9,830	510 5115 Retirement Plan	13,158	13,158	13,158
10,841	14,276	11,669	14,392	18,274	21,100	10,793	23,680	510 5116 Workers' Compensation Insurance	26,310	26,310	26,310
11,305	14,965	15,826	15,462	16,181	18,875	9,839	17,926	515 5210 FICA Taxes	19,346	19,346	19,346
2,644	3,500	3,701	3,616	3,784	4,415	2,301	4,192	515 5211 Medicare Taxes	4,525	4,525	4,525
277,164	337,739	347,413	342,269	360,070	406,887	221,224	398,744	Total Personnel	438,619	438,619	438,619
195	475	1,719	1,169	1,705	1,500	1,210	2,000	605 6010 Training & Education	2,000	2,000	2,000
164	597	1,229	363	1,735	1,500	-	1,500	605 6011 Travel & Expenses	1,500	1,500	1,500
-	292	465	480	495	850	495	800	605 6012 Employee Memberships	850	850	850
554	942	864	412	822	600	239	500	610 6111 Medical Services	600	600	600
2,100	530	100	88	25	200	4	200	610 6115 Other Professional Services	200	200	200
5,401	5,447	5,453	5,635	5,337	6,000	2,594	7,500	615 6210 Electric	7,500	7,500	7,500
6,501	5,809	4,626	4,379	4,471	6,000	2,569	5,000	615 6211 Natural Gas	5,000	5,000	5,000
761	557	496	538	856	600	1,222	1,500	615 6212 Sewer	600	600	600
813	751	782	779	854	1,100	510	1,100	615 6213 Water	1,100	1,100	1,100
-	-	-	384	59	200	-	-	615 6215 Telephone	200	200	200
420	805	840	840	840	840	490	840	615 6217 Mobile Phones	840	840	840
438	-	4,478	1,129	1,242	1,200	818	1,500	615 6218 Cable TV	1,500	1,500	1,500
1,337	2,901	1,867	5,198	1,943	3,000	1,751	3,600	620 6312 Maint/Repair Building/Facilities	3,000	3,000	3,000
-	-	-	175	-	200	1,429	1,500	620 6313 Maint/Repair Other Equipment	750	750	750
350	909	-	644	553	700	347	700	620 6315 Solid Waste Disposal	700	700	700
346	-	125	829	893	1,500	750	1,500	630 6450 Equipment Rental	2,000	2,000	2,000
10,116	5,583	4,480	-	473	600	-	300	630 6452 Other Rentals/Leases	300	300	300
-	-	-	-	-	200	78	200	640 6611 Periodicals & Books	200	200	200
29,496	25,599	27,524	23,041	22,302	26,790	14,505	30,240	Total Contractual	28,840	28,840	28,840

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS STREET MAINTENANCE 10-35-062-XXX-XXXX		Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
897	1,508	1,068	4,652	4,959	5,000	2,601	5,000	705 7010	Uniforms/Clothing	6,500	6,500	6,500
-	-	-	-	-	4,800	6,354	6,800	710 7110	Office Supplies	3,000	3,000	3,000
678	732	598	575	996	1,200	224	1,200	715 7210	Household Supplies	1,200	1,200	1,200
505	391	366	390	497	500	441	800	715 7211	Janitorial Supplies	800	800	800
316	414	475	289	862	500	2,814	3,500	715 7212	Building Maint. Supplies	2,500	2,500	2,500
1,263	1,091	308	1,148	217	1,000	275	800	715 7213	General Maint. Supplies	800	800	800
466	5,090	459	441	374	500	212	500	725 7411	Small Tools & Equipment	500	500	500
-	-	-	828	1,534	2,000	98	2,000	725 7413	Machinery & Equipment	2,000	2,000	2,000
-	-	5,231	8,618	10,760	20,000	-	20,000	730 7510	Concrete	20,000	20,000	20,000
9,723	11,243	10,937	12,216	8,727	15,000	2,373	15,000	730 7511	Asphalt	20,000	20,000	20,000
-	666	1,448	1,364	1,022	1,200	98	1,500	730 7512	Rock	1,200	1,200	1,200
37,757	39,943	55,630	54,253	3,011	50,000	16,529	33,500	730 7513	Salt	50,000	50,000	50,000
5,425	10,787	9,058	8,995	9,863	10,000	2,723	10,000	730 7514	Crack Sealant	10,000	10,000	10,000
5,368	4,867	5,516	5,768	5,472	5,500	2,715	5,500	730 7516	Signs	5,500	5,500	5,500
-	2,450	3,910	4,335	4,397	4,500	3,218	6,500	730 7517	Street Supplies	6,500	6,500	6,500
461	221	294	297	167	300	-	300	735 7611	Medical Supplies	300	300	300
2,041	954	1,202	1,104	1,108	1,000	845	1,200	735 7612	Safety Equipment & Supplies	1,200	1,200	1,200
-	-	-	-	144	500	658	1,400	740 7711	Agricultural Supplies	1,400	1,400	1,400
97	117	29	306	-	-	-	-	740 7713	Other Supplies	-	-	-
64,997	80,474	96,530	105,580	54,110	123,500	42,177	115,500	Total Commodities		133,400	133,400	133,400
371,657	443,812	471,467	470,890	436,482	557,177	277,905	544,484	Total Expenditures- PW Maintenance		600,859	600,859	600,859

Fleet Management

Division Contact Information

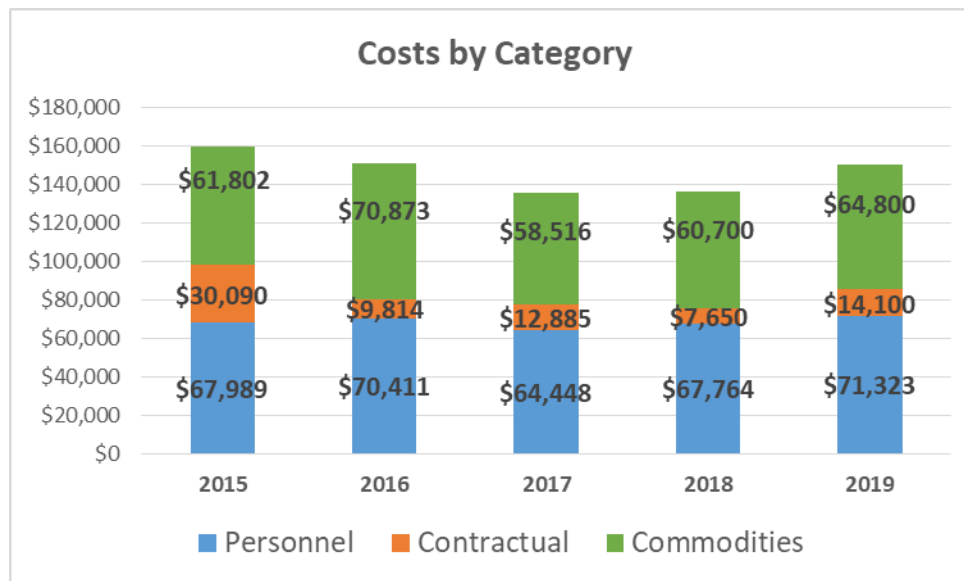
Larry Helton, Fleet Leader
lhelton@cityofcrestwood.org
314.729.4731

Division Summary:

Fleet Management is responsible for maintaining the city's vehicles and motorized equipment.

Budget Summary: \$150,223

Staffing: 1.00 FTE



Cost Changes

Division cost has **changed** by

10%

Increases

Salary increases
due to pay plan

Greater
contractual repair
expense expected

Decreases

No significant
decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS FLEET MANAGEMENT 10-35-063-XXX-XXXX		Dept, City Adm.	Ways & Means Recommend	BOA Approved
44,013	49,202	50,254	52,067	50,411	49,698	27,546	49,698	505	5011 Wages, Non-Exempt Employees	52,459	52,459	52,459
-	-	1,322	2,654	-	-	-	-	505	5013 Wages, Part-Time Employees	-	-	-
4,037	3,539	1,628	1,393	1,313	3,500	412	2,500	505	5015 Overtime Wages	1,508	1,508	1,508
-	-	5,859	5,676	5,044	17,156	4,098	7,271	510	5110 Health Insurance	8,187	8,187	8,187
372	400	407	382	369	391	262	409	510	5111 Dental Insurance	371	371	371
240	241	256	245	212	223	2,319	223	510	5112 Life/AD&D/LTD Insurance	241	241	241
21	21	21	21	21	21	15	21	510	5114 Employee Assistance Program	21	21	21
2,588	2,658	3,081	2,369	1,739	1,809	989	1,775	510	5115 Retirement Plan	2,375	2,375	2,375
1,175	1,251	1,183	1,505	1,569	1,614	859	1,874	510	5116 Workers' Compensation Insurance	2,034	2,034	2,034
2,983	3,279	3,224	3,322	3,056	3,299	1,779	3,236	515	5210 FICA Taxes	3,346	3,346	3,346
698	767	754	777	715	771	416	757	515	5211 Medicare Taxes	783	783	783
56,125	61,358	67,989	70,411	64,448	78,482	38,696	67,764	Total Personnel		71,323	71,323	71,323
291	433	239	225	-	500	429	550	605	6010 Training & Education	600	600	600
-	-	-	-	-	-	-	-	605	6011 Travel & Expenses	400	400	400
17,415	24,296	16,101	6,191	10,895	10,000	695	3,000	620	6310 Maintenance/Repair Motor Vehicles	8,000	8,000	8,000
4,420	3,351	13,750	3,398	1,989	6,000	1,006	4,000	620	6313 Maintenance/Repair Other Equipment	5,000	5,000	5,000
-	47	-	-	-	100	-	100	640	6611 Periodicals & Books	100	100	100
22,125	28,127	30,090	9,814	12,885	16,600	2,129	7,650	Total Contractual		14,100	14,100	14,100
28,834	34,020	20,138	16,353	14,492	21,000	11,554	19,000	720	7310 Motor Vehicle Fuel	21,000	21,000	21,000
5,401	4,333	4,245	5,142	2,856	4,000	669	3,300	720	7311 Motor Vehicle Fluids	3,500	3,500	3,500
18,923	18,998	15,198	16,098	15,311	13,000	4,495	11,000	720	7312 Motor Vehicle Parts	11,000	11,000	11,000
2,906	5,166	3,505	5,744	7,303	3,000	864	3,000	720	7313 Motor Vehicle Tools	3,000	3,000	3,000
9,189	6,323	5,071	9,887	5,778	8,000	1,783	6,500	720	7314 Motor Vehicle Tires	7,000	7,000	7,000
1,043	77	173	849	268	400	-	400	725	7410 Welding Supplies	400	400	400
434	3,875	1,248	1,467	329	500	1,133	200	725	7411 Small Tools	700	700	700
5,393	4,415	5,355	9,084	10,442	8,500	7,631	12,000	725	7412 Equipment Parts	10,000	10,000	10,000
-	-	5,523	4,515	855	2,000	2,789	3,000	725	7413 Machinery & Equipment	5,500	5,500	5,500
-	-	-	650	-	900	1,380	1,400	730	7112 Software Licensing	1,800	1,800	1,800
336	1,265	1,227	858	881	900	859	900	735	7612 Safety Equipment & Supplies	900	900	900
280	58	118	224	-	-	-	-	740	7713 Other Supplies	-	-	-
72,738	78,529	61,802	70,873	58,516	62,200	33,157	60,700	Total Commodities		64,800	64,800	64,800
150,989	168,015	159,882	151,098	135,849	157,282	73,982	136,114	Total Expenditures- PW Fleet Mnmt		150,223	150,223	150,223



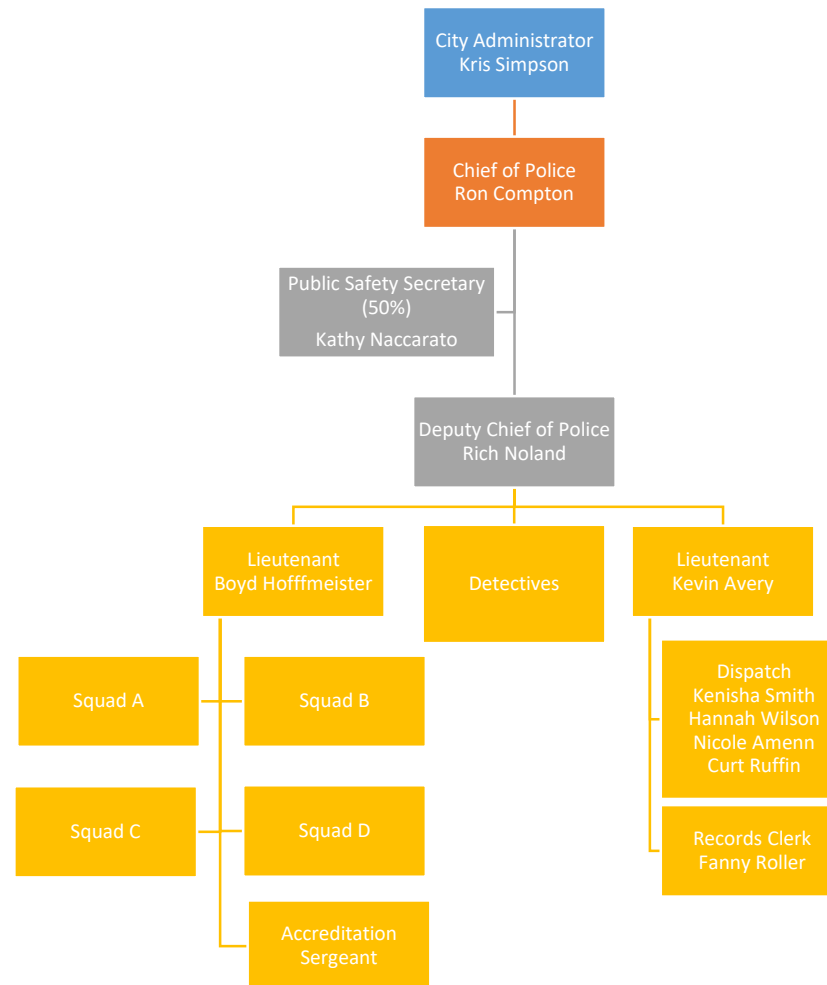
DEPARTMENTAL BUDGETS

General Fund

Police Department

In this Section:

Police Department \$2,987,950



Police Department

Division Contact Information

Ron Compton, Chief of Police

rcompton@cityofcrestwood.org

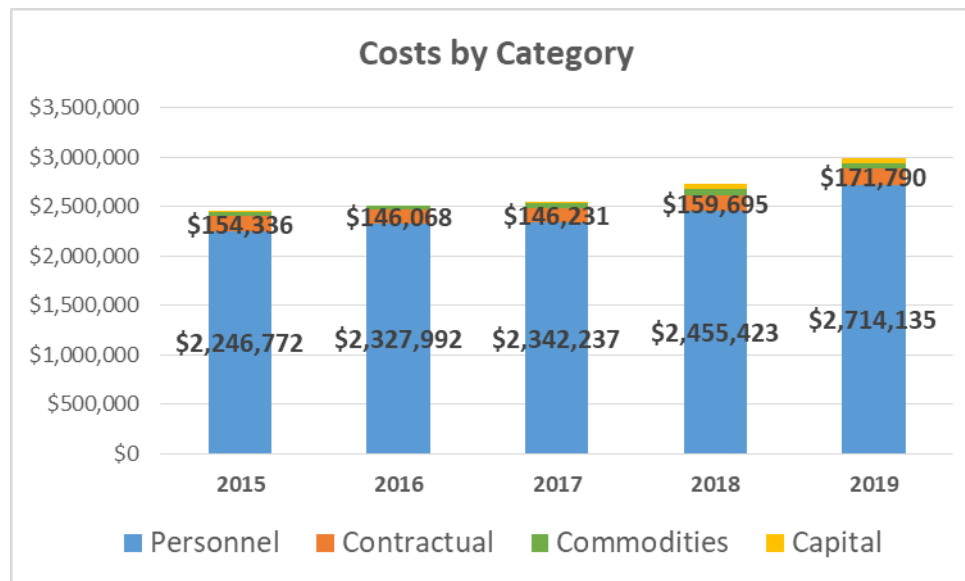
314.729.4832

Division Summary:

The Police Department strives to provide the highest level of public safety services to residents. The department is proud of its emergency response time, averaging around 3 minutes. All officers are state certified and up-to-date with 48-hour continuing education requirements.

Budget Summary: \$2,987,950

Staffing: 34.50 FTE



Cost Changes

Division cost has **changed** by

9.4%

Increases

Salary increases due to merit raises

Decreases

No significant decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	POLICE 10-40-070-XXX-XXXX		Dept, City Adm. Recommended	Ways & Means Recommende	BOA Approved
82,423	81,196	82,962	88,036	92,101	97,500	102,902	175,087	505	5010 Salaries, Exempt Employees	176,515	176,515	176,515
1,637,137	1,552,249	1,590,879	1,622,177	1,612,759	1,826,099	956,817	1,613,420	505	5011 Wages, Non-Exempt Employees	1,785,837	1,785,837	1,785,837
43,474	40,993	27,909	47,040	48,497	50,600	20,766	41,377	505	5015 Overtime Wages	41,500	41,500	41,500
3,616	-	-	-	-	-	-	-	505	5019 Overtime Wages - The Alternative*	-	-	-
-	-	-	-	-	-	-	-	505	5020 Overtime-BOA	3,500	3,500	3,500
-	5,897	6,034	5,946	7,530	5,000	4,284	8,155	505	5021 Overtime Wages - Court	5,000	5,000	5,000
337,577	259,009	227,900	275,405	292,048	375,426	175,064	304,429	510	5110 Health Insurance	348,653	348,653	348,653
13,330	14,188	14,705	15,063	15,995	13,280	8,367	13,081	510	5111 Dental Insurance	12,616	12,616	12,616
8,394	7,840	8,219	6,932	8,070	8,138	5,120	8,015	510	5112 Life/AD&D/LTD Insurance	8,671	8,671	8,671
671	671	681	681	686	715	521	715	510	5114 Employee Assistance Program	715	715	715
150,186	118,250	98,812	68,761	58,531	69,005	34,582	64,331	510	5115 Retirement Plan	78,141	78,141	78,141
43,325	42,620	45,708	53,337	59,154	66,725	35,409	68,263	510	5116 Workers' Compensation Ins.	80,563	80,563	80,563
17,471	17,132	17,270	17,458	16,962	17,940	14,908	17,940	510	5117 Uniform/Clothing Allowance	18,480	18,480	18,480
102,769	99,379	101,870	103,056	105,281	123,822	63,908	113,958	515	5210 FICA Taxes	124,766	124,766	124,766
24,035	23,242	23,824	24,102	24,623	28,959	14,944	26,652	515	5211 Medicare Taxes	29,179	29,179	29,179
2,464,408	2,262,666	2,246,772	2,327,992	2,342,237	2,683,209	1,437,592	2,455,423	Total Personnel		2,714,135	2,714,135	2,714,135
5,124	6,653	10,667	8,523	9,398	11,000	2,405	9,000	605	6010 Training & Education	15,335	15,335	15,335
1,573	1,425	1,569	(446)	1,690	4,000	(1,543)	1,000	605	6011 Travel & Expenses	4,000	4,000	4,000
1,429	925	1,075	1,090	1,450	1,050	453	1,050	605	6012 Employee Memberships	1,100	1,100	1,100
1,892	2,017	3,209	1,435	2,306	2,000	339	900	605	6015 Training & Education (POST)	2,000	2,000	2,000
-	-	-	408	618	500	204	400	605	6016 Testing	400	400	400
90	173	174	1,933	3,825	2,100	2,455	3,500	610	6111 Medical Services	2,175	2,175	2,175
1,095	2,768	5,691	3,714	5,371	6,000	3,194	5,250	610	6115 Other Professional Services	7,500	7,500	7,500
6,915	-	-	-	-	-	-	-	610	6118 Other Prof. Srv- The Alternative*	-	-	-
395	355	525	645	716	500	375	500	610	6121 Prisoner Services	500	500	500
3,178	2,508	2,853	2,995	2,820	3,200	1,484	3,200	615	6217 Mobile Phones	3,200	3,200	3,200
-	-	-	166	1,292	150	68	150	620	6310 Maint/Repair Motor Vehicles	150	150	150
13,027	11,966	6,757	1,192	1,422	4,850	528	3,800	620	6311 Maint/Repair Communications Eq.	4,850	4,850	4,850
500	300	-	-	-	-	-	-	620	6312 Maint/Repair Buildings / Facilities	-	-	-
310	149	663	56	-	500	115	500	620	6313 Maint/Repair Other Equipment	500	500	500
17,019	15,876	15,858	16,243	10,768	17,500	10,465	11,000	620	6316 Maintenance Agreements	17,000	17,000	17,000
856	1,787	888	567	1,763	2,150	-	1,400	620	6318 Maint/Repair Emerg. Equipment	2,150	2,150	2,150
69,547	65,886	64,812	64,006	59,012	72,824	48,327	74,470	625	6410 Rejis Services	66,965	66,965	66,965
34,335	34,030	35,595	35,595	35,595	35,595	20,764	35,595	625	6411 Rejis Global Software Lease	35,595	35,595	35,595
1,908	1,908	1,908	1,908	1,908	2,000	1,908	1,910	630	6452 Other Rentals/Leases	2,000	2,000	2,000
504	36	67	899	657	600	-	675	640	6611 Periodicals & Books	675	675	675
1,638	2,102	1,559	1,541	1,369	1,750	442	1,550	645	6710 Public Relations & Promotion	1,650	1,650	1,650
2,996	2,360	466	2,603	3,403	4,000	444	3,000	645	6711 Printing & Binding	3,000	3,000	3,000
-	-	-	790	-	-	-	-	645	6712 Advertising & Publication	-	-	-
-	-	-	191	849	900	75	800	645	6715 D.A.R.E. Program Expense	1,000	1,000	1,000
-	-	-	16	-	45	-	45	650	6810 Postage	45	45	45
164,332	153,224	154,336	146,068	146,231	173,214	92,501	159,695	Total Contractual		171,790	171,790	171,790

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description POLICE 10-40-070-XXX-XXXX		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE			Dept, City Adm. Recommended	Ways & Means Recommend	BOA Approved
860	1,366	1,034	2,050	6,784	1,500	1,870	1,870	705	7010 Uniform/Clothing	1,750	1,750	1,750
1,466	1,968	1,973	1,480	1,357	3,000	518	2,500	710	7110 Office Supplies	2,300	2,300	2,300
838	15	-	117	-	350	87	350	710	7112 Photographic Supplies	350	350	350
-	-	-	-	634	2,200	1,670	2,100	710	7114 Accreditation Supplies	500	500	500
639	805	613	676	702	1,400	193	900	715	7210 Household Supplies	1,200	1,200	1,200
53,205	49,852	34,096	28,141	27,199	33,000	15,670	33,000	720	7310 Motor Vehicle Fuel	34,000	34,000	34,000
-	-	-	-	891	-	-	-	730	7112 Software Licensing	-	-	-
3,097	4,129	2,917	5,146	4,786	6,500	8,665	10,000	735	7610 Ammunition	5,000	5,000	5,000
743	2,243	2,245	775	4,650	2,325	2,325	3,100	735	7613 Bullet Proof Vest Program	2,325	2,325	2,325
7,177	4,114	5,971	3,021	1,783	9,700	5,577	9,400	740	7713 Other Supplies	9,700	9,700	9,700
1,467	630	527	425	1,032	1,500	102	500	740	7714 Prisoner Supplies	1,200	1,200	1,200
4,307	-	-	-	-	-	-	-	740	7720 Other Supplies- The Alternative*	-	-	-
-	-	-	-	-	-	24	-	750	7500 Donation Expenditures	-	-	-
73,799	65,121	49,376	41,830	49,817	61,475	36,702	63,720	Total Commodities		58,325	58,325	58,325
-	-	-	-	-	30,000	-	50,000	805	8011 Building & Improvements	10,000	10,000	10,000
-	-	-	-	-	-	-	-	830	8211 Other Equipment & Machinery	33,700	33,700	33,700
-	-	3,562	-	5,509	9,775	-	-	899	8211 Grant Equipment & Machinery	-	-	-
-	-	3,562	-	5,509	39,775	-	50,000	Total Capital		43,700	43,700	43,700
2,702,539	2,481,011	2,454,045	2,515,889	2,543,794	2,957,673	1,566,796	2,728,838	Total Expenditures- Police		2,987,950	2,987,950	2,987,950



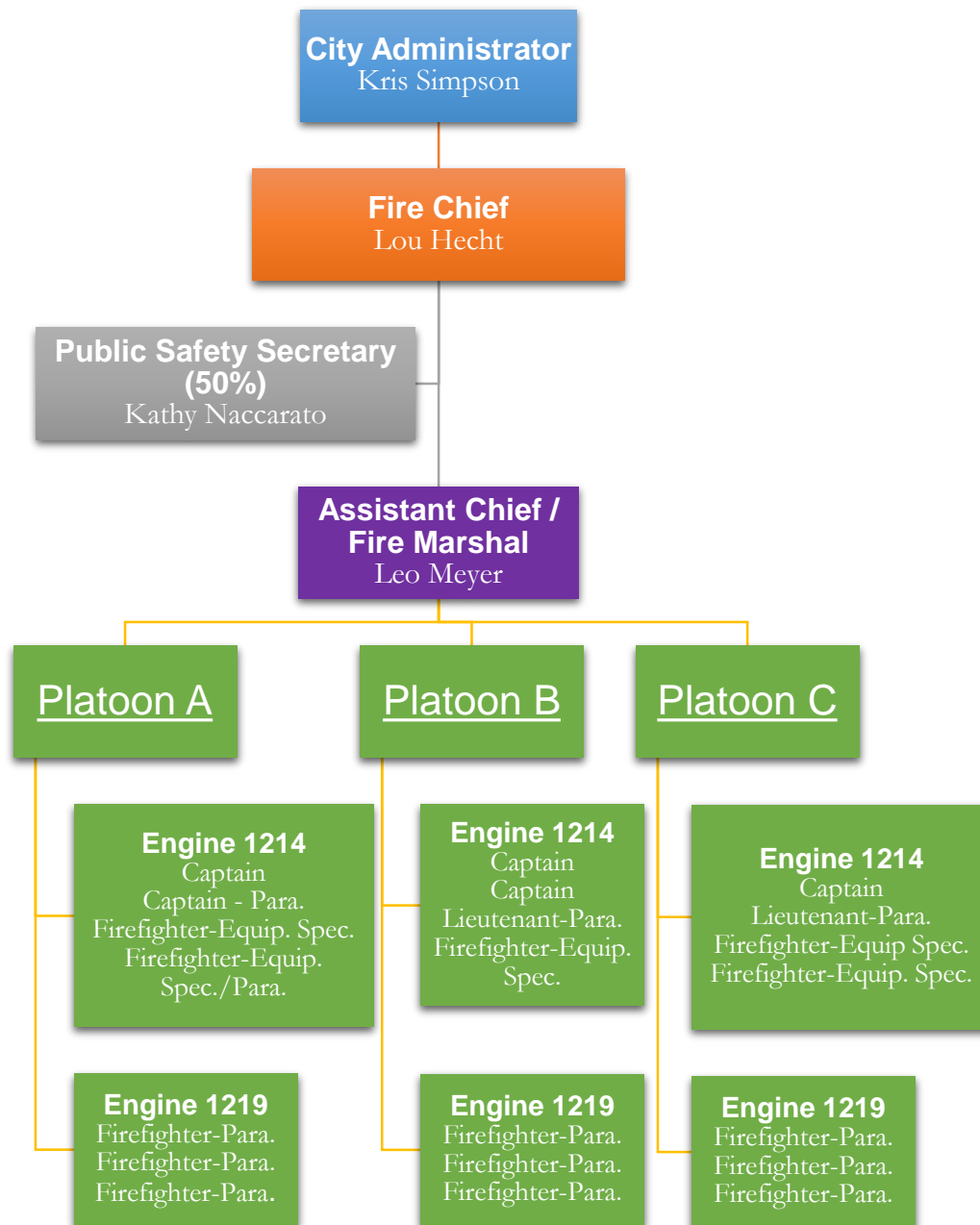
DEPARTMENTAL BUDGETS

General Fund

Department of Fire Services

In this section:

Fire Department	\$3,262,199
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Department of Fire Services

Division Contact Information

Lou Hecht, Fire Chief
lhecht@cityofcrestwood.org
314.729.4740

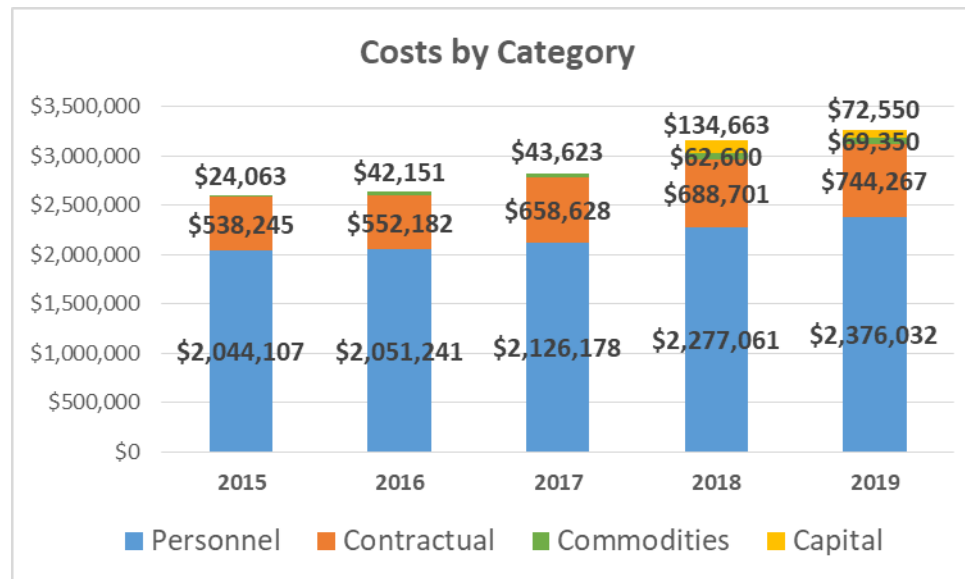
Division Summary:

The Fire Department provides fire suppression, prevention and EMS services. All firefighters are certified by the state through the St. Louis County Fire Academy. All paramedics have completed 900 hours of training and are state certified. By state law, Crestwood must pay Affton Fire Protection District to provide fire and EMS services to the portion of Crestwood annexed in 1997.

Chief Lou Hecht was promoted to Fire Chief in 2018.

Budget Summary: \$3,262,199

Staffing: 24.50 FTE



Cost Changes

Division cost has **changed** by

3.1%

Increases
Salary increases
due to pay plan

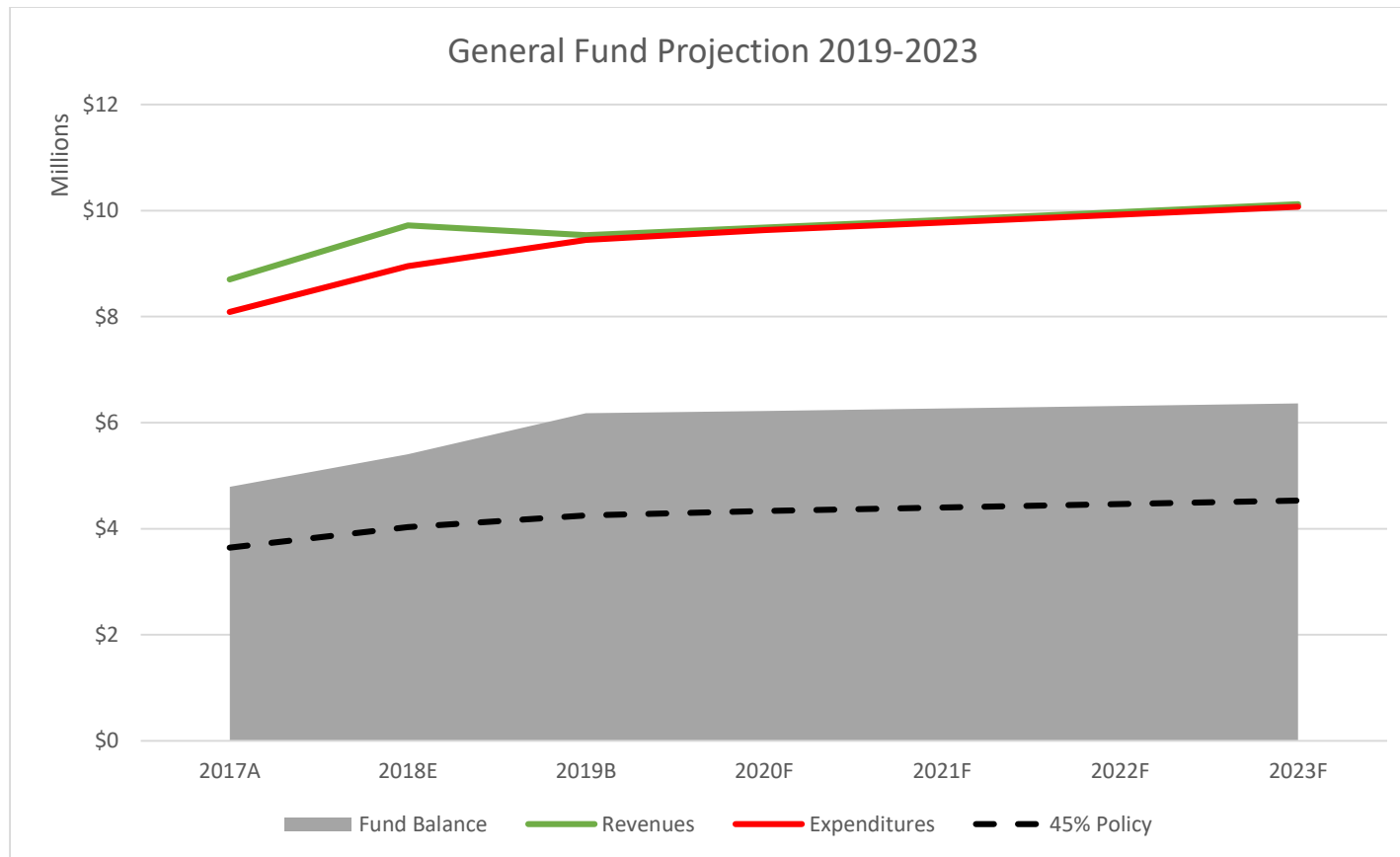
Decreases
No significant
decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description FIRE 10-45-080-XXX-XXXX		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE			Dept, City Adm. Recommended	Ways & Means Recommend	BOA Approved
84,089	86,331	88,057	89,981	138,671	177,964	102,346	177,638	505	5010 Salaries, Exempt Employees	180,214	180,214	180,214
1,272,398	1,223,046	1,239,493	1,225,730	1,245,908	1,322,310	762,658	1,318,187	505	5011 Wages, Non-Exempt Employees	1,345,935	1,345,935	1,345,935
71,153	96,819	110,853	155,821	141,774	85,000	51,895	87,280	505	5015 Overtime Wages	85,000	85,000	85,000
14,410	19,272	18,542	18,842	16,402	19,000	12,456	20,994	505	5017 FLSA Overtime Wages	20,000	20,000	20,000
52,120	47,340	49,333	54,181	38,206	58,465	36,303	55,603	505	5018 Wages, Holiday pay	59,532	59,532	59,532
266,015	215,955	173,992	177,467	211,815	266,161	141,886	250,773	510	5110 Health Insurance	295,459	295,459	295,459
9,542	10,733	10,892	9,218	11,758	9,374	6,118	9,359	510	5111 Dental Insurance	8,535	8,535	8,535
6,335	6,302	6,321	5,890	6,292	6,075	3,884	5,230	510	5112 Life/AD&D/LTD Insurance	6,508	6,508	6,508
485	475	475	464	475	504	377	504	510	5114 Employee Assistance Program	504	504	504
118,831	119,990	119,886	103,099	80,404	108,078	56,389	107,881	510	5115 Retirement Plan	109,894	109,894	109,894
86,041	90,062	102,329	85,379	103,768	104,578	57,510	102,244	510	5116 Workers' Compensation Insurance	120,715	120,715	120,715
13,750	13,800	13,825	13,325	13,600	14,400	8,942	14,400	510	5117 Uniform/Clothing Allowance	14,400	14,400	14,400
86,558	86,501	89,238	90,644	94,908	103,983	56,946	102,902	515	5210 FICA Taxes	104,822	104,822	104,822
20,243	20,230	20,870	21,199	22,196	24,319	13,318	24,066	515	5211 Medicare Taxes	24,515	24,515	24,515
2,101,971	2,036,856	2,044,107	2,051,241	2,126,178	2,300,211	1,311,027	2,277,061	Total Personnel		2,376,032	2,376,032	2,376,032
3,169	6,522	4,115	5,009	10,165	10,500	7,489	10,500	605	6010 Training & Education	13,150	13,150	13,150
	754	2,556	1,176	2,295	4,500	2,046	3,000	605	6011 Travel & Expenses	4,500	4,500	4,500
974	290	1,484	988	1,107	3,250	861	2,900	605	6012 Employee Memberships	3,250	3,250	3,250
-	-	-	725	(95)	500	601	601	605	6016 Testing	750	750	750
4,479	5,850	3,032	15,000	17,750	16,000	17,870	18,750	610	6111 Medical Services	18,000	18,000	18,000
1,814	5,489	4,255	230	282	6,500	-	1,300	610	6115 Other Professional Services	6,500	6,500	6,500
432,754	436,984	440,406	444,605	540,518	560,000	-	560,000	610	6116 Contracted Fire Protection	565,000	565,000	565,000
1,603	1,249	1,244	876	2,019	4,000	1,655	3,400	615	6217 Mobile Phones	4,000	4,000	4,000
2,864	8,088	2,086	1,367	3,856	4,000	2,650	5,300	620	6310 Maint/Repair Motor Vehicles	8,600	8,600	8,600
2,527	1,418	1,810	2,448	1,324	2,000	1,032	2,000	620	6311 Maint/Repair Communications Equip.	3,800	3,800	3,800
508	911	549	4,632	5,528	5,000	2,230	4,500	620	6313 Maint/Repair Other Equipment	5,000	5,000	5,000
1,175	-	992	-	-	-	-	-	620	6314 Software Maintenance	-	-	-
4,371	4,310	4,610	3,001	1,318	1,750	1,768	1,768	620	6316 Maintenance Agreement	6,600	6,600	6,600
70,489	70,000	70,000	70,000	70,000	70,000	70,912	70,912	625	6413 Cental County Dispatch	99,517	99,517	99,517
250	485	25	209	950	1,000	1,670	1,670	640	6610 City Memberships	1,750	1,750	1,750
214	306	59	29	259	150	61	150	640	6611 Periodicals & Books	1,150	1,150	1,150
1,100	2,618	659	1,406	409	1,500	988	1,500	645	6710 Public Relations & Promotion	1,500	1,500	1,500
680	511	364	454	929	1,000	95	300	645	6711 Printing & Binding	1,000	1,000	1,000
-	-	-	-	-	100	-	100	645	6712 Advertising & Publication	100	100	100
-	-	-	27	15	100	-	50	650	6810 Postage	100	100	100
528,972	545,784	538,245	552,182	658,628	691,850	111,927	688,701	Total Contractual		744,267	744,267	744,267

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description FIRE 10-45-080-XXX-XXXX	2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm. Recommended	Ways & Means Recommend	BOA Approved
(34)	-	-	1,570	3,615	1,000	3,196	750	705 7010 Uniform/Clothing	1,000	1,000	1,000
-	-	445	4,747	3,897	21,700	18,159	19,000	705 7011 Personal Protective Equipment	20,000	20,000	20,000
376	600	162	290	598	1,000	587	1,100	710 7110 Office Supplies	1,000	1,000	1,000
-	-	23	-	-	100	-	-	710 7112 Photographic Supplies	100	100	100
7,007	1,148	1,216	1,271	1,971	1,750	673	1,250	715 7210 Household Supplies	1,750	1,750	1,750
240	158	153	302	1,690	800	753	1,300	715 7211 Janitorial Supplies	1,300	1,300	1,300
19,375	10,981	8,569	6,474	8,195	8,000	5,979	10,500	720 7310 Motor Vehicle Fuel	12,500	12,500	12,500
-	-	-	1,838	324	750	293	600	720 7311 Motor Vehicle Fluids	750	750	750
8,113	1,266	1,789	8,114	6,279	6,000	3,332	6,000	720 7312 Motor Vehicle Parts	6,000	6,000	6,000
2,592	819	1,204	1,339	2,563	1,500	3,005	3,600	720 7314 Motor Vehicle Tires	3,000	3,000	3,000
14,131	3,350	1,297	3,301	4,131	3,000	1,711	3,000	725 7411 Small Tools & Equipment	3,000	3,000	3,000
-	-	-	-	-	4,450	2,250	3,000	730 7112 Software Licensing	5,450	5,450	5,450
4,906	7,138	5,147	5,809	4,211	6,000	4,441	7,500	735 7611 Medical Supplies	8,000	8,000	8,000
130	216	314	1,995	2,657	2,000	864	1,500	740 7712 Chemical Supplies	2,000	2,000	2,000
4,808	10,406	1,234	1,812	964	1,500	450	1,500	740 7713 Other Supplies	1,500	1,500	1,500
4,391	750	769	821	363	500	177	500	740 7715 Appliances	500	500	500
1,625	191	1,740	2,468	2,165	1,500	960	1,500	750 7500 Donation Exp	1,500	1,500	1,500
67,660	37,022	24,063	42,151	43,623	61,550	46,832	62,600	Total Commodities	69,350	69,350	69,350
-	-	-	-	-	135,500	134,663	134,663	830 8211 Other Equipment & Machinery	72,550	72,550	72,550
-	1,185	-	-	-	-	-	-	899 8211 Grant Equipment & Machinery	-	-	-
-	1,185	-	-	-	135,500	134,663	134,663	Total Capital	72,550	72,550	72,550
2,698,603	2,620,847	2,606,414	2,645,574	2,828,428	3,189,111	1,604,450	3,163,025	Total Expenditures- Fire	3,262,199	3,262,199	3,262,199



	2017A	2018E	2019B	2020F	2021F	2022F	2023F
Revenues	8,703,596	9,723,084	9,535,667	9,678,702	9,823,883	9,971,241	10,120,809
Expenditures	8,088,596	8,954,178	9,444,238	9,633,123	9,777,620	9,924,284	10,073,148
Surplus (Deficit)	615,000	768,906	91,429	45,579	46,263	46,957	47,661
Transfer In	0	0	0	0	0	0	0
Fund Balance	4,791,440	5,406,440	6,175,346	6,220,925	6,267,188	6,314,145	6,361,806
Reserve %	59.2%	60.4%	65.4%	64.6%	64.1%	63.6%	63.2%

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Park & Stormwater Fund



DEPARTMENTAL BUDGETS

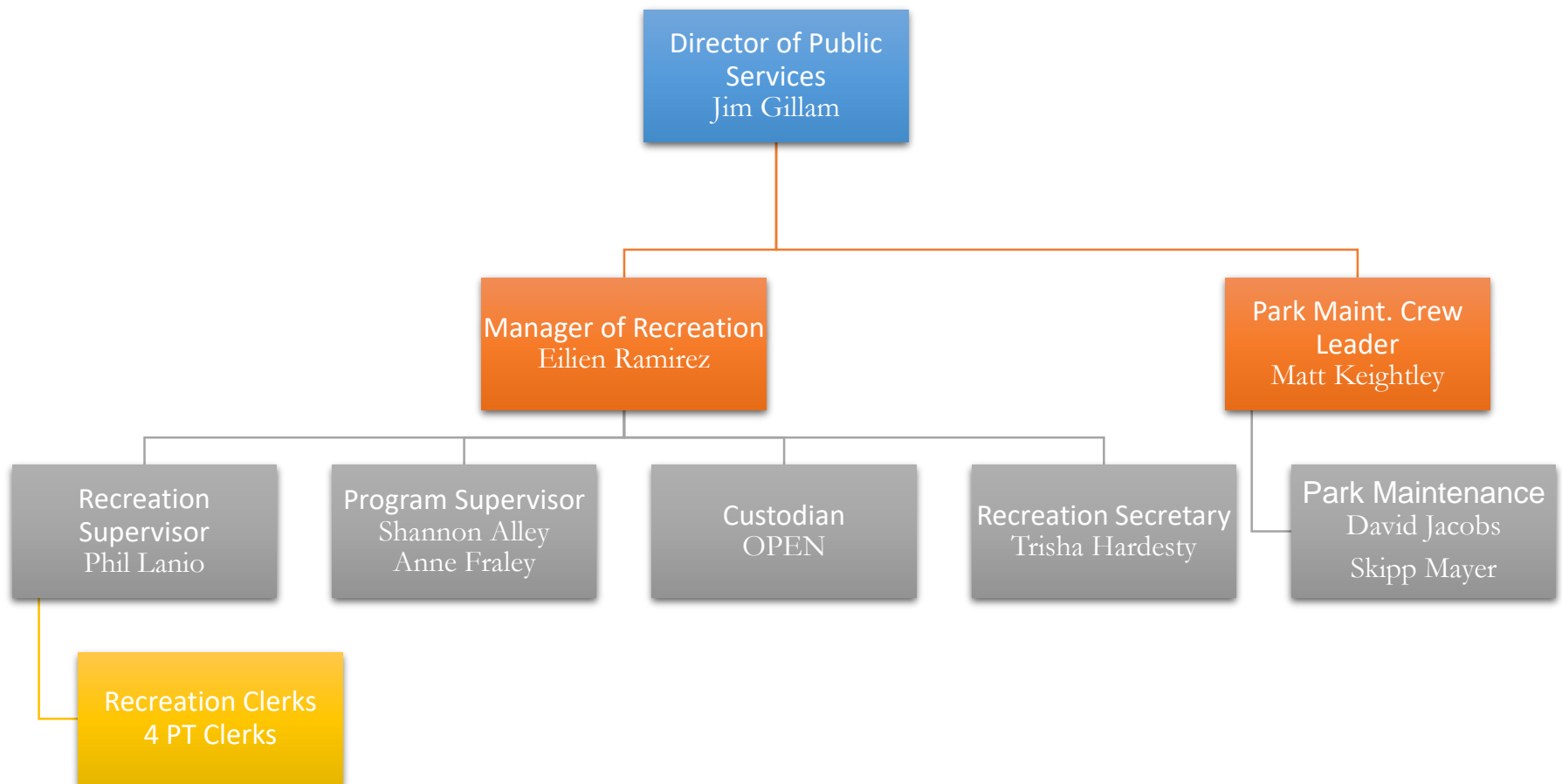
Park and Stormwater Fund

Public Services

In This Section:

Street Maintenance-Stormwater	\$6,000
Park Maintenance	\$360,539
Recreation Programs	\$897,353
Aquatic Center	\$504,283
Sappington House Campus	\$44,300
Capital Projects for Parks and Recreation	\$118,400*

*Funds are allocated to the various other divisions in the Public Services, Parks and Stormwater Fund.



Street Maintenance-Stormwater

Division Contact Information

Brian Hibdon, Superintendent of Maintenance

bhibdon@cityofcrestwood.org

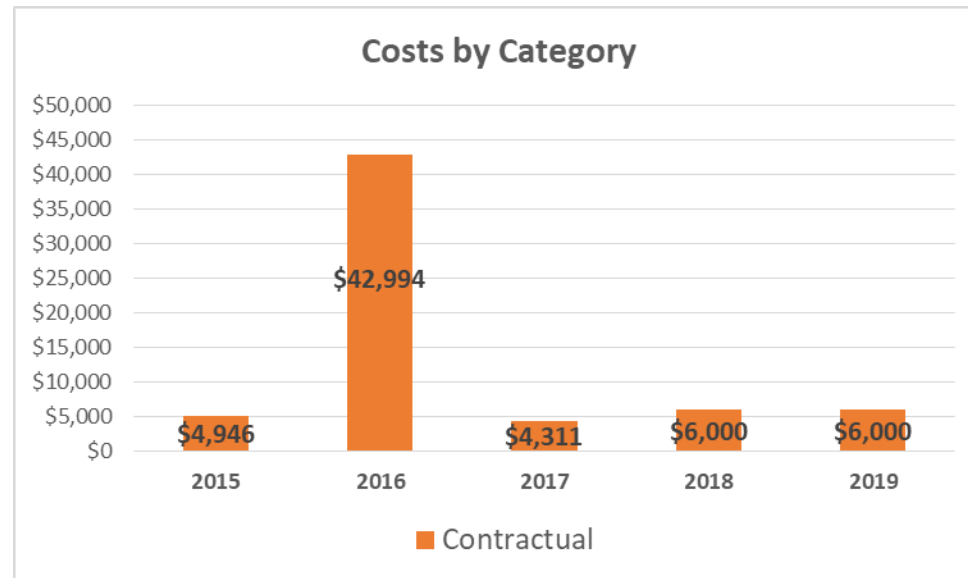
314.729.4730

Division Summary:

The Street Maintenance division funded by the Park and Stormwater fund contains resources for the city's contracted street sweeping services. Occasionally, stormwater projects such as curb and gutter improvements are funded in this division.

Budget Summary: \$6,000

Staffing: 0.00 Full-time employees



Cost Changes

Division cost has **changed** by

0%

Increases

No significant
increases

Decreases

No significant
decreases

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description			2019 BUDGET			
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS STREET MAINTENANCE 23-35-062-XXX-XXXX			Dept, City Adm. Recommended	Ways & Means Recommended	BOA	Approved
4,609	5,018	4,946	5,694	4,311	6,500	2,786	6,000	612	6151	Street Sweeping	6,000	6,000		6,000
-	-	-	37,300	-	11,875	-	-	612	6153	Curb & Gutter	-	-		-
4,609	5,018	4,946	42,994	4,311	18,375	2,786	6,000	Total Contractual			6,000	6,000		6,000
4,609	5,018	4,946	42,994	4,311	18,375	2,786	6,000	Total Expenditures- PW Street Maint			6,000	6,000		6,000

Park Maintenance

Division Contact Information

Brian Hibdon, Superintendent of Maintenance

bhibdon@cityofcrestwood.org

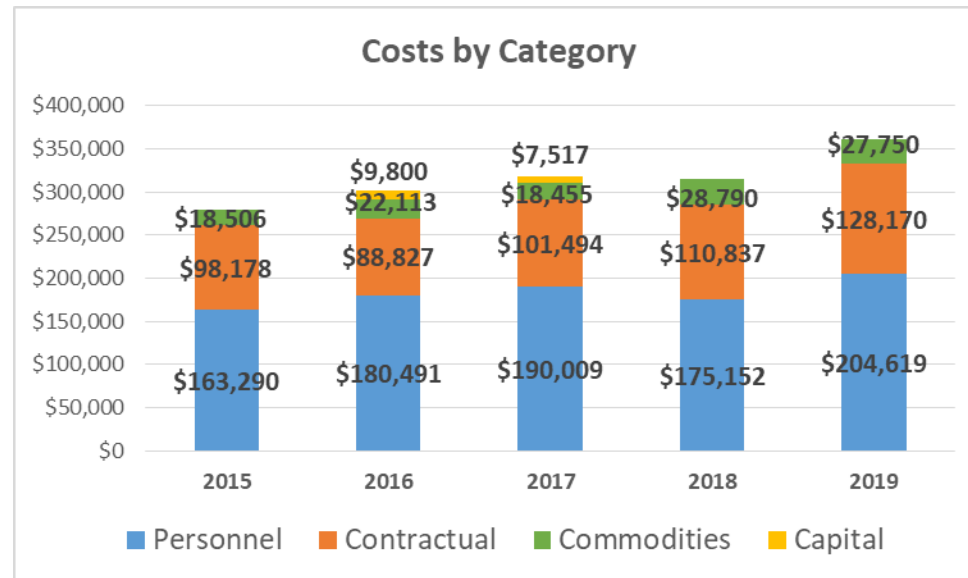
314.729.4730

Division Summary:

This division is responsible for the maintenance of Crestwood's parks and other city-owned properties. Crestwood is responsible for maintaining the Father Dickson and Sappington Cemeteries.

Budget Summary: \$360,539

Staffing: 3.00 FTE



Cost Changes

Division cost has **changed** by

14.5%

Increases

Salary increases
due to pay plan

Increase to
mowing and tree
removal/planting
budgets

Decreases

No significant
decreases

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description			2019 BUDGET		
					BUDGET	7/31 YTD	12/31 YTD	PUBLIC WORKS PARK MAINTENANCE			Dept, City Adm.	Ways & Means	BOA
2013	2014	2015	2016	2017	Amended	ACTUAL	ESTIMATE	23-35-064-XXX-XXXX			Recommended	Recommended	Approved
131,861	107,774	109,094	120,073	128,797	131,330	70,752	116,961	505	5011	Wages, Non-Exempt Employees	134,751	134,751	134,751
6,048	3,792	5,604	6,287	5,102	5,500	-	7,667	505	5014	Wages, Seasonal	5,500	5,500	5,500
13,074	13,785	8,484	8,677	6,705	12,000	3,232	4,500	505	5015	Overtime Wages	9,000	9,000	9,000
25,929	20,644	17,941	24,120	26,716	31,565	13,933	25,015	510	5110	Health Insurance	28,972	28,972	28,972
1,190	1,288	1,343	1,180	1,572	1,172	694	1,136	510	5111	Dental Insurance	1,113	1,113	1,113
711	644	655	639	706	629	364	638	510	5112	Life/AD&D/LTD Insurance	660	660	660
62	62	62	62	62	63	46	63	510	5114	Employee Assistance Program	63	63	63
7,827	5,412	6,202	5,047	4,623	4,873	2,365	4,168	510	5115	Retirement Plan	6,325	6,325	6,325
4,019	3,357	4,598	4,605	5,376	5,610	2,692	5,042	510	5116	Workers' Compensation Ins	6,817	6,817	6,817
9,122	7,609	7,541	7,943	8,388	9,228	4,347	8,074	515	5210	FICA Taxes	9,254	9,254	9,254
2,133	1,780	1,764	1,858	1,962	2,158	1,017	1,888	515	5211	Medicare Taxes	2,164	2,164	2,164
201,978	166,147	163,290	180,491	190,009	204,128	99,442	175,152	Total Personnel			204,619	204,619	204,619
245	1,068	1,011	932	692	1,200	-	1,200	605	6010	Training & Education	1,200	1,200	1,200
291	248	-	281	292	400	-	400	605	6011	Travel & Expenses	400	400	400
15	361	150	155	160	400	395	395	605	6012	Employee Memberships	400	400	400
806	164	128	429	101	500	170	400	610	6111	Medical Services	500	500	500
-	12	67	23	17	200	31	100	610	6115	Other Professional Services	200	200	200
45,703	43,200	43,200	41,400	44,950	50,000	13,200	44,000	612	6150	Contract Mowing	56,000	56,000	56,000
5,328	10,000	18,613	15,975	15,500	20,000	8,250	20,000	612	6160	Contractual Tree Service	20,000	25,000	25,000
9,773	8,884	7,712	7,353	6,691	7,800	4,919	7,191	615	6210	Electric	7,500	7,500	7,500
2,698	3,449	1,957	2,123	2,284	3,000	979	2,162	615	6212	Sewer	2,500	2,500	2,500
693	1,855	588	1,095	942	1,200	330	966	615	6213	Water	1,000	1,000	1,000
4,004	3,985	4,181	4,477	4,608	4,500	2,283	4,557	615	6214	Street Lighting	4,500	4,500	4,500
420	245	420	420	420	420	245	420	615	6217	Mobile Phones	420	420	420
195	-	-	-	-	-	-	-	615	6218	Pagers	-	-	-
-	8	-	-	-	200	-	200	620	6311	Maint/Repair Communications Equip.	200	200	200
2,895	4,706	5,441	3,273	14,126	15,000	7,589	15,000	620	6312	Maint/Repair Buildings/Facilities	15,000	15,000	15,000
2,131	1,341	1,405	1,289	1,338	2,000	462	1,393	620	6315	Solid Waste Disposal	1,600	1,600	1,600
5,002	5,749	12,622	9,456	8,501	10,000	6,694	12,000	620	6317	Maint/Repair Grounds	11,000	11,000	11,000
1,014	604	681	-	750	800	190	400	630	6452	Other Rentals/Leases	600	600	600
-	130	-	145	122	200	53	53	640	6611	Periodical & Books	150	150	150
81,211	86,009	98,178	88,827	101,494	117,820	45,790	110,837	Total Contractual			123,170	128,170	128,170
616	337	253	1,770	1,556	1,400	1,159	1,800	705	7010	Uniform/Clothing	2,200	2,200	2,200
2,202	1,486	1,412	1,304	1,525	1,500	1,065	1,750	715	7211	Janitorial Supplies	1,750	1,750	1,750
2,363	3,365	6,460	3,508	4,239	3,500	3,959	5,500	715	7212	Building Maint. Supplies	3,500	3,500	3,500
1,319	2,253	1,342	1,278	1,100	1,500	139	990	725	7411	Small Tools & Equipment	1,250	1,250	1,250
-	-	-	-	53	-	-	2,000	725	7412	Equipment Parts	2,000	2,000	2,000
-	-	-	2,025	1,627	2,000	226	2,000	725	7413	Machinery & Equipment	2,000	2,000	2,000
-	-	-	-	437	500	296	500	730	7510	Concrete	500	500	500
-	-	-	1,547	149	400	-	600	730	7512	Rock	400	400	400

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description			2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS PARK MAINTENANCE 23-35-064-XXX-XXXX			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
237	-	114	-	-	200	-	200	735	7611	Medical Supplies	200	200	200
2,979	3,539	4,128	5,142	5,870	6,000	3,801	6,000	740	7711	Agricultural Supplies	6,000	6,000	6,000
467	653	727	714	424	750	400	750	740	7712	Chemical Supplies	750	750	750
116	85	26	74	104	200	-	200	740	7713	Other Supplies	200	200	200
2,626	2,286	4,045	4,752	1,371	7,000	1,309	6,500	745	7905	Recreation Supplies	7,000	7,000	7,000
12,925	14,003	18,506	22,113	18,455	24,950	12,354	28,790	Total Commodities			27,750	27,750	27,750
-	-	-	9,800	-	-	-	-	805	8011	Building & Improvements	-	-	-
-	-	-	-	7,517	-	-	-	805	8015	Park Improvements	-	-	-
-	-	-	9,800	7,517	-	-	-	Total Capital			-	-	-
296,114	266,159	279,974	301,231	317,475	346,898	157,586	314,779	Total Expenditures- PW Park Maint			355,539	360,539	360,539

Recreation Programs

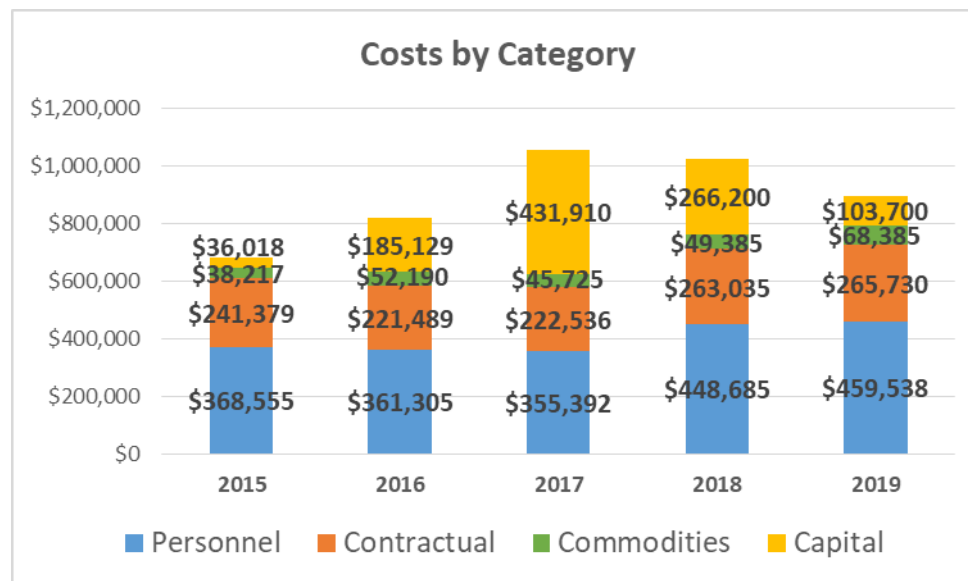
Division Contact Information
 Eilien Ramirez, Manager of Recreation
 eramirez@cityofcrestwood.org
 314.729.4861

Division Summary:

This division contains the expenditures for all city recreation programming, including the operation of the Crestwood Community Center at Whitecliff Park.

Budget Summary: \$897,353

Staffing: 6.00 Full-time employees



Cost Changes

Division cost has **changed** by
-13%

Increases
 Salary increases
 due to merit raises

Funds included
 for Recreation
 software upgrade

Decreases
 Eliminated
 Custodian
 position

Fewer capital
 projects funded
 for 2019

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description			2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PARKS AND RECREATION 23-50-090-XXX-XXXX			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
-	-	-	-	26,995	60,000	34,568	65,549	505	5010	Salaries, Exempt Employees	70,350	70,350	70,350
227,799	230,046	230,992	223,584	200,138	210,243	120,573	207,723	505	5011	Wages, Non-Exempt Employees	204,274	204,274	204,274
13,290	13,977	14,832	29,786	19,519	35,000	15,019	27,617	505	5013	Wages, Part-Time Employees	35,000	35,000	35,000
1,908	1,985	1,560	232	2,097	2,500	-	-	505	5014	Wages, Seasonal	-	-	-
5,007	5,527	4,842	4,357	5,643	6,000	2,435	4,803	505	5015	Overtime Wages	6,000	6,000	6,000
30,689	25,679	34,478	31,208	29,649	42,000	28,883	41,014	505	5016	Wages, Day Camp Employees	42,000	42,000	42,000
-	4,897	3,385	2,384	3,235	4,335	2,120	5,350	505	5019	Overtime Wages - The Alternative*	4,335	4,335	4,335
53,647	43,837	34,343	31,003	31,081	71,103	22,858	36,671	510	5110	Health Insurance	46,712	46,712	46,712
1,983	2,113	2,144	1,783	2,016	2,344	1,251	1,840	510	5111	Dental Insurance	1,484	1,484	1,484
1,329	1,333	1,318	1,205	1,145	1,403	806	960	510	5112	Life/AD&D/LTD Insurance	1,333	1,333	1,333
124	124	124	124	124	147	93	147	510	5114	Employee Assistance Program	126	126	126
12,454	11,891	13,793	9,045	7,383	9,540	5,111	8,895	510	5115	Retirement Plan	12,538	12,538	12,538
2,748	3,342	5,798	5,497	5,621	5,861	3,753	21,593	510	5116	Workers' Compensation Ins	7,504	7,504	7,504
16,224	16,322	16,975	17,098	16,815	22,325	12,038	21,496	515	5210	FICA Taxes	22,596	22,596	22,596
3,794	3,817	3,970	3,999	3,932	5,221	2,815	5,027	515	5211	Medicare Taxes	5,285	5,285	5,285
370,997	364,889	368,555	361,305	355,392	478,022	252,322	448,685	Total Personnel			459,538	459,538	459,538
311	737	565	1,704	1,292	2,000	1,869	2,200	605	6010	Training & Education	2,000	2,000	2,000
45	329	150	110	3,011	2,300	1,990	3,000	605	6011	Travel & Expenses	3,000	3,000	3,000
1,163	1,062	1,664	1,495	1,532	1,700	375	1,000	605	6012	Employee Memberships	1,000	1,000	1,000
7,602	7,706	7,760	8,380	9,591	9,600	9,090	9,600	610	6115	Other Professional Services	12,500	12,500	12,500
-	6,343	6,861	5,334	4,575	8,875	1,450	3,000	610	6118	Other Prof. Srv- The Alternative *	6,900	6,900	6,900
8,663	-	-	-	-	-	-	-	610	6125	Other Prof. Friends/Animals	-	-	-
-	-	9,254	2,501	8,712	7,000	2,043	7,000	610	6126	City Beautification	7,000	9,500	9,500
46,946	45,911	47,498	45,604	33,842	37,000	32,277	53,974	615	6210	Electric	50,000	50,000	50,000
5,333	9,990	11,436	13,970	12,784	10,000	916	7,000	615	6212	Sewer	10,000	10,000	10,000
11,238	10,680	12,538	13,800	10,790	10,500	3,096	12,000	615	6213	Water	12,000	12,000	12,000
-	-	-	355	776	910	536	910	615	6215	Telephone	910	910	910
420	420	385	420	420	420	245	420	615	6217	Mobile Phones	420	420	420
-	-	-	712	958	1,080	666	1,140	615	6218	Cable TV	1,140	1,140	1,140
18,677	10,601	26,436	29,751	31,836	39,000	10,608	39,000	620	6312	Maint/Repair Buildings / Facilities	39,000	39,000	39,000
2,015	1,972	4,361	495	400	500	597	1,000	620	6313	Maint/Repair Other Equipment	1,000	1,000	1,000
-	-	86	344	258	360	172	360	630	6451	Equipment Leases	360	360	360
48	24	1,500	546	871	1,500	-	1,500	645	6710	Public Relations & Promotions	1,500	1,500	1,500
3,700	4,027	3,616	3,157	4,498	6,250	3,128	6,250	645	6711	Printing & Binding	6,250	6,250	6,250
-	-	-	691	229	600	628	800	645	6712	Advertising & Publication	600	600	600
2,279	2,255	2,772	2,785	3,544	5,000	1,588	5,000	650	6810	Postage	5,000	5,000	5,000
5,330	6,036	6,500	7,497	7,813	7,500	6,012	11,000	650	6811	Interest Expense/Penalty/Fees	7,500	7,500	7,500
220	300	58	(21)	(11)	150	89	150	650	6817/18	Cash Over/ Short	150	150	150
32,110	32,894	32,104	29,438	26,649	35,000	14,974	35,000	655	6910	Fitness Contractual Services	35,000	35,000	35,000
8,489	10,108	9,585	9,645	7,879	9,500	4,855	8,500	655	6914	Performing Arts/Dance Cont Svc	9,500	9,500	9,500
370	491	123	126	455	500	905	1,000	655	6918	Arts Instructors	1,000	1,000	1,000
23,515	22,316	21,003	16,431	17,305	16,000	5,730	14,000	655	6922	Gen Sports & Leagues Cont Svc	14,000	14,000	14,000
-	-	2,881	2,315	2,788	3,500	-	4,200	655	6930	Day Camp Contractual	3,500	3,500	3,500
18,918	12,664	19,822	18,449	19,611	20,000	-	19,531	655	6934	Swim Program Contractual Svc	20,000	20,000	20,000
2,335	-	500	800	3,460	6,200	8,505	9,000	655	6938	Special Event Contractual Svc	5,000	5,000	5,000
-	2,241	3,748	3,748	3,853	1,500	898	1,000	655	6942	Day Trip Contractual Services	1,500	1,500	1,500
10,687	11,754	8,175	58	320	2,500	800	2,500	655	6946	YTP/WSP Contractual Services	3,000	3,000	3,000

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description			2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PARKS AND RECREATION 23-50-090-XXX-XXXX			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
-	-	-	850	2,495	2,500	1,000	2,000	655	6950	Free Summer Concert Contract Svcs	2,500	2,500	2,500
210,412	200,859	241,379	221,489	222,536	249,445	115,041	263,035			Total Contractual	263,230	265,730	265,730
-	284	289	299	291	500	422	425	705	7010	Uniform/Clothing	600	600	600
954	1,210	1,433	1,288	2,546	1,600	388	1,250	710	7110	Office Supplies	1,600	1,600	1,600
-	450	-	-	-	450	-	250	710	7112	Photographic Supplies	450	450	450
50	146	211	86	82	125	-	10	715	7210	Household Supplies	125	125	125
4,253	3,001	3,515	3,688	3,609	4,000	2,263	4,000	715	7211	Janitorial Supplies	3,500	3,500	3,500
3,938	6,881	4,547	6,163	6,045	5,500	3,904	6,000	715	7213	General Maint. Supplies	5,500	5,500	5,500
91	30	96	120	773	750	-	250	725	7411	Small Tools & Equipment	2,000	2,000	2,000
-	-	-	14,956	7,063	3,050	497	1,500	725	7413	Machinery & Equipment	1,500	1,500	1,500
-	-	-	-	-	-	-	-	730	7110	Computer Parts	2,000	2,000	2,000
-	-	-	3,182	3,276	11,400	11,225	11,400	730	7112	Software Licensing	20,910	20,910	20,910
-	58	-	304	5	150	7	50	735	7611	Medical Supplies	150	150	150
-	26	541	318	631	250	937	1,000	740	7713	Other Supplies	250	250	250
-	-	-	408	0	-	-	-	740	7715	Appliances	-	-	-
4,828	5,925	5,830	5,877	4,701	6,000	762	2,000	740	7717	Consignment Expense	3,000	3,000	3,000
7,215	-	-	-	-	-	-	-	740	7719	Other supplies - Friends/Animals	-	-	-
-	4,583	3,624	2,868	2,849	4,500	1,283	4,000	740	7720	Other Supplies- The Alternative*	4,500	4,500	4,500
58	165	314	1,311	226	600	31	250	745	7905	Recreation Supplies	4,000	4,000	4,000
984	130	364	118	482	500	-	300	745	7910	Fitness Supplies	500	500	500
-	1,042	1,053	867	1,028	1,200	911	1,200	745	7914	Performing Arts/Dance Supplies	1,200	1,200	1,200
63	68	159	200	113	300	96	200	745	7918	Arts Supplies	300	300	300
2,862	647	3,607	806	661	2,000	704	1,250	745	7922	Gen. Sports & League Supplies	1,250	1,250	1,250
11	21	23	30	-	50	-	50	745	7926	Club Supplies	50	50	50
4,810	4,313	3,009	3,793	3,273	5,000	1,290	3,000	745	7930	Day Camp Supplies	4,000	4,000	4,000
2,775	2,427	2,178	1,355	2,793	2,500	1,356	2,000	745	7934	Swim Program Supplies	2,000	2,000	2,000
4,072	4,112	4,332	2,388	5,277	8,000	5,557	8,000	745	7938	Special Event Supplies	8,000	8,000	8,000
344	2,708	532	1,263	-	1,000	251	1,000	745	7942	Day Trip Supplies	1,000	1,000	1,000
3,726	2,352	1,036	-	-	-	-	-	745	7946	YTP/WSP Supplies	-	-	-
-	900	1,526	500	-	2,500	-	-	745	7950	Summer Concert	-	-	-
41,036	41,477	38,217	52,190	45,725	61,925	31,883	49,385			Total Commodities	68,385	68,385	68,385
-	-	-	77,483	419,304	275,000	44,688	246,100	805	8011	Building and Improvements	95,000	95,000	95,000
-	2,070	25,974	30,450	6,048	10,000	6,907	7,100	805	8020	Park Improvements	-	-	-
5,572	-	-	-	-	-	11,545	-	825	8410	Furniture	-	-	-
2,139	4,150	3,900	-	6,558	13,500	-	13,000	825	8460	Fitness Equipment	8,700	8,700	8,700
-	-	6,144	77,196	-	-	-	-	899	8020	Grants - Park Improvements	-	-	-
7,711	6,220	36,018	185,129	431,910	298,500	63,141	266,200			Total Capital	103,700	103,700	103,700
630,155	613,445	684,169	820,113	1,055,563	1,087,892	462,387	1,027,305	Total Expenditures- Parks & Rec.			894,853	897,353	897,353

Aquatic Center

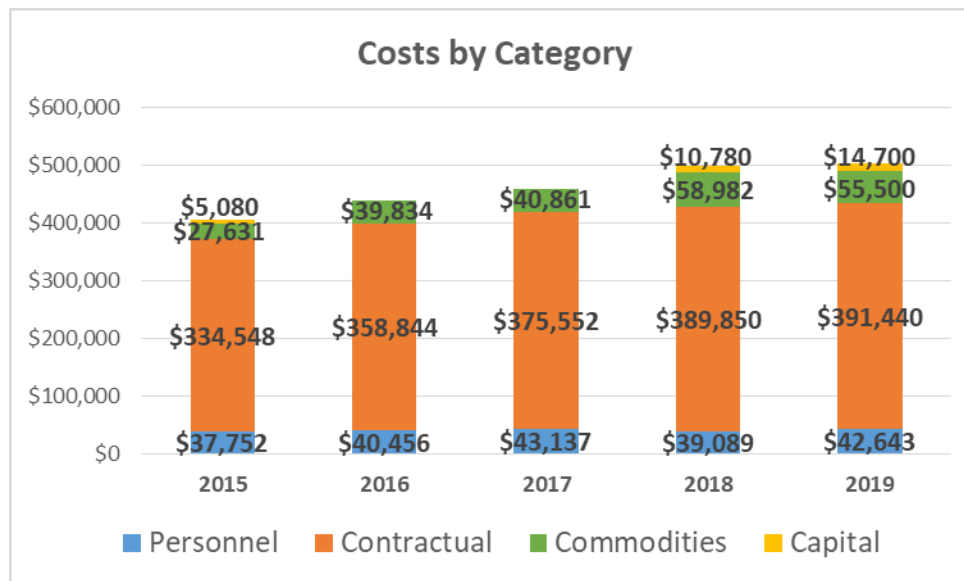
Division Contact Information
 Eilien Ramirez, Manager of Recreation
 eramirez@cityofcrestwood.org
 314.729.4861

Division Summary:

Crestwood's aquatic center is located at Whitecliff Park, adjacent to the community center. The city contracts with a private company for many maintenance and operational needs of the facility.

Budget Summary: 504,283

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by

1.7%

Increases

Increased seasonal employee costs due to minimum wage increase

Decreases

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description AQUATIC CENTER 23-50-091-XXX-XXXX			2019 BUDGET			
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE				Dept, City Adm. Recommended	Ways & Means Recommended	BOA	Approved
-	-	-	-	9,863	-	-	-	505	5011	Wages, Non-Exempt Employees	-	-	-	
-	-	-	-	328	-	2,251	-	505	5013	Wages, Part-Time	-	-	-	
24,190	27,610	33,923	36,377	28,194	32,000	34,933	34,933	505	5014	Wages, Seasonal Employees	38,000	38,000	38,000	
-	-	-	-	459	-	163	163	505	5015	Overtime Wages	-	-	-	
650	688	1,234	1,296	1,321	1,206	819	1,150	510	5116	Workers' Compensation Insurance	1,736	1,736	1,736	
1,500	1,713	2,103	2,256	2,408	1,984	1,400	2,304	515	5210	FICA Taxes	2,356	2,356	2,356	
351	401	492	528	563	464	327	539	515	5211	Medicare Taxes	551	551	551	
26,690	30,412	37,752	40,456	43,137	35,654	39,894	39,089			Total Personnel	42,643	42,643	42,643	
198,921	214,279	212,802	207,827	217,509	241,000	217,335	241,000	610	6115	Other Professional Services	249,000	249,000	249,000	
34,729	32,803	34,643	36,314	34,695	34,000	19,026	34,000	615	6210	Electric	34,000	34,000	34,000	
10,666	19,979	22,871	27,940	25,569	16,500	1,831	14,000	615	6212	Sewer	16,500	16,500	16,500	
22,686	21,296	25,318	27,824	21,873	22,000	6,575	23,000	615	6213	Water	22,000	22,000	22,000	
21,400	12,207	29,049	50,281	66,175	65,000	13,964	70,000	620	6312	Maint/Repair Buildings / Facilities	60,000	60,000	60,000	
480	765	2,748	1,488	1,727	500	-	500	620	6313	Maint/Repair Other Equipment	500	500	500	
133	263	-	-	-	900	-	900	620	6317	Maint/Repair Grounds	900	900	900	
-	-	-	-	700	840	840	840	630	6451	Equipment Leases	840	840	840	
840	840	840	840	-	-	-	-	630	6452	Other Rentals/Leases	-	-	-	
844	1,036	941	900	1,130	1,200	-	-	645	6711	Printing & Binding	1,000	1,000	1,000	
(14)	(93)	(22)	30	(3)	100	(107)	110	650	6817	Cash Over/Short	200	200	200	
5,080	5,308	5,357	5,399	6,176	6,500	2,175	5,500	655	6995	Swim & Dive Officials	6,500	6,500	6,500	
295,765	308,685	334,548	358,844	375,552	388,540	261,639	389,850			Total Contractual	391,440	391,440	391,440	
264	536	135	359	353	400	221	221	705	7010	Uniform/Clothing	400	400	400	
116	87	382	121	128	250	116	130	710	7110	Office Supplies	250	250	250	
112	-	-	-	-	100	-	-	710	7112	Photographic Supplies	100	100	100	
-	-	-	2,710	2,823	2,900	2,527	3,100	715	7211	Janitorial Supplies	3,000	3,000	3,000	
-	-	-	416	178	2,900	46	250	715	7212	Building Maint. Supplies	1,500	1,500	1,500	
3,315	5,772	6,963	4,607	5,022	4,500	1,736	2,500	715	7213	General Maint. Supplies	4,500	4,500	4,500	
-	-	-	542	-	500	-	-	725	7412	Equipment Parts	500	500	500	
-	-	-	2,396	-	12,000	5,082	12,000	725	7413	Machinery & Equipment	5,000	5,000	5,000	
-	-	-	-	1,487	1,250	2,257	2,257	730	7110	Computer Parts	500	500	500	
692	703	183	168	397	1,300	429	450	740	7713	Other Supplies	750	750	750	
3,943	7,008	-	8,338	6,498	9,000	6,870	7,000	745	7718	Swim & Dive Supplies	9,000	9,000	9,000	
18,214	19,612	19,968	20,177	23,976	25,000	17,733	31,074	745	7950	Concession Supplies	30,000	30,000	30,000	
26,656	33,718	27,631	39,834	40,861	60,100	37,016	58,982			Total Commodities	55,500	55,500	55,500	
16,743	17,448	5,080	-	-	19,500	10,191	10,780	825	8470	Pool Equipment	14,700	14,700	14,700	
16,743	17,448	5,080	-	-	19,500	10,191	10,780			Total Capital	14,700	14,700	14,700	
365,854	390,262	405,010	439,135	459,550	503,794	348,741	498,701			Total Expenditures- Aquatic Center	504,283	504,283	504,283	

Sappington House Campus

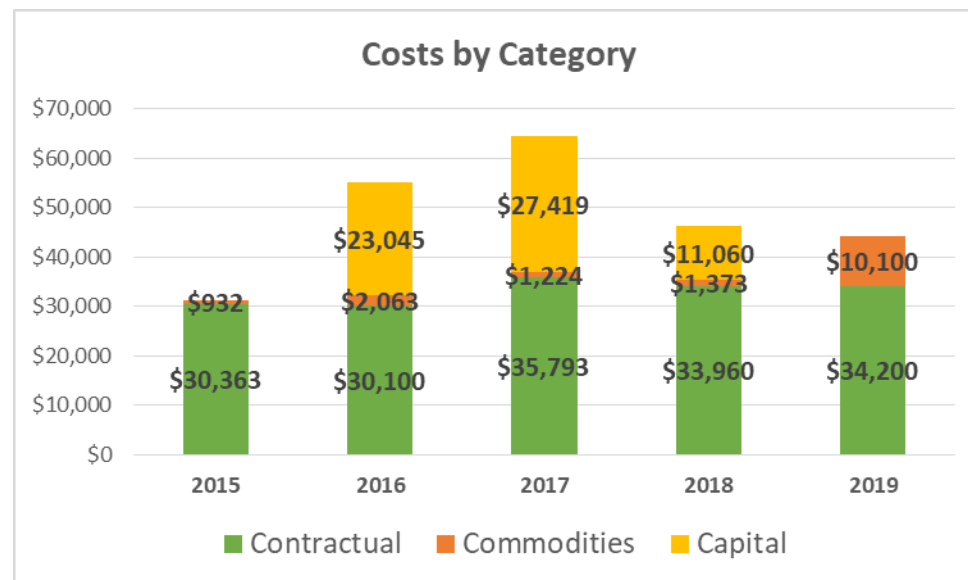
Division Contact Information
Jim Gillam, Director of Public Services
 jgillam@cityofcrestwood.org
 314.729.4722

Division Summary:

Crestwood owns the Sappington House property, a site with buildings of historic importance. They include the Sappington House, the Sappington House Barn, and the Library of Americana. The Sappington House was the home of a prominent early settler, and volunteers curate the house and operate it as a museum, offering tours. The House also has a Resident Manager, an unpaid position. The Barn is operated as a restaurant, and the city contracts with a private entity to operate it. The Library of Americana is overseen by a not-for-profit group. The City of Crestwood maintains the systems and exterior portions of the buildings, as well as the grounds of the entire site.

Budget Summary: 44,300

Staffing: 0.00 Full-time employees



Cost Changes

Division cost has **changed** by

-5.4%

Increases

No significant increases

Decreases

One-time grant in 2018 was used, not budgeted in 2019.

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	SAPPINGTON HOUSE CAMPUS 23-50-092-XXX-XXXX		Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
800	-	-	-	-	-	-	-	610	6115 Other Professional Services	-	-	-
12,337	12,971	9,598	7,853	8,826	12,000	6,046	10,500	615	6210 Electric	10,500	10,500	10,500
3,149	3,500	2,605	2,542	2,907	3,000	1,299	2,400	615	6211 Natural Gas	3,000	3,000	3,000
3,755	3,893	3,920	5,064	8,124	4,500	2,616	4,200	615	6212 Sewer	4,500	4,500	4,500
3,781	3,988	1,450	3,707	5,636	5,500	950	4,800	615	6213 Water	5,000	5,000	5,000
-	-	305	(92)	130	200	220	220	615	6215 Telephone	200	200	200
-	-	-	1,320	602	1,000	343	840	615	6216 Telecommunications Internet	1,000	1,000	1,000
4,819	2,539	11,893	9,368	9,568	8,000	6,798	11,000	620	6312 Maint/Repair Buildings / Facilities	10,000	10,000	10,000
60	-	592	46	-	-	-	-	620	6313 Maint/Repair Other Equipment	-	-	-
-	-	-	292	-	-	-	-	645	6710 Public Relations & Promotions	-	-	-
28,701	26,891	30,363	30,100	35,793	34,200	18,272	33,960	Total Contractual		34,200	34,200	34,200
-	-	-	-	-	100	-	50	715	7211 Janitorial Supplies	100	100	100
2,333	618	932	2,063	1,224	1,200	648	1,200	715	7212 Building Maint. Supplies	10,000	10,000	10,000
-	-	-	-	-	-	123	123	730	7110 Office Supplies	100	100	100
2,333	618	932	2,063	1,224	1,300	771	1,373	Total Commodities		10,100	10,100	10,100
-	-	-	23,045	24,369	-	-	-	805	8011 Building and Improvements	-	-	-
-	-	-	-	3,050	11,000	6,930	11,060	899	8020 Grants - Improvements	-	-	-
-	-	-	23,045	27,419	11,000	6,930	11,060	Total Capital		-	-	-
31,034	27,509	31,295	55,207	64,436	46,500	25,973	46,393	Total Expenditures- Historic Fac.		44,300	44,300	44,300

Capital Projects – Park & Stormwater

Division Contact Information
Jim Gillam, Director of Public Services
jgillam@cityofcrestwood.org
314.729.4722

What follows is a list of planned capital projects for 2019 funded by the Park & Stormwater Fund.

Renovate Crestwood Park restroom	\$45,000
The restroom facilities at Crestwood Park are outdated and worn. A renovation will improve the user experience at the park.	
Bring Community Center Locker Rooms to ADA Standards	\$50,000
This project was started in FY2018 and will be completed in FY2019. The funds budgeted for 2019 are expected to be sufficient to complete the project.	
Pool Equipment	\$14,700
Funds are allocated for the purchase of various pieces of equipment at the Aquatic Center.	
Fitness Equipment for Community Center	\$8,700
Funds are allocated for the purchase of a new treadmill and lat pulldown machine.	
TOTAL	\$118,400



ANNUAL BUDGET
Park and Stormwater Fund Capital Plan
2019-2023

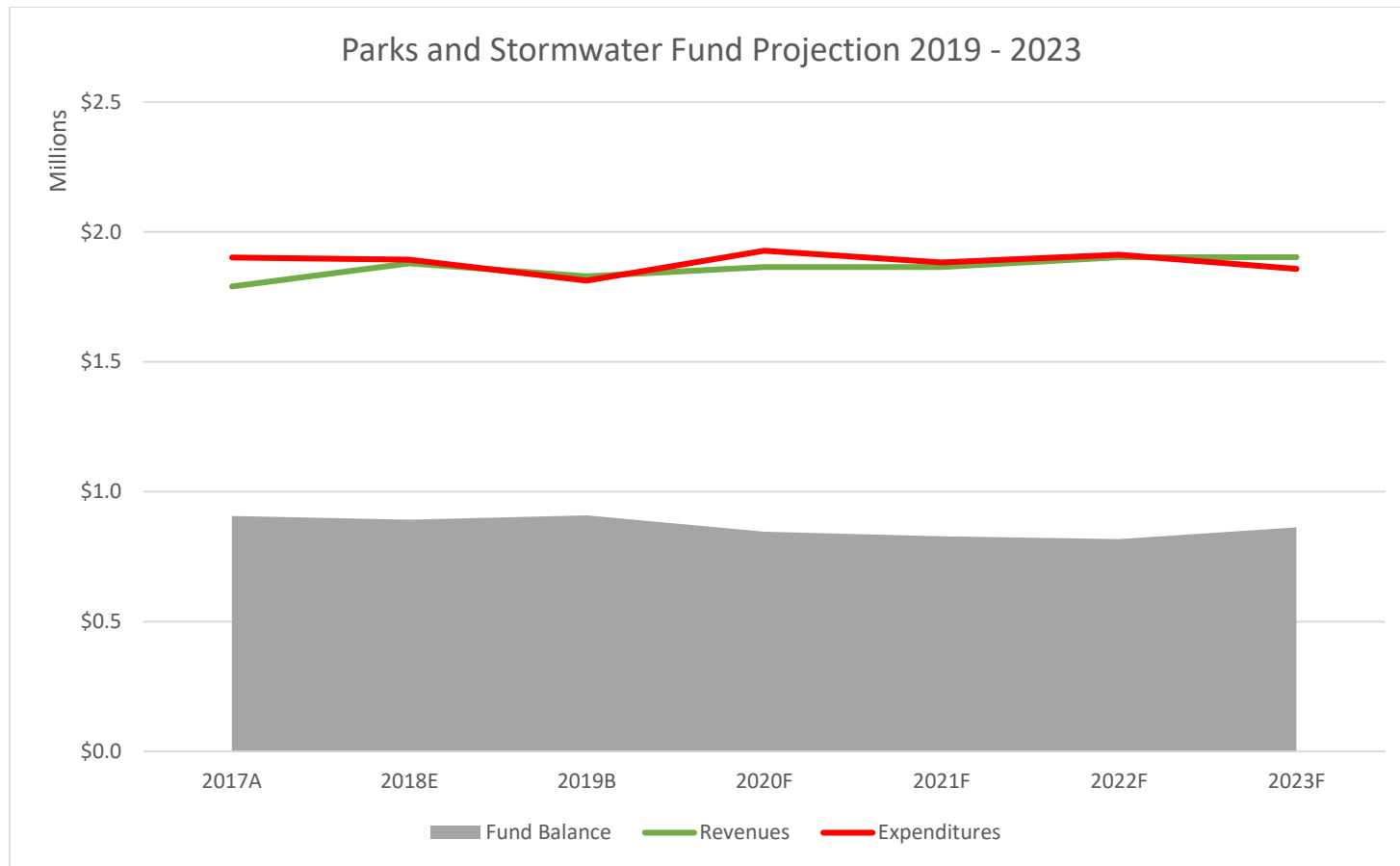
Capital Projects / Purchases – 2019-2023, Park Fund

Contact Information

Jim Gillam, Director of Public Services
 jgillam@cityofcrestwood.org
 314.729.4722

A list of 2019 Capital Projects and Purchases is provided in the preceding sections. 2019-2023 Capital Projects for the Park and Stormwater Fund are as follows:

2019	Cost	2018 CIP Rank
Renovate Crestwood Park Restroom	\$45,000	7
Complete Community Center Locker Room Project*	\$50,000	N/A*
TOTAL PSW Capital - 2019	\$95,000	
2020		
Replace HVAC at Community Center - Fitness, Craft, Weights, Bathrooms	\$200,000	3
TOTAL PSW Capital - 2020	\$200,000	
2021		
Replace HVAC at Community Center - Offices, Lockers	\$155,000	5
TOTAL PSW Capital - 2021	\$155,000	
2022		
Replace Trail Bridge at Sanders Park	\$150,000	8
TOTAL PSW Capital - 2022	\$150,000	
2023		
Replace lower Whitecliff Park pavilion	\$95,000	10
TOTAL PSW Capital - 2023	\$95,000	
*Project was started in prior year and not included in future rankings		



	<i>2017A</i>	<i>2018E</i>	<i>2019B</i>	<i>2020F</i>	<i>2021F</i>	<i>2022F</i>	<i>2023F</i>
<i>Revenues</i>	1,790,084	1,878,519	1,828,695	1,865,269	1,865,269	1,902,574	1,902,574
<i>Expenditures</i>	1,901,335	1,893,179	1,812,475	1,927,956	1,882,956	1,912,515	1,857,515
<i>Surplus (Deficit)</i>	(111,251)	(14,660)	16,220	(62,687)	(17,687)	(9,941)	45,059
<i>Transfer Out</i>	0	0	0	0	0	0	0
<i>Fund Balance</i>	906,900	892,240	908,460	845,773	828,086	818,145	863,204

The background features a repeating pattern of the words 'CITY OF FESTIVAL' in a stylized, outlined font, interspersed with stylized tree icons. The text and trees are arranged in a diagonal, overlapping fashion across the entire page.

Capital Improvement Fund



ANNUAL BUDGET

Capital Improvement Fund

In This Section:

General Public Works Capital Projects	\$345,000
Maintenance Public Works Capital Projects	\$773,432
Parks and Recreation Capital Projects	\$261,000
Capital Purchases – Police Department	\$44,250
Capital Purchases – Fire Department	\$0

General Public Works Capital Projects

Contact Information

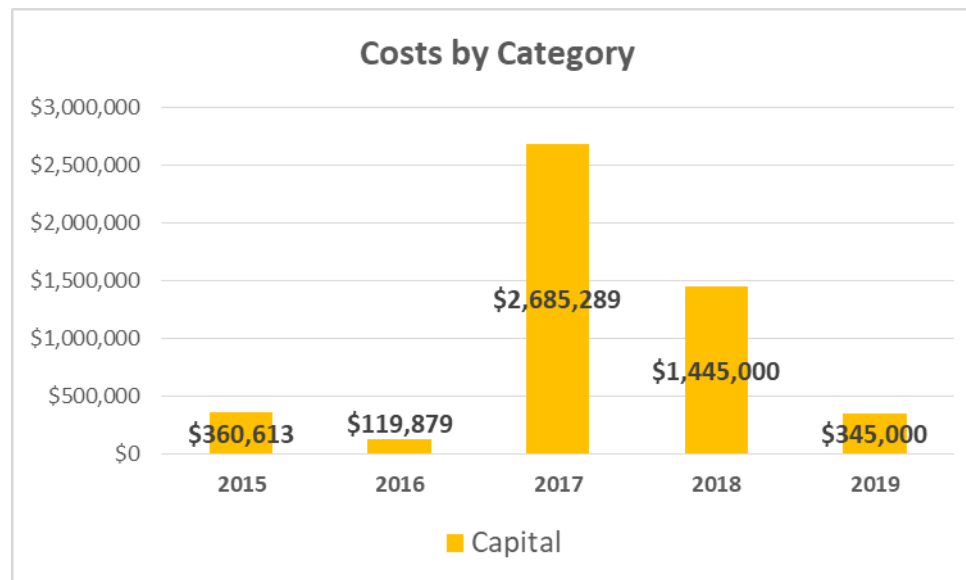
Jim Gillam, Director of Public Services
jgillam@cityofcrestwood.org
314.729.4722

Summary:

General Public Works capital projects fund repairs and improvements to city facilities.

Budget Summary: \$345,000

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by

-76%

Increases

No significant increases

Decreases

Decrease due to completing new PW facility in 2018

Capital Projects – General Public Works

Contact Information

Jim Gillam, Director of Public Services
jgillam@cityofcrestwood.org
314.729.4722

What follows is a list of planned general PW capital projects for 2019 funded by the Capital Improvement Fund.

Renovate Fire Department Bunk House	\$50,000
Completing the bunk house renovation project started in 2018.	
Coat Government Center Roof Sections 6-10	\$95,000
The Government Center roof is in need of repair and will be resealed. This will complete the roof renovation for the entire Government Center.	
Replace switch gear, add outlets to generator	\$200,000
Updating the Government Center's switch gear and generator equipment to ensure functionality.	
TOTAL	\$345,000

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description General PUBLIC WORKS 21-35-060-XXX-XXXX	2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
-	87,624	360,613	119,879	2,685,289	2,010,500	1,064,370	1,445,000	805 8011 Building and Improvements	345,000	345,000	345,000
-	87,624	360,613	119,879	2,685,289	2,010,500	1,064,370	1,445,000	Total Capital	345,000	345,000	345,000
-	87,624	360,613	119,879	2,685,289	2,010,500	1,064,370	1,445,000	Total Expenditures - PW General	345,000	345,000	345,000

Maintenance Public Works Capital Projects

Contact Information

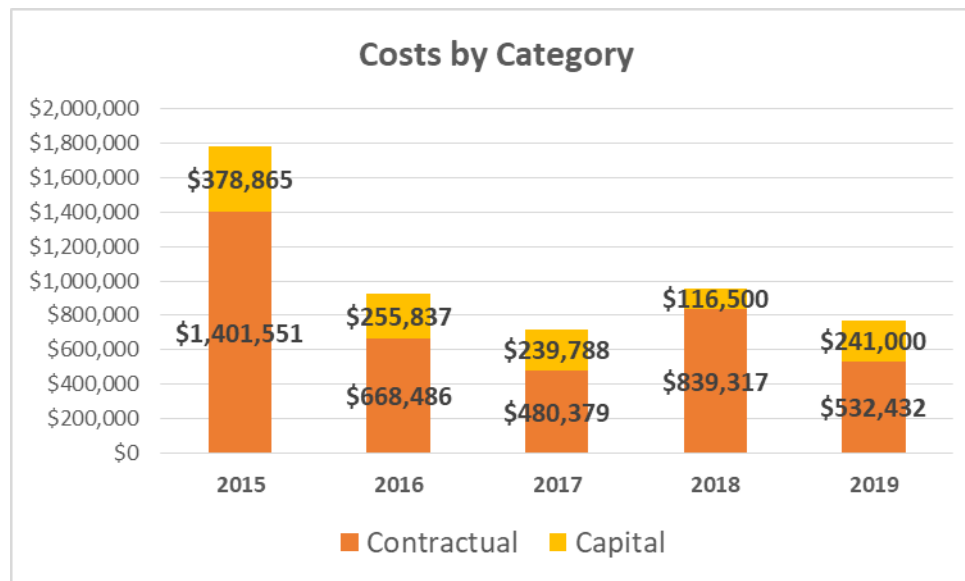
Brian Hibdon, Superintendent of Maintenance
bhibdon@cityofcrestwood.org
314.729.4730

Summary:

Maintenance Public Works projects are for ongoing maintenance of city infrastructure, as well as capital asset needs for the city maintenance division.

Budget Summary: \$1,066,317

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by

-19%

Increases

No significant increases

Decreases

Decrease due to completing citywide sidewalk renovations in 2018

Capital Projects – Public Works Maintenance

Contact Information

Brian Hibdon, Director of Public Services
bhibdon@cityofcrestwood.org
314.729.4730

What follows is a list of planned maintenance capital projects for 2018 funded by the Capital Improvement Fund.

Selected Slab Replacements

\$578,317

The city has identified concrete slabs for replacement around the city. Needs are prioritized using a pavement rating system. Below is a cost breakdown:

Dalcrest	1,341 SY, at \$54/SY	\$72,414
Raycrest	1,701 SY, at \$54/SY	\$91,854
Arban	2,221 SY at \$54/SY	\$119,934
Buxton	2,883 SY at \$54/SY	\$155,682
Glencrest	612 SY at \$54/SY	\$33,048

2.5 Ton Dump Truck Replacement	\$142,000
F-150 Pickup Truck Replacement	\$23,000
Asphalt Roller Replacement	\$55,000
ZTR Mower Replacement	\$18,000
Aerator Replacement	\$3,000
Sidewalk Construction	\$30,000
Parking lot preservation at city facilities	\$29,500
TOTAL	\$773,432

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description PUBLIC WORKS MAINTENANCE 21-35-062-XXX-XXXX	2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
94,794	52,136	16,032	1,100	-	-	-	-	610 6115 Other Professional Services	-	-	-
28,630	1,419,148	938,915	54,692	-	20,000	-	-	612 6152 Street Reconstruction	-	-	-
-	-	-	612,694	480,379	-	-	-	612 6154 Contracted Slab Replacement	472,932	472,932	472,932
547,672	540,245	446,604	-	-	578,317	-	578,317	612 6155 Mill & Overlay	-	-	-
-	-	-	-	-	50,000	-	-	612 6157 Pavement Preservation	29,500	29,500	29,500
-	-	-	-	-	300,000	86,575	261,000	612 6170 Sidewalk Construction	30,000	30,000	30,000
671,097	2,011,528	1,401,551	668,486	480,379	948,317	86,575	839,317	Total Contractual	532,432	532,432	532,432
14,603	-	-	-	-	-	-	-	730 7510 Concrete	-	-	-
1,697	-	-	-	-	-	-	-	730 7512 Rock	-	-	-
5,812	-	-	-	-	-	-	-	730 7518 Street Supplies	-	-	-
22,112	-	-	-	-	-	-	-	Total Commodities	-	-	-
-	23,227	237,012	115,065	130,809	-	-	-	810 8110 Motor Vehicles	165,000	165,000	165,000
33,983	-	47,428	140,772	108,979	118,000	54,603	116,500	815 8211 Heavy Equipment	76,000	76,000	76,000
-	-	94,425	-	-	-	-	-	830 8211 Other Equipment &	-	-	-
33,983	23,227	378,865	255,837	239,788	118,000	54,603	116,500	Total Capital	241,000	241,000	241,000
727,192	2,034,755	1,780,416	924,322	720,167	1,066,317	141,178	955,817	Total Expenditures - PW Maint	773,432	773,432	773,432

Capital Projects – Parks and Recreation

Contact Information

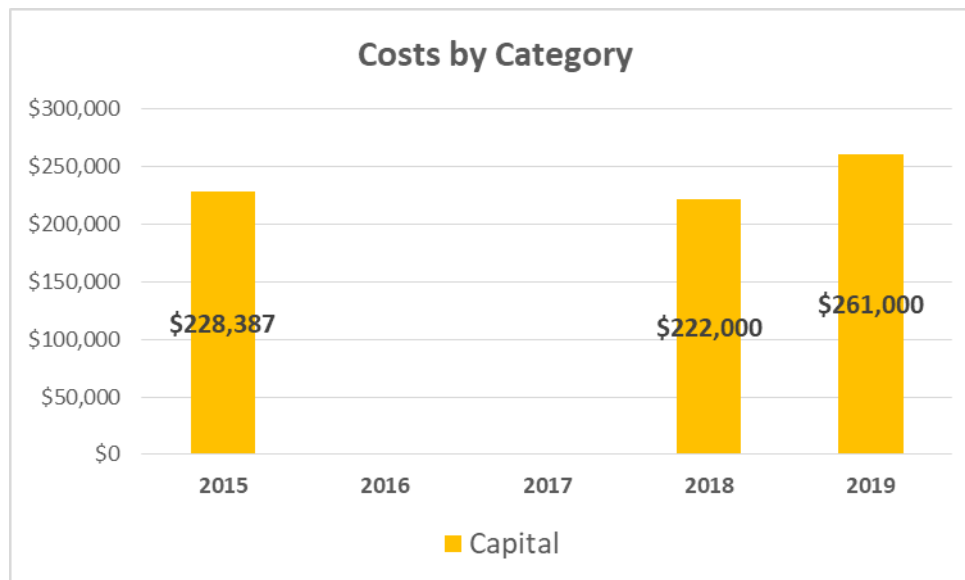
Jim Gillam, Public Services Director
jgillam@cityofcrestwood.org
314.729.4722

Summary:

This account funds capital projects related to Parks and Recreation.

Budget Summary: \$261,000

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by

17.6%

Increases

Completion of the
Rayburn Park
reconstruction
project

Decreases

No significant
decreases

Capital Projects – Parks and Recreation

Contact Information

Jim Gillam, Public Services Director

jgillam@cityofcrestwood.org

314.729.4722

What follows is a list of planned Parks capital projects for 2019 funded by the Capital Improvement Fund.

Rayburn Park Reconstruction

\$261,000

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description PARKS 21-50-090-XXX-XXX			2019 BUDGET		
					BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE				Dept, City Adm.	Ways & Means Recommended	BOA Approved
2013	2014	2015	2016	2017									
-	-	228,387	-	-	397,800	22,770	222,000	899	8020	Grants - Park Improvements	261,000	261,000	261,000
-	-	228,387	-	-	397,800	22,770	222,000			Total Expenditures - Parks	261,000	261,000	261,000

Capital Purchases - Police Department

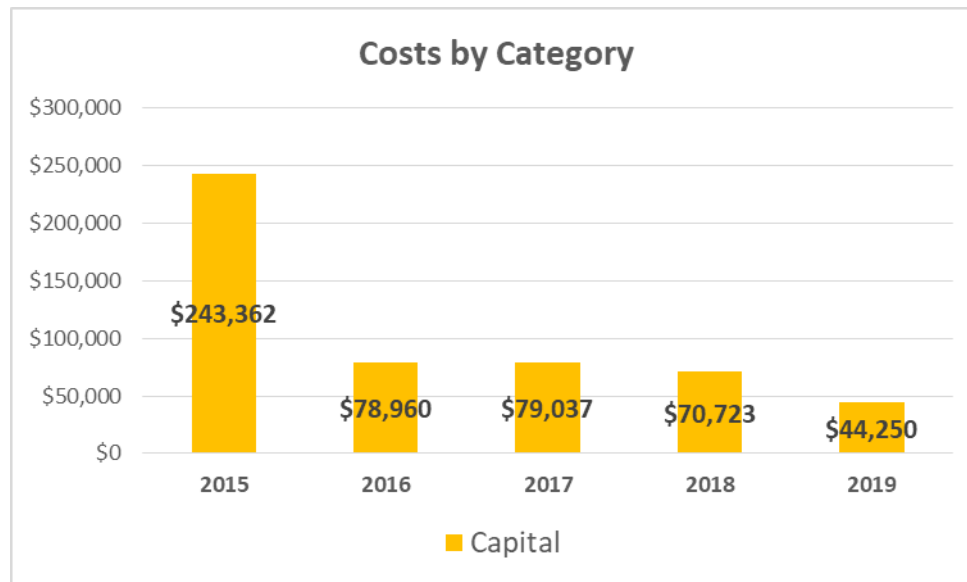
Contact Information
Frank Arnoldy, Chief of Police
farnoldy@cityofcrestwood.org
314.729.4810

Summary:

Police department capital vehicle and equipment replacements are charged to this account.

Budget Summary: \$44,250

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by

-37%

Increases

No significant increases

Decreases

Department is purchasing on less vehicle due to an extra vehicle being replaced in 2018 due to an accident

Capital Purchases – Police Department

Contact Information
Ron Compton, Chief of Police
rcompton@cityofcrestwood.org
314.729.4832

What follows is a list of planned capital purchases for the Police Department.

Police Vehicle Replacements (x1)	\$44,250
TOTAL	\$44,250

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description POLICE 21-40-070-XXX-XXXX	2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Adm. Recommen	Ways & Means Recommended	BOA Approved
155	-	-	-	-	-	-	-	610 6115 Other Professional Services	-	-	-
10,215	-	-	-	-	-	-	-	620 6312 Maint/Repair Buildings	-	-	-
10,370	-	-	-	-	-	-	-	Total Contractual	-	-	-
2,899	-	-	-	-	-	-	-	805 8020 Improvements	-	-	-
-	99,674	55,060	63,137	69,303	104,782	104,579	69,303	810 8111 Motor Vehicles	44,250	44,250	44,250
4,660	19,875	188,302	15,823	9,734	-	-	1,420	830 8211 Other Equipment and Machinery	-	-	-
7,558	119,549	243,362	78,960	79,037	104,782	104,579	70,723	Total Capital	44,250	44,250	44,250
17,929	119,549	243,362	78,960	79,037	104,782	104,579	70,723	Total Expenditures - Police	44,250	44,250	44,250

Capital Purchases - Fire Department

Contact Information

Lou Hecht, Chief of Fire Services

lhecht@cityofcrestwood.org

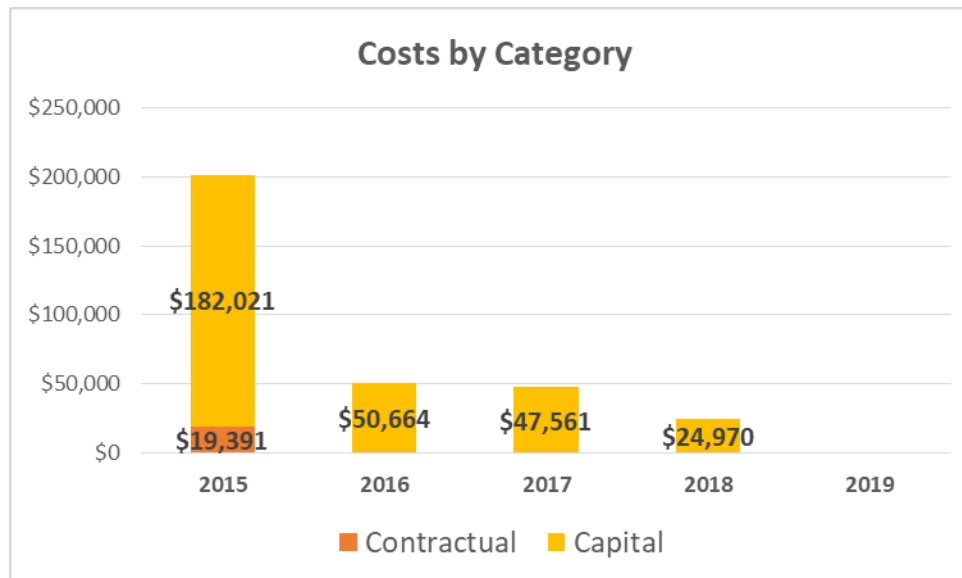
314.729.4740

Division Summary:

Fire department capital equipment and vehicle purchases are charged to this account.

Budget Summary: \$0

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by

-100%

Increases

No significant increases

Decreases

Some capital purchases shifted to General Fund

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description FIRE 21-45-080-XXX-XXXX		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE			Dept, City Adm.	Ways & Means Recommended	BOA Approved
-	-	19,391	-	-	-	-	-	620	6312	Maint/Repair Buildings	-	-
-	-	19,391	-	-	-	-	-			Total Contractual	-	-
631,458	-	31,571	33,585	-	25,000	24,970	24,970	810	8111	Motor Vehicles	-	-
-	-	3,350	-	-	-	-	-	810	8120	Capital Outlay Expense	-	-
-	-	147,100	17,079	47,561	-	-	-	830	8211	Other Equipment and Machinery	-	-
631,458	-	182,021	50,664	47,561	25,000	24,970	24,970			Total Capital	-	-
631,458	-	201,412	50,664	47,561	25,000	24,970	24,970			Total Expenditures- Fire	-	-



ANNUAL BUDGET

Capital Improvement Plan 2019-2023

Capital Projects / Purchases – 2019-2023

Contact Information

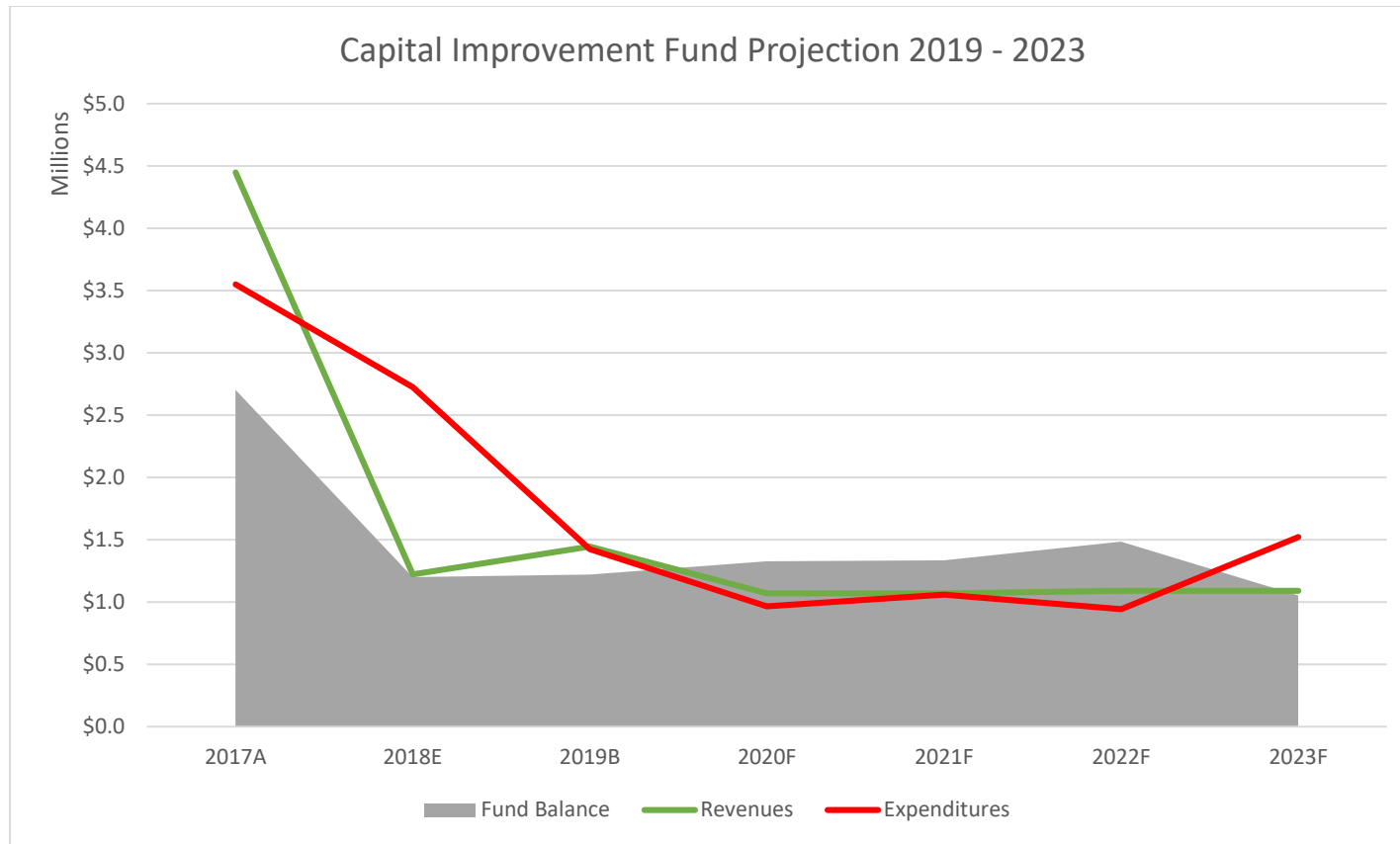
Jim Gillam, Director of Public Services

jgillam@cityofcrestwood.org

314.729.4722

2019-2023 Capital Projects are as follows:

2020			2018 CIP Rank	2021			2018 CIP Rank
Government Center Window Replacements	\$100,000		11	Replace lighting at Community Center	\$134,000		22
Replace Trail Bridge at Crestwood Park	\$30,000		20	TOTAL Projects	\$134,000		
TOTAL Projects	\$130,000						
Mill & Overlay, TBD	\$500,000			Slab Replacements, TBD	\$500,000		
Sidewalk Maintenance	\$30,000			Sidewalk Maintenance	\$30,000		
TOTAL Maintenance	\$530,000			TOTAL Maintenance	\$530,000		
PD Vehicle Replacements x2	\$80,000			Replace Computer Server #1	\$10,000		
2 1/2 Ton Dump Truck	\$140,000			PD Vehicle Replacements x2	\$82,000		
3/4 Ton Pickup	\$30,000			Replace FD Rescue Truck	\$163,500		
Mudjack System	\$36,000			2 1/2 Ton Dump Truck	\$140,000		
Concrete Breaker	\$18,000			TOTAL Vehicles/Equipment	\$395,500		
TOTAL Vehicles/Equipment	\$304,000						
TOTAL CI FUND - 2020	\$964,000			TOTAL CI FUND - 2021	\$1,059,500		
2022			2018 CIP Rank	2023			2018 CIP Rank
Renovate Government Center Public Restrooms	\$70,000		26	Replace Government Center Skylights	\$30,000		29
Ballfield Renovations - Whitecliff Park	\$60,000		28	Renovate Police Department locker room	\$90,000		30
TOTAL Projects	\$130,000			TOTAL Projects	\$120,000		
Mill & Overlay, TBD	\$500,000			Slab Replacements, TBD	\$500,000		
Sidewalk Maintenance	\$30,000			Sidewalk Maintenance	\$30,000		
TOTAL Maintenance	\$530,000			TOTAL Maintenance	\$530,000		
Replace Computer Server #2	\$10,000			New Fire Truck	\$600,000		
PD Vehicle Replacements x2	\$82,000			2 1/2 Ton Dump Truck	\$140,000		
2 1/2 Ton Dump Truck	\$140,000			PD Vehicle Replacements x2	\$82,000		
Misc Equipment	\$50,000			Misc Equipment	\$50,000		
TOTAL Vehicles/Equipment	\$282,000			TOTAL Vehicles/Equipment	\$872,000		
TOTAL CI FUND - 2022	\$942,000			TOTAL CI FUND - 2023	\$1,522,000		



	2017A	2018E	2019B	2020F	2021F	2022F	2023F
Revenues	4,447,169	1,221,307	1,445,690	1,068,848	1,068,848	1,090,225	1,090,225
Expenditures	3,549,645	2,723,807	1,432,682	964,000	1,059,500	942,000	1,522,000
Surplus (Deficit)	897,524	(1,502,500)	22,008	104,848	9,348	148,225	(431,775)
Transfer In	0	0	0	0	0	0	0
Fund Balance	2,701,708	1,199,208	1,221,216	1,326,064	1,335,412	1,483,636	1,051,861

The background features a repeating pattern of the text 'CITY OF DENV' in a stylized, outlined font, interspersed with simple tree icons. The text and icons are arranged in a diagonal, overlapping fashion across the entire page.

Sewer Lateral Fund



ANNUAL BUDGET

Sewer Lateral Fund

In This Section:

Sewer Lateral Program	\$135,000
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Sewer Lateral

Contact Information

Jim Gillam, Director of Public Services
jgillam@cityofcrestwood.org
314.729.4722

Summary:

Crestwood voters approved a \$28 flat fee dedicated to sewer lateral repairs. This fund accounts for the expenditures resulting from that program. The Department of Public Services administers the program, receiving applications and authorizing projects. Crestwood contracts the repair work to a private company. Expenditures in this fund are easy to control as repair applications can be denied for lack of funds.

Budget Summary: \$135,000

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by

7%

Increases

Funding for more repairs

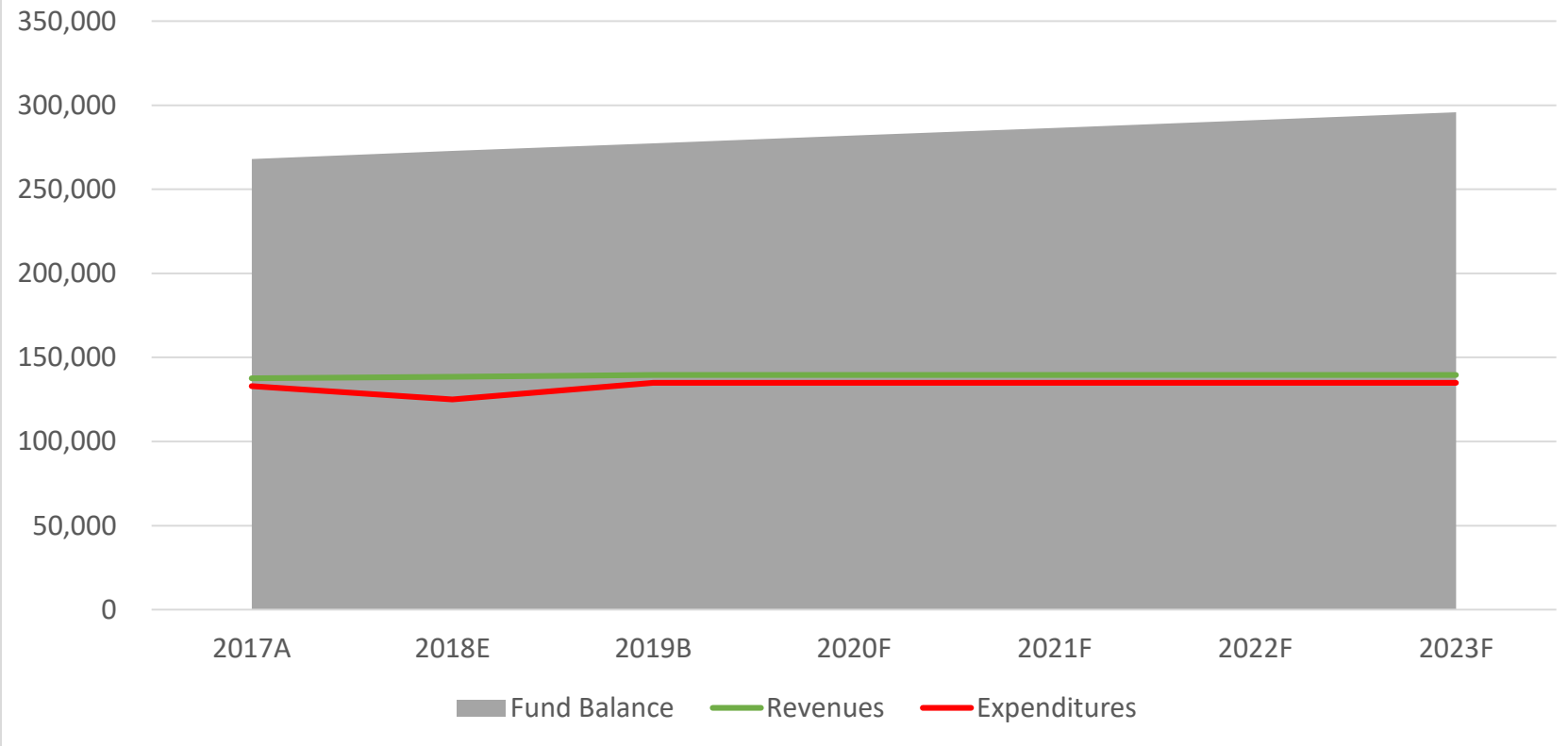
Decreases

No significant decreases

City of Crestwood, Missouri
Sewer Lateral Fund Expenditures
Budget for the Year Ending December 31, 2019

ACTUAL					2018			Account Description SEWER LATERAL 30-35-065-XXX-XXXX		2019 BUDGET		
2013	2014	2015	2016	2017	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
99,670	162,153	101,191	119,313	132,920	135,000	47,905	125,000	610	6115 Other Professional Services	135,000	135,000	135,000
99,670	162,153	101,191	119,313	132,920	135,000	47,905	125,000	Total Expenditures - General Services		135,000	135,000	135,000

Sewer Lateral Fund Projection 2016 - 2022



	2017A	2018E	2019B	2020F	2021F	2022F	2023F
Revenues	137,610	138,580	139,600	139,600	139,600	139,600	139,600
Expenditures	132,920	125,000	135,000	135,000	135,000	135,000	135,000
Surplus (Deficit)	4,690	13,580	4,600	4,600	4,600	4,600	4,600
Fund Balance	268,078	272,768	277,368	281,968	286,568	291,168	295,768

The background of the page features a repeating pattern of the words 'CITY OF FESTIVAL' in a stylized, outlined font. Interspersed with the text are stylized tree icons, each consisting of a circular canopy and a short trunk. The entire pattern is rendered in a light gray color and is tilted at an angle.

Appendix



Project: Renovate Fire Bunk House

Project Department: Fire Department

Account Number: 21-35-060-805-8011

Project Description:

This project is the renovation of three bunkrooms in the Fire Department. Two of the bunkrooms were renovated in 2018 and one bunkroom will be renovated in 2019. The renovations will provide additional privacy for the Fire Department staff while they are on their forty-eight hour shifts.

Project Justification:

This project will provide the Fire Department staff the privacy that most other Fire Departments currently enjoy.

Financial Implications:

Once the improvements are in place, there should not be any additional maintenance or operational costs.

Capital Improvement Project Summary

Budget: \$50,000

Status: Active

Sources	FY 2018	FY 2019	Total
Federal Grants			
State & Local Grants			
City Funding	\$194,375	\$50,000	\$244,375
Other			
Total	\$194,375	\$50,000	\$244,375





Project: Coat Roof Sections 6-10

Project Department: Public Works

Account Number: 21-35-060-805-8011

Project Description:

This project consists of applying a silicone roof coating system for the remainder of the Government Center roof. Sections 1-5 were coated in 2017.

Project Justification:

The current roof coating for sections 6-10 is severely deteriorated and the underlayment is partially exposed. The exposed underlayment absorbs ponding water on the roof leading to further deterioration of the roof structure. The silicone coating will provide an impervious surface for the roof and allow the City to get a fifteen year roof warranty for the work performed.

Financial Implications:

The silicone coating on the roof will extend the life of the roof another fifteen years.

Capital Improvement Project Summary

Budget: \$95,000

Status: Active

Sources	FY2019	Total
Federal Grants		
State & Local Grants		
City Funding	\$95,000	\$95,000
Other		
Total	\$95,000	\$95,000



**Account Number:** 21-35-060-805-8011

Project Justification: The current equipment in place is the original equipment that was manufactured by Federal Pacific. There have been multiple failures of this equipment brand and the manufacturer is no longer in business. Crestwood has had infrared testing of the equipment and there has been no indication that the equipment is subject to catastrophic failure, but replacement parts are difficult to procure. This equipment needs to be replaced and power needs to be supplied to the appropriate personnel and locations in the event of power loss or natural disaster.

Financial Implications: There should not be any significant financial implication after the equipment has been replaced.

Budget: \$200,000
Status: Active

The image shows a large, grey metal electrical control panel with multiple rows of toggle switches. The switches are labeled with various functions:

- Top Row:** A single toggle switch labeled "OFF" and "ON".
- Second Row:** A single toggle switch labeled "OFF" and "ON".
- Third Row:** A single toggle switch labeled "OFF" and "ON".
- Fourth Row:** A single toggle switch labeled "OFF" and "ON".
- Fifth Row:** A single toggle switch labeled "OFF" and "ON".
- Sixth Row:** A single toggle switch labeled "OFF" and "ON".
- Seventh Row:** Two toggle switches, each labeled "OFF" and "ON".
- Eighth Row:** Two toggle switches, each labeled "OFF" and "ON".
- Ninth Row:** Two toggle switches, each labeled "OFF" and "ON".
- Tenth Row:** Two toggle switches, each labeled "OFF" and "ON".

Handwritten labels and notes are visible on the panel:

- "Power Panel Fan Deck Roof" (above the second row switch)
- "FD Engine Room Lights" (above the fourth row switch)
- "RTU" (above the sixth row switch)
- "C3 General Office Lights Box" (above the eighth row switch)
- "SPARE" (handwritten in the center of the panel)
- "Feeds 500" (handwritten at the bottom right)



Project: Pavement Preservation

Project Department: Public Works

Account Number: 21-35-062-612-6157

Project Description:

This is the cleaning, crack sealing, and sealing of the lots at the Government Center and Sappington Center.

Project Justification:

This is part of the maintenance program to provide a longer life to the existing pavement at the Government Center and Sappington Center.

Financial Implications:

Lower cost maintenance activities such as crack sealing and sealing will add to maintenance expenditures but will reduce repairs and capital expenditures.

Capital Improvement Project Summary

Budget: \$29,500

Status: Active

Sources	FY 2019	Total
Federal Grants		
State & Local Grants		
City Funding	\$29,500	\$29,500
Other		
Total	\$29,500	\$29,500





Project: Contract Slab Replacement

Project Department: Public Works

Account Number: 21-35-062-612-6154

Project Description:

Remove and replace the concrete slabs for the following streets:
Dalcrest, Raycrest, Arban, Buxton, and Glencrest

Project Justification:

Each of these streets has been in place for more than fifty years and has deteriorated to the point that they should be replaced. The Paser rating for each of the streets is a five.

Financial Implications:

The annual maintenance costs for these streets will be reduced for the next twenty to thirty years.

Capital Improvement Project Summary

Budget: \$472,932

Status: Active

Sources	FY2019	Total
Federal Grants		
State & Local Grants		
City Funding	\$472,932	\$472,932
Other		
Total	\$472,932	\$472,932





Project: Sidewalk Improvements

Project Department: Public Works

Account Number: 21-35-062-612-6157

Project Description:

This project is the replacement and stabilization of sidewalks in the residential zones in Crestwood. Trees that have caused issues with the adjacent sidewalks will be removed.

Project Justification:

The sidewalks in the right-of-way in Crestwood are currently being maintained by the adjacent property owner. The sidewalks in the residential zones are not being maintained properly and present a liability to Crestwood.

Financial Implications:

All of the costs will be borne by Crestwood for the initial repairs and additional monies will be required annually to maintain the sidewalks in the residential zones.

Capital Improvement Project Summary

Budget: \$30,000

Status: Active

Sources	FY 2018	FY 2019	Total
Federal Grants			
State & Local Grants			
City Funding	\$240,897	\$30,000	\$270,897
Other			
Total	\$240,897	\$30,000	\$270,897





Project: Police Vehicle Replacement

Project Department: Police Department

Account Number: 21-40-070-810-8111

Project Description:

This is the replacement of an older model Police pursuit vehicle

Project Justification:

The new unit will replace an older model units

Financial Implications:

The newer vehicle will require less maintenance and will be under factory warranty.

Capital Improvement Project Summary

Budget: \$34,250

Status: Active

Sources	FY2019	Total
Federal Grants		
State & Local Grants		
City Funding	\$34,250	\$34,250
Other		
Total	\$34,250	\$34,250





Project: Replace Champion Asphalt Roller

Project Department: Public Works Department

Account Number: 21-35-062-815-8211

Project Description:

This is the replacement of a 1997 Champion Superpac A471 asphalt roller. It is used for repairs on streets, parking lots, and paths.

Project Justification:

This piece of equipment is over twenty years old and is experiencing some operational issues. In addition, there are numerous repairs and part replacements that need to be made.

Financial Implications:

There will be a reduction in the amount of maintenance and repairs and an improvement in field operations.

Capital Improvement Project Summary

Budget: \$55,000

Status: Active

Sources	FY2019	Total
Federal Grants		
State & Local Grants		
City Funding	\$55,000	\$55,000
Other		
Total	\$55,000	\$55,000





Project: Replace 2008 Ford Ranger

Project Department: Public Works Department

Account Number: 21-35-062-810-8110

Project Description:

This is the replacement of a 2008 Ford Ranger with a 2019 ½ ton, Ford F-150 XL pickup truck.

Project Justification:

The 2008 Ford Ranger is not a full sized pickup and does not accommodate the needs of the department. Hauling space and weight is limited and this truck is not capable of pulling a trailer.

Financial Implications:

The purchase of this full size F-150 will provide reliability and enhance the productivity of the department.

Capital Improvement Project Summary

Budget: \$23,000

Status: Active

Sources	FY2019	Total
Federal Grants		
State & Local Grants		
City Funding	\$23,000	\$23,000
Other		
Total	\$23,000	\$23,000





Project: Replace John Deere Riding Mower

Project Department: Public Works Department

Account Number: 21-35-062-815-8211

Project Description:

This is the replacement of a 1999 John Deere mower.

Project Justification:

This piece of equipment is nineteen years old and is larger size mower than is necessary for personnel to perform their duties. The City uses a contractor to perform grass cutting throughout the City. The contractor is scheduled to perform that work on Mondays to make sure that fields are ready for scheduled programming. This mower is used to perform mowing for special events or pavilion rentals during weeks when grass is growing quickly and needs cut twice a week.

Financial Implications:

There will be less maintenance on the equipment and there will be an improvement in field operations.

Capital Improvement Project Summary

Budget: \$18,000

Status: Active

Sources	FY2019	Total
Federal Grants		
State & Local Grants		
City Funding	\$18,000	\$18,000
Other		
Total	\$18,000	\$18,000





Project: Replace Freightliner 2 1/2 Ton Dump

Project Department: Public Works Department

Account Number: 21-35-062-810-8110

Project Description:

This is the replacement of a 2 1/2 ton dump truck used in street and snow operations.

Project Justification:

This vehicle is eleven years old and due to the corrosive environment that it is operated, it is in need of a dump bed replacement and repairs to the chassis frame rails that are corroding.

Financial Implications:

There will be less maintenance and repairs on the new equipment.

Capital Improvement Project Summary

Budget: \$142,000

Status: Active

Sources	FY2019	Total
Federal Grants		
State & Local Grants		
City Funding	\$142,000	\$142,000
Other		
Total	\$142,000	\$142,000



Glossary

Account Number - A numerical code identifying revenues and expenditures by fund, department, activity, type, and object.

Activity - A specific and distinguishable service or effort of a departmental program.

Advance - A loan between funds for the purpose of providing budgetary resources on a temporary basis with the expectation of repayment.

Appropriation - An authorization granted by the Board of Aldermen to make expenditures and to incur obligations for purposes specified in the budget.

Assessed Valuation - The value set on real estate or other property as a basis for levying a tax.

Asset - A resource which has monetary value and is owned or held by the city.

Audit - An examination made to determine whether the city's financial statements are presented fairly in accordance with GAAP.

Balanced Budget - A financial plan that appropriates funds no more than the total of all resources that are expected to be available for a specific period of time.

Bond - A contract to pay a specified sum of money (the principal or face value) at a specified future date or dates (maturity) plus interest paid at an agreed percentage of the principal. Maturity is usually longer than one year.

Budget - A comprehensive plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Capital - An expenditure for a good that has an expected life of more than one year and the cost of which is in excess of \$5,000. Capital items include real property, office equipment, furnishings and vehicles.

Capital Improvement Program (CIP) - A fiscal and planning device which provides a tool for monitoring all capital project costs, funding sources, impact on future operating costs, and departmental responsibilities.

Carryover - That part of the fund balance which may be utilized as a source of funds in the current budget. (See "Fund Balance")

Cash Reserves - Unreserved, undesignated fund balances representing expendable available financial resources.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment and asphalt.

Contingency - An appropriation of funds to cover unforeseen circumstances that occur during the fiscal year such as flood emergencies, extraordinary snowstorms, etc. Also used to meet revenue shortfalls.

Contractual Services - An expenditure for services performed by private firms or other governmental agencies. Examples include legal services, utilities and insurance.

Debt - An obligation of the city resulting from the borrowing of money, including bonds and notes.

Deficit - The amount a specific fund's expenditures (including outgoing operating transfers) exceed revenues in a given year.

Department - The primary administrative unit in city operations. Each is directed by a department head. Departments are generally composed of divisions and programs that share a common purpose.

Designated Fund Balance - Management's intended use of available expendable financial resources in governmental funds reflecting future plans.

Division - A subunit within a Department that contains one or more specific programs or functions carried out by that Department.

Encumbrance - Budget authority that is set aside when a purchase order or contract is approved.

Expenditure - Current operating expenses requiring the present or future use of current assets or the incurrence of debt.

Full-Time Equivalent (FTE) - An employee position converted to the decimal equivalent of a full-time position based on 2080 hours per year.

Fund - A fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources that are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance - The equity of a fund. Oftentimes incorrectly referred to as "surplus." Each fund begins the fiscal year with a positive or negative fund balance.

GAAP - Generally Accepted Accounting Principles, uniform minimum standards of state and local governmental accounting and financial reporting set by the Governmental Accounting Standards Board (GASB).

Geographic Information System (GIS) - A visualization technology, which provides a way to electronically plot data from a database onto a digital map. A GIS allows users to see a graphical representation of a database query on a map, or overlay on an aerial photo which is easier to interpret than raw data.

Grant - A payment of money from one governmental unit to another for a specific service or program.

Incremental Revenues - The increase of revenues from the base year of a specific redevelopment district.

Line Item - The uniform identifications of goods or services purchased; sub-unit of objects of expenditure. For example: salaries, postage, equipment rental.

Note - A written promise to pay a specified amount to a specific person at a specific time, usually less than one year.

Object of Expenditure - Category of items to be purchased. The unit of budgetary accountability and control (personnel services, contractual services, commodities, and capital).

Operating Transfer - A transfer of equity between funds as a means of paying for current year services provided by one fund to another. For example, the city's General Fund provides management services for capital improvements to the Stormwater and Capital Improvement Funds. Those funds transfer assets to the General Fund for their share of the cost.

Personnel Services - All costs associated with employee compensation. For example: salaries, pension, health insurance.

Position - A job title authorized by the city's classification plan and approved for funding by the budget.

Revenue - Sources of income financing the operations of the city. An increase in fund balance caused by an inflow of assets, usually cash.

Surplus - The amount that a specific fund's revenues (and incoming operating transfers) exceeds expenditures in a given year.

TIF - Tax Increment Financing; a statutorily defined program to provide financial incentives to developers of blighted land using the net incremental taxes produced by new development to pay for public improvements in a designated district.

Transfer - A movement of monies from one fund, department, activity, or account to another. This includes budgetary funds and/or movement of assets. (See "Operating Transfer" and "Advances")

Undesignated Fund Balance - Available expendable financial resources in a governmental fund that are not the object of tentative management plans (i.e. designations).

Unencumbered Funds - That portion of a budgeted fund which is not expended or encumbered.

User Charge - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Demographic Data

Population

Year	Pop.
1970:	15,123
1980:	12,815
1990:	11,234
2000:	11,863
2010:	11,912

Gender

Male:	47.1%
Female:	52.9%

Age Distribution (as a percent)

0-5 years	4.8%
5-9 years	5.4%
10-14 years	7.3%
15-19 years	6.3%
20-24 years	3.7%
25-29 years	4.0%
30-34 years	5.9%
35-39 years	6.1%
40-44 years	5.4%
45-49 years	8.3%
50-54 years	7.5%
55-59 years	7.5%
60-64 years	7.0%
65-69 years	4.6%
70-74 years	5.2%
75-79 years	4.5%
80-84 years	3.3%
85 years+	3.1%
Median	45.6 years

Race and Hispanic Origin (as a percent)

White alone	93.8%
Black or African American alone	1.6%
American Indian and Alaska Native alone	0.2%
Asian alone	2.4%
Native Hawaiian and Other Pacific Islander alone	0.1%
Two or More Races	1.7%
Hispanic or Latino	1.9%

Housing

Housing units	5,452
Owner-occupied housing rate	87.5%
Median value of owner-occupied housing units	\$182,000

Educational Attainment

High school graduate (or equivalency)	18.3%
Some college, no degree	24.2%
Associate's degree	6.6%
Bachelor's degree	28.7%
Graduate or professional degree	16.8%

Community Data

Land Use

<i>Office & Medical</i>	1.5%
<i>General Commercial</i>	6.1%
<i>Light Industrial</i>	3.6%
<i>Public Open Space</i>	0.3%
<i>Park</i>	6.6%
<i>Public/ Semi-Public</i>	16.8%
<i>Vacant</i>	3.3%
<i>Single-Family Detached</i>	58.7%
<i>Single Family Attached</i>	2.2%
<i>Multi-Family</i>	0.9%

City-Maintained Streets

<i>Lane Miles</i>	100
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Business Licenses

<i>Total Licensed Businesses</i>	350
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Assessed Valuation (in dollars)

<i>2006</i>	\$276,637,847
<i>2007</i>	\$320,201,003
<i>2008</i>	\$302,394,075
<i>2009</i>	\$278,861,259
<i>2010</i>	\$275,044,219
<i>2011</i>	\$261,346,430
<i>2012</i>	\$262,066,869
<i>2013</i>	\$251,826,537
<i>2014</i>	\$253,082,875
<i>2015</i>	\$263,095,124
<i>2016</i>	\$262,024,815
<i>2017</i>	\$283,646,609

Position Classification Plan

Function	Job Title	Starting	Maximum
Support Services	Clerk	25,000	35,000
	Secretary	32,500	42,980
	Administrative Assistant	35,250	46,620
	Assistant to the C.A.	40,000	55,000
Public Services	Custodian	23,000	33,000
	Maintenance Worker I	34,000	44,965
	Maintenance Worker II	36,000	47,610
	Building Maint. Tech I	38,000	50,255
	Code Enforcement Officer	39,000	51,575
	Streets Leader	45,180	63,480
	Facilities Leader	45,180	63,480
	Park Maintenance Leader	45,180	63,480
	Fleet Leader	45,180	63,480
	Project Manager	58,770	77,725
Recreation Services	Program Supervisor	37,500	49,595
	Recreation Supervisor	45,180	63,480
Fire Services	Firefighter/Equip. Spec.	45,180	65,406
	Firefighter/Paramedic	49,754	72,028
	Lieutenant	FFPM + 3,500	FFPM + 3,500
	Captain	62,000	81,995
Administrative Services	Accounting Clerk	38,000	50,255
	Deputy City Clerk / Prosecutor's Assistant	39,000	51,575
	Court Administrator	43,000	56,865
	Human Resources Officer	46,000	60,835
	City Clerk	50,000	72,735
	City Planner	60,000	85,300

Police Services	Records Clerk	35,250	46,620
	Dispatcher	36,950	48,850
	Lead Dispatcher	40,000	52,900
	Patrol Officer	50,000	70,000
	Detective	50,000	70,000
	Corporal	PO + 1,200	PO + 1,200
	Sergeant	60,000	80,000
	Lieutenant	70,000	93,000
Management Services	Recreation Manager	65,000	85,000
	Superintendent of Maintenance	65,000	85,000
	Finance Officer	80,000	107,000
	Assistant Chief of Fire Services/Fire Marshal	80,000	107,000
	Deputy Chief of Police	80,000	107,000
	Chief of Police	92,000	120,000
	Chief of Fire Services	92,000	120,000
	Director of Public Services	92,000	120,000
	City Administrator	106,575*	

*City Administrator salary set by the Board of Aldermen