



2018 ANNUAL BUDGET

Mayor

Gregg Roby

Board of Aldermen

Ward 1

Richard Breeding
Darryl Wallach

Ward 2

Justin Charboneau
Mary Stadter

Ward 3

Grant Mabie
Jerry Miguel

Ward 4

Timothy Anderson
Tony Kennedy

Administration

Kris Simpson, City Administrator
Frank Arnoldy, Chief of Police
James Gillam, Director of Public Services
Donald Guilfoy, Finance Officer
Helen Ingold, City Clerk

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Budget Message

Honorable Mayor, Members of the Board of Aldermen, and Residents of Crestwood:

In accordance with the Charter of the City of Crestwood, I am submitting the proposed balanced budget for the fiscal year beginning January 1, 2018 – the year marking Crestwood’s 71st anniversary. This budget meets all requirements of state law and the city charter, and includes a one year operating budget, five year projections for all four major funds, and a five year capital and personnel needs program. This budget provides for the continuation of all services delivered in the previous year, and will contribute to keeping Crestwood a great place to live.

Below is a summary of the FY18 Budget:

	Revenues	Expenditures	Surplus (Deficit)	Fund Balance 1/1/18	Fund Balance 12/31/18
General	9,337,797	9,199,738	138,059	5,340,045	5,478,104
Park & Stormwater	1,778,484	1,963,459	(184,975)	1,010,205	825,231
Capital Improvement	2,390,450	3,531,899	(1,141,449)	2,315,375	1,173,926
Sewer Lateral	138,580	135,000	3,580	268,077	271,657

2018 Budget Overview

For the first time in many years, Crestwood has a surplus operating budget, thanks to voters approving Propositions C (a 45-cent local property tax increase) and P (a County-wide half-cent sales tax for public safety). Unrestricted fund balances in the General Fund will increase by 2.6%. The year-end fund balance will exceed the Board of Aldermen’s 45% fund balance policy by \$1,338,222.

Crestwood’s capital needs are significant, with aging facilities and infrastructure, and unrestricted fund balance will be necessary to balance the Park & Stormwater Fund and Capital Improvement Fund. These Funds are in a deficit position due to large capital expenses in each fund. The use of fund balance in these cases is less alarming as it is easy to control this spending – just do not authorize the project.

In the Capital Improvement Fund, the deficit is primarily due to expenditures for the new Public Works Facility. This project is being funded by the Metropolitan St. Louis Sewer District, which is disbursing revenues to the City in accordance with an agreement. The City has received the bulk of those revenues in 2017 and will carry forward that revenue to apply to expenditures the City will incur in 2018. This disparity is the primary explanation for the deficit in that fund.

It is worth noting that the fund balance in the Park & Stormwater Fund, which will decrease by 18%, is projected to be depleted to a level that should begin to be of concern to the Board. Additional fund balance depletion is not recommended. There is \$319,000 in capital expenses in this Fund, the elimination of which would move this fund into a surplus. The revenues in the Park & Stormwater Fund exceed operational expenses.

Economic Factors Impacting the Budget

The decline of commercial activity along the Watson Road corridor has contributed to a significant decrease in sales tax revenue from which Crestwood has yet to recover. Changing economic conditions have led to a decline in utility tax revenues, due to the falling price of those commodities and as products and buildings become more efficient. Lower economic activity in Crestwood caused business license fees and permits to decline. These decreases were offset somewhat by increases in our fee schedule, which was revised for the first time in many years during 2016.

Long-term, the city has prospects for economic growth. The long-vacant 47-acre site of the former Crestwood Mall has been demolished following approval of an incentive package by the Board of Aldermen. City officials await final details for the redevelopment of this site. It is hoped that this redevelopment activity will spur commercial revitalization in Crestwood, however the project is not expected to be completed for several years.

Budget Reducing Moves in Prior Years

During this extended period of revenue decline, Crestwood made significant changes over the years to attempt to live within its means. In summary, these measures included:

- Personnel reductions of 27% (33.5 positions) from 2003 to 2016
- Organizational restructuring to accommodate the above reductions
- Inconsistent and minimal pay increases during that period
- Deferring maintenance of city facilities
- Deferring replacement of capital assets
- Deferring new capital projects
- Examining fee schedule and making reasonable adjustments

In 2016, Crestwood explored contracting with St. Louis County for police services. This proposal was met with strong resistance from the community, despite the potential savings, and the city decided not to pursue this agreement.

Revenue Increasing Moves in 2017

Following the decision not to outsource police services, the city began exploring a property tax increase in order to maintain its current level of service. In late 2016, the Board of Aldermen passed an ordinance placing a \$0.45 property tax increase before voters on the April 2017 ballot. Voters approved this proposition with 56% in support. In September the Board of Aldermen set the property tax rate at the new rate authorized



The demolished site of Crestwood Mall, Photo Credit: John Frey

by voters, which was effective for property tax collections in 2017. The property tax is estimated to generate an additional \$1.2 million in annual revenue for Crestwood.

Additionally, in late 2016 St. Louis County placed a Countywide half-cent sales tax for public safety on the April 2017 ballot. This was approved by voters with 63% in support. The half-cent sales tax is collected at the County level and then distributed to municipalities based on population. This tax was first collected in October 2017, and Crestwood expects to receive \$525,000 annually in revenues from this new sales tax.

Other Noteworthy Developments Impacting the Budget

In late 2016 and throughout 2017, Crestwood reached agreement with the Metropolitan St. Louis Sewer District (MSD) to exchange properties so that MSD could construct EPA-mandated facilities in Crestwood as part of their Project Clear initiative. Crestwood offered its public works facility site, as it was ideal from MSD's perspective, and doing so reduced the number of residential properties MSD would have to remove for this project. In exchange, MSD agreed to partner with and reimburse Crestwood for the construction of a new public works facility in a different location. MSD acquired a property on Watson Industrial Drive, demolished the existing structure, and began construction of the new facility. Construction is expected to finish in March of 2018, with Crestwood occupying the new facility shortly thereafter. This property exchange will minimize the number of residential homes eliminated by MSD, facilitate the construction of MSD's improvements which will offer benefits to all area residents, and give Crestwood a brand new Public Works Facility at minimal expense to replace the current 50+ year old building.

Crestwood continues to adapt to municipal court reforms from the state legislature and new rules provided by the state Supreme Court. The city has capped its fines and fees, separated the City Prosecutor function from the Municipal Court, and adopted numerous other practices. We are communicating with the County Circuit Court, who is responsible for overseeing the performance of Municipal Courts, to ensure we are in compliance.

Included in this budget are some personnel changes. The City has had difficulty filling two part-time custodian positions, and is eliminating these two part-time positions and creating a full-time custodian position instead. The cost for this position will be split between the General Fund and the Park and Stormwater Fund. An additional personnel change is the conversion of a part-time clerk in the Public Works Department to a full-time position. This will allow the Department to better process the increased volume of permits the City receives. Lastly, a small amount of funds are included to pay for part-time assistance on court nights.

Crestwood is adopting a new pay plan for 2018. This plan moves away from the step-and-grade system currently in place, and instead implements a merit-based plan with open ranges. The new plan addresses many issues with the step-and-grade system, applying best practices from the private sector to the organization. Concurrent with the new pay plan, the City is adopting a revised classification plan, which authorizes more competitive starting salaries. Lastly, as a result of the passage of Prop P, the City is approving salary increases to the police department, with an average increase of 10%.

In 2017 Crestwood filed litigation to challenge a state law that mandates the City pay the Affton Fire Protection District for providing service to the area Crestwood annexed in 1997. Following Affton's passage of a property tax increase in April 2017, this amount grew to over \$550,000 per year. Funds are included in the 2018 Budget for the continuation of this litigation – and for the payment of the increased amount.

Key Budget Assumptions

- 11% increase in sales and use taxes, due to collecting a full year of the new Countywide public safety sales tax (approved by voters in April 2017). Other sales taxes are projected to decline by 2% due to ongoing economic stagnation in recent years.
- 126% increase in property taxes, due to the voter-approved property tax increase
- 25% increase in fines and court costs. 2017 saw uncharacteristically low collections that were attributable to staff turnover
- 0% changes in utility taxes and intergovernmental taxes
- 0% change in licenses and permits
- Step-eligible employees move up a step on the 2017 pay plan
- Implementation of the new pay and classification plan, raising employees who are below the new minimum for their position to that amount. Also applying raises for the police department as a result of the passage of Prop P.
- Health insurance is forecast as a 15% increase from 7/1/2018 to 12/31/2018
- *Conservative, but realistic projection of revenues and expenditures.* Conservative revenue projections help ensure that adequate resources will be available to meet budgeted obligations. There is a built-in conservative bias in expenditure projections because appropriations represent legal maximum expenditures, and this budget assumes that all appropriations will be spent. In reality, history tells us that we can expect actual expenditures to be lower than the budgeted amount.
- *Service levels.* This budget maintains current service levels. Select investments are made where they are expected to increase efficiency or save money in the long run.
- *Maintain minimum cash fund balance reserves to preserve financial integrity.* This budget exceeds the 45% minimum General Fund fund balance policy set by the Board of Aldermen.



also restarting its newsletter, and funds are allocated for hiring a consultant to update the zoning code. There are also more capital expenses planned, including \$135,000 in the General Fund for Fire Department equipment.

At the end of 2018, the total unencumbered fund balance for all funds is expected to be \$7,748,918. In the General Fund, the unencumbered fund balance is expected to be \$5,478,104, or 59.5% of operational expenses. This exceeds the Board of Aldermen's 45% fund balance policy by \$1.3 million.

2017 in Review

This past year marked my second year serving as Crestwood's City Administrator, and like the first year it was full of accomplishments and challenges for the City. Among the accomplishments are: the successful negotiation of an agreement with the Metropolitan St. Louis Sewer District to swap properties and, in exchange, build a new public works facility for Crestwood at their expense; the adoption of Crestwood's first city-wide Comprehensive Plan; winning voter approval of Proposition C; designing and adopting a new pay plan for city employees; the implementation of a new agenda management system; earning the GFOA Distinguished Budget Presentation Award for the 2017 Annual Budget; beginning the Missouri Police Chief's Association accreditation process for our police department; designing and implementing a capital improvement program; receiving a "Muni" award for Christmas in Crestwood; revising the personnel evaluation system in the Fire Department, and much more.

Total revenues for all funds are projected to be \$13,645,312 in 2018, an increase of 28% (\$3,015,311) from 2017. There is a significant one-time grant expected in 2018 totaling \$397,800 for the renovation of Rayburn Park. Voters passed a new property and sales tax tax in 2017, which are expected to generate approximately \$1.8 million in 2018. Payment from MSD of reimbursement amounts for the new public works facility will total \$966,500. Modest increases in Aquatic Center, Community Center, and Recreation Program revenues are expected in 2018 as a result of new staff and leadership in Parks and Recreation.

Expenditures for all funds are projected to be \$14,830,096, an increase of 32% (\$3,575,275) from 2017. Expenditures for completing the new Public Works facility, salary increases due to the current pay plan and implementation of the new pay plan, and raises as part of the voter-approved Prop P sales tax are the primary reasons for increases. The aforementioned conversion of part-time positions to full-time are another source of the increase. The City is

The Board of Aldermen approved numerous ordinances to improve the quality of life in Crestwood, and the operation of the governing body as a whole. This year major legislation includes adoption of regulations for short-term vacation rentals and accessory structures, a significant update of the city's criminal code, and updating our Fire Code by adopting the 2015 ICC Fire Code. The Board also approved numerous changes to the Boards and Commissions of the City, aimed at streamlining operations and improving citizen engagement. This year the Planning and Zoning Commission adopted Crestwood's first city-wide Comprehensive Plan, and the Board of Aldermen has made implementation of said plan a priority. Staff brought forth several re-zoning petitions as a first step toward implementing the Plan.

It was a year of change for the organization. The city filled the open position of Assistant Fire Chief/Fire Marshal with a professional whose expertise has significantly improved this area of our fire service. The position of Manager of Recreation was filled with another professional who is breathing life into our Parks and Recreation programming. Crestwood's Finance Officer retired in September, and has been replaced with an experienced candidate who will bring fresh ideas and expertise to the City. Lastly, Crestwood's Chief of Police, Frank Arnoldy, has indicated his intention to retire in February 2018 after 44 years of service with the City. The process for hiring his replacement has begun, and we look to have a new Chief in place to overlap a short time with Chief Arnoldy before he retires. Balancing out the changes on staff is some political stability, as Mayor Roby ran unopposed and won reelection for a second term as Crestwood's Mayor.



Receiving the "Muni Award"



Public safety is an area of importance for Crestwood. In 2017, overall crime remained low, and our response times were excellent – averaging 3 minutes for the Police Department. We augmented our community relations by creating a Facebook page for the Police Department, and continued offering a variety of outreach including the popular Coffee with a Cop event. Our Fire Department continued their consistent, high-level of service. The addition of our new Assistant Fire Chief/Fire Marshal has significantly enhanced our fire prevention services, and we look to transfer that expertise to other employees within the department.

Crestwood Parks and Recreation has continued to play a significant role in improving the quality of life for our residents. The city completed critical systems work at the Community Center and Aquatic Center, and engaged a firm to create a Master Plan for the Sappington Center, thanks to a grant. The water park had a successful season, as did the Whitecliff Summer Playhouse.

Among its many services, our Public Works department provides maintenance and repair of city assets, and oversaw the completion of a variety of projects, including the construction of a bridge and pathway connecting the Grants Farm Trails neighborhood to Whitecliff Park. We effectively managed several snow events, and installed roughly \$500,000 worth of slab replacements on various city streets.

Acknowledgements

This budget is the result of many hours of effort by so many people. I want to thank the department heads and program managers for developing the proposed program costs. I want to acknowledge the work of Assistant to the City Administrator Sarah Belcher for her efforts assisting with the preparation of this document. I look forward to working with the Mayor and Board of Aldermen to provide the highest level of municipal services in order to maintain Crestwood's status as a great place to live.

Respectfully submitted,



Kris Simpson
City Administrator

Budget Summary

General Fund

The General Fund provides the resources for the majority of city operations. The major revenue sources are sales taxes, utility taxes, property taxes, licenses and permits and intergovernmental revenues. Following the approval of Propositions C and P, the General Fund has seen significant growth in total revenues. It is worth noting that all of the baseline revenue sources not impacted by these propositions are projected to have no growth or even to decline slightly.

The projected 12/31/18 fund balance of \$5,478,104 will cover 59.5% of annual expenditures in the General Fund, which is above the Board of Aldermen's 45% fund balance policy for the General Fund. Contractual and commodity expenditures in the General Fund were closely examined to deliver the maximum value to residents for the service.

Long-term, the General Fund is projecting surpluses for the near future, with a small deficit of \$83,844 projected in 2022 if there are no significant revenue or expenditure changes by then. Fortunately, unrestricted fund balances will be built up over time and will enable the City to absorb such a deficit for a short time while it considers options. Changes to the financial and economic environment will impact this projection. That this deficit is several years away is promising as it is hoped the Watson Road commercial corridor will experience increased economic activity resulting from the Crestwood Mall redevelopment, which should be completed by then.

Changes in the General Fund budget include:

- \$18,240 for restarting the city newsletter. Improving resident communication and education was established as a priority of the Board of Aldermen. The newsletter will be sent out every-other-month and will complement our eNewsletter, which is shorter but sent out every month and as needed.
- \$7,000 for workstation replacements around the city to ensure our employees have up-to-date equipment to work with. These will replace computers that have been out of warranty for several years.
- \$35,000 to hire a consultant to update the City's zoning code, which has not been significantly updated since the 1990s.
- A small amount of resources are provided to furnish and supply the new Public Works facility.
- \$13,000 in the Police Department to implement a mobile ticketing system.
- \$5,000 in the Fire Department to begin scanning building plans, which will replace our paper filing system over time.
- \$105,000 in the Fire Department to pay for the Affton Fire Protection District's property tax increase, which Crestwood is mandated by state law to pay for their service to the area Crestwood annexed in 1973
- \$16,700 in the Fire Department for personal protective equipment replacements.
- \$110,000 in the Fire Department for new MSA SCBA's and accessories, which are at the end of their lifespan.
- \$25,500 in the Fire Department for the purchase of a new heart monitor/defibrillator.

Personnel changes in the General Fund budget include:

- During the middle of 2017, the Board of Aldermen added a full-time Firefighter/Paramedic to the Fire Department as a “floating shift” employee to cover shift openings caused by injury or illness. It is expected that this will be a cheaper alternative to filling these open shifts by using overtime. The 2018 Budget includes a full year of this new employee.
- The conversion of a part-time Public Works administrative clerk to a full-time position. This change was necessary due to the increased variety of permits the Board of Aldermen has added in recent years, as well as the increased volume of permit activity.
- The elimination of a part-time custodian position and the creation of a full-time custodian position, the cost of which will be shared by the General and Park & Stormwater Funds. This change was necessary as the City has been unable to fill the part-time position due to the limited compensation and hours.
- The City Prosecutor’s contract expenses were moved from the Municipal Court division to the City Clerk division, to recognize the mandated separation that must exist between the City’s Court and Prosecution functions.
- The implementation of a new classification and pay plan, the former which provides increased starting salaries for many positions, and the latter which converts the city to a merit-based system as opposed to step-and-grade.

Other General Fund highlights:

- The significant factor contributing to cost increases is the city’s step-and-grade pay plan, adopted by the Board of Aldermen in 2015 and first implemented on 1/1/2016. The pay plan was adopted to reverse the prior practice of providing inconsistent and minimal raises, which led to high turnover rates and low morale. The Board funded the city’s step program, as employees had been working under it for the entire fiscal year.

Park and Stormwater Fund

The Park and Stormwater Fund provides the resources for the operation and capital improvements for city parks. The major revenue sources are a half-cent sales tax legally dedicated for Park and Stormwater purposes, and programmatic revenues from the aquatic center, community center, recreation programs, and historic facility. Continuing a multi-year trend, these revenue sources are showing little growth for 2018. Due to significant capital expenditures, the fund is balanced by drawing on its unencumbered fund balance of \$1,010,205. The projected year-end fund balance of \$825,231 will cover 50.6% of annual operating expenditures in the fund.

The Park & Stormwater Fund is projecting modest deficits in 2019 and 2020, significant deficits, as a result of planned capital expenditures. The years 2021 and 2022 are projecting surpluses which balance out the deficits in the closer years. When capital project expenses are reduced or removed from the Park and Stormwater Fund, the forecast improves, with revenues in excess of operational expenditures, suggesting the operations of the Parks Department are adequately funded.

Changes in the Park and Stormwater Fund budget include:

- Salary increases due to the pay plan are the largest factor driving increases in expenditures in this fund
- The elimination of a part-time custodian and the addition of a full-time custodian, the cost of which is shared with the General Fund
- \$11,875 for curb and gutter improvements for certain streets being overlayed this year

- Repairs to the Sanders Park bridge
- Resources for a new community festival in cooperation with the City of Sunset Hills
- Resources to resurface a multi-purpose room in the Community Center
- Grant revenues that will fund a planning study for the Sappington House historical complex

Park and Stormwater Fund capital projects include:

- \$195,000 for an HVAC replacement at the Community Center
- \$80,000 to renovate the Community Center locker rooms and make them ADA compliant
- \$19,500 for the replacement of diving boards at the Aquatic Center
- \$13,500 for the purchase of new fitness equipment

Capital Improvement Fund

The Capital Improvement Fund provides resources for funding the maintenance, construction, and acquisition of capital assets. The fund's major revenue source is a dedicated half-cent sales tax. Other revenues include the sale of capital assets, grants, reimbursements, and interest income. Continuing a multi-year trend, sales taxes in Crestwood are declining for 2018. Due to significant capital expenditures, the fund is balanced by drawing on its unencumbered fund balance of \$2,315,375. The year-end fund balance is projected to be \$1,173,926.

Long-term, the Capital Improvement Fund is projecting significant deficits due to a backlog of deferred capital projects. These projects could also be deferred, however many are essential infrastructure and facility maintenance projects. Seeking additional funding sources is recommended in order to stabilize the fund. There is a modest surplus projected in 2022 as the City completes most of its highest priority capital projects. The timing is good because Crestwood anticipates replacing its fire truck in 2023, which will require significant resources. The projected available fund balance is sufficient to cover this need.

Projects in the Capital Improvement Fund include:

- \$1,970,000 for the new Public Works facility, most of which will be reimbursed by MSD
- \$578,317 for mill and overlay of asphalt streets around the city
- \$397,800 for the complete renovation of Rayburn Park, which will be completely funded by a grant
- \$300,000 for citywide sidewalk replacements and mudjacking, and to remove problematic city trees
- \$118,000 in heavy equipment purchases for Public Works
- \$100,000 to renovate the Fire Department bunk house
- \$72,782 for two Police Department vehicle replacements
- \$50,000 for parking lot sealing at various city facilities
- \$40,000 to renovate the upstairs bathrooms in the Police wing of the Government Center
- \$25,000 to replace the Fire Department's back-up rescue truck

- \$20,000 to pay the application fee for pursuing a federal grant to replace the Whitecliff Park bridge, a multi-year project
- A \$70,000 set-aside for a future fire truck

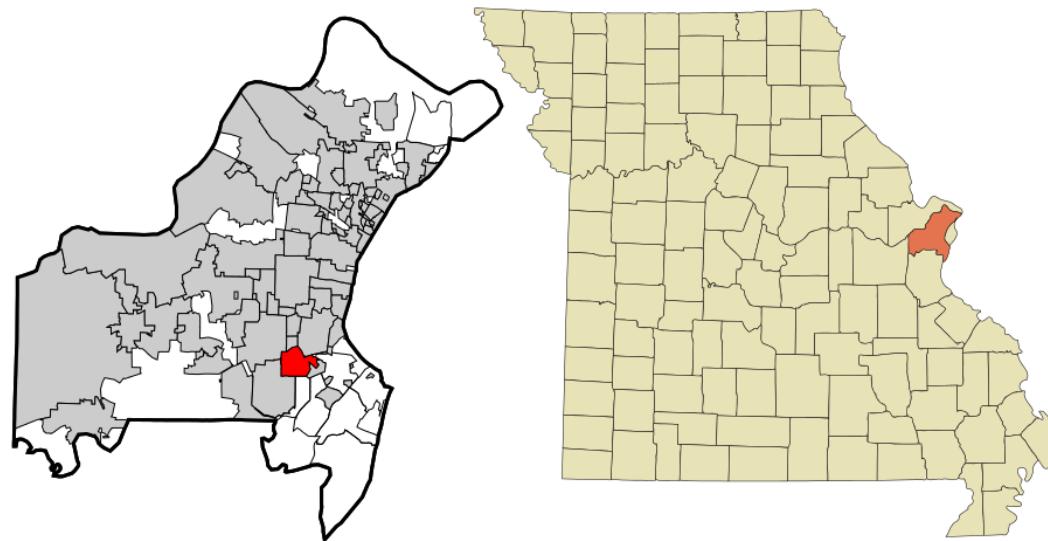
Sewer Lateral Fund

The Sewer Lateral Fund provides resources for Crestwood's sewer lateral repair program. Residents pay a \$28 fee as part of their annual property tax bill. Those funds are collected in the Crestwood sewer lateral fund and used to pay for sewer lateral repairs. The city processes repair applications and contracts with a third party to conduct the work. The city makes as many repairs as meet the guidelines of the program and can cease the program should there be insufficient fund balance. Revenues for 2018 are projected to be \$138,580 and expenditures are projected to be \$135,000. The Sewer Lateral Fund balance is expected to grow to \$271,657 by the end of 2018.

Long-term, the Sewer Lateral Fund is projecting to maintain a healthy fund balance, as the City can exercise control over expenditures from this Fund.

About Crestwood

Crestwood was incorporated as a Village on November 12, 1947. Shortly thereafter, on April 5, 1949 residents voted to become a fourth class city as defined by Missouri Statutes. During the 1970s Crestwood adopted the City Administrator form that became available to fourth class cities. Crestwood operated under that classification until 1995, when voters approved a City Charter. The Charter retained the City Administrator form of government. Crestwood is governed by a Mayor, elected at-large, and an eight member Board of Aldermen, two from each of the four wards. Crestwood occupies 3.60 square miles in St. Louis County, and is located 14 miles southwest of downtown St. Louis.



Crestwood is an inner-ring suburb that balances residential and commercial uses. The city has a population of 11,912, occupying 5,234 housing units as of the 2010 Census. Approximately 350 businesses operate within the city.

Services provided by the city include:

- Police patrol, dispatch, community relations and investigations
- EMS, fire response, and fire marshal services
- Infrastructure maintenance, snow removal and other public works functions
- Recreation and park services, including an aquatic center
- Planning, zoning and economic development
- Licensing and permitting
- Code enforcement
- Municipal court
- City clerk and public records retention

Crestwood History

Pre-U.S. History

The land comprising the area where the City of Crestwood now stands was inhabited by Native Americans of the prairie tribes, including the Dakotas, Osage, Shawnee and Missouri. The Crestwood area was notable for providing fresh water because of three active known springs. Arrowheads and spear-making and utensil-making sites have been discovered in the area.

This territory remained occupied by Native Americans until France took possession in 1682 as part of the French territory of Louisiana. The vast lands west of the Mississippi were transferred to Spain in 1763 by the Treaty of Paris, though in 1800 it was ceded back to France. In 1803 the United States bought all the territory from the Mississippi to the Rocky Mountains in the exchange known as the Louisiana Purchase.

Missouri applied for statehood in 1818 and became a State in 1821. St. Louis County was organized on October 1, 1812.

Early Pioneers

One of the earliest known landowners and settlers in the Crestwood area was John Sappington. What follows is an account of how they came to the area.

John and his brothers Hartley, James and Richard were recruited in Washington County, Pennsylvania in 1775 to serve in the Revolutionary War. All four brothers have been identified with the 13th Virginia Regiment and John fought under Nathaniel Green in the Battle of Brandywine, and was at Valley Forge in 1778 as a bodyguard to General George Washington. John was present at the surrender of Cornwallis at Yorktown on October 10, 1781.

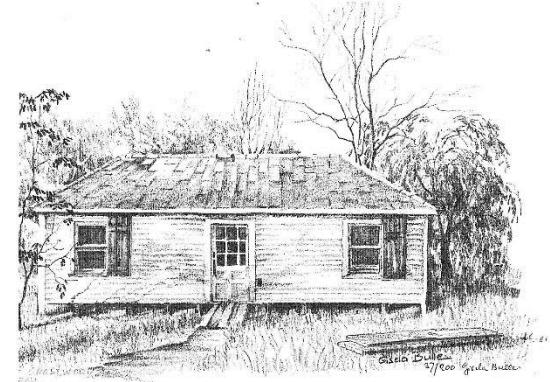
After the war, John relocated his family to the Crestwood area, and there are many versions as to exactly when and why he came. The earliest related land transaction on record was that of United States Survey No. 1936 sold to John Sappington by Peter Didier for a fee of \$800 in exchange for a total of 800 arpents (approximately 681 acres). This land purchase was confirmed April 28, 1816 by an Act of Congress one year after John died. Survey 1936 according to old township maps covers a majority of the land now incorporated in the City of Crestwood. The Thomas Sappington House, which still stands and is maintained by the City of Crestwood, was built or construction began in 1808 and lies within this survey. The house is on the National Register of Historic Places. Over time the Sappington family grew and spread, becoming notable settlers in the region.

The 1900s and Incorporation

In the early 1900s, the area which now comprises the City of Crestwood was more or

less an area of truck farmers who conducted business along the Gravois after the turn of the century. By the 1930s, businesses along Watson Road began to appear especially after the construction of Highway 66, of which Watson Road was a part. In the 1940s a couple of motels went up along Highway 66, and there was a tavern at the intersection of Sturdy Road and Highway 66.

A group of homeowners who had purchased homes in a subdivision named Crestwood during the 1920s, '30s, and '40s plus other homeowners along Big Bend Boulevard and along Sanders Drive held a meeting in January 1946 and felt they had to fight the annexation plans of the neighboring City of Oakland. The homeowners were advised by C. Wheeler Detjen (eventually, Crestwood's first city attorney) to get petitions and other papers filed with the court to stop the annexation.



Drawing of the first Crestwood City Hall

In 1947, this group of concerned citizens petitioned the court to incorporate Crestwood

as a Village. The western limits at that time were approximately at Sappington Road. The eastern limits were set at 200 feet west of Grant Road (because the original trustees could not afford to take on maintenance of the street). The trustees did want a school, and so the boundary was laid out to include Grant School, but not the homes on either side of Grant Road. The northern limit of the Village was Big Bend Boulevard and the southern limit went to Highway 66.

The name of Crestwood was decided upon because of the residents who lived in Crestwood subdivision. The subdivision was so named because of a tree standing at the crest of the hill on a street named Crestwood, later renamed Diversey Drive. In 1976 this white oak tree was certified as being 220 years old, and as of 2016 it still stands.

An election was held on April 5, 1949 for residents to vote on the Village becoming a fourth class city and to elect a Board of Aldermen. Ivan E. Thompson was elected (by tie-breaking vote of the Aldermen) as the first Mayor of Crestwood. A special election was held June 21, 1949 to annex the territory to the west and adjacent to the original boundary of Crestwood, because of concerns that the City of Kirkwood was going to build a sewage disposal plant there. The annexation was successful. On July 26, 1949 the City set the tax rate at 40 cents per \$100 valuation. By 1950, the Census showed the population of Crestwood at 1,645.

In the beginning the City had no funds to hire staff for fire or police services, aside from a part-time deputy sheriff. The Aldermen were deputized to patrol. The City of Crestwood, still feeling growing pains, successfully annexed the territory south of Highway 66 in 1951. At this time, many early residents remember nothing but taverns and motels on Watson Road.

Route 66

Crestwood's Watson Road was part of the Route 66 highway and is responsible for generating much of the commercial development along that corridor. Of note are the Sixty-six Park In Theatre, Crestwood's McDonald's (the first west of the Mississippi), Tobey's Drive-In Restaurant (today the building houses Imo's Pizza), and Crestwood Bowl – still busy with bowling leagues.



The popular "66" Park In Theatre

In 1954 the Crestwood Fire Department began with 30 volunteer residents, who were the proud operators of a brand new 500-gallon pumper, which cost \$11,098. There was no building to house the pumper, so the Wuellner Service Station on Highway 66 and Sappington Road became the city's first fire house. By 1957, the need for a full-time professional Fire Department was realized due to both residential and commercial growth. This need was addressed by the early 1960s. During the 1960s city residents overwhelmingly supported a bond issue to acquire several parcels of land for public parks. This support established most of the parks Crestwood residents enjoy today.

Crestwood Plaza Era

The biggest boon to the City of Crestwood and its residents was the development of one of the first shopping centers in St. Louis County in the mid-1950s. The location was ideal thanks to its access to shoppers living in the established cities nearby, with plenty of room for population growth to the south.

This growth did occur: by 1960 the Crestwood population grew to 11,106, and by 1970 it reached 15,398. In accordance, city services professionalized and expanded to meet the needs of the growing community. In 1972, with a budget of over two million dollars, city officials hired their first city administrator to handle day-to-day operations. In 1973 the Crestwood Government Center

was completed, which housed the majority of city departments to present day.



Stix Baer & Fuller at Crestwood Plaza

In the early 1970s the city purchased 72 acres of land and began to build the centerpiece park of the city – known as Whitecliff Park. First came tennis courts in 1974, a lighted athletic field in 1975, an Olympic-size pool opened in 1976, culminating with the groundbreaking for the 20,000 square foot Crestwood Community Center in 1977.

In 1978 Crestwood elected its first female mayor, Pat Killoren. She would be re-elected eight times and become the longest-serving mayor in the City's history. In the 1980s she formed the Watson Road Development Committee which led to the development of several new retail centers as Crestwood Plaza underwent a major renovation.

Parks and recreation and other community events became a major focus for the city during this time. Christmas House decorating contests, picnics, fairs and the establishment

of the Whitecliff Summer Playhouse theater program all emerged thanks to a renewed commitment to recreation programs.

1990 to Present

During the 90s, under Mayor Killoren's continued leadership Crestwood continued to thrive. There was little land left for residential construction. The City enjoyed a low property tax rate due to the sales taxes provided by the Watson Road commercial corridor.

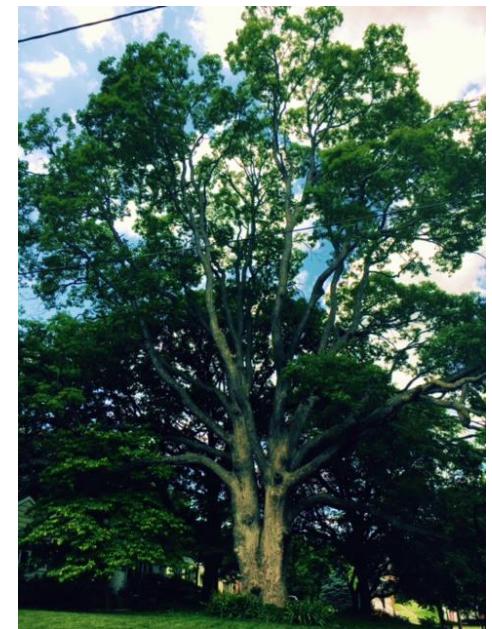
In 1994 an election was held to decide whether to adopt Charter City status, which was approved by voters. A year later, 88% of voters decided in favor of the Crestwood City Charter. In 1997, votes were favorably cast by residents to annex a 290 acre area, populated by 1,601 residents. By 2000, the city's population was 11,868. Population would remain stable through the 2000s, reaching 11,912 in 2010.

In the early 2000s, Crestwood Plaza, the significant generator of sales tax revenues for Crestwood, began to decline. Eventually the mall would close completely. The loss of the mall represented a significant blow to city finances – revenues declined by 20%. The city staff, which just a few years earlier consisted of approximately 130 employees, shrank to 89.

In 2016, Crestwood officials approved a redevelopment plan and financial incentives that provide for the demolition of the old mall

and a multi-use project to be constructed on the site.

The city is proud of its past, and the future looks promising. Crime is not a serious problem. The Lindbergh school district, which covers Crestwood, is highly rated. Together these factors have made Crestwood an attractive community, recognized in 2015 as one of the hottest zip codes in America. Many young families, looking for an affordable, attractive community have made Crestwood their home.



The Crestwood tree, as of 2016

Our Organization



Personnel by Department

	2015	2016	2017
Administration	9.05	9.05	9.05
Fire Services	23.50	23.50	24.50
Police Services	33.75	34.50	34.50
Public Services:			
Public Works	13.60	13.65	14.45
Parks & Recreation	9.15	9.15	9.80
Total Personnel (FTE)	89.05	89.85	92.30

Detailed Personnel Schedule

	2016	2017	2018
ADMINISTRATION			
City Administrator	1	1	1
Administrative Assistant	1	1	0
Assistant to the City Admin.	0	0	1
Human Resources Officer	0.8	0.8	0.8
City Planner	1	1	1
City Clerk	1	1	1
Deputy City Clerk/Pros. Asst.	1	1	1
Administrative Clerk	0.25	0.25	0.25
Finance Officer	1	1	1
Accounting Clerk	1	1	1
Court Administrator	1	1	1
TOTAL ADMINISTRATION	9.05	9.05	9.05
POLICE SERVICES			
Chief of Police	1	1	1
Deputy Chief	1	1	1
Lieutenant	2	2	2
Sergeant	4.25	5	5
Detective	3	3	3
Corporal	0	0	4
Patrol Officer	16	16	12
Coordinator	1	1	1
Dispatcher	4	4	4
Records Clerk	1	1	1
Secretary	0.50	0.50	0.50
TOTAL POLICE SERVICES	33.75	34.50	34.50

	2016	2017	2018
FIRE SERVICES			
Chief of Fire Services	1	1	1
Assistant Chief/Fire Marshal	1	1	1
Captain	4	4	4
Lieutenant	2	2	2
Firefighter/Equipment Spec.	4	4	4
Firefighter/Paramedic	11	11	12
Administrative Assistant	0.50	0.50	0.50
TOTAL FIRE SERVICES	23.50	23.50	24.50

	2016	2017	2018
PUBLIC SERVICES:			
PUBLIC WORKS			
Director of Public Services	1	1	1
Project Manager	1	1	1
Administrative Secretary/Asst.	1	1	1
Administrative Clerk	0.25	0.25	1
Code Enforcement Officer	1	1	1
Building Maintenance Tech I	1	1	1
Building Maintenance Tech II	1	0	0
Facilities Crew Leader	0	1	1
Custodian	0.15	0.15	0.20
Superintendent of Maintenance	1	1	1
Streets Crew Leader	1	1	1
Maintenance Worker	4	4	4
Vehicle Maintenance Supervisor	1	0	0
Fleet Crew Leader	0	1	1
Mechanic	0.20	0	0
PT Clerical	0	0.25	0.25
TOTAL PUBLIC SERVICES:	13.60	13.65	14.45
PUBLIC WORKS			

	2016	2017	2018
PUBLIC SERVICES:			
PARKS AND RECREATION			
Manager of Recreation	1	1	1
Recreation Supervisor	1	1	1
Program Supervisor	2	2	2
Recreation Secretary	1	1	1
Custodian	1.15	1.15	1.80
Park Maintenance Crew Leader	1	1	1
Maintenance Worker	2	2	2
TOTAL PUBLIC SERVICES:	9.15	9.15	9.80
PARKS AND RECREATION			
TOTAL EMPLOYEES:	89.05	89.85	92.30

* This personnel schedule does not include seasonal or temporary employees such as those contracted to provide services for the Aquatic Center or Community Center.

Strategy and Performance

Our Mission

Crestwood City Government's mission is to be a financially sustainable city that provides superior municipal services, maintains high quality city facilities and infrastructure, leads the city to the future and engages citizens and community resulting in added value to citizens' lives.

Work Planning

The Crestwood Board of Aldermen held a retreat in February 2017 to set short and long-term goals and priorities. The City Administrator worked with staff to determine an action plan to achieve those goals, and monitors progress throughout the year. In September 2017, the City Administrator provided an update to the Board on progress made to achieve the goals and priorities outlined by the Board of Aldermen. In February 2018 the Board will hold another retreat to review the goals and priorities and update them as necessary. The short and long-term goals and priorities for 2017 and the future are summarized below, with notes about progress.

Retreat Goals

City of Crestwood elected officials conducted a planning retreat to review the community's core values, develop a vision of "What's next for Crestwood?", articulate strategies to achieve the vision, and develop a list and action plan of immediate priorities.

Community Values

Crestwood...

- Is a great place to raise a family and is a community where those who grew up return to raise their own families
- Has safe neighborhoods with a strong sense of identity, attractive housing, outstanding schools, and beautiful parks
- Has a diverse population and is equally attractive to young families, seniors, international residents and others
- Strives to maintain a good balance between commercial and residential needs
- Has many success stories to share with the community and region
- Is a resilient community with excellent leadership and is financially prepared for the future
- Values citizen involvement and building the community by addressing constituent needs

What's Next for Crestwood?

Crestwood is well known as an outstanding place to live, work, shop, or visit and is regionally recognized for its:

- Thriving downtown business, retail, and entertainment district
- Attractive, safe, and walkable neighborhoods

- Engaged citizens who enjoy access to their municipal government, planning for their community's future, and attending the city's popular special events
- "Connectedness": Watson corridor streetscape, community wide Wi-Fi, electric car charging stations, trail access, and more
- Fiscal strength, balanced budget, and superior and efficiently delivered municipal services

Short Term Priorities

1. Citizen education and engagement regarding the April 2017 property tax ballot issue

Progress Notes: Significant public education and awareness efforts contributed to passage of Prop C

2. Citizen education and engagement regarding implementation of the Comprehensive Plan

Progress Notes: Several articles were run in e-Newsletter regarding the Comp Plan. City staff has begun implementing re-zonings identified by Comp Plan, which include public outreach.

3. Joint meeting between Planning & Zoning Commission and BOA to prioritize Comprehensive Plan implementation

Progress Notes: Meeting held in August 2017. Joint meeting established priorities, the most important of which is seeking economic development opportunities.

4. Evaluate neighborhood infrastructure, design, etc.; develop plan to address needs; report results to neighborhood

Progress Notes: Joint meeting between BOA and Public Works Board held in May 2017. Established sidewalk maintenance and repair as priority and clarified policy position. Significant capital project planned in 2018 and ongoing capital maintenance planned going forward.

5. Enlist Park Board and other interested citizens to help plan additional community festivals and events

Progress Notes: New community event planned with neighboring city, both Park Boards and residents will be involved in steering the event. Vacant position of Recreation Program Supervisor filled and Parks staff emphasizing more community events.

Long Range Focus Areas

1. Citizen Involvement

- Add, delete, or merge city committees for more efficiency

Progress Notes: Completed! Ordinance passed in 2017.

- Increase number of special events and community building activities (See **Community Events** Focus Area)

Progress Notes: Ongoing – more events planned for 2018 including large community event.

- Engage citizen task force to assist with Comprehensive Plan understanding, acceptance, and implementation

Progress Notes: This item assigned to Planning and Zoning Commission.

- Foster a community mindset that supports positive change and growth

Progress Notes: In 2018 Budget, funds are allocated to restart city newsletter, which will enable us to communicate key issues to residents.

- Educate voters on City finances, efficiencies, and goals; seek citizen input

Progress Notes: In 2018 Budget, funds are allocated to restart city newsletter, which will enable us to communicate key issues to residents.

- Request Park Board review of Whitecliff Master Plan and solicit community feedback on priorities

Progress Notes: Park Board recommended hiring outside planner to update Whitecliff Master Plan. Staff prepared and presented grant application to significantly fund the cost of this planner. Board of Aldermen rejected resolution in support of the application due to cost.

2. Infrastructure

- Create list of infrastructure improvements and develop sources of funding (Bond issue, NID, grants, etc.)

Progress Notes: Staff created capital projects rating system to prioritize needs. Identification of funding sources is ongoing.

- Improve walkability by developing a sidewalk repair and construction plan funded through city and home owner financing

Progress Notes: Joint BOA and Public Works Board meeting led to development of sidewalk repair plan. Next step is identifying sidewalk construction targets.

- Involve Planning and Zoning Commission to improve walkability between wards and parks; seek grant funding

Progress Notes: City staff applied for a Great Streets Planning grant in 2017, identified as runner-up. This grant would have addressed this goal. Staff plans to re-apply in 2018.

- Make storm water projects a priority if funding becomes available

Progress Notes: Despite property tax increase no dedicated storm water funding has been identified.

- Consider local option fuel tax for road funding

Progress Notes: Staff evaluated and does not recommend this option. Board of Aldermen has taken no action on this topic.

3. Development/Planning

- Make “Comprehensive Plan Review and implementation” a permanent P&Z agenda item

Progress Notes: Updates are regularly provided by the City Planner.

- Update city codes regarding neighborhoods; consider Urban Design Districts to create standards for renovations and new construction; make permit process for home improvements more user-friendly, including completion of the sign code.

Progress Notes: City updated Fire Code in 2017. Plans to update Zoning Code in 2018 by consultant. Also plans to update Property Maintenance Code in 2018.

- Actively seek out redevelopment and economic development opportunities; recruit more diverse retail options along historic Highway 66 (butcher, bakery, florist, etc.); consider offering incentives to locate in Crestwood

Progress Notes: City staff continue to proactively reach out to businesses and identify development opportunities.

- Develop comprehensive city planning strategy (Overlay District, Design Standards, etc.)

- **Progress Notes:** City staff applied for a Great Streets Planning grant in 2017, identified as runner-up. This grant would have addressed this goal. Staff plans to re-apply in 2018.

4. City, Financial, and Environmental Sustainability

- Resolve Afton Fire situation
Progress Notes: Board approved lawsuit challenging applicable state law. Litigation in progress.
- Investigate merger with Grantwood Village for economies of scale
Progress notes: Staff continues to look for regional partnerships for cost saving opportunities. There is little interest from Grantwood in merging.
- Encourage environmentally responsible development and resources such as Green technology, “repurposing”, electric vehicles, charging stations, etc.
Progress Notes: Board of Aldermen approved PACE funding model in 2016. Staff included conduit for an electric vehicle charging station at the new Public Work Facility. City continues to replace outdated systems with modern, environmentally-friendly units. City purchases hybrid vehicles when appropriate. City upgraded lighting at Government Center in 2016 with more efficient models.

5. Strategic Partnerships

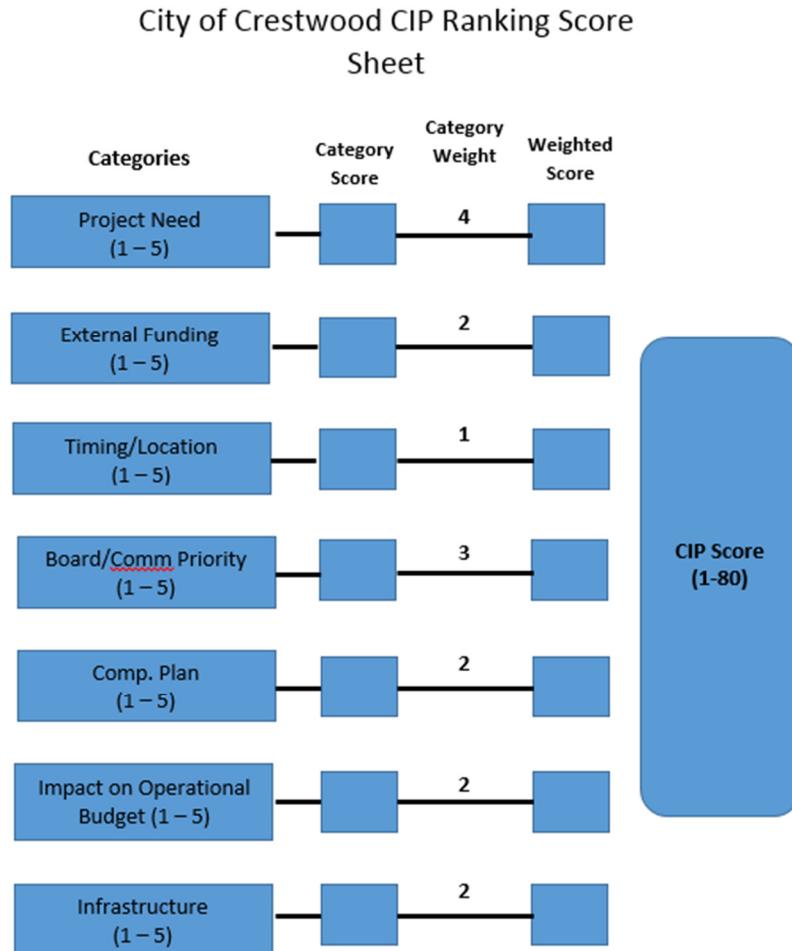
- Develop potential CID in conjunction with Sunset Hills for Watson Streetscape project; also consider grants or \$1.5M funding from Urban Street
Progress Notes: City staff applied for a Great Streets Planning grant in 2017, identified as runner-up. This application was jointly submitted with Sunset Hills. This grant would have partially addressed this goal. Staff plans to re-apply in 2018.
- Partner with other communities, organizations, or businesses to produce and help fund additional special events and community building activities
Progress Notes: Parks and Recreation is partnering with Sunset Hills in 2018 for a joint community festival. The City is also reaching out to businesses for promotional opportunities related to Recreation programming.
- Appoint a citizen task force to assist with Comprehensive Plan implementation and buy-in
Progress Notes: Task assigned to Planning and Zoning Commission.

Budgeting

The Board of Aldermen set priorities for the coming year by allocating resources in this annual budget document. Advisory committees, comprised of appointed citizens and elected officials, provide guidance throughout the calendar year. That input is considered during the development of the annual budget. Additionally, the Board of Aldermen provide feedback on the proposed budget through Ways and Means committee meetings. City staff then implements the budget, which is designed to achieve the strategic priorities of the city.

Capital Planning

For capital projects, city staff developed a capital project rating system that allocates points based on different goals. The Board of Aldermen sets the point values and the various rating factors by resolution. These factors are in alignment with the long-term goals of the City. This system is detailed below:



The Board of Aldermen has the authority to determine the various categories and their relative weight. City staff then apply these categories to all of our capital projects. Staff builds the capital improvement plan by funding the highest scoring projects first, and then working down the list in descending order.

The City has detailed definitions for each of these categories, what follows is a summary of each:

Project Need: Does the project address a serious risk or liability issue, and to what degree? Will the failure to complete this project result in foreseeable harm or negative consequences? Does the project address a current regulatory mandate? Does this project address a significant maintenance need? For full credit, a project needs to address a serious risk or liability issue or a high priority regulatory mandate.

External Funding: Scores are based on the percentage of external funding available for the project.

Timing/Location: When is the project needed? How many people does it affect? Do other projects require this one to be completed first? Can this project be done in conjunction with other projects to save money? Is this an existing facility or asset near the end of its useful life? For full credit, timing and location must be critical components of the project.

Board/Commission Priority: To preserve some of the legislative authority, staff invites the Board and the relevant advisory Board (Park Board or Public Works Board) to pick their top 5 highest priority projects for the coming year. The score for this category is determined by whether or not a project is rated as high priority. Full credit is awarded for projects selected by both the Board of Aldermen and the relevant advisory Board.

Comprehensive Plan/Master Plans: Is the project identified as part of the City's Comprehensive Plan, or part of an existing Master Plan? Has the proposed project been fully developed and defined in enough detail so that the specifics are known? Have adequate public discussion and an appropriate level of citizen engagement around the project transpired? Does there appear to be broad community support? Full credit is awarded for projects that are included in the Comprehensive Plan or a Master Plan, and have been well-vetted.

Impact on Operational Budget: Will the project require additional personnel and/or annual maintenance? Will the project reduce staff time/city resources currently being devoted, and thus have a positive effect on the operational budget? Does the project represent a revenue generating opportunity? If so, to what degree does the revenue offset the cost of operating/maintaining the project? Is there an economic component to the project that could generate tax revenues? For full credit, a project must have a positive effect on the budget, have significant savings in time, materials, and/or maintenance, or generate sufficient revenue to more than offset costs.

Infrastructure: This item relates to infrastructure needs of the City. Does the project extend service to support/promote new growth? Does the project foster safe and accessible modes of travel? What is the need? Full credit is awarded for projects that have a high level of need, address existing infrastructure, and have well-defined ancillary benefits.

Budget Process

An annual budget is legally adopted through passage of an appropriation ordinance by the Board of Aldermen for the General Fund, Capital Improvements Fund, Park and Stormwater Fund, and the Sewer Lateral Fund prior to the start of each fiscal year.

The below procedure outlines the process for adopting the annual budget:

August: Finance Officer prepares five year financial projection

August: Budget instructions and worksheets are distributed to department heads

Mid-to-Late September: Revenue projections complete and department head budget requests submitted to City Administrator

Mid-September to Mid-October: City Administrator and Finance Officer meet with department heads and review and revise budget requests

Late October: The budget is formally presented to the Board of Aldermen and referred to the standing Aldermanic Ways and Means Committee

November: Regular meetings of the Ways and Means Committee take place during which Board members examine and alter the budget

Late November: Public hearing and first reading of the budget

Early December: Second reading and adoption of the annual budget

Budget Policies

Annual Budget

The budget is intended to present a complete financial plan for the coming fiscal year and includes the following information:

- A budget message describing the important features of the budget and major changes from the preceding year;
- Estimated revenues to be received from all sources for the budget year with a comparative statement of actual or estimated revenues for the preceding six years, itemized by year, fund and source;
- Proposed expenditures for each department, office, commission and other classification for the budget year, together with a comparative statement of actual or estimated expenditures for the preceding six years, itemized by year, fund, activity and object;
- The amount required for the payment of interest, amortization and redemption charges on any debts of the city;
- A projected five year capital and personnel needs program;
- A general budget summary.

(Charter Section 7.2 and Code Section 2-102)

Budget Officer

The City Administrator serves as the Budget Officer and shall prepare the proposed budget annually and submit it to the ways and means committee, together with a message describing important features, the budget to be supported by appropriate schedules and analysis. (Code Section 2-53)

Balanced Budget

Total proposed expenditures from any fund shall not exceed the estimated revenues to be received, including debt issuances, transfers from other funds, and advances from other funds plus any

unencumbered balance or less any deficit estimated for the beginning of the budget year. (Charter Section 7.2 (a))

Fund Balance Policy

The Board of Aldermen adopted a fund balance policy which established a minimum unrestricted reserve requirement of 45% at the end of any fiscal year. The reserve is calculated as the amount of available unrestricted reserves (committed, assigned and unassigned fund balance categories) divided by the operating expenditures of the General Fund. (Ord. 4579)

Fiscal Year

The city's fiscal year begins January 1 and runs through December 31. (Code Section 2-3 and 2-82)

Accounting, Auditing and Reporting

The accounts of the city are organized on the basis of funds, each of which is considered a separate accounting entity with self-balancing accounts that comprise its assets, liabilities, equity, revenues and expenditures. The city produces annual financial statements in accordance with U.S. Generally Accepted Accounting Principles (GAAP).

The city's budget consists of 4 distinct major funds, all of which are in the governmental fund category. The city's funds fall within three fund types:

General (1)

General Fund

Special Revenue (2)

Parks and Stormwater and Sewer Lateral Funds

Capital Projects (1)
Capital Improvement Fund

Basis of Accounting

The city uses a modified accrual basis of accounting: revenues are recorded when measurable and available. Available means collectable within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the liability is incurred. Accrued revenues are those which have been collected on the city's behalf during the fiscal year and remitted to the city in the ensuing year. Most notably, this applies to sales taxes collected by the State in November and December but not remitted to the city until January and February.

Basis of Budgeting

Basis of budgeting refers to when revenues and expenditures or expenses are recognized in the accounts. The budget for all funds is prepared on the modified accrual basis.

Independent Audit

An independent audit of all funds is performed annually. Such audits shall be made by a certified public accountant or firm of such accountants who have no personal interest, direct or indirect, in the fiscal affairs of the city government or any of its officers. A copy of the audit is kept in the City Clerk's office and open to public inspection. No accounting firm shall conduct the audit for more than five consecutive years. (Charter Section 3.12)

Debt

Missouri authorizes cities to incur indebtedness up to 10% of the assessed value of taxable property by citizen vote to issue general obligation debt. In 2017, this would allow the city to borrow about \$26 million. No debt is current issued or authorized under this limitation.

Level of Control

The Board of Aldermen exercises control at the departmental level.

Budget Transfers

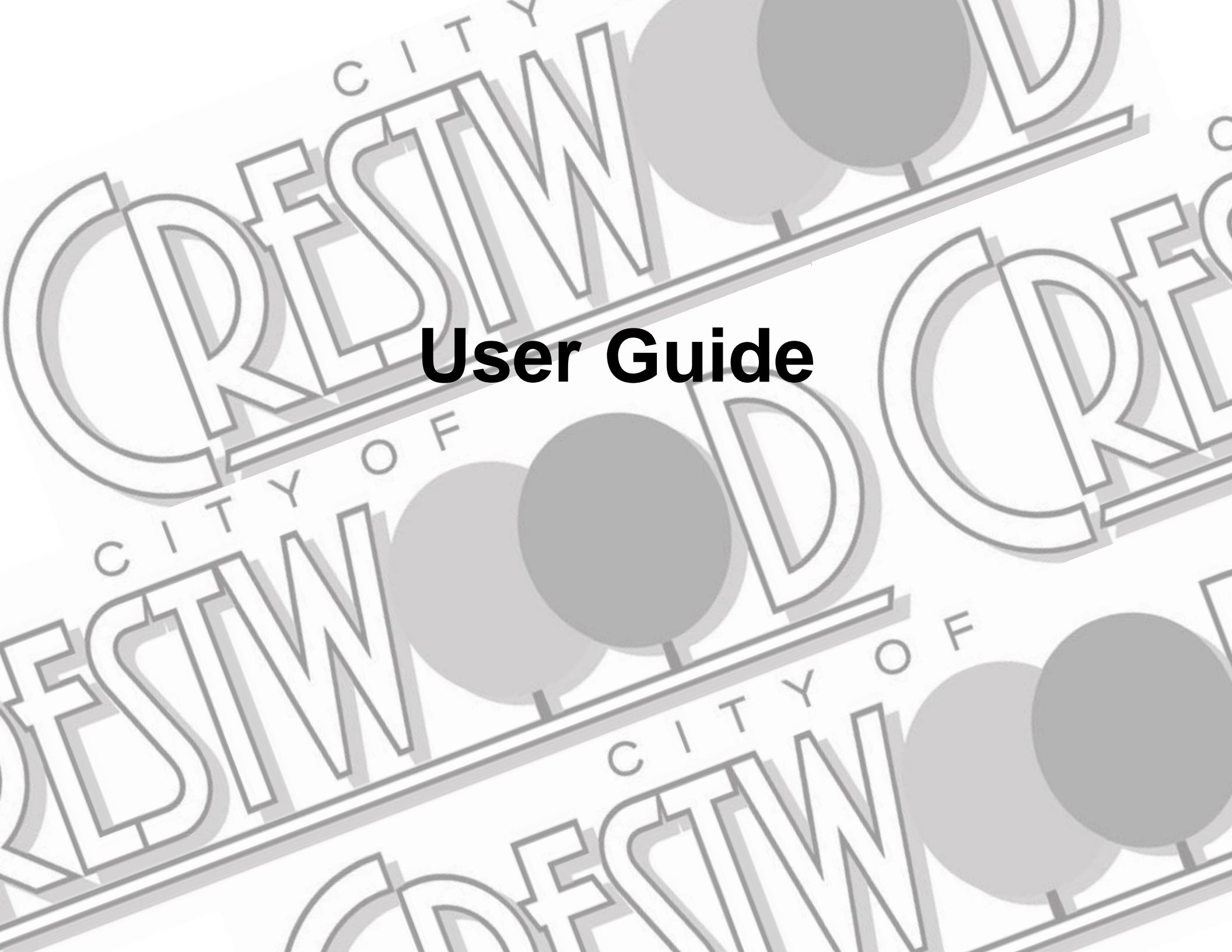
The City Administrator may transfer all or any part of any unencumbered appropriation balance among accounts within a department. The Board of Aldermen may by motion of the Board transfer part or all of an unencumbered appropriation balance from one department to another. Monies held in reserve, contingency or undesignated funds shall be transferred or encumbered by motion of the Board of Aldermen. (Charter Section 7.2 (i))

Budget Revisions/Amendments

The Board of Aldermen may by ordinance make supplemental appropriations if the City Administrator certifies that funds will be available for such expenditures. (Charter Section 7.2 (g))

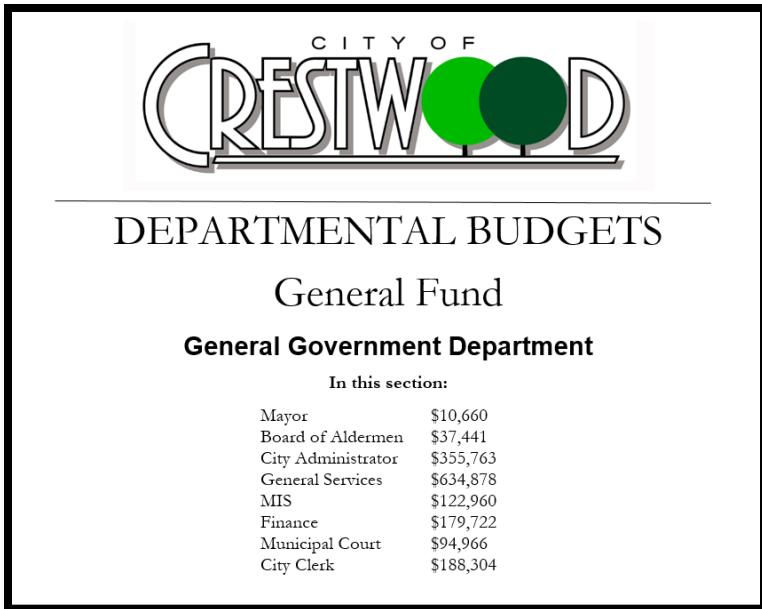
Failure to Appropriate

If at the termination of any fiscal year the appropriations necessary for the government for the ensuing year have not been made, the several amounts appropriated in the last annual appropriation order for the objects and purposes specified shall be deemed to be reappropriated, and until the Board of Aldermen shall act the finance officer shall approve expenditures and honor warrants in payment thereof. (Code Section 2-106)



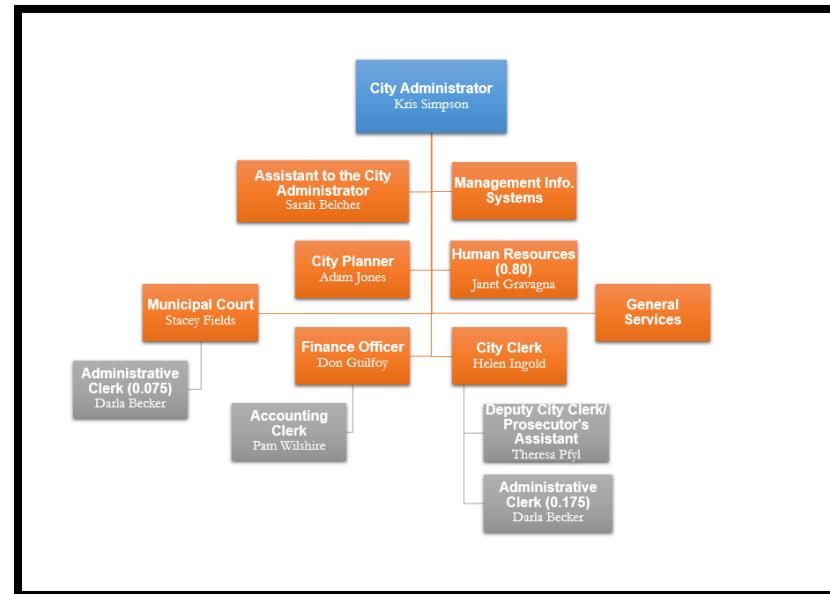
User Guide

User Guide

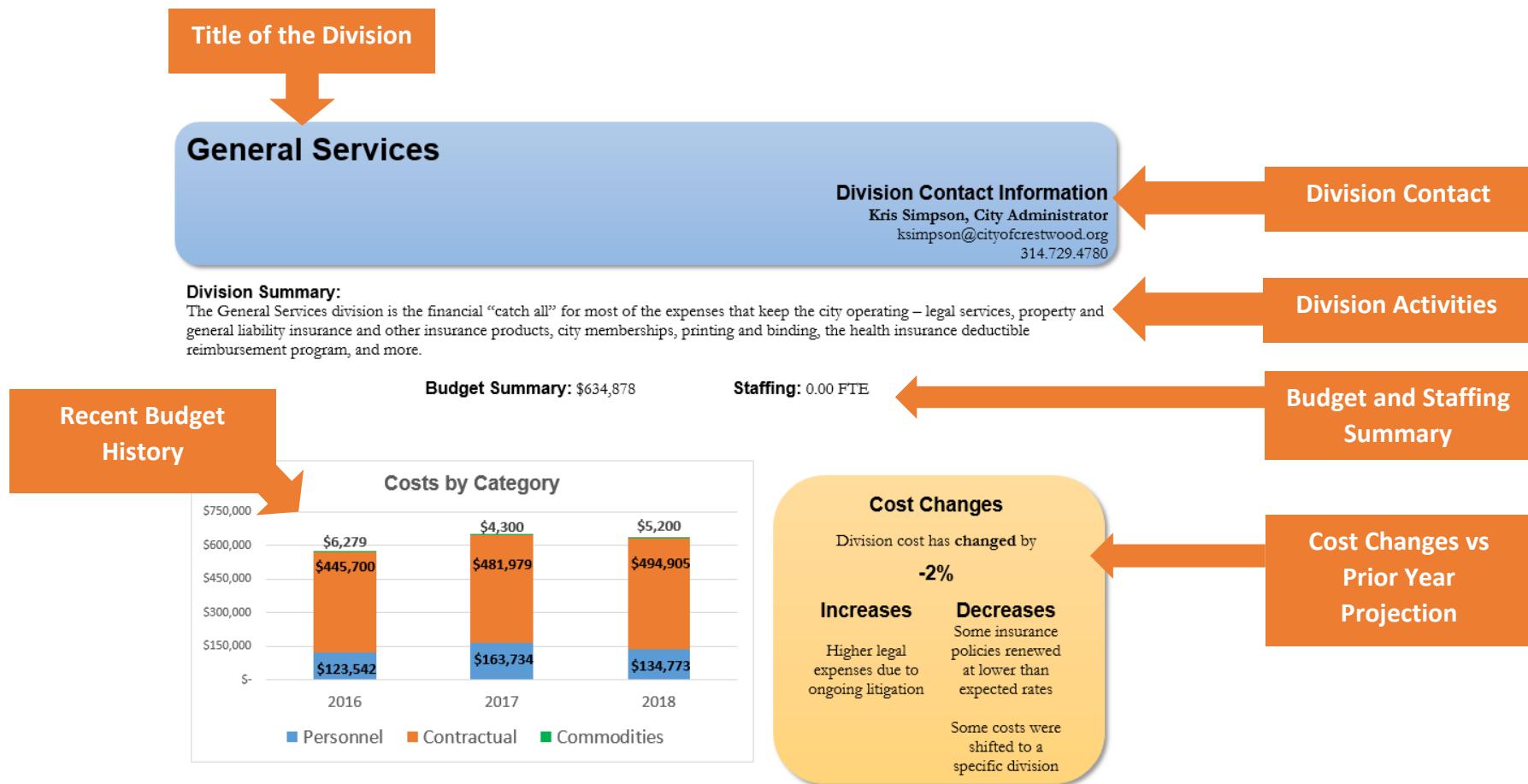


Each department budget has a cover page identifying the divisions with that department.

The departmental cover page is followed by an organizational chart for that department



Each division has a cover page describing the activities of that program, the relevant contact person, a budget and staffing summary, a summary of cost changes and the recent budget history.



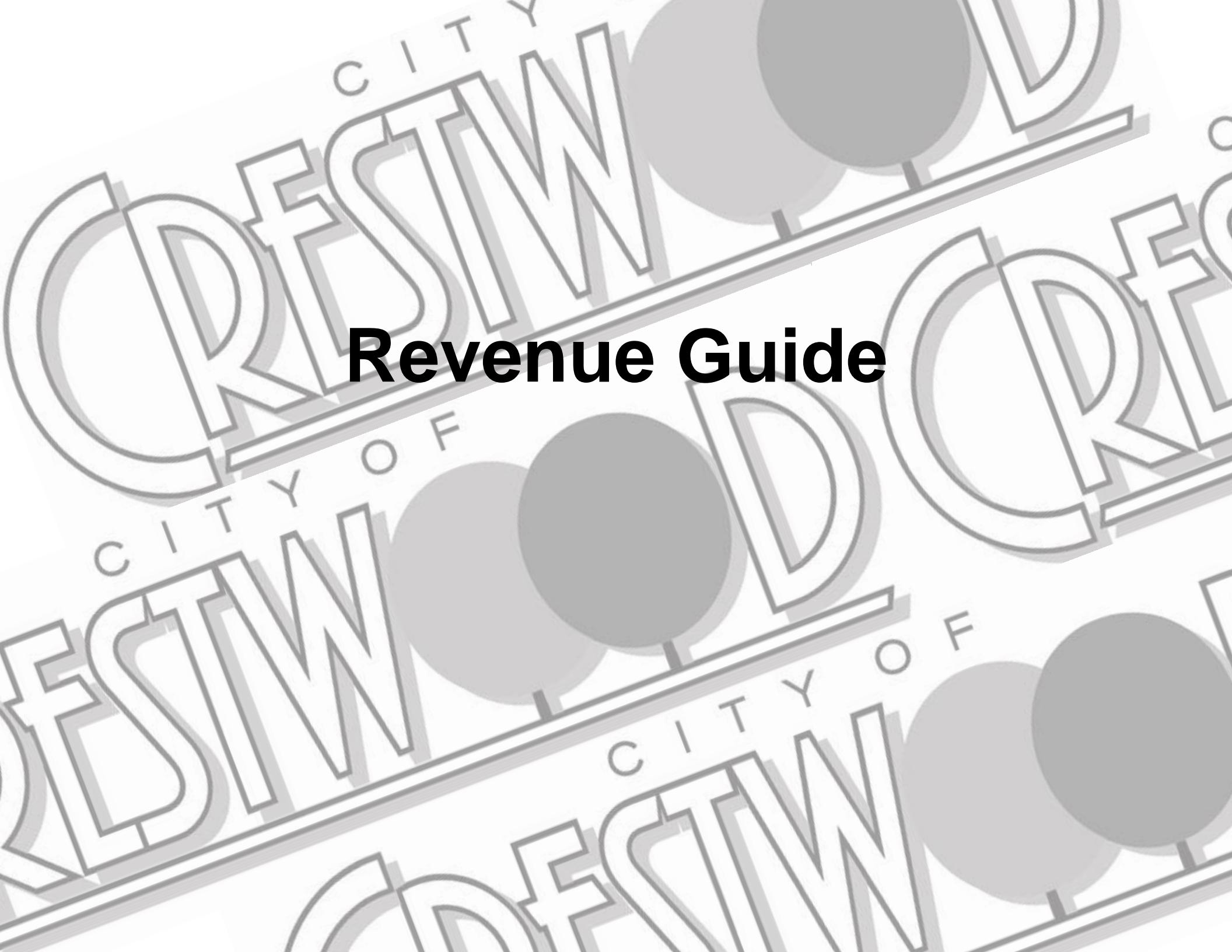
Each division also has a detailed budget sheet showing recent actual budget history, the current year budget amount, the mid-year amount, the end-of-year estimate, the account number for each budget line. There is also the recommended budget for the proposed budget year, the amount recommended by the Ways and Means committee, and the final budget approved by the Board of Aldermen.

Budget History					Current Year-End Estimate			Division Title and Account Number			Proposed Budget Amounts											
City of Creve Coeur, Missouri General Fund Expenditures Budget for the Year Ending December 31, 2016																						
ACTUAL																						
					2017			Account Description			2018 BUDGET											
					BUDGET	7/31 YTD	12/31 YTD	GENERAL SERVICES	Dept. City	Ways & Means	BOA	Adm.	Recommended									
2012	2013	2014	2015	2016	Amended	ACTUAL	ESTIMATE	10-25-041-XXX-XXXX	Adm.	Recommended	Approved	Adm.	Approved									
37,517	71,124	82,415	67,667	56,210	59,088	36,135	59,734	510 5110 Health Insurance (retirees)	66,773	66,773	66,773											
2,240	13,717	7,070	-	2,240	-	3,000	-	4,000 510 5119 Employment Security Benefit Payments	3,000	3,000	3,000											
60,234	64,977	43,440	39,037	65,092	100,000	59,653	100,000	510 5120 Deductible reimbursement	65,000	65,000	65,000											
99,992	149,818	132,924	106,704	123,542	162,088	95,787	163,734	Total Personnel	134,773	134,773	134,773											
-	-	-	-	-	-	150	150	605 610 Training & Education	16,150	16,150	16,150											
123,784	162,583	144,363	156,845	198,061	235,000	64,453	226,000	610 6110 Legal Services	225,000	225,000	225,000											
26,900	25,056	26,616	29,973	30,655	29,640	28,041	28,041	610 6112 Auditing Services	28,800	28,800	28,800											
27,767	15,022	11,863	12,127	17,184	22,315	7,875	21,000	610 6115 Other Professional Services	20,325	20,325	20,325											
29,017	25,645	23,630	28,043	23,451	24,000	14,548	22,134	615 6215 Telephone/Telecommunications	24,000	24,000	24,000											
-	-	-	-	6,546	2,200	7,829	15,527	615 6216 Telecommunications Internet	15,000	15,000	15,000											
-	-	-	-	1,875	1,600	1,346	2,363	615 6218 Cable TV	2,400	2,400	2,400											
-	-	-	-	862	1,500	374	1,200	620 6315 Solid Waste Disposal	1,250	1,250	1,250											
-	-	-	-	15,026	15,000	5,155	21,000	620 6316 Maintenance Agreements	18,000	18,000	18,000											
-	-	-	-	1,440	1,765	757	1,500	630 6451 Equipment Leases	1,515	1,515	1,515											
4,456	1,859	1,843	1,910	120	-	-	-	630 6452 Other Rentals/Leases														
41,124	43,047	46,404	48,259	47,442	46,700	-	46,626	635 6510 Property Policy	48,000	48,000	48,000											
53,040	52,033	52,332	54,411	53,782	50,300	50,244	50,244	635 6511 General/Auto/Police Liability (SLAIT)	53,500	53,500	53,500											
12,523	12,523	12,982	14,065	13,815	14,000	-	13,815	635 6512 Public Officials Liability	14,000	14,000	14,000											
1,255	1,283	1,351	1,385	1,385	1,400	-	1,858	635 6513 City Insurance	1,500	1,500	1,500											
-	-	-	-	2,619	2,605	2,650	-	635 6514 Cyber Liability Insurance	2,750	2,750	2,750											
606	1,134	1,134	-	1,000	-	500	500	635 6515 Other Insurance Expense	1,000	1,000	1,000											
6,982	7,197	7,556	7,586	7,402	8,000	7,096	7,096	640 6610 City Memberships	7,500	7,500	7,500											
10,905	9,013	7,829	2,228	9,850	8,675	1,568	4,615	645 6710 Public Relations & Promotion	4,500	4,500	4,500											
103	812	693	275	478	900	576	600	645 6711 Printing & Binding	600	600	600											
5,843	4,661	2,910	2,463	6,309	7,600	8,026	10,000	645 6712 Advertising and Publication	4,000	4,000	4,000											
8,585	8,187	9,678	5,252	5,286	6,000	2,846	4,847	650 6810 Postage	5,100	5,100	5,100											
4,081	4,636	5,497	5,564	1,127	13	8	13	650 6811 Interest Expense	15	15	15											
356,970	374,689	356,681	373,006	445,700	479,258	201,640	481,979	Total Contractual	494,905	494,905	494,905											
4,295	3,685	4,592	3,778	4,496	4,500	2,706	4,300	710 7110 Office Supplies	5,200	5,200	5,200											
52	49	-	-	5,724	-	-	740	7400 Miscellaneous Expenditure														
-	-	121	-	60	-	-	740	7713 Other Supplies														
13,000	13,500	14,500	7,500	(4,000)	-	-	740	7714 Senior Trash Program														
17,347	17,233	19,213	11,278	6,279	4,500	2,706	4,300	Total Commodities	5,200	5,200	5,200											
474,308	541,741	508,818	490,988	575,521	645,846	300,133	650,013	Total Expenditures- General Services	634,878	634,878	634,878											

Line Item Account
Numbers

Total Expenditures
for Division, by
Approval Phase

Specific
Expenditures for
each Line, with
Subtotals for each
Object: Personnel,
Contractual,
Commodities or
Capital



Revenue Guide



REVENUE GUIDE

This section provides an analysis of each major revenue source. All recurring revenues in excess of \$70,000 are included. In total, approximately 84% of all revenue is covered by this section. Two revenue sources are not included in this revenue guide because they are one-time revenues specific to 2018. Those are reimbursements from MSD for the new Public Works Facility, and grant revenue. Revenue is presented in descending order of projected receipts.

Each revenue source has unique characteristics. The starting point for an overall approach is certain assumptions about inflation, population change, and assessed valuation. These factors are weighed along with historical trends, economic forecasts, legislative dynamics, regulatory decisions, weather and foreseeable development within the city.

Each revenue page is divided into five sections:

Legal Authorization

This is the specific section of the Revised Statutes of Missouri (RSMo) or the City Charter that authorizes the city to levy or receive the revenue and the city ordinance that enacts or levies the tax.

Account Code

This is the specific line(s) to which the revenue source is posted in the city's accounting system.

Description

This is a brief explanation of the source, rate and calculation of the revenue source. Information on collection and distribution of the revenue is also provided.

Trend Table and Charts

These tables and charts show the recent history and 2018 projection for each revenue source.

Trend Analysis

This is a discussion of the recent history and factors impacting the revenue source.

Sales Taxes – One-Cent Countywide

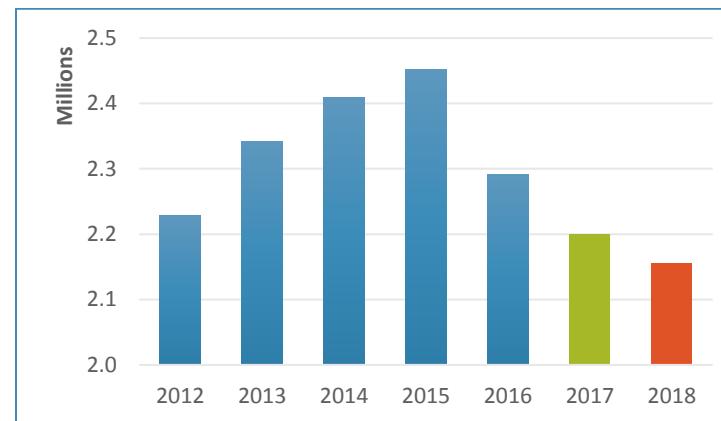
Legal Authorization:	State Statute: 66.600 – 66.630, 94.857	City Ordinance: 1209	Account Code: 10-00-000-405-4010
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Description

Crestwood levies a county-wide one-cent general sales tax on retail sales. The State of Missouri collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. The state distributes the funds one month after they are collected. This sales tax is recorded in the General Fund and is used to provide a range of traditional city services.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	2,228,320	
2013 Actual	2,342,070	5.1%
2014 Actual	2,408,532	2.8%
2015 Actual	2,451,720	1.8%
2016 Actual	2,290,572	-6.6%
2017 Estimate	2,198,949	-4%
2018 Forecast	2,154,970	-2%



Trend Analysis

Variations are due to changing economic conditions. The closure of Crestwood Mall, once the largest source of sales tax revenue for the city, was followed by the closure of many other businesses on Crestwood's main corridor.

Property Taxes – Real Estate Taxes

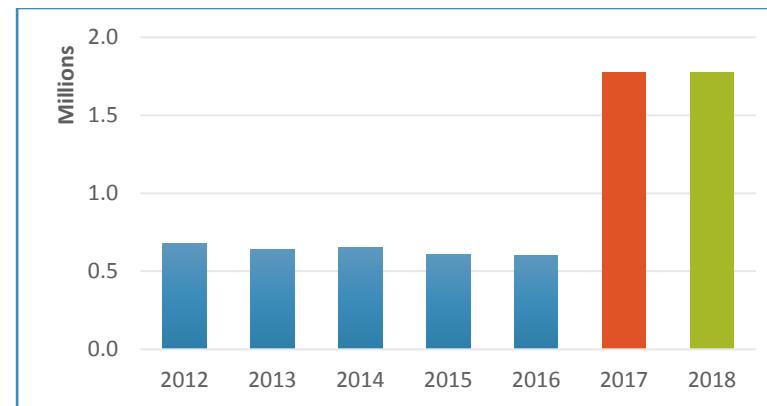
Legal Authorization: State Statute: 94.400 | City Ordinance: 525 | Account Code: 10-00-000-415- 4030

Description

Crestwood levies a real estate tax on the final assessed valuation (A.V.) of all real property within the city as established by the St. Louis County Assessor. The city's current operating real estate tax levy is \$0.698 for residential property, and \$0.864 for commercial property per \$100 of assessed valuation for real property.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	680,192	
2013 Actual	637,018	-6.3%
2014 Actual	651,432	2.2%
2015 Actual	609,297	-6.5%
2016 Actual	602,303	-1.1%
2017 Estimate	1,773,400	294%
2018 Forecast	1,773,400	0%



Trend Analysis

Variations are due to a change in a home's pure assessed value. The St. Louis County Assessor completes a re-assessment on the values of homes located within St. Louis County during odd number years. The re-assessed value computed in an odd numbered year accounts for the change in revenue every other year. *In 2017, Crestwood voters approved a \$0.45 property tax increase.

Sales Taxes – Half-Cent Parks and Stormwater

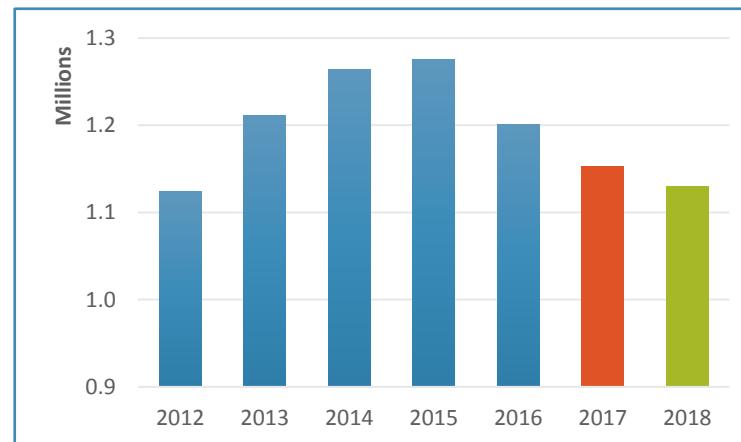
Legal Authorization:	State Statute:	City Ordinance: 3606	Account Code: 23-00-000-405-4013
	644.032-644.033		

Description

Crestwood levies a one half-cent sales tax on retail sales for stormwater control and/or park services. The State of Missouri collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. The state distributes the funds one month after they are collected. This sales tax is recorded in the Park and Stormwater Fund.

Financial Trend:

YEAR	PARK AND STORMWATER FUND	% CHANGE
2012 Actual	1,123,551	
2013 Actual	1,211,149	7.8%
2014 Actual	1,263,873	4.2%
2015 Actual	1,275,631	1%
2016 Actual	1,200,588	-5.9%
2017 Estimate	1,152,565	-4%
2018 Forecast	1,129,513	-2%



Trend Analysis

Variations are due to changing economic conditions. The closure of Crestwood Mall, once the largest source of sales tax revenue for the city, was followed by the closure of many other businesses on Crestwood's main corridor.

Sales Taxes – Half-Cent Capital Improvements

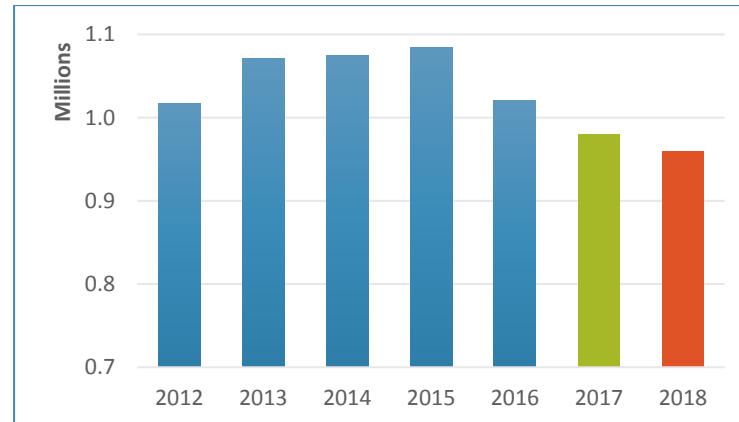
Legal Authorization:	State Statute: 94.577	City Ordinance: 3276	Account Code: 21-00-000-405-4012
Voter Renewal:	3/31/2024		

Description

Crestwood levies a one half-cent sales tax on retail sales for capital improvement. The State of Missouri collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. The state distributes the funds one month after they are collected. This sales tax is recorded in the Capital Improvement Fund.

Financial Trend:

YEAR	CAPITAL IMPROVEMENT FUND	% CHANGE
2012 Actual	1,017,560	
2013 Actual	1,071,138	5.3%
2014 Actual	1,074,292	0.3%
2015 Actual	1,084,287	1%
2016 Actual	1,020,645	-5.9%
2017 Estimate	979,820	-4%
2018 Forecast	960,223	-2%



Trend Analysis

Variations are due to changing economic conditions. The closure of Crestwood Mall, once the largest source of sales tax revenue for the city, was followed by the closure of many other businesses on Crestwood's main corridor.

Licenses and Permits – Merchant Licenses

Legal Authorization: State Statute: 94.110 | City Ordinance: 3926 | Account Code: 10-00-000-425- 4210

Description

Crestwood imposes a business license tax on all merchants located within the city which are subject to taxation by the city under the law. The tax is calculated by multiplying the amount of gross receipts made during the year by \$0.00125 or multiplying the square feet of space occupied by the business by \$0.10, whichever is greater.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2012 Actual</i>	714,620	
<i>2013 Actual</i>	748,995	4.6%
<i>2014 Actual</i>	724,266	-3.3%
<i>2015 Actual</i>	749,962	3.4%
<i>2016 Actual</i>	752,684	0.4%
<i>2017 Estimate</i>	753,000	0.04%
<i>2018 Forecast</i>	755,000	0%



Trend Analysis

Variations are due to three (3) key factors: An increase of new businesses moving into Crestwood and/or the loss of businesses moving out of Crestwood. In March of 2016, the City Clerk's Office started charging a \$50.00 Contractors Business License Fee for all contractors doing work in the City of Crestwood. This new fee offset the loss of revenue from businesses that closed in 2015/2016.

Gross Receipts – Electric Franchise Fee

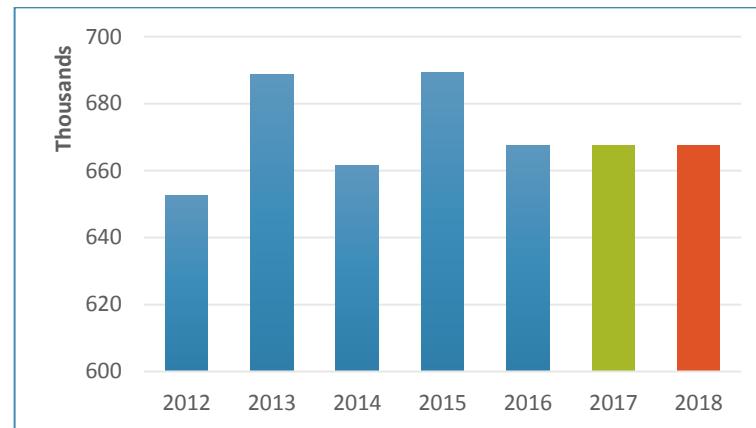
Legal Authorization: State Statute: 94.110 | City Ordinance: 3991 | Account Code: 10-00-000-410- 4020

Description

Crestwood levies a 6% gross receipts tax on utilities derived from residential subscribers within the city, and a 7% gross receipts tax on utilities derived from commercial subscribers within the city. AmerenUE provides electric utility services to Crestwood. This tax is collected by the utility company and remitted to the city each subsequent month. This tax is distributed into the General Fund.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	652,687	
2013 Actual	688,850	5.2%
2014 Actual	661,680	-4%
2015 Actual	689,294	4%
2016 Actual	667,553	-3.2%
2017 Estimate	667,553	0%
2018 Forecast	667,553	0%



Trend Analysis

Variations are a result of two (2) key factors: Whether the key supplier (Ameren UE) experiences a rate increase and/or decrease, and the weather conditions throughout the year. Hot summers produce greater electric usage, while cold summers produce less electric usage.

Sales Taxes – One Fourth-Cent Fire Protection

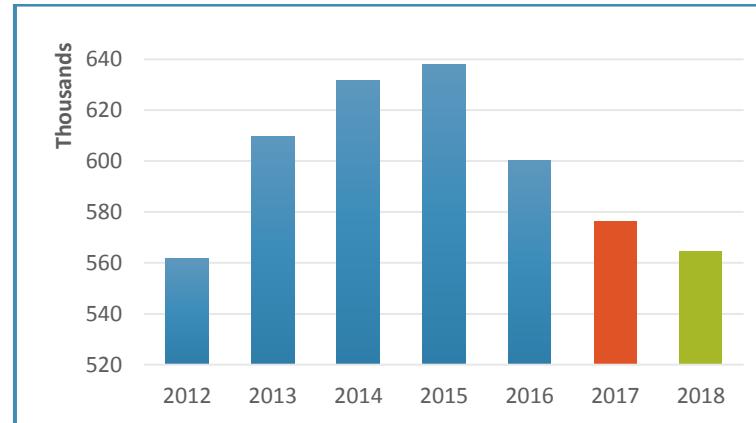
Legal Authorization: State Statute: 321.242 | City Ordinance: 3779 | Account Code: 10-00-000-405-4014

Description

Crestwood levies a one-quarter of one percent sales tax on retail sales that take place within the city. This sales tax is used solely for the operation of the Crestwood Municipal Fire Department and is recorded in the General Fund.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	561,761	
2013 Actual	609,625	7.9%
2014 Actual	631,805	3.5%
2015 Actual	637,815	1%
2016 Actual	600,245	-5.9%
2017 Estimate	576,235	-4%
2018 Forecast	564,711	-2%



Trend Analysis

Variations are due to changing economic conditions. The closure of Crestwood Mall, once the largest source of sales tax revenue for the city, was followed by the closure of many other businesses on Crestwood's main corridor.

Sales Taxes – Half-Cent Stl Co. Public Safety

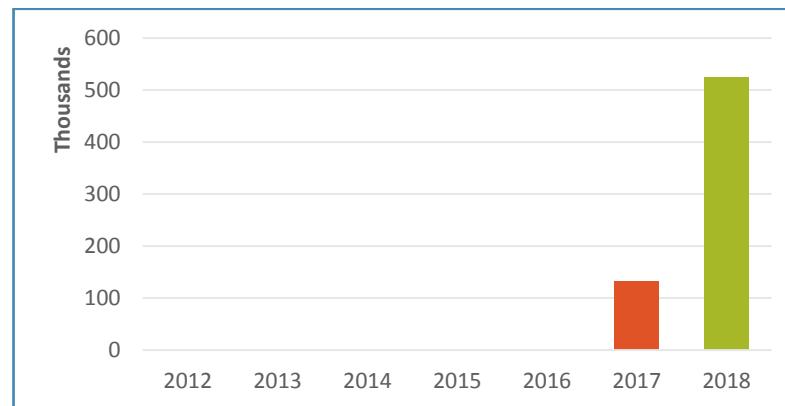
Legal Authorization: State Statute: 67.547, 94.857 | City Ordinance: | Account Code: 10-00-000-405-4017

Description

St. Louis County levies a county-wide half-cent sales tax on retail sales for public safety. Crestwood receives a share of the countywide sales tax based on its' share of the County population. The State of Missouri collects and administers all sales tax in the state. Businesses remit on a monthly or quarterly basis in the period following the actual transaction. The state distributes the funds one month after they are collected. This sales tax is recorded in the General Fund and is used to provide public safety services.

History:

YEAR	GENERAL FUND	% CHANGE
<i>2012 Actual</i>	N/A	
<i>2013 Actual</i>	N/A	
<i>2014 Actual</i>	N/A	
<i>2015 Actual</i>	N/A	
<i>2016 Actual</i>	N/A	
<i>2017 Estimate</i>	131,250	
<i>2018 Forecast</i>	525,000	400%



Trend Analysis

There is not enough data to analyze the trend. This sales tax is collected countywide and thus is subject to economic fluctuations throughout the region – not just Crestwood.

Sales Taxes – One Fourth-Cent Local Option

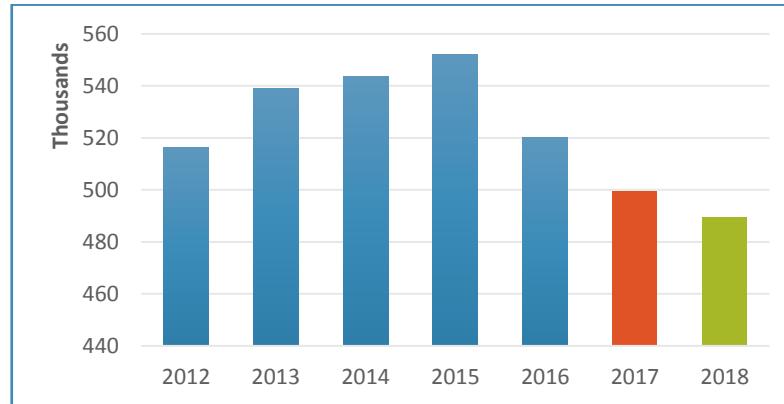
Legal Authorization: State Statute: 94.850 | City Ordinance: 3275 | Account Code: 10-00-000-405-4011

Description

Crestwood levies a one-quarter of one percent sales tax on retail sales that take place within the city. This sales tax is recorded in the General Fund.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	516,270	
2013 Actual	538,827	4.2%
2014 Actual	543,518	0.9%
2015 Actual	551,998	1.5%
2016 Actual	520,264	-5.7%
2017 Estimate	499,454	-4%
2018 Proposed	489,465	-2%



Trend Analysis

Variations are due to changing economic conditions. The closure of Crestwood Mall, once the largest source of sales tax revenue for the city, was followed by the closure of many other businesses on Crestwood's main corridor.

Intergovernmental Taxes – Motor Fuel Tax

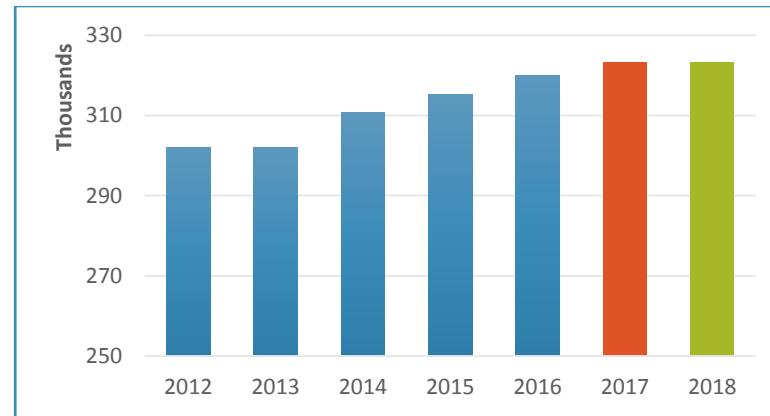
Legal Authorization: State Statute: 142.345 | City Ordinance: | Account Code: 10-00-000- 420-4110

Description

The State of Missouri levies and collects a \$0.17 per gallon tax on motor fuel. The state distributes the funds to cities and counties on a per capita basis as indicated by the most recent decennial census. The state distributes the funds one month after they are collected. This tax is recorded in the General Fund.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	302,031	
2013 Actual	301,899	-0.04%
2014 Actual	310,629	2.8%
2015 Actual	315,235	1.5%
2016 Actual	320,075	1.5%
2017 Estimate	323,275	1%
2018 Proposed	323,275	0%



Trend Analysis

Variations are a result of the number of gallons purchased in a given year. Motor fuel tax revenues are derived from amount of gallons consumed as opposed to the price per gallon; however, the price of gasoline indirectly effects the number of gallons purchased due to supply and demand. Price goes up, demand goes down.

Gross Receipts – Natural Gas Franchise Fee

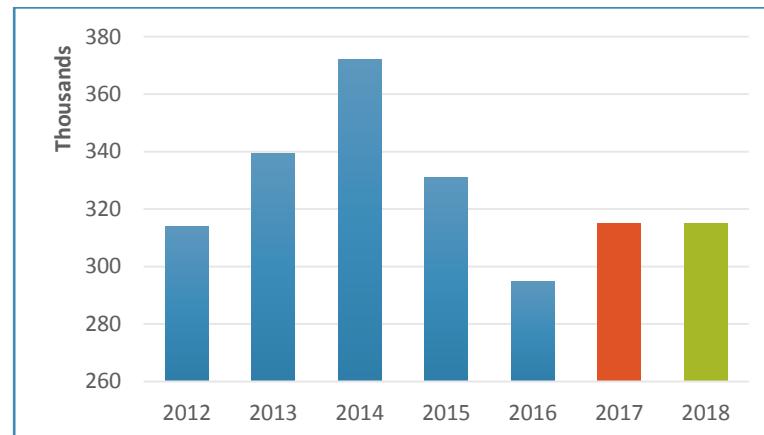
Legal Authorization: State Statute: 94.110 | City Ordinance: 13 | Account Code: 10-00-000-410-4021

Description

Crestwood levies a 6% gross receipts tax on utilities derived from residential subscribers within the city, and a 7% gross receipts tax on utilities derived from commercial subscribers within the city. Laclede Gas provides gas utility services to Crestwood. This tax is collected by the utility company and remitted to the city each subsequent month. This tax is distributed into the General Fund.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2012 Actual</i>	313,992	
<i>2013 Actual</i>	339,324	7.5%
<i>2014 Actual</i>	372,233	8.8%
<i>2015 Actual</i>	330,877	-11.1%
<i>2016 Actual</i>	294,651	-10.9%
<i>2017 Estimate</i>	315,276	7%
<i>2018 Forecast</i>	315,276	0%



Trend Analysis

Variations are a result of two (2) key factors: Whether the key supplier (Laclede Gas) experiences a rate increase and/or decrease and the weather conditions throughout the year. Hot summers produce greater gas usage, while cold summers produce less gas usage.

Property Taxes – County Road Fund Countywide

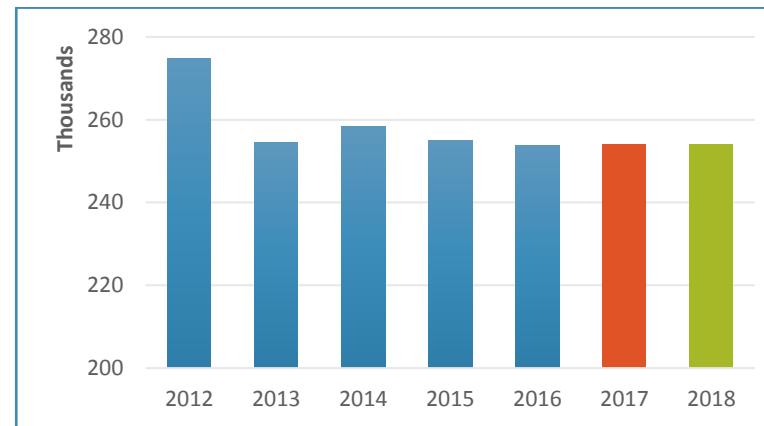
Legal Authorization: State Statute: City Ordinance: Account Code: 10-00-000-415-4033

Description

St. Louis County levies a \$0.105 per \$100 assessed valuation of both real and personal property within the city. St. Louis County collects and administers this tax. The funds are recorded in the General Fund and must be used for road and bridge maintenance.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	274,861	
2013 Actual	254,529	-7.4%
2014 Actual	258,275	1.5%
2015 Actual	255,047	-1.2%
2016 Actual	253,782	-0.5%
2017 Estimate	254,000	0.09%
2018 Forecast	254,000	



Trend Analysis

Variations are due to a change in both real and personal property's pure assessed value. The St. Louis County Assessor completes a re-assessment on the property values located within St. Louis County during odd number years. The re-assessed value computed in an odd numbered year accounts for the change in revenue every other year.

Property Taxes – Personal Property Taxes

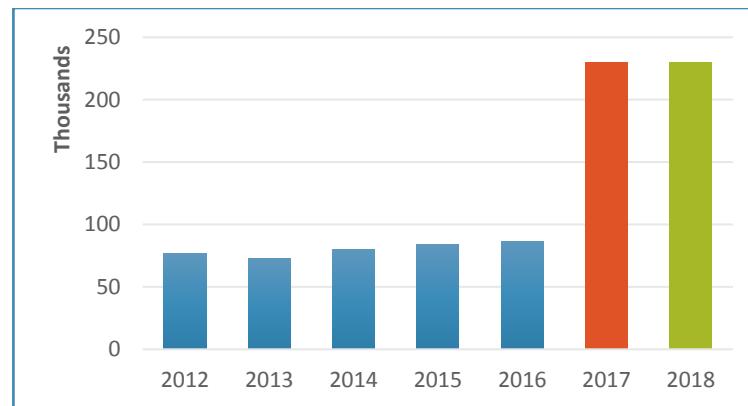
Legal Authorization: State Statute: 94.400 | City Ordinance: 525 | Account Code: 10-00-000-415-4031

Description

Crestwood levies a personal property tax on the assessed valuation (A.V.) of all personal property within the city as established by the St. Louis County Assessor. The city's current operating personal property tax levy is \$0.743 per \$100 of assessed valuation for real property.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	77,023	
2013 Actual	73,027	-5.2%
2014 Actual	79,965	8.7%
2015 Actual	84,196	5%
2016 Actual	86,234	2.4%
2017 Estimate	229,748	166.4%
2018 Forecast	229,748	0%



Trend Analysis

Variations are due to a change in the number and/or amount of personal property purchased by Crestwood residents in a given year. In 2017, Crestwood voters approved a \$0.45 property tax increase.

Sales Taxes – One & One Half-Cent Use Tax

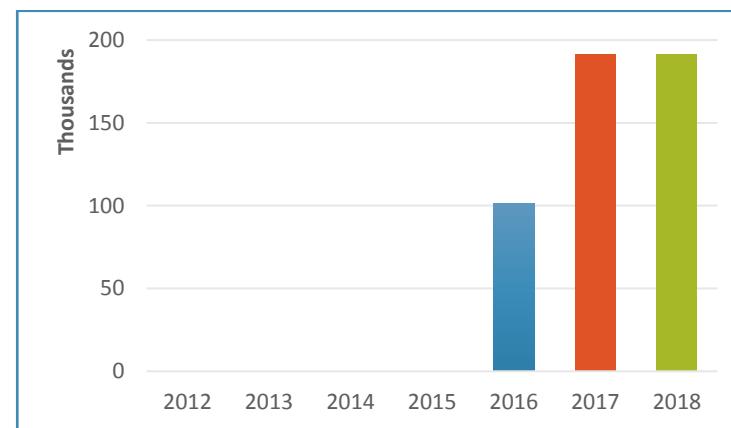
Legal Authorization: State Statute: 144.757 | City Ordinance: 4613 | Account Code: 10-00-000-405-4019

Description

Crestwood levies a one and one-half cent local use tax on transactions that Crestwood residents and businesses conduct with out-of-state vendors. If the out-of-state vendor has a facility in Missouri, the vendor will collect the local and state use tax and remit both to the State of Missouri. If the out-of-state vendor does not have a facility in Missouri, the purchaser must file a use tax return with Missouri Department of Revenue. The State of Missouri collects and administers the local use tax and distributes the amount of tax collected from residents and businesses located in the city.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	N/A	
2013 Actual	N/A	
2014 Actual	N/A	
2015 Actual	N/A	
2016 Actual	101,444	
2017 Estimate	191,393	88.7%
2018 Forecast	191,393	0%



Trend Analysis

On April 5, 2016, Crestwood voters approved Proposition U on the General Municipal Election ballot. The passage of Prop U allowed the city to impose a local use tax at 1.5%. There is not enough data to present a trend analysis.

Gross Receipts – Wireless Franchise Fee

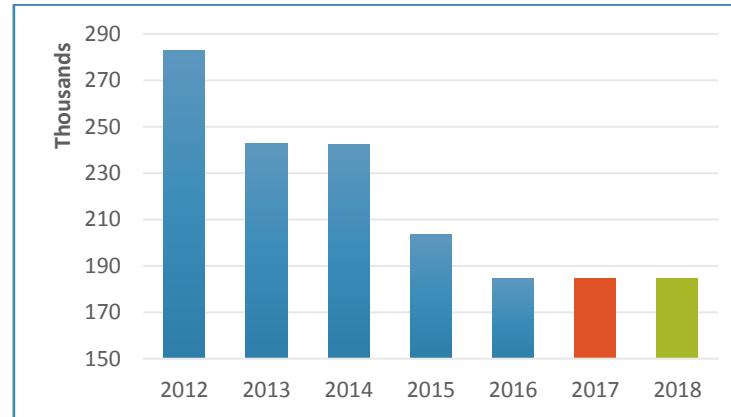
Legal Authorization: State Statute: 94.110 | City Ordinance: 3463 | Account Code: 10-00-000-410-4026

Description

Crestwood collects a 7% franchise fee on the gross receipts of wireless providers providing service to the residents of Crestwood. The city is paid on a quarterly basis and the funds are recorded in the General Fund.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	283,007	
2013 Actual	242,722	-14.2%
2014 Actual	242,189	-0.2%
2015 Actual	203,360	-16%
2016 Actual	184,571	-9.2%
2017 Estimate	184,571	0%
2018 Forecast	184,571	0%



Trend Analysis

Flat and/or declining variations are a result of carriers focusing on equipment as opposed to usage. Wireless franchise fee revenues are based on usage, which has seen a recent decline due to consumers being charged higher on equipment and less on usage.

Sewer Lateral Fees

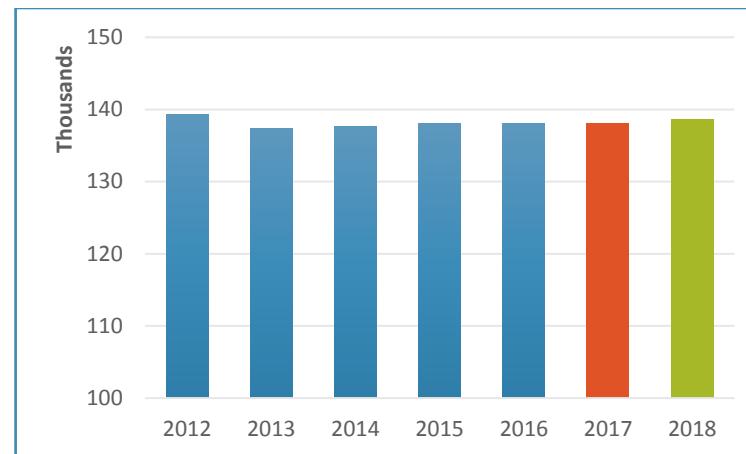
Legal Authorization: State Statute: 249.422 | City Ordinance: 3529 | Account Code: 415-4032

Description

Crestwood receives an annual fee of \$28 per residential unit with six (6) dwellings or less to fund a sewer lateral repair program. The fees are collected by St. Louis County and paid concurrent with the individual tax bill, due by December 31st each year. The funds are recorded in the Sewer Lateral Fund.

Financial Trend:

YEAR	SEWER LATERAL FUND	% CHANGE
2012 Actual	139,342	
2013 Actual	137,401	-1.4%
2014 Actual	137,634	0.2%
2015 Actual	138,013	0.3%
2016 Actual	138,002	-0.01%
2017 Estimate	138,000	0%
2018 Forecast	138,580	0.42%



Trend Analysis

Variations are a result of the number of single-family residences occupied within the city boundaries. Sewer lateral fee revenues are based on the number of single-family residences connected and using the sewer.

Gross Receipts – Water Franchise Fee

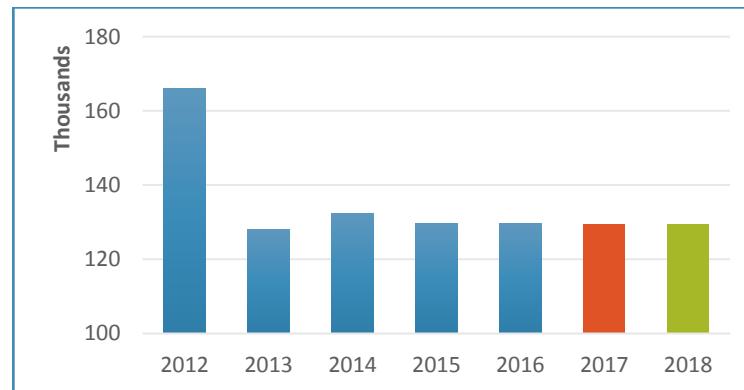
Legal Authorization: State Statute: 94.110 | City Ordinance: 12 | Account Code: 10-00-000-410-4024

Description

Crestwood levies a 6% gross receipts tax on utilities derived from residential subscribers within the city, and a 7% gross receipts tax on utilities derived from commercial subscribers within the city. Missouri-American Water Company provides water to Crestwood. This tax is collected by the utility company and remitted to the city each subsequent month. This tax is distributed into the General Fund.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	166,130	
2013 Actual	128,062	-23%
2014 Actual	132,403	3.3%
2015 Actual	129,583	-2.1%
2016 Actual	129,609	0.02%
2017 Estimate	129,609	0%
2018 Forecast	129,609	0%



Trend Analysis

Variations are a result of two (2) key factors: Whether the key supplier (Missouri American Water) experiences a rate increase and/or decrease and the weather conditions throughout the year. Hot summers produce greater water usage, while cold summers produce less water usage.

Gross Receipts – Cable Franchise Fee

Legal Authorization: State Statute: 94.110 | City Ordinance: 1789 | Account Code: 10-00-000-410-4025

Description

Crestwood collects a 5% franchise fee on the gross receipts of cable television providers providing service to the residents of Crestwood. The city is paid on a quarterly basis and the funds are recorded in the General Fund.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
2012 Actual	51,819	
2013 Actual	79,998	35.2%
2014 Actual	82,899	3.5%
2015 Actual	113,044	26.7%
2016 Actual	109,354	-3.3%
2017 Estimate	109,354	0%
2018 Forecast	109,354	0%



Trend Analysis

Variations are a result of an increase in the amount of video telecommunications being used by the consumer. Cable franchise fee revenues historically came from Charter Cable as the main supplier; however, in recent years more competition has entered the marketplace, primarily the AT&T provider UVerse. The trend still shows growth but it is now swapping between two suppliers.

Aquatic Center – Aquatic Center Pass

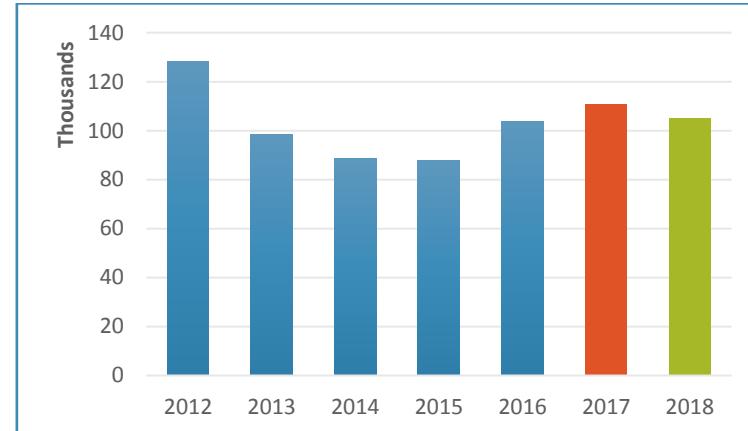
Legal Authorization: State Statute: N/A City Ordinance: 3664 Account Code: 23-00-000-435-4310

Description

The Crestwood Aquatic Center in Whitecliff Park opened on Thursday, July 4, 2002. It features a 25 yard x 25 meter multi-purpose lap pool with two (2) diving boards, lazy river, zero depth beach area, young children's area, climbing wall, big slide and family pool with three (3) slides and play features. The Aquatic Center is open Memorial Day through Labor Day. Residents and non-residents can purchase a season pass for \$80 and \$150 respectively.

Financial Trend:

YEAR	PARK AND STORMWATER FUND	% CHANGE
<i>2012 Actual</i>	128,177	
<i>2013 Actual</i>	98,250	-23.3%
<i>2014 Actual</i>	88,532	-9.9%
<i>2015 Actual</i>	87,861	-0.8%
<i>2016 Actual</i>	103,539	17.8%
<i>2017 Estimate</i>	111,000	7.2%
<i>2018 Forecast</i>	105,000	-5.4%



Trend Analysis

Variations are a result of weather conditions for a given year and the price of admission. The Aquatic Center Daily Admissions revenue increases during hot/sunny summers and decreases during cold/wet summers. The summer of 2012 was particularly hot and the summer of 2013 was a particularly cold/wet summer. This explains the large increase between 2011/2012 and large decrease between 2012/2013.

Fines and Court Cost – Traffic Fines

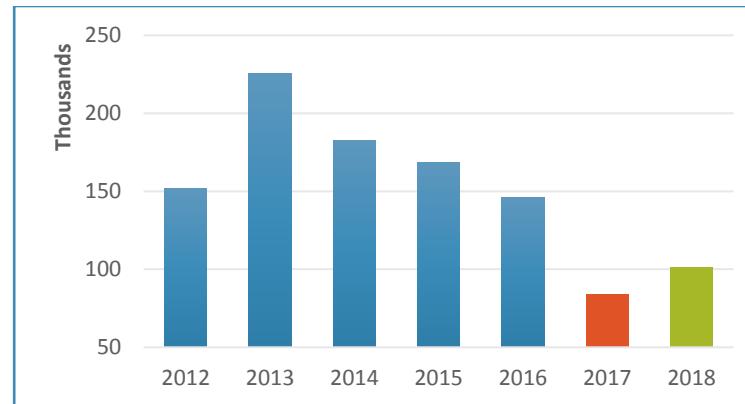
Legal Authorization: State Statute: City Ordinance: 20 Account Code: 10-00-000-430-4250

Description

Crestwood Municipal Court levies various fines for the violation of local traffic laws and other City Ordinances. Fines collected by the Crestwood Municipal Court are recorded in the General Fund. Court Costs and Fines only account for approximately 2% of General Fund revenues.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2012 Actual</i>	151,874	
<i>2013 Actual</i>	225,227	32.6%
<i>2014 Actual</i>	182,523	-19%
<i>2015 Actual</i>	168,518	-7.7%
<i>2016 Actual</i>	146,228	-13.2%
<i>2017 Estimate</i>	84,052	-42.5%
<i>2018 Forecast</i>	101,237	20.4%



Trend Analysis

In 2014, the Missouri Legislature passed Senate Bill 5 which put greater restrictions on fines and fees for traffic violations. Annual variations are due to a change in the number of traffic citations issued in a given year.

Intergovernmental Taxes – Motor Vehicle Sales Tax

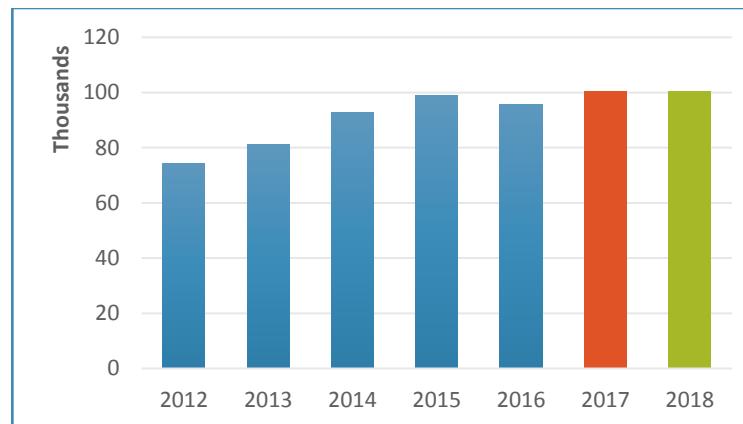
Legal Authorization: State Statute: 144.020 | City Ordinance: | Account Code: 10-00-000-420-41110

Description

The State of Missouri levies a 3 % motor vehicle sales tax on all new vehicles purchased in the state. The state retains a portion of the tax revenue and distributes the rest of the funds to Missouri counties and cities on a per capita basis as indicated by the most recent decennial census. This tax is recorded in the General Fund.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2012 Actual</i>	74,236	
<i>2013 Actual</i>	81,218	8.6%
<i>2014 Actual</i>	92,874	12.6%
<i>2015 Actual</i>	98,773	6%
<i>2016 Actual</i>	95,593	-3.2%
<i>2017 Estimate</i>	100,372	5%
<i>2018 Forecast</i>	100,372	0%



Trend Analysis

Variations are a result of the number of new vehicles purchased by Crestwood residents. Motor Vehicle Sales Tax revenues come from the sales tax derived on a new vehicle purchased by a person living in Crestwood, regardless of where the vehicle was purchased. This tax is based on the purchaser's home address.

Gross Receipts – Telephone Franchise Fee

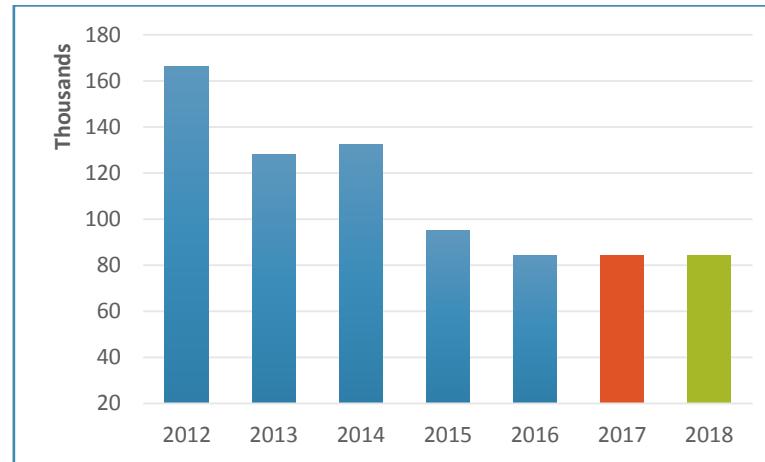
Legal Authorization: State Statute: 94.110 | City Ordinance: 1158 | Account Code: 10-00-000-410-4023

Description

Crestwood levies a 6% gross receipts tax on utilities derived from residential subscribers within the city, and a 7% gross receipts tax on utilities derived from commercial subscribers within the city. Multiple telephone companies provide local service to Crestwood. This tax is collected by the utility company and remitted to the city each subsequent month. This tax is distributed into the General Fund.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2012 Actual</i>	166,130	
<i>2013 Actual</i>	128,062	-22.9%
<i>2014 Actual</i>	132,403	3.3%
<i>2015 Actual</i>	94,900	-28.3%
<i>2016 Actual</i>	84,412	-11.1%
<i>2017 Estimate</i>	84,412	0%
<i>2018 Forecast</i>	84,412	0%



Trend Analysis

Variations are a result of declining land line usage due to a consumer to switch to wireless. Telephone franchise fee revenues are based on usage of telecommunication services.

Aquatic Center – Aquatic Center Daily Admissions

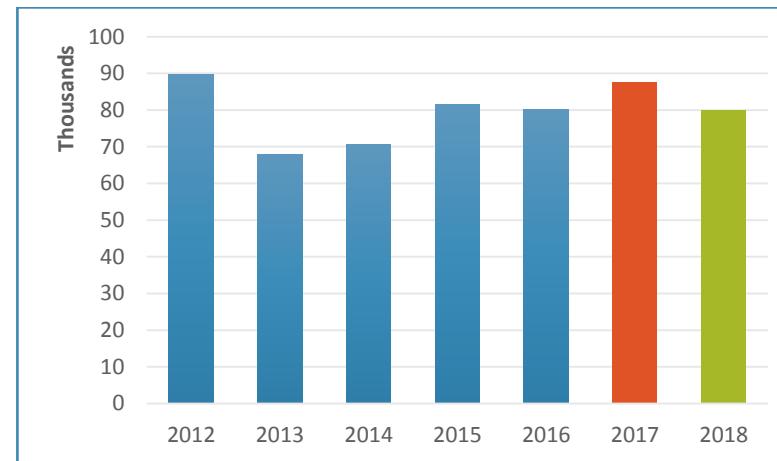
Legal Authorization: State Statute: N/A City Ordinance: 3664 Account Code: 23-00-000-435-4312

Description

The Crestwood Aquatic Center in Whitecliff Park opened on Thursday, July 4, 2002. It features a 25 yard x 25 meter multi-purpose lap pool with two (2) diving boards, lazy river, zero depth beach area, young children's area, climbing wall, big slide and family pool with three (3) slides and play features. The Aquatic Center is open Memorial Day through Labor Day. Residents and non-residents can pay a daily admission fee for \$5 and \$8 respectively.

Financial Trend:

YEAR	PARK AND STORMWATER FUND	% CHANGE
2012 Actual	89,814	
2013 Actual	67,869	-24.4%
2014 Actual	70,682	4%
2015 Actual	81,579	13.4%
2016 Actual	80,223	-1.7%
2017 Estimate	87,600	9.2%
2018 Forecast	80,000	-8.6%



Trend Analysis

Variations are a result of weather conditions for a given year. The Aquatic Center Daily Admissions revenue increases during hot/sunny summers and decreases during cold/wet summers. The summer of 2012 was particularly hot and the summer of 2013 was a particularly cold/wet summer. This explains the large increase between 2011/2012 and large decrease between 2012/2013.

Property Taxes – Penalty Surcharge Countywide

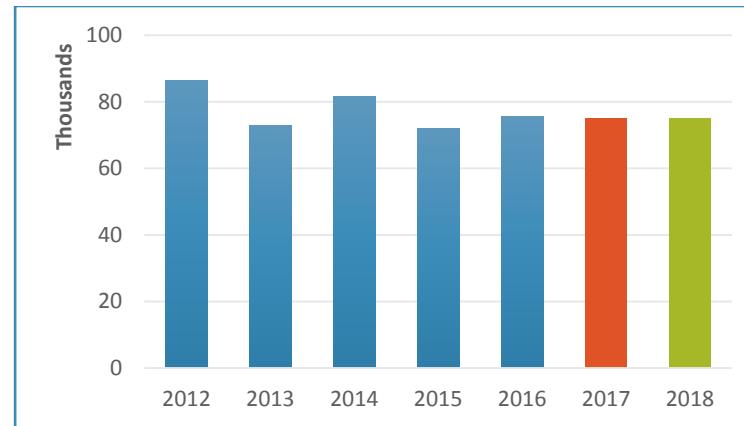
Legal Authorization: State Statute: 139.600 | City Ordinance: | Account Code: 10-00-000-415-4034

Description

St. Louis County levies an additional countywide tax on subclass 3 property to replace revenue lost because of the exemption from taxation of merchants' and manufacturers inventory. The county collector distributes this replacement tax based upon revenue lost by each taxing authority.

Financial Trend:

YEAR	GENERAL FUND	% CHANGE
<i>2012 Actual</i>	86,467	
<i>2013 Actual</i>	72,889	-15.7%
<i>2014 Actual</i>	81,491	10.6%
<i>2015 Actual</i>	72,032	-11.6%
<i>2016 Actual</i>	75,477	7.8%
<i>2017 Estimate</i>	75,000	-0.6%
<i>2018 Proposed</i>	75,000	0%



Trend Analysis

Variations are due to a change in city revenue lost from the exempt taxation on merchants' and manufacturers' inventory. Penalty surcharge revenue is distributed based upon each taxing authority's loss in revenue; therefore, the county collector examines the percentage of lost revenue for every municipality located in St. Louis County that has taxing authority.



All Funds

All Funds Summary

Revenues and Expenditures

By Fund 2012-2018	2012	2013	2014	2015	2016	2017	2018
	Actual	Actual	Actual	Actual	Actual	Estimated	Proposed
REVENUES:							
General	7,980,412	8,016,415	8,012,188	7,994,562	7,700,391	8,986,627	9,337,797
Park & Stormwater	2,629,808	1,777,274	1,809,261	1,841,855	1,875,178	1,764,401	1,778,484
Capital Improvement	2,211,184	1,527,275	2,671,403	2,613,213	1,320,769	3,552,247	2,390,450
Sewer Lateral	139,458	137,471	137,711	138,083	138,151	138,580	138,580
TOTAL	12,960,862	11,458,435	12,630,563	12,587,713	11,034,489	14,441,855	13,645,311
EXPENDITURES:							
General	8,408,054	7,877,391	7,440,202	7,574,897	7,912,252	8,344,994	9,199,738
Park & Stormwater	1,316,291	1,777,767	1,746,393	1,788,393	1,658,679	1,772,345	1,963,459
Capital Improvement	1,449,941	1,420,242	2,288,475	2,852,299	1,200,539	3,041,055	3,531,899
Sewer Lateral	140,464	99,670	162,152	101,191	119,313	125,000	135,000
TOTAL	11,314,750	11,175,070	11,637,222	12,316,780	10,890,783	13,283,394	14,830,096

**Combined Statement of Budgeted Revenues,
Expenditures and Changes in Fund Balances**

	MAJOR FUNDS					Total
	General	Capital Improvement	Park & Stormwater	Sewer Lateral		
REVENUES						
Taxes:						
Sales Tax	\$ 3,925,538	\$ 960,223	\$ 1,129,513	-	\$ 6,015,275	
Utilities	1,490,775	-	-	-	1,490,775	
Property	2,358,148	-	-	-	2,358,148	
Intergovernmental	500,526	-	-	-	500,526	
Licenses and permits	856,200	-	-	-	856,200	
Charges for services	-	-	599,750	\$ 138,000	737,750	
Fines and forfeitures	125,833	-	-	-	125,833	
Investment earnings	34,177	12,527	7,321	580	54,605	
Grants	-	421,200	6,400	-	427,600	
Other	46,600	996,500	35,500	-	1,078,600	
Total estimated revenues	\$ 9,337,797	\$ 2,390,450	\$ 1,778,484	\$ 138,580	\$ 13,645,312	

EXPENDITURES

General Government	\$ 1,624,694	\$ -	-	-	\$ 1,624,694
Public Works	1,468,035	3,036,317	365,273	135,000	5,004,625
Public Safety:					
Police	2,917,898	72,782	-	-	2,990,680
Fire	3,189,111	25,000	-	-	3,214,111
Parks & Recreation	-	397,800	1,598,186	-	1,995,986
Debt Service	-	-	-	-	-
Total estimated expenditures	\$ 9,199,738	\$ 3,531,899	\$ 1,963,459	\$ 135,000	\$ 14,830,096

**REVENUES OVER (UNDER)
EXPENDITURES**

\$ 138,059 \$ (1,141,449) \$ (184,975) \$ 3,580 \$ (1,184,784)

Transfers:

Transfer in	-	-	-	-	-
Transfer out	-	-	-	-	-

CHANGES IN FUND BALANCES

\$ 138,059 \$ (1,141,449) \$ (184,975) \$ 3,580 \$ (1,184,784)

BEGINNING FUND BALANCE (estimated)

\$ 5,340,045 \$ 2,315,375 \$ 1,010,205 \$ 268,077 \$ 8,933,702

ENDING FUND BALANCE

5,478,104 **\$ 1,173,926** **\$ 825,230** **\$ 271,657** **7,748,918**

Fund Balance Reserve as % of Expenditures

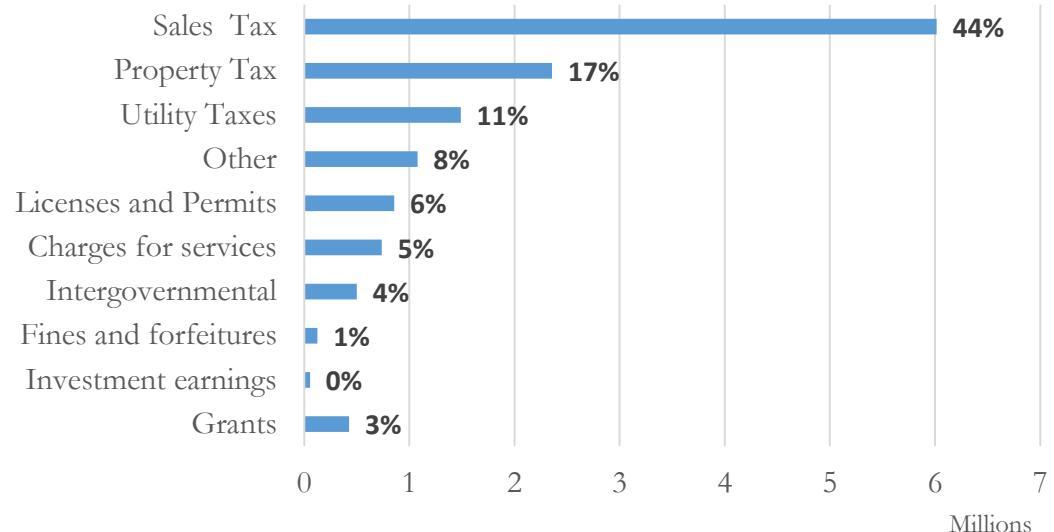
59.5%

CASH RESERVE ACCOUNT BALANCES

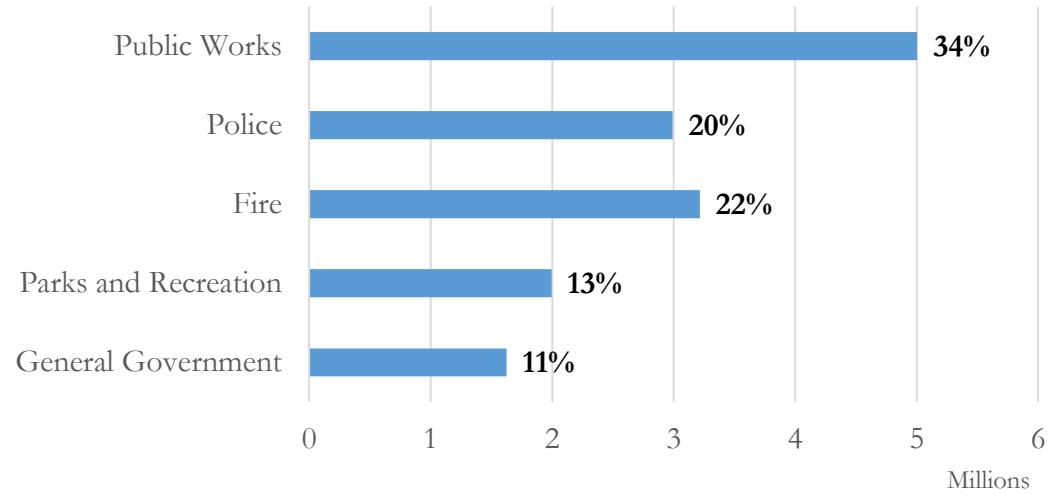
	General	Capital Improvement
General Reserves	\$ 571,033	\$ -
Fire Truck Purchase	-	259,857
Sidewalk Program	-	-
TOTAL	571,033	\$ 259,857

All Funds Summary - 60

Revenues - Where the money comes from...



Expenditures - Where the money goes...

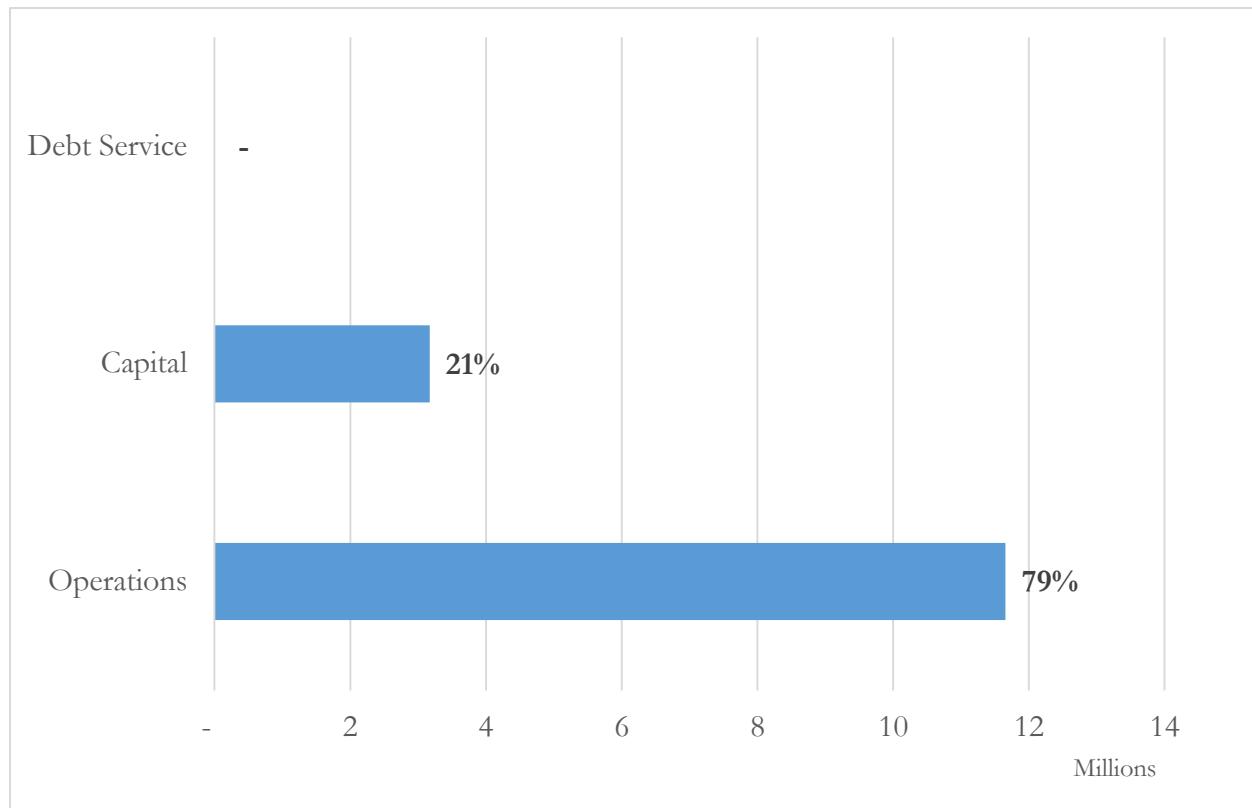


Schedule of Budgeted Expenditures by Fund: Operations, Debt Service and Capital Improvements

2017

Fund	Operations	Capital	Debt Service	TOTAL
General	9,064,238	135,500		9,199,738
Park & Stormwater	1,644,459	319,000		1,963,459
Capital Improvement	948,317	2,583,582		3,531,899
Sewer Lateral		135,000		135,000
TOTAL	11,657,014	3,173,082	-	14,830,096

* Operations is defined as expenditures needed to provide for the on-going service level of the city's operations. This includes personnel, contractual and commodity expenditures.



General Fund



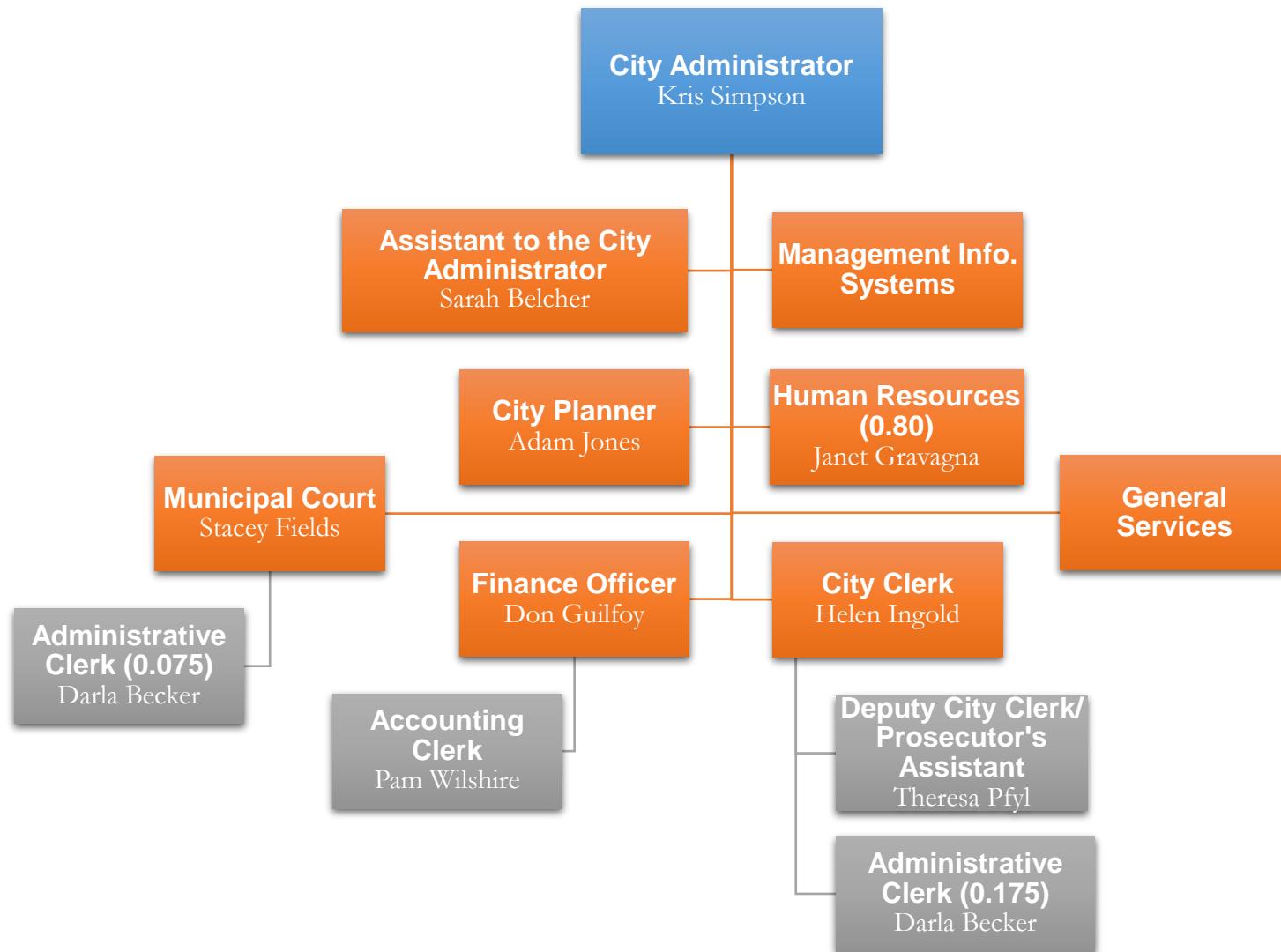
DEPARTMENTAL BUDGETS

General Fund

General Government Department

In this section:

Mayor	\$10,660
Board of Aldermen	\$37,441
City Administrator	\$355,763
General Services	\$634,878
MIS	\$122,960
Finance	\$179,722
Municipal Court	\$94,966
City Clerk	\$188,304



Mayor

Division Contact Information

Sarah Belcher, Assistant to the City Administrator

sbelcher@cityofcrestwood.org

314.729.4712

Division Summary:

The Mayor, with the Board of Aldermen, establishes goals and objectives and adopts policies and ordinances to meet the community's needs. The Mayor is elected at-large to 3 year terms, with a three term limit.

Mayor Gregg Roby first served on the Board of Aldermen before being elected Mayor in 2014.

Budget Summary: \$10,660

Staffing: 0.00 FTE

Costs by Category



Cost Changes

Division cost has **changed** by

2%

Increases

Added \$200 for
new office chair

Decreases

No significant
decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description				2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	MAYOR 10-10-010-XXX-XXXX				Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
8,400	8,400	2,800	8,400	8,400	8,400	4,900	8,400	505	5012	Wages, Elected Officials		8,400	8,400	8,400
17	16	5	13	16	16	9	16	510	5116	Workers' Compensation Ins.		18	18	18
521	521	174	521	521	521	304	521	515	5210	FICA Taxes		521	521	521
122	122	41	122	122	122	71	122	515	5211	Medicare Taxes		122	122	122
9,059	9,058	3,019	9,056	9,059	9,059	5,284	9,059			Total Personnel		9,060	9,060	9,060
-	-	475	350	350	350	350	350	605	6012	Employee Memberships		350	350	350
1,114	891	2,374	1,083	845	1,000	75	900	645	6710	Public Relations & Promotion		1,000	1,000	1,000
1,114	891	2,849	1,433	1,195	1,350	425	1,250			Total Contractual		1,350	1,350	1,350
-	-	35	50	24	50	-	710	7110		Office Supplies		250	250	250
-	-	35	50	24	50	-				Total Commodities		250	250	250
10,173	9,949	5,903	10,538	10,278	10,459	5,709	10,309			Total Expenditures- Mayor		10,660	10,660	10,660

Board of Aldermen

Division Contact Information

Sarah Belcher, Assistant to the City Administrator

sbelcher@cityofcrestwood.org

314.729.4712

Division Summary:

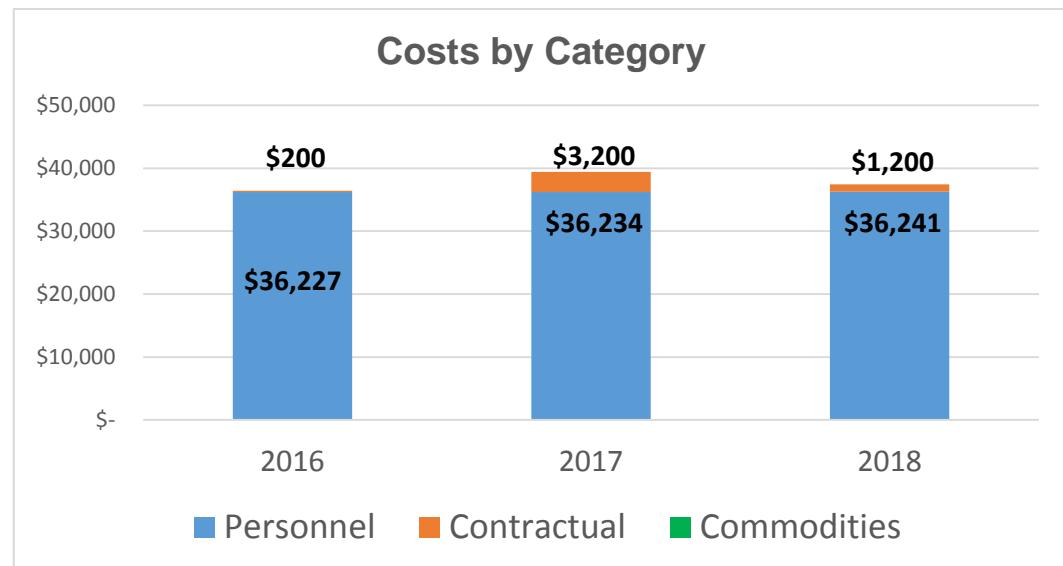
The Board of Aldermen establish goals and objectives, adopt public policies and ordinances, and approve the annual budget to meet the community's needs. Board members are elected by ward to 3 year terms, with a three term limit.

Ward I: Richard Breeding, Darryl Wallach
Ward III: Grant Mabie, Jerry Miguel

Ward II: Justin Charboneau, Mary Stadter
Ward IV: Tim Anderson, Tony Kennedy

Budget Summary: \$37,441

Staffing: 0.00 Full-time employees



Cost Changes

Division cost has **changed** by
-5%

Increases

No significant increases

Decreases

Removed expenses for facilitator

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description BOARD OF ALDERMEN 10-10-011-XXX-XXXX		2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
33,600	33,600	32,900	33,425	33,600	33,600	19,600	33,600	505 5012	Wages, Elected Officials	33,600	33,600	33,600
2,489	-	-	-	-	-	-	-	505 5015	Security Wages	-	-	-
67	63	63	53	64	64	38	66	510 5116	Workers' Compensation Insurance	71	71	71
2,083	2,083	2,040	2,072	2,083	2,083	1,215	2,083	515 5210	FICA Taxes	2,083	2,083	2,083
487	487	477	485	487	487	284	487	515 5211	Medicare Taxes	487	487	487
38,727	36,233	35,479	36,035	36,235	36,234	21,137	36,236	Total Personnel		36,241	36,241	36,241
-	-	-	-	-	-	35	35	605 6010	Training & Education	-	-	-
-	-	-	232	-	1,000	-	-	605 6011	Travel & Expenses	-	1,000	1,000
-	-	-	-	-	2,000	1,069	1,069	610 6115	Other Professional Services	-	-	-
-	-	-	-	50	200	75	200	645 6711	Printing & Binding	200	200	200
-	-	-	232	50	3,200	1,179	1,304	Total Contractual		200	1,200	1,200
-	-	-	-	-	-	28	28	710 7110	Office Supplies	-	-	-
-	-	-	-	-	-	28	28	Total Commodities		-	-	-
38,727	36,233	35,479	36,266	36,285	39,434	22,344	37,568	Total Expenditures- BOA		36,441	37,441	37,441

City Administrator

Division Contact Information

Kris Simpson, City Administrator

ksimpson@cityofcrestwood.org

314.729.4780

Division Summary:

The City Administrator is appointed by the Mayor and Board of Aldermen and is responsible for the day-to-day operations of the city. The City Administrator directly supervises the other department heads, and serves as department head of the General Government department. This division also contains the City Planner and Human Resources activities. The City Planner oversees planning and economic development functions and the Human Resources Officer is responsible for all HR functions.

City Administrator Kris Simpson has served the City of Crestwood since 2016

Budget Summary: \$355,763

Staffing: 3.80 Full-time employees

Costs by Category



Cost Changes

Division cost has **changed** by

14%

Increases

Salary increases
due to pay plan

\$18,000 to restart
city newsletter

City Administrator
computer needs
replacing

Decreases

No significant
decreases

City of Crestwood, Missouri

General Fund Expenditures

Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description CITY ADMINISTRATOR 10-25-040-XXX-XXXX				2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE					Adm. Recommen	Ways & Means Recommended	BOA Approved
85,744	95,810	98,377	141,076	155,559	161,295	92,821	161,295	505	5010	Salaries, Exempt Employees	173,000	173,000	173,000	
64,779	20,447	-	24,684	35,316	36,936	21,242	36,936	505	5011	Wages, Non-Exempt Employees	41,000	41,000	41,000	
		37,660	38,885	38,640	22,992	38,640	505	5013	Wages, Part-time	39,776	39,776	39,776		
			1,614				505	5015	Wages, Overtime					
28,572	7,762	-	14,131	22,498	34,128	14,484	34,603	510	5110	Health Insurance	40,270	40,270	40,270	
1,358	755	515	1,248	1,515	1,785	918	1,594	510	5111	Dental Insurance	1,562	1,562	1,562	
431	464	389	888	1,049	982	653	982	510	5112	Life/AD&D/LTD Insurance	1,021	1,021	1,021	
52	31	21	72	83	84	41	84	510	5114	Employee Assistance Program	84	84	84	
5,320	3,132	4,957	8,313	10,229	8,054	4,660	8,054	510	5115	Retirement Plan	8,628	8,628	8,628	
381	201	178	374	432	450	262	462	510	5116	Workers' Compensation Insurance	533	533	533	
(2,034)	-	-	-	-	-	-	510	5118	Other taxable benefits					
9,007	6,971	5,953	12,293	14,046	14,686	8,352	14,686	515	5210	FICA Taxes	15,734	15,734	15,734	
2,106	1,632	1,392	2,875	3,285	3,435	1,953	3,435	515	5211	Medicare Taxes	3,680	3,680	3,680	
195,717	137,206	111,782	243,615	284,509	300,474	168,376	300,771	Total Personnel				325,288	325,288	325,288
667	904	1,551	2,426	1,479	3,800	1,476	3,500	605	6010	Training & Education	2,800	2,800	2,800	
427	-	789	2,450	1,104	3,900	2,493	3,600	605	6011	Travel & Expenses	3,900	3,900	3,900	
580	150	125	324	1,453	1,595	972	1,422	605	6012	Employee Memberships	1,850	1,850	1,850	
		-	150	595	500	490	595	610	6114	Computer Services	2,100	2,100	2,100	
				(71)				640	6611	Periodicals & Books				
								645	6710	Public Relations & Promotion	8,000	8,000	8,000	
		44	-	158	73	250	-	645	6711	Printing & Binding	275	275	275	
								650	6810	Postage	10,000	10,000	10,000	
1,674	1,098	2,465	5,508	4,633	10,045	5,431	9,117	Total Contractual				28,925	28,925	28,925
114	25	490	660	667	500	254	500	710	7110	Office Supplies	500	500	500	
								730	7110	Computer Parts	1,050	1,050	1,050	
114	59	490	660	667	500	254	500	Total Commodities				1,550	1,550	1,550
197,505	138,363	114,736	249,783	289,809	311,019	174,062	310,388	Total Expenditures- City Administrator				355,763	355,763	355,763

General Services

Division Contact Information

Kris Simpson, City Administrator

ksimpson@cityofcrestwood.org

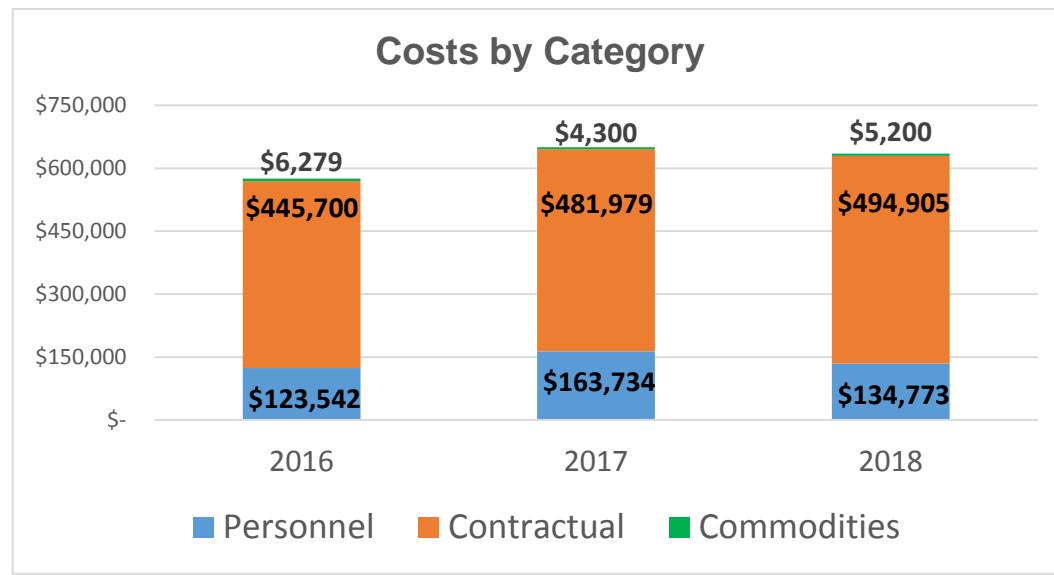
314.729.4780

Division Summary:

The General Services division is the financial “catch all” for most of the expenses that keep the city operating – legal services, property and general liability insurance and other insurance products, city memberships, printing and binding, the health insurance deductible reimbursement program, and more.

Budget Summary: \$634,878

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by
-2%

Increases

Higher legal expenses due to ongoing litigation

Decreases

Some insurance policies renewed at lower than expected rates

Some costs were shifted to a specific division

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description			2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	GENERAL SERVICES 10-25-041-XXX-XXXX			Dept, City Adm.	Ways & Means Recommended	BOA Approved
37,517	71,124	82,415	67,667	56,210	59,088	36,135	59,734	510	5110	Health Insurance (retirees)	66,773	66,773	66,773
2,240	13,717	7,070	-	2,240	3,000	-	4,000	510	5119	Employment Security Benefit Payments	3,000	3,000	3,000
60,234	64,977	43,440	39,037	65,092	100,000	59,653	100,000	510	5120	Deductible reimbursement	65,000	65,000	65,000
99,992	149,818	132,924	106,704	123,542	162,088	95,787	163,734	Total Personnel			134,773	134,773	134,773
-	-	-	-	-	-	150	150	605	6010	Training & Education	16,150	16,150	16,150
123,784	162,583	144,363	156,845	198,061	235,000	64,453	226,000	610	6110	Legal Services	225,000	225,000	225,000
26,900	25,056	26,616	29,973	30,655	29,640	28,041	28,041	610	6112	Auditing Services	28,800	28,800	28,800
27,767	15,022	11,863	12,127	17,184	22,315	7,875	21,000	610	6115	Other Professional Services	20,325	20,325	20,325
29,017	25,645	23,630	28,043	23,451	24,000	14,548	22,134	615	6215	Telephone/Telecommunications	24,000	24,000	24,000
-	-	-	-	6,546	2,200	7,829	15,527	615	6216	Telecommunications Internet	15,000	15,000	15,000
-	-	-	-	1,875	1,600	1,346	2,363	615	6218	Cable TV	2,400	2,400	2,400
-	-	-	-	862	1,500	374	1,200	620	6315	Solid Waste Disposal	1,250	1,250	1,250
-	-	-	-	15,026	15,000	5,155	21,000	620	6316	Maintenance Agreements	18,000	18,000	18,000
-	-	-	-	1,440	1,765	757	1,500	630	6451	Equipment Leases	1,515	1,515	1,515
4,456	1,859	1,843	1,910	120	-	-	-	630	6452	Other Rentals/Leases	-	-	-
41,124	43,047	46,404	48,259	47,442	46,700	-	46,626	635	6510	Property Policy	48,000	48,000	48,000
53,040	52,033	52,332	54,411	53,782	50,300	50,244	50,244	635	6511	General/Auto/Police Liability (SLAIT)	53,500	53,500	53,500
12,523	12,523	12,982	14,065	13,815	14,000	-	13,815	635	6512	Public Officials Liability	14,000	14,000	14,000
1,255	1,283	1,351	1,385	1,385	1,400	-	1,858	635	6513	City Insurance	1,500	1,500	1,500
-	-	-	2,619	2,605	2,650	-	2,605	635	6514	Cyber Liability Insurance	2,750	2,750	2,750
606	1,134	1,134	-	1,000	-	500	500	635	6515	Other Insurance Expense	1,000	1,000	1,000
6,982	7,197	7,556	7,586	7,402	8,000	7,096	7,096	640	6610	City Memberships	7,500	7,500	7,500
10,905	9,013	7,829	2,228	9,850	8,675	1,568	4,615	645	6710	Public Relations & Promotion	4,500	4,500	4,500
103	812	693	275	478	900	576	600	645	6711	Printing & Binding	600	600	600
5,843	4,661	2,910	2,463	6,309	7,600	8,026	10,000	645	6712	Advertising and Publication	4,000	4,000	4,000
8,585	8,187	9,678	5,252	5,286	6,000	2,846	4,847	650	6810	Postage	5,100	5,100	5,100
4,081	4,636	5,497	5,564	1,127	13	8	13	650	6811	Interest Expense	15	15	15
356,970	374,689	356,681	373,006	445,700	479,258	201,640	481,979	Total Contractual			494,905	494,905	494,905
4,295	3,685	4,592	3,778	4,496	4,500	2,706	4,300	710	7110	Office Supplies	5,200	5,200	5,200
52	49	-	-	5,724	-	-	-	740	7400	Miscellaneous Expenditure	-	-	-
-	-	121	-	60	-	-	-	740	7713	Other Supplies	-	-	-
13,000	13,500	14,500	7,500	(4,000)	-	-	-	740	7714	Senior Trash Program	-	-	-
17,347	17,233	19,213	11,278	6,279	4,500	2,706	4,300	Total Commodities			5,200	5,200	5,200
474,308	541,741	508,818	490,988	575,521	645,846	300,133	650,013	Total Expenditures- General Services			634,878	634,878	634,878

Management Information Systems (MIS)

Division Contact Information

Kris Simpson, City Administrator

ksimpson@cityofcrestwood.org

314.729.4780

Division Summary:

The city's MIS services are contracted out to a private service provider. This division budget contains funds for that service, as well as the software and computer equipment needs for the city that fall below the threshold for being considered a capital project.

Budget Summary: \$122,960

Staffing: 0.00 FTE

Costs by Category



Cost Changes

Division cost has **changed** by
1%

Increases

IT service provider increased rates
New IT security software added

Decreases

Some software costs were shifted to their specific division

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description MANAGEMENT INFORMATION SYSTEMS 10-25-042-XXX-XXXX	2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm.	Ways & Means Recommended	BOA Approved
61,422	43,970	-	-	-	-	-	-	505 5010 Wages, Exempt Employees	-	-	-
7,968	5,367	-	-	-	-	-	-	510 5110 Health Insurance	-	-	-
341	227	-	-	-	-	-	-	510 5111 Dental Insurance	-	-	-
293	182	-	-	-	-	-	-	510 5112 Life/AD&D/LTD Insurance	-	-	-
21	21	-	-	-	-	-	-	510 5114 Employee Assistance Program	-	-	-
3,280	2,235	-	-	-	-	-	-	510 5115 Retirement Plan	-	-	-
123	76	-	-	-	-	-	-	510 5116 Workers' Compensation Ins.	-	-	-
3,718	2,682	-	-	-	-	-	-	515 5210 FICA Taxes	-	-	-
869	627	-	-	-	-	-	-	515 5211 Medicare Taxes	-	-	-
78,034	55,387	-	-	-	-	-	-	Total Personnel	-	-	-
151	116	85,415	68,342	-	-	-	-	610 6115 Other Professional Services	-	-	-
540	393	-	-	-	-	-	-	615 6216 Telecommunications Internet	-	-	-
420	280	-	-	-	-	-	-	615 6217 Mobile Phones	-	-	-
6,600	27,118	7,303	8,798	-	52,000	36,467	61,000	620 6316 Maintenance Agreements	65,260	65,260	65,260
9,125	16,625	-	-	-	-	-	-	625 6410 REJIS Services	-	-	-
16,836	44,532	92,718	77,140	-	52,000	36,467	61,000	Total Contractual	65,260	65,260	65,260
4,730	30	-	-	-	-	-	-	710 7110 Office Supplies	-	-	-
		981	22,610	-	11,500	2,797	8,500	730 7110 Computer Parts	26,700	26,700	26,700
		840	50,834	-	-	-	-	730 7111 Network Maintenance	-	-	-
		824	34,486	-	52,200	32,043	52,200	730 7112 Software License	31,000	31,000	31,000
4,730	30	2,645	778	107,930	63,700	34,840	60,700	Total Commodities	57,700	57,700	57,700
		2,604	40	-	-	-	-	820 8310 Computer Parts	-	-	-
		23,743	-	-	-	-	-	820 8313 Software License	-	-	-
		26,347	40	-	-	-	-	Total Capital	-	-	-
99,600	99,949	95,364	104,265	107,970	115,700	71,307	121,700	Total Expenditures- MIS	122,960	122,960	122,960

Finance

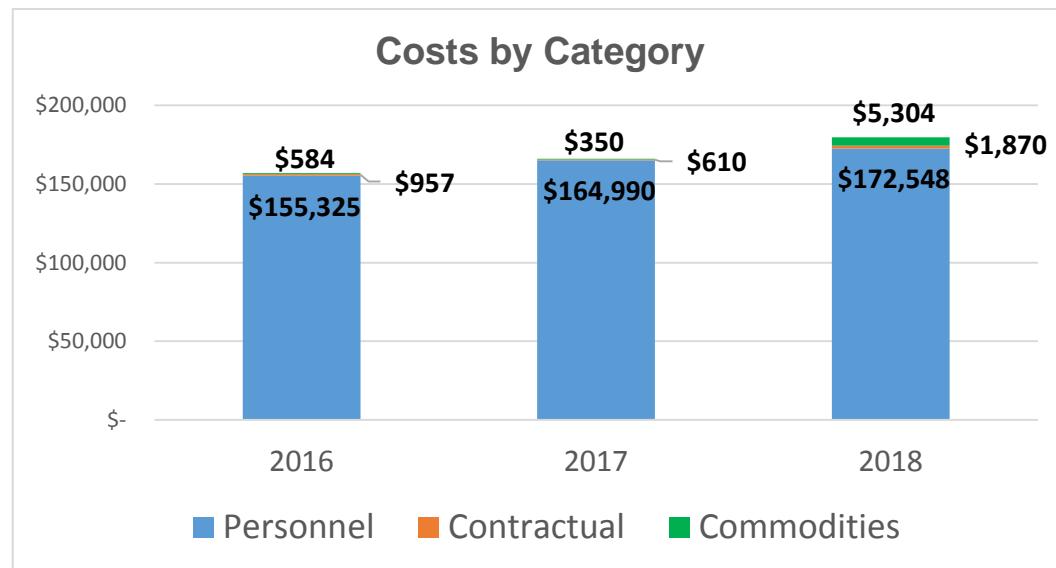
Division Contact Information
Donald Guilfoy, Finance Officer
dguilfoy@cityofcrestwood.org
314.729.4792

Division Summary:

The Finance Office is responsible for the accounting functions of the City. Core operations include budget preparation, budget monitoring, financial reporting, audit preparation, internal controls, cash disbursements, and receipts/revenues.

Budget Summary: \$179,722

Staffing: 2.00 FTE



Cost Changes

Division cost has **changed** by
8%

Increases

Salary increases
due to pay plan

Added financial
software
maintenance fee

Decreases

No significant
decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description			2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	FINANCE 10-25-044-XXX-XXXX			Dept, City Adm.	Ways & Means Recommended	BOA Approved
61,412	30,155	18,660	67,256	86,239	90,192	51,869	89,000	505	5010 Salaries, Exempt Employees	92,000	92,000	92,000	
35,482	35,943	37,602	37,171	38,940	40,722	23,419	40,722	505	5011 Wages, Non-Exempt Employees	42,758	42,758	42,758	
35,154	35,685	36,203	-	-	-	-	-	505	5013 Wages, Part-time Employees				
15,117	17,379	15,509	9,913	13,729	18,244	10,074	19,718	510	5110 Health Insurance	21,264	21,264	21,264	
1,053	893	900	712	765	833	459	522	510	5111 Dental Insurance	781	781	781	
730	541	487	486	511	520	299	399	510	5112 Life/AD&D/LTD Insurance	529	529	529	
62	62	46	41	41	42	21	42	510	5114 Employee Assistance Program	42	42	42	
7,002	5,110	4,581	6,107	5,635	4,451	2,560	4,411	510	5115 Retirement Plan	4,582	4,582	4,582	
262	183	170	168	231	249	144	253	510	5116 Workers' Compensation Insurance	283	283	283	
7,654	5,858	5,456	6,152	7,483	8,117	4,378	8,043	515	5210 FICA Taxes	8,355	8,355	8,355	
1,790	1,370	1,276	1,439	1,750	1,898	1,024	1,881	515	5211 Medicare Taxes	1,954	1,954	1,954	
165,719	133,178	120,890	129,445	155,325	165,268	94,246	164,990	Total Personnel			172,548	172,548	172,548
90	-	311	125	369	525	162	162	605	6010 Training & Education	655	655	655	
97			489	538	1,250	257	258	605	6011 Travel & Expenses	925	925	925	
50	-	-	50	50	250	190	190	605	6012 Employee Memberships	240	240	240	
420	420	420	420		-	-	-	610	6115 Other Professional Services				
-	-	-	-	-	-	-	-	645	6711 Printing & Binding	50	50	50	
-	-	-	-	-	-	-	-	645	6712 Advertising & Publication				
657	420	731	1,084	957	2,025	609	610	Total Contractual			1,870	1,870	1,870
220	266	846	417	584	600	138	350	710	7110 Office Supplies	400	400	400	
220	266	846	417	584	600	138	350	730	7112 Software Licensing	4,904	4,904	4,904	
					Total Commodities					5,304	5,304	5,304	
166,596	133,865	122,467	130,946	156,866	167,893	94,993	165,950	Total Expenditures- Finance			179,722	179,722	179,722

Municipal Court

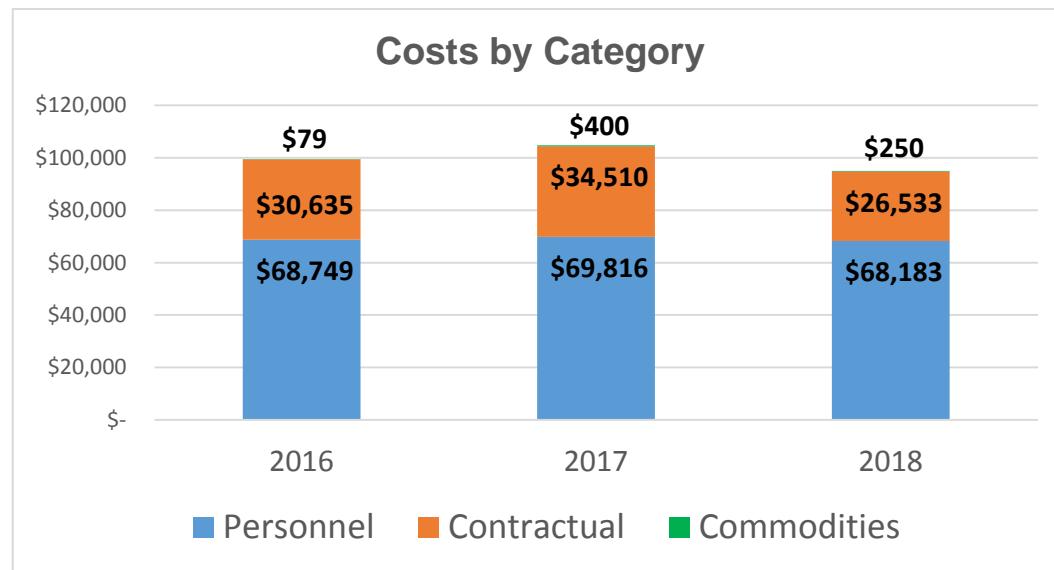
Division Contact Information
Stacey Fields, Court Administrator
sfields@cityofcrestwood.org
314.729.4776

Division Summary:

The Municipal Court, led by the Board-appointed Municipal Judge, includes a Provisional Judge, City Prosecutor and Court Administrator. Court is held on three evenings each month and court offices are open during regular business hours. As required by law, the Court maintains a separate bank account for bonds.

Budget Summary: \$94,966

Staffing: 1.075 FTE



Cost Changes

Division cost has **changed** by
-9%

Increases

Salary increases
due to pay plan

Decreases

Moved City
Prosecutor items
to City Clerk
budget

City of Crestwood, Missouri
 General Fund Expenditures -Summary
 Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description MUNICIPAL COURT 10-25-045-XXX-XXXX				2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE					Dept, City Adm.	Ways & Means Recommended	BOA Approved
30,118	34,540	36,454	36,128	42,332	42,950	23,144	40,905	505	5011	Wages, Non-Exempt Employees	43,000	43,000	43,000	
13,305	-	-	-	-	5,000	692	5,000	505	5013	Wages, Part-time Employees	6,500	6,500	6,500	
7,412	2,116	3,117	9,178	8,612	5,000	1,651	3,000	505	5015	Overtime Wages	4,500	4,500	4,500	
4,589	15,381	13,234	10,775	11,905	14,432	2,603	14,692	510	5110	Health Insurance	7,705	7,705	7,705	
359	442	535	526	418	535	163	441	510	5111	Dental Insurance	391	391	391	
232	211	222	217	207	208	86	203	510	5112	Life/AD&D/LTD Insurance	208	208	208	
26	21	21	21	21	21	10	21	510	5114	Employee Assistance Program	21	21	21	
2,188	1,979	1,993	2,374	1,853	1,630	599	1,561	510	5115	Retirement Plan	1,615	1,615	1,615	
90	86	73	72	93	101	49	99	510	5116	Workers' Compensation Insurance	113	113	113	
2,468	1,940	2,130	2,420	2,681	3,283	1,536	3,156	515	5210	FICA Taxes	3,348	3,348	3,348	
577	454	498	566	627	768	359	738	515	5211	Medicare Taxes	783	783	783	
61,364	57,171	58,277	62,275	68,749	73,927	30,893	69,816	Total Personnel				68,183	68,183	68,183
450	450	467	865	725	750	1,140	1,535	605	6010	Training & Education	1,664	1,664	1,664	
516	219	724	1,028	1,045	1,200	912	1,150	605	6011	Travel & Expenses	3,359	3,359	3,359	
91	90	90	90	90	100	177	235	605	6012	Employee Memberships	210	210	210	
				22,641	27,400	13,880	23,790	610	6110	Legal Services	13,000	13,000	13,000	
35,855	35,281	26,056	29,325	140	-	-	-	610	6115	Other Professional Services	300	300	300	
			300	300	1,200	300	600	610	6120	Municipal Court Mental Health Docket	1,000	1,000	1,000	
1,860	1,140	1,320	240	330	720	720	850	610	6121	Prisoner Services	900	900	900	
				4,515	4,600	2,258	4,600	625	6410	Rejis Services	4,600	4,600	4,600	
720		613	1,942	174	1,000	400	1,000	645	6711	Printing & Binding	750	750	750	
532	604	664	780	676	750	346	750	650	6815	Municipal Court Bank Fees	750	750	750	
40,024	37,785	29,934	34,569	30,635	37,720	20,133	34,510	Total Contractual				26,533	26,533	26,533
563		488	81	79	150	361	400	710	7110	Office Supplies	250	250	250	
563		488	81	79	150	361	400	Total Commodities				250	250	250
101,952	94,956	88,698	96,925	99,464	111,797	51,386	104,726	Total Expenditures- Municipal Court				94,966	94,966	94,966

City Clerk

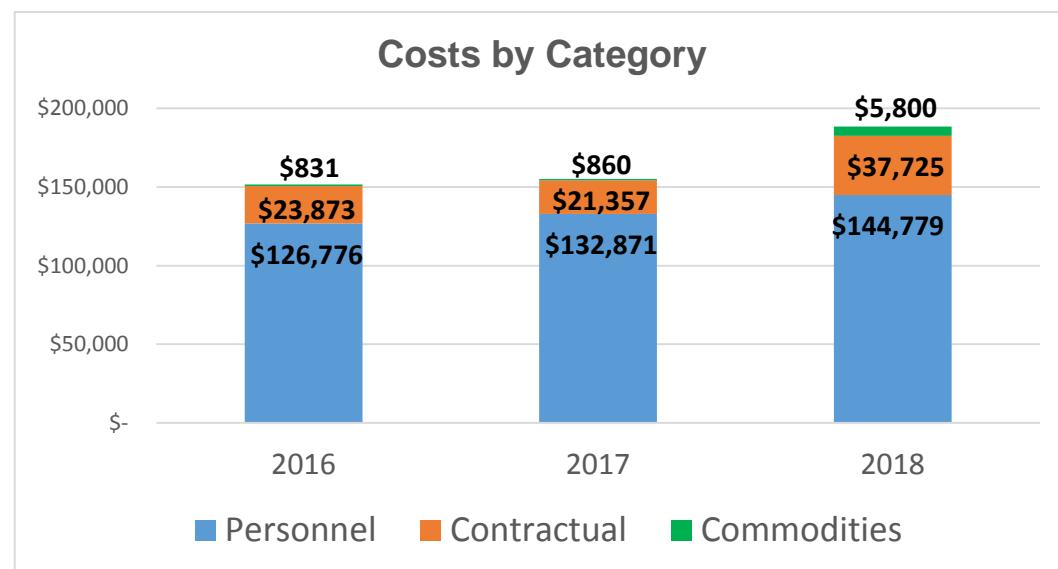
Division Contact Information
Helen Ingold, City Clerk
hingold@cityofcrestwood.org
314.729.4711

Division Summary:

The City Clerk's Office maintains and distributes official records for the City, including minutes, ordinances, contracts and various other vital documents. The City Clerk's Office administers the Oath of Office to elected officials and oversees the administration of city elections. The City Clerk's Office issues various types of licenses, such as business, liquor and vending licenses. The City Clerk shares a part-time clerk with the Municipal Court. As of 2018, the City Clerk's Office also houses the City Prosecutor, with the Deputy City Clerk also serving as the Prosecutor's Assistant.

Budget Summary: \$188,304

Staffing: 2.175 FTE



Cost Changes

Division cost has **changed** by

21%

Increases

Salary increases
due to pay plan

Added City
Prosecutor from
Court budget

Added training
and equipment for
Prosecutor's
Assistant

Added software
from MIS budget

Decreases

No significant
decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description CITY CLERK 10-25-046-XXX-XXXX				2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	Dept, City Adm.	Ways & Means Recommended	BOA Approved				
69,195	125,580	138,741	83,713	84,695	88,537	51,008	88,537	505 5011	Wages, Non-Exempt Employees	95,500	95,500	95,500		
18,164	16,671	-	9,332	11,885	11,399	6,740	11,399	505 5013	Wages, Part-time Employees	12,219	12,219	12,219		
772	8,962	3,756	2,736	3,189	4,000	2,043	3,400	505 5015	Overtime Wages	4,000	4,000	4,000		
28,897	43,179	31,549	14,338	14,515	16,800	9,276	16,947	510 5110	Health Insurance	19,635	19,635	19,635		
784	1,564	1,669	978	817	952	459	825	510 5111	Dental Insurance	781	781	781		
454	803	761	463	444	421	278	421	510 5112	Life/AD&D/LTD Insurance	438	438	438		
51	72	83	41	41	42	21	42	510 5114	Employee Assistance Program	42	42	42		
3,834	6,436	6,860	5,150	3,862	3,146	1,804	3,146	510 5115	Retirement Plan	3,383	3,383	3,383		
173	261	253	154	184	197	114	203	510 5116	Workers' Compensation Insurance	235	235	235		
4,673	7,979	8,212	5,584	5,790	6,444	3,449	6,444	515 5210	FICA Taxes	6,927	6,927	6,927		
1,093	1,866	1,921	1,306	1,354	1,507	807	1,507	515 5211	Medicare Taxes	1,620	1,620	1,620		
128,090	213,373	193,804	123,796	126,776	133,446	75,998	132,871		Total Personnel	144,779	144,779	144,779		
1,036	654	732	850	1,729	3,536	1,957	3,300	605 6010	Training & Education	3,925	3,925	3,925		
-	300	-	976	2,138	3,208	1,732	3,500	605 6011	Travel & Expenses	4,250	4,250	4,250		
-	270	600	339	345	350	85	350	605 6012	Employee Memberships	500	500	500		
790	1,536	345	-	119	120	50	50	610 6110	Legal Services	14,500	14,500	14,500		
2,695	2,892	4,780	4,677	4,841	7,000	4,218	8,800	645 6711	Printing & Binding	550	550	550		
3,225	4,133	5,579	7,599	14,702	7,500	5,357	5,357	650 6813	Code Book Codification	8,000	8,000	8,000		
7,746	9,785	12,036	14,441	23,873	21,714	13,400	21,357		Elections - General & Special	6,000	6,000	6,000		
									Total Contractual	37,725	37,725	37,725		
1,343	832	842	1,187	831	800	315	750	710 7110	Office Supplies	800	800	800		
							110	730 7112	Software Licensing	5,000	5,000	5,000		
1,343	832	842	1,187	831	800	315	860		Total Commodities	5,800	5,800	5,800		
137,179	223,990	206,682	139,425	151,480	155,960	89,713	155,088		Total Expenditures- City Clerk	188,304	188,304	188,304		



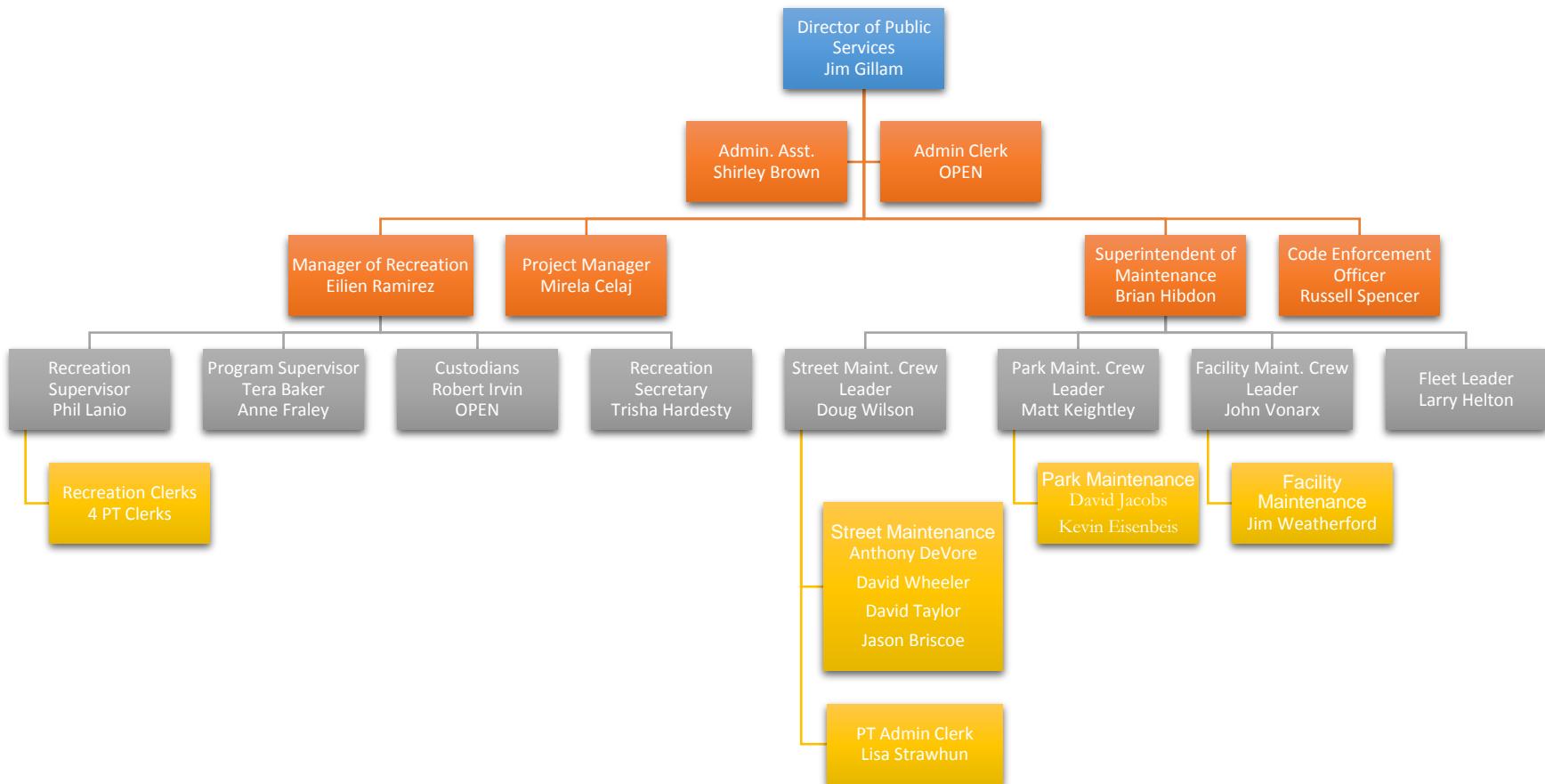
DEPARTMENTAL BUDGETS

General Fund

Public Services

In this Section:

Public Works Administration	\$335,106
Facilities and Code Enforcement	\$418,471
Street Maintenance	\$557,177
Fleet Management	\$157,282



Public Works Administration

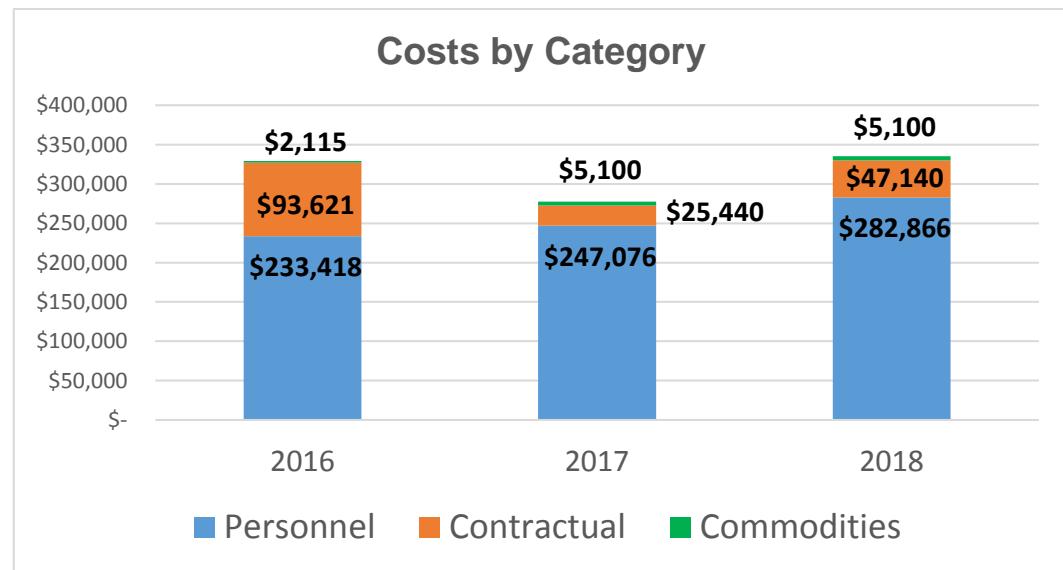
Division Contact Information
Jim Gillam, Director of Public Services
jgillam@cityofcrestwood.org
314.729.4722

Division Summary:

Public Works Administration is responsible for overseeing the operation of the Department of Public Services. This division contains the personnel costs for the department head, a project manager, and administrative support staff. The Department of Public Services handles code enforcement, permitting, sewer lateral, the solid waste contract, snow removal, building maintenance, capital project management, the maintenance of the city fleet and all streets, bridges and parks in Crestwood.

Budget Summary: \$335,106

Staffing: 4.00 FTE



Cost Changes

Division cost has **changed** by
20%

Increases

Salary increases
due to pay plan

Planned zoning
code revision in
2018

Conversion of PT
clerk to FT

Decreases

No significant
decreases

City of Crestwood, Missouri
General Fund Expenditures

Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description				2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS ADMINISTRATION 10-35-061-XXX-XXXX				Dept, City Adm	Ways & Means Recommended	BOA Approved
96,463	40,749	70,306	89,696	89,696	92,067	53,011	92,067	505	5010	Salaries, Exempt Employees	96,670	96,670	96,670	
131,451	140,124	67,162	82,669	86,078	92,618	53,401	92,618	505	5011	Wages, Non-Exempt Employees	122,248	122,248	122,248	
219	-	1,521	13,994	15,304	16,399	7,547	16,399	505	5013	Wages, Part-Time	-	-	-	
4,692	-	-	-	-	-	-	-	505	5014	Wages, Seasonal	-	-	-	
1,633	1,329	1,895	1,257	1,878	3,000	1,122	3,000	505	5015	Overtime Wages	3,000	3,000	3,000	
32,978	23,900	13,920	15,634	15,762	18,244	10,238	18,376	510	5110	Health Insurance	33,194	33,194	33,194	
1,208	988	725	929	1,016	1,368	688	1,210	510	5111	Dental Insurance	1,562	1,562	1,562	
1,083	825	587	782	750	753	472	753	510	5112	Life/AD&D/LTD Insurance	940	940	940	
83	83	62	62	62	63	31	63	510	5114	Employee Assistance Program	84	84	84	
11,766	9,804	4,353	8,789	7,934	6,381	3,673	6,381	510	5115	Retirement Plan	7,545	7,545	7,545	
4,685	4,403	509	589	584	625	354	598	510	5116	Workers' Compensation Insurance	646	646	646	
2,034	-	-	-	-	-	-	-	510	5118	Other Taxable Benefits	-	-	-	
13,999	10,898	8,420	11,306	11,633	12,653	6,882	12,653	515	5210	FICA Taxes	13,759	13,759	13,759	
3,274	2,549	1,969	2,644	2,721	2,959	1,609	2,959	515	5211	Medicare Taxes	3,218	3,218	3,218	
305,567	235,651	171,430	228,351	233,418	247,130	139,028	247,076	Total Personnel				282,866	282,866	282,866
110	225	1,075	3,884	1,449	1,400	455	1,000	605	6010	Training & Education	2,000	2,000	2,000	
54	20	21	1,622	2,061	1,200	194	500	605	6011	Travel & Expenses	1,200	1,200	1,200	
812	743	394	425	734	1,200	580	1,200	605	6012	Employee Memberships	800	800	800	
3,935	7,435	5,820	10,778	86,080	5,000	(16,100)	20,000	610	6115	Other Professional Services	40,000	40,000	40,000	
1,225	490	455	840	840	840	490	840	615	6217	Mobile Phones	840	840	840	
100	-	-	149	16	100	-	100	640	6611	Periodicals & Books	100	100	100	
-	-	-	-	809	300	856	1,200	645	6712	Advertising and Publications	1,200	1,200	1,200	
971	847	473	312	1,633	1,000	365	600	645	6711	Printing & Binding	1,000	1,000	1,000	
-	953	-	-	-	-	-	650	6810	Postage		-	-	-	
7,206	10,713	8,238	18,011	93,621	11,040	(13,160)	25,440	Total Contractual				47,140	47,140	47,140
2,674	-	1,573	1,931	1,822	1,500	905	1,500	710	7110	Office Supplies	1,500	1,500	1,500	
333	187	12	49	-	100	133	200	715	7210	Household Supplies	200	200	200	
6	-	185	-	-	-	-	-	725	7411	Small Tools & Equipment	-	-	-	
9	8	585	169	244	3,400	-	3,400	730	7112	Software Licensing	3,400	3,400	3,400	
3,023	195	2,354	2,100	2,115	5,000	1,038	5,100	740	7713	Other Supplies	-	-	-	
315,796	246,559	182,022	248,462	329,154	263,170	126,906	277,616	Total Expenditures- PW Administration				335,106	335,106	335,106

Facilities and Code Enforcement

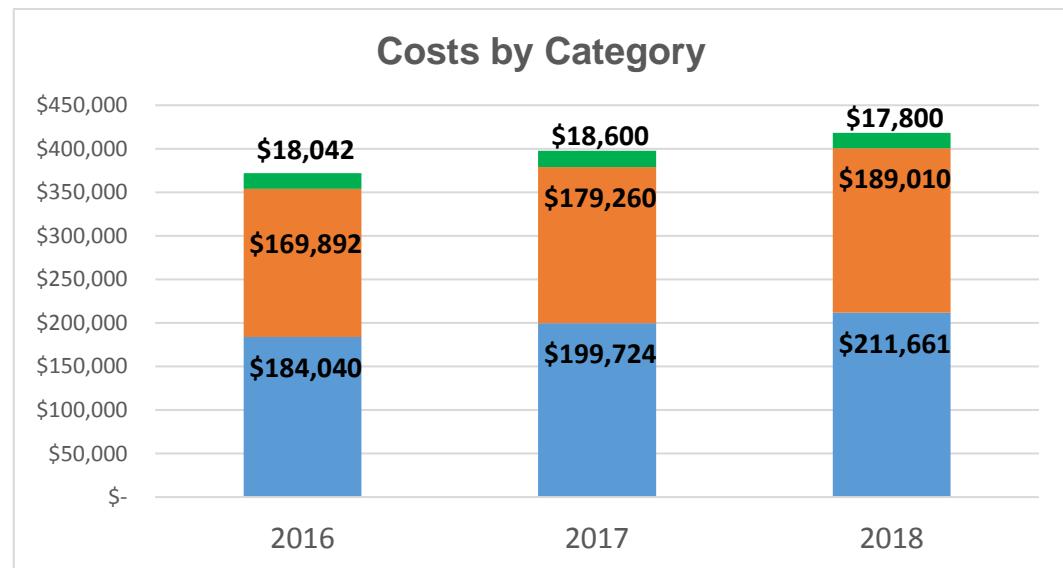
Division Contact Information
Shirley Brown, Administrative Assistant
sbrown@cityofcrestwood.org
314.729.4726

Division Summary:

Facilities and Code Enforcement is the division responsible for the maintenance of city facilities and the enforcement of city building and property maintenance codes.

Budget Summary: \$418,471

Staffing: 3.20 FTE



Cost Changes

Division cost has **changed** by
5%

Increases

Salary increases
due to pay plan

Conversion of a
PT custodian to
FT

Planned carpet
replacement and
painting

Decreases

No significant
decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017					Account Description					2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	JBLIC WORKS FACILITIES AND CODE ENFORCEMENT 10-35-060-XXX-XXXX	Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved						
145,332	148,442	107,569	115,667	122,585	128,193	73,659	128,193	505 5011 Wages, Non-Exempt Employees		141,440	141,440	141,440					
5,837	5,956	5,723	5,879	6,460	7,172	2,510	6,574	505 5013 Wages, Part-Time Employees		13,000	13,000	13,000					
7,780	8,327	9,400	6,930	8,862	13,500	5,988	13,500	505 5015 Overtime Wages		32,565	32,565	32,565					
35,821	39,326	25,951	23,625	23,815	27,562	15,254	27,988	510 5110 Health Insurance		1,172	1,172	1,172					
1,417	1,637	1,307	1,336	1,200	1,368	688	1,210	510 5111 Dental Insurance		632	632	632					
884	884	618	618	606	621	379	621	510 5112 Life/AD&D/LTD Insurance		63	63	63					
83	83	62	62	62	63	31	63	510 5114 Employee Assistance Program		4,960	4,960	4,960					
8,163	8,492	5,660	6,499	5,893	4,818	2,733	4,818	510 5115 Retirement Plan		6,014	6,014	6,014					
5,220	5,347	4,037	3,380	4,728	5,391	3,011	5,437	510 5116 Workers' Compensation Insurance		9,575	9,575	9,575					
9,207	9,386	7,119	7,442	7,968	9,230	4,739	9,193	515 5210 FICA Taxes		2,239	2,239	2,239					
2,153	2,195	1,665	1,741	1,863	2,159	1,108	2,150	515 5211 Medicare Taxes									
221,896	230,054	169,101	173,180	184,040	200,076	110,100	199,724	Total Personnel		211,661	211,661	211,661					
-	-	175	80	250	500	-	500	605 6010 Training and Education		400	400	400					
2,041	3,016	2,109	1,769	-	500	-	500	610 6115 Other Professional Services		400	400	400					
22,427	22,205	16,628	18,826	15,117	20,000	7,103	14,000	610 6117 Rental Inspections		17,500	17,500	17,500					
-	-	-	2,353	2,569	3,000	1,448	3,000	612 6150 Contract Mowing		2,750	2,750	2,750					
39,848	43,195	41,439	44,156	43,236	42,000	20,892	42,000	615 6210 Electric		42,000	42,000	42,000					
7,521	9,456	10,967	8,183	6,701	11,000	3,771	11,000	615 6211 Natural Gas		9,500	9,500	9,500					
2,607	2,658	2,610	2,400	2,936	2,000	1,140	2,000	615 6212 Sewer		2,200	2,200	2,200					
1,784	1,963	2,246	2,098	2,323	2,000	968	2,000	615 6213 Water		2,000	2,000	2,000					
93,262	76,077	75,707	78,527	78,680	80,000	39,615	80,000	615 6214 Street Lighting		80,000	80,000	80,000					
1,280	1,750	1,313	1,280	1,280	1,260	735	1,280	615 6217 Mobile Phones		1,280	1,280	1,280					
22	-	-	-	-	-	-	-	615 6218 Cable TV		-	-	-					
1,302	2,382	1,264	495	-	1,500	-	500	620 6311 Maint/Repair Communication Equipment		500	500	500					
12,285	21,930	26,280	26,148	16,742	30,000	14,194	22,000	620 6312 Maint/Repair Buildings / Facilities		30,000	30,000	30,000					
295	12	222	-	-	500	-	500	620 6313 Maint/Repair Other Equipment		500	500	500					
2,628	2,850	1,634	1,562	68	-	-	-	630 6452 Other Rentals/Leases		-	-	-					
187,282	187,473	182,593	187,856	169,892	194,260	89,863	179,260	Total Contractual		189,010	189,010	189,010					
5,269	4,625	4,615	3,698	4,666	4,000	2,555	4,000	715 7211 Janitorial Supplies		5,000	5,000	5,000					
9,020	5,529	9,580	10,278	13,356	10,000	9,781	14,000	715 7212 Building Maint. Supplies		12,500	12,500	12,500					
550	128	148	-	-	100	-	100	725 7411 Small Tools & Equipment		50	50	50					
-	-	-	-	-	500	-	500	725 7413 Machinery & Equipment		250	250	250					
456	188	330	480	20	-	-	-	740 7713 Other Supplies		-	-	-					
15,295	10,471	14,652	14,455	18,042	14,600	12,336	18,600	Total Commodities		17,800	17,800	17,800					
424,472	427,998	366,346	375,491	371,974	408,936	212,299	397,584	Total Expenditures- PW Facilities/Code		418,471	418,471	418,471					

Street Maintenance

Division Contact Information

Brian Hibdon, Superintendent of Maintenance

bhibdon@cityofcrestwood.org

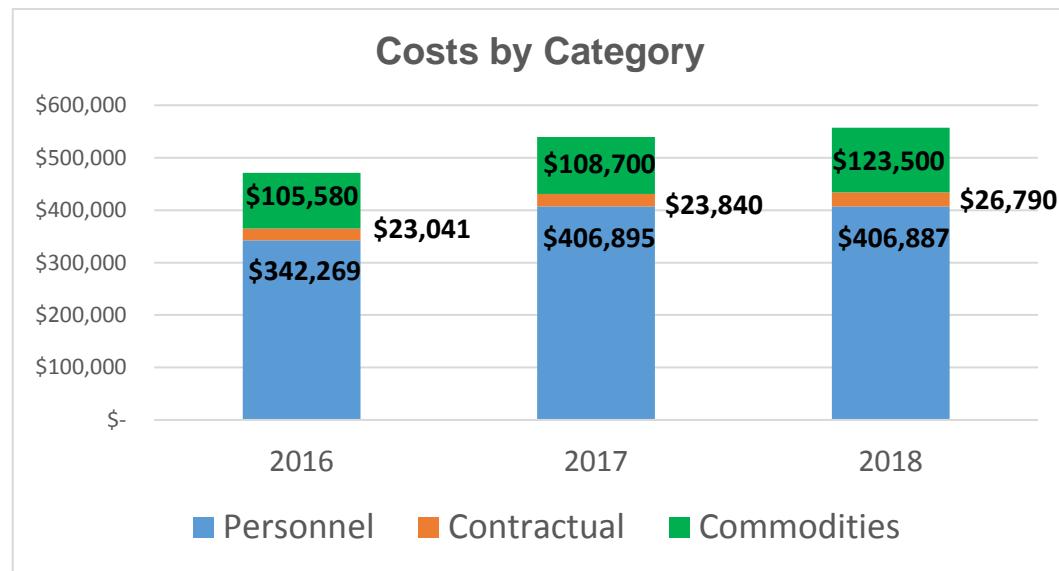
314.729.4730

Division Summary:

The division of Street Maintenance is responsible for the maintenance of all streets and bridges in Crestwood. This division also provides snow removal services to the City.

Budget Summary: \$557,177

Staffing: 6.25 FTE



Cost Changes

Division cost has **changed** by
3%

Increases

Salary increases
due to pay plan

Some new
operational and
commodity
expenses for new
PW facility

Decreases

No significant
decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description			2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS STREET MAINTENANCE 10-35-062-XXX-XXXX			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
		58,314						505 5010	Wages, Exempt Employees				
184,206	173,986	170,902	242,246	243,372	254,310	141,319	250,638	505 5011	Wages, Non-Exempt Employees	270,762	270,762	270,762	
					15,700	3,573	10,000	505 5013	Wages, Part-Time	12,691	12,691	12,691	
10,435	19,413	19,442	19,976	14,541	24,000	10,954	24,000	505 5015	Overtime Wages	21,000	21,000	21,000	
31,749	46,505	41,574	34,604	37,760	57,484	25,411	53,656	510 5110	Health Insurance	44,378	44,378	44,378	
1,286	1,281	2,176	2,318	2,010	2,737	1,211	2,547	510 5111	Dental Insurance	2,344	2,344	2,344	
1,074	1,053	1,266	1,322	1,231	1,238	798	1,214	510 5112	Life/AD&D/LTD Insurance	1,276	1,276	1,276	
103	103	119	124	124	126	62	133	510 5114	Employee Assistance Program	126	126	126	
9,940	10,035	11,206	15,628	9,781	9,463	4,195	9,678	510 5115	Retirement Plan	9,920	9,920	9,920	
11,793	10,841	14,276	11,669	14,392	19,346	10,210	18,943	510 5116	Workers' Compensation Insurance	21,100	21,100	21,100	
11,563	11,305	14,965	15,826	15,462	18,229	9,314	17,648	515 5210	FICA Taxes	18,876	18,876	18,876	
2,704	2,644	3,500	3,701	3,616	4,263	2,178	4,127	515 5211	Medicare Taxes	4,415	4,415	4,415	
264,853	277,164	337,739	347,413	342,269	406,895	209,225	392,583	Total Personnel			406,887	406,887	406,887
320	195	475	1,719	1,169	1,700	220	1,700	605 6010	Training & Education	1,500	1,500	1,500	
101	164	597	1,229	383	1,500	101	1,400	605 6011	Travel & Expenses	1,500	1,500	1,500	
		292	465	480	850	495	700	605 6012	Employee Memberships	850	850	850	
306	554	942	864	412	600	473	600	610 6111	Medical Services	600	600	600	
1,732	2,100	530	100	88	400	-	400	610 6115	Other Professional Services	200	200	200	
4,943	5,401	5,447	5,453	5,635	5,200	2,559	5,200	615 6210	Electric	6,000	6,000	6,000	
4,173	6,501	5,809	4,626	4,379	5,400	2,274	5,400	615 6211	Natural Gas	6,000	6,000	6,000	
935	781	557	496	538	600	353	600	615 6212	Sewer	600	600	600	
1,118	813	751	782	779	1,100	481	1,100	615 6213	Water	1,100	1,100	1,100	
				384	450	59	200	615 6215	Telephone	200	200	200	
280	420	805	840	840	840	490	840	615 6217	Mobile Phones	840	840	840	
722	438	-	4,478	1,129	1,200	689	1,200	615 6218	Cable TV	1,200	1,200	1,200	
878	1,337	2,901	1,867	5,198	1,000	1,219	6,500	620 6312	Maint/Repair Building/Facilities	3,000	3,000	3,000	
				175	200	-	200	620 6313	Maint/Repair Other Equipment	200	200	200	
1,400	350	909	-	644	1,200	-	650	620 6315	Solid Waste Disposal	700	700	700	
	346	-	125	829	800	750	1,500	630 6450	Equipment Rental	1,500	1,500	1,500	
7,178	10,116	5,583	4,480	-	600	-	600	630 6452	Other Rentals/Leases	600	600	600	
				-	200	-	200	640 6611	Periodicals & Books	200	200	200	
24,085	29,496	25,599	27,524	23,041	23,840	10,141	28,990	Total Contractual			26,790	26,790	26,790

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description				2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET	7/31 YTD	12/31 YTD	PUBLIC WORKS STREET MAINTENANCE 10-35-062-XXX-XXXX				Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
1,603	897	1,508	1,068	4,652	6,000	2,681	5,000	705	7010	Uniforms/Clothing		5,000	5,000	5,000
-	-	-	-	-	-	-	-	710	7110	Office Supplies		4,800	4,800	4,800
501	678	732	598	575	600	956	1,200	715	7210	Household Supplies		1,200	1,200	1,200
398	505	391	366	390	500	259	500	715	7211	Janitorial Supplies		500	500	500
1,788	316	414	475	289	500	98	400	715	7212	Building Maint. Supplies		500	500	500
1,540	1,263	1,091	308	1,148	1,000	172	800	715	7213	General Maint. Supplies		1,000	1,000	1,000
430	466	5,090	469	441	500	-	500	725	7411	Small Tools & Equipment		500	500	500
-	-	-	-	828	2,000	770	2,000	725	7413	Machinery & Equipment		2,000	2,000	2,000
-	-	-	5,231	8,618	10,000	-	12,500	730	7510	Concrete		20,000	20,000	20,000
10,275	9,723	11,243	10,937	12,216	15,000	798	12,000	730	7511	Asphalt		15,000	15,000	15,000
-	-	666	1,448	1,384	1,200	-	1,000	730	7512	Rock		1,200	1,200	1,200
28,581	37,757	39,943	55,630	54,253	50,000	-	5,000	730	7513	Salt		50,000	50,000	50,000
4,026	5,425	10,787	9,058	8,995	10,000	5,620	10,000	730	7514	Crack Sealant		10,000	10,000	10,000
4,956	5,388	4,867	5,516	5,768	5,500	3,533	5,500	730	7516	Signs		5,500	5,500	5,500
-	-	2,450	3,910	4,335	4,500	2,938	4,500	730	7517	Street Supplies		4,500	4,500	4,500
51	461	221	294	297	300	36	300	735	7611	Medical Supplies		300	300	300
2,258	2,041	954	1,202	1,104	1,100	515	1,000	735	7612	Safety Equipment & Supplies		1,000	1,000	1,000
-	-	-	-	-	-	-	-	740	7711	Agricultural Supplies		500	500	500
344	97	117	29	306	-	-	-	740	7713	Other Supplies				
56,751	64,997	80,474	96,530	105,580	108,700	18,375	62,200	Total Commodities				123,500	123,500	123,500
345,689	371,657	443,812	471,467	470,890	539,435	237,742	483,773	Total Expenditures- PW Maintenance				557,177	557,177	557,177

Fleet Management

Division Contact Information

Larry Helton, Fleet Leader
lhelton@cityofcrestwood.org
314.729.4731

Division Summary:

Fleet Management is responsible for maintaining the city's vehicles and motorized equipment.

Budget Summary: \$157,282

Staffing: 1.00 FTE

Costs by Category



Cost Changes

Division cost has **changed** by

1%

Increases

Salary increases
due to pay plan

Decreases

New Fleet Leader
hired at salary
below experienced
incumbent

City of Crestwood, Missouri
General Fund Expenditures

Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description					2018 BUDGET			
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS FLEET MANAGEMENT 10-35-063-XXX-XXXX					Dept, City Adm	Ways & Means Recommended	BOA Approved	
44,371	44,013	49,202	50,254	52,067	54,854	31,546	54,854	505	5011	Wages, Non-Exempt Employees		49,698	49,698	49,698		
-	-	-	1,322	2,654	-	-	505	5013	Wages, Part-Time Employees							
1,458	4,037	3,539	1,628	1,393	4,000	2,217	4,000	505	5015	Overtime Wages		3,500	3,500	3,500		
-	-	-	5,859	5,676	6,565	3,621	6,637	510	5110	Health Insurance		17,156	17,156	17,156		
341	372	400	407	382	417	229	384	510	5111	Dental Insurance		391	391	391		
244	240	241	256	245	235	156	235	510	5112	Life/AD&D/LTD Insurance		223	223	223		
21	21	21	21	21	21	10	21	510	5114	Employee Assistance Program		21	21	21		
1,911	2,588	2,658	3,081	2,369	2,001	1,148	2,001	510	5115	Retirement Plan		1,809	1,809	1,809		
1,222	1,175	1,251	1,183	1,505	1,677	964	1,689	510	5116	Workers' Compensation Insurance		1,614	1,614	1,614		
2,846	2,983	3,279	3,224	3,322	3,649	1,974	3,649	515	5210	FICA/Taxes		3,298	3,298	3,298		
665	698	767	754	777	853	462	853	515	5211	Medicare Taxes		771	771	771		
53,079	56,125	61,358	67,989	70,411	74,273	42,328	74,324	Total Personnel					78,482	78,482	78,482	
217	291	433	239	225	500	-	100	605	6010	Training & Education		500	500	500		
11,597	17,415	24,296	16,101	6,191	10,000	6,564	10,000	620	6310	Maintenance/Repair Motor Vehicles		10,000	10,000	10,000		
4,337	4,420	3,351	13,750	3,398	6,000	1,092	4,000	620	6313	Maintenance/Repair Other Equipment		6,000	6,000	6,000		
30	47	-	-	-	100	-	100	640	6611	Periodicals & Books		100	100	100		
16,181	22,125	28,127	30,090	9,814	16,600	7,656	14,200	Total Contractual					16,600	16,600	16,600	
34,188	28,834	34,020	20,138	16,353	22,000	7,438	16,000	720	7310	Motor Vehicle Fuel		21,000	21,000	21,000		
3,200	5,401	4,333	4,245	5,142	5,000	1,165	4,000	720	7311	Motor Vehicle Fluids		4,000	4,000	4,000		
20,461	18,923	18,998	15,198	16,098	15,000	6,331	15,000	720	7312	Motor Vehicle Parts		13,000	13,000	13,000		
2,694	2,906	5,166	3,505	5,744	3,000	1,625	3,000	720	7313	Motor Vehicle Tools		3,000	3,000	3,000		
9,351	9,189	6,323	5,071	9,887	8,000	3,579	8,000	720	7314	Motor Vehicle Tires		8,000	8,000	8,000		
421	1,043	77	173	849	400	-	100	725	7410	Welding Supplies		400	400	400		
297	434	3,875	1,248	1,467	500	92	200	725	7411	Small Tools		500	500	500		
3,720	5,393	4,415	5,355	9,084	7,000	6,469	10,000	725	7412	Equipment Parts		8,500	8,500	8,500		
			5,523	4,515	2,000	381	1,000	725	7413	Machinery & Equipment		2,000	2,000	2,000		
			-	-	650	900	-	900	730	7112	Software Licensing		900	900	900	
271	336	1,265	1,227	858	900	560	900	735	7612	Safety Equipment & Supplies		900	900	900		
286	280	58	118	224	-	-	-	740	7713	Other Supplies						
74,891	72,738	78,529	61,802	70,873	64,700	27,639	59,100	Total Commodities					62,200	62,200	62,200	
144,151	150,989	168,015	159,882	151,098	155,573	77,623	147,624	Total Expenditures- PW Fleet Mgmt					157,282	157,282	157,282	



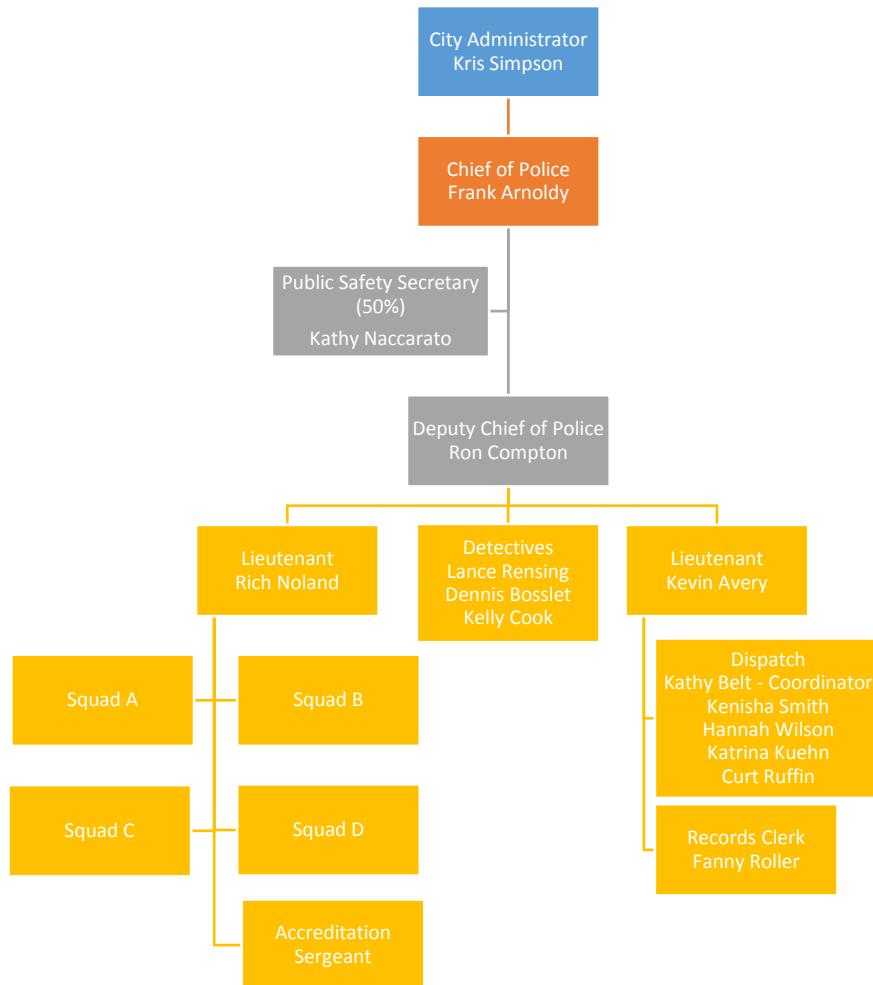
DEPARTMENTAL BUDGETS

General Fund

Police Department

In this Section:

Police Department \$2,917,898



Police Department

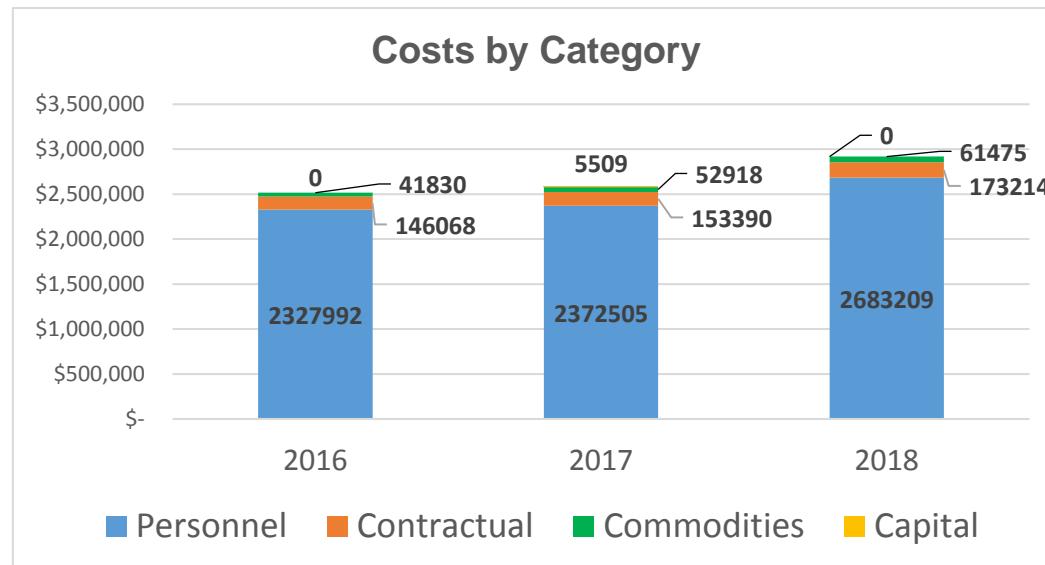
Division Contact Information
Frank Arnoldy, Chief of Police
farnoldy@cityofcrestwood.org
314.729.4810

Division Summary:

The Police Department strives to provide the highest level of public safety services to residents. The department is proud of its emergency response time, averaging around 3 minutes. All officers are state certified and up-to-date with 48-hour continuing education requirements.

Budget Summary: \$2,917,898

Staffing: 34.50 FTE



Cost Changes

Division cost has **changed** by
13%

Increases
Salary increases due
to pay plan and
raises

Decreases
No significant
decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description		2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	POLICE 10-40-070-XXX-XXXX		Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
81,581	82,423	81,196	82,962	88,036	92,067	52,947	92,067	505	5010 Salaries, Exempt Employees	97,500	97,500	97,500
1,638,905	1,637,137	1,552,249	1,590,879	1,622,177	1,711,828	928,551	1,619,026	505	5011 Wages, Non-Exempt Employees	1,826,099	1,826,099	1,826,099
41,414	43,474	40,993	27,909	47,040	50,600	29,919	50,600	505	5015 Overtime Wages	50,600	50,600	50,600
4,499	3,616	-	-	-	-	-	-	505	5019 Overtime Wages - The Alternative*	-	-	-
		5,897	6,034	5,946	5,000	4,027	6,000	505	5021 Overtime Wages - Court	5,000	5,000	5,000
301,894	337,577	259,009	227,900	275,405	329,523	161,332	313,255	510	5110 Health Insurance	375,426	375,426	375,426
11,592	13,330	14,188	14,705	15,063	16,415	7,184	13,467	510	5111 Dental Insurance	13,280	13,280	13,280
8,592	8,394	7,840	8,219	6,932	7,859	4,719	7,096	510	5112 Life/AD&D/LTD Ins.	8,138	8,138	8,138
681	671	671	681	681	714	341	677	510	5114 Employee Assistance Program	715	715	715
168,775	150,186	118,250	98,812	68,781	66,430	34,758	62,983	510	5115 Retirement Plan	69,005	69,005	69,005
43,739	43,325	42,620	45,708	53,337	56,449	32,618	52,813	510	5116 Workers' Compensation Ins.	66,725	66,725	66,725
17,430	17,471	17,132	17,270	17,458	17,940	9,793	17,940	510	5117 Uniform/Clothing Allowance	17,940	17,940	17,940
102,238	102,769	99,379	101,870	103,058	116,401	59,729	110,709	515	5210 FICA Taxes	123,823	123,823	123,823
23,915	24,035	23,242	23,824	24,102	27,223	13,969	25,892	515	5211 Medicare Taxes	28,959	28,959	28,959
2,445,255	2,464,408	2,262,666	2,246,772	2,327,992	2,498,449	1,339,885	2,372,505	Total Personnel		2,683,209	2,683,209	2,683,209
9,537	5,124	6,653	10,667	8,523	8,000	6,957	8,000	605	6010 Training & Education	11,000	11,000	11,000
987	1,573	1,425	1,589	(446)	4,000	139	3,500	605	6011 Travel & Expenses	4,000	4,000	4,000
1,684	1,429	925	1,075	1,090	1,050	750	1,050	605	6012 Employee Memberships	1,050	1,050	1,050
-	1,892	2,017	3,209	1,435	2,000	1,685	2,000	605	6015 Training & Education (POST)	2,000	2,000	2,000
-	-	-	-	408	750	320	750	605	6016 Testing	500	500	500
165	90	173	174	1,933	1,600	1,905	1,600	610	6111 Medical Services	2,100	2,100	2,100
4,876	1,095	2,788	5,691	3,714	6,000	4,775	5,500	610	6115 Other Professional Services	6,000	6,000	6,000
7,171	6,915	-	-	-	-	-	-	610	6118 Other Prof. Srv- The Alternative*	-	-	-
419	395	355	525	645	500	305	500	610	6121 Prisoner Services	500	500	500
3,217	3,178	2,508	2,853	2,995	3,200	1,608	3,200	615	6217 Mobile Phones	3,200	3,200	3,200
13,866	13,027	11,966	6,757	1,192	800	528	800	620	6310 Maint/Repair Motor Vehicles	150	150	150
1,669	500	300	-	-	-	-	-	620	6311 Maint/Repair Communications Eq.	4,850	4,850	4,850
229	310	149	663	56	500	-	-	620	6312 Maint/Repair Buildings / Facilities	-	-	-
13,970	17,019	15,876	15,858	16,243	16,500	2,518	16,500	620	6313 Maint/Repair Other Equipment	500	500	500
999	856	1,787	888	567	2,150	1,288	2,150	620	6316 Maintenance Agreements	17,500	17,500	17,500
60,894	69,547	65,886	64,812	64,006	63,600	29,525	63,600	625	6318 Maint/Repair Emerg. Equipment	2,150	2,150	2,150
41,499	34,335	34,030	35,595	35,595	35,595	17,798	35,595	625	6410 Rejis Services	72,824	72,824	72,824
2,439	-	-	-	-	-	-	-	630	6411 Rejis Global Software Lease	35,595	35,595	35,595
1,908	1,908	1,908	1,908	1,908	2,000	1,908	2,000	630	6414 Equipment Leases	-	-	-
109	504	36	67	899	600	63	600	640	6452 Other Rentals/Leases	2,000	2,000	2,000
1,686	1,638	2,102	1,559	1,541	1,250	402	1,250	645	6811 Periodicals & Books	600	600	600
3,090	2,996	2,360	466	2,603	4,000	1,691	4,000	645	6710 Public Relations & Promotion	1,750	1,750	1,750
-	-	-	-	-	790	1,600	-	645	6711 Printing & Binding	4,000	4,000	4,000
-	-	-	-	-	191	900	150	645	6712 Advertising & Publication	-	-	-
-	-	-	-	-	16	45	45	650	6715 D.A.R.E. Program Expense	900	900	900
170,012	164,332	153,224	154,336	146,068	156,790	75,501	153,390	6810 Postage	Total Contractual	45	45	45
										173,214	173,214	173,214

**City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018**

ACTUAL					2017			Account Description				2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	POLICE 10-40-070-XXX-XXXX				Dept, City Adm. Recommended	Way's & Means Recommended	BOA Approved
1,380	860	1,366	1,034	2,050	1,500	966	1,500	705	7010 Uniform/Clothing			1,500	1,500	1,500
1,998	1,466	1,988	1,973	1,480	3,000	1,163	3,000	710	7110 Office Supplies			3,000	3,000	3,000
27	838	15	-	117	350	-	350	710	7112 Photographic Supplies			350	350	350
-	-	-	-	-	-	343	343	710	7114 Accreditation Supplies			2,200	2,200	2,200
1,526	639	805	613	676	1,400	293	900	715	7210 Household Supplies			1,400	1,400	1,400
50,554	53,205	49,852	34,096	28,141	33,000	13,496	33,000	720	7310 Motor Vehicle Fuel			33,000	33,000	33,000
3,487	3,097	4,129	2,917	5,146	5,000	2,622	5,000	735	7610 Ammunition			6,500	6,500	6,500
1,880	743	2,243	2,245	775	2,325	1,560	2,325	735	7613 Bullet Proof Vest Program			2,325	2,325	2,325
6,494	7,177	4,114	5,971	3,021	6,000	542	6,000	740	7713 Other Supplies			9,700	9,700	9,700
3,838	4,307	-	-	-	-	-	740	7720 Other Supplies- The Alternative*				-	-	-
1,872	1,467	630	527	425	1,000	149	500	740	7714 Prisoner Supplies			1,500	1,500	1,500
-	-	-	-	-	-	-	750	7500 Donation Expenditures				-	-	-
73,016	73,799	65,121	49,376	41,830	53,575	21,123	52,918		Total Commodities			61,475	61,475	61,475
-	-	-	3,562	-	5,775	5,509	5,509	899	8211 Grant Equipment & Machinery			-	-	-
-	-	-	3,562	-	5,775	5,509	5,509		Total Capital			-	-	-
2,688,283	2,702,539	2,481,011	2,454,045	2,515,889	2,714,589	1,442,018	2,584,322		Total Expenditures- Police			2,917,898	2,917,898	2,917,898



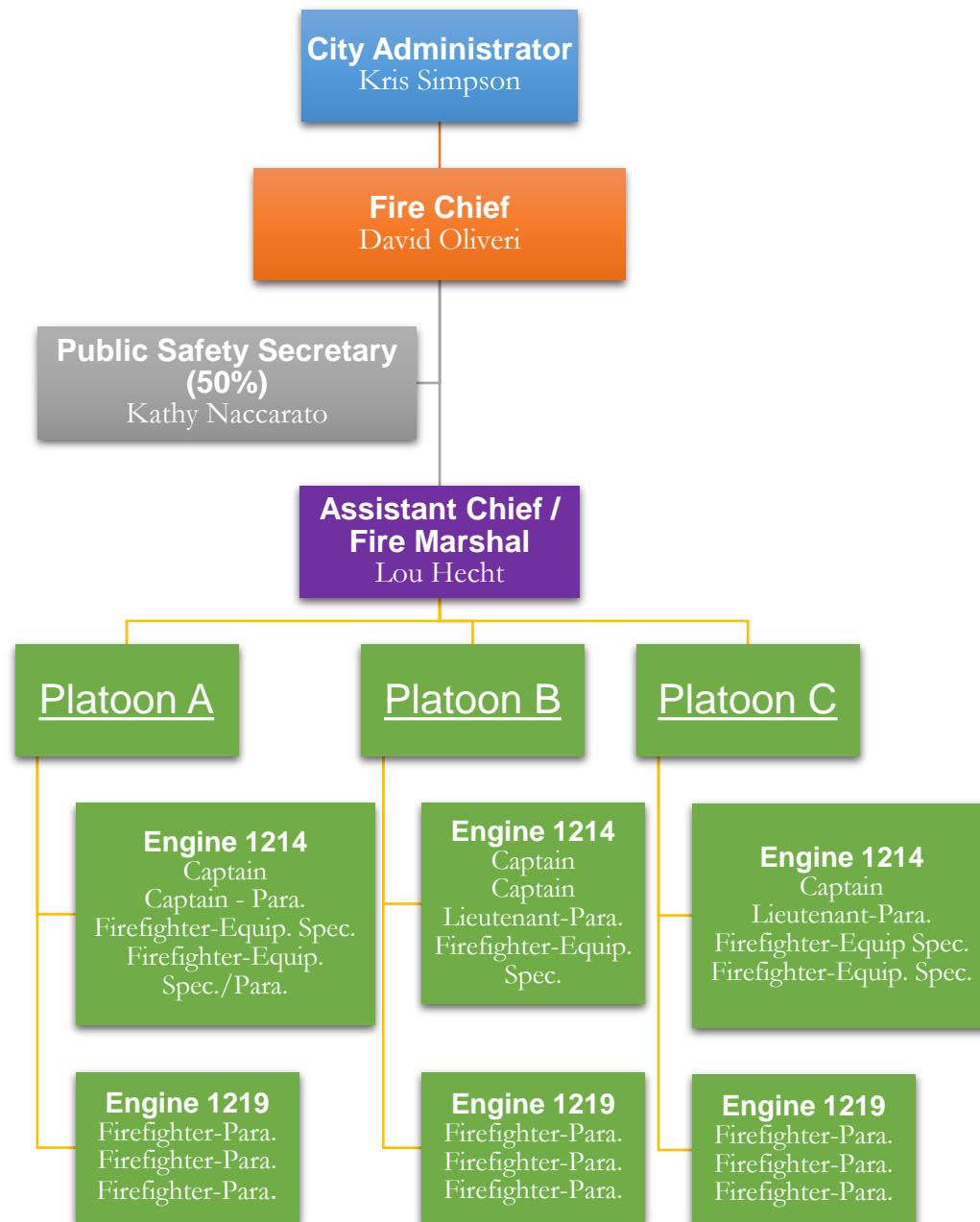
DEPARTMENTAL BUDGETS

General Fund

Department of Fire Services

In this section:

Fire Department	\$3,189,111
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Department of Fire Services

Division Contact Information

David Oliveri, Fire Chief
doliveri@cityofcrestwood.org
314.729.4740

Division Summary:

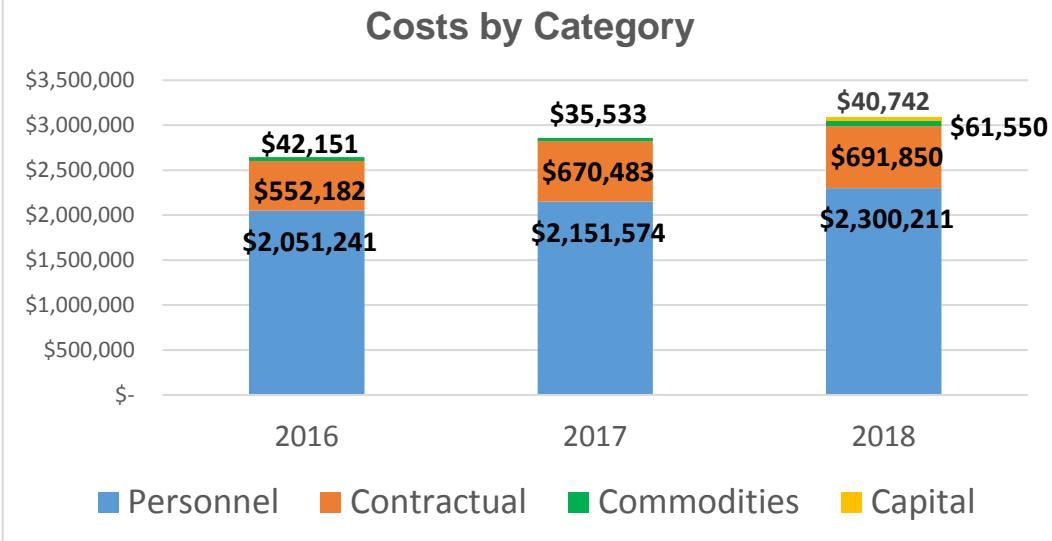
The Fire Department provides fire suppression, prevention and EMS services. All firefighters are certified by the state through the St. Louis County Fire Academy. All paramedics have completed 900 hours of training and are state certified. By state law, Crestwood must contract with Affton Fire Protection District to provide fire and EMS services to the portion of Crestwood annexed in 1997.

Chief David Oliveri was promoted to Fire Chief in 2016. He has worked for Crestwood since January 1988.

Budget Summary: \$3,189,111

Staffing: 24.50 FTE

Costs by Category



Cost Changes

Division cost has **changed** by

10%

Increases

Salary increases due to pay plan
Addition of a FT paramedic
“floater” to cover open shifts

Capital spending in budget this year
Increased contract payment to Affton Fire District

Decreases

No significant decreases

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description			2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	FIRE 10-45-080-XXX-XXXX			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
83,065	84,089	86,331	88,057	89,981	87,683	63,080	132,231	505	5010 Salaries, Exempt Employees	177,964	177,964	177,964	
1,302,385	1,272,398	1,223,046	1,239,493	1,225,730	1,338,920	688,681	1,248,470	505	5011 Wages, Non-Exempt Employees	1,322,310	1,322,310	1,322,310	
53,712	52,120	47,340	49,333	54,181	55,603	34,385	55,488	505	5018 Wages, Holiday pay	58,465	58,465	58,465	
106,933	71,153	96,819	110,853	155,821	140,000	99,031	140,000	505	5015 Overtime Wages	85,000	85,000	85,000	
14,246	14,410	19,272	18,542	18,842	19,957	8,551	19,000	505	5017 FLSA Overtime Wages	19,000	19,000	19,000	
253,644	266,015	215,955	173,992	177,487	223,371	111,647	215,201	510	5110 Health Insurance	266,161	266,161	266,161	
8,401	9,542	10,733	10,892	9,218	11,482	5,046	9,581	510	5111 Dental Insurance	9,374	9,374	9,374	
6,698	6,335	6,302	6,321	5,890	5,852	3,579	5,519	510	5112 Life/AD&D/LTD Insurance	6,075	6,075	6,075	
495	485	475	475	464	492	227	478	510	5114 Employee Assistance Program	504	504	504	
142,276	118,831	119,990	119,886	103,099	90,318	48,387	87,735	510	5115 Retirement Plan	108,078	108,078	108,078	
88,942	88,041	90,062	102,329	85,379	108,218	59,490	100,337	510	5116 Workers' Compensation Insurance	104,578	104,578	104,578	
13,550	13,750	13,800	13,825	13,325	14,025	7,660	14,400	510	5117 Uniform/Clothing Allowance	14,400	14,400	14,400	
90,474	86,558	86,501	89,238	90,644	102,683	53,266	99,795	515	5210 FICA Taxes	103,983	103,983	103,983	
21,159	20,243	20,230	20,870	21,199	24,014	12,455	23,339	515	5211 Medicare Taxes	24,319	24,319	24,319	
2,185,960	2,101,971	2,036,856	2,044,107	2,051,241	2,222,618	1,195,465	2,151,574	Total Personnel			2,300,211	2,300,211	2,300,211
2,416	3,169	6,522	4,115	5,009	8,500	4,820	8,500	605	6010 Training & Education	10,500	10,500	10,500	
-	-	754	2,556	1,176	3,000	2,295	2,300	605	6011 Travel & Expenses	4,500	4,500	4,500	
1,244	974	290	1,484	988	1,500	1,107	1,200	605	6012 Employee Memberships	3,250	3,250	3,250	
-	-	-	-	725	500	(95)	595	605	6016 Testing	500	500	500	
3,251	4,479	5,850	3,032	15,000	16,000	15,340	16,870	610	6111 Medical Services	16,000	16,000	16,000	
7,818	1,814	5,489	4,255	230	1,500	-	1,000	610	6115 Other Professional Services	6,500	6,500	6,500	
450,779	432,754	436,984	440,406	444,805	559,000	-	554,000	610	6116 Contracted Fire Protection	560,000	560,000	560,000	
1,372	1,603	1,249	1,244	876	1,500	588	1,200	615	6217 Mobile Phones	4,000	4,000	4,000	
2,882	2,884	8,088	2,086	1,367	3,000	1,769	4,500	620	6310 Maint/Repair Motor Vehicles	4,000	4,000	4,000	
2,159	2,527	1,418	1,810	2,448	2,000	312	1,800	620	6311 Maint/Repair Communications Equip.	2,000	2,000	2,000	
3,032	508	911	549	4,632	3,500	2,932	5,000	620	6313 Maint/Repair Other Equipment	5,000	5,000	5,000	
1,175	1,175	-	992	-	-	-	620	6314 Software Maintenance					
3,005	4,371	4,310	4,610	3,001	3,000	1,318	1,318	620	6316 Maintenance Agreement	1,750	1,750	1,750	
64,686	70,489	70,000	70,000	70,000	70,000	70,000	70,000	625	6413 Central County Dispatch	70,000	70,000	70,000	
250	250	485	25	209	350	950	950	640	6610 City Memberships	1,000	1,000	1,000	
84	214	306	59	29	150	-	640	6611 Periodicals & Books	150	150	150		
295	1,100	2,618	659	1,406	1,800	225	600	645	6710 Public Relations & Promotion	1,500	1,500	1,500	
387	680	511	384	454	500	489	600	645	6711 Printing & Binding	1,000	1,000	1,000	
-	-	-	-	-	100	-	645	6712 Advertising & Publication	100	100	100		
-	-	-	-	-	27	100	15	50	6810 Postage	100	100	100	
544,817	528,972	545,784	538,245	552,182	675,800	102,064	670,483	Total Contractual			691,850	691,850	691,850

**City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018**

ACTUAL					2017			Account Description				2018 BUDGET				
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	FIRE 10-45-080-XXX-XXXX				Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved		
266	(34)	-	-	1,570	-	184	500	705	7010	Uniform/Clothing	-	1,000	1,000	1,000		
348	376	600	445	4,747	2,000	3,583	3,783	705	7011	Personal Protective Equipment	21,700	21,700	21,700	21,700		
-	-	162	162	290	500	451	750	710	7110	Office Supplies	1,000	1,000	1,000	1,000		
1,495	7,007	1,148	1,216	1,271	1,200	1,089	1,600	715	7210	Household Supplies	1,750	1,750	1,750	1,750		
291	240	158	153	302	400	388	1,350	715	7211	Janitorial Supplies	800	800	800	800		
17,181	19,375	10,981	8,569	6,474	8,000	3,359	6,800	720	7310	Motor Vehicle Fuel	8,000	8,000	8,000	8,000		
-	-	-	-	1,838	1,100	116	400	720	7311	Motor Vehicle Fluids	750	750	750	750		
3,816	8,113	1,266	1,789	8,114	6,000	2,488	5,000	720	7312	Motor Vehicle Parts	6,000	6,000	6,000	6,000		
3,471	2,592	819	1,204	1,339	1,500	2,563	3,000	720	7314	Motor Vehicle Tires	1,500	1,500	1,500	1,500		
1,057	14,131	3,360	1,297	3,301	2,500	1,264	2,500	725	7411	Small Tools & Equipment	3,000	3,000	3,000	3,000		
-	-	-	-	-	1,200	-	-	730	7112	Software Licensing	4,450	4,450	4,450	4,450		
3,812	4,906	7,138	5,147	5,809	6,000	2,897	5,000	735	7611	Medical Supplies	6,000	6,000	6,000	6,000		
-	130	216	314	1,995	1,500	1,049	1,600	740	7712	Chemical Supplies	2,000	2,000	2,000	2,000		
1,108	4,808	10,406	1,234	1,812	1,000	274	1,000	740	7713	Other Supplies	1,500	1,500	1,500	1,500		
152	4,391	750	769	821	500	179	500	740	7715	Appliances	500	500	500	500		
1,561	1,625	191	1,740	2,468	1,750	731	1,750	750	7500	Donation Exp	1,500	1,500	1,500	1,500		
34,556	67,660	37,022	24,063	42,151	35,250	20,601	35,533	Total Commodities				61,550	61,550	61,550	61,550	
-	-	-	-	-	-	-	-	40,742	830	8211 Other Equipment & Machinery	135,500	135,500	135,500	135,500		
21,745	-	1,185	-	-	-	-	-	-	899	8211 Grant Equipment & Machinery	-	-	-	-		
21,745	-	1,185	-	-	-	-	-	40,742	Total Capital				135,500	135,500	135,500	135,500
2,787,078	2,698,603	2,620,847	2,606,414	2,645,574	2,933,668	1,318,131	2,898,332	Total Expenditures- Fire				3,189,111	3,189,111	3,189,111	3,189,111	3,189,111



DEPARTMENTAL BUDGETS

General Fund

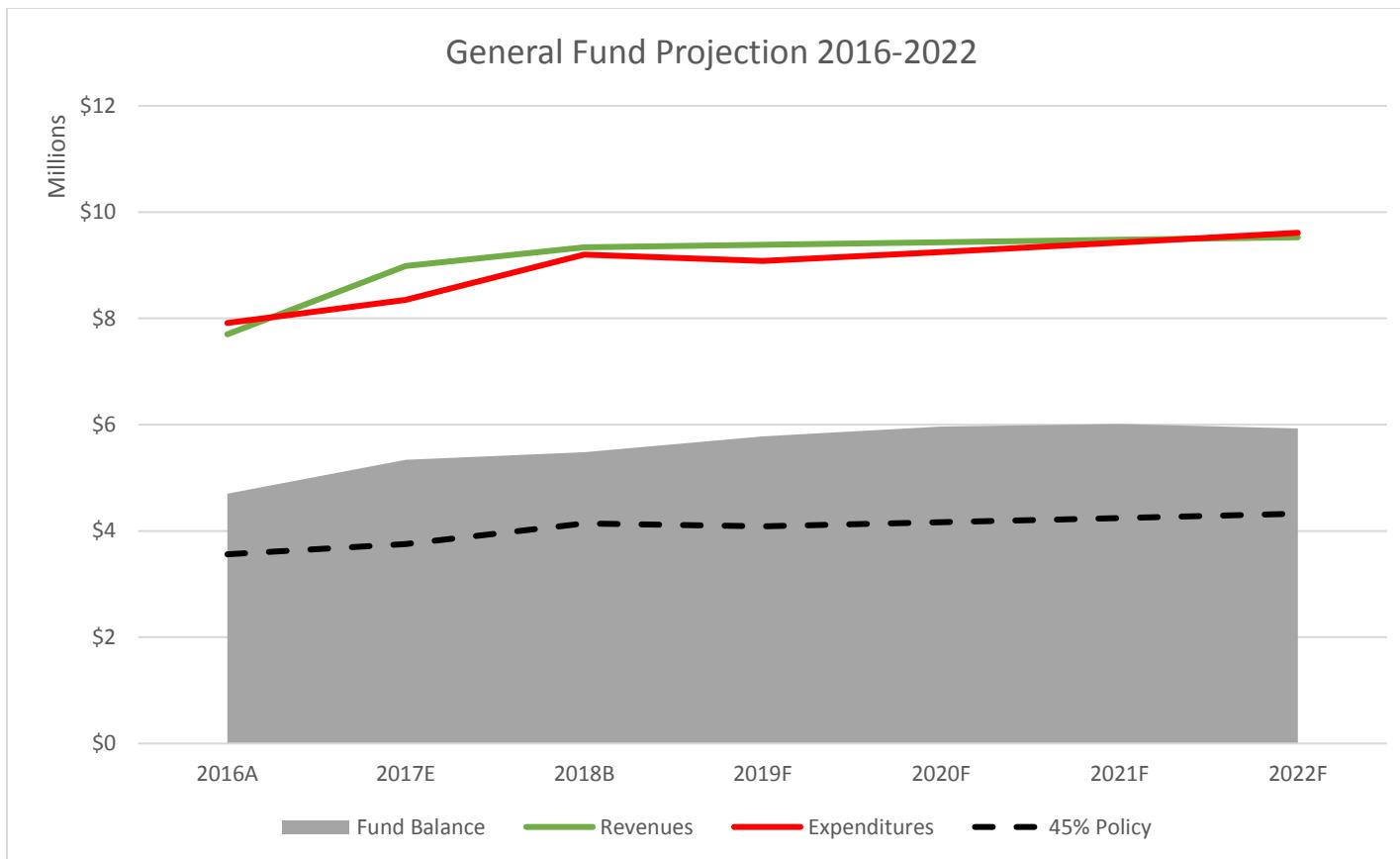
Non-Departmental Budgets

In this section:

Transfers Out

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description TRANSFER OUT 10-00-000-000-8000	2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
476,543	-	-	-	-	-	-	-	000 9999 Transfer Out	-	-	-
476,543	-	-	-	-	-	-	-	Total Other Financing Uses	-	-	-



	2016A	2017E	2018B	2019F	2020F	2021F	2022F
Revenues	7,700,391	8,986,627	9,337,797	9,384,486	9,431,408	9,478,565	9,525,958
Expenditures	7,912,252	8,344,994	9,199,738	9,081,890	9,249,679	9,427,907	9,609,802
Surplus (Deficit)	(211,861)	641,633	138,059	302,596	181,729	50,659	(83,844)
Transfer In	0	0	0	0	0	0	0
Fund Balance	4,698,412	5,340,045	5,478,104	5,780,700	5,962,429	6,013,087	5,929,243
Reserve %	59.4%	64.0%	59.5%	63.7%	64.5%	63.8%	61.7%

Park & Stormwater Fund



DEPARTMENTAL BUDGETS

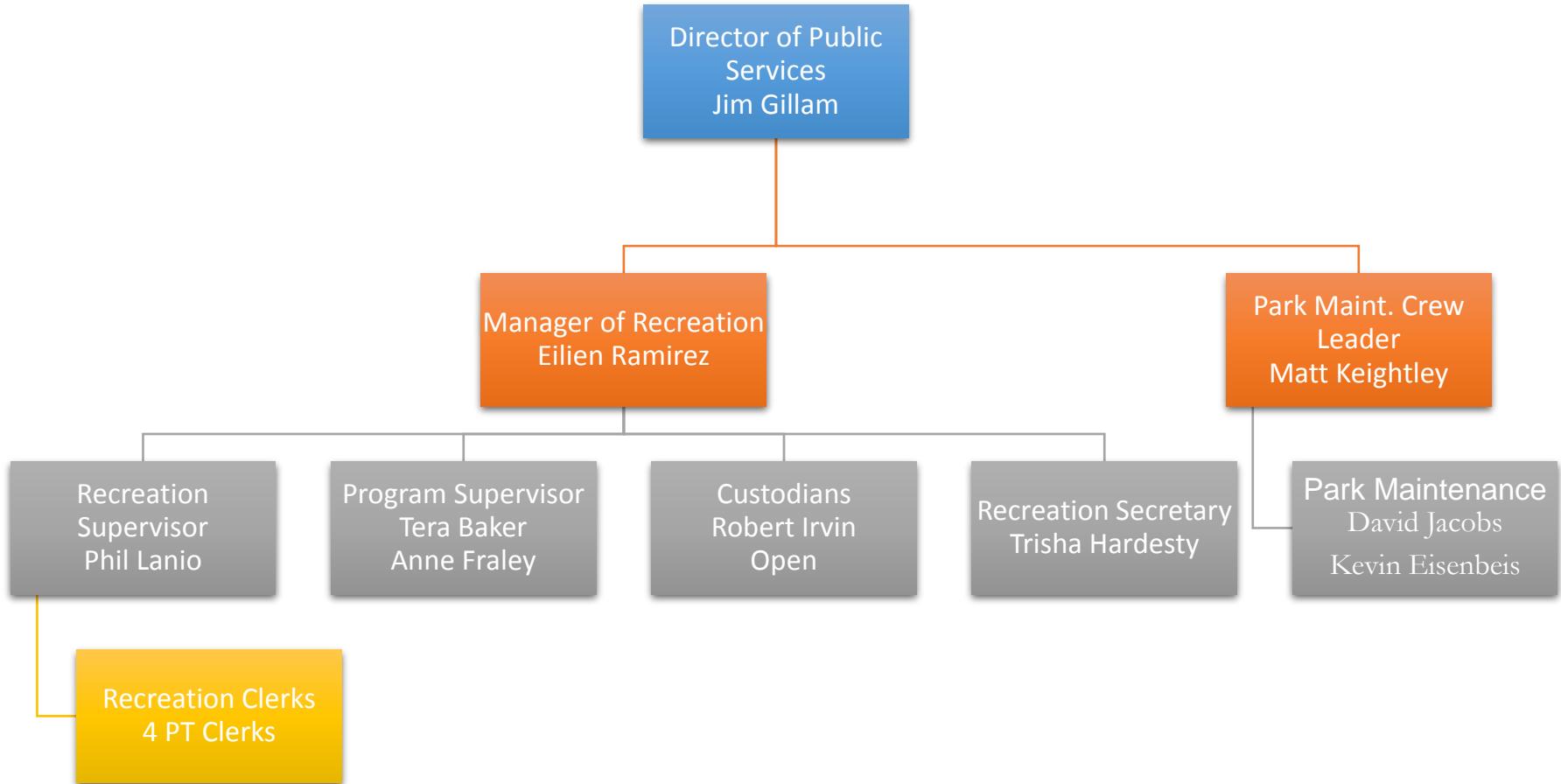
Park and Stormwater Fund

Public Services

In This Section:

Street Maintenance-Stormwater	\$18,375
Park Maintenance	\$365,273
Recreation Programs	\$1,077,892
Aquatic Center	\$473,794
Sappington House Campus	\$46,500
Capital Projects for Parks and Recreation	\$319,000*

*Funds are allocated to the various other divisions in the Public Services, Parks and Stormwater Fund.



Street Maintenance-Stormwater

Division Contact Information

Brian Hibdon, Superintendent of Maintenance

bhibdon@cityofcrestwood.org

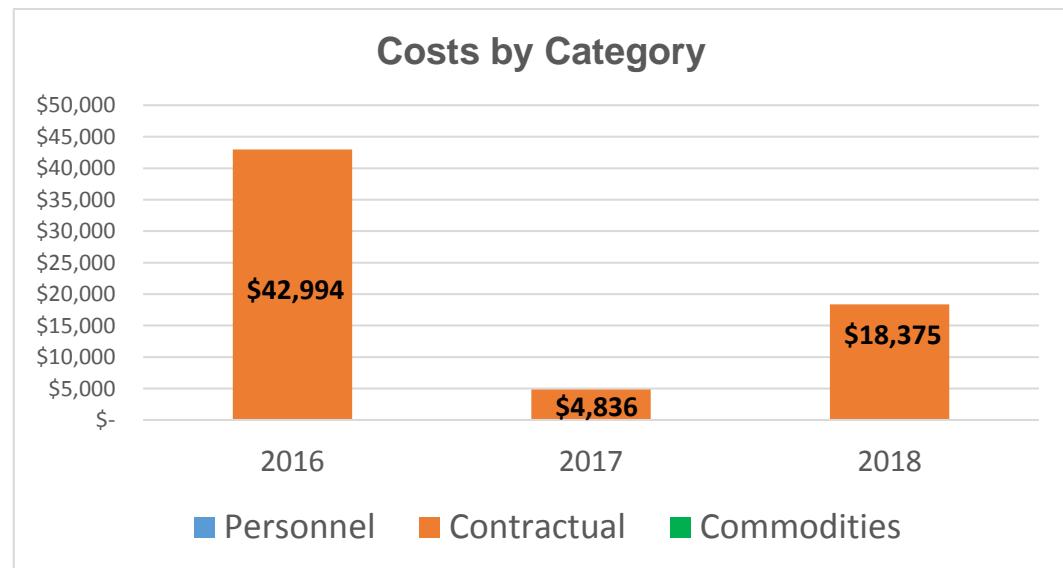
314.729.4730

Division Summary:

The Street Maintenance division funded by the Park and Stormwater fund contains resources for the city's contracted street sweeping services. Occasionally, stormwater projects such as curb and gutter improvements are funded in this division.

Budget Summary: \$18,375

Staffing: 0.00 Full-time employees



Cost Changes

Division cost has **changed** by

280%

Increases

City is conducting
curb and gutter
improvements in
2018

Decreases

**City of Crestwood, Missouri
Park and Stormwater Fund Expenditures
Budget for the Year Ending December 31, 2018**

ACTUAL					2017			Account Description		2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS STREET MAINTENANCE 23-35-062-XXX-XXXX	Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved	
4,870	4,609	5,018	4,946	5,694	6,200	1,736	-	612 6151 Street Sweeping	6,500	6,500	6,500	
-	-	-	-	37,300	-	-	-	612 6153 Curb & Gutter	-	11,875	11,875	
4,870	4,609	5,018	4,946	42,994	6,200	1,736	-	612 6155 Mill and Overlay	-	-	-	
-	-	-	-	-	-	-	-	Total Contractual	6,500	18,375	18,375	
-	-	-	-	-	-	-	-	805 8015 Storm Water Repairs	-	-	-	
-	-	-	-	-	-	-	-	Total Capital	-	-	-	
4,870	4,609	5,018	4,946	42,994	6,200	1,736	-	Total Expenditures- PW Street Maint	6,500	18,375	18,375	

Park Maintenance

Division Contact Information

Brian Hibdon, Superintendent of Maintenance

bhibdon@cityofcrestwood.org

314.729.4730

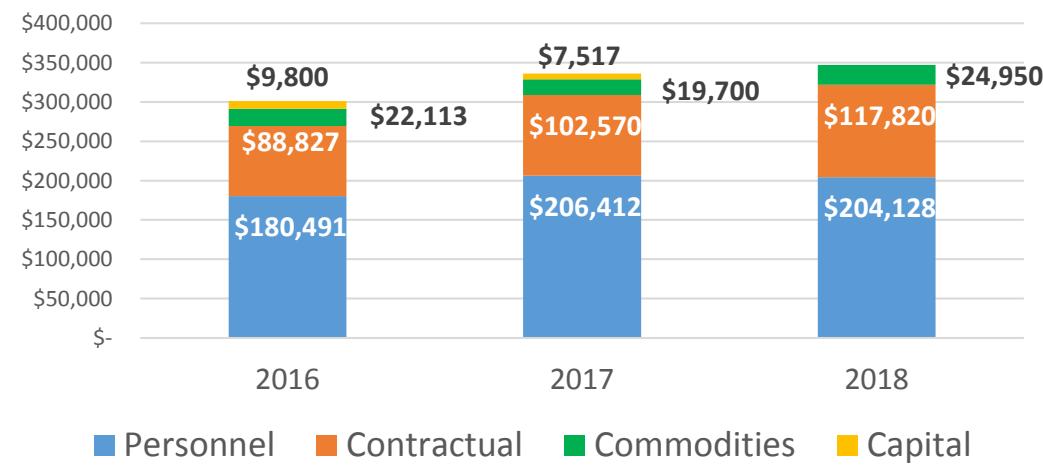
Division Summary:

This division is responsible for the maintenance of Crestwood's parks and other city-owned properties. Crestwood is responsible for maintaining the Father Dickson and Sappington Cemeteries.

Budget Summary: \$346,898

Staffing: 3.00 FTE

Costs by Category



Cost Changes

Division cost has **changed** by
5%

Increases

Salary increases
due to pay plan

Decreases

No significant
decreases

Planned repairs to
Sanders Park
bridge

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description					2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET	7/31 YTD	12/31 YTD	PUBLIC WORKS PARK MAINTENANCE 23-35-064-XXX-XXXX					Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
131,103	131,861	107,774	109,094	120,073	129,204	72,945	129,204	505	5011	Wages, Non-Exempt Employees		131,330	131,330	131,330	
4,680	6,048	3,792	5,604	6,287	5,500	4,356	5,500	505	5014	Wages, Seasonal		5,500	5,500	5,500	
5,584	13,074	13,785	8,484	8,677	13,000	6,622	13,000	505	5015	Overtime Wages		12,000	12,000	12,000	
27,722	25,929	20,644	17,941	24,120	34,901	14,931	35,311	510	5110	Health Insurance		31,565	31,565	31,565	
1,053	1,190	1,288	1,343	1,180	1,487	688	1,266	510	5111	Dental Insurance		1,172	1,172	1,172	
726	711	644	655	639	624	411	624	510	5112	Life/AD&D/LTD Insurance		629	629	629	
62	62	62	62	62	62	31	63	510	5114	Employee Assistance Program		63	63	63	
7,273	7,827	5,412	6,202	5,047	4,835	2,752	4,835	510	5115	Retirement Plan		4,873	4,873	4,873	
4,220	4,019	3,357	4,598	4,605	5,317	3,069	5,310	510	5116	Workers' Compensation Ins		5,610	5,610	5,610	
8,386	9,122	7,609	7,541	7,943	9,158	5,007	9,158	515	5210	FICA Taxes		9,227	9,227	9,227	
1,957	2,133	1,780	1,784	1,858	2,142	1,171	2,142	515	5211	Medicare Taxes		2,158	2,158	2,158	
192,745	201,978	166,147	163,290	180,491	206,231	111,985	206,412	Total Personnel					204,128	204,128	204,128
454	245	1,068	1,011	932	1,200	182	1,000	605	6010	Training & Education		1,200	1,200	1,200	
396	291	248	-	281	400	292	400	605	6011	Travel & Expenses		400	400	400	
30	15	381	150	155	400	160	250	605	6012	Employee Memberships		400	400	400	
704	806	164	128	429	500	101	200	610	6111	Medical Services		500	500	500	
-	12	67	23	200	-	-	-	610	6115	Other Professional Services		200	200	200	
47,080	45,703	43,200	43,200	41,400	50,000	21,450	46,000	612	6150	Contract Mowing		50,000	50,000	50,000	
8,889	5,328	10,000	18,613	15,975	20,000	6,075	18,000	612	6160	Contractual Tree Service		20,000	20,000	20,000	
7,868	9,773	8,884	7,712	7,363	7,800	3,866	7,200	615	6210	Electric		7,800	7,800	7,800	
2,926	2,698	3,449	1,957	2,123	3,000	835	2,000	615	6212	Sewer		3,000	3,000	3,000	
738	693	1,855	588	1,095	600	433	1,000	615	6213	Water		1,200	1,200	1,200	
4,909	4,004	3,985	4,181	4,477	4,500	2,312	4,300	615	6214	Street Lighting		4,500	4,500	4,500	
420	420	245	420	420	420	245	420	615	6217	Mobile Phones		420	420	420	
236	195	-	-	-	-	-	-	615	6218	Pagers		-	-	-	
45	-	8	-	-	200	-	-	620	6311	Maint/Repair Communications Equip.		200	200	200	
18,434	2,895	4,706	5,441	3,273	17,500	5,242	10,000	620	6312	Maint/Repair Buildings/Facilities		15,000	15,000	15,000	
1,319	2,131	1,341	1,405	1,289	2,000	622	1,800	620	6315	Solid Waste Disposal		2,000	2,000	2,000	
5,142	5,002	5,749	12,622	9,456	12,000	5,373	10,000	620	6317	Maint/Repair Grounds		10,000	10,000	10,000	
1,014	1,014	604	681	-	800	-	-	630	6452	Other Rentals/Leases		800	800	800	
-	-	130	-	145	200	-	200	640	6611	Periodical & Books		200	200	200	
100,584	81,211	86,009	98,178	88,827	121,720	47,188	102,570	Total Contractual					117,820	117,820	117,820

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description			2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS PARK MAINTENANCE 23-35-064-XXX-XXXX			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
476	616	337	253	1,770	1,250	985	1,800	705	7010	Uniform/Clothing	1,400	1,400	1,400
1,840	2,202	1,486	1,412	1,304	1,500	791	1,500	715	7211	Janitorial Supplies	1,500	1,500	1,500
3,594	2,363	3,365	6,460	3,508	4,000	1,801	4,000	715	7212	Building Maint. Supplies	3,500	3,500	3,500
211	1,319	2,263	1,342	1,278	1,500	893	1,200	725	7411	Small Tools & Equipment	1,500	1,500	1,500
-	-	-	-	2,025	2,000	240	2,000	725	7413	Machinery & Equipment	2,000	2,000	2,000
-	-	-	-	-	1,500	-	-	730	7510	Concrete	500	500	500
-	-	-	-	1,547	500	60	100	730	7512	Rock	400	400	400
65	237	-	114	-	200	-	-	735	7611	Medical Supplies	200	200	200
4,092	2,979	3,539	4,128	5,142	4,500	4,635	6,500	740	7711	Agricultural Supplies	6,000	6,000	6,000
845	467	663	727	714	750	6	500	740	7712	Chemical Supplies	750	750	750
-	116	85	28	74	200	36	100	740	7713	Other Supplies	200	200	200
2,001	2,626	2,286	4,045	4,752	7,000	1,373	2,000	745	7905	Recreation Supplies	7,000	7,000	7,000
13,123	12,925	14,003	18,506	22,113	24,900	10,819	19,700	Total Commodities			24,950	24,950	24,950
-	-	-	-	9,800	-	-	-	805	8011	Building & Improvements	-	-	-
-	-	-	-	-	-	7,517	7,517	805	8015	Park Improvements	-	-	-
-	-	-	-	9,800	-	7,517	7,517	Total Capital			-	-	-
306,452	296,114	266,159	279,974	301,231	352,851	177,510	336,199	Total Expenditures- PW Park Mainten			346,898	346,898	346,898

Recreation Programs

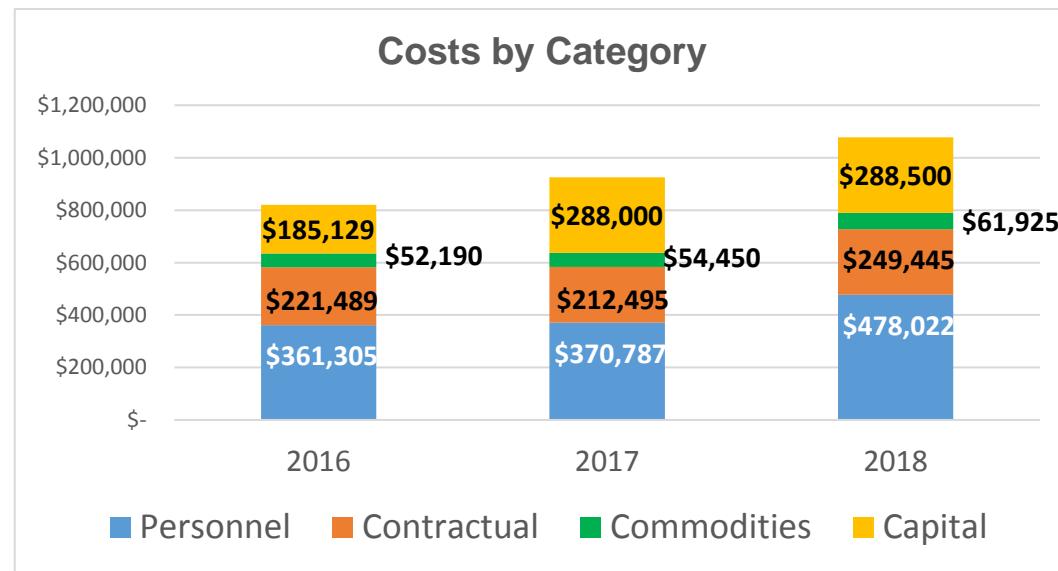
Division Contact Information
Eilien Ramirez, Manager of Recreation
eramirez@cityofcrestwood.org
314.729.4861

Division Summary:

This division contains the expenditures for all city recreation programming, including the operation of the Crestwood Community Center at Whitecliff Park.

Budget Summary: \$1,077,892

Staffing: 6.80 Full-time employees



Cost Changes

Division cost has **changed** by

16%

Increases

Salary increases due to pay plan
Addition of FT Custodian, and an open Program Supervisor position has been filled
Equipment purchases and daycamp expansion

Decreases

Eliminated PT Custodian
Reduced Beautification Committee Budget

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description				2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET	7/31 YTD	12/31 YTD	PARKS AND RECREATION 23-50-090-XXX-XXXX				Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
225,474	227,799	230,046	230,982	223,584	240,974	120,935	194,824	505	5010	Salaries, Exempt Employees	60,000	60,000	60,000	
14,557	13,290	13,977	14,832	29,786	32,000	15,772	32,000	505	5011	Wages, Non-Exempt Employees	210,243	210,243	210,243	
2,590	1,908	1,985	1,560	232	1,000	1,524	1,000	505	5014	Wages, Seasonal	2,500	2,500	2,500	
4,958	5,007	5,527	4,842	4,357	6,000	3,254	6,000	505	5015	Overtime Wages	6,000	6,000	6,000	
30,011	30,689	25,679	34,478	31,208	39,000	17,592	39,000	505	5016	Wages, Day Camp Employees	42,000	42,000	42,000	
		4,897	3,385	2,384	4,335	947	4,335	505	5019	Overtime Wages - The Alternative*	4,335	4,335	4,335	
45,230	53,647	43,837	34,343	31,003	40,693	18,491	31,285	510	5110	Health Insurance	71,103	71,103	71,103	
1,920	1,983	2,113	2,144	1,783	2,202	854	1,594	510	5111	Dental Insurance	2,344	2,344	2,344	
1,349	1,329	1,333	1,318	1,205	1,207	630	960	510	5112	Life/AD&D/LTD Insurance	1,403	1,403	1,403	
124	124	124	124	124	126	62	107	510	5114	Employee Assistance Program	147	147	147	
11,780	12,464	11,891	13,793	9,045	8,545	4,009	7,782	510	5115	Retirement Plan	9,540	9,540	9,540	
2,576	2,748	3,342	5,798	5,497	5,203	3,176	5,147	510	5116	Workers' Compensation Ins	5,881	5,881	5,881	
16,138	16,224	16,322	16,975	17,098	20,045	9,465	18,665	515	5210	FICA Taxes	22,325	22,325	22,325	
3,774	3,794	3,817	3,970	3,999	4,688	2,213	4,363	515	5211	Medicare Taxes	5,221	5,221	5,221	
360,480	370,997	364,889	368,555	361,305	406,017	199,923	370,787	Total Personnel				478,022	478,022	478,022
285	311	737	565	1,704	1,250	354	1,250	605	6010	Training & Education	2,000	2,000	2,000	
173	46	329	150	110	2,200	1,398	2,200	605	6011	Travel & Expenses	2,300	2,300	2,300	
1,083	1,163	1,062	1,664	1,495	1,700	1,532	1,700	605	6012	Employee Memberships	1,700	1,700	1,700	
7,406	7,602	7,706	7,780	8,380	9,800	8,911	9,800	610	6115	Other Professional Services	9,600	9,600	9,600	
			9,254	2,501	10,000	1,730	9,000	610	6126	City Beautification	10,000	7,000	7,000	
		6,343	6,881	5,334	8,875	2,125	8,875	610	6118	Other Prof. Srv- The Alternative *	8,875	8,875	8,875	
6,191	8,663							610	6125	Other Prof. Friends/Animals				
41,846	46,946	45,911	47,498	45,804	37,000	18,432	37,000	615	6210	Electric	37,000	37,000	37,000	
6,719	5,333	9,990	11,438	13,970	10,000	811	7,000	615	6212	Sewer	10,000	10,000	10,000	
10,042	11,238	10,680	12,538	13,800	10,500	2,731	6,000	615	6213	Water	10,500	10,500	10,500	
			355	400	398	750	615	6215	Telephone	910	910	910		
420	420	420	386	420	420	245	350	615	6217	Mobile Phones	420	420	420	
				712	750	512	980	615	6218	Cable TV	1,080	1,080	1,080	
14,856	18,877	10,601	26,436	29,751	25,000	5,489	25,000	620	6312	Maint/Repair Buildings / Facilities	39,000	39,000	39,000	
2,483	2,015	1,972	4,361	485	2,500		1,000	620	6313	Maint/Repair Other Equipment	500	500	500	
			88	344	360	88	360	630	6451	Equipment Leases	380	380	380	
172	48	24	1,500	546	1,200	688	1,200	645	6710	Public Relations & Promotions	1,500	1,500	1,500	
5,052	3,700	4,027	3,616	3,157	4,500	1,582	4,500	645	6711	Printing & Binding	6,250	6,250	6,250	
				691	229	250	645	6712	Advertising & Publication	600	600	600		
2,564	2,279	2,256	2,772	2,785	2,800	1,246	3,600	650	6810	Postage	5,000	5,000	5,000	
5,450	5,330	6,036	6,500	7,497	7,500	5,078	6,500	650	6811	Interest Expense/Penalty/Fees	7,500	7,500	7,500	
231	220	300	58	(21)	100	(4)	100	650	6817/18	Cash Over/ Short	150	150	150	
30,244	32,110	32,894	32,104	29,438	25,000	11,541	25,000	655	6910	Fitness Contractual Services	35,000	35,000	35,000	
9,801	8,489	10,108	9,685	9,645	9,500	4,335	9,500	655	6914	Performing Arts/Dance Cont Svc	9,500	9,500	9,500	
564	370	491	123	126	400		400	655	6918	Arts Instructors	500	500	500	
24,110	23,515	22,316	21,003	16,431	16,000	8,374	16,000	655	6922	Gen Sports & Leagues Cont Svc	16,000	16,000	16,000	
			2,881	2,315	4,000	500	3,000	655	6930	Day Camp Contractual	3,500	3,500	3,500	
7,182	18,918	12,664	19,822	18,449	20,000	12,726	20,000	655	6934	Swim Program Contractual Svc	20,000	20,000	20,000	
3,646	2,335		500	800	2,500	2,280	4,000	655	6938	Special Event Contractual Svc	6,200	6,200	6,200	
			2,241	3,748	1,200		1,700	655	6942	Day Trip Contractual Services	1,500	1,500	1,500	
13,742	10,687	11,754	8,175	58	2,500	2,580	3,000	655	6946	YTP/WSP Contractual Services	2,500	2,500	2,500	
				850	2,500	1,095	2,500	655	6950	Free Summer Concert Contract Svcs	2,500	2,500	2,500	
194,271	210,412	200,859	241,379	221,489	220,456	96,968	212,496	Total Contractual				252,445	249,445	249,445

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description			2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PARKS AND RECREATION 23-50-090-XXX-XXXX			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
		284	289	299	300	300	705	7010	Uniform/Clothing	500	500	500	
1,463	954	1,210	1,433	1,288	1,600	1,026	1,600	710	Office Supplies	1,600	1,600	1,600	
2,113	-	450	-	-	450	-	450	710	7112 Photographic Supplies	450	450	450	
169	50	146	211	86	100	82	100	715	7210 Household Supplies	125	125	125	
4,051	4,253	3,001	3,515	3,688	3,800	1,508	3,800	715	7211 Janitorial Supplies	4,000	4,000	4,000	
6,704	3,938	6,881	4,547	6,163	5,000	4,092	6,000	715	7213 General Maint. Supplies	5,500	5,500	5,500	
571	91	30	96	120	500	773	1,000	725	7411 Small Tools & Equipment	750	750	750	
-	-	-	-	14,956	11,000	6,004	11,000	725	7413 Machinery & Equipment	3,050	3,050	3,050	
-	-	-	-	3,182	3,185	3,248	3,300	730	7112 Software Licensing	11,400	11,400	11,400	
-	-	58	-	304	150	5	150	735	7811 Medical Supplies	150	150	150	
-	-	28	541	318	250	442	250	740	7713 Other Supplies	250	250	250	
-	-	-	-	408	-	-	-	740	7715 Appliances	-	-	-	
6,715	4,828	5,925	5,830	5,877	6,000	3,557	6,000	740	7717 Consignment Expense	6,000	6,000	6,000	
5,836	7,215	-	-	-	-	-	-	740	7719 Other supplies - Friends/Animals	-	-	-	
-	-	4,583	3,624	2,868	4,500	1,454	4,500	740	7720 Other Supplies - The Alternative*	4,500	4,500	4,500	
63	58	165	314	1,311	550	-	500	745	7905 Recreation Supplies	600	600	600	
18	984	130	364	118	500	250	500	745	7910 Fitness Supplies	500	500	500	
583	-	1,042	1,053	887	1,200	1,028	1,200	745	7914 Performing Arts/Dance Supplies	1,200	1,200	1,200	
24	63	68	158	200	150	58	150	745	7918 Arts Supplies	300	300	300	
574	2,862	647	3,607	806	2,000	193	1,000	745	7922 Gen. Sports & League Supplies	2,000	2,000	2,000	
-	-	11	21	23	30	50	50	745	7926 Club Supplies	50	50	50	
4,482	4,810	4,313	3,009	3,793	3,800	1,709	3,300	745	7930 Day Camp Supplies	5,000	5,000	5,000	
-	-	2,775	2,427	2,178	1,355	2,000	1,809	745	7934 Swim Program Supplies	2,500	2,500	2,500	
2,506	4,072	4,112	4,332	2,388	3,000	1,904	5,600	745	7938 Special Event Supplies	8,000	8,000	8,000	
2,608	344	2,708	532	1,263	1,500	-	1,000	745	7942 Day Trip Supplies	1,000	1,000	1,000	
2,652	3,726	-	2,352	1,036	-	-	-	745	7948 YTP/WSP Supplies	-	-	-	
-	-	-	900	1,526	500	-	-	745	7950 Summer Concert	2,500	2,500	2,500	
41,130	41,036	41,477	38,217	52,190	51,585	29,141	54,450	Total Commodities			61,925	61,925	61,925
				-	77,483	485,375	1,755	272,000	805	8011 Building and Improvements	275,000	275,000	275,000
7,000	-	2,070	25,974	30,460	16,048	6,048	8,000	805	8018 Architectural Svcs-Whitediff	-	-	-	
-	5,572	-	-	-	-	-	-	805	8020 Park Improvements	-	-	-	
4,850	2,139	4,150	3,900	-	-	-	8,000	825	8410 Furniture	-	-	-	
-	-	-	6,144	77,196	-	-	-	825	8460 Fitness Equipment	13,500	13,500	13,500	
11,850	7,711	6,220	36,018	185,129	501,423	7,803	288,000	899	8020 Grants - Park Improvements	-	-	-	
								Total Capital			288,500	288,500	288,500
607,732	630,155	613,445	684,169	820,113	1,179,480	333,825	925,732	Total Expenditures- Parks & Rec.			1,080,892	1,077,892	1,077,892

Aquatic Center

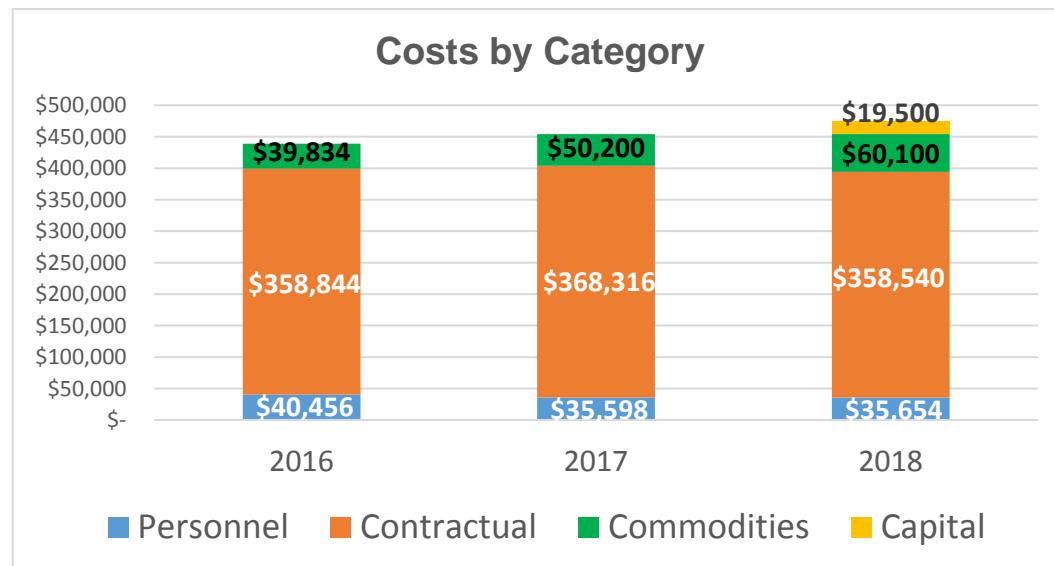
Division Contact Information
Eilien Ramirez, Manager of Recreation
eramirez@cityofcrestwood.org
314.729.4861

Division Summary:

Crestwood's aquatic center is located at Whitecliff Park, adjacent to the community center. The city contracts with a private company for many maintenance and operational needs of the facility.

Budget Summary: 473,794

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by
4%

Increases

Increased pool service contract costs

Decreases

Reduced seasonal employee budget

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description			2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	AQUATIC CENTER 23-50-091-XXX-XXXX			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
-	-	-	-	-	-	-	-	505	5011	Wages, Non-Exempt Employees	-	-	-
26,430	24,190	27,610	33,923	36,377	32,000	22,652	32,000	505	5013	Wages, Part-Time	32,000	32,000	32,000
-	-	-	-	-	-	328	-	505	5014	Wages, Seasonal Employees	-	-	-
-	-	-	-	-	-	459	-	505	5015	Overtime Wages	-	-	-
657	660	688	1,234	1,296	1,152	802	1,150	510	5116	Workers' Compensation Insurance	1,206	1,206	1,206
1,639	1,500	1,713	2,103	2,256	1,984	1,453	1,984	515	5210	FICA Taxes	1,984	1,984	1,984
383	351	401	492	528	464	340	464	515	5211	Medicare Taxes	464	464	464
29,109	26,690	30,412	37,752	40,456	35,600	26,034	35,598	Total Personnel			35,654	35,654	35,654
207,317	198,921	214,279	212,802	207,827	235,000	129,099	235,000	610	6115	Other Professional Services	241,000	241,000	241,000
30,717	34,729	32,803	34,643	36,314	34,000	19,017	34,000	615	6210	Electric	34,000	34,000	34,000
14,857	10,666	19,979	22,871	27,940	16,500	1,823	16,500	615	6212	Sewer	16,500	16,500	16,500
20,328	22,686	21,298	25,318	27,824	22,000	5,845	22,000	615	6213	Water	22,000	22,000	22,000
-	-	-	-	-	-	-	-	615	6217	Telephone	-	-	-
29,642	21,400	12,207	29,049	50,281	50,000	17,933	50,000	620	6312	Maint/Repair Buildings / Facilities	35,000	35,000	35,000
1,175	480	786	2,748	1,488	2,700	901	2,000	620	6313	Maint/Repair Other Equipment	500	500	500
-	133	263	-	-	900	-	500	620	6317	Maint/Repair Grounds	900	900	900
-	-	-	-	-	840	280	840	630	6451	Equipment Leases	840	840	840
840	840	840	840	840	-	-	-	630	6452	Other Rentals/Leases	-	-	-
182	844	1,036	941	900	1,200	880	1,200	645	6711	Printing & Binding	1,200	1,200	1,200
(157)	(14)	(93)	(22)	30	100	(3)	100	650	6817	Cash Over/Short	100	100	100
4,989	5,080	5,308	5,357	5,399	5,500	6,176	6,176	655	6995	Swim & Dive Officials	6,500	6,500	6,500
309,890	295,765	308,685	334,548	358,844	368,740	181,751	368,316	Total Contractual			358,540	358,540	358,540
493	264	536	135	369	400	-	400	705	7010	Uniform/Clothing	400	400	400
394	118	87	382	121	1,800	45	500	710	7110	Office Supplies	250	250	250
-	112	-	-	-	150	-	150	710	7112	Photographic Supplies	100	100	100
-	-	-	-	2,710	2,900	394	2,900	715	7211	Janitorial Supplies	2,900	2,900	2,900
-	-	-	-	418	500	178	500	715	7212	Building Maint. Supplies	2,900	2,900	2,900
5,171	3,315	5,772	6,963	4,607	4,500	4,100	5,000	715	7213	General Maint. Supplies	4,500	4,500	4,500
-	-	-	-	542	500	-	500	725	7412	Equipment Parts	500	500	500
-	-	-	-	2,396	5,000	-	5,000	725	7413	Machinery & Equipment	12,000	12,000	12,000
-	-	-	-	-	-	1,487	1,500	730	7110	Computer Parts	1,250	1,250	1,250
202	692	703	183	168	250	397	250	740	7713	Other Supplies	1,300	1,300	1,300
4,893	3,943	7,008	-	8,338	8,500	6,498	8,500	745	7718	Swim & Dive Supplies	9,000	9,000	9,000
21,738	18,214	19,612	19,968	20,177	22,500	18,298	25,000	745	7950	Concession Supplies	25,000	25,000	25,000
32,591	26,656	33,718	27,631	39,834	47,000	31,397	50,200	Total Commodities			60,100	60,100	60,100
6,737	16,743	17,448	5,080	-	-	-	-	825	8470	Pool Equipment	19,500	19,500	19,500
6,737	16,743	17,448	5,080	-	-	-	-	Total Capital			19,500	19,500	19,500
378,328	365,854	390,262	405,010	439,135	451,340	239,181	454,114	Total Expenditures- Aquatic Center			473,794	473,794	473,794

Sappington House Campus

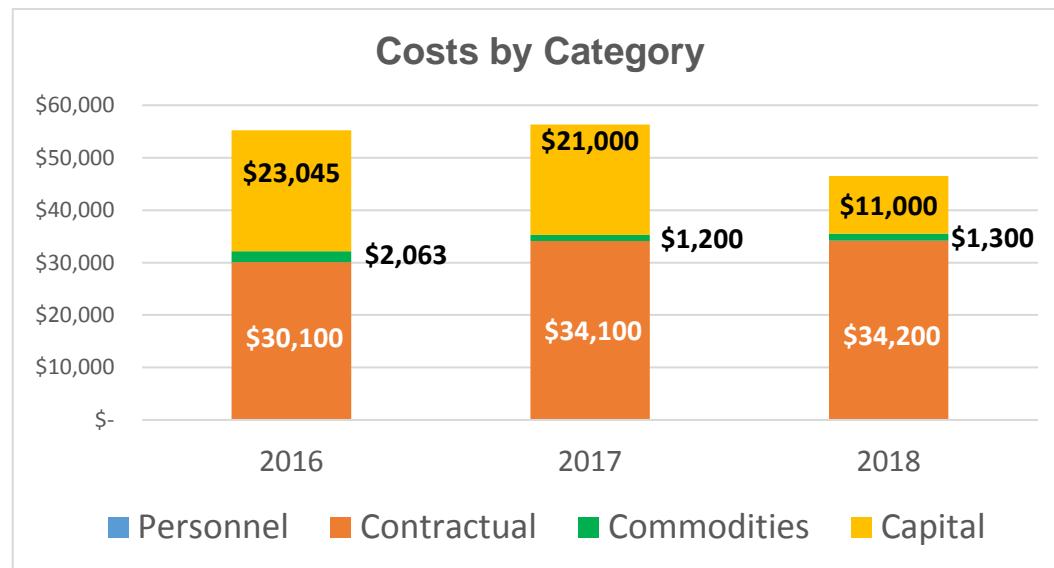
Division Contact Information
Jim Gillam, Director of Public Services
jgillam@cityofcrestwood.org
314.729.4722

Division Summary:

Crestwood owns the Sappington House property, a site with buildings of historic importance. They include the Sappington House, the Sappington House Barn, and the Library of Americana. The Sappington House was the home of a prominent early settler, and volunteers curate the house and operate it as a museum, offering tours. The House also has a Resident Manager, an unpaid position. The Barn is operated as a restaurant, and the city contracts with a private entity to operate it. The Library of Americana is overseen by a not-for-profit group. The City of Crestwood maintains the systems and exterior portions of the buildings, as well as the grounds of the entire site.

Budget Summary: 46,500

Staffing: 0.00 Full-time employees



Cost Changes

Division cost has **changed** by

-17%

Increases

City received a grant to do a Master Plan for this park

Decreases

Less capital spending in 2018

City of Crestwood, Missouri
 Park and Stormwater Expenditures
 Budget for the Year Ending December 31, 2018

ACTUAL					BUDGET	2017	Account Description			2018 BUDGET				
2012	2013	2014	2015	2016	Amended	7/31 YTD	12/31 YTD	SAPPINGTON HOUSE CAMPUS 23-50-092-XXX-XXXX			Dept, City Adm.	Ways & Means	BOA	
-	-	-	-	-	-	-	-	510 5110 Health Insurance						
-	-	-	-	-	-	-	-	510 5111 Dental Insurance						
-	-	-	-	-	-	-	-	510 5115 Retirement Plan						
								Total Personnel						
1,200	800	-	-	-	-	-	-	610 6115 Other Professional Services						
6,958	12,337	12,971	9,598	7,853	12,000	5,454	12,000	615 6210 Electric	12,000	12,000	12,000			
1,747	3,149	3,500	2,605	2,542	3,000	1,513	3,000	615 6211 Natural Gas	3,000	3,000	3,000			
2,864	3,755	3,893	3,920	5,084	3,000	2,607	4,500	615 6212 Sewer	4,500	4,500	4,500			
2,782	3,781	3,988	1,450	3,707	3,500	2,181	5,500	615 6213 Water	5,500	5,500	5,500			
			305	(92)	100	115	200	615 6215 Telephone	200	200	200			
					1,320	1,320	283	900	615 6216 Telecommunications Internet	1,000	1,000	1,000		
1,860	4,819	2,539	11,893	9,368	8,000	4,443	8,000	620 6312 Maint/Repair Buildings / Facilities	8,000	8,000	8,000			
153	60	-	592	46	100	-	-	620 6313 Maint/Repair Other Equipment	-	-	-			
					-	-	-	620 6317 Maint/Repair Grounds	-	-	-			
				292	-	-	-	645 6710 Public Relations & Promotions	-	-	-			
17,563	28,701	26,891	30,363	30,100	31,020	16,596	34,100	Total Contractual	34,200	34,200	34,200			
105	-	-	-	-	100	-	-	715 7211 Janitorial Supplies	100	100	100			
1,242	2,333	618	932	2,063	1,200	727	1,200	715 7212 Building Maint. Supplies	1,200	1,200	1,200			
1,346	2,333	618	932	2,063	1,300	727	1,200	Total Commodities	1,300	1,300	1,300			
-	-	-	-	23,045	30,000	16,459	21,000	805 8011 Building and Improvements	-	-	-			
-	-	-	-	-	10,820	-	-	899 8020 Grants - Improvements	11,000	11,000	11,000			
-	-	-	-	23,045	40,820	16,459	21,000	Total Capital	11,000	11,000	11,000			
18,910	31,034	27,509	31,295	55,207	73,140	33,783	56,300	Total Expenditures- Historic Fac.	46,500	46,500	46,500			

Capital Projects – Park & Stormwater

Division Contact Information
Jim Gillam, Director of Public Services
jgillam@cityofcrestwood.org
314.729.4722

What follows is a list of planned capital projects for 2017 funded by the Park & Stormwater Fund.

Replace HVAC Unit – Community Center Multipurpose Room \$195,000

This HVAC unit at the Community Center is over 30 years old and needs to be replaced. The Community Center will realize utility savings from improved efficiency, reduced maintenance and repair costs, and users will benefit from improved climate control.

Bring Community Center Locker Rooms to ADA Standards \$80,000

The locker rooms are not currently up to ADA standards. This will enhance the user experience for our guests.

Pool Equipment \$19,500

Funds are allocated for the purchase of new diving boards at the aquatic center.

Fitness Equipment for Community Center \$13,500

Funds are allocated for the purchase of a TRX fitness system.

Planner for Sappington House Campus \$11,000

The City received a grant to hire a planning firm to create a Master Plan for the Sappington House campus. This will provide suggestions for improvements to increase attendance at this park.

****TOTAL \$319,000****

City of Crestwood, Missouri
 Park and Stormwater Expenditures
 Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description TRANSFER OUT 23-00-000-000-8000	2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm Recommended	Ways & Means Recommended	BOA Approved
- 450,000	444,000	383,000	-	-	-	-	-	000 9999 Transfer Out	-	-	-
- 450,000	444,000	383,000	-	-	-	-	-	Total Other Financing Uses	-	-	-



ANNUAL BUDGET
Park and Stormwater Fund Capital Plan
2018-2022

Capital Projects / Purchases – 2018-2022, Park Fund

Contact Information

Jim Gillam, Director of Public Services

jgillam@cityofcrestwood.org

314.729.4722

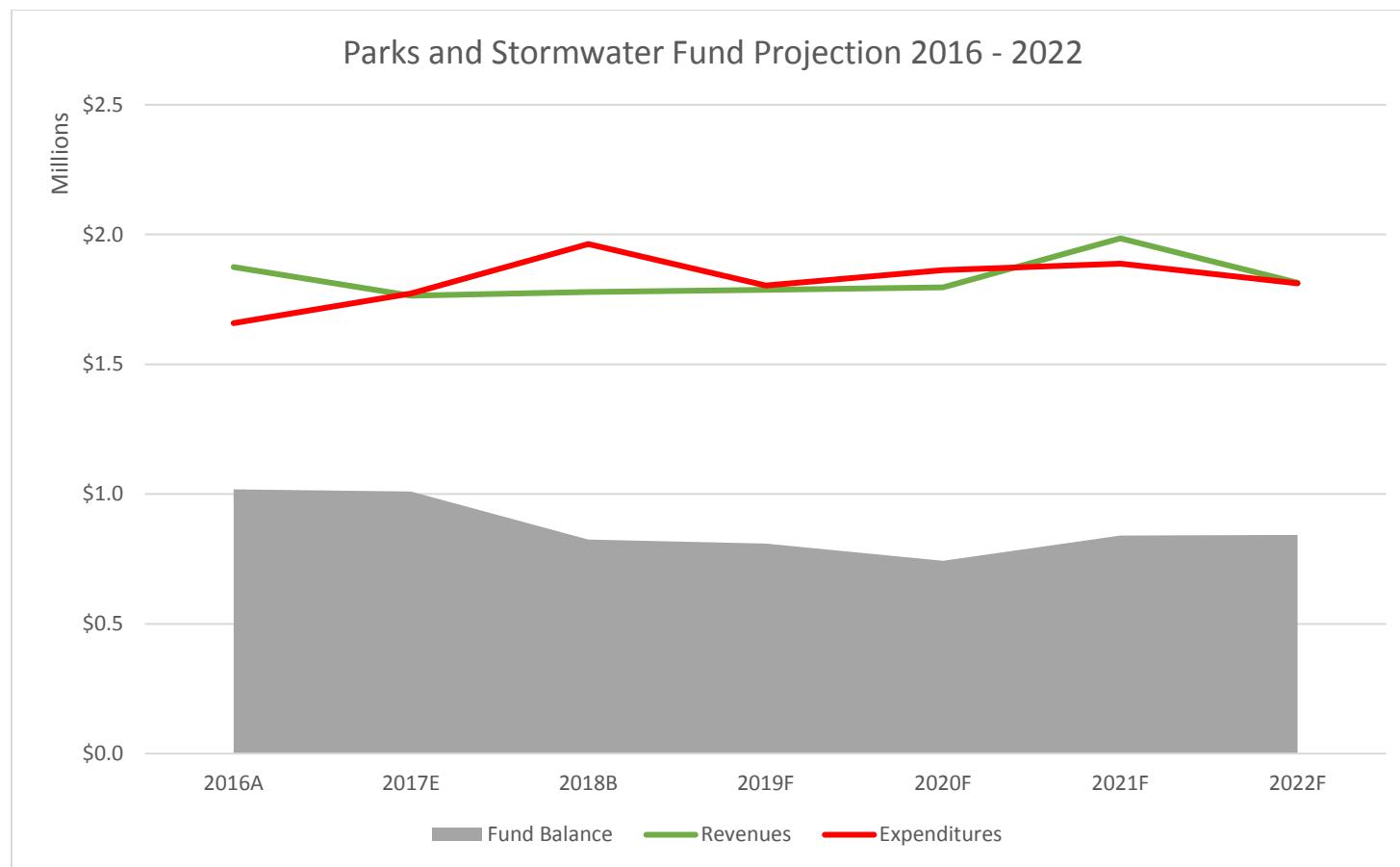
A list of 2018 Capital Projects and Purchases is provided in the preceding sections. 2019-2022 Capital Projects for the Park and Stormwater Fund are as follows:

2019		2017 CIP RANK	
2019 Replace CC HVAC - Lockers, Offices, etc	140,000	#10	
TOTAL PSW CAPITAL - 2019		140,000	

2020			
2020 Replace CC HVAC - Fitness, Craft, Weights, Bathrooms	185,000	#6	
TOTAL PSW CAPITAL - 2020			185,000

2021			
2021 Trail Bridge at Lodgepole into Whitecliff	100,000	#16	
2021 Replace Lower Whitecliff Park Pavilion	80,000	#8	
GRANT FUND BOTH OF THE ABOVE			
TOTAL PSW CAPITAL - 2021			180,000

2022			
2022 Restroom Renovation - Crestwood Park	30,000	#17	
2022 Ballfield Renovations - Whitecliff Park	60,000	#20	
TOTAL PSW CAPITAL - 2021			90,000



	2016A	2017E	2018B	2019F	2020F	2021F	2022F
Revenues	1,875,178	1,764,401	1,778,484	1,787,376	1,796,313	1,985,295	1,814,276
Expenditures	1,658,679	1,772,345	1,963,459	1,803,448	1,862,748	1,887,364	1,812,302
Surplus (Deficit)	216,499	(7,944)	(184,975)	(16,072)	(66,435)	97,931	1,975
Transfer Out	0	0	0	0	0	0	0
Fund Balance	1,018,149	1,010,205	825,230	809,158	742,723	840,654	842,629

Capital Improvement Fund



ANNUAL BUDGET

Capital Improvement Fund

In This Section:

General Public Works Capital Projects	\$1,970,000
Maintenance Public Works Capital Projects	\$1,066,317
Parks and Recreation Capital Projects	\$397,800
Capital Purchases – Police Department	\$72,782
Capital Purchases – Fire Department	\$25,000

General Public Works Capital Projects

Contact Information

Jim Gillam, Director of Public Services

jgillam@cityofcrestwood.org

314.729.4722

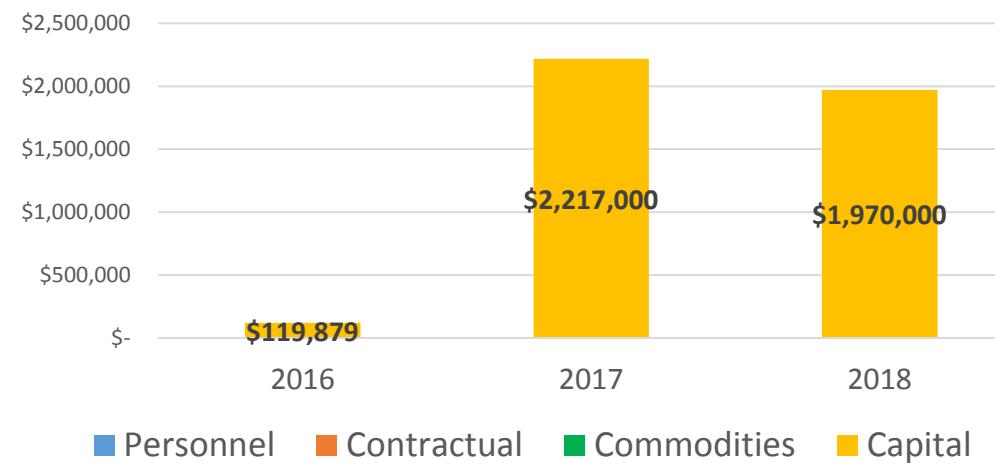
Summary:

General Public Works capital projects fund repairs and improvements to city facilities.

Budget Summary: \$1,970,000

Staffing: 0.00 FTE

Costs by Category



Cost Changes

Division cost has **changed** by

-11%

Increases

No significant increases

Decreases

Decrease due to completing new PW facility in 2018

Capital Projects – General Public Works

Contact Information

Jim Gillam, Director of Public Services
jgillam@cityofcrestwood.org
314.729.4722

What follows is a list of planned general PW capital projects for 2018 funded by the Capital Improvement Fund.

Renovate Fire Department Bunk House	\$100,000
The current bunk house is in need of physical improvements that will improve the well-being of our firefighters.	
Renovate upstairs bathrooms in the Gov. Center PD wing	\$40,000
The bathrooms are extremely outdated and in need of improvement.	
Install Fire Alarm System at Government and Community Center	\$70,000
Both facilities were constructed in the 1970s and do not have this important safety feature	
New Public Works Facility	\$1,760,000
As part of an agreement with MSD, Crestwood is receiving reimbursement for the construction of a new facility.	
TOTAL	\$1,970,000

City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description General PUBLIC WORKS 21-35-060-XXX-XXXX		2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
-	-	87,624	360,613	119,879	2,873,542	387,529	2,217,000	805 8011	Building and Improvements	1,970,000	1,970,000	1,970,000
-	-	87,624	360,613	119,879	2,873,542	387,529	2,217,000	810 8110	Motor Vehicles			
-	-	87,624	360,613	119,879	2,873,542	387,529	2,217,000	815 8211	Heavy Equipment			
								Total Capital		1,970,000	1,970,000	1,970,000
								Total Expenditures - PW General		1,970,000	1,970,000	1,970,000

Maintenance Public Works Capital Projects

Contact Information

Brian Hibdon, Superintendent of Maintenance

bhibdon@cityofcrestwood.org

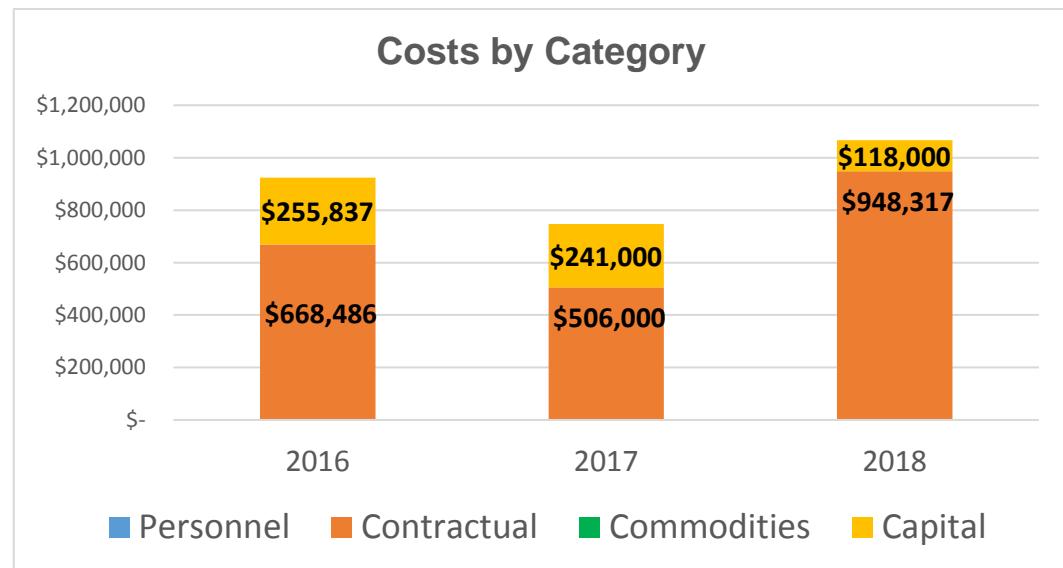
314.729.4730

Summary:

Maintenance Public Works projects are for ongoing maintenance of city infrastructure, as well as capital asset needs for the city maintenance division.

Budget Summary: \$1,066,317

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by
29%

Increases

City plans to do
major sidewalk
repairs in 2018

Decreases

No significant
decreases

Capital Projects – Public Works Maintenance

Contact Information

Brian Hibdon, Director of Public Services

bhibdon@cityofcrestwood.org

314.729.4730

What follows is a list of planned maintenance capital projects for 2018 funded by the Capital Improvement Fund.

Mill & Overlay \$578,317

The city has identified concrete slabs for replacement around the city. Needs are prioritized using a pavement rating system. Below is a cost breakdown:

Camera	1,606 SY, at \$9.15/SY	\$14,695
Crestoak	10,449 SY, at \$9.15/SY	\$95,608
E. Watson	12,720 SY at \$9.15/SY	\$116,388
Garber	14,583 SY at \$9.15/SY	\$133,434
Cassia	2,138 SY at \$9.15/SY	\$19,563
Sunray	3,871 SY at \$9.15/SY	\$35,420
Liggett (Volz to Briarton)	5,475 SY at \$9.15/SY	\$50,096
Anchorage	3,464 SY at \$9.15/SY	\$31,696
Lodgepole	7,950 SY at \$9.15/SY	\$72,743
Glenwood	948 SY at \$9.15/SY	\$8,674

Crack Sealing Machine Replacement \$45,000

Asphalt Paver Replacement \$60,000

Gator 4x4 Replacement \$13,000

Continued on the next page

Maintenance Projects, continued...

Sidewalk Construction and Tree Removals	\$300,000
Parking lot preservation at city facilities	\$50,000
Application fee for grant for Whitecliff Bridge Replacement	\$20,000
TOTAL	\$1,066,317

City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description			2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PUBLIC WORKS MAINTENANCE 21-35-062-XXX-XXXX			Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved
-	-	-	-	-	-	-	-	505 5011 Wages, Non-Exempt Employees	-	-	-	-	-
-	-	-	-	-	-	-	-	505 5015 Overtime Wages	-	-	-	-	-
-	-	-	-	-	-	-	-	510 5110 Health Insurance	-	-	-	-	-
-	-	-	-	-	-	-	-	510 5111 Dental Insurance	-	-	-	-	-
-	-	-	-	-	-	-	-	510 5112 Life/AD&D/LTD Insurance	-	-	-	-	-
-	-	-	-	-	-	-	-	510 5114 Employee Assistance Program	-	-	-	-	-
-	-	-	-	-	-	-	-	510 5115 Retirement Plan	-	-	-	-	-
-	-	-	-	-	-	-	-	510 5116 Workers' Compensation Insurance	-	-	-	-	-
-	-	-	-	-	-	-	-	515 5210 FICA Taxes	-	-	-	-	-
-	-	-	-	-	-	-	-	515 5211 Medicare Taxes	-	-	-	-	-
Total Personnel													
129,861	94,794	52,136	16,032	1,100	-	-	-	610 6115 Other Professional Services	-	-	-	-	-
-	28,630	1,419,148	938,915	54,692	-	-	-	612 6152 Street Reconstruction	20,000	20,000	20,000	-	-
692,948	547,672	540,245	446,604	-	612,694	506,000	316,716	612 6154 Contracted Slab Replacement	564,000	578,317	578,317	-	-
-	-	-	-	-	-	-	-	612 6155 Mill & Overlay	-	-	-	-	-
-	-	-	-	-	-	-	-	612 6156 Microsurfacing	-	-	-	-	-
9,000	-	-	-	-	-	-	-	612 6157 Pavement Preservation	50,000	50,000	50,000	-	-
45,280	-	-	-	-	-	-	-	612 6170 Sidewalk Construction	300,000	300,000	300,000	-	-
877,090	671,097	2,011,528	1,401,551	668,486	506,000	316,716	455,000	612 6214 Street Lighting	620 6312 Maint/Repair Buildings	620 6315 Solid Waste Disposal	934,000	948,317	948,317
2,500	14,603	-	-	-	-	-	-	Total Contractual	730 7510 Concrete	730 7511 Asphalt	730 7512 Rock	730 7513 Salt	730 7514 Crack Sealant
627	1,697	-	-	-	-	-	-	-	730 7516 Signs	-	-	-	-
1,967	5,812	-	-	-	-	-	-	-	730 7518 Street Supplies	-	-	-	-
5,095	22,112	-	-	-	-	-	-	740 7711 Agricultural Supplies (Sod & Dirt)	Total Commodities	-	-	-	-
114,331	-	23,227	237,012	115,065	-	132,000	-	805 8011 Building and Improvements	-	-	-	-	-
5,700	33,983	-	47,428	140,772	-	109,000	108,979	810 8110 Motor Vehicles	118,000	118,000	118,000	-	-
			94,425	-	-	-	-	815 8211 Heavy Equipment	-	-	-	-	-
120,031	33,983	23,227	378,865	255,837	241,000	108,979	240,000	830 8211 Other Equipment & Total Capital	118,000	118,000	118,000	118,000	118,000
1,002,215	727,192	2,034,755	1,780,416	924,322	747,000	425,695	695,000	Total Expenditures - PW Maint	1,052,000	1,066,317	1,066,317	1,066,317	1,066,317

Capital Projects – Parks and Recreation

Contact Information

Jim Gillam, Public Services Director

jgillam@cityofcrestwood.org

314.729.4722

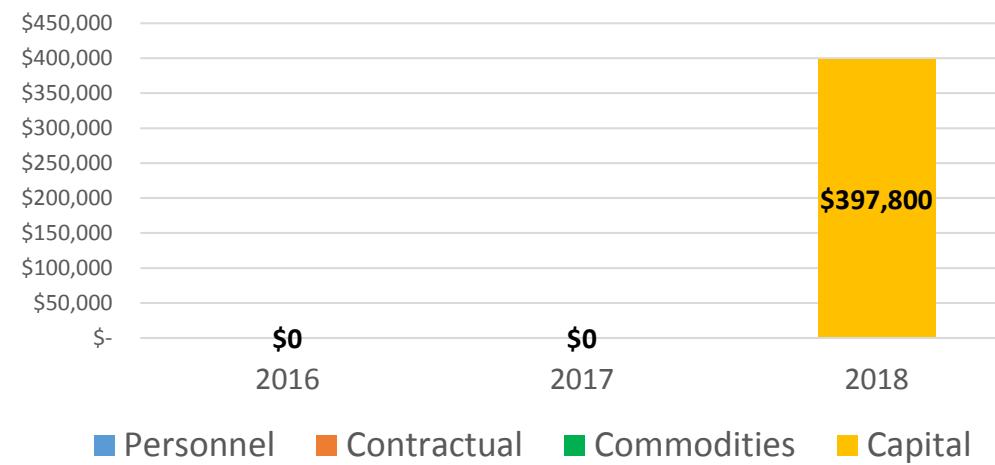
Summary:

This account funds capital projects related to Parks and Recreation.

Budget Summary: \$397,800

Staffing: 0.00 FTE

Costs by Category



Cost Changes

Division cost has **changed** by
NA

Increases

Rayburn Park reconstruction, which will be funded by a grant

Decreases

Capital Projects – Parks and Recreation

Contact Information

Jim Gillam, Public Services Director

jgillam@cityofcrestwood.org

314.729.4722

What follows is a list of planned Parks capital projects for 2018 funded by the Capital Improvement Fund.

Rayburn Park Reconstruction	\$397,800
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City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description		2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	PARK S 21-50-090-XXX-XXX	Dept, City Adm.	Ways & Means Recommended	BOA Approved	
-	-	-	-	-	-	-	-	805 8020 Park Improvements	-	-	-	
-	-	-	-	-	-	-	-	830 8211 Other Equipment and Machinery	-	-	-	
-	-	-	228,387	-	-	-	-	899 8020 Grants - Park Improvements	320,000	397,800	397,800	
-	-	-	228,387	-	-	-	-	Total Expenditures - Parks	320,000	397,800	397,800	

Capital Purchases - Police Department

Contact Information

Frank Arnoldy, Chief of Police

farnoldy@cityofcrestwood.org

314.729.4810

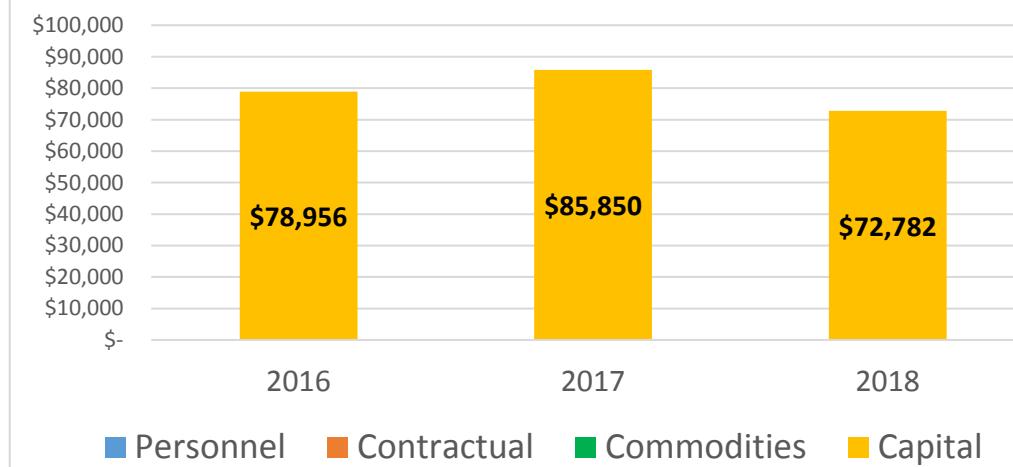
Summary:

Police department capital vehicle and equipment replacements are charged to this account.

Budget Summary: \$72,782

Staffing: 0.00 FTE

Costs by Category



Cost Changes

Division cost has **changed** by

-15%

Increases

No significant increases

Decreases

Some expenses shifted to General Fund

Capital Purchases – Police Department

Contact Information

Frank Arnoldy, Chief of Police

farnoldy@cityofcrestwood.org

314.729.4810

What follows is a list of planned capital purchases for the Police Department.

Police Vehicle Replacements (x2)	\$61,354
Equipment Changeover Costs	\$11,428
TOTAL	\$72,782

City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description		2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	POLICE 21-40-070-XXX-XXXX	Dept, City Adm.	Ways & Means Recommended	BOA Approved	
	155	-	-	-	-	-	-	- 610 6115 Other Professional Services				
3,300	10,215	-	-	-	-	-	-	- 620 6312 Maint/Repair Buildings				
-	-	-	-	-	-	-	-	- 630 6414 Radio Equipment Lease/Purchase				
-	-	-	-	-	-	-	-	- 650 6811 Interest Expense				
3,300	10,370	-	-	-	-	-	-	Total Contractual	-	-	-	
2,057	2,899	-	99,674	55,060	63,137	73,125	69,303	805 8020 Improvements				
15,696	4,660	19,875	188,302	15,823	12,725	1,420	1,420	810 8111 Motor Vehicles	72,782	72,782	72,782	
17,753	7,558	119,549	243,362	78,960	85,850	70,723	70,723	830 8211 Other Equipment and Machinery	-	72,782	72,782	
								Total Capital	72,782	72,782	72,782	
21,053	17,929	119,549	243,362	78,960	85,850	70,723	70,723	Total Expenditures - Police	72,782	72,782	72,782	

Capital Purchases - Fire Department

Contact Information

David Oliveri, Chief of Fire Services

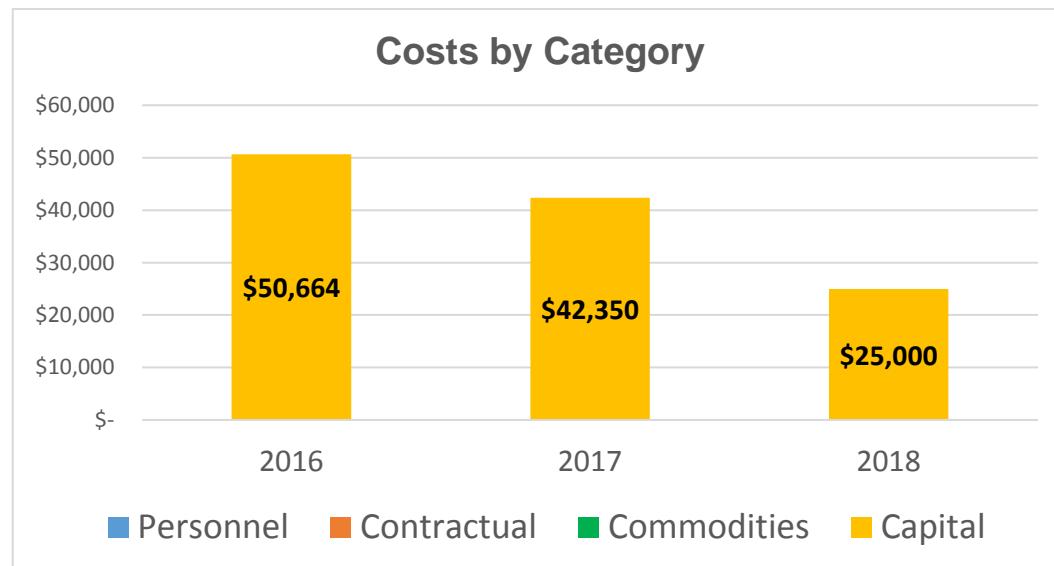
doliveri@cityofcrestwood.org

314.729.4740

Division Summary:

Fire department capital equipment and vehicle purchases are charged to this account.

Budget Summary: 25,000 **Staffing:** 0.00 FTE



Cost Changes

Division cost has **changed** by

-41%

Increases

No significant increases

Decreases

Some capital purchases shifted to General Fund

Capital Purchases – Fire Department

Contact Information

David Oliveri, Chief of Fire Services

doliveri@cityofcrestwood.org

314.729.4740

What follows is a list of planned capital purchases for the Police Department.

Back-up Rescue Truck Replacement	\$25,000
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TOTAL	\$25,000
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<i>New Fire Truck Set Aside (transfer addition to cash reserve)</i>	\$70,000
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City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description FIRE 21-45-080-XXX-XXXX	2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE		Dept, City Adm.	Ways & Means Recommended	BOA Approved
-	-	-	-	-	-	-	-	610 6115 Other Professional Services	-	-	-
-	-	-	19,391	-	-	-	-	620 6312 Maint/Repair Buildings	-	-	-
-	-	-	-	-	-	-	-	630 6414 Radio Equipment Lease/Purchase	-	-	-
-	-	-	-	-	-	-	-	650 6811 Interest Expense	-	-	-
-	-	-	19,391	-	-	-	-	Total Contractual	-	-	-
-	631,458	-	31,571	33,585	-	-	-	810 8111 Motor Vehicles	25,000	25,000	25,000
-	-	-	3,350	-	-	-	-	810 8120 Capital Outlay Expense	-	-	-
28,324	-	-	147,100	17,079	42,350	15,564	40,742	830 8211 Other Equipment and Machinery	25,000	25,000	25,000
28,324	631,458	-	182,021	50,664	42,350	15,564	40,742	Total Capital	25,000	25,000	25,000
28,324	631,458	-	201,412	50,664	42,350	15,564	40,742	Total Expenditures- Fire	25,000	25,000	25,000

City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description			2018 BUDGET		
					BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	TRANSFER 21-00-000-000-8000			Dept, City Adm.	Ways & Means Recommended	BOA Approved
2012	2013	2014	2015	2016	-	-	-	-	-	-	-	-	-
300,000	-	-	-	-	-	-	-	000	9999 Transfer Out				
300,000	-	-	-	-	-	-	-		Total Other Financing Uses				



ANNUAL BUDGET
Capital Improvement Plan 2018-2022

Capital Projects / Purchases – 2018-2022

Contact Information

Jim Gillam, Director of Public Services

jgillam@cityofcrestwood.org

314.729.4722

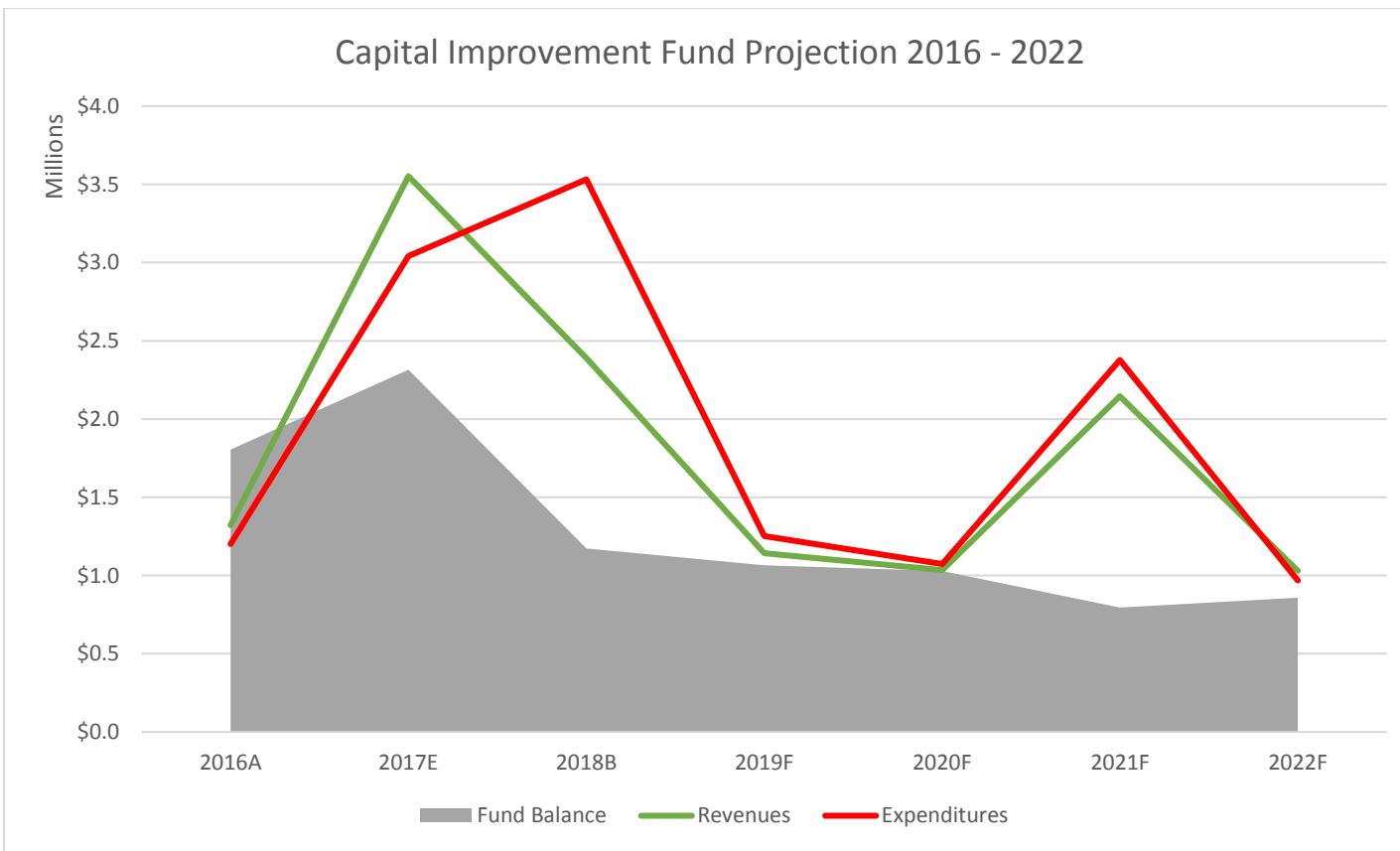
A list of 2018 Capital Projects and Purchases is provided in the preceding sections. 2019-2022 Capital Projects are as follows:

2019	2017 CIP RANK
2019 PD Vehicle Replacements x2	76,420
2019 FD Thermal Imagers x2	20,000
2019 2 1/2 Ton Dump Truck	120,000
2019 Asphalt Roller	65,000
2019 Concrete Breaker	50,000
TOTAL VEHICLES/EQUIP	331,420
2019 Mill & Overlay, TBD	500,000
2019 Sidewalk Const. & Maint	100,000
TOTAL MAINTENANCE	600,000
2019 Whitecliff Bridge - Design	160,000
2019 Replace Trail Bridge at Sanders Park	80,000
2019 Restore GC Roof Sections 6-10	80,000
TOTAL PROJECTS	320,000
TOTAL CI FUND - 2019	1,251,420

2020	2017 CIP RANK
2020 PD Vehicle Replacements x2	80,201
2020 2 1/2 Ton Dump Truck	120,000
2020 3/4 Ton Pickup	30,000
2020 Mudjack System	36,000
2020 Riding Mower	19,000
2020 Concrete Breaker	18,000
TOTAL VEHICLES/EQUIP	303,201
2020 Slab Replacement, TBD	500,000
2020 Sidewalk Const. & Maint	50,000
TOTAL MAINTENANCE	550,000
2020 Whitecliff Bridge - Easement Acquisition	20,000
2020 Replace GC Switch Gear & Breakers	200,000
TOTAL PROJECTS	220,000
TOTAL CI FUND - 2020	1,073,201

2021	2017 CIP RANK
2021 Replace Computer Server #1	10,000
2021 PD Vehicle Replacements x2	84,211
2021 FD Rescue Truck	163,500
2021 2 1/2 Ton Dump Truck	120,000
2021 Riding Mower	19,000
TOTAL VEHICLES/EQUIP	396,711
2021 Mill & Overlay, TBD	500,000
2021 Sidewalk Const. & Maint	50,000
TOTAL MAINTENANCE	550,000
2021 Whitecliff Bridge - Construction and Inspect	1,400,000
2021 Replace Crestwood Park Trail Bridge	30,000
TOTAL PROJECTS	1,430,000
TOTAL CI FUND - 2021	2,376,711

2022	2017 CIP RANK
2022 Replace Computer Server #2	10,000
2022 PD Vehicle Replacements x2	88,421
2022 2 1/2 Ton Dump Truck	120,000
2022 Misc Equipment	50,000
TOTAL VEHICLES/EQUIP	268,421
2022 Slab Replacement, TBD	500,000
2022 Sidewalk Const. & Maint	50,000
TOTAL MAINTENANCE	550,000
2022 Replace GC Windows - Price TBD	150,000
TOTAL PROJECTS	150,000
TOTAL CI FUND - 2022	968,421



	2016A	2017E	2018B	2019F	2020F	2021F	2022F
Revenues	1,320,769	3,552,247	2,390,450	1,142,747	1,035,821	2,144,894	1,029,968
Expenditures	1,200,539	3,041,055	3,531,899	1,251,420	1,073,201	2,376,711	968,421
Surplus (Deficit)	120,230	511,192	(1,141,449)	(108,673)	(37,380)	(231,817)	61,547
Transfer In	0	0	0	0	0	0	0
Fund Balance	1,804,183	2,315,375	1,173,926	1,065,253	1,027,873	796,056	857,603

Sewer Lateral Fund



ANNUAL BUDGET

Sewer Lateral Fund

In This Section:

Sewer Lateral Program \$135,000

Sewer Lateral

Contact Information

Jim Gillam, Director of Public Services

jgillam@cityofcrestwood.org

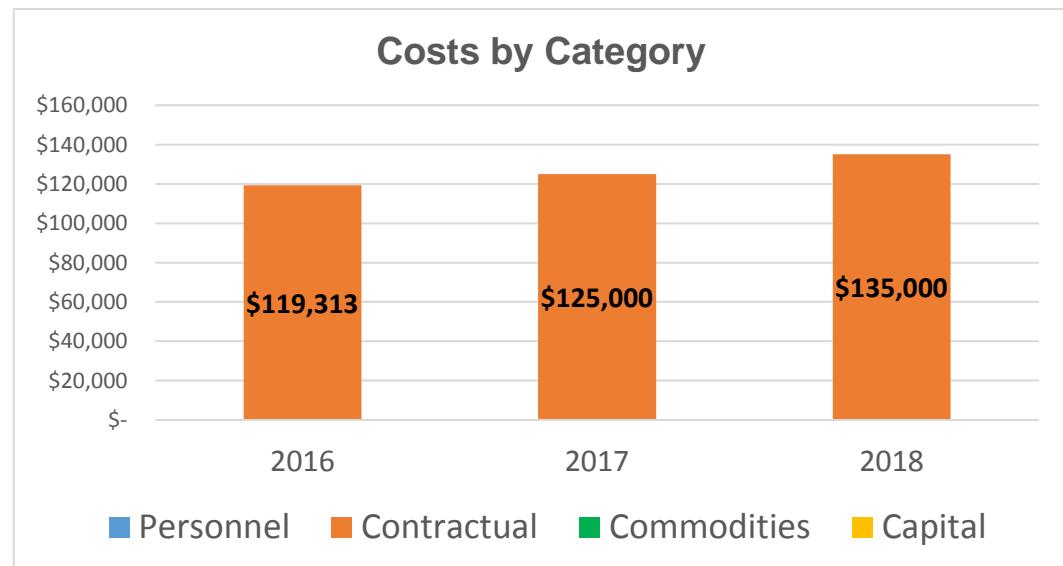
314.729.4722

Summary:

Crestwood voters approved a \$28 flat fee dedicated to sewer lateral repairs. This fund accounts for the expenditures resulting from that program. The Department of Public Services administers the program, receiving applications and authorizing projects. Crestwood contracts the repair work to a private company. Expenditures in this fund are easy to control as repair applications can be denied for lack of funds.

Budget Summary: \$135,000

Staffing: 0.00 FTE



Cost Changes

Division cost has **changed** by

7%

Increases

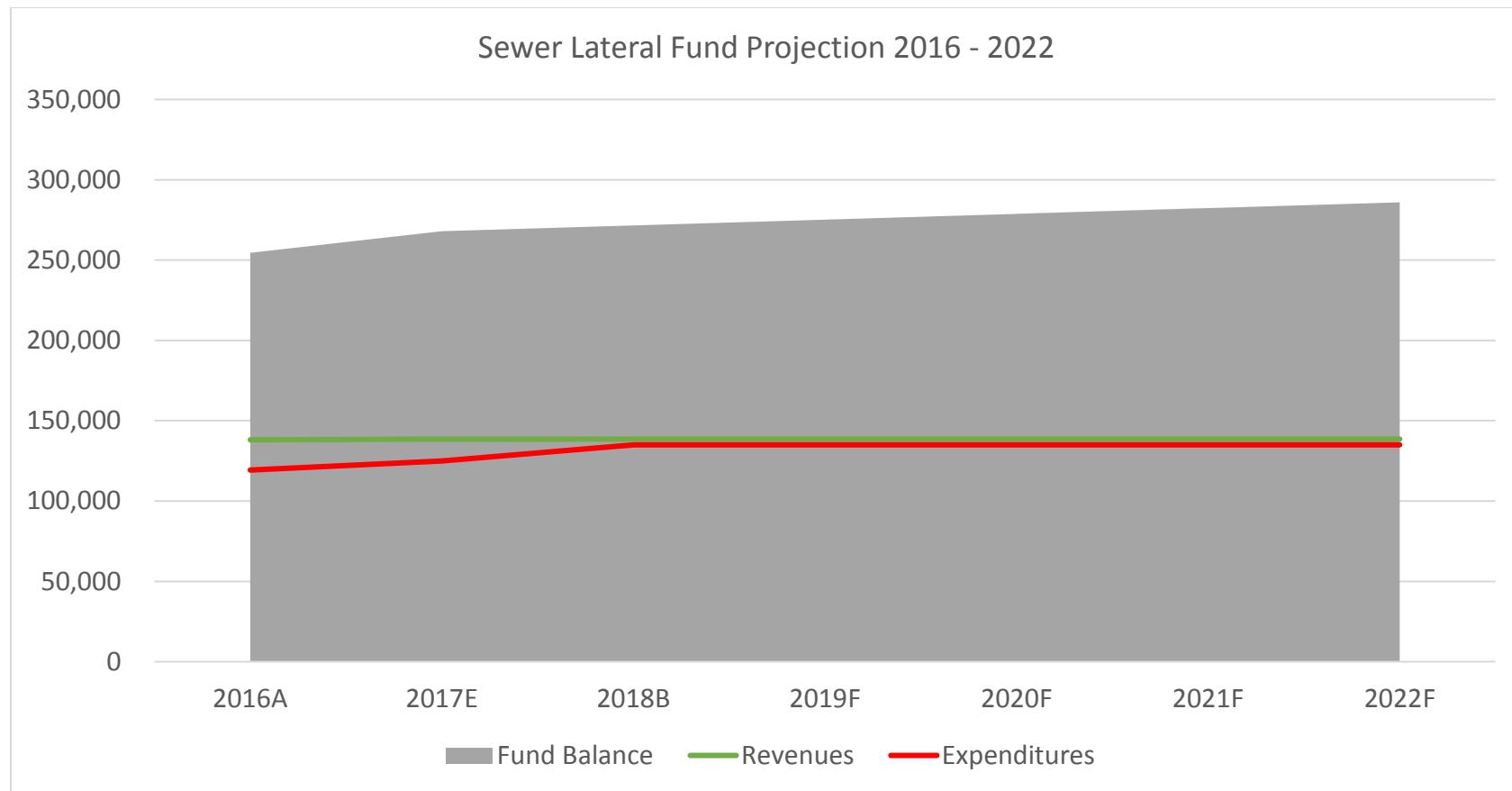
Funding for more
repairs

Decreases

No significant
decreases

City of Crestwood, Missouri
 Sewer Lateral Fund Expenditures
 Budget for the Year Ending December 31, 2018

ACTUAL					2017			Account Description			2018 BUDGET		
2012	2013	2014	2015	2016	BUDGET Amended	7/31 YTD ACTUAL	12/31 YTD ESTIMATE	SEWER LATERAL 30-35-065-XXX-XXXX	Dept, City Adm. Recommended	Ways & Means Recommended	BOA Approved		
140,464	99,670	162,153	101,191	119,313	135,000	65,845	125,000	610 6115 Other Professional Services	135,000	135,000	135,000		
140,464	99,670	162,153	101,191	119,313	135,000	65,845	125,000	Total Expenditures - General Services	135,000	135,000	135,000		



	2016A	2017E	2018B	2019F	2020F	2021F	2022F
Revenues	138,151	138,580	138,580	138,580	138,580	138,580	138,580
Expenditures	119,313	125,000	135,000	135,000	135,000	135,000	135,000
Surplus (Deficit)	18,838	13,580	3,580	3,580	3,580	3,580	3,580
Fund Balance	254,497	268,077	271,657	275,237	278,817	282,397	285,977

Appendix

Project: New Public Works Facility

Project Department: Public Works

Account Number: 21-35-060-805-8011

Project Description: This project is the construction of the Public Works maintenance facility. It will house the streets, parks, and fleet personnel. Fleet equipment, vehicle storage, and repairs will be on site as well as material storage.

Project Justification: This project is being built to replace the current Public Works facility which has been purchased by the Metropolitan St. Louis Sewer District and will be demolished for one of their projects.

Financial Implications: The new maintenance facility will be more energy efficient, but is much larger, so the energy costs should remain the same. There will be less maintenance in the short term so maintenance costs will be less.

Capital Improvement Project Summary

Budget: \$1,760,000

Status: Under Construction

<i>Sources</i>	<i>FY 2018</i>	<i>Total</i>
Federal Grants		
State & Local Grants		
City Funding		
Other	\$1,760,000	\$1,760,000
Total	\$1,760,000	\$1,760,000



Project: Whitecliff Bridge – Phase I

Project Department: Public Works

Account Number: 21-35-062-612-6152

Project Description: This project is the replacement of the current Whitecliff Park Bridge that provides vehicle access to the Community Center, Aquatic Center, and other park amenities. In addition, it will include the reconfiguration of the Whitecliff Park entrance and a better connection between Whitecliff Park and Grant's Trail.

Project Justification: This bridge is one of six bridges under Crestwood's jurisdiction that is part of the National Bridge Inventory and is inspected every two years in conjunction with the Missouri Department of Transportation (MoDOT). In the inspection report for 2017 from the MoDOT, the recommendation has been made for this bridge to be replaced.

Financial Implications: This is part of a multi-year process to apply for a design, construction, and inspection grant. In 2018, the grant application will be approximately \$20,000. If the grant application is successful, then Crestwood would be eligible for eighty percent reimbursement of expenses for design, construction, and material inspection in future years.

Sources	FY 2018	FY 2019	FY 2020	FY 2021	Total
Federal Grants		\$128,000	\$16,000	\$1,120,000	\$1,264,000
State & Local Grants					
City Funding	\$20,000	\$32,000	\$4,000	\$280,000	\$336,000
Other					
Total	\$20,000	\$160,000	\$20,000	\$1,400,000	\$1,600,000



Capital Improvement Project Summary

Budget: \$578,317

Status: Ongoing/Maintenance

<i>Sources</i>	<i>FY 2018</i>	<i>Total</i>
Federal Grants		
State & Local Grants		
City Funding		
Other	\$578,317	\$578,317
Total	\$578,317	\$578,317

Project: Mill & Overlay

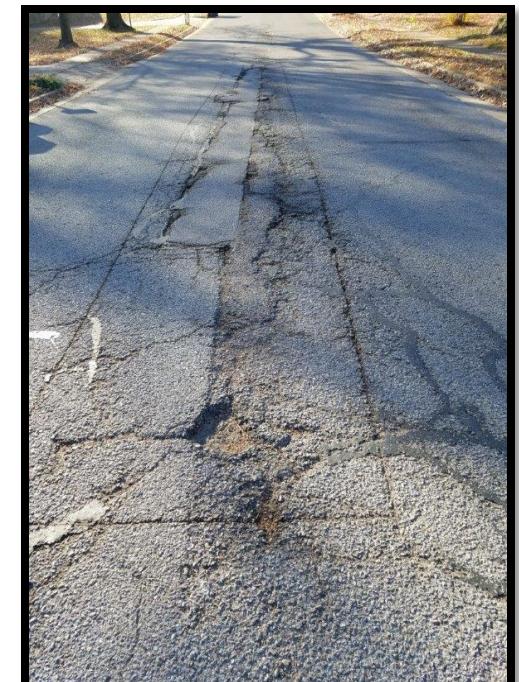
Project Department: Public Works

Account Number: 21-35-062-612-6155

Project Description: This project consists of the milling off and overlaying two inches of asphalt for ten streets and bringing curb ramps within the project limits into compliance with the Americans with Disabilities Act (ADA).

Project Justification: This project will improve the pavement condition of these streets and is part of the overall pavement management of the Crestwood street system.

Financial Implications: This will reduce the short term maintenance costs for these streets but will not reduce the overall maintenance costs for streets.



Project: Rayburn Park Renovations

Project Department: Public Works

Account Number: 21-50-090-899-8020

Project Description: This project is the reconstruction of the Rayburn Park playground facilities and trail.

Project Justification: Rayburn Park is the last park in Crestwood that has not had its playground facilities updated.

Financial Implications: Crestwood has been awarded a grant from the Municipal Park Grant Commission of St. Louis County for the reconstruction of Rayburn Park facilities. Crestwood's contribution will be in-kind contributions completed by Public Works staff. Annual maintenance costs will initially be low.

Capital Improvement Project Summary

Budget: \$397,800

Status: Planned

<i>Sources</i>	<i>FY 2018</i>	<i>Total</i>
Federal Grants		
State & Local Grants	\$377,910	\$377,910
City Funding	\$19,890	\$19,890
Other		
Total	397,800	\$397,800



Project: Sidewalk Improvements

Project Department: Public Works

Account Number: 21-35-062-612-6170

Project Description: This project is the replacement and stabilization of sidewalks in the residential zones in Crestwood. Trees that have caused issues with the adjacent sidewalks will be removed.

Project Justification: The sidewalks in the right-of-way in Crestwood are currently being maintained by the adjacent property owner. The sidewalks in the residential zones are not being maintained properly and present a liability to Crestwood.

Financial Implications: All of the costs will be borne by Crestwood for the initial repairs and additional monies will be required annually to maintain the sidewalks in the residential zones.

Capital Improvement Project Summary

Budget: \$300,000

Status: Planned

<i>Sources</i>	<i>FY 2018</i>	<i>Total</i>
Federal Grants		
State & Local Grants		
City Funding	\$300,000	\$300,000
Other		
Total	\$300,000	\$300,000



Project: Replace HVAC Unit in Multipurpose Room

Project Department: Parks and Recreation

Account Number: 23-50-090-805-8011

Project Description: This project is the replacement of the HVAC system that serves the multi-purpose room in the Whitecliff Park Community Center.

Project Justification: There are nine cooling zones at the Whitecliff Community Center and most of the equipment is original from 1978 when the center was built. In 2017, four of the zones were being consolidated and replaced, during the construction two of the units failed and were out of service. This unit needs to be replaced before there is an in-service failure and it becomes an emergency replacement.

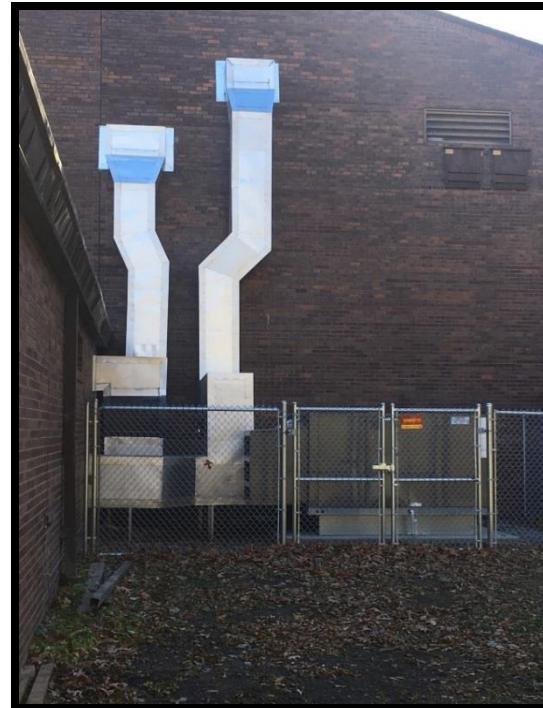
Financial Implications: The new HVAC unit will require less maintenance and will be more energy efficient.

Capital Improvement Project Summary

Budget: \$195,000

Status: Planned

Sources	FY 2018	Total
Federal Grants		
State & Local Grants		
City Funding	\$195,000	\$195,000
Other		
Total	\$195,000	\$195,000



Project: Replace Asphalt Paver & Crack Sealing Machine

Project Department: Public Works

Account Number: 21-35-062-830-8211

Project Description: This is the replacement of the asphalt paving machine and crack sealing machine.

Project Justification: The asphalt paver is a 1988 Mauldin paver and the crack sealer is a 1997 Crafco Sealer.

Financial Implications: Both of the units have had reliability issues that have required multiple repairs and have decreased productivity. New units will decrease the number of repairs and increase productivity. With increased productivity, there will be more monies spent on materials.

Capital Improvement Project Summary

Budget: \$105,000

Status: Planned

Sources	FY 2018	Total
Federal Grants		
State & Local Grants		
City Funding	\$105,000	\$105,000
Other		
Total	\$105,000	\$105,000



Project: Fire Department Bunkhouse Renovations

Project Department: Fire Department

Account Number: 21-35-060-805-8011

Project Description: This renovation will provide additional privacy for the Fire Department staff while they are on their forty-eight hour shifts.

Project Justification: This project will provide the Fire Department staff the privacy that most other Fire Departments currently enjoy.

Financial Implications: Once the improvements are in place, there should not be any additional maintenance or operational costs.

Capital Improvement Project Summary

Budget: \$100,000

Status: Planned

Sources	FY 2018	Total
Federal Grants		
State & Local Grants		
City Funding	\$100,000	\$100,000
Other		
Total	\$100,000	\$100,000



Project: Community Center Locker Room Renovations

Project Department: Parks and Recreation

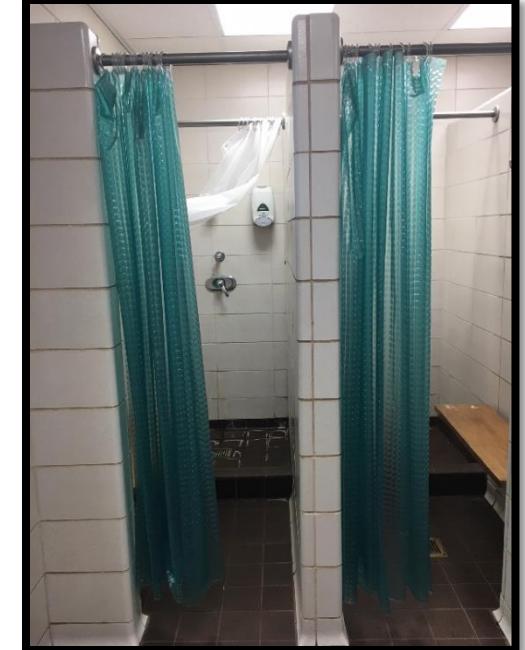
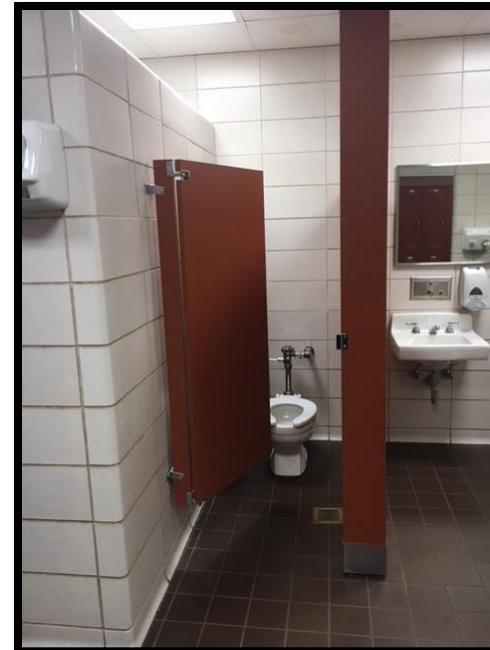
Account Number: 23-50-090-805-8011

Project Description: This project is to renovate the existing locker rooms at the Whitecliff Park Community Center. In doing so, the locker rooms will also be constructed to meet the Americans with Disability Act (ADA).

Project Justification: The renovation will update the current facility and the improvements will be ADA compliant.

Financial Implications: After the improvements are made, the maintenance should remain the same.

<i>Sources</i>	<i>FY 2018</i>	<i>Total</i>
Federal Grants		
State & Local Grants		
City Funding	\$80,000	\$80,000
Other		
Total	\$80,000	\$80,000



Project: Two Police Vehicle Replacements

Project Department: Police Department

Account Number: 21-40-070-810-8111

Project Description: This is the replacement of two older model Police pursuit vehicles.

Project Justification: These two new units will replace two older model units.

Financial Implications: The newer vehicles will require less maintenance and they will be under factory warranty.

Capital Improvement Project Summary

Budget: \$72,782

Status: Ongoing/Replacement Cycle

Sources	FY 2018	Total
Federal Grants		
State & Local Grants		
City Funding	\$72,782	\$72,782
Other		
Total	\$72,782	\$72,782



Project: Fire Alarm System – Government Center & Community Center

Project Department: Public Works

Account Number: 21-35-060-805-8011

Project Description: These projects will provide for installation of fire alarm systems for the Government Center and Whitecliff Park Community Center.

Project Justification: This is a life safety project that must be installed.

Financial Implications: The installation of a fire alarm system may reduce insurance costs, but will require full time monitoring costs.

Capital Improvement Project Summary

Budget: \$70,000

Status: Planning Phase

Sources	FY 2018	Total
Federal Grants		
State & Local Grants		
City Funding	\$70,000	\$70,000
Other		
Total	\$70,000	\$70,000



Project: Pavement Preservation – City Parking Lots

Project Department: Public Works

Account Number: 21-35-062-612-6157

Project Description: This is the cleaning, crack sealing, and sealing of the lots at the Government Center, Whitecliff Park, Sappington Center, and Crestwood Park.

Project Justification: This is part of the maintenance program to provide a longer life to the existing pavement at the Government Center, Whitecliff Park, Sappington Center, and Crestwood Park.

Financial Implications: Lower cost maintenance activities such as crack sealing and sealing will add to maintenance expenditures but will reduce repairs and capital expenditures.

Capital Improvement Project Summary

Budget: \$50,000

Status: Ongoing/Maintenance

<i>Sources</i>	<i>FY 2018</i>	<i>Total</i>
Federal Grants		
State & Local Grants		
City Funding	\$50,000	\$50,000
Other		
Total	\$50,000	\$50,000



Project: Bathroom Renovations

Project Department: Police Department

Account Number: 21-35-060-805-8011

Project Description: Renovation of the first floor bathrooms in the Police Department.

Project Justification: The renovation of these bathrooms will update the bathrooms and make them compliant with the Americans with Disabilities Act (ADA).

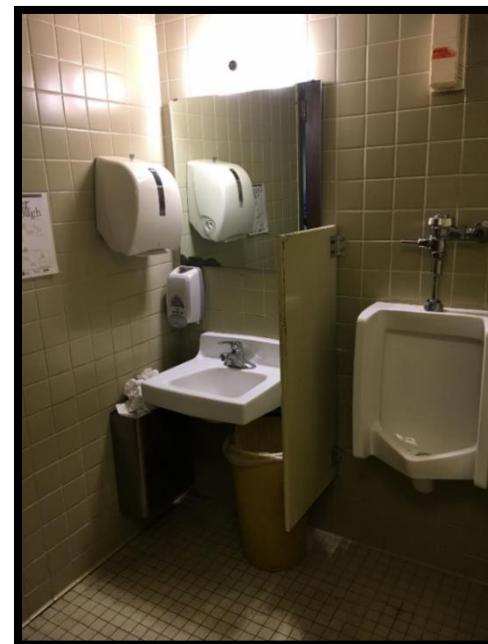
Financial Implications: After renovation of the bathrooms, there should not be any increase in annual maintenance costs.

Capital Improvement Project Summary

Budget: \$40,000

Status: Planned

<i>Sources</i>	<i>FY 2018</i>	<i>Total</i>
Federal Grants		
State & Local Grants		
City Funding	\$40,000	\$40,000
Other		
Total	\$40,000	\$40,000



Project: Fire Vehicle Replacement

Project Department: Fire Department

Account Number: 21-45-080-810-8111

Project Description: Replacement of an older model vehicle with a newer model vehicle.

Project Justification: The current vehicle is a 2003 Tahoe.

Financial Implications: The newer model vehicle should have lower maintenance and operational costs than the current vehicle.

Capital Improvement Project Summary

Budget: \$25,000

Status: Ongoing/Maintenance

<i>Sources</i>	<i>FY 2018</i>	<i>Total</i>
Federal Grants		
State & Local Grants		
City Funding	\$25,000	\$25,000
Other		
Total	\$25,000	\$25,000



Glossary

Account Number - A numerical code identifying revenues and expenditures by fund, department, activity, type, and object.

Activity - A specific and distinguishable service or effort of a departmental program.

Advance - A loan between funds for the purpose of providing budgetary resources on a temporary basis with the expectation of repayment.

Appropriation - An authorization granted by the Board of Aldermen to make expenditures and to incur obligations for purposes specified in the budget.

Assessed Valuation - The value set on real estate or other property as a basis for levying a tax.

Asset - A resource which has monetary value and is owned or held by the city.

Audit - An examination made to determine whether the city's financial statements are presented fairly in accordance with GAAP.

Balanced Budget - A financial plan that appropriates funds no more than the total of all resources that are expected to be available for a specific period of time.

Bond - A contract to pay a specified sum of money (the principal or face value) at a specified future date or dates (maturity) plus interest paid at an agreed percentage of the principal. Maturity is usually longer than one year.

Budget - A comprehensive plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Capital - An expenditure for a good that has an expected life of more than one year and the cost of which is in excess of \$5,000. Capital items include real property, office equipment, furnishings and vehicles.

Capital Improvement Program (CIP) - A fiscal and planning device which provides a tool for monitoring all capital project costs, funding sources, impact on future operating costs, and departmental responsibilities.

Carryover - That part of the fund balance which may be utilized as a source of funds in the current budget. (See "Fund Balance")

Cash Reserves - Unreserved, undesignated fund balances representing expendable available financial resources.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment and asphalt.

Contingency - An appropriation of funds to cover unforeseen circumstances that occur during the fiscal year such as flood emergencies, extraordinary snowstorms, etc. Also used to meet revenue shortfalls.

Contractual Services - An expenditure for services performed by private firms or other governmental agencies. Examples include legal services, utilities and insurance.

Debt - An obligation of the city resulting from the borrowing of money, including bonds and notes.

Deficit - The amount a specific fund's expenditures (including outgoing operating transfers) exceed revenues in a given year.

Department - The primary administrative unit in city operations. Each is directed by a department head. Departments are generally composed of divisions and programs that share a common purpose.

Designated Fund Balance - Management's intended use of available expendable financial resources in governmental funds reflecting future plans.

Division - A subunit within a Department that contains one or more specific programs or functions carried out by that Department.

Encumbrance - Budget authority that is set aside when a purchase order or contract is approved.

Expenditure - Current operating expenses requiring the present or future use of current assets or the incurrence of debt.

Full-Time Equivalent (FTE) - An employee position converted to the decimal equivalent of a full-time position based on 2080 hours per year.

Fund - A fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources that are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance - The equity of a fund. Oftentimes incorrectly referred to as "surplus." Each fund begins the fiscal year with a positive or negative fund balance.

GAAP - Generally Accepted Accounting Principles, uniform minimum standards of state and local governmental accounting and financial reporting set by the Governmental Accounting Standards Board (GASB).

Geographic Information System (GIS) - A visualization technology, which provides a way to electronically plot data from a database onto a digital map. A GIS allows users to see a graphical representation of a database query on a map, or overlain on an aerial photo which is easier to interpret than raw data.

Grant - A payment of money from one governmental unit to another for a specific service or program.

Incremental Revenues - The increase of revenues from the base year of a specific redevelopment district.

Line Item - The uniform identifications of goods or services purchased; sub-unit of objects of expenditure. For example: salaries, postage, equipment rental.

Note - A written promise to pay a specified amount to a specific person at a specific time, usually less than one year.

Object of Expenditure - Category of items to be purchased. The unit of budgetary accountability and control (personnel services, contractual services, commodities, and capital).

Operating Transfer - A transfer of equity between funds as a means of paying for current year services provided by one fund to another. For example, the city's General Fund provides management services for capital improvements to the Stormwater and Capital Improvement Funds. Those funds transfer assets to the General Fund for their share of the cost.

Personnel Services - All costs associated with employee compensation. For example: salaries, pension, health insurance.

Position - A job title authorized by the city's classification plan and approved for funding by the budget.

Revenue - Sources of income financing the operations of the city. An increase in fund balance caused by an inflow of assets, usually cash.

Surplus - The amount that a specific fund's revenues (and incoming operating transfers) exceeds expenditures in a given year.

TIF - Tax Increment Financing; a statutorily defined program to provide financial incentives to developers of blighted land using the net incremental taxes produced by new development to pay for public improvements in a designated district.

Transfer - A movement of monies from one fund, department, activity, or account to another. This includes budgetary funds and/or movement of assets. (See "Operating Transfer" and "Advances")

Undesignated Fund Balance - Available expendable financial resources in a governmental fund that are not the object of tentative management plans (i.e. designations).

Unencumbered Funds - That portion of a budgeted fund which is not expended or encumbered.

User Charge - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Demographic Data

Population

Year	Pop.
1970:	15,123
1980:	12,815
1990:	11,234
2000:	11,863
2010:	11,912

Gender

Male:	47.1%
Female:	52.9%

Age Distribution (as a percent)

0-5 years	4.8%
5-9 years	5.4%
10-14 years	7.3%
15-19 years	6.3%
20-24 years	3.7%
25-29 years	4.0%
30-34 years	5.9%
35-39 years	6.1%
40-44 years	5.4%
45-49 years	8.3%
50-54 years	7.5%
55-59 years	7.5%
60-64 years	7.0%
65-69 years	4.6%
70-74 years	5.2%
75-79 years	4.5%
80-84 years	3.3%
85 years+	3.1%
Median	45.6 years

Race and Hispanic Origin (as a percent)

White alone	93.8%
Black or African American alone	1.6%
American Indian and Alaska Native alone	0.2%
Asian alone	2.4%
Native Hawaiian and Other Pacific Islander alone	0.1%
Two or More Races	1.7%
Hispanic or Latino	1.9%

Housing

Housing units	5,452
Owner-occupied housing rate	87.5%
Median value of owner-occupied housing units	\$182,000

Educational Attainment

High school graduate (or equivalency)	18.3%
Some college, no degree	24.2%
Associate's degree	6.6%
Bachelor's degree	28.7%
Graduate or professional degree	16.8%

Community Data

Land Use

Office & Medical	1.5%
General Commercial	6.1%
Light Industrial	3.6%
Public Open Space	0.3%
Park	6.6%
Public/Semi-Public	16.8%
Vacant	3.3%
Single-Family Detached	58.7%
Single Family Attached	2.2%
Multi-Family	0.9%

City-Maintained Streets

Lane Miles | 100

Business Licenses

Total Licensed Businesses | 350

Assessed Valuation (in dollars)

2006	\$276,637,847
2007	\$320,201,003
2008	\$302,394,075
2009	\$278,861,259
2010	\$275,044,219
2011	\$261,346,430
2012	\$262,066,869
2013	\$251,826,537
2014	\$253,082,875
2015	\$263,095,124
2016	\$262,024,815
2017	\$283,646,609

Position Classification Plan

Function	Job Title	Starting	Maximum
Support Services	Clerk	25,000	33,060
	Secretary	32,500	42,980
	Administrative Assistant	35,250	46,620
	Assistant to the C.A.	39,170	54,220
Public Services	Custodian	21,760	28,775
	Maintenance Worker I	34,000	44,965
	Maintenance Worker II	36,000	47,610
	Building Maint. Tech I	38,000	50,255
	Code Enforcement Officer	39,000	51,575
	Streets Leader	45,180	63,480
	Facilities Leader	45,180	63,480
	Park Maintenance Leader	45,180	63,480
	Fleet Leader	45,180	63,480
	Project Manager	58,770	77,725
Recreation Services	Program Supervisor	37,500	49,595
	Recreation Supervisor	45,180	63,480
Fire Services	Firefighter/Equip. Spec.	45,180	65,406
	Firefighter/Paramedic	49,754	72,028
	Lieutenant	FFPM + 3,500	FFPM + 3,500
	Captain	62,000	81,995
Administrative Services	Accounting Clerk	38,000	50,255
	Deputy City Clerk / Prosecutor's Assistant	39,000	51,575
	Court Administrator	43,000	56,865
	Human Resources Officer	46,000	60,835
	City Clerk	50,000	72,735
	City Planner	60,000	85,300

Police Services	Records Clerk	35,250	46,620
	Dispatcher	36,950	48,850
	Coordinator	40,000	52,900
	Patrol Officer	50,000	70,000
	Detective	50,000	70,000
	Corporal	PO + 1,200	PO + 1,200
	Sergeant	60,000	80,000
	Lieutenant	70,000	93,000
Management Services	Recreation Manager	60,000	81,995
	Superintendent of Maintenance	60,000	81,995
	Finance Officer	77,500	105,000
	Assistant Chief of Fire Services/Fire Marshal	77,500	105,000
	Deputy Chief of Police	77,500	105,000
	Chief of Police	90,000	118,000
	Chief of Fire Services	90,000	118,000
	Director of Public Services	90,000	118,000
	City Administrator	101,500*	

*City Administrator salary set by ordinance of the Board of Aldermen